

**AGENDA**  
**COMMITTEE MEETINGS AND REGULAR BOARD OF REGENTS MEETING**  
**THE TEXAS A&M UNIVERSITY SYSTEM**

Wednesday, May 20, and Thursday, May 21, 2026  
Texas A&M University-Kingsville, Kingsville, Texas

*Executive Session – Caesar Kleberg Wildlife Center (CKWC), 1730 West Corral Ave, North Room, Kingsville, Texas  
(If executive session continues to May 21, the location is Memorial Student Union Building (MSUB), Room 221)*

*Other Meetings – Memorial Student Union Building (MSUB), Ballroom A (Room 205),  
1050 W. Santa Gertrudis Ave, Kingsville, Texas*

*Members of the public may also access the meeting at <https://www.tamus.edu/regents/live-streams/>*

The meetings of the Board of Regents of The Texas A&M University System and standing committees will cover a two-day period, from May 20, 2026, starting at 11:00 am, at the Caesar Kleberg Wildlife Center (CKWC). The meeting will reconvene on Thursday, May 21, 2026, at 8:00 am (if reconvening in executive session) at the Memorial Student Union Building (MSUB), Room 221, and continue in open session at 9:00 am, at the MSUB, Ballroom A (Room 205). Any member of the Board may attend meetings, thereby creating a quorum of the full Board.

Meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time, depending on the length of discussion and the reports from previous meetings. Action items are scheduled to follow each other consecutively but may be taken out of order. The estimated times given in the posting are only approximate and may be adjusted as required with no prior notice.

Because some Board members who are not committee members may attend the committee meetings and thereby create a quorum of the full Board, the meetings of the committees are posted as a meeting of the full Board.

The link to the complete agenda book will be available at <https://www.tamus.edu/regents/meetingmaterials/regular/> and the live webcast of the open session portions will be available at <https://www.tamus.edu/regents/live-streams/>

The Board of Regents of The Texas A&M University System will convene a meeting according to the following agenda:

**Wednesday, May 20**

11:00 am      Convene Board Meeting – Recess to Executive Session, Caesar Kleberg Wildlife (CKWC), North Room

The Board may meet in executive session to receive legal counsel on any item listed on the agenda as authorized by Tex. Gov't Code ch. 551.071. The Board will also meet in executive session to discuss additional agenda items pursuant to applicable exceptions under the Texas Open Meetings Act:

Legal Counsel, Personnel, Real Estate, and Security Items included on the May 21, 2026 Board Agenda:

- System Research Security and/or Cybersecurity, including personnel and real estate;
- Legal issues and personnel issues regarding System Government Relations;
- Pending litigation, including: *Spectrum WT, et al v. Wendler, et al.*; *Texas A&M Queer Empowerment Council v. Mahomes*; *McCoul v. TAMUS*; *BE&K Building Group, LLC v. Board of Regents* (2 cases);
- External Quality Assessment of System Internal Audit FY 2027
- Board Policies
- Board Agenda Items 3.1-3.6; 4.2-4.12; 6.4-6.10; 7.5, 7.14, 7.26, 7.28, 7.32, 7.36, and 7.42

5:00 pm Recess/Adjourn Executive Session (*Note - if additional time needed, the executive session will continue at 8:00 am, Thursday, May 21, 2026, at the MSUB, Room 221*)

**Thursday, May 21**

8:00 am Reconvene Board Meeting in Executive Session, Memorial Student Union Building, Room 221 (*Executive Session agenda continued from May 20, 2026*)

Recess

9:00 am Reconvene Board Meeting – Open Session, Memorial Student Union Building, Ballroom A

- Invocation
- Chairman’s Welcome and Opening Remarks, Bob Albritton
- Report from Student Regent Jaquavous Doucette
- Chancellor’s Remarks, Glenn Hegar (*System Member Accomplishments, Academic Program Highlights, Important Research Initiatives*)
- Campus Welcome and Texas A&M University-Kingsville Update (*includes an update on the Rural Medicine Campus-Kingsville*), President Robert Vela

Recess

- 9:45 am Meeting of the Committee on Academic and Student Affairs
- 1) Chairman’s Welcome and Comments Regarding Meeting Agenda - Regent Sam Torn
  - 2) Panel Presentation and Discussion of Mental Health and Suicide Prevention at TAMUS Universities – Urisonya Flunder, TAMUT; Bill Kibler, TAMU; and Judy Sackfield, ETAMU
  - 3) Presentation and Discussion of Implementation of SB 37 Requirements: Faculty Advisory Council, General Education Review, Appointment of Academic Leaders, Review of Low-Producing Minors and Certificates – James Hallmark, Vice Chancellor for Academic Affairs, A&M System
  - 4) Presentation and Discussion of the Status of the Implementation of Student Conduct Working Group Recommendations – James Hallmark
  - 5) Presentation, Discussion, and Possible Action to Recommend to the Full Board for Approval on Items 4.1 through 4.12 - James Hallmark
  - 6) Discussion of Next Steps and Directions for Items 2 through 5
- 11:15 am Meeting of the Committee on Facilities Planning and Construction
- 1) Chairman’s Welcome and Comments Regarding Meeting Agenda - Regent Randy Brooks
  - 2) Capital Plan Update, Ryan Griffin, Vice Chancellor & Chief Financial Officer, A&M System
  - 3) Presentation, Discussion, and Possible Action to Recommend to the Full Board for Approval on Items 3.1 through 3.12
  - 4) Discussion of Next Steps and Directions for Items 2 and 3
- ~11:45 am Recess for Lunch
- 1:00 pm Meeting of the Committee on Research
- 1) Chairman’s Welcome and Comments Regarding Meeting Agenda - Regent John Bellinger
  - 2) Presentation on the Texas A&M Innovation Strategic Plan
    - Dr. Sam Kim, Interim Chief Innovation Officer, A&M System
  - 3) Presentations from Select A&M System Researchers
    - Dr. Kelly Reyna, Professor & Director of the Lyon Center for Gamebird Research, East Texas A&M University
    - Dr. Jessica Leatherwood, Associate Professor in Animal Science, Tarleton State University
    - Dr. Michael Tewes, Frank Daniel Yturria Endowed Chair for Wild Cat Studies, Texas A&M University-Kingsville
  - 4) Discussion of Next Steps and Directions for Items 2 and 3
- 2:30 pm Meeting of the Committee on Audit and Risk Management
- 1) Chairman’s Welcome and Comments Regarding Meeting Agenda - Regent Mike Hernandez
  - 2) Monthly Audit Reports and Audit Tracking Report - Amanda Dotson, Chief Auditor, A&M System
  - 3) Internal Audit Strategic Plan – Amanda Dotson
  - 4) Other Business (*includes approval of minutes*)
  - 5) Discussion of Next Steps and Directions for Items 2 and 3

2:45 pm Meeting of the Committee on Finance

- 1) Chairman’s Welcome and Comments Regarding Meeting Agenda - Regent David Baggett
- 2) FY 2026 and FY 2027 Budget Update, Ryan Griffin, Vice Chancellor & Chief Financial Officer, A&M System
- 3) Presentation, Discussion, and Possible Action to Recommend to the Full Board for Approval on Items 1.1 through 1.4
- 4) Discussion of Next Steps and Directions for Items 2 and 3

3:15 pm Estimated adjournment/recess of committee meetings

Upon Conclusion of Committee Meetings:

Reconvene Board Meeting - Open Session

Public Testimony (See Public Testimony Policy 02.01)

Reports and Action - Standing/Special Committee Reports:

Committee on Finance (Report and Action on Item 1.1 through 1.4)

- 1.1) Approval of Fiscal Year 2027 Service Department Accounts, A&M System
- 1.2) Approval of Fiscal Year 2027 Operating Budgets, A&M System
- 1.3) Approval of New and Increased Non-Academic Student Approval of Fiscal Year 2027 Operating Budgets, A&M System Service Fees, Tarleton
- 1.4) Authorization to Utilize up to Six Million in Available University Funds to Match Private Gifts Under the Endowed Scholarships – Endowed Scholarship Matching Program, Prairie View A&M University, PVAMU

Committee on Audit and Risk Management (Report Only)

Committee on Facilities Planning and Construction (Report and Action on Items 3.1 through 3.12)

Real Estate/Contracts/Leases

- 3.1) \*Authorization to Negotiate and Execute an Amendment to an Office Lease at 3700 Buffalo Speedway, Houston, Harris County, Texas, Texas A&M
- 3.2) \*Authorization to Negotiate and Execute a Ground Lease for Construction of a Virtual Production Stage Facility and a Lease of the Virtual Production Stage Facility to be Constructed on the Texas A&M University West Campus, Adjacent to 2 Research Park, College Station, Brazos County, Texas, Texas A&M
- 3.3) \*Authorization to Negotiate and Execute Either an Amendment to the Existing Lease or a New Lease of Space in CityCentre Three Located at 842 W. Sam Houston Parkway N., Houston, Harris County, Texas, Texas A&M

3.4) \*Authorization to Negotiate and Execute Agreements Related to the Exchange of Real Property with the City of Texarkana, TAMUT

3.5) \*Authorization to Purchase Approximately 9.52 Acres of Land with Improvements Located at 2202 E. Sen. Carlos Truan Blvd., Kingsville, Kleberg County, Texas, Texas A&M-Kingsville

3.6) \*Authorization to Negotiate and Execute an Amendment to a Ground Lease for the Construction of Improvements on 156.36 Acres in Brazoria County, Texas, AgriLife Research

Facilities Planning & Construction

3.7) Approval of System Capital Plan for FY 2027-FY 2031, A&M System

3.8) Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Bush Combat Development Complex - ALIAS Texas Hangar Project, The Texas A&M University System, Bryan, Texas (Project No. 01-3471), A&M System

3.9) Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Satellite Utility Plant 1 (SUP1) Expansion Project, Texas A&M University, College Station, Texas (Project No. 02-3434), A&M System

3.10) Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Academic Building Exterior Restoration Project, Texas A&M University, College Station, Texas (Project No. 02-3464), A&M System

3.11) Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Alkek IBT Building Lab Expansion/Renovation & EnMed Build-out Project, Texas A&M University Health Science Center, Houston, Texas (Project No. 23-3320), A&M System

3.12) Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Research & Innovation Building A Project, Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction, The Texas A&M University System, Fort Worth, Texas (Project No. 01-3477), A&M System

Committee on Academic and Student Affairs (Report and Action on Items 4.1 through 4.12)

4.1) Approval of Changes to the Admissions Standards for System Member Universities for the 2027-28 Academic Year, A&M System

Approval of Academic Tenure, May 2026

4.2) East Texas A&M University

4.3) Prairie View A&M University

4.4) Tarleton State University

4.5) Texas A&M International University

4.6) Texas A&M University

4.7) Texas A&M University-Central Texas

4.8) Texas A&M University-Corpus Christi

4.9) Texas A&M University-Kingsville

4.10) Texas A&M University-San Antonio

4.11) Texas A&M University-Victoria

4.12) West Texas A&M University

Committee on Research (Report Only)

Committee on Medical and Health Affairs (Report Only)

Board of Regents (Consideration and Action on Items 6.1 through 6.10)

6.1) Adoption of a Resolution Recognizing Mr. Jaquavous S. Doucette for His Service as the 2025-2026 Student Member of the Board of Regents of The Texas A&M University System and Bestowing the Title of Student Regent Emeritus, BOR A&M System

6.2) Adoption of a Resolution Honoring Mrs. Gina Luna '95 for Her Outstanding Dedication and Service as Trustee of the Texas A&M Foundation, Texas A&M

6.3) Adoption of a Resolution Honoring Mr. Tommy Williams for His Service as Interim President of Texas A&M University, A&M System

6.4) Approval of Revisions to System Policy 02.02, *Office of the Chancellor* and System Policy 02.06, *Directors of System Member Agencies*, A&M System

6.5) Approval of Revisions to System Policy 10.02, *Fraud Prevention*, A&M System

6.6) Approval of a New System Policy 15.03, *Research Compliance Office*, A&M System

6.7) Approval of Revisions to System Policy 25.07, *Contract Administration*, New System Policy 25.08, *Athletic Employment Contracts*, A&M System

6.8) Approval of Revisions to System Policy 51.06, *Naming of Buildings, Geographical Areas and Academic Entities*, A&M System

6.9) \*Authorization for the President to Execute Employment Contracts for the Head Volleyball Coach and Head Men's Basketball Coach, Texas A&M

6.10) Appointment of Executive Vice Chancellor, A&M System

Consent Agenda (Consideration and Action on Items 7.1 through 7.46)

The Texas A&M University System/Board of Regents

7.1) Approval of Minutes, BOR & A&M System

7.2) Approval of Fiscal Year 2027 Holiday Schedules, A&M System

7.3) Granting of the Title of Emeritus, May 2026, The Texas A&M University System, A&M System

7.4) Confirmation of Appointment and Commissioning of Peace Officers, A&M System

East Texas A&M University

7.5) Granting of Faculty Development Leave for FY 2027, ETAMU

7.6) Approval of a New Bachelor of Science Degree Program with a Major in Biotechnology and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU

7.7) Approval of a New Bachelor of Science Degree Program with a Major in Special Education and Disability Studies and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU

7.8) Approval of a New Master of Science Degree Program, with a Major in Human Resource Development and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU

7.9) Approval of a New Master of Science Degree Program with a Major in Strategic Communication and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU

7.10) \*Renaming of the Concert Hall in the Music Building, ETAMU

Prairie View A&M University

7.11) \*Naming of the Prairie View A&M University Track and Field Stadium, PVAMU

Tarleton State University

7.12) Appointment of Provost & Executive Vice President of Academic Affairs at Tarleton State University, Tarleton

7.13) \*Naming of Faculty Office 103 within the Dr. Sam Pack College of Business, Tarleton

Texas A&M International University

7.14) Granting of Faculty Development Leave for FY 2027, TAMIU

7.15) Authorization to Award an Honorary Degree to Esther G. Buckley, TAMIU

7.16) Approval of a New Doctor of Physical Therapy Degree Program and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMIU

Texas A&M University

7.17) Approval of a New Bachelor of Science Degree Program with a Major in Pharmaceutical Sciences and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M

7.18) Approval of a New Master of Science Degree Program with a Major in Sport Business Analytics and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M

7.19) Authorization for the Texas A&M University Health Science Center to Make Intergovernmental Transfers on Behalf of Qualifying Entities, Texas A&M

7.20) \*Authorization for the President to Negotiate and Execute Certain Specified Contracts Involving Consideration of \$500,000 or More, Texas A&M

7.21) Appointment of Dr. Tim R. Turner and Dr. Peter Wunderlich to Serve on the Rural Veterinary Incentive Program Committee, Texas A&M

7.22) \*Naming of Athletics Facilities and Related Structures, Texas A&M

7.23) \*Naming of Spaces in College of Arts & Sciences Buildings, Texas A&M

7.24) \*Naming of Rooms in College of Engineering Buildings, Texas A&M

7.25) \*Naming of a Room in the Robert H. '50 and Judy Ley Allen Building, Texas A&M

Texas A&M University-Central Texas

7.26) Granting of Faculty Development Leave for FY 2027, A&M-Central Texas

Texas A&M University-Corpus Christi

7.27) Approval of Amended Mission Statement and Authorization to Provide Notification to the Texas Higher Education Coordinating Board, A&M-Corpus Christi

7.28) Granting of Faculty Development Leave for FY 2027, A&M-Corpus Christi

7.29) \*Naming of Various Areas in the Chaparral Downtown Building, A&M-Corpus Christi

Texas A&M University-Kingsville

7.30) Approval of a New Bachelor of Science Degree Program with a Major in Public Health and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M-Kingsville

Texas A&M University-San Antonio

7.31) Appointment of Interim Provost of Texas A&M University-San Antonio, A&M-San Antonio

7.32) Granting of Faculty Development Leave for FY 2027, A&M-San Antonio

7.33) Approval of a New Bachelor of Science Degree Program with a Major in Electrical Engineering and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-San Antonio

7.34) Approval of a New Bachelor of Science Degree Program with a Major in Biomedical Science and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-San Antonio

Texas A&M University-Texarkana

7.35) Appointment of the Assistant Provost for Academic Affairs at Texas A&M University-Texarkana, TAMUT

7.36) Granting of Faculty Development Leave for FY 2027, TAMUT

7.37) Approval of a New Bachelor of Science Degree Program with a Major in Business and Data Analytics and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT

7.38) Approval of a New Bachelor of Science Degree Program with a Major in Construction Management and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT

7.39) Approval of a New Bachelor of Science Degree Program with a Major in Management Information Systems, and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT

7.40) Approval of a New Master of Science Degree Program, with a Major in Artificial Intelligence and Machine Learning, and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT

7.41) \*Naming of Various Buildings, Facilities, Areas, and Divisions, TAMUT

Texas A&M University-Victoria

7.42) Granting of Faculty Development Leave for FY 2027, TAMUV

West Texas A&M University

7.43) \*Amendment to Naming Agreement – Education Credit Union, WTAMU

7.44) \*Naming of the West Texas A&M University Band Program, WTAMU

Texas A&M AgriLife Extension Service

*(No consent agenda items)*

Texas A&M AgriLife Research

*(No consent agenda items)*

Texas A&M Engineering Experiment Station

*(No consent agenda items)*

Texas A&M Engineering Extension Service

7.45) Authorization of Time Sensitive Awards Signature Authority for Fiscal Year 2027 and Fiscal Year 2028, TEEEX

7.46) Authorization to Execute the Annual Department of Homeland Security – Federal Emergency Management Agency Cooperative Agreement Entitled “National Domestic Preparedness Consortium” to Conduct Sponsored Instruction and Training that is not Research for Fiscal Year 2027 and Fiscal Year 2028, TEEEX

Texas A&M Forest Service

*(No consent agenda items)*

Texas A&M Veterinary Medical Diagnostic Laboratory

*(No consent agenda items)*

Texas A&M Transportation Institute

*(No consent agenda items)*

Texas Division of Emergency Management

*(No consent agenda items)*

Other Business/New Business/Presentation of ResolutionsClosing Remarks, Chairman Albritton4:00 pm Estimated Adjournment

The Board or board committees may meet in executive session on any item listed on the agenda pursuant to:

Texas Government Code § 551.071, Consultation with System Attorneys Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers; including: Discussion with Counsel on pending legal matters including, but not limited to, contemplated and/or pending litigation, contemplated, on-going and/or completed investigations regarding institutional compliance and any findings, conclusions and/or recommendations thereto; and the status of negotiations regarding and/or compliance with certain letters of intent, contracts and/or similar agreements, including, but not limited to, legal obligations and duties and any and all facts relating thereto.

Texas Government Code § 551.072, Deliberations Regarding the Purchase, Exchange, Lease, or Value of Real Property; including discussion regarding possible terms and conditions and related negotiations involving the potential purchase, exchange, or lease of real property.

Texas Government Code § 551.074, Deliberations Regarding Personnel Matters Relating to Appointment, Employment, Evaluation, Reassignment, Duties, Discipline or Dismissal of an Officer or Employee, or to Hear Complaints or Charges Against an Officer or Employee, including: Presidents and/or Chief Executive Officers of A&M System Institutions (Universities, Agencies and Health Science Center); A&M System Office Executive Level employees; employees reporting directly to the Board (e.g., Chancellor, Board General Counsel, Executive Director, and Chief Auditor); and all other employees of the A&M System Offices and Institutions, including Institution athletics department leadership, coaches, and staff.

Texas Government Code §§ 551.073, .076, .0761, .089., or any other applicable provision of the Texas Open Meetings Act.

\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.

Agenda item topics are scheduled to follow each other consecutively but may be taken out of order. The estimated times given in the posting are only approximate and may be adjusted as required with no prior notice.

Meeting Accessibility: This meeting is open to the public at the above address and via online webcast, except for any posted executive sessions held in compliance with the Texas Open Meetings Act. Persons requiring special accommodations should contact the Board Office at least two days before the meeting. The Board Office is open Monday through Friday from 8:00 a.m. to 5:00 p.m., excluding holidays. Contact information follows: phone (979) 845-9600; fax (979) 845-0835; email [bor@tamus.edu](mailto:bor@tamus.edu).

**--Public Testimony Policy (02.01)**

A member of the public is allowed to present written and oral testimony, for a reasonable amount of time as determined by the Chairman of the Board, on any agenda item listed on the agenda for a regular meeting of the Board of Regents that is open to the public. Testimony on a topic other than an agenda item will not be allowed.

2.1 - A member of the public who desires to present written or oral testimony must deliver the following information to the Executive Director, Board of Regents, by e-mail, mail, facsimile, or hand delivery, no later than 24 hours before the regular Board meeting is posted to begin: (a) the name of the person submitting testimony; (b) the agenda item to be addressed; **and either**; (c) the written testimony **or** a written statement of the substance of the oral testimony.

E-mail delivery will not be accepted unless the e-mail is sent to the address designated for public testimony requests on the Board's website. Copies of the testimony or substance of the oral testimony will be distributed to the Board members at or before the Board meeting.

2.2 - The Board will consider the public testimony properly presented on an agenda item before voting on that agenda item. The Chairman or a majority of the Board may prescribe sanctions against any person exceeding established time limits or speaking on a topic other than the agenda item.

**Mailing address:**

Ms. Vickie Spillers  
Executive Director, Board of Regents  
The Texas A&M University System  
P.O. Box 15812  
College Station, TX 77841-5013

**Overnight mailing or hand-delivery address:**

Office of the Board of Regents  
1123 TAMU, Memorial Student Center, Suite L500  
Texas A&M University  
College Station, TX 77843

**Facsimile & Office Phone Numbers:**

979-845-0835 (fax)  
979-845-9600 (office)

**E-Mail address**

[BORMTG-PublicTestimony@tamus.edu](mailto:BORMTG-PublicTestimony@tamus.edu)

(Note - please include agenda item number in subject line)

A&M System .....	The Texas A&M University System
A&M-Central Texas.....	Texas A&M University-Central Texas
A&M-Corpus Christi .....	Texas A&M University-Corpus Christi
A&M-San Antonio .....	Texas A&M University-San Antonio
A/E .....	Architect/Engineer
AgriLife Extension .....	Texas A&M AgriLife Extension Service
AgriLife Research .....	Texas A&M AgriLife Research
BOR .....	Board of Regents
ETAMU .....	East Texas A&M University
FP&C .....	Facilities Planning and Construction
POR .....	Program of Requirements
PUF.....	Permanent University Fund
PVAMU.....	Prairie View A&M University
RELLIS.....	Respect, Excellence, Leadership, Loyalty, Integrity and Selfless Service
RFS .....	Revenue Financing System
TAMHSC .....	Texas A&M Health Science Center
TAMIU .....	Texas A&M International University
TAMUG .....	Texas A&M University at Galveston
TAMUT .....	Texas A&M University-Texarkana
TAMUV.....	Texas A&M University-Victoria
Tarleton.....	Tarleton State University
TEES.....	Texas A&M Engineering Experiment Station
TEEX .....	Texas A&M Engineering Extension Service
Texas A&M at Qatar.....	Texas A&M University at Qatar
Texas A&M.....	Texas A&M University
Texas A&M-Kingsville.....	Texas A&M University-Kingsville
TDEM .....	Texas Division of Emergency Management
TFS.....	Texas A&M Forest Service
THECB.....	Texas Higher Education Coordinating Board
TTI .....	Texas A&M Transportation Institute
TVMDL .....	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO.....	The University of Texas/Texas A&M Investment Management Company
WTAMU .....	West Texas A&M University