

Agenda Items
Meeting
of the
Board of Regents

February 5, 2026



REVISED

**MEETING OF THE BOARD OF REGENTS
THE TEXAS A&M UNIVERSITY SYSTEM**

**February 5, 2026
College Station, Texas**

REGULAR AGENDA ITEMS

1. COMMITTEE ON FINANCE

- 1.1 Approval of FY 2027 Operating Budget Guidelines, A&M System
- 1.2 Approval of Increased Non-Academic Student Service Fees for Fall 2026 Semester, A&M System
- 1.3 Approval of New, Increased, and Decreased Graduate Program Fees for Fall 2026 Semester, A&M System
- 1.4 Approval of New and Increased Graduate and Non-Resident Designated Tuition for Fall 2026 Semester, A&M System

2. COMMITTEE ON AUDIT AND RISK MANAGEMENT

3. COMMITTEE ON FACILITIES PLANNING AND CONSTRUCTION

- 3.1 Approval of the Project Scope and Increased Budget, Appropriation for Construction Services, and Approval for Partial Construction for the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project, The Texas A&M University System, Bryan, Texas (Project No. 01-3418), A&M System
- 3.2 Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Change the Fiscal Year Designation for Project Initiation and Appropriate Funding for Pre-Construction Services for the HEEP Laboratory Building Renovations Project for Texas A&M University (Project No. 02-3452), Texas A&M
- 3.3 Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Change the Fiscal Year Designation for Project Initiation and Appropriate Funding for Pre-Construction Services for the Underwood Hall Shower Replacements & Fire Alarm System Upgrade Project for Texas A&M University (Project No. 2024-06499), Texas A&M
- 3.4 Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Cyclotron Institute Expansion Project for Texas A&M University with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 02-3470), Texas A&M

- 3.5 Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Poultry Science Center Project for Texas A&M University with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 02-3461), Texas A&M
- 3.6 Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Student Housing Phase I Project for Texas A&M University-Central Texas with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 24-3445), A&M-Central Texas
- 3.7 Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Eagle Landing Phase 4 Project for Texas A&M University-Texarkana with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 22-3482), TAMUT
- 3.8 Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Athletics Complex Phase II Project for Texas A&M University-Texarkana with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 22-3483), TAMUT

Informational Report

Report on System Construction Projects Authorized by the Board

4. COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

- 4.1 Approval of Revisions to System Policy *03.02, Academic Mission Statements and Program Inventory*, A&M System
- 4.2 Authorization for Member Universities to Establish General Education Review Committees to Comply with System Policy *11.06, Core Curriculum*, and State Law, A&M System

5. COMMITTEE ON RESEARCH

6. THE TEXAS A&M UNIVERSITY SYSTEM BOARD OF REGENTS (*not assigned to Committee*)

- 6.1 (REVISED) Approval of Revisions to System Policy *29.01, Information Resources*, and the Addition of a New System Policy *29.02, Information Security*, A&M System
- 6.2 *Approval of Amendments to the Bylaws of the Board of Regents, BOR
- 6.3 Adoption of a Resolution Honoring the Members of the 2025 Texas A&M University Women's Volleyball Team, Texas A&M

- 6.4 *Authorization to Negotiate and Execute Two Amended and Restated Ground Leases with Life Tower Owner, LLC for a Mixed-Use Development Project Located Adjacent to the Texas A&M University School of Engineering Medicine at 1020 Holcombe Boulevard, Houston, Harris County, Texas, A&M System
- 6.5 *Authorization to Purchase Approximately 61.157 Acres of Land Located on FM 1098 in Prairie View, Waller County, Texas, PVAMU
- 6.6 *Authorization for the President to Negotiate and Execute a Clinical Affiliation Agreement and Other Ancillary Agreements and Related Documents with Bexar County Hospital District, d/b/a University Health, Texas A&M
- 6.7 *Authorization to Negotiate and Execute a Sublease of Space in Winfield Place Located at 210 E. 8th Street, Fort Worth, Tarrant County, Texas, Texas A&M
- 6.8 *Authorization to Negotiate and Execute a Lease of Space in the Blackboard Building, Located at 4501 Roy J Smith Drive, Killeen, Bell County, Texas, A&M-Central Texas
- 6.9 *Authorization for the Disposition of Approximately 195.872 Acres of Land Located in Morris County, Texas, TFS
- 6.10 *Authorization to Negotiate and Execute a Lease of Space in One Castle Hills Located at 1100 NW Loop 410, Castle Hills, Bexar County, Texas, TTI
- 6.11 Appointment of Associate Vice Provost for Transformative Learning and Dean of the Honors College of East Texas A&M University, ETAMU
- 6.12 Appointment of Assistant Vice Provost for Global Engagement and Partnerships of Prairie View A&M University, PVAMU
- 6.13 Appointment of Assistant Vice Provost of Institutional Effectiveness of Prairie View A&M University, PVAMU
- 6.14 Appointment of Assistant Vice Provost for Academic Affairs of Prairie View A&M University, PVAMU
- 6.15 *Authorization for the President to Amend and Extend the Employment Contract for the Head Football Coach, Tarleton

7. CONSENT AGENDA ITEMS

The Texas A&M University System/Board of Regents

- 7.1 Approval of Minutes, BOR & A&M System
- 7.2 *Approval of Appointments to the Board of Regents Standing Committee on Medical and Health Affairs, BOR
- 7.3 *Formation of a Special Committee of the Board of Regents on Strategic Planning for The Texas A&M University System, BOR

- 7.4 Confirmation of New and Amended Field Trip and Study Abroad Fees for The Texas A&M University System, A&M System
- 7.5 *Authorization to Administer Government Classified Contracts, A&M System
- 7.6 Granting of the Title of Emeritus, February 2026, The Texas A&M University System, A&M System
- 7.7 Confirmation of Appointment and Commissioning of Peace Officers, A&M System
- 7.8 Approval for Dr. Giridhar Athrey, System Employee, to Serve as an Employee, Officer, and Member of the Board of Managers of Perspicax, LLC, a Business Entity that Proposes to License Technology from The Texas A&M University System, A&M System
- 7.9 Approval for Dr. Arun Srinivasa and Dr. Krishna Narayanan, System Employees, to Serve as Employees, Officers, and Members of the Board of Directors of Encando.AI, Inc., a Business Entity that Proposes to License Technology from The Texas A&M University System, A&M System
- 7.10 Approval for Aaron Thibault, System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of Gamebridge, Inc., a Business Entity that Proposes to License Technology from The Texas A&M University System, A&M System
- 7.11 Approval for Dr. Swaminathan Gopalswamy, System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of Engineered Mechatronics, Inc., a Business Entity that Proposes to License Technology from The Texas A&M University System, A&M System

East Texas A&M University

- 7.12 Approval of Academic Tenure, February 2026, ETAMU
- 7.13 Approval of a New Bachelor of Science Degree Program with a Major in Applied Sport Analytics, and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU
- 7.14 Approval of a New Bachelor of Science Degree Program with a Major in Mechanical Engineering and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU
- 7.15 Approval of a New Master of Public Health Program with a Major in Epidemiology and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU
- 7.16 Approval of a New Master of Science Degree Program with a Major in Engineering and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU

7.17 Approval of a New Master of Science Degree Program with a Major in Sports Science and Data Analytics and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU

7.18 Approval of a New Master of Public Administration Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board, ETAMU

7.19 *Naming of the Assistive Technology Lab, ETAMU

7.20 *Naming of the East Texas A&M University Event Center, ETAMU

Prairie View A&M University

7.21 Approval of a New Master of Science Degree Program with a Major in Sport Management, and Authorization to Request Approval from the Texas Higher Education Coordinating Board, PVAMU

7.22 Approval of a New Master of Public Health Degree Program with a Major in Public Health, and Authorization to Request Approval from the Texas Higher Education Coordinating Board, PVAMU

7.23 Approval of a New Master of Public Policy Degree Program and Authorization to Request Approval from the Texas Higher Education Coordinating Board, PVAMU

7.24 Approval of a New Master of Science in Education Degree Program with a Major in Higher Education Administration and Authorization to Request Approval from the Texas Higher Education Coordinating Board, PVAMU

7.25 Approval of a New Master of Science Degree Program with a Major in Kinesiology and Authorization to Request Approval from the Texas Higher Education Coordinating Board, PVAMU

7.26 Approval of a New Doctor of Philosophy Degree Program in Food-Energy-Water Security and Sustainability and Authorization to Request Approval from the Texas Higher Education Coordinating Board, PVAMU

Tarleton State University

7.59 Approval of Academic Tenure, February 2026, Tarleton

7.60 Granting of Faculty Development Leave for FY 2027, Tarleton

7.27 Approval of a New Master of Science Degree Program with a Major in Nutrition and Dietetics and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Tarleton

Texas A&M International University

(No consent agenda items)

Texas A&M University

- 7.28 Approval of Academic Tenure, February 2026, Texas A&M
- 7.29 Granting of Faculty Development Leave for FY 2027, Texas A&M
- 7.30 Approval of a New Bachelor of Science Degree Program with a Major in Maritime Operations and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M
- 7.31 Approval of a New Bachelor of Science Degree Program with a Major in Coaching and Teaching in Secondary Education and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M
- 7.32 Approval of a New Bachelor of Science Degree Program with a Major in Environmental and Sustainability Studies and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M
- 7.33 Approval of a New Master of Science Degree Program with a Major in Cybersecurity and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M
- 7.34 Establishment of the Center for Applied Entrepreneurship and Innovation, Texas A&M
- 7.35 *Naming of Athletics Facilities and Related Structures, Texas A&M
- 7.36 *Naming of the Center for Greenhouse Gas Management in Agriculture and Forestry, Texas A&M (also listed under AgriLife Research)
- 7.37 *Naming of the Analytical Chemistry Lab in the Instructional Laboratory and Innovative Learning Building, Texas A&M
- 7.38 *Naming of the Poultry Science Teaching, Research, and Extension Center, Texas A&M
- 7.39 *Naming of Spaces in the Law and Education Building, Texas A&M
- 7.40 *Authorization to Establish Two Quasi-Endowments in the System Endowment Fund, Texas A&M
- 7.41 *Authorization for President to Negotiate and Execute Certain Specified Contracts Involving Consideration of \$500,000 or More, Texas A&M
- 7.42 Appointment of Dr. Tim R. Turner and Dr. Glenn Rogers to serve on the Rural Veterinary Incentive Program Committee, Texas A&M

Texas A&M University-Central Texas

7.43 Withdrawn

Texas A&M University-Corpus Christi

7.44 Approval of a New Doctor of Philosophy Degree Program with a Major in Data Science and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-Corpus Christi

7.45 *Naming of Various Areas in the Chaparral Downtown Building, A&M-Corpus Christi

Texas A&M University-Kingsville

7.46 Approval of a New Master of Science Degree Program with a Major in Agribusiness and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M-Kingsville

7.47 Approval of a New Master of Science in Nursing Degree Program and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M-Kingsville

7.48 Approval of a New Bachelor of Science Degree Program with a Major in Construction Management and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M-Kingsville

7.49 Authorization to Award an Honorary Degree to Mr. Bill C. Colston, Jr., Texas A&M-Kingsville

7.50 *Naming of Various Rooms in the Dr. Steven H. Tallant Music Building, Texas A&M-Kingsville

Texas A&M University-San Antonio

(No consent agenda items)

Texas A&M University-Texarkana

7.51 Approval of Academic Tenure, February 2026, TAMUT

7.52 Approval of a New Bachelor of Science Degree Program with a Major in Chemical Engineering and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT

7.53 Approval of a New Bachelor of Science Degree Program with a Major in Radiologic Technology and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT

7.54 Approval of a New Bachelor of Science Degree Program with a Major in Information Technology and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT

7.55 *Naming of the Future Athletic Center, TAMUT

Texas A&M University-Victoria
(*No consent agenda items*)

West Texas A&M University

7.56 *Establishment and Naming of the High Plains Christian Ministries Health Institute on the Campus of West Texas A&M University, WTAMU

7.57 *Change of Naming of the Wilder Spaces at West Texas A&M University, WTAMU

Texas A&M AgriLife Extension Service
(*No consent agenda items*)

Texas A&M AgriLife Research

7.36 *Naming of the Center for Greenhouse Gas Management in Agriculture and Forestry, AgriLife Research (also listed under Texas A&M)

Texas A&M Engineering Experiment Station

7.58 Removal of Building Name and Named Rooms and Spaces within the Mike and Beverly Rowlett Industrial Distribution Building at The Texas A&M University System RELLIS Campus, TEES

Texas A&M Engineering Extension Service
(*No consent agenda items*)

Texas A&M Forest Service
(*No consent agenda items*)

Texas A&M Veterinary Medical Diagnostic Laboratory
(*No consent agenda items*)

Texas A&M Transportation Institute
(*No consent agenda items*)

Texas Division of Emergency Management
(*No consent agenda items*)

A&M System	The Texas A&M University System
A&M-Central Texas	Texas A&M University-Central Texas
A&M-Corpus Christi	Texas A&M University-Corpus Christi
A&M-San Antonio	Texas A&M University-San Antonio
A/E.....	Architect/Engineer
AgriLife Extension.....	Texas A&M AgriLife Extension Service
AgriLife Research	Texas A&M AgriLife Research
BOR	Board of Regents
FP&C.....	Facilities Planning and Construction
ETAMU	East Texas A&M University
POR.....	Program of Requirements
PUF	Permanent University Fund
PVAMU.....	Prairie View A&M University
RELLIS	Respect, Excellence, Leadership, Loyalty, Integrity and Selfless Service
RFS.....	Revenue Financing System
TAMHSC	Texas A&M Health Science Center
TAMIU	Texas A&M International University
TAMUG.....	Texas A&M University at Galveston
TAMUT	Texas A&M University-Texarkana
TAMUV	Texas A&M University-Victoria
TAM-FW	Texas A&M-Fort Worth
Tarleton.....	Tarleton State University
TEES.....	Texas A&M Engineering Experiment Station
TEEX.....	Texas A&M Engineering Extension Service
Texas A&M at Qatar.....	Texas A&M University at Qatar
Texas A&M	Texas A&M University
Texas A&M-Kingsville.....	Texas A&M University-Kingsville
TDEM.....	Texas Division of Emergency Management
TFS.....	Texas A&M Forest Service
THECB.....	Texas Higher Education Coordinating Board
TTI.....	Texas A&M Transportation Institute
TVMDL.....	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO.....	The University of Texas/Texas A&M Investment Management Company
WTAMU.....	West Texas A&M University

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ryan C. Griffin, Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of FY 2027 Operating Budget Guidelines

Proposed Board Action:

Approve FY 2027 operating budget guidelines per System Policy [27.03, Annual Operating Budget Process](#).

Background Information:

System Policy 27.03 states that the Board of Regents must approve annually, upon the recommendation of the chancellor, guidelines for the preparation of annual operating budgets for the A&M System.

A&M System Funding or Other Financial Implications:

Not applicable.

Strategic Plan Imperative(s) this Item Advances:

The annual operating budget is inclusive of all the imperatives (directly or indirectly) included in the A&M System strategic plan.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor and Chief Financial Officer
December 17, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of FY 2027 Operating Budget Guidelines

I recommend approval of the following minute order:

“The Texas A&M University System guidelines for the FY 2027 operating budget, as shown in the attached exhibit, are hereby approved.”

Respectfully submitted,

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

System Approval Recommended:

Glenn Hegar
Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel

The Texas A&M University System
FY 2027 Operating Budget Guidelines

The Texas A&M University System (A&M System) is committed to serving the citizens of the state of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the state taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the state of Texas' limited resources and will ensure the benefit to the state taxpayer is considered in every academic, research, and service activity performed.

The A&M System remains focused on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing innovative programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, and other opportunities. The imperative of excellence in all that we do, and the reality of resource limitations in the state of Texas, increases the difficulty of meeting these challenges and dictates that we devote our collective skills to ensuring that the productivity of all A&M System resources is optimized.

In preparation for the upcoming FY 2027 budget process, we will remain focused on keeping administrative costs low through the continued improvement of operational efficiencies. In addition, budget recommendations will be prepared within the estimated funds available and reserve balances should only be used in special one-time situations or where a definite plan provides justification of a limited use of such balances. In self-supporting activities, total funds budgeted will not exceed realistic estimates of income and balances brought forward. It is expected that government and private contracts will finance their proportionate share of increases being recommended. Recommendations for other operating expenses should be based upon careful estimates of actual needs, considering every possibility for savings. Every effort should be made to ensure that we are taking advantage of cost-saving opportunities and reducing expenditures wherever possible. In addition, all budgetary projections should include provisions to accommodate items subject to inflationary increases during the course of this operating year.

Chief Executive Officers are authorized to begin the process of preparing the FY 2027 operating budgets within the limits of available resources. The System Office of Budgets and Accounting will provide detailed instructions to be used in the support of each phase of the review and approval process for the Chancellor and Board of Regents.

FY 2027 Budget Calendar

Calendar Year 2026

February 4th – 6th FY 2026 Budget Update (thru December 2025) FY 2025 Financial Update

March Preliminary Budget & Capital Plan submitted to the System Offices for review.

April/May (TBD) Programmatic Budget Reviews

May 20th – 21st FY 2027 Budget & Capital Plan presented to the Board for approval.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ryan C. Griffin, Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of Increased Non-Academic Student Service Fees for Fall 2026 Semester

Proposed Board Action:

Approve the proposed increased non-academic student service fees to be effective with the fall 2026 semester.

Background Information:

The Texas Education Code provides guidance on all student tuition, fees, and charges allowable for collection by institutions of higher education. Many of the authorized tuition and fees require approval from the Board of Regents (Board) prior to implementation. System Policy *26.01, Tuition and Fees*, states that tuition and fee recommendations for the ensuing academic year will be presented annually to the Board for consideration.

The attached proposals are consistent with the State of Texas' Higher Education Affordability initiative. For all resident undergraduate students, these proposed adjustments do not impact current tuition, academic fees, academic-related general fees, or college course fees. All proposed increases to non-academic fees such as athletic fees, health center fees, rec-sports fees, student center fees, etc., have been approved via student referendum as outlined in the Texas Education Code.

A&M System Funding or Other Financial Implications:

See attached exhibit.

Strategic Plan Imperative(s) this Item Advances:

This agenda item is relevant to the advancement of all the imperatives of the Strategic Plan.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor and Chief Financial Officer
January 16, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Increased Non-Academic Student Service Fees for Fall 2026 Semester

I recommend adoption of the following minute order:

“All referendums required by law for increases in non-academic student fees have been properly conducted in accordance with the Texas Education Code.

The request for increased non-academic fees recommended by The Texas A&M University System institutions, as shown on the attached exhibit, is approved to be effective with the fall 2026 semester.”

Respectfully submitted,

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



THE TEXAS A&M UNIVERSITY SYSTEM

FEE REQUESTS INCREASED NON-ACADEMIC FEES

**BOARD OF REGENTS MEETING
FEBRUARY 2026**

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INCREASED NON-ACADEMIC FEES
(approved via Student Referendum)

1. Increased Non-Academic Fees Exhibit
2. East Texas A&M University
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5. Texas A&M University – Kingsville
6. Texas A&M University - Texarkana
7. West Texas A&M University

THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF REQUESTED INCREASED NON-ACADEMIC FEES
(Approved by Student Referendum)
Proposed to be Effective Fall 2026

FEE DESCRIPTION	BASIS	CURRENT	INCREASE/ DECREASE	PROPOSED
East Texas A&M University				
Student Recreation Center Fee				
Fall & Spring	SEM	\$150.00	\$20.00	\$170.00
Summer	SEM	\$75.00	\$10.00	\$85.00
*A student referendum was held on December 8, 2025. The increase was approved with a 85% approval rate.				
Athletics Fee	SCH	\$32.00	\$18.00	\$50.00
Fall, Spring & Summer Max (capped at 13 SCH's)	SEM	\$416.00	\$234.00	\$650.00
*A student referendum was held on August 29, 2025. The increase was approved with a 94% approval rate.				

Texas A&M International University

Recreational Sports Fee				
Fall & Spring	SEM	\$82.00	\$17.00	\$99.00
Summer	SEM	\$41.00	\$8.50	\$49.50

The Student Fee Advisory Committee supports the fee increase. Student hearings were held on October 14th, 15th, 23rd and 27th to discuss the increase. The fee increase was approved by students in a referendum held on October 28 - 30, 2025. Students voted 110 (67.15%) to 54 (32.9%) in favor of the increase.

Texas A&M University-Corpus Christi

Health Services Fee				
Fall & Spring	SEM	\$60.00	\$15.00	\$75.00
Summer	SEM	\$25.00	\$0.00	\$25.00

***A public hearing was held on October 30, 2025, to discuss the proposed increase and a student referendum was held on November 3-5, 2025. Students voted 518 (77%) to 157 in favor of the increase.**

Athletic Fee	SCH	\$26.38	\$17.15	\$43.53
Fall, Spring & Summer Max (capped at 13 SCH's)	SEM	\$342.94	\$222.95	\$565.89

***A public hearing was held on October 30, 2025, to discuss the proposed increase and a student referendum was held on November 3-5, 2025. Students voted 423 (63%) to 253 in favor of the increase.**

Texas A&M University-Kingsville

Athletic Fee	SCH	\$20.00	\$15.00	\$35.00
Fall, Spring & Summer Max (capped at 13 SCH's)	SEM	\$260.00	\$195.00	\$455.00

***A student referendum was held October 7 - 9, 2025. More than 1,500 students voted with 63% voting in favor of the increase.**

Texas A&M University-Texarkana

Student Health Fee				
Fall & Spring	SEM	\$60.00	\$10.00	\$70.00
Summer	SEM	\$25.00		\$25.00

***A campus-wide student fee hearing was held on September 3, 2025, to discuss proposed fee increases. A student referendum was held September 9-12, 2025, with 82.5% of students who voted voting in favor of the increase.**

THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF REQUESTED INCREASED NON-ACADEMIC FEES
(Approved by Student Referendum)
Proposed to be Effective Fall 2026

FEE DESCRIPTION	BASIS	CURRENT	INCREASE/ DECREASE	PROPOSED
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Texas A&M University-Texarkana - Continued

Student Center Fee

Fall & Spring	SEM	\$3.00/SCH	\$78.00/SEM
Summer	SEM	\$1.50/SCH	\$50.00/SEM

***Fee currently being charged per Semester Credit Hour (SCH). Requesting approval to charge per Semester (SEM) beginning Fall 2026. A campus-wide student fee hearing was held on September 3, 2025, to discuss proposed fee increases and a student referendum was held September 9-12, 2025, with 78.7% of students who voted voting in favor of the increase.**

Recreational Sports Fee

Fall & Spring	SEM	\$100.00	\$50.00	\$150.00
Summer	SEM	\$50.00	\$25.00	\$75.00

***A campus-wide student fee hearing was held on September 3, 2025, to discuss proposed fee increases and a student referendum was held September 9-12, 2025, with 81% of students who voted voting in favor of the increase.**

Athletic Fee

Fall, Spring & Summer Max (capped at 12 SCH's)	SEM	\$158.16	\$177.84	\$336.00
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***A campus-wide student fee hearing was held on September 3, 2025, to discuss proposed fee increases and a student referendum was held September 9-12, 2025, with 84.5% of students who voted voting in favor of**

West Texas A&M University

Student Services Fee

Fall & Spring Max	SCH	\$17.60	\$2.90	\$20.50
Summer Max	SEM	\$217.80	\$32.20	\$250.00
	SEM	\$108.90	\$16.10	\$125.00

***A student referendum was held October 8 - 9, 2024, and students approved the increase by a 52% to 48% margin.**

Health Services Fee

Fall & Spring	SEM	\$70.00	\$5.00	\$75.00
Summer	SEM	\$25.00	\$0.00	\$25.00

***A student referendum was held October 8 - 9, 2024, and students approved the increase by a 60% to 40% margin.**

Student Center Complex Fee

Fall & Spring	SCH	\$8.00	\$2.00	\$10.00
Summer	SCH	\$4.00	\$1.00	\$5.00
Fall & Spring Max	SEM	\$96.00	\$4.00	\$100.00
Summer Max	SEM	\$48.00	\$2.00	\$50.00

***Fee cap previously set at 12 SCH's, will be decreased to 10 SCH's.**

****Student Government passed a resolution backing the increase and a student referendum was held on October 8 - 9, 2024. Students approved the increase by a 54% to 46% margin.**

Recreational Sports Fee

Fall & Spring	SEM	\$70.00	\$50.00	\$120.00
Summer	SEM	\$35.00	\$25.00	\$60.00

***Student Government passed a resolution backing the increase and a student referendum was held on September 30 and October 1, 2025. Students approved the increase by a 54% to 46% margin.**

THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF REQUESTED INCREASED NON-ACADEMIC FEES
(Approved by Student Referendum)
Proposed to be Effective Fall 2026

FEE DESCRIPTION	BASIS	CURRENT	INCREASE/ DECREASE	PROPOSED
West Texas A&M University - Continued				
Athletic Fee	SCH	\$32.00	\$9.00	\$41.00
Fall, Spring & Summer Max (capped at 13 SCH's)	SEM	\$416.00	\$117.00	\$533.00
*Student Government passed a resolution backing the increase and a student referendum was held on April 8 - 9, 2025. Students approved the increase by a 59% to 41% margin.				

EAST TEXAS A&M UNIVERSITY

Summary of Proposed Non-Academic Fees

Effective Fall 2026

<u>PAGE</u>	<u>FEEL DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
2.2	Student Recreation Center Fee Fall & Spring Summer	SEM SEM	\$150.00 \$75.00	\$20.00 \$10.00	\$170.00 \$85.00
2.4	Athletics Fee Fall, Spring & Summer Max (at 13 SCH's)	SCH SEM	\$32.00 \$416.00	\$18.00 \$234.00	\$50.00 \$650.00

SCH - Semester Credit Hour

SEM - Semester

**Request for Fee Increase
EAST TEXAS A&M UNIVERSITY
Student Recreation Center Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The proposed fee supports the enhancement of additional programmatic services and ensures the continued delivery of high-quality operational support for students. The proposed fee increase will fund:

- Fitness equipment replacement of over sixty pieces.
- More student staff working to cover the expanded square footage.
- Replacement of the roof of the Morris Recreation Center and other deferred maintenance.
- Savings for future recreational projects and improvements.

II. Public hearing and/or student referendum requirements

A public hearing was held on September 10, 2025, at 6:00 p.m. to discuss the proposed increase. A student referendum was held on December 8, 2025, with 128 students voting. 85% of students voted in favor of the increase.

III. Budget impact if fee request is not approved

If the fee increase is not approved, Campus Recreation will continue to provide programs and services; however, these programs and services will be negatively impacted:

- Reduction of a program area, such as outdoor adventure.
- Further reduction of building operating hours.
- Imposing fees for programs that are currently free or low-cost.
- Ability to budget planned maintenance, which will also impact deferred maintenance.

IV. Justification for ending balance

No significant balance is expected.

V. Additional information

The increase will be effective Fall 2026 for all students not currently on the Guaranteed Tuition plan. The last increase to this fee occurred in Fall 2015.

**Request for Increased Student Fee
EAST TEXAS A&M UNIVERSITY
Student Recreation Center Fee**

Current Fee:	<u>\$150.00</u>	for Fall and Spring
	<u>\$75.00</u>	for Summer
Proposed Fee:	<u>\$170.00</u>	for Fall and Spring
	<u>\$85.00</u>	for Summer
Basis:	<u>sem</u>	(sch, sem, student, etc.)

LEGISLATIVE/INTERNAL MAXIMUM:

Current:	<u>\$150.00</u>	for Fall and Spring
	<u>\$75.00</u>	for Summer
Proposed:	<u>\$170.00</u>	for Fall and Spring
	<u>\$85.00</u>	for Summer

Number of Students Affected:	<u>8,625</u>
Current Semester Credit Hours:	<u>93,000</u>
Projected Semester Credit Hours:	<u>93,000</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Fees	2,614,000	2,614,000	129,000	2,743,000
Other Revenues	115,000	115,000	0	115,000
Total Revenues	<u>2,729,000</u>	<u>2,729,000</u>	<u>129,000</u>	<u>2,858,000</u>
Expenses				
Salaries & Wages	814,618	814,618	0	814,618
Fringe Benefits	191,377	191,377	0	191,377
Departmental Operations	843,325	843,325	75,000	918,325
Maintenance/Equipment	204,680	204,680	54,000	258,680
Debt Service	675,000	675,000	0	675,000
Total Expenses	<u>2,729,000</u>	<u>2,729,000</u>	<u>129,000</u>	<u>2,858,000</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

**Request for Fee Increase
EAST TEXAS A&M UNIVERSITY
Athletics Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the new fee

The proposed fee increase supports enhancement to the athletic programs including game day experience for all students, continued student employment opportunities, and scholarships and graduate assistantships. The proposed fee increase will fund:

- Increased support for band and spirit groups.
- Potential expansion of sport offerings.
- Opportunities to improve and maintain shared athletics spaces.
- Support construction or maintenance of athletics facilities and address deferred maintenance.

East Texas A&M University is currently supplementing our intercollegiate athletics program with institutional funds. An increase to the Athletics Fee will mean these institutional funds can be redirected for use in academics, including the hiring of new faculty.

II. Public hearing and/or student referendum requirements

A public hearing to discuss the fee increase was held on September 10, 2025, at 6:00 p.m., to both in-person and online audiences. A student referendum was held on August 29, 2025, with 336 students voting and 94% voting in favor of the increase.

III. Budget impact if fee request is not approved

If the fee increase is not approved, East Texas A&M University will not be able to enhance the athletics experience for students by offering additional programming or opportunities.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

The proposed increase will not affect current students but will be applicable to new students beginning Fall 2026. The last increase to this fee occurred in Fall 2017.

**Request for Increased Student Fee
EAST TEXAS A&M UNIVERSITY
Athletics Fee**

Current Fee: \$32.00 for Fall and Spring
\$32.00 for Summer
Proposed Fee: \$50.00 for Fall and Spring
\$50.00 for Summer
Basis: sch (sch, sem, student, etc.)

LEGISLATIVE/INTERNAL MAXIMUM:

Current: \$416.00 for Fall and Spring
\$416.00 for Summer
Proposed: \$650.00 for Fall and Spring
\$650.00 for Summer
Legislative max set at 13 SCH's

Number of Students Affected: 1,400
Current Semester Credit Hours: 36,400
Projected Semester Credit Hours: 36,400

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Fees	5,862,000	5,862,000	655,000	6,517,000
Other Revenues	1,578,000	1,578,000	0	1,578,000
Institutional Supplement	4,038,210	4,038,210	(250,000)	3,788,210
Total Revenues	<u>11,478,210</u>	<u>11,478,210</u>	<u>405,000</u>	<u>11,883,210</u>
Expenses				
Salaries & Wages	3,864,470	3,864,470	100,000	3,964,470
Fringe Benefits	1,158,892	1,158,892	50,000	1,208,892
Departmental Operations	2,113,836	2,113,836	155,000	2,268,836
Maintenance/Equipment	449,620	449,620	100,000	549,620
Scholarships	3,223,992	3,223,992	0	3,223,992
Debt Service	667,400	667,400	0	667,400
Total Expenses	<u>11,478,210</u>	<u>11,478,210</u>	<u>405,000</u>	<u>11,883,210</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

TEXAS A&M INTERNATIONAL UNIVERSITY

Summary of Proposed Non-Academic Fees

Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
3.2	Recreational Sports Fee				
	Fall & Spring	SEM	\$82.00	\$17.00	\$99.00
	Summer	SEM	\$41.00	\$8.50	\$49.50

SCH - Semester Credit Hour

SEM - Semester

**Request for Increased Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY
Recreational Sports Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The proposed \$17.00/sem increase to the Recreational Sports Fee is necessary to maintain and enhance the quality of services and programming provided to students. The increase will help support timely fitness equipment replacement and ensure operating hours and facility access meet student demand. In addition, the fee increase will support new initiatives, including personalized weight-loss programs, healthy eating education, virtual fitness classes, an expanded E-sports area, outdoor adventure opportunities, and deferred maintenance.

II. Public hearing and/or student referendum requirements

The Student Fee Advisory Committee met during the fall semester to discuss the proposed increase to the Recreational Sports Fee. The committee supports the fee increase. Student hearings were held on October 14, 15, 23, and 27, 2025. A referendum was held on October 28 – 30, 2025. Students voted in support of the fee increase by 67.15%.

III. Budget impact if fee request is not approved

If the fee increase is not approved, the maintenance of facilities and available programming will not have adequate budget to sustain the demand of this growing university.

IV. Justification for ending balance

No significant ending balance is anticipated initially; however, any remaining balance will be used to support future deferred maintenance needs, ensuring the long-term sustainability of the Recreational Sports facilities.

V. Additional information

Request for Increased Student Fee
TEXAS A&M INTERNATIONAL UNIVERSITY
Recreational Sports Fee

		LEGISLATIVE MAXIMUM:		
Current Fee:	\$82.00	for Fall and Spring	Current:	\$175.00 for Fall and Spring
	\$41.00	for Summer		\$85.00 for Summer
Proposed Fee:	\$99.00	for Fall and Spring	Proposed:	\$175.00 for Fall and Spring
	\$49.50	for Summer		\$85.00 for Summer
Basis:	<u>sem</u>	(sch, sem, student, etc.)		
Number of Students Affected:	16,850			
Current Semester Credit Hours:	<u>n/a</u>			
Projected Semester Credit Hours:	<u>n/a</u>			
<hr/>		<hr/>		
		FY 2027	FY 2027	
		Budget	Proposed	FY 2027
		without	Increase	Budget
		fee increase	(Decrease)	
BEGINNING BALANCE - Actual		FY 2026		
		Budget		
		0		0
			0	
Revenues				
Fees		1,202,573		1,470,075
Total Revenues		1,202,573	255,476	1,470,075
			255,476	1,470,075
Expenses				
Salaries & Wages		722,329	76,000	811,240
Fringe Benefits		145,778	6,400	156,439
Travel		13,540	0	13,540
Maintenance/Equipment		46,052	173,076	213,982
Debt Service		274,874	0	274,874
Total Expenses		1,202,573	255,476	1,470,075
			255,476	1,470,075
Increase/Decrease in Balance				
Revenues less Expenses		0	0	0
ENDING BALANCE		0		0

TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Summary of Proposed Non-Academic Fees
Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
4.2	Health Services Fee				
	Fall & Spring	SEM	\$60.00	\$15.00	\$75.00
	Summer	SEM	\$25.00	\$0.00	\$25.00
4.5	Athletic Fee	SCH	\$26.38	\$17.15	\$43.53
	Fall, Spring & Summer Max	SEM	\$342.94	\$222.95	\$565.89

SCH - Semester Credit Hour

SEM - Semester

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY – CORPUS CHRISTI
Health Services Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increase fee

The Health Services fee does not generate sufficient revenue to keep up with the increased costs of University Health Center operations. In FY 2027, it is projected that an additional \$219,177 (gross) will be generated by the increased fee. Once exemptions are applied to this fee, the net revenue generated will be \$190,386.

The University Health Center provides healthcare services for students enrolled at Texas A&M University-Corpus Christi. Demand for services continues to increase. Since FY 2021, utilization of the University Health Center has increased 17%. The Health Services fees cover 100% of the budget for the University Health Center. Revenue generated by this fee increase will address increased costs including personnel (salaries & benefits), operational expenses, medical supplies & consumables, medical equipment, insurance (fire/wind/flood), utilities, contracted physician services and 24/7 Nurse Line, educational programming, and the cost of the electronic medical records system. Increased revenue will also allow the University Health Center to restore items and services that have been cut from the budget over the last five years to operate within a balanced budget.

The Health Services fee has not been increased since FY 2021, even though operational costs have risen. According to national sources, since 2021, the cost of delivering healthcare in the U.S. has increased by an estimated 16.6% based on total annual spending.

II. Public hearing and/or student referendum requirements

A public hearing was held on October 30, 2025, at which the proposed increase will be discussed. In addition, presentations on the proposed fee increase were given to the Student Government Association and the Student Fee Advisory Committee. A student referendum was held on November 3-5, 2025, with students voting 518 (77%) to 157 in favor of the increase.

III. Budget impact if fee request is not approved

If the fee request is not approved, the University Health Center will not be able to meet the demand for services and will have to continue to turn students away. Students will incur greater expenses by going off campus to receive medical care.

IV. Justification for ending balance

Given our coastal location, the University Health Center tries to maintain a minimum of four (4) months of operating expenses in the event of a natural disaster. The University Health Center is funded 100% by the revenue generated by the Health Center fee, therefore maintaining an ending balance is critical for ongoing operations.

V. Additional information

The current Health Services Fee is \$60.00/SEM for the Fall and Spring terms and \$25.00/SEM for each summer term. The proposed increase will increase the fee to the legislative cap of \$75.00/SEM for the Fall and Spring terms. Texas A&M University – Corpus Christi, has the lowest semester fee of the campuses within The Texas A&M University System that operate an on-campus health center. This comparison includes Prairie View A&M University, Tarleton State University, Texas A&M University (College Station), Texas A&M – International University and East Texas A&M University. These six schools all charge the maximum (\$75.00/SEM) allowed by the legislature. West Texas A&M University has a fee of \$70.00/SEM.

Due to the Guaranteed Tuition plan, only new students entering in the Fall 2026 will be subject to an increase in the fee. It will take four years for all students to be paying the new rate.

Request for Increased Student Fee
TEXAS A&M UNIVERSITY-CORPUS CHRISTI
Health Services Fee

		LEGISLATIVE MAXIMUM:
Current Fee:	\$60.00	for Fall and Spring
	\$25.00	for Summer
Proposed Fee:	\$75.00	for Fall and Spring
	\$25.00	for Summer
Basis:	<u>sem</u>	(sch, sem, student, etc.)

Number of Students Affected:	6,748
Current Semester Credit Hours:	<u>289,856</u>
Projected Semester Credit Hours:	<u>289,856</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Fees	1,499,115	1,499,115	219,177	1,718,292
Exemptions	(196,917)	(196,917)	(28,791)	(225,708)
Total Revenues	<u>1,302,198</u>	<u>1,302,198</u>	<u>190,386</u>	<u>1,492,584</u>
Expenses				
Salaries & Wages	778,031	778,031	23,340	801,371
Fringe Benefits	274,261	274,261	8,227	282,488
Departmental Operations	211,923	211,923	154,302	366,225
Utilities	37,983	37,983	4,517	42,500
Total Expenses	<u>1,302,198</u>	<u>1,302,198</u>	<u>190,386</u>	<u>1,492,584</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-CORPUS CHRISTI
Athletic Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The Athletic Fee does not generate sufficient revenue to keep up with the increased costs of Islanders Athletics operations. Total expenditures in areas including travel, student-athlete insurance, facility needs, and game operations have increased significantly. Additionally, with the approved House settlement, scholarship and operational costs continue to rise. Over the past four years, Texas A&M University-Corpus Christi's athletic program has proven itself to be the preeminent athletic program in the Southland Conference (SLC), as it has earned 25 SLC championships – nearly double the next SLC institution's 14 championships – while also winning the SLC Academic Performance Award and the SLC Women's All-Sports Trophy for the past four consecutive years.

Texas A&M University-Corpus Christi seeks to continue its work in developing its future athletics facilities per the campus master plan. The athletics facilities will include a new baseball and softball complex, relocated cross-country course, indoor golf facility, and expansion of the Dugan Soccer and Track Stadium to include Beach Volleyball offices, locker room facilities, and enhancements to the beach volleyball court venue. In the future, the fee could also assist in supporting a portion of the construction of an on-campus multi-purpose community center which will serve as the home for Islander commencement, convocation, and intercollegiate athletic events. It will also serve as a facility for events like new student orientation, university sponsored camps, distinguished speakers, Islander concerts, esports, intramural, and club sport games/competitions.

In FY 2027, it is projected that an additional \$2,728,527 will be generated by the increased athletics fee.

II. Public hearing and/or student referendum requirements

A public hearing was held on October 30, 2025, at which the proposed increase will be discussed. In addition, presentations on the proposed fee increase were given to the Student Government Association and the Student Fee Advisory Committee. A student referendum was held November 3-5, 2025, with 423 (63%) to 253 voting in favor of the increase.

III. Budget impact if fee request is not approved

If the fee request is not approved, the university may have to consider reductions to operational costs and scholarships directly affecting athletic performance and student-athlete retention. Such operating impacts could include limiting post-season play, delaying facility maintenance, reallocating resources, and reducing staff. Additionally, Islanders Athletics may have to delay future facility projects until alternative funding can be identified.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

The current Athletic Fee is \$26.38/SCH with a cap set at 13 SCH's. The athletic fee will be increased by \$17.15/SCH, a total of \$43.53/SCH and will cap at 13 SCH's. The increase will take effect Fall 2026.

Due to the Guaranteed Tuition plan, only new students entering in the Fall 2026 will be subject to an increase in the fee. It will take four years for all students to be paying the new rate.

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Athletic Fee

Current Fee:	<u>\$26.38</u>	for Fall and Spring
	<u>\$26.38</u>	for Summer
Proposed Fee:	<u>\$43.53</u>	for Fall and Spring
	<u>\$43.53</u>	for Summer
Basis:	<u>sch</u>	(sch, sem, student, etc.)

LEGISLATIVE/INTERNAL MAXIMUM:

Current:	<u>\$342.94</u>	for Fall and Spring
	<u>\$342.94</u>	for Summer
Proposed:	<u>\$565.89</u>	for Fall and Spring
	<u>\$565.89</u>	for Summer

Number of Students Affected:	<u>6,748</u>
Current Semester Credit Hours:	<u>289,856</u>
Projected Semester Credit Hours:	<u>289,856</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Fees	7,069,866	7,069,866	2,728,527	9,798,393
Exemptions	(624,912)	(624,912)	(241,178)	(866,090)
Ticket Sales & Donations	2,078,025	2,078,025	0	2,078,025
Interest Income & University Funds	6,625,765	6,625,765	(1,501,445)	5,124,320
Total Revenues	<u>15,148,744</u>	<u>15,148,744</u>	<u>985,904</u>	<u>16,134,648</u>
Expenses				
Salaries & Wages	4,578,762	4,578,762	215,635	4,794,397
Fringe Benefits	1,514,696	1,514,696	79,784	1,594,480
Departmental Operations	5,877,215	5,877,215	335,904	6,213,119
Scholarships	3,178,071	3,178,071	354,581	3,532,652
Total Expenses	<u>15,148,744</u>	<u>15,148,744</u>	<u>985,904</u>	<u>16,134,648</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

TEXAS A&M UNIVERSITY - KINGSVILLE

Summary of Proposed Non-Academic Fees

Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
5.2	Athletic Fee Fall, Spring & Summer Max (at 13 SCH's)	SCH SEM	\$20.00 \$260.00	\$15.00 \$195.00	\$35.00 \$455.00

SCH - Semester Credit Hour

SEM - Semester

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY - KINGSVILLE
Athletic Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

An increase of \$15.00/SCH will help bridge the gap between the costs associated with the programs and revenue generated by the Athletic fee. Rising costs associated with facility maintenance, utilities and travel continue to burden the existing fee leaving no room to enhance the existing sports. Institutional support could be decreased to allow for support of other programs across campus or begin making larger commitments to upgrade existing facilities and deferred maintenance.

II. Public hearing and/or student referendum requirements

A campus-wide student referendum was held on October 7 – 9, 2025. More than 1,500 students voted, and the referendum passed by 63% of the vote. Voter turnout represented over 20% of our total student enrollment.

III. Budget impact if fee request is not approved

If the fee request is not approved, the future success of the Athletic programs will be hindered by a decrease in recruitment and scholarship efforts. Texas A&M University – Kingsville will not have the ability to remain competitive at the current level without additional funding. The proposed fee referendum in the Department of Intercollegiate Athletics is integrated and aligned with the University's strategic and campus master plans.

IV. Justification for ending balance

Texas A&M University - Kingsville maintains reserves to meet planned and unexpected operational needs as they occur. Currently, there are not sufficient reserves available to provide additional resources for any unanticipated expenses or future campus master plan initiatives.

V. Additional information

The Athletic Fee has been at the same rate since Fall of 2014. Lone Star Conference and similar member schools charge rates from \$12.00 to \$37.00/SCH.

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - KINGSVILLE
Athletic Fee

Current Fee: \$20.00 for Fall and Spring
\$20.00 for Summer
Proposed Fee: \$35.00 for Fall and Spring
\$35.00 for Summer
Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 3,110
Current Semester Credit Hours: 70,200
Projected Semester Credit Hours: 70,200

LEGISLATIVE/INTERNAL MAXIMUM:

Current: \$260.00 for Fall and Spring
\$260.00 for Summer
Proposed: \$455.00 for Fall and Spring
\$455.00 for Summer

Legislative maximum set at 13 SCH's

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Revenues				
Fees	2,702,761	2,702,761	895,050	3,597,811
Sales & Service	189,806	189,806	0	189,806
Other Institutional Support	7,515,600	7,515,600	0	7,515,600
Total Revenues	<u>10,408,167</u>	<u>10,408,167</u>	<u>895,050</u>	<u>11,303,217</u>
Expenses				
Salaries & Wages	2,815,670	2,815,670	70,392	2,886,062
Fringe Benefits	954,811	954,811	95,481	1,050,292
Departmental Operations	3,758,915	3,758,915	0	3,758,915
Utilities	211,000	211,000	31,650	242,650
Scholarships	2,385,825	2,385,825	0	2,385,825
Debt Service	281,946	281,946	0	281,946
Total Expenses	<u>10,408,167</u>	<u>10,408,167</u>	<u>197,523</u>	<u>10,605,690</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	<u>697,527</u>	<u>697,527</u>
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>697,527</u>

TEXAS A&M UNIVERSITY-TEXARKANA

Summary of Proposed Non-Academic Fees

Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
6.2	Student Health Fee				
	Fall & Spring	SEM	\$60.00	\$10.00	\$70.00
	Summer	SEM	\$25.00	\$0.00	\$25.00
6.4	Student Center Fee				
	Fall & Spring	SEM	\$3.00/SCH		\$78.00/SEM
	Summer	SEM	\$1.50/SCH		\$50.00/SEM
	*Fee currently being charged per SCH. Requesting approval to charge per SEM beginning Fall 2026.				
6.6	Recreational Sports Fee				
	Fall & Spring	SEM	\$100.00	\$50.00	\$150.00
	Summer	SEM	\$50.00	\$25.00	\$75.00
6.8	Athletic Fee	SCH	\$13.18	\$14.82	\$28.00
	Fall, Spring & Summer Max	SCH	\$158.16	\$177.84	\$336.00
	*Legislative maximum set at 12 SCH's				

SCH - Semester Credit Hour

SEM - Semester

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Student Health Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

Texas A&M University-Texarkana is requesting a \$10 increase in the Student Health Fee from \$60.00/SEM fall and spring to \$70.00/SEM fall and spring. The Student Health Fee was last increased in Fall 2024. This fee provides funding for the operational costs of providing a student health counseling service. Services to students include, but are not limited to, academic skills assistance, consultation and referral, crisis intervention, individual and group counseling, and educational outreach. Additional funds are needed to support the expansion of programs and increasing mental health needs of our growing student population.

II. Public hearing and/or student referendum requirements

A campus-wide student fee hearing was held September 3, 2025, to discuss proposed fee changes followed by a student referendum on September 9 – 12, 2025. Students were notified of the student referendum via the University's web page, CCTV, email and press related methods of communication. In the student referendum, 82.5% of participating students voted in favor of the increase.

III. Budget impact if fee request is not approved

Without approval of the proposed fee request the counseling services operations will be limited to funds collected due to enrollment increases. Supplemental funding from reserves may be required. The counseling services department's ability to support the increased student population, attributed to record-breaking enrollment and expectation of continued historical growth, will be impacted due to the inability to expand current programs and services without additional fee revenue.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Student Health Fee**

Current Fee: \$60.00 for Fall and Spring
\$25.00 for Summer
Proposed Fee: \$70.00 for Fall and Spring
\$25.00 for Summer
Basis: sem (sch, sem, student, etc.)

LEGISLATIVE/ MAXIMUM:
Current: \$75.00 for Fall and Spring
\$25.00 for Summer
Proposed: \$75.00 for Fall and Spring
\$25.00 for Summer

Number of Students Affected: 800
Current Semester Credit Hours: 34,289
Projected Semester Credit Hours: 41,000

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Fees	314,968	377,962	8,000	385,962
Total Revenues	<u>314,968</u>	<u>377,962</u>	<u>8,000</u>	<u>385,962</u>
Expenses				
Salaries & Wages	204,497	225,297	6,800	232,097
Fringe Benefits	62,576	65,076	1,200	66,276
Departmental Operations	47,895	87,589	0	87,589
Total Expenses	<u>314,968</u>	<u>377,962</u>	<u>8,000</u>	<u>385,962</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Student Center Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

Texas A&M University–Texarkana is requesting a \$33.00/SEM increase in the Student Center Fee from \$3.00/SCH to \$78.00/SEM. This fee has not increased since inception and approval in Fall 2010. The Student Center houses both Education and General (E&G) and non-Education and General spaces. Revenue from the Student Center fee is used to cover the utilities, custodians, and maintenance of the non-E&G areas. Due to the rising costs of maintaining space, this increase is needed for both utility and maintenance cost increases.

II. Public hearing and/or student referendum requirements

A campus-wide student fee hearing was held September 3, 2025, to discuss proposed fee changes followed by a student referendum available September 9–12, 2025. Students were notified of the student referendum via the University’s web page, CCTV, email and press related methods of communication. In the student referendum, 78.7% of participating students voted in favor of the increase.

III. Budget impact if fee request is not approved

If the proposed fee request is not approved, the University will be forced to use existing sources of revenue to support the increasing costs of maintaining this space. This will force the University to divert resources needed for student recruitment, enrollment, and retention to support the student center related expenses.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Student Center Fee**

Current Fee:	<u>\$3.00/sch</u>	for Fall and Spring
	<u>\$1.50/sch</u>	for Summer
Proposed Fee:	<u>\$78.00</u>	for Fall and Spring
	<u>\$50.00</u>	for Summer

Basis: sem (sch, sem, student, etc.)

Number of Students Affected:	800
Current Semester Credit Hours:	<u>34,289</u>
Projected Semester Credit Hours:	<u>41,000</u>

LEGISLATIVE MAXIMUM:

Current:	<u>\$100.00</u>	for Fall and Spring
	<u>\$50.00</u>	for Summer
Proposed:	<u>\$100.00</u>	for Fall and Spring
	<u>\$50.00</u>	for Summer

***Previously charged by SCH requesting to charge by SEM beginning in the Fall 2026.**

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Fees	194,986	233,983	26,400	260,383
Total Revenues	<u>194,986</u>	<u>233,983</u>	<u>26,400</u>	<u>260,383</u>
Expenses				
Departmental Operations	114,746	137,695	26,400	164,095
Utilities	80,240	96,288	0	96,288
Total Expenses	<u>194,986</u>	<u>233,983</u>	<u>26,400</u>	<u>260,383</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Recreational Sports Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

Texas A&M University-Texarkana is requesting a \$50.00 increase in the Recreational Sports Fee from \$100.00/SEM to \$150.00/SEM for the fall and spring semesters and from \$50.00/SEM to \$75.00/SEM per summer session. The Recreational Sports Fee has not increased since Fall 2015. With the addition of the Patterson Student Center, additional revenue is required for funding, maintenance, and operations of the facility. In addition, this increase will be utilized for the expansion and improvement of recreational sports and to maximize student engagement and participation.

II. Public hearing and/or student referendum requirements

A campus-wide student fee hearing was held September 3, 2025, to discuss proposed fee changes followed by a student referendum available September 9–12, 2025. Students were notified of the student referendum via the University's web page, CCTV, email and press related methods of communication. In the student referendum, 81% of participating students voted in favor of the increase.

III. Budget impact if fee request is not approved

Without approval of the proposed fee request, strategic plans necessary to support programs related to student fitness, recreational sports participation, and facility maintenance of the Patterson Student Center which services student athletes will be limited only to funds collected due to enrollment increases. Supplemental funding from reserves may be required. The ability to support the increased student population, attributed to record-breaking enrollment and expectation of continued historical growth will be impacted due to the inability to expand current programs and services without additional fee revenue.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Recreational Sports Fee**

		LEGISLATIVE MAXIMUM:		
Current Fee:	\$100.00	for Fall and Spring	Current:	\$175.00 for Fall and Spring
	\$50.00	for Summer		\$87.50 for Summer
Proposed Fee:	\$150.00	for Fall and Spring	Proposed:	\$150.00 for Fall and Spring
	\$75.00	for Summer		\$87.50 for Summer
Basis:	sem	(sch, sem, student, etc.)		
Number of Students Affected:		800		
Current Semester Credit Hours:		34,289		
Projected Semester Credit Hours:		41,000		
<hr/>				
BEGINNING BALANCE - Actual Estimated		FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)
		0	0	0
Revenues				
Fees		642,406	770,887	40,000
Total Revenues		642,406	770,887	40,000
Expenses				
Salaries & Wages		123,500	123,500	0
Fringe Benefits		12,093	12,093	0
Departmental Operations		190,352	212,722	40,000
Utilities		50,539	60,647	0
Lease Payments		265,922	361,925	0
Total Expenses		642,406	770,887	40,000
Increase/Decrease in Balance				
Revenues less Expenses		0	0	0
ENDING BALANCE		0	0	0
<hr/>				

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Athletics Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

Texas A&M University-Texarkana is requesting an increase in the Athletic Fee from \$13.18/SCH to \$28.00/SCH with a maximum set at 12 SCHs. Revenue from the fee increase will support the program expansion to NCAA Division II, continued growth of current athletic sports, hire coaches, purchase equipment, increase scholarships and fund athletic department operations. Athletic sports benefit the university by allowing increased opportunities for participation and additional campus engagement for student fans.

II. Public hearing and/or student referendum requirements

A campus-wide student fee hearing was held September 3, 2025, to discuss proposed fee changes followed by a student referendum available September 9 – 12, 2025. Students were notified of the student referendum via the University's web page, CCTV, email and press related methods of communication. In the student referendum, 84.5% of participating students voted in favor of the increase.

III. Budget impact if fee request is not approved

If the proposed fee request is not approved, the growth of the athletic program will be constrained, relying solely on funds generated from enrollment increases. This limitation could result in a shift in university resources, redirecting funds from other crucial areas, such as enrollment strategies that support Texarkana's record-breaking growth and goals of campus expansion and infrastructure improvements, jeopardizing the continued development of the physical campus. Without the fee increase, the university risks not only limiting its athletic programs but also affecting the broader goals tied to overall growth, development, and student experiences.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY-TEXARKANA
Athletics Fee**

Current Fee:	<u>\$13.18</u>	for Fall and Spring
	<u>\$13.18</u>	for Summer
Proposed Fee:	<u>\$28.00</u>	for Fall and Spring
	<u>\$28.00</u>	for Summer
Basis:	<u>sch</u>	(sch, sem, student, etc.)

LEGISLATIVE/INTERNAL MAXIMUM:

Current:	<u>\$158.16</u>	for Fall and Spring
	<u>\$158.16</u>	for Summer
Proposed:	<u>\$336.00</u>	for Fall and Spring
	<u>\$336.00</u>	for Summer

Legislative maximum set at 12 SCH's

Number of Students Affected:	800
Current Semester Credit Hours:	<u>34,289</u>
Projected Semester Credit Hours:	<u>41,000</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Fees	794,318	953,182	118,560	1,071,742
Institutional Support	4,010,536	4,324,007	0	4,324,007
Total Revenues	<u>4,804,854</u>	<u>5,277,189</u>	<u>118,560</u>	<u>5,395,749</u>
Expenses				
Salaries & Wages	1,385,138	1,462,138	0	1,462,138
Fringe Benefits	418,542	441,442	0	441,442
Departmental Operations	1,762,174	2,114,609	98,560	2,213,169
Scholarships	1,239,000	1,259,000	20,000	1,279,000
Total Expenses	<u>4,804,854</u>	<u>5,277,189</u>	<u>118,560</u>	<u>5,395,749</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

WEST TEXAS A&M UNIVERSITY

Summary of Proposed Non-Academic Fees

Effective Fall 2026

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
7.2	Student Services Fee	SCH	\$17.60	\$2.90	\$20.50
	Fall & Spring Max	SEM	\$217.80	\$32.20	\$250.00
	Summer Max	SEM	\$108.90	\$16.10	\$125.00
7.4	Health Services Fee				
	Fall & Spring	SEM	\$70.00	\$5.00	\$75.00
	Summer	SEM	\$25.00	\$0.00	\$25.00
7.6	Student Center Complex Fee				
	Fall & Spring	SCH	\$8.00	\$2.00	\$10.00
	Summer	SCH	\$4.00	\$1.00	\$5.00
	Fall & Spring Max	SEM	\$96.00	\$4.00	\$100.00
	Summer Max	SEM	\$48.00	\$2.00	\$50.00
*Fee cap previously set at 12 SCH's, will be decreased to 10 SCH's.					
7.8	Recreational Sports Fee				
	Fall & Spring	SEM	\$70.00	\$50.00	\$120.00
	Summer	SEM	\$35.00	\$25.00	\$60.00
7.10	Athletic Fee	SCH	\$32.00	\$9.00	\$41.00
	Fall, Spring & Summer Max (at 13 SCH's)	SEM	\$416.00	\$117.00	\$533.00

SCH - Semester Credit Hour

SEM - Semester

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Student Service Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The Student Service Fee is assessed per semester credit hour for all enrolled students; fee revenue is allocated by the Campus Student Fee Committee for various campus services and organizations. The last increase to the Student Service Fee occurred in Fall of 2011 when the fee was increased to \$17.60/SCH with a maximum of \$217.80/SEM for the Fall and Spring and \$108.90/SEM for Summer.

West Texas A&M University is proposing an increase in the Student Service Fee to \$20.50/SCH with a maximum of \$250.00/SEM for Fall and Spring and a maximum of \$125.00/SEM for Summer.

II. Public hearing and/or student referendum requirements

The student body senators (student government) passed a resolution to back this increase and supported a student body referendum. The student referendum was held on October 8 and 9, 2024, as required by statute, and passed by the student body by a 52% to 48% margin.

III. Budget impact if fee request is not approved

Currently, the Student Service fee provides funding for over one hundred student organizations and clubs. If the fee increase is not approved, funding provided to student organizations and clubs will be reduced.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This fee increase will only apply to students new to the University in Fall of 2026, students currently enrolled in a one-year variable plan, and students that have completed their four-year guaranteed plan window.

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Student Service Fee**

		LEGISLATIVE/INTERNAL MAXIMUM:
Current Fee:	\$17.60	for Fall and Spring
	<u>\$17.60</u>	for Summer
Proposed Fee:	\$20.50	for Fall and Spring
	<u>\$20.50</u>	for Summer
Basis:	<u>sch</u>	(sch, sem, student, etc.)
Number of Students Affected:	22,696	
Current Semester Credit Hours:	<u>213,924</u>	
Projected Semester Credit Hours:	<u>213,924</u>	

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Fees	3,405,236	3,405,236	540,180	3,945,416
Total Revenues	<u>3,405,236</u>	<u>3,405,236</u>	<u>540,180</u>	<u>3,945,416</u>
Expenses				
Salaries & Wages	1,123,728	1,123,728	0	1,123,728
Fringe Benefits	408,628	408,628	0	408,628
Student Programming /Clubs	1,872,880	1,872,880	540,180	2,413,060
Total Expenses	<u>3,405,236</u>	<u>3,405,236</u>	<u>540,180</u>	<u>3,945,416</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Health Services Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The Health Services Fee is used to provide both student medical services and student counseling services on campus. The last increase to this fee was in Fall of 2018 to the current semester rate of \$70. The proposed increase is \$75.00/SEM for Fall/Spring and \$25.00/SEM for summer terms, which is the statutory maximum.

II. Public hearing and/or student referendum requirements

The student body senators (student government) passed a resolution to back this increase and supported a student body referendum. The student referendum was held on October 8 and 9, 2024 as required by statute and was approved by the student body. The vote passed by a 60% to 40% margin.

III. Budget impact if fee request is not approved

Healthcare costs, as well as the demand for counseling, have increased nationwide. If the fee is not approved, medical and counseling services to students will be reduced.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This fee increase will only apply to students new to the University in Fall of 2026, students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Health Services Fee**

Current Fee: \$70.00 for Fall and Spring
\$25.00 for Summer
Proposed Fee: \$75.00 for Fall and Spring
\$25.00 for Summer
Basis: sem (sch, sem, student, etc.)

LEGISLATIVE MAXIMUM:

Current: \$75.00 for Fall and Spring
\$25.00 for Summer
Proposed: \$75.00 for Fall and Spring
\$25.00 for Summer

Number of Students Affected: 17,521
Current Semester Credit Hours: N/A
Projected Semester Credit Hours: N/A

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Fees	1,338,393	1,338,393	87,605	1,425,998
Total Revenues	<u>1,338,393</u>	<u>1,338,393</u>	<u>87,605</u>	<u>1,425,998</u>
Expenses				
Salaries & Wages	535,357	535,357	0	535,357
Fringe Benefits	200,759	200,759	0	200,759
Departmental Operations	267,679	267,679	87,605	355,284
Maintenance/Equipment	334,598	334,598	0	334,598
Total Expenses	<u>1,338,393</u>	<u>1,338,393</u>	<u>87,605</u>	<u>1,425,998</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Student Center Complex Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The Student Center Complex fee is used for repair and operational costs – i.e. – utilities, custodial, maintenance and grounds costs for those facilities that are considered non-E&G facilities. The last increase to this fee occurred in Fall 2010 and was increased to \$8.00/SCH with a maximum at 12 SCH's for fall/spring and \$4.00/SCH for summer with a maximum at 12 SCH's. West Texas A&M University is requesting an increase in the fall/spring SCH rate to \$10.00/SCH with a maximum at 10 SCH's and an increase in the summer term SCH rate to \$5.00/SCH also with a maximum at 10 SCH's.

The revenue generated from the increase will be used for non-E&G facility operations and repairs.

II. Public hearing and/or student referendum requirements

The student body senators (student government) passed a resolution to back this increase and supported a student body referendum. The student referendum was held on October 8 and 9, 2024, as required by statute and the increase was approved by the student body by a 54% to 46% margin.

III. Budget impact if fee request is not approved

Current operational costs exceed the revenue generated at the current levels. If the increase is not approved, the Jack B. Kelly Student Center and the Virgil Henson Activities Center will be required to reduce operational hours.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This fee increase will only apply to students new to the University in Fall of 2026, students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Student Center Complex Fee**

Current Fee: \$8.00 for Fall and Spring
\$4.00 for Summer
Proposed Fee: \$10.00 for Fall and Spring
\$5.00 for Summer
Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 17,521
Current Semester Credit Hours: 213,924
Projected Semester Credit Hours: 213,924

INTERNAL MAXIMUM:

Current: \$96.00 for Fall and Spring
\$48.00 for Summer
Proposed: \$100.00 for Fall and Spring
\$50.00 for Summer

***Fee maximum previously set at 12 SCH's, requesting change in maximum to 10 SCH's.**

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Fees	1,452,029	1,452,029	224,208	1,676,237
Total Revenues	<u>1,452,029</u>	<u>1,452,029</u>	<u>224,208</u>	<u>1,676,237</u>
Expenses				
Salaries & Wages	145,203	145,203	0	145,203
Fringe Benefits	72,601	72,601	0	72,601
Departmental Operations	653,413	653,413	112,104	765,517
Maintenance/Equipment	34,849	34,849	112,104	146,953
Debt Service	545,963	545,963	0	545,963
Total Expenses	<u>1,452,029</u>	<u>1,452,029</u>	<u>224,208</u>	<u>1,676,237</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Recreational Sports Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The Recreational Sports fee, also known as Rec Sports fee, is a flat fee per semester used to help finance, construct, operate, maintain, and improve recreational sports facilities and programs open to all enrolled students who are not members of competing NCAA teams in specified sports. All students have access to the student rec center – the Virgil Hanson Activities Center. The last increase to the Rec Sports Fee occurred in Fall of 2004, when the fee increased to \$70.00/SEM for Fall/Spring and \$35.00/SEM for Summer.

The PROPOSED referendum will allow the Rec Sports fee to increase to \$120.00/SEM for the Fall/Spring semesters and to \$60.00/SEM for Summer sessions. The proposed increase will improve programs, facilities, and services available for student physical health needs. In addition, increased revenue will provide funds for the construction of an extension to the current facility - WTAMU Multi-Purpose Community Safe Room. This multi-purpose facility will serve as an additional recreational sports facility that will have the dual purpose of a tornado safe room for the University and Canyon community.

II. Public hearing and/or student referendum requirements

The student body senators (student government) passed a resolution to back this increase and supported a student body referendum. The student referendum, required by statute, was held on September 30 and October 1, 2025. Online voting occurred from 9:00 a.m. September 30th to 10:00 p.m. on October 1st via Buff Link. In person voting occurred from 10:00 a.m. to 3:00 p.m. both days. The vote passed 507 – 446 or 53.2% to 46.8%.

III. Budget impact if fee request is not approved

The increase will allow the University to partner with TDEM and FEMA to build a multi-purpose community safe room with the University paying for 10% of the basic construction cost and all the cost of furniture, fixtures, and equipment. FEMA will pay the remaining 90%. If the fee increase is not approved, the community safe room will not be completed.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This fee increase will only apply to students new to the University in Fall of 2026, students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Recreational Sports Fee**

Current Fee:	<u>\$70.00</u>	for Fall and Spring
	<u>\$35.00</u>	for Summer
Proposed Fee:	<u>\$120.00</u>	for Fall and Spring
	<u>\$60.00</u>	for Summer
Basis:	<u>sem</u>	(sch, sem, student, etc.)

LEGISLATIVE MAXIMUM:		
Current:	<u>\$175.00</u>	for Fall and Spring
	<u>\$87.50</u>	for Summer
Proposed:	<u>\$175.00</u>	for Fall and Spring
	<u>\$87.50</u>	for Summer

Number of Students Affected:	<u>22,696</u>
Current Semester Credit Hours:	<u>N/A</u>
Projected Semester Credit Hours:	<u>N/A</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated		0		0
Revenues				
Fees	1,407,595	1,407,595	1,005,425	2,413,020
Total Revenues	<u>1,407,595</u>	<u>1,407,595</u>	<u>1,005,425</u>	<u>2,413,020</u>
Expenses				
Salaries & Wages	563,038	563,038	100,543	663,581
Fringe Benefits	211,139	211,139	50,271	261,411
Departmental Operations	281,519	281,519	251,356	532,875
Maintenance/Equipment	351,899	351,899	0	351,899
Debt Service/Capital Outlay	0	0	603,255	603,255
Total Expenses	<u>1,407,595</u>	<u>1,407,595</u>	<u>1,005,425</u>	<u>2,413,020</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Athletic Fee
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The athletic fee proposed increase will be used for the operational costs of all sixteen varsity sports and the administration and support of departments within the West Texas A&M University (WT) Athletic Department. The last increase to cover operational costs occurred in Fall 2016 at \$10.00/SCH. Since then, there have been approved increases for debt service coverage for athletic facilities on the WT campus. As transportation, other travel costs, utilities, supplies, and maintenance costs have increased significantly over the last few years because of inflation, the need for additional revenue to fund these costs has increased. This fee increase will help offset those increasing costs.

The approved referendum allows for an increase to the athletic fee from the current rate of \$32.00/SCH to \$41.00/SCH with a maximum set at 13 SCH's.

II. Public hearing and/or student referendum requirements

The student body senators (student government) passed a resolution to back this increase and supported a student body referendum. The student referendum, required by statue, was held on April 8 and 9, 2025. Online voting occurred from 9:00 a.m. April 8th to 10:00 p.m. April 9th via Buff Link. In person voting occurred from 10:00 a.m. to 3:00 p.m. on the same days. The vote passed by a 59% to 41% margin.

III. Budget impact if fee request is not approved

Intercollegiate Athletic programs allow the students and student-athletes the opportunity of a full University experience. With inflationary costs exceeding current revenues, the athletic department will have to reduce the number of sports and/or the number of student athletes allowed to participate if the fee increase is not approved.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This fee increase will only apply to students new to the University in Fall of 2026, students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

**Request for Increased Student Fee
WEST TEXAS A&M UNIVERSITY
Athletic Fee**

Current Fee: \$32.00 for Fall and Spring
\$32.00 for Summer
Proposed Fee: \$41.00 for Fall and Spring
\$41.00 for Summer
Basis: sch (sch, sem, student, etc.)

LEGISLATIVE/INTERNAL MAXIMUM:

Current: \$416.00 for Fall and Spring
\$416.00 for Summer
Proposed: \$533.00 for Fall and Spring
\$533.00 for Summer
Maximum set at 13 SCH's.

Number of Students Affected: 22,696
Current Semester Credit Hours: 213,924
Projected Semester Credit Hours: 213,924

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Fees	6,403,552	6,403,552	1,800,999	8,204,551
Designated Tuition	2,337,786	2,337,786		2,337,786
University Service Fee	2,017,491	2,017,491		2,017,491
Total Revenues	<u>10,758,829</u>	<u>10,758,829</u>	<u>1,800,999</u>	<u>12,559,828</u>
Expenses				
Salaries & Wages	3,227,649	3,227,649	180,100	3,407,749
Fringe Benefits	1,075,883	1,075,883	90,050	1,165,933
Departmental Operations	1,110,173	1,110,173	1,260,699	2,370,872
Maintenance/Equipment	0	0	270,150	270,150
Debt Service	5,345,125	5,345,125	0	5,345,125
Total Expenses	<u>10,758,830</u>	<u>10,758,830</u>	<u>1,800,999</u>	<u>12,559,829</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ryan C. Griffin, Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of New, Increased, and Decreased Graduate Program Fees for Fall 2026 Semester

Proposed Board Action:

Approve the proposed new, increased, and decreased graduate program fees to be effective with the fall 2026 semester.

Background Information:

The Texas Education Code provides guidance on all student tuition, fees, and charges allowable for collection by institutions of higher education. Many of the authorized tuition and fees require approval from the Board of Regents (Board) prior to implementation. System Policy *26.01, Tuition and Fees*, states that tuition and fee recommendations for the ensuing academic year will be presented annually to the Board for consideration.

See attached exhibit for proposed new, increased, and decreased graduate program fees.

A&M System Funding or Other Financial Implications:

See attached exhibit.

Strategic Plan Imperative(s) this Item Advances:

This agenda item is relevant to the advancement of all the imperatives of the Strategic Plan.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor and Chief Financial Officer
January 16, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval of New, Increased, and Decreased Graduate Program Fees for Fall 2026 Semester

I recommend adoption of the following minute order:

“The request for new, increased, and decreased graduate program fees recommended by The Texas A&M University System institutions, as shown on the attached exhibit, is approved to be effective with the fall 2026 semester.”

Respectfully submitted,

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

System Approval Recommended:

Glenn Hegar
Chancellor

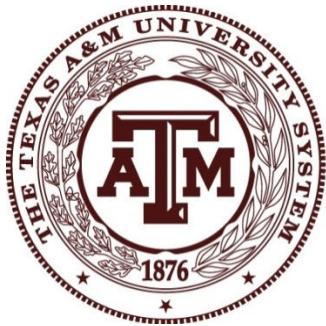
Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approval
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



THE TEXAS A&M UNIVERSITY SYSTEM

FEE REQUESTS NEW, INCREASED & DECREASED GRADUATE PROGRAM FEES

**BOARD OF REGENTS MEETING
FEBRUARY 2026**

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5. Tarleton State University
6. Texas A&M University – Corpus Christi
7. Texas A&M University – Kingsville

THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF NEW, INCREASED AND DECREASED GRADUATE PROGRAM FEES/OTHER
Proposed to be Effective Fall 2026

FEE DESCRIPTION	BASIS	CURRENT	INCREASE/ DECREASE	PROPOSED
Texas A&M University				
Master of Science in Sport Business Analytics Program Fee - IN PERSON				
Fall & Spring	SEM		NEW	\$7,675.00
Summer	SEM		NEW	\$4,000.00
Master of Science in Sport Business Analytics Program Fee - FLEX ONLINE				
Fall, Spring & Summer	SCH		NEW	\$555.56
Master of Science in Financial Management Program Fee - FLEX ONLINE				
Fall & Spring	SCH		NEW	\$555.56
Summer	SCH		NEW	\$555.56
Doctor of Philosophy in Visual Computing and Interactive Media Program Fee				
Fall, Spring & Summer	SCH		NEW	\$136.00
*Fall & Spring capped at 9 SCH's and Summer capped at 6 SCH's.				
Master of Data Science Program Fee				
Fall, Spring & Summer	SEM/SCH	\$4,000.00/SEM	\$0.00	\$400.00/SCH
*Currently charged to students by Semester. Requesting approval to charge by SCH beginning Fall 2026.				
<hr/>				
Texas A&M Health Science Center				
College of Medicine Masters and Certificate Program Fee - IN PERSON				
Fall, Spring & Summer	SCH		NEW	\$285.00
*If approved, this standardized Masters Program Fee will replace the program-specific fees currently assessed separately for MS in Medical Sciences.				
College of Medicine Masters and Certificate Distance Education Program Fee - FLEX ONLINE				
Fall, Spring & Summer	SCH		NEW	\$365.00
*If approved, this standardized Distance Education Program Fee will replace the online distance education fees currently assessed separately for Education for Healthcare Professionals.				
College of Medicine MD Program Fee				
Fall, Spring & Summer	SEM	\$619.00	\$690.00	\$1,309.00
*The following Clinical Simulation Fee will be eliminated and rolled into the MD Program Fee if the increase in the MD Program Fee is approved:				
Clinical Simulation Fee	YEAR	\$600.00	(\$600.00)	Eliminate
EnMed Program Fee				
Fall Only (annual fee charged once in the Fall)	Year	\$10,000.00	\$2,500.00	\$12,500.00
<hr/>				
East Texas A&M University				
MBA Program Fee				
Annual Fee	Year		NEW	\$5,000.00

THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF NEW, INCREASED AND DECREASED GRADUATE PROGRAM FEES/OTHER
Proposed to be Effective Fall 2026

<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE/ DECREASE</u>	<u>PROPOSED</u>
Tarleton State University				
Competency-Based Education Fees (CBE):				
Teacher Certification				
Fall & Spring	TERM		NEW	\$1,000.00
Summer	TERM		NEW	\$1,000.00
MEd in Curriculum and Instruction				
Fall & Spring	TERM		NEW	\$1,800.00
Summer	TERM		NEW	\$1,800.00
Comprehensive Medical Education Fee - Graduate	SCH		NEW	\$100.00
Texas A&M University-Corpus Christi				
University Services Fee - Graduate				
Graduate Resident	SCH	\$239.99	\$2.40	\$242.39
Graduate Non-Resident	SCH	\$279.47	\$2.79	\$282.26
Texas A&M University-Kingsville				
University Services Fee - Graduate				
Fall, Spring & Summer (based on 9 SCH's)	SCH	\$100.78 - \$147.65		\$134.98 - \$227.54
*This proposed rate increase will increase the overall academic cost for Graduate Students by 10%.				
An increase is necessary to improve graduate level programs that align with the goals of achieving the next level research status for Texas A&M University - Kingsville.				

TEXAS A&M UNIVERSITY
 Summary of Proposed New & Increased - Graduate Program Fees/Other
 Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
2.2	Master of Science in Sport Business Analytics Program Fee - IN PERSON				
	Fall & Spring	SEM		NEW	\$7,675.00
	Summer	SEM		NEW	\$4,000.00
2.5	Master of Science in Sport Business Analytics Program Fee - FLEX ONLINE				
	Fall, Spring & Summer	SCH		NEW	\$555.56
2.8	Master of Science in Financial Management Program Fee - FLEX ONLINE				
	Fall & Spring	SCH		NEW	\$555.56
	Summer	SCH		NEW	\$555.56
2.11	Doctor of Philosophy in Visual Computing and Interactive Media Program Fee				
	Fall, Spring & Summer	SCH		NEW	\$136.00
	*Fall & Spring capped at 9 SCH's and Summer capped at 6 SCH's.				
2.14	Master of Data Science Program Fee				
	Fall, Spring & Summer	SEM/SCH	\$4,000.00/SEM	\$0.00	\$400.00/SCH
	*Currently charged to students by Semester. Requesting approval to charge by SCH beginning Fall 2026.				

SCH - Semester Credit Hour

SEM - Semester

**Request for New Student Fee
TEXAS A&M UNIVERSITY
Mays Business School
Master of Science in Sport Business Analytics Program Fee – In Person
Effective Fall 2026**

I. Programmatic Justification and Proposed Use of the New Fee

The Master of Science in Sport Business Analytics (MS-SBA) program at Mays Business School will prepare students to meet the growing demand for data-driven decision makers in the sports industry. Grounded in business fundamentals and cutting-edge analytical techniques, the program will equip students with the skills to collect, manage, analyze, interpret, and apply data across both performance and business analytics streams. Specifically, areas such as player performance and development, team strategy, personnel management, ticketing, sponsorships, and fan engagement will be the focus of the program. The curriculum will emphasize quantitative analysis, data visualization, predictive modeling, and the use of industry-standard tools and software.

Graduates will be prepared for careers in sport organizations, media companies, athletic departments, and analytics firms, where they will use data to drive strategy and performance. With strong ties to professional and collegiate athletics and access to high-level experiential learning opportunities, students will gain real-world experience that positions them for immediate impact in roles such as data analyst, business intelligence coordinator, or performance specialist.

The program fee is \$7,675 each for Fall and Spring, and \$4,000 for Summer, matching the MS Business program's structure. The 36-credit hour program spans four semesters. Students pay this fee on top of regular university tuition and fees. Revenue will support:

- Administrative costs: Stipends for a program director and potentially a full-time coordinator.
- Faculty Instruction costs
- Recruiting and Marketing expenses: Recruitment efforts targeting working professionals.
- Student materials costs
- Teaching assistant support
- Orientation costs: Introducing students to the program and Aggie culture.
- Department and College operational costs

II. Public Hearing and/or Student Referendum Requirements

No public hearing is required for this fee.

III. Budget Impact if Fee Request is Not Approved

The program's ability to further invest in recruiting from other campuses, improve student retention and academic success efforts, grow career management advising capacity and tools, and contribute to capital improvement needs in Wehner will not be possible without this program fee increase.

IV. Justification for Ending Balance

Excess revenues are not expected for this program; however, a modest ending balance may be maintained to cover expense fluctuations (e.g., recruiting and marketing costs), reinvestment in educational and student experience enhancements, and cyclical expenses that don't always match our annual cash-flow cycles.

V. Additional Information

The demand for professionals skilled in sports analytics is rapidly increasing globally. Statista & PricewaterhouseCoopers suggest the industry will exceed \$620 billion by 2027. In the U.S., the sports industry was valued at over \$500 billion in 2023, driven by media rights, sponsorships, merchandising, ticket sales, and sports betting. In Texas, with twelve professional major league teams, numerous Division I college programs, and a robust high school sports ecosystem, over five hundred sports analytics-related job postings on ZipRecruiter indicate a significant workforce gap. This program addresses this gap by training graduates in business-focused sports analytics, a niche not currently met by existing sport management programs in Texas, positioning Mays Business School as a leader in this field.

**Request for New Student Fee
TEXAS A&M UNIVERSITY
Mays Business School
Master of Science Sport Business Analytics Program Fee – Flex Online
Effective Fall 2026**

I. Programmatic Justification and Proposed Use of the New Fee

The Master of Science in Sport Business Analytics (MS-SBA) Flex Online program at Mays Business School will prepare students to meet the growing demand for data-driven decision makers in the sports industry. Grounded in business fundamentals and cutting-edge analytical techniques, the program will equip students with the skills to collect, manage, analyze, interpret, and apply data across both performance and business analytics streams. Specifically, areas such as player performance and development, team strategy, personnel management, ticketing, sponsorships, and fan engagement will be the focus of the program. The curriculum will emphasize quantitative analysis, data visualization, predictive modeling, and the use of industry-standard tools and software.

Graduates will be prepared for careers in sport organizations, media companies, athletic departments, and analytics firms, where they will use data to drive strategy and performance. With strong ties to professional and collegiate athletics and access to high-level experiential learning opportunities, students will gain real-world experience that positions them for immediate impact in roles such as data analyst, business intelligence coordinator, or performance specialist.

The proposed program fee is \$555.56 per semester credit hour (SCH), charged in fall, spring, and summer semesters, aligning with other Flex Online master's programs at Mays Business School. The revenue will cover:

- Administrative costs: Stipends for a program director and potentially a full-time coordinator
- Faculty Instruction costs
- Recruiting and Marketing expenses: Recruitment efforts targeting working professionals
- Student materials costs
- Teaching assistant support
- Orientation costs: Introducing students to the program and Aggie culture
- Department and College operational costs
- Instructional design: Maintaining cutting-edge online delivery and curriculum updates

II. Public Hearing and/or Student Referendum Requirements

No public hearing is required for this fee.

III. Budget Impact if Fee Request is Not Approved

If the fee is not approved, the Flex Online MS-SBA program cannot sustain itself financially, preventing its operation and limiting access to this critical education for working professionals.

IV. Justification for Ending Balance

Excess revenues are not expected for this program; however, a modest ending balance may be maintained to cover expense fluctuations (e.g., recruiting and marketing costs), reinvestment in educational and student experience enhancements, and cyclical expenses that don't always match our annual cash-flow cycles.

V. Additional Information

The demand for professionals skilled in sports analytics is rapidly increasing globally. Statista & PricewaterhouseCoopers suggest the industry will exceed \$620 billion by 2027. In the U.S., the sports industry was valued at over \$500 billion in 2023, driven by media rights, sponsorships, merchandising, ticket sales, and sports betting. In Texas, with twelve professional major league teams, numerous Division I college programs, and a robust high school sports ecosystem, over 500 sports analytics-related job postings on ZipRecruiter indicate a significant workforce gap. This program addresses this gap by training graduates in business-focused sports analytics, a niche not currently met by existing sport management programs in Texas, positioning Mays Business School as a leader in this field.

Request for New Student Fee
TEXAS A&M UNIVERSITY
 Mays Business School
 Master of Science in Sport Business Analytics Program Fee Flex Online

Proposed Fee: \$555.56 for Fall and Spring
\$555.56 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 50
 Projected Student Enrollment: 50
 Projected Semester Credit Hours: 27 *36 Total program SCH

		FY 2027 Budget
BEGINNING BALANCE		
Revenues		
Fees	750,006	
Total Revenues	750,006	
Expenses		
Administrative Salaries & Wages	125,000	
Instructional Costs	120,000	
Fringe Benefits	59,451	
Departmental Operations/Orientation/Retention	30,164	
Career Management	42,890	
Recruiting & Marketing costs	62,500	
Instructional Design Team	120,000	
Teaching Assistant support	24,000	
College overhead costs	150,001	
Equipment	16,000	
Total Expenses	750,006	
Increase/Decrease in Balance (Revenues less Expenses)	0	
ENDING BALANCE	0	

**Request for New Student Fee
TEXAS A&M UNIVERSITY
Mays Business School
Master of Science in Financial Management Program Fee - Flex Online
Effective Fall 2026**

I. Programmatic Justification and Proposed Use of the New Fee

Mays Business School proposes a new program fee for the MS in Financial Management FLEX Online Program (fully online, designed for working professionals and distance learners). The program fee will fund the delivery of a high-quality online experience equivalent to on-campus offerings while meeting the distinct needs of online learners (e.g., technology-enabled instruction, intensive career enablement, and flexible pacing). Consistent with precedent for other FLEX Online programs at Mays, the Flex Online format expands access to Texas A&M's finance education for mid-career professionals and place-bound students while preserving the rigor and support of our residential programs. The program fee is the mechanism that allows us to deliver the same level of quality online (specialized platforms, instructional design, live engagement, tutoring, and coaching) rather than offering a lower-touch experience.

The proposed program fee is \$555.56 per semester credit hour (SCH), charged in fall, spring, and summer semesters, aligning with other Flex Online master's programs at Mays Business School. The revenue will be applied to the following core categories—mirroring proven models in existing Mays FLEX Online programs—to ensure a high-touch, outcomes-oriented student experience:

- Instructional Quality & Faculty Support: Competitive compensation for teaching faculty (including practitioner adjuncts in specialized finance domains), course leads, graders, and teaching assistants to sustain small sections, timely feedback, and rigorous assessment.
- Recruiting and Marketing expenses: Recruitment efforts targeting working professionals. Targeted digital campaigns to attract high-caliber, diverse cohorts aligned with Mays' mission.
- Community & Orientation: Optional on-campus kickoff/residency to foster Aggie community, culture, and networking; virtual cohort-building events throughout the year.
- Career Enablement: Employer partnerships, executive seminars, interview prep, technical case coaching (valuation, LBO, credit), and curated job pipelines (corporate finance, banking, asset management, fintech).
- Student Success Services: Dedicated program manager/coordinator, proactive advising, tutoring, writing/quant labs, time-zone friendly office hours, and success coaching tailored to working professionals.
- Orientation costs: Introducing students to the program and Aggie culture.
- Finance Technology & Data Platforms: Licenses and integration support for market-relevant tools (e.g., portfolio analytics, Python/R finance stacks, data terminals/APIs, risk engines), virtual lab environments, and sandboxed datasets for hands-on practice.
- Department and College operational costs
- Instructional Design & Content Refresh: Professional learning-experience design (asynchronous + synchronous), multimedia production, accessibility compliance, and iterative course refreshes to keep cases, data, and tools current with markets. LMS

enhancements, live session production, captioning, proctoring, analytics for early alerts, and continuous improvement reporting to academic leadership.

II. Public Hearing and/or Student Referendum Requirements

No public hearing is required for this fee.

III. Budget Impact if Fee Request is Not Approved

If the fee is not approved, the Flex Online MS-MFM FLEX program cannot sustain itself financially, preventing its operation and limiting access to this critical education for working professionals.

IV. Justification for Ending Balance

Excess revenue is not expected for this program; however, a modest ending balance may be maintained to cover expense fluctuations (e.g., recruiting and marketing costs), reinvestment in educational and student experience enhancements, and cyclical expenses that don't always match our annual cash-flow cycles.

V. Additional Information

Request for New Student Fee
TEXAS A&M UNIVERSITY
 Mays Business School
 Master of Science in Financial Management Program Fee - FLEX ONLINE

Proposed Fee: \$555.56 for Fall and Spring
\$555.56 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 50
 Projected Student Enrollment: 50
 Projected Semester Credit Hours: 27 *36 Total program SCH

		FY 2027 Budget
BEGINNING BALANCE		
Revenues		
Fees		750,006
Total Revenues		750,006
Expenses		
Administrative Salaries & Wages		125,000
Instructional Costs		120,000
Fringe Benefits		59,451
Departmental Operations/Orientation/Retention		25,000
Career Management		42,000
Recruiting & Marketing costs		62,000
Instructional Design Team		120,000
Teaching Assistant support		24,000
Student material costs		7,554
College overhead costs		150,001
Equipment		15,000
Total Expenses		750,006
Increase/Decrease in Balance (Revenues less Expenses)		0
ENDING BALANCE		0

Request for New Student Fee
TEXAS A&M UNIVERSITY
College of Performance, Visualization and Fine Arts
Doctor of Philosophy in Visual Computing and Interactive Media Program Fee

I. Programmatic justification and proposed use of the new fee

A. Executive Overview

The College of Performance, Visualization and Fine Arts proposes a program fee for the new Doctor of Philosophy in Visual Computing and Interactive Media. This new PhD degree is due to the MFA and MS in Visualization gaining traction over the last few years and more demand from the students for a PhD program in this area within the College of Performance, Visualization and Fine Arts. With the increase of a new program, the cost to ensure the students have the most up-to-date technology being used in the industry will also increase. The amount of the proposed fee to be assessed on an annual basis is as follows:

	Fall	Spring	Summer
MFA in Visualization Program Fee	\$136/sch*	\$136/sch*	\$136/sch*

* Note: The fee will be capped at 9 semester credit hours in the fall and spring and 6 semester credit hours in the summer.

We propose that this fee increase be assessed to all students who are matriculating into the PhD in Visual Computing and Interactive Media beginning in Fall 2026 and thereafter.

Rationale and Use of the MFA Fees

In order for the new PhD in Visual Computing and Interactive Media to provide the best possible educational experience for our students, the Department would like to name a dedicated faculty member to serve as the Academic Program Director. This person will be expected to teach in that program, serve as mentor for the PhD students, keep curriculum update and relevant to the field, oversee activities within the program, and promote partnerships between the PhD program and the community regarding teaching internships, community engagement, recruitment, and performances.

The \$70.00/SCH college program fee and the \$136.00/SCH program fee are expected to enhance the quality of the PhD program while ensuring that the program remains accessible to students and maintains a high-quality education for the students. The PhD fees will be used to cover expenses associated with the PhD program. These expenses include scholarship opportunities, graduate level travel and research grants, seminars and workshops, increased technology, supply cost support, and equipment support.

II. Public hearing and/or student referendum requirements

We propose that the fee be effective in Fall 2026. An open forum to receive student feedback on the proposal will be held in Spring 2026. Notification of the open forum will be emailed to all

current undergraduate students in the B.S. Visualization, M.F.A. Visualization and M.S Visualization and all faculty and staff within the college.

III. Budget impact if fee request is not approved

If the fee is not approved, the College of Performance, Visualization and Fine Arts will not be able to support significant growth in the program, which will place our students at a disadvantage to other programs who offer this support throughout the state and around the country. This fee will allow us to provide our students with the best educational experience and the opportunity to recruit and attract high quality graduate students.

IV. Justification for ending balance

All generated revenue within the fiscal year will be utilized for the enhancement of the education environment for those graduate students paying the program fee. No ending balance is anticipated.

V. Additional Information

Request for New Student Fee
TEXAS A&M UNIVERSITY

Doctor of Philosophy in Visual Computing and Interactive Media Program Fee

Proposed Fee: \$136.00 for Fall and Spring (capped at 9 SCH's for Fall and Spring)
 \$136.00 for Summer (capped at 6 SCH's for Summer)

Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 15

Projected Student Enrollment: 15

Projected Semester Credit Hours:

		FY 2027 Budget
BEGINNING BALANCE		
Revenues		
Fees		48,960
Total Revenues		48,960
Expenses		
Salaries & Wages		18,360
Maintenance/Repair		10,600
Equipment		20,000
Total Expenses		48,960
Increase/Decrease in Balance (Revenues less Expenses)		0
ENDING BALANCE		0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY
Master of Data Science Program Fee

I. Programmatic justification and proposed use of the increased fee

Currently, the Master of Data Science Program (MSDS) charges a flat fee of \$4,000 per long semester. When the program was initially designed, we anticipated most students would complete the program in three long semesters. However, a significant number of students are now taking four semesters to graduate. This happens due to factors like the current job market, and we anticipate students may wish to complete their MSDS flexibly over an extended period while working. The current per-semester fee structure places an unintended and substantial financial burden on these students. Switching to a per SCH model will allow flexibility for students who are taking longer than expected to complete the program.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

This request provides a revenue neutral change that will affect the way in which the fee is charged to students but will not affect revenue or expense budgets.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY
MS - Data Science Program Fee

Current Fee: \$4,000.00/sem for Fall and Spring
\$4,000.00/sem for Summer
Proposed Fee: \$400.00 for Fall and Spring
\$400.00 for Summer
Basis: sch (sch, sem, student, etc.)

**Previously charged to students by Semester.
Requesting approval to charge by SCH
beginning Fall 2025. The change will be
revenue neutral.**

Number of Students Affected: _____
Current Semester Credit Hours: _____
Projected Semester Credit Hours: 1,710

	FY 2026 Budget	FY 2027 Budget WITHOUT Increase	FY 2027 Budget Proposed Increase	FY 2027 Budget WITH Increase
BEGINNING BALANCE - Actual	0	0	0	0
Estimated				
 Revenues				
Fees	684,000	684,000	0	684,000
Total Revenues	<u>684,000</u>	<u>684,000</u>	<u>0</u>	<u>684,000</u>
 Expenses				
Salaries & Wages	460,000	460,000	0	460,000
Fringe Benefits	70,000	70,000	0	70,000
Departmental Operations	154,000	154,000	0	154,000
Total Expenses	<u>684,000</u>	<u>684,000</u>	<u>0</u>	<u>684,000</u>
 Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
 ENDING BALANCE	0	0	0	0

TEXAS A&M HEALTH SCIENCE CENTER
 Summary of Proposed New, Increased and Decreased - Graduate Program Fees/Other
 Effective Fall 2026

PAGE	FEE DESCRIPTION	BASIS	CURRENT	INCREASE	PROPOSED
3.2	College of Medicine Masters and Graduate Certificate Program Fee - IN PERSON Fall, Spring & Summer	SCH	NEW		\$285.00
	*If approved, this standardized Masters Program Fee will replace the program-specific fees currently assessed separately for MS in Medical Sciences.				
3.6	College of Medicine Masters and Graduate Certificate Distance Education Program Fee - FLEX ONLINE Fall, Spring & Summer	SCH	NEW		\$365.00
	*If approved, this standardized Distance Education Program Fee will replace the online distance education fees currently assessed separately for Education for Healthcare Professionals.				
3.11	College of Medicine MD Program Fee Fall, Spring & Summer	SEM	\$619.00	\$690.00	\$1,309.00
	*The following Clinical Simulation Fee will be eliminated and rolled into the MD Program Fee if the increase in the MD Program Fee is approved:				
	Clinical Simulation Fee	YEAR	\$600.00	(\$600.00)	Eliminate
3.16	Enmed Program Fee Fall Only	Year	\$10,000.00	\$2,500.00	\$12,500.00
	*Annual fee charged once in the Fall.				

SCH - Semester Credit Hour

SEM - Semester

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
Graduate Certificate Program Fee - In-Person
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

a) Proposal Overview:

Vashisht College of Medicine (VCOM) proposes the implementation of a new program fee to support its Graduate certificate offerings within the College of Medicine. The proposed fee is \$285 per semester credit hour. This fee would apply to all in-person graduate certificate programs and will extend to any future in-person graduate certificate programs added by VCOM.

Currently, graduate certification in-person students are not required to pay program fees. These students follow much of the same curriculum as those enrolled in the in-person master's programs. It is inequitable that master's students are charged program fees while graduate certification students are not, despite taking the same courses. Many graduate certificate students later transition into a master's degree, effectively fast-tracking their graduate education without ever paying program fees. To address this inconsistency, we propose establishing a new graduate certificate program fees that will apply uniformly across all graduate certificate in-person programs.

b) Strategic Purpose of the Fee

This new fee safeguards the growth, quality, and long-term competitiveness of our graduate offerings. It will establish a reliable funding stream dedicated to strengthening instructional excellence, broadening student services, and elevating the College's standing among peer institutions.

The resources generated will be used to advance program quality through investments in state-of-the-art instructional technologies, simulation laboratories, and innovative curricular enhancements. The fee will also support the recruitment and retention of highly qualified faculty, expansion of student advising, career development, research opportunities, wellness services, and targeted marketing to attract high-achieving students.

c) Alignment with Peer Institutions and Enrollment Growth

It is also essential to note that adopting a uniform fee across all graduate certificate in-person programs will bring our tuition and fee structure into alignment with peer medical colleges that have already established similar models. This consistency will reinforce institutional competitiveness in attracting exceptional applicants, while also ensuring financial sustainability and reducing dependence on general operating funds.

Funds from the proposed fee will allow us to expand course sections and increase enrollment, which will in turn generate additional state formula funding and tuition revenue for Texas A&M University.

d) Comparative Tuition Analysis

The following table provides a nationwide comparison of per-credit-hour tuition rates, including selected Texas institutions. This data, drawn directly from institutional websites, highlights how significantly lower our current charges are on a per-credit basis and reinforces the importance of implementing higher graduate certification program fees to remain competitive and address this funding gap.

Institution	In-State Per-Credit Tuition
Texas A&M University (TAMU)	191
Johns Hopkins University	1429
University of Pittsburg	1283
University of Michigan	2026
Thomas Jefferson University	1508
UT Southwestern Medical Center (UTSW)	490
Baylor College of Medicine	1100

The comparative analysis of tuition rates across Texas and national peer institutions underscores the financial gap that exists in our current model. At present, Texas A&M University charges \$191 per credit hour, one of the lowest rates among peer institutions. By contrast, Johns Hopkins University charges \$1,429, the University of Michigan charges \$2,026, and University of Pittsburg charges nearly \$1,283 per credit hour. Even among Texas peers, UT Southwestern Medical Center is at \$490 per credit, and Baylor College of Medicine is at \$1,100 per credit.

The proposed graduate certification program fee of \$285 per credit hour would bring our effective cost to approximately \$476 per credit (\$191 base tuition + \$285 fee). This still positions Texas A&M well below national competitors, many of whom charge two to seven times more per credit hour.

This adjustment is not intended to match peer pricing but to narrow the gap enough to provide critical resources for program quality, faculty excellence, student support, and marketing efforts. Without this fee, we risk falling further behind in our ability to attract top students and to provide the comprehensive educational experience expected of a leading College of Medicine.

e) Impact on Student Success and Institutional Vitality

Graduates of VCOM's in-person graduate certification programs are prepared for impactful careers in clinical and biomedical research, pharmaceutical and biotechnology industries, higher education, and public health agencies. These programs also strengthen preparation for advanced professional study in medicine, dentistry, nursing, physician assistant studies, and doctoral-level research.

The proposed fee will ensure that these graduate certification programs continue to deliver exceptional value by funding advanced instructional resources, distinguished faculty, and robust student support services. With these investments, graduates will remain highly competitive in today's evolving healthcare and medical education landscape, while VCOM reinforces its reputation as a leader in preparing professionals for impactful careers.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required.

III. Budget impact if fee request is not approved

The Vashisht College of Medicine is confronting significant financial pressures, placing the long-term sustainability of this program at risk. Approval of the proposed fee increase is essential to maintaining financial viability.

In addition, rising enrollment is creating greater demand for faculty, staff, and student support services. Without the requested fee, these increased costs cannot be met through existing funding sources such as formula funding and tuition, limiting the program's ability to sustain quality and growth. Additionally, without the implementation of the proposed fee, we risk losing our competitive edge by limiting our ability to attract high-caliber students and to provide the comprehensive growth and development opportunities that peer programs already offer.

IV. Justification for ending balance

We do not anticipate an ending balance.

V. Additional information

To preserve the quality of essential services including academic advising, assessment and learning science, higher enrollments, and quality education, we strongly recommend the establishment of a graduate certification fee for all College of Medicine graduate certification in-person programs.

This fee will provide a dedicated funding stream to sustain and enhance these critical functions. Importantly, even with the proposed graduate certification program fee, the College of Medicine will remain highly affordable compared to peer institutions, while ensuring that the improvements supported by this funding directly benefit our students.

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
Graduate Certificate Program Fee - In-Person

Proposed Fee: \$285.00 for Fall and Spring
\$285.00 for Summer
Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 1
Projected Student Enrollment: 10
Projected Semester Credit Hours: 120

FY 2027 Budget	
BEGINNING BALANCE	0
Revenues	
Fees	34,200
Total Revenues	34,200
Expenses	
Departmental Operations	34,200
Total Expenses	34,200
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
Graduate Certificate Distance Education Fee
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

a) Proposal Overview:

Vashisht College of Medicine (VCOM) proposes the implementation of a new distance education fee of \$365 per semester credit hour for all graduate certification programs within the College of Medicine. This uniform fee would apply to existing online graduate certification programs, namely Education for health care professionals, as well as any future graduate certification programs offered by the College that are taught online.

At present, no distance education fees are assessed separately for the graduate certificate students in Education for Healthcare Professionals. We recommend adopting a standardized distance education fee structure for all graduate certificate programs, applied consistently across online offerings.

Moreover, these students follow much of the same curriculum as those enrolled in the master's programs in medical sciences and education for health care professionals. It is inequitable that master's students are charged distance education fees while graduate certification students are not, despite taking the same courses. Many graduate certificate students later transition into a master's degree, effectively fast-tracking their graduate education without ever paying distance education fees. To address this inconsistency, we propose establishing a new graduate certificate distance education fee that will apply uniformly across all on-line graduate certificate programs.

b) Strategic Purpose of the Fee

This new fee is designed to secure the growth, quality, and long-term competitiveness of VCOM's graduate certification online programs. Revenues will provide a reliable funding stream dedicated to:

- Enhancing instructional excellence through investments in state-of-the-art online learning technologies and simulation laboratories.
- Supporting curricular innovation and new program development.
- Recruiting and retaining highly qualified faculty.
- Expanding student services, including advising, career development, research opportunities, and wellness support.
- Increasing visibility through targeted marketing to attract high-achieving students.

c) Alignment with Peer Institutions and Enrollment Growth

Adopting a uniform distance education program fee aligns VCOM with peer medical colleges nationwide that have implemented similar models. A consistent, transparent

fee structure enhances competitiveness, simplifies program costs for students, and reduces reliance on general operating funds.

The additional resources will enable VCOM to expand course offerings and accommodate increased enrollment demand. This enrollment growth will generate additional **state formula funding** and tuition revenue, further strengthening the College's financial base and long-term sustainability.

d) Comparative Tuition Analysis

The following table provides a nationwide comparison of per-credit-hour tuition rates, including selected Texas institutions. This data, drawn directly from institutional websites, highlights how significantly lower our current charges are on a per-credit basis and reinforces the importance of implementing higher distance education fees to remain competitive and address this funding gap.

Institution	In-State Per-Credit Tuition
Texas A&M University (TAMU)	191
Johns Hopkins University	1429
University of Pittsburg	1283
University of Michigan	2026
Thomas Jefferson University	1508
UT Southwestern Medical Center (UTSW)	490
Baylor College of Medicine	1100

The comparative analysis of online graduate certification's tuition rates across Texas and national peer institutions underscores the financial gap that exists in our current model. At present, Texas A&M University's online graduate certification fee is \$191 per credit hour, which ranks among the lowest in the country. By contrast, leading national peers such as Johns Hopkins University (\$1,429/credit), the University of Michigan (\$2,026/credit), and University of Pittsburg (\$1,283/credit) set significantly higher tuition rates for their online graduate certification programs in medicine and health sciences.

Even within Texas, peer institutions have established higher benchmarks for online tuition. For example, UT Southwestern Medical Center assesses \$490 per credit, while Baylor College of Medicine charges \$1,100 per credit for comparable distance education offerings.

To close this gap and support sustainability of this online graduate certification program, we propose a distance education program fee of \$365 per credit hour. Even at this adjusted rate, Texas A&M VCOM remains well below national peers who often charge two to seven times more.

This adjustment is not intended to match peer pricing but to narrow the gap enough to provide critical resources for online program quality, faculty excellence, student support, and marketing efforts. Without this fee, we risk falling further behind in our ability to attract top students and to provide the comprehensive educational experience expected of a leading College of Medicine.

e) Impact on Student Success and Institutional Vitality

Graduates of VCOM's online graduate certification program in Education for Health Professionals are prepared for impactful careers as educators, academic leaders, and program developers within medicine, nursing, dentistry, physician assistant studies, and other health-related disciplines. This program equips graduates with pedagogical expertise, leadership skills, and curricular innovation tools needed to advance health professions education in universities, clinical training programs, and professional schools.

The proposed distance education fee will ensure that the Education for Health Professionals program continues to deliver exceptional value by:

- Funding cutting-edge instructional design and online learning technologies tailored to teaching and curriculum development.
- Supporting distinguished faculty mentors who bring expertise in educational innovation, assessment, and health professions leadership.
- Expanding student services that strengthen advising, career development, and professional networking opportunities for health professions educators.

With these investments, graduates will remain highly competitive in the evolving field of health professions education, while VCOM reinforces its reputation as a leader in preparing educators and leaders who shape the future of healthcare training and academic medicine.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

The Vashisht College of Medicine is confronting significant financial pressures, placing the long-term sustainability of this program at risk. Approval of the proposed fee increase is essential to maintaining financial viability.

In addition, rising enrollment is creating greater demand for faculty, staff, and student support services. Without the requested fee, these increased costs cannot be met through

existing funding sources such as formula funding and tuition, limiting the program's ability to sustain quality and growth. Additionally, without the implementation of the proposed fee, we risk losing our competitive edge by limiting our ability to attract high-caliber students and to provide the comprehensive growth and development opportunities that peer programs already offer.

IV. Justification for ending balance

We do not anticipate an ending balance.

V. Additional information

Students enrolled in online graduate certificate programs subject to the distance education fee will not be assessed any additional program-specific fees for graduate certificates.

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
 Vashisht College of Medicine
 Graduate Certificate Distance Education Fee

Proposed Fee: \$365.00 for Fall and Spring
\$365.00 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 5
 Projected Student Enrollment: 10
 Projected Semester Credit Hours: 120

FY 2027 Budget	
BEGINNING BALANCE	0
Revenues	
Fees	43,800
Total Revenues	43,800
Expenses	
Departmental Operations	43,800
Total Expenses	43,800
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
MD Program Fee
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

a) Proposal Overview

The Vashisht College of Medicine (VCOM) proposes eliminating our current clinical simulation fees and rolling that fee into an increased MD Program Fee to ensure the long-term quality, sustainability, and competitiveness of its Doctor of Medicine program. The current clinical simulation fee is \$600 per year, and the current MD program fee is \$1,238 per year (\$619/SEM), totaling \$1,838 per year. The VCOM requests increasing the total program fee to \$2,618 per year (\$1,309/SEM), a total increase of \$780 per year. We are currently experiencing a deficit of approximately \$820,000 in Clinical Simulation Fees alone. The proposed adjustment of increasing fees within the MD program while eliminating the stand-alone Clinical Simulation Fee will not cover the entire deficit, it will ensure this program will become more financially sustainable. This adjustment will also provide a dedicated funding stream to enhance instruction, strengthen student services, and align tuition and fees more closely with both state and national peers.

VCOM's program has recently been ranked second best in Texas in the newly released AAMC applications received rankings. This external validation highlights the program's exceptional quality and underscores the importance of establishing a fee structure that reflects its standing and growing demand.

The proposed fee will apply to all MD students, and we request the fee be adjusted annually based on the Higher Education Price Index (HEPI), published by Common fund, an asset management firm located at 15 Old Danbury Road, Wilton, CT.

b) Strategic Purpose of the Fee

The MD Program Fee will directly support:

- Expansion and modernization of clinical training facilities and instructional technologies
- Innovative curricular enhancements
- Recruitment and retention of highly qualified faculty
- Comprehensive advising, career development, and wellness services
- Student research, leadership, and professional development opportunities

Alignment with Peer Institutions and Enrollment Growth

The fee structure will bring VCOM's MD tuition and fees in line with peer institutions median tuition across Texas. It will also provide the funding necessary to support the LCME-approved class size expansion to 250 students, ensuring enrollment growth is matched by resources to sustain program quality and financial sustainability. Funds from the proposed fees will allow higher enrollment that will in turn generate additional state formula funding and tuition revenue for Texas A&M University.

c) Comparative Tuition Analysis

- State Comparisons

Data Source: Tuition and Student Fees pulled from institution's websites

Medical School Name	AY25- 26 In- State Tuition and Fees	AY 25- 26 Out- of State Tuition and Fees	A&M COM Under (Over) In- State	A&M COM Under (Over) Out- State
University of Texas Rio Grande Valley School of Medicine	\$21,532	\$34,632	(\$1,466)	(\$1,466)
University of Texas at Austin Dell Medical School	\$22,074	\$37,138	(\$924)	\$1,040
Texas Tech University Health Sciences Center Paul L. Foster School of Medicine	\$23,596	\$38,717	\$598	\$2,619
Texas Tech University Health Sciences Center School of Medicine	\$23,745	\$36,845	\$747	\$746
McGovern Medical School at the University of Texas Health Science Center at Houston	\$29,603	\$37,258	\$6,605	\$1,160
University of Texas Southwestern Medical School	\$25,122	\$38,222	\$2,124	\$2,124
University of Texas at Tyler Medical School	\$22,442	\$38,322	(\$556)	\$2,224
University of Houston Medical School	\$24,268	\$37,368	\$1,270	\$1,270
Baylor College of Medicine	\$23,779	\$36,880	\$781	\$782
University of Texas School of Medicine at San Antonio	\$26,348	\$41,764	\$3,350	\$5,666
University of Texas Medical Branch School of Medicine	\$26,848	\$42,014	\$3,850	\$5,916
Texas A&M College of Medicine	\$22,998	\$36,098		
Texas Median (excluding A&M)	\$23,779	\$37,368		
Total Tuition and Fee Increase Proposed (MD Program)	\$781	\$1,270		

Notes:

Tuition and required fees are based on AY 25-26 based on info pulled from institution's websites

This comparative analysis demonstrates that, even with an increase, Texas A&M's tuition and fees will remain in line with Texas state median. The revised MD program fee will narrow the gap enough to fund critical instructional and student-support resources while maintaining affordability.

- National Comparisons

Institution	Standard Tuition & Fees (approx.)
Cornell University	\$76,036
University of Michigan	\$62,000
University of Washington	\$55,000
Ohio State University	\$31,999
University of California, LA	\$52,763
University of Florida	\$37,130
University of Illinois Urbana-Champaign	\$37,558

These comparisons above demonstrate that Texas A&M COM's current tuition and fees remain far below the national norm, often less than half the cost of some private institutions or significantly lower compared to other peer public institutions. Therefore, even with the proposed fee increase, Texas A&M would remain one of the most affordable MD programs in the country.

d) Impact on Student Success and Institutional Vitality

The MD Program Fee will ensure that VCOM continues to provide exceptional value by investing in advanced instructional and clinical resources, distinguished faculty recruitment, and comprehensive student services and career support.

Graduates will be well prepared for competitive residency placements and impactful careers in medicine. The fee also reinforces institutional vitality by ensuring that resources keep pace with program growth and national expectations.

II. Public hearing and/or student referendum requirements

Hearing not required.

III. Budget impact if fee request is not approved

The Vashisht College of Medicine is confronting significant financial pressures, placing the long-term sustainability of this program at risk. Approval of the proposed fee increase is essential to maintaining financial viability. At the same time, the College invests heavily in advanced clinical simulation training and recovers only a minimal portion of these costs through the fees charged to MD students. Elimination of these clinical simulation fees and rolling over in MD program fees is the best option for the College to reduce this deficit.

If the proposal is not approved, we will have the following consequences:

- VCOM's ability to sustain program quality will be at risk.
- Rising enrollment and LCME-approved expansion will outpace available resources.
- VCOM risks losing its competitive advantage, despite being ranked second best in Texas, if resources fail to support its reputation.

Approval of this fee increase is therefore essential to sustaining program quality, achieving enrollment growth, and ensuring long-term viability.

IV. Justification for ending balance

We do not anticipate an ending balance.

V. Additional information

Even with the proposed MD Program Fee, Texas A&M University will remain one of the most affordable medical schools in Texas and well below national averages. The fee ensures that quality improvements directly benefit students and sustain VCOM's reputation as a top-ranked program.

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
MD Program Fee**

Current Fee:	<u>\$619.00</u>	for Fall and Spring
	<u>n/a</u>	for Summer
Proposed Fee:	<u>\$1,309.00</u>	for Fall and Spring
	<u>n/a</u>	for Summer
Basis:	sem	(sch, sem, student, etc.)

***Students are also currently charged a Clinical Simulation fee of \$600/year. The Clinical Simulation fee will be eliminated and rolled into the MD Program Fee if the proposed fee increase is approved.**

Number of Students Affected: 814
Current Semester Credit Hours:
Projected Semester Credit Hours:

	FY 2026 Budget	FY 2027 Budget WITHOUT Increase	Proposed Increase	FY 2027 Budget WITH Increase
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Program Fees	1,007,732	1,007,732	634,920	2,131,052
Simulation Fees	488,400	488,400	0	488,400
Total Revenues	<u>1,496,132</u>	<u>1,496,132</u>	<u>634,920</u>	<u>2,131,052</u>
Expenses				
Departmental Operations	1,496,132	1,496,132	634,920	2,131,052
Total Expenses	<u>1,496,132</u>	<u>1,496,132</u>	<u>634,920</u>	<u>2,131,052</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

Request for Increased Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
EnMed Program Fee

I. Programmatic justification and proposed use of the increased fee

The School of Engineering Medicine (EnMed) is a partnership between the Texas A&M University Naresh K. Vashisht College of Medicine, the College of Engineering and Houston Methodist Hospital. EnMed is the first-of-its-kind program to fully integrate medical and engineering training into a four-year dual-degree curriculum. Students engage in Innovation Immersion Experiences (IIEs) which are required elements of the curriculum designed to translate medical and engineering knowledge into new devices, processes, and technologies that improve patient care.

Enrollment has now reached steady-state capacity. The program is intentionally capped at 50 students per year, reflecting the high-quality clinical training opportunities provided through EnMed's partnership with Houston Methodist—Texas' top-ranked hospital. This year marks the first time the program has enrolled a full class of fifty students, bringing total enrollment to 184. EnMed expects to sustain this level in subsequent years.

Proposed Fee Increase

The EnMed program fee of \$10,000 per year has remained unchanged since the program's launch in 2019. The proposed increase to \$12,500 per year will support:

- Expansion of engineering faculty and staff to provide expert guidance and enhance student medical innovation projects.
- Advancement of the engineering curriculum and improved integration with medical education, facilitated by the additional faculty.
- Enhancement and addition of resources dedicated to innovation, design, and prototyping initiatives.

This proposed fee increase will directly advance EnMed's mission by ensuring students receive the engineering mentorship and technical resources necessary to become physician-engineers prepared to *engineer a new era of healthcare*.

Approval of the EnMed program fee will support the increasing standards, goals, and objectives of EnMed and reflect the ongoing development of curriculum standards and support for student innovation. This adjustment is intended to propel the program's status as a combined Doctor of Medicine and master's degree in engineering focused on medical technology design and implementation within four years.

As EnMed has developed, the need to advance the engineering curriculum to better serve students and their project work has been identified. These initiatives are considered important to EnMed's mission and its position at the intersection of engineering and medicine.

EnMed plans to expand opportunities for students to participate in advanced technological and research projects at the interface of engineering and medicine. Additionally, there is a goal to further integrate the medical and engineering components of the curriculum.

II. Public hearing and/or student referendum requirements

No hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

If the fee increase is not approved, funding will not be available for faculty expansion and further integration of the medical and engineering curriculum will be hindered. Additionally, available resources will be limited, adversely affecting both educational, innovative and research experiences for students.

IV. Justification for ending balance

No balances are anticipated at the end of the fiscal year.

V. Additional information

The proposed EnMed program fee will increase from \$10,000 to \$ 12,500 and will apply to all students. EnMed plans to continue accepting fifty students per year. The increase will provide \$467,500 in revenue in FY 2027 (\$2,500 x 187 students).

Request for Increased Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
EnMed Program Fee

Current Fee: \$10,000 for all students
n/a for Summer

Proposed Fee: \$12,500 Resident
n/a for Summer

Basis: year (sch, sem, student, etc.)

Number of Students Affected: 187

Current Semester Credit Hours:

Projected Semester Credit Hours:

	FY 2026 Budget	FY 2027 Budget WITHOUT Increase	FY 2027 Proposed Increase	FY 2027 Budget WITH Increase
BEGINNING BALANCE - Actual Estimated	0	0	0	0
Revenues				
Fees	1,870,000	1,870,000	467,500	2,337,500
Total Revenues	1,870,000	1,870,000	467,500	2,337,500
Expenses				
Salaries & Wages	1,870,000	1,870,000	270,575	2,140,575
Fringe Benefits	0	0	71,925	71,925
Equipment	0	0	125,000	125,000
Total Expenses	1,870,000	1,870,000	467,500	2,337,500
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0	0	0

EAST TEXAS A&M UNIVERSITY
Summary of Proposed Graduate Program Fees/Other
Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
4.2	MBA Program Fee Annual Fee	YEAR		NEW	\$5,000.00

SCH - Semester Credit Hour

SEM - Semester

**Request for New Student Fee
EAST TEXAS A&M UNIVERSITY
MBA Program Fee (Flat Rate)
Effective Fall 2026**

I. Justification for the proposed fee

The College of Business at East Texas A&M University proposes an employer-partnered MBA model that allows participating employers to offer a high-quality MBA to their employees at no direct cost to the employee. Under this model, the total tuition for the MBA would be set at \$15,000 (\$2,500 less than the current cost of the MBA), with the employer contributing \$5,000 per employee over three years, while the remaining cost is absorbed through institutional efficiencies and scale. This structure creates a compelling, low-risk investment for employers while expanding access, strengthening workforce development, and supporting the university's strategic enrollment goals.

Employees earn an accredited MBA with no out-of-pocket tuition cost. This removes one of the most significant barriers to graduate education—student debt—making career advancement attainable for a broader and more diverse employee population. Employees also benefit from a clear signal that their employer values their professional growth, strengthening engagement and alignment with organizational goals.

Employer-sponsored education improves employee retention and engagement. By strengthening competencies such as decision-making, financial literacy, innovation, and strategic thinking—skills that directly benefit organizational performance, employers gain a more prepared leadership pipeline without the cost and disruption of external hiring.

The employer-partnered model expands graduate enrollment by tapping into new, employer-based pipelines of qualified students. This approach supports stable, cohort-based enrollment and improves predictability in MBA admissions. The program deepens relationships with regional and national employers, creating opportunities for long-term collaboration in internships, applied projects, advisory boards, and workforce initiatives beyond the MBA.

Offering an affordable, employer-sponsored MBA advances the university's mission to increase access to high-quality graduate education, particularly for working adults, at no cost. This pricing and partnership strategy allows the College of Business to remain competitive in an increasingly price-sensitive graduate education market, while maintaining academic quality and relevance.

The proposed employer-sponsored MBA partnership represents a mutually beneficial model that aligns employer workforce needs, employee career advancement, and the university's strategic enrollment and mission goals. By offering a \$15,000 MBA supported by a tax-advantaged employer contribution, the College of Business can deliver exceptional value, expand access to graduate education, and strengthen its role as a trusted partner in workforce and leadership development.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

If the new fee is not approved, the University will not be able to move forward with these partnerships.

IV. Justification for ending balance

No significant ending balance is expected.

V. Additional information

Request for New Student Fee
EAST TEXAS A&M UNIVERSITY
Master of Business Administration Program Fee

Proposed Fee: \$5,000 Annually
n/a for Summer
Basis: year (sch, sem, student, etc.)

Number of Students Affected: 45 (new students only)
Projected Student Enrollment: 45
Projected Semester Credit Hours: 405

FY 2026 Budget	
BEGINNING BALANCE	0
Revenues	
Statutory Tuition	20,250
Designated Tuition	44,420
Program Fees	160,330
Total Revenues	<u>225,000</u>
Expenses	
Salaries & Wages	100,000
Fringe Benefits	30,000
Departmental Operations	43,460
Maintenance/Repair	45,000
Scholarships	
Mandatory Statutory Tuition Set-Asides	3,040
Mandatory Designated Tuition Set-Asides	3,500
Total Expenses	<u>225,000</u>
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

TARLETON STATE UNIVERSITY
 Summary of Proposed Graduate Program Fees/Other
 Effective Fall 2026

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
5.2	Teacher Certification (CBE - Competency Based Education)				
	Fall & Spring	TERM		NEW	\$1,000.00
	Summer	TERM		NEW	\$1,000.00
	Masters of Education in Curriculum and Instruction (CBE)				
	Fall & Spring	TERM		NEW	\$1,800.00
	Summer	TERM		NEW	\$1,800.00
5.6	Comprehensive Medical Education Fee - SCH			NEW	\$100.00

SCH - Semester Credit Hour

SEM - Semester

Request for a New Student Fee
TARLETON STATE UNIVERSITY
Competency-Based Graduate Certificate and Degree Program Fees
(Teacher Certification and MEd in Curriculum and Instruction)
Effective Fall 2026

I. Programmatic justification and proposed new use of the new fee

Tarleton State University requests approval to charge Competency-Based Education (CBE) program fees of \$1,000/term for certificates and \$1,800/term for degree programs. These amounts represent a reduced fee structure from traditional degree programs and create a more affordable degree completion option for students.

Competency-based education gives students the opportunity to demonstrate their knowledge and abilities, rather than being bound to a rigid schedule or fixed deadlines. When students bring prior experience and show mastery of the required competencies, they can move through courses at their own pace, completing them more quickly, reducing their time-to-degree and total cost.

Tarleton State will pilot graduate CBE to deliver an alternative teacher certification program, an area of urgent statewide need. Today, more than one-third of new teachers in Texas are uncertified, with the greatest shortages in bilingual education, special education, and secondary STEM. A competency-based certification program provides a direct response by helping candidates achieve certification and enter classrooms sooner, while lowering their overall preparation costs. This approach also aligns with recent legislation requiring districts to reduce reliance on uncertified teachers. Students within this program will have the option to complete only the certificate program or to earn both a graduate certificate and an MEd in Curriculum and Instruction.

The pilot will provide the data and feedback needed to refine program design and student support. Building on these insights, we will expand CBE into additional certificate and graduate programs—potentially including the M.Ed. in Educational Administration with Principal Certification—scaling deliberately to strengthen both quality and effectiveness. If successful, the CBE model will be considered for academic disciplines in other colleges at Tarleton State.

Student Cost Comparison

Certificate Only

Traditional Program – 18 SCHs (Non-CBE)	\$7,419
CBE cost – \$1,000 per term (5 8-week terms)	<u>5,000</u>
Savings to Student	<u>\$2,419</u>

Certificate and MEd in Curriculum and Instruction

Traditional Program – 30 SCHs (Non-CBE)	\$12,365
CBE Cost – \$1,000 per term for 5 8-week terms, \$1,800 per term for 2 8-week terms)	<u>8,600</u>
Savings to Student	<u>\$3,765</u>

Courses are arranged around the current academic calendar with a flat tuition rate charge per term. Students can accelerate or decelerate progress as they are able, but the program is designed to reduce costs regardless of the time it takes the students to complete. Students in the program would not be charged any other university or program fees.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

The competency-based programs will not be offered if the reduced tuition rate is not approved.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for New Student Fee
TARLETON STATE UNIVERSITY
 Competency-Based Graduate Certificate and Degree Program Fees
 (Teacher Certification)

Proposed Fee: \$1,000.00 per TERM
 (5 8-week Terms)
 Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 120
 Projected Student Enrollment: 120
 Projected Semester Credit Hours: 2,160

FY 2027 Budget	
BEGINNING BALANCE	0
Revenues	
Fees	360,000
Total Revenues	<u>360,000</u>
Expenses	
Salaries & Wages	216,250
Fringe Benefits	43,530
Departmental Operations	30,000
Student Support	25,000
Total Expenses	<u>314,780</u>
Increase/Decrease in Balance (Revenues less Expenses)	45,220
ENDING BALANCE	<u>45,220</u>

Request for New Student Fee
TARLETON STATE UNIVERSITY
 Competency-Based Graduate Certificate and Degree Program Fees
 (MEd in Curriculum and Instruction)

Proposed Fee: \$1,800.00 per TERM
 (2 8-week Terms)
 Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 48
 Projected Student Enrollment: 48
 Projected Semester Credit Hours: 576

FY 2027 Budget	
BEGINNING BALANCE	0
Revenues	
Fees	302,400
Total Revenues	302,400
Expenses	
Salaries & Wages	111,750
Fringe Benefits	20,460
Departmental Operations	20,000
Student Support	12,500
Total Expenses	164,710
Increase/Decrease in Balance (Revenues less Expenses)	137,690
ENDING BALANCE	137,690

Request for New Student Fee
TARLETON STATE UNIVERSITY
Comprehensive Medical Education Fee - Graduate
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

Beginning in summer 2025, the University plans to launch, or has launched in some cases, the following graduate health profession programs:

Doctor of Occupational Therapy
Master of Medical Science – Physician Assistant Medicine
Doctor of Physical Therapy
Doctor of Nursing Practice – Nurse Anesthesia
Doctor of Osteopathic Medicine

This fee is essential to offset the high costs associated with operating these programs while maintaining affordability and ensuring competitiveness with similar programs at other Texas universities.

Health Profession programs, by their very nature, are resource intensive. They require specialized facilities, equipment, supplies, and highly qualified faculty to provide students with the necessary hands-on training and education. These costs are significantly higher than those associated with many other academic programs. Several key factors contribute to these elevated operational expenses:

- **Specialized Equipment and Supplies:** Health Profession programs often require advanced, specialized equipment for laboratories, simulations, and clinical training. This equipment is expensive to purchase, maintain, and replace. Furthermore, the consumable supplies necessary for these programs, such as lab materials, medical supplies, and personal protective equipment (PPE), represent a substantial ongoing cost.
- **Clinical Training and Affiliations:** A crucial component of Health Profession education is clinical experience. Securing and maintaining affiliations with hospitals, clinics, and other healthcare facilities requires significant effort and often involves costs related to student supervision, liability insurance, and other administrative expenses.
- **Highly Qualified Faculty:** Health Profession programs require faculty with advanced degrees, specialized certifications, and practical experience in their respective fields. Attracting and retaining these highly qualified professionals necessitates competitive salaries and benefits, contributing to the overall cost of program operation.
- **Accreditation and Compliance:** Health Profession programs are subject to accreditation by specialized agencies. Maintaining accreditation involves ongoing costs associated with reporting, site visits, and compliance with evolving standards.
- **Technology and Simulation:** Increasingly, Health Profession education incorporates advanced technology and simulation tools to enhance student learning. These technologies require significant investment and ongoing maintenance.

II. Public hearing and/or student referendum requirements

No hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

The revenue generated from the comprehensive medical fee will be specifically allocated to support the direct costs associated with operating Health Profession programs. This includes:

- Purchase and maintenance of specialized equipment and supplies.
- Support for clinical training and affiliations.
- Faculty salaries and benefits.
- Accreditation and compliance activities.
- Technology and simulation resources.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

While recognizing the high cost of operating these programs, Tarleton State University is committed to maintaining affordability for its students. A comprehensive medical fee allows the university to address the financial realities of running high-quality Health Profession programs without significantly increasing tuition rates. This approach ensures that a career in healthcare remains accessible to a broad range of students.

Furthermore, this fee structure will allow the University to remain competitive with other Texas universities offering similar programs. These institutions often have comparable fee structures in place to support the specialized needs of their Health Profession programs. Remaining competitive is crucial for attracting top students and ensuring the continued success of our programs.

Request for New Student Fee
TARLETON STATE UNIVERSITY
 Comprehensive Medical Education Fee - Graduate

Proposed Fee: \$100.00 for Fall and Spring
\$100.00 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 175
 Projected Student Enrollment: 175
 Projected Semester Credit Hours: 6,300

		FY 2027 Budget
BEGINNING BALANCE		0
Revenues		
Fees	630,000	
Total Revenues	630,000	
Expenses		
Salaries & Wages	375,000	
Fringe Benefits	112,500	
Departmental Operations	140,000	
Total Expenses	627,500	
Increase/Decrease in Balance (Revenues less Expenses)	2,500	
ENDING BALANCE	2,500	

TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Summary of Proposed Increased Graduate Program Fees
Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
6.2	Graduate University Services Fee - Graduate				
	Graduate Resident	SCH	\$239.99	\$2.40	\$242.39
	Graduate Non-Resident	SCH	\$279.47	\$2.79	\$282.26

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M UNIVERSITY – CORPUS CHRISTI
University Services Fee – Graduate
Effective Fall 2026

I. Programmatic justification and proposed use of the increased fee

The proposed increase will be distributed between Designated Tuition and the University Services Fee. These funds will be strategically allocated to advance the university's core mission of instruction, research, and the provision of essential support services.

This adjustment is necessary to address escalating operational costs driven by inflationary pressures and rising health insurance premiums. The additional revenue will support critical areas including:

- Operational expenses, including merit-based salary increases.
- Increases in employee benefits.

By investing in these priorities, the University aims to maintain the quality of its academic programs, support faculty and staff, and ensure continued access and affordability for students.

II. Public hearing and/or student referendum requirements

A public hearing will be held by the Board of Regents at the February 2026 Board of Regents Meeting. Students will be informed of the increase.

III. Budget impact if fee request is not approved

If the proposed fee increase is not approved, the University may face significant constraints in its ability to sustain growth and advance strategic initiatives. Efforts to enhance student retention and expand academic and support services may be delayed or scaled back. The lack of increased revenue will limit the university's capacity to recruit and retain qualified faculty and staff, invest in new programs, and respond to rising operational costs. This may adversely affect the quality of instruction, student experience, and the institution's overall competitiveness.

IV. Justification for ending balance

No significant ending balances are projected, however, given our coastal location, we strive to maintain a three-month fund balance of operational expenses, in the event of an unforeseen natural disaster.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
 University Services Fee - Graduate Resident

Current Fee: \$239.99 for Fall and Spring
\$239.99 for Summer
 Proposed Fee: \$242.39 for Fall and Spring
\$242.39 for Summer
 Basis: SCH (sch, sem, student, etc.)

Number of Students Affected:	<u>2,850</u>
Current Semester Credit Hours:	<u>57,182</u>
Projected Semester Credit Hours:	<u>57,182</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0	0	0
Estimated				
Revenues				
Fees	5,306,716	5,306,716	53,067	5,359,783
Exemptions	(292,728)	(292,728)	(2,927)	(295,655)
Total Revenues	<u>5,013,988</u>	<u>5,013,988</u>	<u>50,140</u>	<u>5,064,128</u>
Expenses				
Salaries & Wages	1,784,359	1,784,359	0	1,784,359
Fringe Benefits	526,721	526,721	22,650	549,371
Departmental Operations	1,831,891	1,831,891	27,490	1,859,381
Maintenance/Equipment	380,245	380,245	0	380,245
Scholarships	175,540	175,540	0	175,540
Debt Service	86,243	86,243	0	86,243
Utilities	228,989	228,989	0	228,989
Total Expenses	<u>5,013,988</u>	<u>5,013,988</u>	<u>50,140</u>	<u>5,064,128</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0	0	0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
 University Services Fee - Graduate Non-Resident

Current Fee: \$279.47 for Fall and Spring
\$279.47 for Summer
 Proposed Fee: \$282.26 for Fall and Spring
\$282.26 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 2,850
 Current Semester Credit Hours: 57,182
 Projected Semester Credit Hours: 57,182

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0	0	0
Estimated				
Revenues				
Fees	2,684,858	2,684,858	26,849	2,711,707
Exemptions	(147,290)	(147,290)	(1,473)	(148,763)
Total Revenues	<u>2,537,568</u>	<u>2,537,568</u>	<u>25,376</u>	<u>2,562,944</u>
Expenses				
Salaries & Wages	902,928	902,928	0	902,928
Fringe Benefits	266,533	266,533	11,466	277,999
Departmental Operations	1,095,352	1,095,352	13,910	1,109,262
Maintenance/Equipment	24,413	24,413	0	24,413
Scholarships	88,827	88,827	0	88,827
Debt Service	43,641	43,641	0	43,641
Utilities	115,874	115,874	0	115,874
Total Expenses	<u>2,537,568</u>	<u>2,537,568</u>	<u>25,376</u>	<u>2,562,944</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0	0	0

TEXAS A&M UNIVERSITY - KINGSVILLE

Summary of Proposed Graduate Program Fees

Effective Fall 2026

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
7.2	University Services Fee - Graduate Fall, Spring & Summer (based on 9 SCH's)	SCH	\$100.78 - \$147.65		\$134.98 - \$227.54

***Increase to the overall academic charge for Graduate Students by 10% of tuition and fee rates for each student type. An increase is necessary to improve graduate level programs that align with the goal of achieving the next level research status for Texas A&M University - Kingsville.**

SCH - Semester Credit Hour

SEM - Semester

**Request for Increased Student Fee
TEXAS A&M UNIVERSITY - KINGSVILLE
University Services Fee - Graduate
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased fee

The 10% increase for graduate and doctoral rates will be applied to the University Services Fee, similar to previous increases. Revenue from the increased fee will be used to cover increased costs due to inflation across university operations and costs necessary to improve graduate level programs that align with the goals of achieving the next level research status.

II. Public hearing and/or student referendum requirements

While not statutorily required, a public hearing to discuss the proposed increase will be held at the February 2026, Board of Regents meeting.

III. Budget impact if fee request is not approved

Texas A&M University – Kingsville is committed to meeting the educational needs of Texas; however, if the fee increase is not approved, and as university expenses increase, the University will need to consider additional reductions in programs, personnel, and operations.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - KINGSVILLE
University Services Fee - Graduate

Current Fee: \$100.78 - \$147.65 for Fall and Spring
\$100.78 - \$147.65 for Summer
 Proposed Fee: \$134.98 - \$227.54 for Fall and Spring
\$134.98 - \$227.54 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected:	1,340
Current Semester Credit Hours:	<u>25,000</u>
Projected Semester Credit Hours:	<u>25,000</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	189,874		189,874
Revenues				
Fees	18,985,913	18,985,913	1,069,743	20,055,656
Sales & Service	185,799	185,799	0	185,799
Total Revenues	<u>19,171,712</u>	<u>19,171,712</u>	<u>1,069,743</u>	<u>20,241,455</u>
Expenses				
Salaries & Wages	9,188,279	9,188,279	229,707	9,417,986
Fringe Benefits	3,782,693	3,782,693	378,269	4,160,962
Departmental Operations	4,641,341	4,641,341	0	4,641,341
Utilities	1,214,865	1,214,865	182,230	1,397,095
Scholarships	96,700	96,700	0	96,700
Other Institutional Support	57,960	57,960	0	57,960
Total Expenses	<u>18,981,838</u>	<u>18,981,838</u>	<u>790,206</u>	<u>19,772,044</u>
Increase/Decrease in Balance				
Revenues less Expenses	189,874	189,874	279,537	469,411
ENDING BALANCE	<u>189,874</u>	<u>379,748</u>		<u>659,285</u>

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ryan C. Griffin, Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of New and Increased Graduate and Non-Resident Designated Tuition
for Fall 2026 Semester

Proposed Board Action:

Approve the proposed new and increased graduate and non-resident designated tuition to be effective with the fall 2026 semester.

Background Information:

The Texas Education Code provides guidance on all student tuition, fees, and charges allowable for collection by institutions of higher education. Many of the authorized tuition and fees require approval from the Board of Regents (Board) prior to implementation. In addition, increases to designated tuition require that the Board hold a public hearing to receive input from students and the general public prior to the increase taking effect.

See attached exhibit for proposed new and increased graduate and non-resident designated tuition rates.

A&M System Funding or Other Financial Implications:

See attached exhibit.

Strategic Plan Imperative(s) this Item Advances:

This agenda item is relevant to the advancement of all the imperatives of the Strategic Plan.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor and Chief Financial Officer
January 16, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval of New and Increased Graduate and Non-Resident Designated Tuition for Fall 2026 Semester

I recommend adoption of the following minute order:

“All public hearings required by law for increases in designated tuition have been properly conducted in accordance with the Texas Education Code.”

The request for new and increased graduate and non-resident designated tuition recommended by The Texas A&M University System institutions, as shown on the attached exhibit, is approved to be effective with the fall 2026 semester.”

Respectfully submitted,

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

System Approval Recommended:

Glenn Hegar
Chancellor

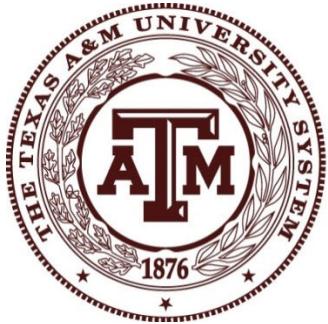
Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



THE TEXAS A&M UNIVERSITY SYSTEM

FEE REQUESTS NEW AND INCREASED GRADUATE AND NON-RESIDENT DESIGNATED TUITION

**BOARD OF REGENTS MEETING
FEBRUARY 2026**

TABLE OF CONTENTS

NEW AND INCREASED GRADUATE AND NON-RESIDENT DESIGNATED TUITION

1. New and Increased Graduate and Non-Resident Designated Tuition Exhibit
2. Texas A&M University – Central Texas
3. Texas A&M University – Corpus Christi
4. West Texas A&M University

THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF REQUESTED NEW AND INCREASED GRADUATE AND
NON-RESIDENT DESIGNATED TUITION

Proposed to be Effective Fall 2026

FEE DESCRIPTION	BASIS	CURRENT	INCREASE/ DECREASE	PROPOSED
Texas A&M University-Central Texas				
Designated Tuition - Graduate				
Graduate Resident	SCH	\$227.39	\$22.74	\$250.13
Graduate Non-Resident	SCH	\$635.39	\$63.54	\$698.93
Texas A&M University-Corpus Christi				
Designated Tuition - Graduate				
Graduate Resident	SCH	\$122.53	\$1.23	\$123.76
Graduate Non-Resident	SCH	\$164.82	\$1.65	\$166.47
West Texas A&M University				
College of Nursing Graduate Differential Designated Tuition	SCH		NEW	\$44.35
Designated Tuition - Graduate				
Resident Graduate	SCH	\$182.75	\$10.15	\$192.90
Border State Graduate	SCH	\$200.84	\$11.06	\$211.90
Graduate Non-Resident	SCH	\$235.52	\$12.79	\$248.31
Designated Tuition - Non-resident Undergraduate - Guaranteed				
Border State Undergraduate	SCH	\$213.73	\$10.69	\$224.42
Non-Resident Undergraduate	SCH	\$292.39	\$14.62	\$307.01

TEXAS A&M UNIVERSITY - CENTRAL TEXAS
Summary of Proposed Graduate and Non-Resident Designated Tuition
Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
2.2	Designated Tuition - Graduate				
	Graduate Resident	SCH	\$227.39	\$22.74	\$250.13
	Graduate Non-Resident	SCH	\$635.39	\$63.54	\$698.93

SCH - Semester Credit Hour

SEM - Semester

Request for New Student Fee
TEXAS A&M UNIVERSITY – CENTRAL TEXAS
Designated Tuition – Graduate Resident & Non-Resident
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

Texas A&M University – Central Texas requests an increase to all Designated Tuition for Graduates including the variable resident and non-resident rates and new students electing the guaranteed rate for Fall of 2026.

Our current designated tuition rates for graduate students do not provide sufficient revenue to fund expanding graduate programs. Revenue provided by the increase will allow academic units in our colleges to recruit new graduate level faculty at higher salaries. The new faculty will allow programs to expand course offerings to benefit our graduate students with additional course sections and faculty advisors. Retention of existing graduate faculty will be increased as well through salary increases and allow us to keep existing highly qualified faculty at the university. Additional revenue will also be used to expand research capacity by funding graduate student assistants.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required.

III. Budget impact if fee request is not approved

If the requested increase is not approved, the university will be unable to recruit new faculty/researchers and retain existing faculty given budget constraints from increased costs and reduced research funding at the federal level.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CENTRAL TEXAS
Designated Tuition - Graduate Resident

Current Fee: \$227.39 for Fall and Spring

\$227.39 for Summer

Proposed Fee: \$250.13 for Fall and Spring

\$250.13 for Summer

Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 675-700

Current Semester Credit Hours: 3,910

Projected Semester Credit Hours: 4,106

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0			
Estimated	900,000	2,227		2,227
Revenues				
Fees	889,095	933,663	93,370	1,027,034
Total Revenues	<u>889,095</u>	<u>933,663</u>	<u>93,370</u>	<u>1,027,034</u>
Expenses				
Salaries & Wages	666,821	700,248	70,028	770,275
Fringe Benefits	200,046	210,074	21,008	231,083
Departmental Operations	20,000	20,000	0	20,000
Total Expenses	<u>886,868</u>	<u>930,322</u>	<u>91,036</u>	<u>1,021,358</u>
Increase/Decrease in Balance				
Revenues less Expenses	2,227	3,342	2,334	5,676
ENDING BALANCE	<u>2,227</u>	<u>5,569</u>		<u>7,903</u>

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CENTRAL TEXAS
Designated Tuition - Graduate Non-Resident

Current Fee:	<u>\$635.39</u>	for Fall and Spring
	<u>\$635.39</u>	for Summer
Proposed Fee:	<u>\$698.93</u>	for Fall and Spring
	<u>\$698.93</u>	for Summer
Basis:	sch	(sch, sem, student, etc.)

Number of Students Affected:	40-50
Current Semester Credit Hours:	250
Projected Semester Credit Hours:	262

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0			
Estimated	160,000	3,971		3,971
Revenues				
Fees	158,848	166,472	16,647	183,120
Total Revenues	158,848	166,472	16,647	183,120
Expenses				
Salaries & Wages	119,136	124,854	12,486	137,340
Fringe Benefits	35,741	37,456	3,746	41,202
Total Expenses	154,876	162,310	16,231	178,542
Increase/Decrease in Balance				
Revenues less Expenses	3,971	4,162	416	4,578
ENDING BALANCE	3,971	8,133		8,549

TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Summary of Proposed Graduate and Non-Resident Designated Tuition
Effective Fall 2026

<u>PAGE</u>	<u>FEES DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
3.2	Designated Tuition - Graduate				
	Graduate Resident	SCH	\$122.53	\$1.23	\$123.76
	Graduate Non-Resident	SCH	\$164.82	\$1.65	\$166.47

SCH - Semester Credit Hour

SEM - Semester

Request for Increased Student Fee
TEXAS A&M UNIVERSITY – CORPUS CHRISTI
Designated Tuition – Graduate Resident & Non-Resident
Effective Fall 2026

I. Programmatic justification and proposed use of the increased fee

The proposed increase will be distributed between Designated Tuition and the University Services Fee. These funds will be strategically allocated to advance the university's core mission of instruction, research, and the provision of essential support services.

This increase is necessary to address escalating operational costs driven by inflationary pressures and rising health insurance premiums. The additional revenue will support critical areas including:

- Operational expenses, including merit-based salary increases.
- Increases in employee benefits.

By investing in these priorities, the University aims to maintain the quality of its academic programs, support faculty and staff, and ensure continued access and affordability for students.

II. Public hearing and/or student referendum requirements

A public hearing will be held by the Board of Regents at the February 2026 Board of Regents Meeting. Students will be informed of the increase.

III. Budget impact if fee request is not approved

If the proposed fee increase is not approved, the University may face significant constraints in its ability to sustain growth and advance strategic initiatives. Efforts to enhance student retention and expand academic and support services may be delayed or scaled back. The lack of increased revenue will limit the University's capacity to recruit and retain qualified faculty and staff, invest in new programs, and respond to rising operational costs. This could adversely affect the quality of instruction, student experience, and the institution's overall competitiveness.

IV. Justification for ending balance

No significant ending balances are projected, however, given our coastal location, we strive to maintain a three-month fund balance of operational expenses, in the event of an unforeseen natural disaster.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Designated Tuition - Graduate Resident

Current Fee: \$122.53 for Fall and Spring

\$122.53 for Summer

Proposed Fee: \$123.76 for Fall and Spring

\$123.76 for Summer

Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 2,001

Current Semester Credit Hours: 40,837

Projected Semester Credit Hours: 40,837

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Tuition	5,019,515	5,019,515	50,388	5,069,903
Exemptions	(421,108)	(421,108)	(4,228)	(425,336)
Set-Asides	(471,155)	(471,155)	(7,558)	(478,713)
Total Revenues	<u>4,127,252</u>	<u>4,127,252</u>	<u>38,602</u>	<u>4,165,854</u>
Expenses				
Salaries & Wages	2,301,937	2,301,937	27,021	2,328,958
Fringe Benefits	629,531	629,531	11,581	641,112
Departmental Operations	1,005,146	1,005,146	0	1,005,146
Travel	84,880	84,880	0	84,880
Scholarships	105,758	105,758	0	105,758
Total Expenses	<u>4,127,252</u>	<u>4,127,252</u>	<u>38,602</u>	<u>4,165,854</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY - CORPUS CHRISTI
Designated Tuition - Graduate Non-Resident

Current Fee: \$164.82 for Fall and Spring
\$164.82 for Summer
Proposed Fee: \$166.47 for Fall and Spring
\$166.47 for Summer
Basis: sch (sch, sem, student, etc.)

Number of Students Affected:	<u>555</u>
Current Semester Credit Hours:	<u>10,146</u>
Projected Semester Credit Hours:	<u>10,146</u>

	FY 2026 Budget	FY 2027 Budget without fee increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Tuition	1,684,460	1,684,460	16,845	1,701,305
Exemptions	(16,020)	(16,020)	(161)	(16,181)
Total Revenues	<u>1,668,440</u>	<u>1,668,440</u>	<u>16,684</u>	<u>1,685,124</u>
Expenses				
Salaries & Wages	932,402	932,402	11,679	944,081
Fringe Benefits	288,997	288,997	5,005	294,002
Departmental Operations	376,800	376,800	0	376,800
Travel	31,275	31,275	0	31,275
Scholarships	38,967	38,967	0	38,967
Total Expenses	<u>1,668,440</u>	<u>1,668,440</u>	<u>16,684</u>	<u>1,685,124</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

WEST TEXAS A&M UNIVERSITY
 Summary of Proposed Graduate and Non-Resident Designated Tuition
 Effective Fall 2026

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
4.2	College of Nursing Graduate Differential Designated Tuition	SCH		NEW	\$44.35
4.4	Designated Tuition - Graduate				
	Resident Graduate	SCH	\$182.75	\$10.15	\$192.90
	Border State Graduate	SCH	\$200.84	\$11.06	\$211.90
	Out of State/Non-Resident Graduate	SCH	\$235.52	\$12.79	\$248.31
4.10	Designated Tuition - Undergraduate				
	Border State Undergraduate	SCH	\$213.73	\$10.69	\$224.42
	Out of State/Non-Resident Undergraduate	SCH	\$292.39	\$14.62	\$307.01

SCH - Semester Credit Hour

SEM - Semester

**Request for NEW Student Tuition
WEST TEXAS A&M UNIVERSITY**
College of Nursing Graduate Differential Designated Tuition
Effective Fall 2026

I. Programmatic justification and proposed use of the new tuition

Differential Designated Tuition is a separate tuition charged per semester credit hour to students taking classes in specific programs with high costs associated within those fields of study. Currently the college assesses differential designated tuition to both undergraduate and graduate students within the nursing program. Communications Disorders and Sports and Exercise Sciences are high-cost programs because of specialized equipment. This new differential designated tuition is proposed for graduate students only and since these additional programs are within the College of Nursing, the University is proposing the same differential tuition rate as the Nursing program.

This differential tuition rate is proposed for all Graduate students at the rate of \$44.35/SCH.

II. Public hearing and/or student referendum requirements

A public hearing to discuss the new tuition was held the week of October 27, 2025.

III. Budget impact if tuition request is not approved

If the new Differential Tuition is not approved, the high-tech equipment that is required in these fields of study will not be repaired or replaced as needed which will negatively affect the quality of the program and endanger the accreditation of the program.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This new tuition will apply to students new to the University in Fall of 2026, those students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

Request for New Student Tuition
WEST TEXAS A&M UNIVERSITY
 College of Nursing Graduate Differential Designated Tuition

Proposed Tuition: \$44.35 for Fall and Spring
\$44.35 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 303
 Projected Student Enrollment: 303
 Projected Semester Credit Hours: 3,102

FY 2027 Budget	
BEGINNING BALANCE	0
Revenues	
Tuition	135,574
Total Revenues	<u>135,574</u>
Expenses	
Salaries & Wages	61,008
Fringe Benefits	20,336
Departmental Operations	54,230
Total Expenses	<u>135,574</u>
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY
Designated Tuition – Resident Graduate
Effective Fall 2026

I. Programmatic justification and proposed use of the increased tuition

Designated Tuition rates are set by the University with Board of Regents approval. Revenue generated is utilized for operations of the University, state-mandated set-asides for need-based scholarships and building upkeep and improvement. Designated tuition is charged per semester credit hour up to 12 hours, at a flat rate for 12 to 18 hours, and per semester credit hour for hours above 18 hours each semester. The requested tuition increase will be charged to all Resident Graduate students and will increase from \$182.75/SCH to \$192.90/SCH.

II. Public hearing and/or student referendum requirements

A public hearing was held the week of October 27, 2025, to discuss the proposed increase.

III. Budget impact if tuition request is not approved

The increase in graduate designated tuition is necessary to offset inflation adjustments in an effort to keep costs more affordable. The last increase in tuition at West Texas A&M University occurred in the Fall of 2021.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This tuition increase will only apply to students new to the University in Fall of 2026, students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY
 Designated Tuition - Resident Graduate

Current Fee: \$182.75 for Fall and Spring
\$182.75 for Summer
 Proposed Fee: \$192.90 for Fall and Spring
\$192.90 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected:	<u>4,488</u>
Current Semester Credit Hours:	<u>29,865</u>
Projected Semester Credit Hours:	<u>29,865</u>

	FY 2026 Budget	FY 2027 Budget without increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0		0
Estimated				
Revenues				
Tuition	<u>5,560,352</u>	<u>5,560,352</u>	<u>308,823</u>	<u>5,869,175</u>
Total Revenues	<u>5,560,352</u>	<u>5,560,352</u>	<u>308,823</u>	<u>5,869,175</u>
Expenses				
Salaries & Wages	<u>3,058,194</u>	<u>3,058,194</u>	<u>169,853</u>	<u>3,228,046</u>
Fringe Benefits	<u>834,053</u>	<u>834,053</u>	<u>46,323</u>	<u>880,376</u>
Departmental Operations	<u>1,390,088</u>	<u>1,390,088</u>	<u>77,206</u>	<u>1,467,294</u>
Scholarship Set Asides	<u>278,018</u>	<u>278,018</u>	<u>15,441</u>	<u>293,459</u>
Total Expenses	<u>5,560,352</u>	<u>5,560,352</u>	<u>308,823</u>	<u>5,869,175</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0	0	0

**Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY
Designated Tuition - Border State Graduate
Effective Fall 2026**

I. Programmatic justification and proposed use of the increased tuition

Designated Tuition rates are set by the University after the Board of Regents approval. Revenue generated is utilized for University operations, state-mandated set-asides for need-based scholarships and building upkeep and improvement. Designated tuition is charged per semester credit hour up to 12 hours, at a fixed flat rate for students taking 12 to 18 hours and per semester credit hour for semester credit hours above 18 per term.

This tuition increase is proposed for all Border State Graduate students and will increase from \$200.84/SCH to \$211.90/SCH.

II. Public hearing and/or student referendum requirements

A public hearing was held the week of October 27, 2025, to discuss the proposed increase.

III. Budget impact if tuition request is not approved

The increases in graduate designated tuition are necessary to offset inflation adjustments in an effort to keep costs more affordable. The last increase in designated tuition at West Texas A&M University occurred in the Fall of 2021.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This tuition increase will only apply to students new to the University in Fall of 2026, students currently enrolled on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

**Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY
Designated Tuition - Border State Graduate**

Current Fee: \$200.84 for Fall and Spring
\$200.84 for Summer
 Proposed Fee: \$211.90 for Fall and Spring
\$211.90 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected:	684
Current Semester Credit Hours:	<u>3,927</u>
Projected Semester Credit Hours:	<u>3,927</u>

	FY 2026 Budget	FY 2027 Budget without increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Tuition	801,352	801,352	44,129	845,481
Total Revenues	<u>801,352</u>	<u>801,352</u>	<u>44,129</u>	<u>845,481</u>
Expenses				
Salaries & Wages	440,744	440,744	24,271	465,015
Fringe Benefits	120,203	120,203	6,619	126,822
Departmental Operations	200,338	200,338	11,032	211,370
Scholarship Set Asides	40,068	40,068	2,206	42,274
Total Expenses	<u>801,352</u>	<u>801,352</u>	<u>44,129</u>	<u>845,481</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

**Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY**
Designated Tuition – Out of State/Non-Resident Graduate
Effective Fall 2026

I. Programmatic justification and proposed use of the increased tuition

Designated Tuition rates are set by the University with the Board of Regents approval. Revenue generated is utilized for operations of the University, state-mandated set-asides for need-based scholarships and building upkeep and improvement. Designated tuition is charged per semester credit hour up to 12 hours, at a fixed amount for 12 to 18 hours, and per semester credit hour for hours above 18 per term.

This tuition increase is proposed for all Non-Resident Graduate students and will increase from \$235.52/SCH to \$248.31/SCH.

II. Public hearing and/or student referendum requirements

A public hearing was held the week of October 27, 2025, to discuss the proposed increase.

III. Budget impact if tuition request is not approved

The increase in graduate designated tuition is needed to offset inflation adjustments in an effort to keep costs affordable for students. The last increase in tuition at West Texas A&M University occurred in the Fall of 2021.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This tuition increase will only apply to students new to the University in Fall of 2026, students currently enrolled on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY
Designated Tuition - Out of State/Non-Resident Graduate

Current Fee: \$235.52 for Fall and Spring
\$235.52 for Summer
 Proposed Fee: \$248.31 for Fall and Spring
\$248.31 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected:	<u>585</u>
Current Semester Credit Hours:	<u>4,050</u>
Projected Semester Credit Hours:	<u>4,050</u>

	FY 2026 Budget	FY 2027 Budget without increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0	0	0
Estimated				
Revenues				
Tuition	969,400	969,400	52,644	1,022,044
Total Revenues	<u>969,400</u>	<u>969,400</u>	<u>52,644</u>	<u>1,022,044</u>
Expenses				
Salaries & Wages	533,170	533,170	28,954	562,124
Fringe Benefits	145,410	145,410	7,897	153,307
Departmental Operations	242,350	242,350	13,161	255,511
Scholarship Set Asides	48,470	48,470	2,632	51,102
Total Expenses	<u>969,400</u>	<u>969,400</u>	<u>52,644</u>	<u>1,022,044</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY**
Designated Tuition – Border State Undergraduate – Guaranteed
Effective Fall 2026

I. Programmatic justification and proposed use of the increased tuition

Designated Tuition rates are set by the University with the Board of Regents approval. Revenue generated is utilized for operations of the University, state-mandated set-asides for need-based scholarships and building upkeep and improvement. Designated tuition is charged per semester credit hour up to 12 hours, at a fixed flat rate for 12 to 18 hours, and per semester credit hour for hours above 18 each semester.

This tuition increase is proposed for all Border State Undergraduate students and will increase from \$213.73/SCH to \$224.42/SCH.

II. Public hearing and/or student referendum requirements

A public hearing was held the week of October 27, 2025, to discuss the proposed increase.

III. Budget impact if tuition request is not approved

The increase in designated tuition is necessary to offset inflation adjustments in an effort to keep costs affordable for students. The last increase in tuition at West Texas A&M University occurred in the Fall of 2021.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This tuition increase will only apply to students new to the University in Fall of 2026, students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY
 Designated Tuition - Border State Undergraduate - Guaranteed

Current Fee: \$213.73 for Fall and Spring
\$213.73 for Summer
 Proposed Fee: \$224.42 for Fall and Spring
\$224.42 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 1,377
 Current Semester Credit Hours: 19,284
 Projected Semester Credit Hours: 19,284

	FY 2026 Budget	FY 2027 Budget without increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual	0	0	0	0
Estimated				
Revenues				
Tuition	3,947,807	3,947,807	197,455	4,145,262
Total Revenues	<u>3,947,807</u>	<u>3,947,807</u>	<u>197,455</u>	<u>4,145,262</u>
Expenses				
Salaries & Wages	2,171,294	2,171,294	108,600	2,279,894
Fringe Benefits	592,171	592,171	29,618	621,789
Departmental Operations	986,952	986,952	49,364	1,036,316
Scholarship Set Asides	197,390	197,390	9,873	207,263
Total Expenses	<u>3,947,807</u>	<u>3,947,807</u>	<u>197,455</u>	<u>4,145,262</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0	0	0

**Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY**
Designated Tuition – Out of State/Non-Resident Undergraduate - Guaranteed
Effective Fall 2026

I. Programmatic justification and proposed use of the increased tuition

Designated Tuition rates are set by the University with the Board of Regents approval. Revenue generated is utilized for operations of the University, state-mandated set-asides for need-based scholarships and building upkeep and improvement. Designated tuition is charged per semester credit hour up to 12 hours, at a fixed flat rate for 12 to 18 hours, and per semester credit hours for hours above 18 per term.

This tuition increase is proposed for all Non-Resident Undergraduate students and will increase from \$292.39/SCH to \$307.01/SCH.

II. Public hearing and/or student referendum requirements

A public hearing was held the week of October 27, 2025, to discuss the proposed increase.

III. Budget impact if tuition request is not approved

The increase in graduate designated tuition is necessary to offset inflation adjustments in an effort to keep costs affordable for students. The last increase in tuition at West Texas A&M University occurred in the Fall of 2021.

IV. Justification for ending balance

No ending balance is anticipated.

V. Additional information

This tuition increase will only apply to students new to the University in Fall of 2026, students currently on a one-year variable plan, and students that have completed their four-year guaranteed plan window.

**Request for Increased Student Tuition
WEST TEXAS A&M UNIVERSITY**

Designated Tuition - Out of State/Non-Resident Undergraduate Guaranteed

Current Fee: \$292.39 for Fall and Spring
\$292.39 for Summer
Proposed Fee: \$307.01 for Fall and Spring
\$307.01 for Summer
Basis: sch (sch, sem, student, etc.)

Number of Students Affected:	1,212
Current Semester Credit Hours:	<u>15,618</u>
Projected Semester Credit Hours:	<u>15,618</u>

	FY 2026 Budget	FY 2027 Budget without increase	FY 2027 Proposed Increase (Decrease)	FY 2027 Budget
BEGINNING BALANCE - Actual Estimated	0	0		0
Revenues				
Tuition	4,506,899	4,506,899	225,353	4,732,252
Total Revenues	<u>4,506,899</u>	<u>4,506,899</u>	<u>225,353</u>	<u>4,732,252</u>
Expenses				
Salaries & Wages	2,478,794	2,478,794	123,944	2,602,739
Fringe Benefits	676,035	676,035	33,803	709,838
Departmental Operations	1,126,725	1,126,725	56,338	1,183,063
Scholarship Set Asides	225,345	225,345	11,268	236,613
Total Expenses	<u>4,506,899</u>	<u>4,506,899</u>	<u>225,353</u>	<u>4,732,252</u>
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	<u>0</u>	<u>0</u>		<u>0</u>

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: John A. Barton, Acting Vice Chancellor for Business Affairs
The Texas A&M University System

Subject: Approval of the Project Scope and Increased Budget, Appropriation for Construction Services, and Approval for Partial Construction for the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project, The Texas A&M University System, Bryan, Texas (Project No. 01-3418)

Background and Prior Actions:

The Quantum and Artificial Intelligence Chip Fabrication project was included as a proposed project with an FY 2024 start date and a total planning amount of \$100,000,000 on the FY 2024 – FY 2028 A&M System Capital Plan approved by the Board at the August 2023 meeting. The project was listed as CHIPs Institute/Infrastructure/Equipment as an approved project on the FY 2025 – FY 2029 A&M System Capital Plan approved by the Board at the May 2024 meeting, with a total planning amount of \$157,562,000 and an FY 2025 start date. The Board approved a project name change to the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project and a budget increase to \$189,000,000 at the November 2024 meeting.

The project has been designed as sub-projects. This request is for the first sub-project that includes the Texas A&M Semiconductor Institute Building and Storm Drainage. The remaining sub-projects include the RELLIS Water Well Infrastructure and Water Tower Replacement. These remaining sub-projects will be brought to the Board of Regents for construction approval at a later date.

Proposed Board Action:

- (1) Approve the project scope and increased budget.
- (2) Appropriate \$161,800,500 for construction services and related project costs. \$18,900,000 has been previously appropriated to this project; \$16,144,500 of this amount is designated for the first sub-project.
- (3) Approve construction of the Texas A&M Semiconductor Institute Building and Storm Drainage portion of the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project for The Texas A&M University System (A&M System).

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Funding/Budget Amount (Overall Project):

<u>Funding Source</u>	<u>Project Budget</u>	<u>Proposed Adjustment</u>	<u>Proposed Budget</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Permanent University Fund Debt Proceeds	\$32,562,000	\$15,500,000	\$48,062,000	\$3,731,483	Available University Fund
Cash (General Revenue)	<u>\$156,438,000</u>	<u>\$1,000,000</u>	<u>\$157,438,000</u>	N/A	N/A
Total Project Cost	<u>\$189,000,000</u>	<u>\$16,500,000</u>	<u>\$205,500,000</u>		

Change Justification:

The thermal water demands required to operate the Texas A&M Semiconductor Institute (TSI) would exceed the RELLIS Campus' current thermal water capacity. The additional funds being requested would increase the thermal water capacity of the RELLIS Central Utility Plant (CUP) to meet this demand.

Project Justification: (Overall Project)

In order to address a critical shortage of domestic semiconductor manufacturing, the CHIPS and Science Act of 2022 was passed into law. In response, the Texas A&M Semiconductor Institute/Infrastructure/Equipment project was proposed and added to the A&M System Capital Plan. This project is planned to be a world-leading research facility for the advancement of semiconductor design, production, and innovation. It will feature an advanced clean room and support space to facilitate cutting-edge semiconductor fabrication and research activities. Due to related infrastructure needs at the RELLIS campus, the project includes specific infrastructure components of storm drainage and thermal utilities at the RELLIS CUP.

Scope: (Current Authorization Request)

The Texas A&M Semiconductor Institute (TSI) is a two-story building with approximately 73,000 gross square feet. The building showcases a reconfigurable cleanroom in a ballroom configuration supported by a full sub-fabrication (sub-fab) area directly below the cleanroom to house equipment and infrastructure for the cleanroom tools. The lower level will also include lithography rooms in a bay and chase configuration that will meet strict vibration criteria. The facility also includes an advanced technologies laboratory essential to the chip-making process at a research scale. Adjacent to the sub-fab and lithography spaces is a series of flexible research laboratories that will support the cleanroom activities. Above the research laboratories will be offices, conferencing, and collaboration spaces that support not only local administration and research but also provide workplace accommodation for visiting researchers as well as small-scale symposiums and

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conferences. The south end of the facility is anchored by a series of support spaces, including loading docks, hazardous material handling, storage and distribution, and equipment rooms to house the mechanical, electrical and plumbing (MEP) systems and utilities that run the building. The TSI will be procuring and installing the semiconductor tools and equipment separately from the construction project. The project also includes additional infrastructure at the RELLIS CUP for two chillers, two cooling towers, and six boilers for TSI.

Construction on the Texas A&M Semiconductor Institute Building and Storm Drainage portion of the project is scheduled to start in March 2026 with substantial completion scheduled for January 2028. The total project budget for this portion is \$177,945,000.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

Strategic Plan Imperative No. 4: *“The A&M System will increase its prominence by building a robust and targeted research portfolio.”*

We will continue to encourage cross-institution and cross-discipline collaboration, and we will support our member institutions in their research pursuits, including obtaining emerging research status. TSI will support recruiting and retaining international semiconductor materials and bespoke tools to support the development of these materials.

Strategic Plan Imperative No. 5: *“The A&M System will provide services that respond to the needs of the people of Texas and contribute to the strength of the state’s economy.”*

We will continue to address the needs of Texas and use technology to reach citizens in new ways. The TSI will be a national shared-use facility designed to stimulate the local economy and become a significant contributor to the repatriation of low-cost semiconductor fabrication to the United States.

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**THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION**
Office of the Vice Chancellor for Business Affairs
January 6, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Increased Budget, Appropriation for Construction Services, and Approval for Partial Construction for the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project, The Texas A&M University System, Bryan, Texas (Project No. 01-3418)

I recommend adoption of the following minute order:

"The project scope along with an increased project budget of \$205,500,000 for the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project is approved.

The amount of \$113,738,500 is appropriated from Account No. 01-801010-00000, TSI - Building and Equipment, and the amount of \$48,062,000 is appropriated from Account No. 01-084900 Permanent University Fund Debt Proceeds (AUF), for construction services and related project costs.

The Texas A&M Semiconductor Institute Building and Storm Drainage portion of the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project, The Texas A&M University System, Bryan, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations

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is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).”

Respectfully submitted,

John A. Barton
Acting Vice Chancellor for Business Affairs

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel

ATTACHMENT TO ITEM

TEXAS A&M SEMICONDUCTOR INSTITUTE/INFRASTRUCTURE/EQUIPMENT THE TEXAS A&M UNIVERSITY SYSTEM PROJECT NO. 01-3418	PROJECT BUDGET SUMMARY
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1. Construction	\$167,431,500
2. Project Contingency	8,717,405
3. Program of Requirements.....	0
4. Pre-Construction Services	13, 546,895
5. Commissioning.....	444,665
6. Construction Testing	1,448,000
7. Campus Services & Technology	1,758,000
8. Furnishings	1,066,000
9. Equipment	0
10. Other Project Costs.....	5,783,333
11. Project Management & Inspection	<u>\$5,304,202</u>
12. TOTAL ESTIMATED COST OF PROJECT	<u>\$205,500,000</u>

**TEXAS A&M SEMICONDUCTOR
INSTITUTE/INFRASTRUCTURE/EQUIPMENT
THE TEXAS A&M UNIVERSITY SYSTEM
PROJECT NO. 01-3418**

**PROJECT BUDGET
TSI BUILDING &
STORM DRAINAGE**

1. Construction	\$145,658,500
2. Project Contingency	6,964,521
3. Program of Requirements.....	0
4. Pre-Construction Services	13,546,895
5. Commissioning.....	334,000
6. Construction Testing	1,048,000
7. Campus Services & Technology	1,683,000
8. Furnishings	1,066,000
9. Equipment	0
10. Other Project Costs.....	3,051,239
11. Project Management & Inspection	<u>\$4,592,845</u>
12. TOTAL ESTIMATED COST OF PROJECT	<u>\$177,945,000</u>

**TEXAS A&M SEMICONDUCTOR
INSTITUTE/INFRASTRUCTURE/EQUIPMENT
THE TEXAS A&M UNIVERSITY SYSTEM
PROJECT NO. 01-3418**

**PROJECT BUDGET
RELLIS WATER TOWER
& WATER WELL**

1. Construction	\$21,773,000
2. Project Contingency	1,752,884
3. Program of Requirements.....	0
4. Pre-Construction Services	0
5. Commissioning.....	110,665
6. Construction Testing	400,000
7. Campus Services & Technology	75,000
8. Furnishings	0
9. Equipment	0
10. Other Project Costs.....	2,732,094
11. Project Management & Inspection.....	<u>\$711,357</u>
12. TOTAL ESTIMATED COST OF PROJECT	<u>\$27,555,000</u>

**TEXAS A&M SEMICONDUCTOR
INSTITUTE/INFRASTRUCTURE/EQUIPMENT
THE TEXAS A&M UNIVERSITY SYSTEM
PROJECT NO. 01-3418**

**PROJECT SCHEDULE
TSI BUILDING &
STORM DRAINAGE**

1. BOR Approval to Include in Capital Plan August 17, 2023
2. Issue A/E RFQ November 15, 2024
3. Issue CMAR RFP November 15, 2024
4. Receive A/E RFQ Responses December 5, 2024
5. Receive CMAR RFP Response December 6, 2024
6. Shortlist A/E Firms December 12, 2024
7. Shortlist CMAR Firms December 12, 2024
8. Interview A/E Firms January 8, 2025
9. Interview CMAR Firms January 9, 2025
10. A/E Ranked Order Approved by Chancellor January 27, 2025
11. CMAR Ranked Order Approved by Chancellor February 11, 2025
12. Execute A/E Agreement April 1, 2025
13. Execute CMAR Agreement April 1, 2025
14. A/E Design Kick-Off April 22, 2025
15. Complete Schematic Design July 23, 2025
16. Complete Design Development October 27, 2025
17. Receive GMP from CMAR January 7, 2026
18. Submit THECB Application January 7, 2026
19. BOR Approval for Construction February 5, 2026
20. Begin Construction March 2026
21. Complete Construction Documents March 2026
22. Substantial Completion January 2028
23. Owner Occupancy May 2028

**TEXAS A&M SEMICONDUCTOR
INSTITUTE/INFRASTRUCTURE/EQUIPMENT
THE TEXAS A&M UNIVERSITY SYSTEM
PROJECT NO. 01-3418**

**PROJECT SCHEDULE
RELLIS WATER TOWER
& WATER WELL**

1. BOR Approval to Include in Capital Plan August 17, 2023
2. Issue A/E RFQ February 28, 2025
3. Receive A/E RFQ Responses April 4, 2025
4. Shortlist A/E Firms April 9, 2025
5. Interview A/E Firms April 15, 2025
6. A/E Ranked Order Approved by Chancellor April 28, 2025
7. Execute A/E Agreement June 20, 2025
8. A/E Design Kick-Off August 26, 2025
9. Complete Schematic Design, Water Tower November 19, 2025
10. Complete Schematic Design, Water Well January 29, 2026
11. Complete Design Development, Water Tower March 2026
12. Complete Design Development, Water Well May 2026
13. Complete Construction Documents, Water Tower May 2026
14. Advertise for CSP, Water Tower June 2026
15. BOR Approval for Construction, Water Tower August 2026
16. Begin Construction, Water Tower September 2026
17. Complete Construction Documents, Water Well September 2026
18. Advertise for CSP, Water Tower September 2026
19. BOR Approval for Construction, Water Well November 2026
20. Begin Construction, Water Well December 2026
21. Substantial Completion, Water Well March 2028
22. Substantial Completion, Water Tower March 2028
23. Owner Occupancy April 2028



Texas A&M Semiconductor Institute/Infrastructure/Equipment

The Texas A&M University System

Project No. 01-3418

TEXAS A&M UNIVERSITY SYSTEM
Permanent University Fund
01-3418 Texas A&M Semiconductor Institute/Infrastructure/Equipment
Available University Fund

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total
BONDS	48,540,000.00			
YEAR 1	46,990,000.00	1,550,000.00	2,184,300.00	3,734,300.00
YEAR 2	45,375,000.00	1,615,000.00	2,114,550.00	3,729,550.00
YEAR 3	43,685,000.00	1,690,000.00	2,041,875.00	3,731,875.00
YEAR 4	41,920,000.00	1,765,000.00	1,965,825.00	3,730,825.00
YEAR 5	40,075,000.00	1,845,000.00	1,886,400.00	3,731,400.00
YEAR 6	38,145,000.00	1,930,000.00	1,803,375.00	3,733,375.00
YEAR 7	36,130,000.00	2,015,000.00	1,716,525.00	3,731,525.00
YEAR 8	34,025,000.00	2,105,000.00	1,625,850.00	3,730,850.00
YEAR 9	31,825,000.00	2,200,000.00	1,531,125.00	3,731,125.00
YEAR 10	29,525,000.00	2,300,000.00	1,432,125.00	3,732,125.00
YEAR 11	27,120,000.00	2,405,000.00	1,328,625.00	3,733,625.00
YEAR 12	24,610,000.00	2,510,000.00	1,220,400.00	3,730,400.00
YEAR 13	21,985,000.00	2,625,000.00	1,107,450.00	3,732,450.00
YEAR 14	19,245,000.00	2,740,000.00	989,325.00	3,729,325.00
YEAR 15	16,380,000.00	2,865,000.00	866,025.00	3,731,025.00
YEAR 16	13,385,000.00	2,995,000.00	737,100.00	3,732,100.00
YEAR 17	10,255,000.00	3,130,000.00	602,325.00	3,732,325.00
YEAR 18	6,985,000.00	3,270,000.00	461,475.00	3,731,475.00
YEAR 19	3,570,000.00	3,415,000.00	314,325.00	3,729,325.00
YEAR 20	-	3,570,000.00	160,650.00	3,730,650.00
		\$ 48,540,000.00	\$ 26,089,650.00	\$ 74,629,650.00

Estimated Issuance Costs of \$478,000 are included in this schedule.

Long-term rates are assumed to be 4.50%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 01/13/2026

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

AGENDA ITEM BRIEFING

Submitted by: Thomas D. Williams, Interim President
Texas A&M University

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Change the Fiscal Year Designation for Project Initiation and Appropriate Funding for Pre-Construction Services for the HEEP Laboratory Building Renovations Project for Texas A&M University (Project No. 02-3452)

Background and Prior Actions:

The project was included as a proposed project on the FY 2026 – FY 2030 A&M System Capital Plan approved by the Board at the August 2025 meeting with an FY 2027 start date and a total planning amount of \$30,000,000.

Proposed Board Action:

- (1) Amend the approved FY 2026 – FY 2030 A&M System Capital Plan to change the fiscal year designation for project initiation for the HEEP Laboratory Building Renovations Project from FY 2027 to FY 2026.
- (2) Appropriate \$3,000,000 for pre-construction services and related project costs.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Permanent University Fund			Available University Fund
Debt Proceeds	\$3,100,000	\$240,900	
Cash (Designated Tuition)	\$8,900,000	N/A	N/A
Cash (Investment Earnings)	\$1,900,000	N/A	N/A
Cash (Qatar Management Fee)	<u>\$16,100,000</u>	N/A	N/A
Total Project Cost	<u><u>\$30,000,000</u></u>		

Change Justification:

The HEEP Laboratory Building Renovations Project is 26,624 gross square feet (GSF) with a budget not to exceed \$30M and was approved as part of the FY26 - FY30 capital plan with an FY

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2027 project initiation designation. The College of Arts & Sciences is requesting to change the project initiation designation to FY 2026 to be able to move into completed Levels 1 and 2 of the HEEP Laboratory Building (HEEP) by summer of 2028. The research and teaching spaces to be renovated are necessary to accommodate the needs of the Department of Psychological and Brain Sciences (PBSI), as the size of the department has grown, departmental research funding has grown, and methodology changes in psychological science require more equipment and therefore more space. Additionally, the facility is in need of significant deferred maintenance and building systems upgrades to ensure the building infrastructure can support the needs of the college, the department of PBSI, and remain a significant historical presence on the Texas A&M University (Texas A&M) campus.

Project Justification:

The College of Arts & Sciences has been assigned space in HEEP to support continued growth of its research and educational missions. The department of PBSI – currently occupying Level 3 – has been allocated Levels 1 and 2 to further on-going research through new faculty hires, graduate coursework and research, and undergraduate education.

The PBSI department has experienced tremendous growth both in the department and individual faculty research programs. Additional space in HEEP will provide improved and expanded capabilities to advance research, outreach, and education missions. The department made three assistant professor hires to start in AY 2024-2025 and is approved for at least three new assistant professor hires to start in AY 2025-2026. Three of the six hires will be located in the proposed renovated space in HEEP. Additionally, the proposed renovated space is required to meet obligations in a retention agreement with a well-funded PBSI full professor whose current space is shared with other investigators, hampering research development and expansion.

The proposed renovated space will support additional educational capacity. As methodologies used in PBSI have become more sophisticated, the need for training undergraduate and graduate students in these methods is critical and has increased demands for computational power. PBSI improved research facilities will also help to meet high demand for high-impact research opportunities for undergraduate students (PBSI 491). PBSI provides more of these high-impact experiences than any other department at Texas A&M.

HEEP, built in 1957, was designated as a Level 2 Heritage Building on the main campus in the updated Campus Master Plan in 2017. Additionally, the building was submitted and received a *determination of eligibility* to the Texas Historical Commission in 2021. Modifications to the building have been limited over the years and infrastructure and building systems upgrades are imperative. While the third floor underwent comprehensive renovation in 2020, Levels 1 and 2 are not usable or habitable space.

Scope:

As currently programmed, the renovation of HEEP includes the first and second floors and consists of 26,624 GSF, which translates to 16,790 assignable square feet (ASF) at 63% efficiency. HEEP totals 40,445 GSF, including the third floor, which was previously renovated and is currently occupied by PBSI in the College of Arts & Sciences.

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The project is programmed to provide space for nine principal investigators, computer lab space for graduate students in the human neuroscience lab to train undergraduate and graduate students in human neuroscience research methods, and flex testing space to support principal investigators throughout the entire PBSI department. Additional building support is provided through a small reception area, two departmental conference rooms, a work/break lounge on each floor, and limited office space for post-doctoral students.

Allotting over 80% of the assignable square feet to instructional and research space, the HEEP renovation will renew a historic building on the Texas A&M campus and directly serve the mission of providing the highest quality undergraduate and graduate programs and development of new understandings through research and creativity. This project will alleviate all deferred maintenance associated with HEEP, totaling \$10,179,357 and addressing the interior, HVAC system, plumbing, electrical, roof, and exterior.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

Approval of this agenda item will support The Texas A&M University System strategic imperatives 1, 3, 4, and 5. More specifically, renovating the first and second floors of the HEEP Laboratory Building will help the College of Arts & Sciences accommodate undergraduate and graduate student education, new faculty research hires, and support research grant expenditures. By providing additional instructional and research laboratory space, Texas A&M will continue to provide critical experiential education that prepares students for the next phase of education or career while advancing the Texas A&M research enterprise.

Agenda Item No.

TEXAS A&M UNIVERSITY
Office of the President
December 19, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Change the Fiscal Year Designation for Project Initiation and Appropriate Funding for Pre-Construction Services for the HEEP Laboratory Building Renovations Project for Texas A&M University (Project No. 02-3452)

I recommend adoption of the following minute order:

“The request to amend the FY 2026 – FY 2030 A&M System Capital Plan to change the fiscal year designation for project initiation for the HEEP Laboratory Building Renovations Project for Texas A&M University from FY 2027 to FY 2026 is approved.

The amount of \$3,000,000 is appropriated from Account No. 01-084900, Permanent University Fund Debt Proceeds (AUF), for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations

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is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s)."

Respectfully submitted,

Thomas D. Williams
Interim President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

John A. Barton
Acting Vice Chancellor for
Business Affairs

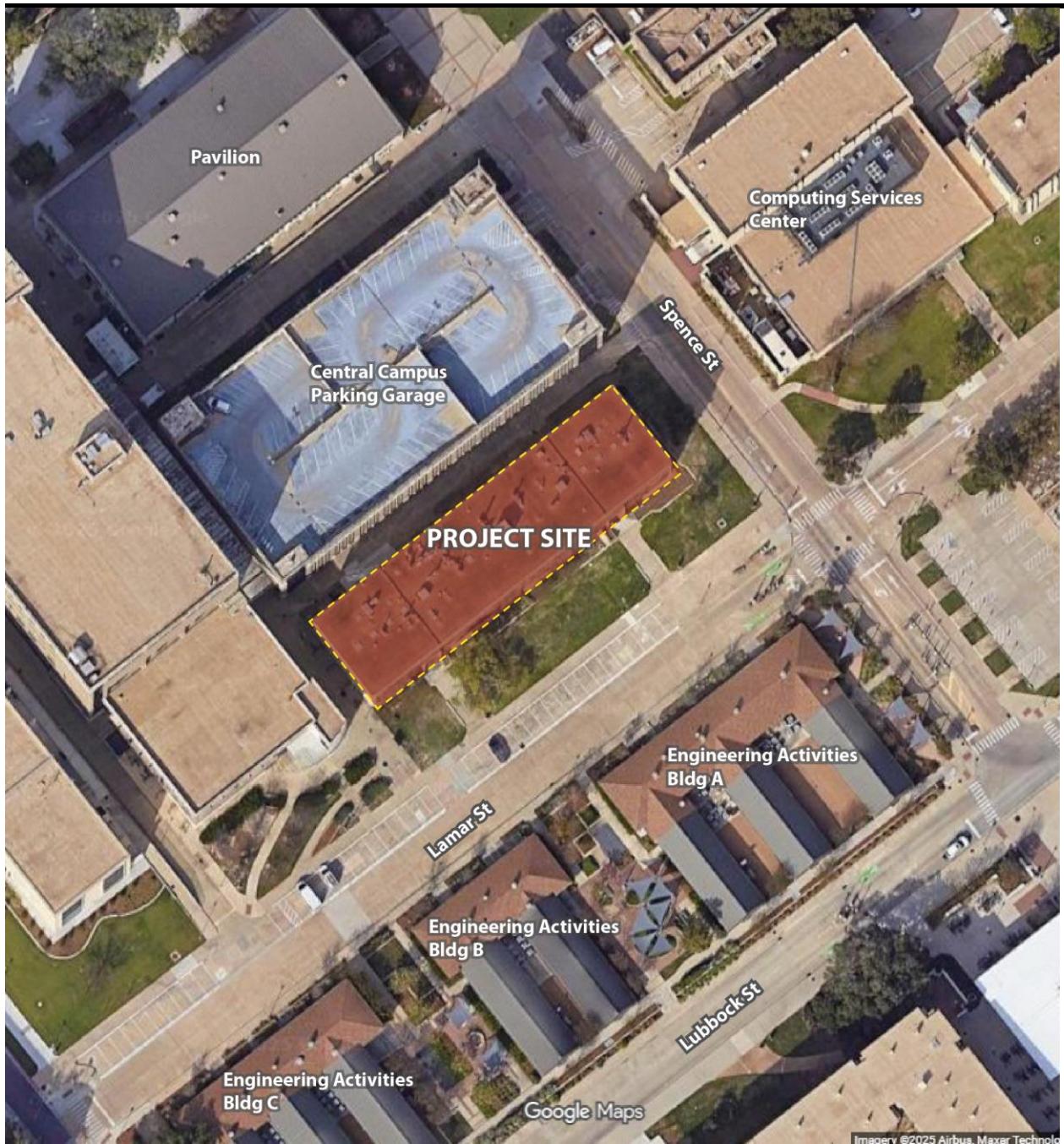
Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency**

Nichole B. Bunker
General Counsel



HEEP Laboratory Building Renovations

Texas A&M University

Project No. 02-3452

**TEXAS A&M UNIVERSITY
PERMANENT UNIVERSITY FUND
02-3452 HEEP Laboratory Building
Available University Fund**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total
BONDS	3,135,000.00			
YEAR 1	3,035,000.00	100,000.00	141,075.00	241,075.00
YEAR 2	2,930,000.00	105,000.00	136,575.00	241,575.00
YEAR 3	2,820,000.00	110,000.00	131,850.00	241,850.00
YEAR 4	2,705,000.00	115,000.00	126,900.00	241,900.00
YEAR 5	2,585,000.00	120,000.00	121,725.00	241,725.00
YEAR 6	2,460,000.00	125,000.00	116,325.00	241,325.00
YEAR 7	2,330,000.00	130,000.00	110,700.00	240,700.00
YEAR 8	2,195,000.00	135,000.00	104,850.00	239,850.00
YEAR 9	2,055,000.00	140,000.00	98,775.00	238,775.00
YEAR 10	1,905,000.00	150,000.00	92,475.00	242,475.00
YEAR 11	1,750,000.00	155,000.00	85,725.00	240,725.00
YEAR 12	1,585,000.00	165,000.00	78,750.00	243,750.00
YEAR 13	1,415,000.00	170,000.00	71,325.00	241,325.00
YEAR 14	1,240,000.00	175,000.00	63,675.00	238,675.00
YEAR 15	1,055,000.00	185,000.00	55,800.00	240,800.00
YEAR 16	860,000.00	195,000.00	47,475.00	242,475.00
YEAR 17	660,000.00	200,000.00	38,700.00	238,700.00
YEAR 18	450,000.00	210,000.00	29,700.00	239,700.00
YEAR 19	230,000.00	220,000.00	20,250.00	240,250.00
YEAR 20	-	230,000.00	10,350.00	240,350.00
	<u>\$ 3,135,000.00</u>		<u>\$ 1,683,000.00</u>	<u>\$ 4,818,000.00</u>

Estimated Issuance Costs of \$35,000.00 are included in this schedule.

Long-term rates are assumed to be 4.50%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 12/04/2025

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Thomas D. Williams, Interim President
Texas A&M University

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Change the Fiscal Year Designation for Project Initiation and Appropriate Funding for Pre-Construction Services for the Underwood Hall Shower Replacements & Fire Alarm System Upgrade Project for Texas A&M University (Project No. 2024-06499)

Background and Prior Actions:

The project was included as a proposed project on the FY 2026 – FY 2030 A&M System Capital Plan approved by the Board at the August 2025 meeting with an FY 2027 start date and a total planning amount of \$5,600,000.

Proposed Board Action:

- (1) Amend the approved FY 2026 – FY 2030 A&M System Capital Plan to change the fiscal year designation for project initiation for the Underwood Hall Shower Replacements & Fire Alarm System Upgrade Project from FY 2027 to FY 2026.
- (2) Appropriate \$560,000 for pre-construction services and related project costs.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing System Debt Proceeds	<u>\$5,600,000</u>	\$401,500	Housing Revenue
Total Project Cost	<u>\$5,600,000</u>		

Change Justification:

The Underwood Hall Shower Replacements & Fire Alarm System Upgrade project has a budget not to exceed \$5.6M and was approved as part of the FY 2026 – FY 2030 A&M System Capital Plan to begin in FY 2027. The Department of Residence Life is requesting a fiscal year change from FY 2027 to FY 2026 to be able to develop a comprehensive scope of work and complete construction during the summer of 2027, allowing student residents to move in unhindered in the

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fall of 2027. The bonded nature of this project requires a fiscal year change in order to ensure that adequate funding is available to engage a qualified firm to prepare the detailed scope of work. Additionally, Department of Residence Life projects are traditionally designed and priced during the summer preceding the construction year. This schedule allows contractors access to the residence halls for assessment, which is not feasible during the academic year when the buildings are occupied. Adjusting the fiscal year will align this project with the standard planning and review timeline necessary for accurate pricing and successful execution.

Project Justification:

Underwood Hall is one of the modular style residence halls originally constructed in 1981. The dorm consists of four floors with a total of 149 standard resident rooms, three accessible resident rooms, and one graduate hall director (GHD) apartment. Typical double occupant resident rooms each include a semi-private restroom with single occupant shower. The shower enclosures are original to the building and are of the one-piece molded fiberglass type. Due to their age and extensive use over the past 40+ years, the shower enclosures are at the end of useful life and are a source of frequent resident complaints, failures, and ongoing repairs. The fire alarm system is also original to the building and due for upgrade. Replacement of both these systems is necessary to prolong the useful life of the building for its intended purpose of adequately housing on-campus students at Texas A&M University (Texas A&M). Due to regular semester schedules, these two scopes of work are being bundled together so they can be completed in a single summer when the residence hall is taken offline.

Scope:

Showers in the three accessible resident rooms (110, 112, and 117) and in the GHD (134) were replaced in prior renovations and are not to be included in the scope of this project. Additionally, the shower in one of the standard resident rooms (Room 122) was replaced in December of 2022 as part of a pilot project in anticipation of the complete replacement of all remaining fiberglass showers in the building. Preliminary count of showers to be replaced in this project is 148, subject to verification by the architect/engineer during design.

Existing supply and waste piping for showers is accessible from the corridor via a shared chase between pairs of rooms. Plumbing work will include complete removal of existing fiberglass shower enclosures, valves, head, supply piping and waste piping back to branch lines. New shut-off ball valves will be provided on both the hot and cold supply lines to every shower in the mechanical chase to provide for isolation of each individual fixture.

Shower heads will be raised as high as possible and replaced with new head and mixing valve. Shower enclosure will be completely replaced with new solid surface shower pan, wall surrounds with accompanying accessories, and drain. To provide for a consistent shower enclosure size for ease of fabrication and installation, a new chase wall will be framed at the existing wet wall of the shower to align with Wiltcher Industries standard shower pan dimensions. Wallboard will be replaced on all three sides of the shower enclosure with new moisture resistant drywall. Luxury Vinyl Tile (LVT) flooring and vinyl base in the adjacent restroom area will be repaired and/or

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replaced to match existing conditions as needed upon completion of the shower enclosure installation.

The existing building fire alarm system including all devices, wiring, power supplies and control panel(s) will be removed and replaced with a new Siemens fire alarm system with voice evacuation capability to comply with current Texas A&M Facility Design Guidelines and applicable codes.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

Approval of this agenda item will support The Texas A&M University System strategic imperative 6. Specifically, the Underwood Hall Shower Replacements & Fire Alarm System Upgrade project supports imperative 6 by replacing aging systems within the building, minimizing long-term costs to the university, and extending the useful life of the building.

Agenda Item No.

TEXAS A&M UNIVERSITY
Office of the President
December 19, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Change the Fiscal Year Designation for Project Initiation and Appropriate Funding for Pre-Construction Services for the Underwood Hall Shower Replacements & Fire Alarm System Upgrade Project for Texas A&M University (Project No. 2024-06499)

I recommend adoption of the following minute order:

“The request to amend the FY 2026 – FY 2030 A&M System Capital Plan to change the fiscal year designation for project initiation for the Underwood Hall Shower Replacements & Fire Alarm System Upgrade Project for Texas A&M University from FY 2027 to FY 2026 is approved.

The amount of \$560,000 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Housing Revenue), for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

Agenda Item No.
December 19, 2025

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Thomas D. Williams
Interim President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

John A. Barton
Acting Vice Chancellor for
Business Affairs

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency**

Nichole B. Bunker
General Counsel



Underwood Hall Shower Replacements & Fire Alarm System Upgrade

Texas A&M University

Project No. 2024-06499

TEXAS A&M UNIVERSITY
REVENUE FINANCING SYSTEM
Underwood Hall Shower Replacement & Fire Alarm System Upgrade
Housing Revenue

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	5,660,000.00				
YEAR 1	5,540,000.00	120,000.00	283,000.00	403,000.00	463,450.00
YEAR 2	5,415,000.00	125,000.00	277,000.00	402,000.00	462,300.00
YEAR 3	5,285,000.00	130,000.00	270,750.00	400,750.00	460,862.50
YEAR 4	5,150,000.00	135,000.00	264,250.00	399,250.00	459,137.50
YEAR 5	5,005,000.00	145,000.00	257,500.00	402,500.00	462,875.00
YEAR 6	4,855,000.00	150,000.00	250,250.00	400,250.00	460,287.50
YEAR 7	4,695,000.00	160,000.00	242,750.00	402,750.00	463,162.50
YEAR 8	4,530,000.00	165,000.00	234,750.00	399,750.00	459,712.50
YEAR 9	4,355,000.00	175,000.00	226,500.00	401,500.00	461,725.00
YEAR 10	4,170,000.00	185,000.00	217,750.00	402,750.00	463,162.50
YEAR 11	3,975,000.00	195,000.00	208,500.00	403,500.00	464,025.00
YEAR 12	3,770,000.00	205,000.00	198,750.00	403,750.00	464,312.50
YEAR 13	3,555,000.00	215,000.00	188,500.00	403,500.00	464,025.00
YEAR 14	3,330,000.00	225,000.00	177,750.00	402,750.00	463,162.50
YEAR 15	3,095,000.00	235,000.00	166,500.00	401,500.00	461,725.00
YEAR 16	2,850,000.00	245,000.00	154,750.00	399,750.00	459,712.50
YEAR 17	2,590,000.00	260,000.00	142,500.00	402,500.00	462,875.00
YEAR 18	2,320,000.00	270,000.00	129,500.00	399,500.00	459,425.00
YEAR 19	2,035,000.00	285,000.00	116,000.00	401,000.00	461,150.00
YEAR 20	1,735,000.00	300,000.00	101,750.00	401,750.00	462,012.50
YEAR 21	1,420,000.00	315,000.00	86,750.00	401,750.00	462,012.50
YEAR 22	1,090,000.00	330,000.00	71,000.00	401,000.00	461,150.00
YEAR 23	745,000.00	345,000.00	54,500.00	399,500.00	459,425.00
YEAR 24	380,000.00	365,000.00	37,250.00	402,250.00	462,587.50
YEAR 25	-	380,000.00	19,000.00	399,000.00	458,850.00
	<u>\$ 5,660,000.00</u>	<u>\$ 4,377,500.00</u>		<u>\$ 10,037,500.00</u>	<u>\$ 11,543,125.00</u>

Estimated issuance costs and rounding of \$60,000.00 are included in this schedule.

Long-term rates are assumed to be 5.00%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 12/10/2025

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Thomas D. Williams, Interim President
Texas A&M University

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Cyclotron Institute Expansion Project for Texas A&M University with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 02-3470)

Proposed Board Action:

- (1) Amend the approved FY 2026 – FY 2030 A&M System Capital Plan to add the Cyclotron Institute Expansion Project for Texas A&M University (Texas A&M) with an FY 2026 start date and a total planning amount of \$28,100,000.
- (2) Appropriate \$2,810,000 for pre-construction services and related project costs, contingent upon the award of the Texas Space Commission grant.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Texas Semiconductor Innovation Fund Award (Grant)	\$13,000,000	N/A	N/A
Texas Space Commission Award (Grant)	\$10,000,000	N/A	N/A
Cash (Designated Tuition)	\$3,000,000	N/A	N/A
Cash (Investment Earnings)	\$1,000,000	N/A	N/A
Cash (Indirect Cost Recoveries)	\$1,000,000	N/A	N/A
Cash (Designated Research Revenue)	\$100,000	N/A	N/A
Total Project Cost	<u>\$28,100,000</u>		

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Project Justification:

Located within the Luedcke Building (Cyclotron) at Texas A&M, the Cyclotron Institute is the world's leading provider of beamtime for testing the radiation resilience of space electronics. Functioning with the K500 and K150 cyclotrons, there are approximately 200 test sessions, utilizing 4,500 hours of beamtime, scheduled annually. Since 1994, over 65,000 hours of beamtime testing has been delivered to a customer base of over 180 companies and agencies. About 85% of the allocated beamtime is used by national defense agencies such as the Air Force, Navy, and Sandia National Laboratory, or commercial companies testing products under defense contracts. The remaining beamtime is used by organizations such as NASA, SpaceX, Blue Origin, and Amazon for near-earth and deep-space exploration applications. Steady industry growth is expected as CHIPS (Creating Helpful Incentives to Produce Semiconductors) and Science Act funding will lead to more applications in space radiation environments. The number of beam hours available nationally, as well as the workforce available for assuring radiation resilience in electronics, is of great concern. With rising demand, increased testing capacity is essential. The current institute was shoehorned into the existing building and lacks both the space needed for multiple users and the ability to test in an access-controlled environment. A building expansion, including new beamlines accessible from the west side of the building, will be crucial in addressing these challenges, offering more efficient and secure testing capabilities essential to national and industry needs.

The expansion of the Cyclotron Institute at Texas A&M will significantly benefit the university, the state of Texas, and the national and international community. By providing space for a new state-of-the-art spectrometer and radiation effects studies, the university will strengthen its position as a global leader in nuclear science research and applications. This will attract top-tier researchers, students, and industry partners to the campus, enhancing Texas A&M's academic reputation, as well as drive further innovation, funding, and recognition for the university. Most importantly, the proposed project will make the Cyclotron Institute a key differentiator in Texas A&M being a leader in chip design and fabrication with the ability to do radiation hardness tests on materials and electronics at various stages during design and fabrication. This will also allow for an enhanced workforce development effort in radiation effects testing.

Scope:

The proposed Cyclotron Institute Expansion totals 17,000 gross square feet (GSF), which translates to 10,652 assignable square feet (ASF) at 62.7% efficiency, and consists of two floors, including one floor below grade. The new addition will include two Single Event Effect (SEE) Caves, two SEE Cave Data Rooms, an Experimental Hall, a Flex Experimental Area, an Equipment Power Supply Room, a Loading Dock and Staging Area, a Power Supply Vault and Pump Room, four offices, and a breakroom. Space will be provided to increase beamline testing capabilities and allow for the future installation of a new spectrometer. The proposed building addition will expand the capabilities for all the programs constituting the Cyclotron Institute by adding onto the southwest side of the existing Luedcke Building on the College Station campus.

This project will address exterior site elements including the relocation of existing liquid nitrogen and helium tanks, renovation of the Storage-Cyclotron building (0718), and the regrading and

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repaving of the area between the Luedcke Building and the James J. Cain '51 Building to allow for the rerouting of the fire lane to exit onto Spence Street and improve delivery access to both buildings. The demolition of the Storage and Lab-Cyclotron building (0717) is included in this scope to clear the path for the rerouting of the fire lane to exit onto Spence Street.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

Approval of this agenda item will support The Texas A&M University System strategic imperatives 1, 4, 5, and 7. More specifically, in support of imperative 1, the expansion of the Cyclotron Institute, including the Luedcke Building and additional beamline caves, will significantly increase opportunities for student engagement in high-level research. The enhanced infrastructure will support a broader range of experimental possibilities, thereby attracting students with diverse academic and research interests. These improvements will allow students to participate in cutting-edge projects, contributing to their academic and professional growth. In support of imperative 4, this project will elevate the Cyclotron Institute's research capabilities, positioning Texas A&M at the forefront of SEE testing and research. By increasing the number of experimental beamlines and providing additional experimental facilities, the university will be better equipped to attract major research grants and partnerships, fostering a vibrant research community. This growth will lead to a higher revenue generated by additional testing space, increased research publications/citations, and greater national and international recognition, thus strengthening Texas A&M's research portfolio. In support of imperative 5, expanding the Cyclotron Institute will not only bolster the university's research capabilities but also enhance its contributions to fields critical to Texas and the broader U.S. economy, such as national defense. The planned addition of SEE caves and Experimental Hall will increase the facility's operational efficiency, offering more research options and collaborations. This will enable Texas A&M to play a critical role in advancing technologies that impact the state's industrial base, workforce, and innovation economy. Finally, in support of imperative 7, the expanded Cyclotron Institute will be a hub for pioneering research in SEE testing and radiation effects on materials. The new facilities will enable researchers to tackle critical issues such as space exploration, national defense, and potentially medical applications of radiation. By fostering collaborative research with international partners and federal agencies, the expanded institute will solidify Texas A&M's leadership in addressing national security and technological challenges on a global scale.

Agenda Item No.

TEXAS A&M UNIVERSITY
Office of the President
January 8, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Cyclotron Institute Expansion Project for Texas A&M University with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 02-3470)

I recommend adoption of the following minute order:

“The request to amend the FY 2026 – FY 2030 A&M System Capital Plan to add the Cyclotron Institute Expansion Project for Texas A&M University with an FY 2026 start date and a total planning amount of \$28,100,000 is approved.

Contingent upon the award of the Texas Space Commission grant, the amount of \$2,000,000 is appropriated from Account No. 02-240300, Deans Initiatives Arts & Sciences, and the amount of \$810,000 is appropriated from Account No. 02-808832-26002, Cyclotron Project, for pre-construction services and related project costs.”

Respectfully submitted,

Thomas D. Williams
Interim President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

John A. Barton
Acting Vice Chancellor
for Business Affairs

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



Cyclotron Institute Expansion

Texas A&M University

Project No. 02-3470

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Thomas D. Williams, Interim President
Texas A&M University

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Poultry Science Center Project for Texas A&M University with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 02-3461)

Proposed Board Action:

- (1) Amend the approved FY 2026 – FY 2030 A&M System Capital Plan to add the Poultry Science Center Project for Texas A&M University with an FY 2026 start date and a total planning amount of \$36,000,000.
- (2) Appropriate \$3,600,000 for pre-construction services and related project costs.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing System Debt Proceeds	\$12,148,000	\$943,373	Gifts
Permanent University Fund Debt Proceeds (AL-RSRCH)	\$7,000,000	\$543,513	Available University Fund
Cash (Differential Tuition)	\$1,250,000	N/A	N/A
Cash (UAF)	\$15,000,000	N/A	N/A
Cash (Gifts)	<u>\$602,000</u>	N/A	N/A
Total Project Cost	<u><u>\$36,000,000</u></u>		

***System policy requires 50% of the gifts funds in hand and an additional 25% in documented pledges before approval for construction on the project is received. For any funds not in hand, an unrestricted source of funds must be identified to pay for the project or for the repayment of debt prior to approval for construction. AgriLife Research has committed Indirect Cost Recoveries as an unrestricted source of funds for repayment of the debt if there is any shortfall.**

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****AgriLife Research is using \$7,000,000 of its PUF Equipment Allocations to provide funding for this project. These funds have been reverted to the system so they can be appropriated to this major project.**

Project Justification:

The Department of Poultry Science at Texas A&M University (Texas A&M) has a rich history, dating to 1910, that has facilitated the modernization of the poultry industry. As the largest Poultry Science program in the country, the department serves a critical role in education, research, and outreach that advances poultry management, intestinal health, environmental stewardship, animal welfare, feeding strategies, bird and human health, and food safety and quality.

The Poultry Science department serves a critical role in educating and training the nation's emerging poultry science workforce and poultry scientist researchers. Over the years, at most universities, Poultry Science has merged with Animal Science departments, resulting in only six institutions that maintain Poultry Science as a stand-alone department. Most are SEC schools, all are direct competitors, and all have signature facilities. Poultry Science at Texas A&M produces 35% of all poultry science undergraduate majors nationally, approximately 160 undergraduates per year. Texas A&M has the top Poultry Science program in the nation, industry prioritizes recruiting their students, and yet the worst Poultry Science facilities amongst its direct competitors.

The existing Poultry Science Headquarters building (1201) was built in 1986 and is prominently located on Harvey Mitchell Parkway. As processing and research methods have evolved in the poultry industry, space and capabilities at the university have not kept pace. While processing space will be consolidated with the Animal Science department in a new facility that is currently in design, the remainder of the facility lacks adequate classroom space that meets current pedagogical methods, has original building systems – mechanical, electrical, and plumbing – that are beyond their useful life expectancy, and does not provide adequate demonstration space to provide the critical transformational educational experiences that have become a hallmark of Texas A&M. Field sample collection and processing space that adheres to environmental, health, and safety requirements – required to support Texas A&M's research enterprise – simply do not exist in spaces at the farm. Due to these numerous building infrastructure issues and deficiencies, the Poultry Science department will be best able to fulfill its educational, research, and outreach missions through a new, purpose-built space.

Scope:

As currently programmed, the new Poultry Science Center Project totals 27,700 gross square feet (GSF), which translates to 16,620 assignable square feet (ASF) at 60% efficiency. The new Poultry Science Center Project will be located at the Poultry Science Research, Teaching, and Extension Center (The Farm), southeast of Easterwood Airport and along Harvey Mitchell Parkway. This highly visible and prominent location creates an important opportunity to communicate the Poultry Science department's culture of excellence to the greater community.

The new facility will provide new instructional capabilities to teach, demonstrate, and provide hands-on educational experiences for Poultry Science students. Instructional space is planned to include classroom space through two flat-floor multi-purpose rooms for group learning and one tiered lecture room to support traditional teaching methodologies. Demonstration space will

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include a judging room, egg grading room, and a teaching kitchen to support coursework that requires interactive teaching to develop critical skills. An instructional wet lab is included to create the opportunity to observe different poultry specimens without jeopardizing the biosecurity of poultry research occurring at The Farm.

In addition to instructional space, three research labs are included to support field sample collection and sample processing, with analytic research to remain in other existing locations. Office space is limited to support faculty when teaching on-site and for farm management and operations staff. This project also includes the demolition of the existing Poultry Science Headquarters building (1201) and Poultry Science Handling & Judging building (1202). Temporary facilities for a farm office and restrooms are included to maintain farm operations during construction.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

Approval of this agenda item will support The Texas A&M University System strategic imperatives 1, 3, and 5. More specifically, the Poultry Science department has a highly successful matriculation rate of acceptance to admittance due to active and engaged recruitment and extension programs that reach future students, their educators, and parents very early in their schooling. The new Poultry Science Center Project will enhance student experience, increase visibility for the department and allow for improved recruitment strategies and programs, aimed at growing the department and student enrollment (*Imperative 1*). The new Poultry Science Center Project will directly support hands-on educational experiences that are critical to training the next generations for careers in the poultry industry (*Imperative 3*). While the department is the top Poultry Science program in the nation and industry prioritizes recruiting Texas A&M students, the improved facilities provided by the new Poultry Science Center Project will help further enhance the department's image and relationship amongst the local, state, and national community and industry (*Imperative 5*).

Agenda Item No.

TEXAS A&M UNIVERSITY
Office of the President
December 22, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Poultry Science Center Project for Texas A&M University with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 02-3461)

I recommend adoption of the following minute order:

“The request to amend the FY 2026 – FY 2030 A&M System Capital Plan to add the Poultry Science Center Project for Texas A&M University with an FY 2026 start date and a total planning amount of \$36,000,000 is approved.

The amount of \$3,600,000 is appropriated from Account No. 06-805118-01180, Poultry Farm Holding Account, for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

Agenda Item No.
December 22, 2025

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Thomas D. Williams
Interim President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

John A. Barton
Acting Vice Chancellor for
Business Affairs

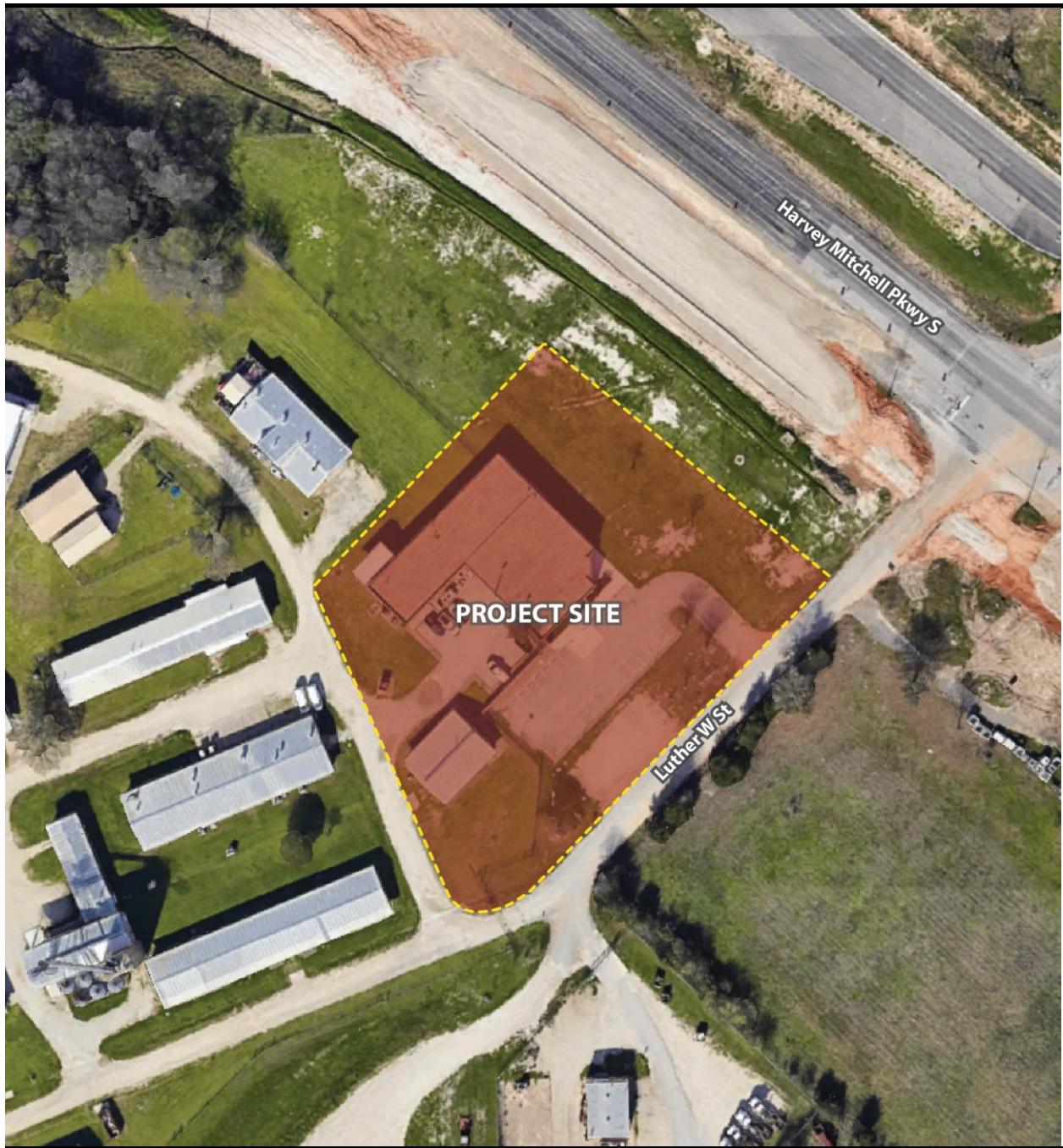
Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency**

Nicole B. Bunker
General Counsel



Poultry Science Center

Texas A&M University

Project No. 02-3461

**TEXAS AGRILIFE RESEARCH
REVENUE FINANCING SYSTEM
02-3461 Poultry Science Center
Gifts**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	12,270,000.00				
YEAR 1	11,880,000.00	390,000.00	552,150.00	942,150.00	1,083,472.50
YEAR 2	11,470,000.00	410,000.00	534,600.00	944,600.00	1,086,290.00
YEAR 3	11,045,000.00	425,000.00	516,150.00	941,150.00	1,082,322.50
YEAR 4	10,600,000.00	445,000.00	497,025.00	942,025.00	1,083,328.75
YEAR 5	10,135,000.00	465,000.00	477,000.00	942,000.00	1,083,300.00
YEAR 6	9,645,000.00	490,000.00	456,075.00	946,075.00	1,087,986.25
YEAR 7	9,135,000.00	510,000.00	434,025.00	944,025.00	1,085,628.75
YEAR 8	8,605,000.00	530,000.00	411,075.00	941,075.00	1,082,236.25
YEAR 9	8,050,000.00	555,000.00	387,225.00	942,225.00	1,083,558.75
YEAR 10	7,470,000.00	580,000.00	362,250.00	942,250.00	1,083,587.50
YEAR 11	6,860,000.00	610,000.00	336,150.00	946,150.00	1,088,072.50
YEAR 12	6,225,000.00	635,000.00	308,700.00	943,700.00	1,085,255.00
YEAR 13	5,560,000.00	665,000.00	280,125.00	945,125.00	1,086,893.75
YEAR 14	4,865,000.00	695,000.00	250,200.00	945,200.00	1,086,980.00
YEAR 15	4,140,000.00	725,000.00	218,925.00	943,925.00	1,085,513.75
YEAR 16	3,385,000.00	755,000.00	186,300.00	941,300.00	1,082,495.00
YEAR 17	2,595,000.00	790,000.00	152,325.00	942,325.00	1,083,673.75
YEAR 18	1,770,000.00	825,000.00	116,775.00	941,775.00	1,083,041.25
YEAR 19	905,000.00	865,000.00	79,650.00	944,650.00	1,086,347.50
YEAR 20	-	905,000.00	40,725.00	945,725.00	1,087,583.75
	<u>\$ 12,270,000.00</u>	<u>\$ 6,597,450.00</u>		<u>\$ 18,867,450.00</u>	<u>\$ 21,697,567.50</u>

Estimated issuance costs and rounding of \$122,000 are included in this schedule.

Long-term rates are assumed to be 4.50%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 12/12/2025

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Backstop for any shortfall in gifts: AgriLife Research - Indirect Cost Recoveries

**TEXAS AGRILIFE RESEARCH
PERMANENT UNIVERSITY FUND
02-3461 Poultry Science Center
Available University Fund**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total
BONDS	7,070,000.00			
YEAR 1	6,845,000.00	225,000.00	318,150.00	543,150.00
YEAR 2	6,610,000.00	235,000.00	308,025.00	543,025.00
YEAR 3	6,365,000.00	245,000.00	297,450.00	542,450.00
YEAR 4	6,105,000.00	260,000.00	286,425.00	546,425.00
YEAR 5	5,835,000.00	270,000.00	274,725.00	544,725.00
YEAR 6	5,555,000.00	280,000.00	262,575.00	542,575.00
YEAR 7	5,260,000.00	295,000.00	249,975.00	544,975.00
YEAR 8	4,955,000.00	305,000.00	236,700.00	541,700.00
YEAR 9	4,635,000.00	320,000.00	222,975.00	542,975.00
YEAR 10	4,300,000.00	335,000.00	208,575.00	543,575.00
YEAR 11	3,950,000.00	350,000.00	193,500.00	543,500.00
YEAR 12	3,585,000.00	365,000.00	177,750.00	542,750.00
YEAR 13	3,205,000.00	380,000.00	161,325.00	541,325.00
YEAR 14	2,805,000.00	400,000.00	144,225.00	544,225.00
YEAR 15	2,385,000.00	420,000.00	126,225.00	546,225.00
YEAR 16	1,950,000.00	435,000.00	107,325.00	542,325.00
YEAR 17	1,495,000.00	455,000.00	87,750.00	542,750.00
YEAR 18	1,020,000.00	475,000.00	67,275.00	542,275.00
YEAR 19	520,000.00	500,000.00	45,900.00	545,900.00
YEAR 20	-	520,000.00	23,400.00	543,400.00
	<u>\$ 7,070,000.00</u>		<u>\$ 3,800,250.00</u>	<u>\$ 10,870,250.00</u>

Estimated issuance costs and rounding of \$70,000 are included in this schedule.
Long-term rates are assumed to be 4.50%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 12/12/2025

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Richard M. Rhodes, President
Texas A&M University-Central Texas

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Student Housing Phase I Project for Texas A&M University-Central Texas with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 24-3445)

Proposed Board Action:

- (1) Amend the approved FY 2026 – FY 2030 A&M System Capital Plan to add the Student Housing Phase I Project for Texas A&M University-Central Texas (A&M-Central Texas) with an FY 2026 start date and a total planning amount of \$30,000,000.
- (2) Appropriate \$3,000,000 for pre-construction services and related project costs.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing System			
Debt Proceeds	<u>\$30,000,000</u>	\$2,137,384	Housing Revenue
Total Project Cost	<u>\$30,000,000</u>		

Project Justification:

The Student Housing Phase I Project at A&M-Central Texas will provide a transformative experience where student success is prioritized, learning is shared, and interaction is encouraged. This affordable, sustainable, and safe environment will blend indoor and outdoor experiences, complement the campus architecture, and create a sense of home for residential students.

Serving as a “place to be” for the university community, this new housing will attract students, offer a collegiate experience, and play a fundamental role in A&M-Central Texas’ growth by providing the first on-campus residential option for our students.

Scope:

The Student Housing Phase I Project will consist of three apartment-style buildings. Phase I is currently programmed for 144 beds in three buildings. Based on a recent survey of student

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Agenda Item Briefing

preferences, the residence hall building is a mix of apartment-style rooms with two or four beds per apartment, with a kitchenette in each room. Phase I also includes a single-story amenity center with lounge and laundry facilities (in priority 2 scope).

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

Strategic Plan Imperative No. 1: *“All qualified students will find a place in the A&M System and will have an array of pathways to pursue their ambitions and interests.”*

A&M-Central Texas’ academic programs are attracting students coming from areas outside of the local area who need affordable living facilities in Killeen. On-campus housing will provide the opportunity for these students to attend the university and achieve their academic goals.

Strategic Plan Imperative No. 2: *“The A&M System will remain affordable and accessible.”*

The Phase 1 housing plan will enable the university to provide on-campus housing and remain the most affordable university in the A&M System through apartment-style units with kitchens.

Strategic Plan Imperative No. 6: *“The A&M System, in adhering to the high standard of excellence and growth required in this strategic plan, will display prudent financial stewardship and sustainability.”*

Based on recent market studies of the region, the university has developed a Phase 1 housing program that will be occupied at 95% or greater at opening. Financial analysis indicates that the program will be cash flow positive almost immediately.

Agenda Item No.

TEXAS A&M UNIVERSITY-CENTRAL TEXAS

Office of the President

December 22, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Student Housing Phase I Project for Texas A&M University-Central Texas with an FY 2026 Start Date and Appropriate Funding for Pre-construction Services (Project No. 24-3445)

I recommend adoption of the following minute order:

“The request to amend the FY 2026 – FY 2030 A&M System Capital Plan to add the Student Housing Phase I Project for Texas A&M University-Central Texas with an FY 2026 start date and a total planning amount of \$30,000,000 is approved.

The amount of \$3,000,000 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Housing Revenue), for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

Agenda Item No.
December 22, 2025

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Richard M. Rhodes
President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

John A. Barton
Acting Vice Chancellor
for Business Affairs

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



Student Housing Phase I

Texas A&M University-Central Texas

Project No. 24-3445

**TEXAS A&M UNIVERSITY - CENTRAL TEXAS
REVENUE FINANCING SYSTEM
Student Housing Phase I
Housing Revenue**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	32,855,000.00				
YEAR 1	32,360,000.00	495,000.00	1,642,750.00	2,137,750.00	2,458,412.50
YEAR 2	31,840,000.00	520,000.00	1,618,000.00	2,138,000.00	2,458,700.00
YEAR 3	31,295,000.00	545,000.00	1,592,000.00	2,137,000.00	2,457,550.00
YEAR 4	30,725,000.00	570,000.00	1,564,750.00	2,134,750.00	2,454,962.50
YEAR 5	30,125,000.00	600,000.00	1,536,250.00	2,136,250.00	2,456,687.50
YEAR 6	29,495,000.00	630,000.00	1,506,250.00	2,136,250.00	2,456,687.50
YEAR 7	28,830,000.00	665,000.00	1,474,750.00	2,139,750.00	2,460,712.50
YEAR 8	28,135,000.00	695,000.00	1,441,500.00	2,136,500.00	2,456,975.00
YEAR 9	27,405,000.00	730,000.00	1,406,750.00	2,136,750.00	2,457,262.50
YEAR 10	26,640,000.00	765,000.00	1,370,250.00	2,135,250.00	2,455,537.50
YEAR 11	25,835,000.00	805,000.00	1,332,000.00	2,137,000.00	2,457,550.00
YEAR 12	24,990,000.00	845,000.00	1,291,750.00	2,136,750.00	2,457,262.50
YEAR 13	24,100,000.00	890,000.00	1,249,500.00	2,139,500.00	2,460,425.00
YEAR 14	23,170,000.00	930,000.00	1,205,000.00	2,135,000.00	2,455,250.00
YEAR 15	22,190,000.00	980,000.00	1,158,500.00	2,138,500.00	2,459,275.00
YEAR 16	21,160,000.00	1,030,000.00	1,109,500.00	2,139,500.00	2,460,425.00
YEAR 17	20,080,000.00	1,080,000.00	1,058,000.00	2,138,000.00	2,458,700.00
YEAR 18	18,945,000.00	1,135,000.00	1,004,000.00	2,139,000.00	2,459,850.00
YEAR 19	17,755,000.00	1,190,000.00	947,250.00	2,137,250.00	2,457,837.50
YEAR 20	16,505,000.00	1,250,000.00	887,750.00	2,137,750.00	2,458,412.50
YEAR 21	15,195,000.00	1,310,000.00	825,250.00	2,135,250.00	2,455,537.50
YEAR 22	13,815,000.00	1,380,000.00	759,750.00	2,139,750.00	2,460,712.50
YEAR 23	12,370,000.00	1,445,000.00	690,750.00	2,135,750.00	2,456,112.50
YEAR 24	10,850,000.00	1,520,000.00	618,500.00	2,138,500.00	2,459,275.00
YEAR 25	9,255,000.00	1,595,000.00	542,500.00	2,137,500.00	2,458,125.00
YEAR 26	7,580,000.00	1,675,000.00	462,750.00	2,137,750.00	2,458,412.50
YEAR 27	5,820,000.00	1,760,000.00	379,000.00	2,139,000.00	2,459,850.00
YEAR 28	3,975,000.00	1,845,000.00	291,000.00	2,136,000.00	2,456,400.00
YEAR 29	2,035,000.00	1,940,000.00	198,750.00	2,138,750.00	2,459,562.50
YEAR 30	-	2,035,000.00	101,750.00	2,136,750.00	2,457,262.50
	\$ 32,855,000.00		\$ 31,266,500.00		\$ 64,121,500.00
					\$ 73,739,725.00

Estimated issuance costs and rounding of \$323,375 are included in this schedule.

Assumes project cost of \$30 million and \$2,531,625 capitalized interest while in commercial paper for three years.

Long-term rates are assumed to be 5.00%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 12/02/2025

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

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AGENDA ITEM BRIEFING

Submitted by: Ross Alexander, Ph.D., President
Texas A&M University-Texarkana

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Eagle Landing Phase 4 Project for Texas A&M University-Texarkana with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 22-3482)

Proposed Board Action:

- (1) Amend the approved FY 2026 – FY 2030 A&M System Capital Plan to add the Eagle Landing Phase 4 Project for Texas A&M University-Texarkana (TAMUT) with an FY 2026 start date and a total planning amount of \$51,800,000.
- (2) Appropriate \$5,180,000 for pre-construction services and related project costs.

Funding/Planning Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing System			
Debt Proceeds	<u>\$51,800,000</u>	\$4,444,839	Housing Revenue

Total Project Cost \$51,800,000

Project Justification:

TAMUT has experienced exponential growth over the past three years and has fully utilized existing housing on campus and added 102 beds through Eagle Landing Phases 1 through 2. With continued growth expected over the next several years, TAMUT needs to build additional housing options to meet the needs of their students.

- Phase 3 of Eagle Landing is a proposed development of 42 beds for \$3.5 million, which was to be funded from campus reserves. This phase has been placed on hold for now as there are other projects on campus that had higher priority. It will be revisited at a later date.

Scope:

This construction project will consist of six apartment buildings and one clubhouse built adjacent to the existing Eagle Landing housing addition recently completed. The apartment buildings will each consist of approximately 105 beds, with a mixture of four-bedroom, two-bedroom, and

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private apartments. There will be a central reception on the first floor with monitored access for residents and visitors. Alternate scope includes a clubhouse building and additional parking. The clubhouse will consist of offices for residence life staff, meeting spaces, game room, and two full size kitchens for residents to use.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

Strategic Plan Imperative #1 – *“All qualified students will find a place in the A&M System and will have an array of pathways to pursue their ambitions and interests.”*

We believe with this new housing addition, TAMUT will better serve our student population by providing affordable housing options that meet their needs. Combined with existing housing options already on campus, students will have an array of options that meet their financial needs as well as their general preferences. This will allow TAMUT to remain competitive amongst our peers both financially and in options provided to our students.

Strategic Plan Imperative #2 – *“The A&M System will remain affordable and accessible.”*

By providing additional housing options on campus, we will be providing affordable housing options for our students vs. other options available within our community. Rates for housing on campus will be below market in several categories with this new development.

Strategic Plan Imperative #5 – *“The A&M System will provide services that respond to the needs of the people of Texas and contribute to the strength of the state’s economy.”*

As TAMUT continues to increase enrollment we will soon experience a shortage of affordable housing options in Texarkana. This housing project will allow TAMUT to provide affordable solutions to its students, which they will not be able to find elsewhere.

Strategic Plan Imperative #6 – *“The A&M System, in adhering to the high standard of excellence and growth required in its strategic plan, will display prudent financial stewardship and sustainability.”*

TAMUT is planning this new housing complex to be as economical as possible while still meeting the needs of our students. It is the goal to be cost effective in planning, design, and construction so as to allow the housing to be affordable for our students and financially feasible for the university.

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TEXAS A&M UNIVERSITY-TEXARKANA

Office of the President

December 23, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Eagle Landing Phase 4 Project for Texas A&M University-Texarkana with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 22-3482)

I recommend adoption of the following minute order:

“The request to amend the FY 2026 – FY 2030 A&M System Capital Plan to add the Eagle Landing Phase 4 Project for Texas A&M University-Texarkana with an FY 2026 start date and a total planning amount of \$51,800,000 is approved.

The amount of \$5,180,000 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Housing Revenue), for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

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December 23, 2025

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Ross Alexander, Ph.D.
President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

John A. Barton
Acting Vice Chancellor
for Business Affairs

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



Eagle Landing Phase 4

Texas A&M University - Texarkana

Project No. 22-3482

**TEXAS A&M UNIVERSITY - TEXARKANA
REVENUE FINANCING SYSTEM
Eagle Landing Housing Phase 4
Housing Revenue**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	57,820,000.00				
YEAR 1	55,975,000.00	1,845,000.00	2,601,900.00	4,446,900.00	5,113,935.00
YEAR 2	54,050,000.00	1,925,000.00	2,518,875.00	4,443,875.00	5,110,456.25
YEAR 3	52,035,000.00	2,015,000.00	2,432,250.00	4,447,250.00	5,114,337.50
YEAR 4	49,930,000.00	2,105,000.00	2,341,575.00	4,446,575.00	5,113,561.25
YEAR 5	47,730,000.00	2,200,000.00	2,246,850.00	4,446,850.00	5,113,877.50
YEAR 6	45,435,000.00	2,295,000.00	2,147,850.00	4,442,850.00	5,109,277.50
YEAR 7	43,035,000.00	2,400,000.00	2,044,575.00	4,444,575.00	5,111,261.25
YEAR 8	40,525,000.00	2,510,000.00	1,936,575.00	4,446,575.00	5,113,561.25
YEAR 9	37,905,000.00	2,620,000.00	1,823,625.00	4,443,625.00	5,110,168.75
YEAR 10	35,165,000.00	2,740,000.00	1,705,725.00	4,445,725.00	5,112,583.75
YEAR 11	32,305,000.00	2,860,000.00	1,582,425.00	4,442,425.00	5,108,788.75
YEAR 12	29,315,000.00	2,990,000.00	1,453,725.00	4,443,725.00	5,110,283.75
YEAR 13	26,190,000.00	3,125,000.00	1,319,175.00	4,444,175.00	5,110,801.25
YEAR 14	22,925,000.00	3,265,000.00	1,178,550.00	4,443,550.00	5,110,082.50
YEAR 15	19,510,000.00	3,415,000.00	1,031,625.00	4,446,625.00	5,113,618.75
YEAR 16	15,945,000.00	3,565,000.00	877,950.00	4,442,950.00	5,109,392.50
YEAR 17	12,220,000.00	3,725,000.00	717,525.00	4,442,525.00	5,108,903.75
YEAR 18	8,325,000.00	3,895,000.00	549,900.00	4,444,900.00	5,111,635.00
YEAR 19	4,255,000.00	4,070,000.00	374,625.00	4,444,625.00	5,111,318.75
YEAR 20	-	4,255,000.00	191,475.00	4,446,475.00	5,113,446.25
		<hr/>	<hr/>	<hr/>	<hr/>
	\$ 57,820,000.00		\$ 31,076,775.00		\$ 102,231,291.25
		<hr/>	<hr/>	<hr/>	<hr/>

Estimated issuance costs and rounding of \$567,726.00 are included in this schedule.

Assumes project cost of \$51.8 million and \$5,452,274 capitalized interest while in commercial paper for three years.

Long-term rates are assumed to be 4.50%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 12/05/2025

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

AGENDA ITEM BRIEFING

Submitted by: Ross Alexander, Ph.D., President
Texas A&M University-Texarkana

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Athletics Complex Phase II Project for Texas A&M University-Texarkana with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Services (Project No. 22-3483)

Proposed Board Action:

- (1) Amend the approved FY 2026 – FY 2030 A&M System Capital Plan to add the Athletics Complex Phase II Project for Texas A&M University-Texarkana (TAMUT) with an FY 2026 start date and a total planning amount of \$16,039,600.
- (2) Appropriate \$1,603,960 for pre-construction services and related project costs.

Funding Amount:

<u>Funding Source</u>	<u>Planning Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Revenue Financing System			
Debt Proceeds	<u>\$16,039,600</u>	\$1,245,319	Designated Tuition
Total Project Cost	<u>\$16,039,600</u>		

Project Justification:

TAMUT has set aside appropriate funding to pay for the architectural services to move forward with the design of Phase 2 of the Athletics Complex. We are asking for approval to move forward so that we can maintain our schedule to be able to play home football games in fall 2027. We will continue to work on donations and our full financial plan prior to moving forward for construction approval.

Enhancing Student Life and Enrollment

- An athletics complex will improve campus life and attract prospective students, helping TAMUT grow its enrollment.
- Athletic programs are a key factor in recruitment, retention, and school spirit, fostering a stronger connection between students and the university.
- Offering track & field and tennis at TAMUT provides more scholarship opportunities, bringing in talented student-athletes from Texas, Arkansas, and beyond.

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Bringing Track & Field and Tennis Back to Campus

- TAMUT currently plays these sports off-campus, which limits student engagement, school spirit, and the overall game-day experience.
- An on-campus complex will create a true home-field advantage, enhancing the experience for athletes, students, and fans.
- Eliminating travel to off-campus facilities reduces logistical challenges, travel costs, and facility rental expenses.
- On-campus facilities allow for better oversight, training, and academic support for student-athletes, aligning with the university's commitment to their success.

Supporting TAMUT's Transition to NCAA Division II

- As TAMUT moves from the NAIA to NCAA Division II, upgraded athletic facilities are essential to meeting NCAA facility standards and ensuring long-term competitiveness.
- NCAA Division II membership requires a commitment to student-athlete experience, including access to quality training and competition venues.
- A top-tier track & field and tennis complex will enhance recruiting efforts, allowing TAMUT to compete with established D2 programs.
- Improved facilities will also support compliance with Title IX, ensuring equitable opportunities for male and female athletes.

Community Engagement and Economic Impact

- A multi-sport facility creates opportunities for TAMUT to host tournaments, high school playoff games, and community events, generating revenue and boosting local tourism.
- Stronger ties with local youth sports programs will inspire young athletes to consider TAMUT as their future university.
- The complex can serve as a training ground for local teams and community leagues, fostering goodwill between the university and the region.

Long-Term Financial Sustainability

- Additional sports programs increase TAMUT's revenue streams through tuition from student-athletes, ticket sales, sponsorships, and naming rights.
- A well-designed facility can incorporate rental opportunities for external organizations, further offsetting construction and maintenance costs.
- Investments in athletics often lead to increased alumni engagement and donations, providing long-term financial support for TAMUT.

Integration with Future Growth Plans

- These additions to our athletics complex align with TAMUT's broader growth strategy, making the university a more attractive destination for students, faculty, and the community.
- Future expansions, such as strength and conditioning facilities, classrooms, and sports medicine centers, can be incorporated to support the well-being of all students.
- The complex can serve as a foundation for further development, including partnerships with professional training organizations and research in sports science.

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Agenda Item Briefing

Scope:

This project will consist of the construction of a competition track & field complex with 250 seats, an artificial turf field that will also be used for our football practice facility, and natural grass throwing areas. We will also build a competition tennis complex with eight tennis courts and a viewing deck.

Other Major Fiscal Impacts:

TAMUT is in a fundraising campaign currently to raise the remaining capital needed to complete this project. We will bring a full financial proforma for approval prior to requesting construction approval.

Strategic Plan Imperative(s) this Item Advances:

Strategic Plan Imperative #1 – *“All qualified students will find a place in the A&M System and will have an array of pathways to pursue their ambitions and interests.”*

This addition to our Athletics Complex will provide students, staff, and the community with a destination to enhance their overall campus experience. The facilities will provide students and staff with greater opportunities to be successful in their respective sports. These facilities will engage local residents through sporting events and contribute to the local economy by hosting tournaments, games, and other events that will boost tourism.

Strategic Plan Imperative #6 – *“The A&M System, in adhering to the high standard of excellence and growth required in its strategic plan, will display prudent financial stewardship and sustainability.”*

These additions to our Athletics Complex will be executed in a manner that is financially prudent while aligned with the growth projections for campus.

Agenda Item No.

TEXAS A&M UNIVERSITY-TEXARKANA

Office of the President
December 23, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval to Amend the FY 2026 – FY 2030 A&M System Capital Plan to Add the Athletics Complex Phase II Project for Texas A&M University-Texarkana with an FY 2026 Start Date and Appropriate Funding for Pre-Construction Service (Project No. 22-3483).

I recommend adoption of the following minute order:

“The request to amend the FY 2026 – FY 2030 A&M System Capital Plan to add the Athletics Complex Phase II Project for Texas A&M University-Texarkana with an FY 2026 start date and a total planning amount of \$16,039,600 is approved.

The amount of \$1,603,960 is to be appropriated from Account No. 22-209021, Repair & Maintenance Reserves, for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

Agenda Item No.
December 23, 2025

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Ross Alexander, Ph.D.
President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

John A. Barton
Acting Vice Chancellor for
Business Affairs

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



Athletics Complex Phase II

Texas A&M University-Texarkana

Project No. 22-3483

TEXAS A&M UNIVERSITY - TEXARKANA
REVENUE FINANCING SYSTEM
Athletics Complex Phase II
Designated Tuition

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	16,200,000.00				
YEAR 1	15,685,000.00	515,000.00	729,000.00	1,244,000.00	1,430,600.00
YEAR 2	15,145,000.00	540,000.00	705,825.00	1,245,825.00	1,432,698.75
YEAR 3	14,580,000.00	565,000.00	681,525.00	1,246,525.00	1,433,503.75
YEAR 4	13,990,000.00	590,000.00	656,100.00	1,246,100.00	1,433,015.00
YEAR 5	13,375,000.00	615,000.00	629,550.00	1,244,550.00	1,431,232.50
YEAR 6	12,730,000.00	645,000.00	601,875.00	1,246,875.00	1,433,906.25
YEAR 7	12,060,000.00	670,000.00	572,850.00	1,242,850.00	1,429,277.50
YEAR 8	11,355,000.00	705,000.00	542,700.00	1,247,700.00	1,434,855.00
YEAR 9	10,620,000.00	735,000.00	510,975.00	1,245,975.00	1,432,871.25
YEAR 10	9,850,000.00	770,000.00	477,900.00	1,247,900.00	1,435,085.00
YEAR 11	9,050,000.00	800,000.00	443,250.00	1,243,250.00	1,429,737.50
YEAR 12	8,210,000.00	840,000.00	407,250.00	1,247,250.00	1,434,337.50
YEAR 13	7,335,000.00	875,000.00	369,450.00	1,244,450.00	1,431,117.50
YEAR 14	6,420,000.00	915,000.00	330,075.00	1,245,075.00	1,431,836.25
YEAR 15	5,465,000.00	955,000.00	288,900.00	1,243,900.00	1,430,485.00
YEAR 16	4,465,000.00	1,000,000.00	245,925.00	1,245,925.00	1,432,813.75
YEAR 17	3,420,000.00	1,045,000.00	200,925.00	1,245,925.00	1,432,813.75
YEAR 18	2,330,000.00	1,090,000.00	153,900.00	1,243,900.00	1,430,485.00
YEAR 19	1,190,000.00	1,140,000.00	104,850.00	1,244,850.00	1,431,577.50
YEAR 20	-	1,190,000.00	53,550.00	1,243,550.00	1,430,082.50
	<u>\$ 16,200,000.00</u>	<u>\$ 8,706,375.00</u>		<u>\$ 24,906,375.00</u>	<u>\$ 28,642,331.25</u>

Estimated issuance costs and rounding of \$160,400 are included in this schedule.

Long-term rates are assumed to be 4.50%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 01/06/2026

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

Facilities Planning & Construction Project Status Report

Effective 01/20/2026

Projects in Planning (pending Capital Plan approval)	18 Projects	\$1,198,810,907
Projects in Planning	17 Projects	\$1,763,119,253
Projects in Design	14 Projects	\$651,504,906
Projects in Construction	34 Projects	\$2,423,028,962
Projects in Private Development	22 Projects	\$1,000,169,232
Combined Total:	105 Projects	\$7,036,633,260

Projects in Planning:

Bryan, TX

26-3469	Campus Sewer Improvements	\$12,126,000
		FY2026

College Station, TX

02-3330	Biology Teaching & Research Building	\$220,000,000
		FY2026

02-3403	Olsen Field at Blue Bell Park Renovations	\$80,000,000
		Unfunded

02-3414	Center for Learning, Arts, and Innovation	\$235,000,000
		FY2026

02-3451	Mays Business School - Building 3	\$192,000,000
		FY2026

02-3452	HEEP Laboratory Building Renovations	\$30,000,000
		FY2027

02-3457	West Campus Vivarium	\$183,000,000
		Unfunded

02-3458	East Campus Vivarium	\$100,000,000
		Unfunded

02-3459	Renovation of Building 1041 for G.I. Labs	\$20,500,000
		FY2026

02-3461	Poultry Sciences Center	\$34,000,000
		Unfunded

02-3462	West Campus Learning Commons	\$130,000,000
		FY2026

02-3465	Discovery Drive Parking Garage	\$103,860,000
		FY2026

02-3470	Cyclotron Institute Expansion	\$28,100,000
		Unfunded

02-3478	VetMed Animal Housing Facility	\$18,700,000
		Unfunded

02-3479	Evans Library 6th Floor Renovation	TBD
		Unfunded

02-3480	Medical Sciences Library 2nd Floor Renovation	TBD Unfunded
02-3481	Annex 6th Floor Renovation	TBD Unfunded
23-3442	Medical Sciences Library - Level 1 Renovation	\$11,600,000 FY2026
Corpus Christi, TX		
15-3440	Miramar Housing Phase I	\$333,000,000 Unfunded
15-3450	Multipurpose Community Center	\$55,000,000 Unfunded
Fort Worth (Chisholm Trail), TX		
04-3427	Fort Worth Building #3	\$75,000,000 Unfunded
Fort Worth (Downtown), TX		
01-3477	Research & Innovation Building A	\$30,000,000 FY2026
Killeen, TX		
24-3445	Student Housing	\$30,000,000 Unfunded
McAllen, TX		
06-3453	Rio Grande Valley Research Center at McAllen	\$53,496,884 FY2026
Prairie View, TX		
05-3447	On-Campus Student Housing	\$120,000,000 FY2026
San Antonio, TX		
25-3437	Campus Central Utility Plant	\$94,171,307 Unfunded
Stephenville, TX		
04-3425	Agricultural Sciences Building	\$100,000,000 Unfunded
04-3443	Parking Structure #2	\$57,000,000 FY2026
04-3467	College of Osteopathic Medicine	\$125,000,000 FY2028
04-3468	Innovation Lab	\$48,000,000 FY2026
04-3473	Cain Street Dorm	\$120,000,000 FY2027

Texarkana, TX

22-3482	Eagle Landing Phase 4	\$51,800,000 Unfunded
22-3483	Athletics Complex Phase II	\$16,039,600 Unfunded
22-3485	Athletics Complex Phase III	TBD Unfunded
Various Campuses		
	Safe Room Projects for System Members	\$254,536,369 FY2025
Total of Projects in Planning		\$2,961,930,160

Projects in Design:**Bryan, TX**

01-3418	Texas A&M Semiconductor Institute/Infrastructure/Equipment	\$161,445,000
	Stantec Architecture	
01-3418C	RELLIS Water Tower and Water Well	\$27,555,000
	Freese and Nichols, Inc.	
01-3471	BCDC ALIAS Texas Hangar	\$16,400,000
	Treanor Architects	
06-3339	Meat Sciences & Technology Center	\$114,604,906
	Kirksey Architecture	

College Station, TX

02-3434	Satellite Utility Plant 1 (SUP1) Expansion	\$30,000,000
	Shah Smith and Associates	
02-3464	Academic Building Exterior Restoration	\$30,000,000
	Wiss, Janney, Elstner Associates, Inc.	
02-3466	Fowler, Hughes and Schuhmacher Halls Plumbing Riser Replacement	\$10,700,000

Commerce, TX

21-3433	Renovate One-Stop - University Police Dept. Building	\$9,500,000
	Hoefer Welker, LLC	
21-3438	Renovate and Re-Purpose Binnion Hall	\$24,800,000

Galveston, TX

10-3368	Sea Turtle Rehabilitation Hospital & Educational Outreach Center	\$21,000,000
	Stantec Architecture	

Houston, TX

23-3320	Alkek IBT Building Lab Expansion/Renovation & EnMed Build-out*	\$100,000,000
	Energy Architecture	

McAllen, TX

23-3423	Health Education and Research (McAllen)	\$50,000,000
	Alamo Architects	

San Antonio, TX

09-3441	TEEX San Antonio Complex	\$32,500,000
	Pfluger Architects, Inc.	

Texarkana, TX

22-3439	Athletics Complex	\$23,000,000
	Hellmuth, Obata & Kassabaum, Inc.	

Total of Projects in Design	\$651,504,906
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Projects in Construction:**Austin, TX**

30-3317	New Headquarters and State Emergency Operations Center	\$423,241,463
J. T. Vaughn Construction, LLC	Substantial Completion Date:	9/29/2026
Status: On Schedule	Construction Work Completed:	74%

Brownsville, TX

09-3426	South Texas Workforce Development	\$30,000,000
Noble Texas Builders, LLC	Substantial Completion Date:	12/29/2026
Status: On Schedule	Construction Work Completed:	28%

Bryan, TX

09-3394	TEEX RELLIS Training Props	\$25,550,000
Bartlett Cocke General Contractors	Substantial Completion Date:	4/15/2026
Status: On Schedule	Construction Work Completed:	86%
26-3351	RELLIS Avenue D South Extension and Utility Upgrades	\$14,720,000
Bartlett Cocke General Contractors	Substantial Completion Date:	3/27/2026
Status: On Schedule	Construction Work Completed:	99%
28-3419	Hypersonic Wind Tunnel	\$10,000,000
Bartlett Cocke General Contractors	Substantial Completion Date:	3/30/2026
Status: On Schedule	Construction Work Completed:	92%

Canary, TX

06-3377	Amarillo Research & Extension Center at Canyon	\$30,580,000
Western Builders	Substantial Completion Date:	12/18/2025
Status: Substantially Complete	Construction Work Completed:	97%
18-3364	Renovation of an Education Building and Health/Safety Upgrades*	\$44,922,833
Western Builders	Substantial Completion Date:	11/16/2025
Status: Substantially Complete	Construction Work Completed:	100%
18-3369	Public Safety Facility	\$9,975,070
Western Builders	Substantial Completion Date:	3/20/2026
Status: On Schedule	Construction Work Completed:	88%

College Station, TX

02-3345	CUP Generator Replacement Project		\$26,500,000
REC Industries	Substantial Completion Date:	1/8/2027	
Status: On Schedule	Construction Work Completed:	27%	
02-3378	Clinical Veterinary Teaching and Research Complex*		\$181,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	5/31/2027	
Status: On Schedule	Construction Work Completed:	15%	
02-3420	Aplin Center		\$250,000,000
Manhattan Construction Company	Substantial Completion Date:	2/2/2028	
Status: On Schedule	Construction Work Completed:	14%	
02-3432	Heldenfels 4th Floor Instructional Lab Renovation		\$12,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	12/22/2025	
Status: Substantially Complete	Construction Work Completed:	99%	
02-3448	Player Development Center at Blue Bell Park		\$28,300,000
Austin Commercial, LP	Substantial Completion Date:	1/12/2027	
Status: On Schedule	Construction Work Completed:	9%	

Commerce, TX

21-3384	Agricultural Multipurpose Education and Training Center*		\$48,494,868
McGough Construction	Substantial Completion Date:	2/25/2026	
Status: On Schedule	Construction Work Completed:	90%	
21-3390	New Event Center/Arena		\$76,519,000
HOAR Construction	Substantial Completion Date:	12/7/2026	
Status: On Schedule	Construction Work Completed:	23%	
21-3401	Morris Recreation Center Expansion		\$17,500,000
HOAR Construction	Substantial Completion Date:	5/29/2026	
Status: On Schedule	Construction Work Completed:	72%	

Corpus Christi, TX

09-3436	Corpus Christi Workforce Development		\$12,500,000
Barcom Construction	Substantial Completion Date:	7/10/2026	
Status: On Schedule	Construction Work Completed:	25%	
15-3268	Arts & Media Building*		\$91,830,966
Bartlett Cocke General Contractors	Substantial Completion Date:	6/30/2026	
Status: On Schedule	Construction Work Completed:	65%	

Dallas, TX

23-3400	School of Dentistry Main Building Renovation		\$22,400,000
Manhattan Construction Company	Substantial Completion Date:	4/10/2026	
Status: On Schedule	Construction Work Completed:	80%	

Fort Worth (Downtown), TX

01-3359	Fort Worth Law & Education Building		\$227,500,000
Turner Carcon Source JV	Substantial Completion Date:	7/17/2026	
Status: On Schedule	Construction Work Completed:	85%	

Galveston, TX

10-3354	Infrastructure, Dock Improvements and Ship FF&E - PhII		\$77,500,000
McCarthy Building Companies, Inc.	Substantial Completion Date:	9/24/2027	
Status: On Schedule	Construction Work Completed:	6%	

10-3381	Engineering Classroom and Research Building*		\$51,966,429
Turner Construction Company	Substantial Completion Date:	11/20/2025	
Status: Substantially Complete	Construction Work Completed:	99%	
10-3446	TAMMA Hall Building Envelope Repair		\$35,000,000
Tellepsen Builders, L.P.	Substantial Completion Date:	10/1/2027	
Status: On Schedule	Construction Work Completed:	4%	
Houston, TX			
02-3417	Texas A&M University Space Institute		\$200,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	11/12/2026	
Status: On Schedule	Construction Work Completed:	46%	
Killeen, TX			
24-3376	Central Operational Reliability and Efficiency Facility (CORE)*		\$49,900,000
HOAR Construction	Substantial Completion Date:	2/4/2026	
Status: On Schedule	Construction Work Completed:	94%	
Kingsville, TX			
17-3383	Deferred Maintenance*		\$45,172,833
Noble Texas Builders, LLC	Substantial Completion Date:	12/22/2025	
Status: Substantially Complete	Construction Work Completed:	100%	
Laredo, TX			
16-3382	Health Sciences Education and Research Center & Western Hemispheric Trade Center Expansion*		\$71,200,000
Bartlett Cocke General Contractors	Substantial Completion Date:	4/6/2026	
Status: On Schedule	Construction Work Completed:	83%	
Prairie View, TX			
05-3370	Fire Alarm System Replacements PH2		\$12,102,000
Britt Rice Construction Company, LP	Substantial Completion Date:	7/17/2026	
Status: On Schedule	Construction Work Completed:	98%	
05-3380	Teaching and Academic Student Support Services Facility*		\$45,117,833
J. T. Vaughn Construction, LLC	Substantial Completion Date:	11/3/2026	
Status: On Schedule	Construction Work Completed:	33%	
San Antonio, TX			
25-3387	Public Health and Education Building*		\$54,922,833
Joeris General Contractors	Substantial Completion Date:	2/2/2026	
Status: On Schedule	Construction Work Completed:	97%	
25-3402	Educare Building		\$21,690,000
Flintco, LLC	Substantial Completion Date:	5/22/2026	
Status: On Schedule	Construction Work Completed:	73%	
25-3421	Multipurpose Field, Competition Track & Softball Field Upgrades		\$10,000,000
Paragon Sports Constructors	Substantial Completion Date:	12/23/2025	
Status: Sustantly Complete	Construction Work Completed:	99%	
Stephenville, TX			
04-3415	Lillian Street Dorm		\$120,000,000
Manhattan/Carcon	Substantial Completion Date:	12/21/2027	
Status: On Schedule	Construction Work Completed:	10%	

Texarkana, TX

22-3385	Business, Engineering, and Technology Building*	\$44,922,833
Clark Contractors LLC	Substantial Completion Date:	6/3/2026
Status: On Schedule	Construction Work Completed:	74%

Total of Projects in Construction	\$2,423,028,962
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*CCAP Projects

Projects in Private Development:**Bryan, TX**

01-3285	Data Center	\$150,000,000
01-3431	Project Factory One	TBD
01-3474	OXY Carbon Capture Facility	TBD
01-3475	Last Energy	\$6,128,000
01-3476	Terrestrial Energy	TBD
23-3389A	CB1 Medical Sciences Library Relocation	\$5,900,000
26-3350	RELLIS Substation	\$2,164,000
26-3355	BTU Substation at RELLIS	\$13,000,000

College Station, TX

01-3349	Varcity Senior Living	TBD
01-3428	ARFF Station Construction	\$5,380,232
01-3472	Easterwood IEG Hangar	TBD
02-3165	Century Square	\$355,000,000
02-3289	Intergenerational Living Center	\$35,000,000
02-3329A	Grand Hall	TBD
02-3463	Hensel Park Lift Station Expansion	TBD

Commerce, TX

21-3292	Development Tract (~8 acres at corner of Culver and Hwy 24)	TBD
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Dallas, TX

23-3328	Dentistry Development Tract	TBD
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Houston, TX

23-3293	Innovation Plaza	\$401,000,000
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Kingsville, TX

17-3430	Ocelot Conservation Facility	\$16,747,000
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Prairie View, TX

05-3335	50 Acre Development Tract	TBD
05-3460	PVAMU AT&T Tower	\$150,000

Texarkana, TX

22-3217	Student Recreation Center at TAMU-T	\$9,700,000
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Total of Projects in Private Development	\$1,000,169,232
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Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: James R. Hallmark, Vice Chancellor for Academic Affairs
The Texas A&M University System

Subject: Approval of Revisions to System Policy *03.02, Academic Mission Statements and Program Inventory*

Proposed Board Action:

Approve revisions to System Policy *03.02, Academic Mission Statements and Program Inventory*.

Background Information:

This policy was due for its five-year review and the following revisions are proposed:

- **Section 1.1.** Sentences were rearranged for better readability.
- **Section 2.1.** Verbiage changed to specify the review period necessitated by national changes in accreditation agencies and practices.
- Related statutes updated

A&M System Funding or Other Financial Implications:

None.

Strategic Plan Imperative(s) this Item Advances:

This change to System Policy *03.02* is necessary to achieve Strategic Plan Imperative 8 by assuring the mission of each academic institution reflects the desire of the board to build a strategy to sustain long-term growth.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor for Academic Affairs
December 10, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Revisions to System Policy *03.02, Academic Mission Statements and Program Inventory*

I recommend adoption of the following minute order:

“The revisions to System Policy *03.02, Academic Mission Statements and Program Inventory*, as shown in the attached exhibit, are approved, effective immediately.”

Respectfully submitted,

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel



03.02 Academic Mission Statements and Program Inventory

[Revised February 5, 2026 \(MO -2026\)](#)

[Revised February 4, 2021 \(MO 024-2021\)](#)

Next Scheduled Review: February 54, 203126

Click to view [Revision History](#).

Policy Summary

This policy provides each academic institution of The Texas A&M University System (system) with the required review and approval process for the creation or revision of the academic institution's mission statement and program inventory.

Policy

1. ACADEMIC INSTITUTIONS MISSION STATEMENT AND PROGRAM INVENTORY

- 1.1 Mission Statement. Each academic institution's mission statement is a narrative description ~~of the academic institution's that addresses the fundamental purpose of the institution with respect to its teaching, research, and service responsibilities from a regional, state, and national perspective. The mission statements is general mission which is~~ prepared by the academic institution and approved by the system Board of Regents (system board). ~~The mission statement addresses the fundamental purpose of the academic institution with respect to its teaching, research and public service responsibility.~~ Each academic institution's mission statement must be consistent with its program inventory and, if applicable, the academic institution's statutory mission description.
- 1.2 Program Inventory. Each academic institution's program inventory lists the ~~academic institution's~~ degree and certificate programs authorized by the system board and the Texas Higher Education Coordinating Board (coordinating board).

2. PREPARATION, SYSTEM REVIEW AND APPROVAL

- 2.1 Each academic institution reviews ~~their academic institution's~~ mission statement ~~no less frequently than every five years~~~~the Southern Association of Colleges and Schools Commission on Colleges reaffirmation schedule.~~ Each academic institution prepares a request to the system board for approval of a new or revised mission statement or reaffirmation of the mission statement if no changes are required.~~- An institution may revise their mission statement and request approval for changes at any time.~~
- 2.2 Each academic institution requests authority to add new degree programs to the program inventory in accordance with System Policy *11.10, Academic Program Requests*,

through the System Office of Academic Affairs to the chancellor for system review and system board approval.

- 2.3 Upon approval by the system board, a request to change the academic institution's mission statement or add a new degree program to the program inventory is submitted by the System Office of Academic Affairs to the coordinating board.

Related Statutes, Policies, or Requirements

[19 Tex. Admin. Code Ch. 5, Subch. B,](#)

[19 Tex. Admin. Code Ch 2, Subch. A, C, F, G](#)

[Tex. Edu. Code 51.359 *Role and Mission Statement*](#)

[Tex. Edu. Code 61.084\(d\) *Training for Members of Governing Boards*](#)

[System Policy 03.01, *System Mission, Vision and Strategic Planning Process*](#)

[System Policy 11.10, *Academic Program Requests*](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

~~System Office of~~ Academic Affairs
(979) 458-6072

03.02 Academic Mission Statements and Program Inventory

Revised [February 5, 2026](#) (MO -2026)
 Next Scheduled Review: February 5, 2031
[Click to view Revision History.](#)



Policy Summary

This policy provides each academic institution of The Texas A&M University System (system) with the required review and approval process for the creation or revision of the academic institution's mission statement and program inventory.

Policy

1. ACADEMIC INSTITUTIONS MISSION STATEMENT AND PROGRAM INVENTORY

- 1.1 **Mission Statement.** Each academic institution's mission statement is a narrative description that addresses the fundamental purpose of the institution with respect to its teaching, research, and service responsibilities from a regional, state, and national perspective. The mission statement is prepared by the academic institution and approved by the system Board of Regents (system board). Each academic institution's mission statement must be consistent with its program inventory and, if applicable, the academic institution's statutory mission description.
- 1.2 **Program Inventory.** Each academic institution's program inventory lists the degree and certificate programs authorized by the system board and the Texas Higher Education Coordinating Board (coordinating board).

2. PREPARATION, SYSTEM REVIEW AND APPROVAL

- 2.1 Each academic institution reviews their mission statement every five years. Each academic institution prepares a request to the system board for approval of a new or revised mission statement or reaffirmation of the mission statement if no changes are required. An institution may revise its mission statement and request approval for changes at any time.
- 2.2 Each academic institution requests authority to add new degree programs to the program inventory in accordance with System Policy *11.10, Academic Program Requests*, through the System Office of Academic Affairs to the chancellor for system review and system board approval.
- 2.3 Upon approval by the system board, a request to change the academic institution's mission statement or add a new degree program to the program inventory is submitted by the System Office of Academic Affairs to the coordinating board.

Related Statutes, Policies, or Requirements

[19 Tex. Admin. Code Ch. 5, Subch. B,](#)

[19 Tex. Admin. Code Ch 2, Subch. A, C, F, G](#)

[Tex. Edu. Code 51.359 *Role and Mission Statement*](#)

[Tex. Edu. Code 61.084\(d\) *Training for Members of Governing Boards*](#)

[System Policy 03.01, *System Mission, Vision and Strategic Planning Process*](#)

[System Policy 11.10, *Academic Program Requests*](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Academic Affairs
(979) 458-6072

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

Subject: Authorization for Member Universities to Establish General Education Review Committees to Comply with System Policy *11.06, Core Curriculum*, and State Law

Proposed Board Action:

Authorize the member universities to establish general education review committees to comply with System Policy *11.06, Core Curriculum*, and state law.

Background Information:

In accordance with System Policy *11.06*, the board is responsible for conducting a comprehensive review of each member university's core curriculum in accordance with state law, and the board is authorized to appoint a committee to assist the board in carrying out its duties. This item authorizes member university CEOs to establish general education review committees to assist in the board's review process in accordance with Policy 11.06 and state law. Each committee must present its report to the chancellor and the Committee on Academic and Student Affairs no later than July 1, 2026.

A&M System Funding or Other Financial Implications:

None.

Strategic Plan Imperative(s) this Item Advances:

The proposed request advances Imperative 1, by providing students with an array of pathways to pursue their ambitions and interests, and Imperative 3, all students will graduate as responsible and engaged citizens prepared for successful careers in an increasingly global economy.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor for Academic Affairs
January 6, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Authorization for Member Universities to Establish General Education Review Committees to Comply with System Policy *11.06, Core Curriculum*, and State Law

I recommend approval of the following minute order:

“The Board of Regents of The Texas A&M University System, in accordance with Texas Education Code Sec 51.315, *General Education Curriculum Review*, and System Policy *11.06, Core Curriculum*, authorizes academic member CEOs to establish general education review committees to conduct a comprehensive review of the university’s core curriculum. The committee must review the core curriculum pursuant to the criteria found in Policy *11.06*, Sections 2 and 3, and present a report to the Chancellor and Committee on Academic and Student Affairs no later than July 1, 2026.”

Respectfully submitted,

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole Bunker
General Counsel

AGENDA ITEM BRIEFING

Submitted by: Korry Castillo, Chief Strategy Officer
The Texas A&M University System

Subject: Approval of Revisions to System Policy 29.01, *Information Resources* and the Addition of a New System Policy 29.02, *Information Security*

Proposed Board Action:

Approve revisions to System Policy 29.01, *Information Resources*, and approve a new System Policy 29.02, *Information Security*.

Background Information:

Revisions to System Policy 29.01 and the adoption of a new System Policy 29.02 are proposed to reflect the recent separation of the Office of Cybersecurity from the Office of Information Technology. The nature of cyber threats has evolved, impacting legal compliance, financial operations, academic research, and student data privacy. As such, information and cybersecurity must be treated as an enterprise-wide risk, not solely an information technology (IT) concern. The proposed new System Policy 29.02 separates information security from broader information resources policy to clarify independent risk oversight while maintaining close coordination with IT leadership.

The following revisions are proposed for System Policy 29.01.

- Section 1.2 is revised to remove reference to Texas Administrative Code, Ch. 202, *Information Security Standards*, because the responsibility for ensuring compliance with these rules has been transferred to the System Chief Information Security Office in the new System Policy 29.02.
- The Policy Summary and Related Statutes, Policies, or Requirements sections are also updated to reflect this change of responsibility, including to reflect the new Tex. Gov't Code, Ch. 2063, *Texas Cyber Command*.

A&M System Funding or Other Financial Implications:

None.

Strategic Plan Imperative(s) this Item Advances:

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

REVISED

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

Office of Information Technology

December 22, 2025February 2, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Revisions to System Policy 29.01, *Information Resources*, and the Addition of a New System Policy 29.02, *Information Security*

I recommend adoption of the following minute order:

“The revisions to System Policy 29.01, *Information Resources*, and approval of a new System Policy 29.02, *Information Security*, as shown in the attached exhibits, are approved, effective immediately.

Respectfully submitted,

Korry Castillo
Chief Strategy Officer

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel

29.01 Information Resources

Revised February 5, 2026 (MO XX-2026)

Revised February 9, 2023 (MO 021-2023)

Next Scheduled Review: February 9, 2028February 5, 2031

Click to view [Revision History](#).



Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards information resources as a vital part of fulfilling the mission of the system. The system chief information officer (SCIO) is responsible for coordinating the system's information resources, including ensuring, in consultation with the system chief information security officer (SCISO) and each member chief executive officer (CEO) and chief information officer (CIO), the effectiveness, confidentiality and efficiency of members' information resources. In addition, the SCIO, in consultation with each CEO, is responsible for ensuring that appropriate rules are implemented to safeguard computer systems, networks and data and mitigating risks that may compromise information integrity, availability and confidentiality.

This policy establishes the authority and responsibilities of the SCIO and provides the minimum rules to be developed and implemented by members to govern the use of information resources.

Definitions

Click to view [Definitions](#).

Policy

1. SYSTEM INFORMATION RESOURCES GOVERNANCE

- 1.1 The efficient and effective use of information resources is critical to the long-term success of the system. To that end, the SCIO is responsible for ensuring that all members implement rules for the appropriate management of information resources, including provisions designed to guarantee that information resources expenditures from any funding source are efficient and serve to improve system services.
- 1.2 Each member must develop and implement rules to ensure compliance with applicable Texas Department of Information Resources' rules, including but not limited to Texas Administrative Code, Title 1, Ch. 202, Information Security Standards, Ch. 206, *State Web Sites*, and Ch. 213, *Electronic and Information Resources*. New or revised member information resources rules are not effective until approved by the SCIO or designee, in addition to other approvals required by the system or member.

- 1.3 The SCIO, with the chancellor's approval, must develop an information resources governance structure at the system level that accomplishes the following:
 - (a) establishes a systemwide information technology (IT) vision that supports member missions and goals;
 - (b) reduces non-productive redundancy across the system;
 - (c) when in the best interest of the system, and strategic objectives of the member(s), consolidates resources including networks, hardware, systems and applications;
 - (d) improves the security of the system's technology infrastructure; and
 - (e) determines the appropriate thresholds for delegating purchasing authority for member information resources to member CEOs.

2. USE OF SYSTEM INFORMATION RESOURCES

- 2.1 Each user of system information resources is responsible for using those system information resources in accordance with the guidelines established by the Texas Department of Information Resources, the Texas Ethics Commission, and System Policy 07.01, *Ethics*. Accordingly, each user must:
 - (a) use information resources for officially authorized business purposes, with an exception for incidental use as allowed in accordance with System Policy 33.04, *Use of System Resources*;
 - (b) promptly disclose fraud, waste or abuse in accordance with System Policy 10.02, *Fraud Prevention*;
 - (c) adhere to all laws, regulations and policies that refer to the use of information resources; and
 - (d) endeavor to avoid any actions that would create the appearance that the user is violating the law or the system's ethical standards.
- 2.2 There is no expectation of privacy when using system information resources beyond that which is expressly provided by applicable privacy laws. Information created, stored or transmitted on system information resources may be subject to disclosure under the Texas Public Information Act or through legal or administrative proceedings. While the system does not routinely monitor individual usage of system information resources, members have the right to examine information created, stored or transmitted on system information resources for general business purposes, including but not limited to the normal operation and maintenance of such resources.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 51.9335, Acquisition of Goods and Services](#)

Tex. Gov't Code Ch. 2054, *Information Resources*

Tex. Gov't Code Ch. 2063, *Texas Cyber Command*

1 Tex. Admin. Code Ch. 202, *Information Security Standards*

1 Tex. Admin. Code Ch. 206, *State Websites*

1 Tex. Admin. Code Ch. 207, *Telecommunications Services*

1 Tex. Admin. Code Ch. 209, *Minimum Standards for Meetings Held by Videoconference*

1 Tex. Admin. Code Ch. 211, *Information Resources Managers*

1 Tex. Admin. Code Ch. 213, *Electronic and Information Resources*

1 Tex. Admin. Code Ch. 215, *Statewide Technology Centers*

1 Tex. Admin. Code Ch. 216, *Project Management Practices*

1 Tex. Admin. Code Ch. 217, *Procurement of Information Resources*

System Policy 10.02, *Fraud Prevention*

System Policy 29.02, *Information Security*

System Policy 33.04, *Use of System Resources*

System Regulation 29.01.01, *Information Resources Governance*

System Regulation 29.01.02, *Use of Licensed Software*

System Regulation 29.01.03, *Information Security*

System Regulation 29.01.04, *Accessibility of Electronic Information Resources*

System Regulation 29.02.01, *Information Security Governance*

System Policy 33.04, *Use of System Resources*

System Regulation 33.04.02, *Use of Telecommunication Services*

Member Rule Requirements

A rule is required to supplement this policy. See Sections 1.1 and 1.2.

Contact Office

Information Technology
(979) 458-6450



29.02 Information Security

Approved February 5, 2026 (MO XX-2026)
Next Scheduled Review: February 5, 2031

Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards cyber and information security as vital to fulfilling the mission of the system. The system chief information security officer (SCISO) is responsible for coordinating the system's cyber and information security, including ensuring, in consultation with each member chief executive officer (CEO), the confidentiality, integrity and availability of system members' (member) information resources.

References to system information and information resources in this policy applies equally to System Offices-owned and member-owned information and information resources.

Definitions

[Click to view Definitions.](#)

Policy

1. In accordance with Chapter 2063, Texas Government Code, the system maintains an information security program that facilitates the protection of system information resources and operations. The System Office of Cybersecurity (OCS) establishes the governance framework, policy requirements, and standards for managing the security of system information resources.
2. While information security and privacy are independent disciplines, both are closely related, therefore it is essential for the system to take a coordinated approach in identifying and managing risks. OCS provides oversight on the system information security program while the System Office of Ethics & Compliance and member privacy officers, in coordination with OCS, serves as the central authority for privacy within the system.
3. OCS serves as the central focal point and enforces system-wide information security management while providing oversight on the implementation of State of Texas (state) cyber and information security requirements. To strengthen the system's information security posture, OCS and members must continue collaborating to support the business functions of the system.
4. The system information security program defines goals for and delegates information security responsibility to the members. These goals represent baseline expectations for the system's

information security posture, taking into consideration the respective business needs and missions of each member. The adoption of a system common controls program and enterprise security architecture will result in more efficient and effective implementation of security requirements.

5. The system information security governance framework serves as the foundation for the information security program. This policy and associated regulations, information security controls matrix (ISCM), standards, and guidelines collectively provide flexibility for the information security program to adapt to evolving threats and effectively manage risks. This framework includes:
 - 5.1 **Regulations** as the primary mechanism to enforce information security requirements and define roles and responsibilities.
 - 5.2 **ISCM** to supplement policy and regulations by identifying organizationally defined control parameters, in accordance with Title 1, Texas Administrative Code, Section 202.76 and the Texas Security Control Standards Catalog.
 - 5.3 **Standards** based on the ISCM with specific technical requirements for information security.
 - 5.4 **Guidelines** to guide the implementation of processes in support of the policy, regulation, and standards.
6. The concepts found within the [Texas Cybersecurity Framework](#) (TCF), [NIST Risk Management Framework](#) (RMF), and [NIST Special Publication \(SP\) 800-37 Revision 2, Risk Management Framework for Information Systems and Organizations: A System Life Cycle Approach for Security and Privacy](#), comprise the basis for the system's information security program. The information security program provides a formal, structured approach for developing risk assessments for information resources and provides a uniform standard for evaluating security risks to information resources operating by or on behalf of the system. The primary focus of this approach must be on the information resource's business purpose, not on the specific IT resource. The effective management of risks is essential to protecting the information and information resources that enable the system's critical mission.
7. The system ~~must~~should embrace a forward-leaning enterprise security architecture which entails transitioning away from legacy systems and adopting modern and emerging technologies. Members must collaborate with OCS to reduce the system's legacy IT footprint, evaluate emerging technologies, and assess opportunities for integration to achieve enterprise solutions whenever possible.

Related Statutes, Policies, or Requirements

[Texas Government Code Ch. 2063, Texas Cyber Command](#)

[Title 1, Texas Administrative Code Ch. 202, Subch. C, Information Security Standards for Institutions of Higher Education](#)

[System Policy 02.04, System Members of The Texas A&M University System](#)

[System Policy 24.01, Risk Management](#)

[System Policy 29.01, Information Resources](#)

[System Regulation 29.02.01, Information Security Governance](#) (in progress)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Cybersecurity
(979) 234-0030

29.01 Information Resources

Revised [February 5, 2026](#) (MO XX-2026)
Next Scheduled Review: February 5, 2031
Click to view [Revision History](#).



Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards information resources as a vital part of fulfilling the mission of the system. The system chief information officer (SCIO) is responsible for coordinating the system's information resources, including ensuring, in consultation with the system chief information security officer (SCISO) and each member chief executive officer (CEO) and chief information officer (CIO), the effectiveness, confidentiality and efficiency of members' information resources.

This policy establishes the authority and responsibilities of the SCIO and provides the minimum rules to be developed and implemented by members to govern the use of information resources.

Definitions

Click to view [Definitions](#).

Policy

1. SYSTEM INFORMATION RESOURCES GOVERNANCE

- 1.1 The efficient and effective use of information resources is critical to the long-term success of the system. To that end, the SCIO is responsible for ensuring that all members implement rules for the appropriate management of information resources, including provisions designed to guarantee that information resources expenditures from any funding source are efficient and serve to improve system services.
- 1.2 Each member must develop and implement rules to ensure compliance with applicable Texas Department of Information Resources' rules, including but not limited to Texas Administrative Code, Title 1, Ch. 206, *State Web Sites*, and Ch. 213, *Electronic and Information Resources*. New or revised member information resources rules are not effective until approved by the SCIO or designee, in addition to other approvals required by the system or member.
- 1.3 The SCIO, with the chancellor's approval, must develop an information resources governance structure at the system level that accomplishes the following:

- (a) establishes a systemwide information technology (IT) vision that supports member missions and goals;
- (b) reduces non-productive redundancy across the system;
- (c) when in the best interest of the system, and strategic objectives of the member(s), consolidates resources including networks, hardware, systems and applications;
- (d) improves the security of the system's technology infrastructure; and
- (e) determines the appropriate thresholds for delegating purchasing authority for member information resources to member CEOs.

2. USE OF SYSTEM INFORMATION RESOURCES

- 2.1 Each user of system information resources is responsible for using those system information resources in accordance with the guidelines established by the Texas Department of Information Resources, the Texas Ethics Commission, and System Policy 07.01, *Ethics*. Accordingly, each user must:
 - (a) use information resources for officially authorized business purposes, with an exception for incidental use as allowed in accordance with System Policy 33.04, *Use of System Resources*;
 - (b) promptly disclose fraud, waste or abuse in accordance with System Policy 10.02, *Fraud Prevention*;
 - (c) adhere to all laws, regulations and policies that refer to the use of information resources; and
 - (d) endeavor to avoid any actions that would create the appearance that the user is violating the law or the system's ethical standards.
- 2.2 There is no expectation of privacy when using system information resources beyond that which is expressly provided by applicable privacy laws. Information created, stored or transmitted on system information resources may be subject to disclosure under the Texas Public Information Act or through legal or administrative proceedings. While the system does not routinely monitor individual usage of system information resources, members have the right to examine information created, stored or transmitted on system information resources for general business purposes, including but not limited to the normal operation and maintenance of such resources.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 51.9335, Acquisition of Goods and Services](#)

[Tex. Gov't Code Ch. 2054, Information Resources](#)

Tex. Gov't Code Ch. 2063, *Texas Cyber Command*

1 Tex. Admin. Code Ch. 206, *State Websites*

1 Tex. Admin. Code Ch. 207, *Telecommunications Services*

1 Tex. Admin. Code Ch. 209, *Minimum Standards for Meetings Held by Videoconference*

1 Tex. Admin. Code Ch. 211, *Information Resources Managers*

1 Tex. Admin. Code Ch. 213, *Electronic and Information Resources*

1 Tex. Admin. Code Ch. 215, *Statewide Technology Centers*

1 Tex. Admin. Code Ch. 216, *Project Management Practices*

1 Tex. Admin. Code Ch. 217, *Procurement of Information Resources*

System Policy 10.02, *Fraud Prevention*

System Policy 29.02, *Information Security*

System Policy 33.04, *Use of System Resources*

System Regulation 29.01.01, *Information Resources Governance*

System Regulation 29.01.04, *Accessibility of Electronic Information Resources*

System Regulation 29.02.01, *Information Security Governance*

System Regulation 33.04.02, *Use of Telecommunication Services*

Member Rule Requirements

A rule is required to supplement this policy. See Sections 1.1 and 1.2.

Contact Office

Information Technology
(979) 458-6450



29.02 Information Security

Approved February 5, 2026 (MO XX-2026)
Next Scheduled Review: February 5, 2031

Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards cyber and information security as vital to fulfilling the mission of the system. The system chief information security officer (SCISO) is responsible for coordinating the system's cyber and information security, including ensuring, in consultation with each member chief executive officer (CEO), the confidentiality, integrity and availability of system members' (member) information resources.

References to system information and information resources in this policy applies equally to System Offices-owned and member-owned information and information resources.

Policy

1. In accordance with Chapter 2063, Texas Government Code, the system maintains an information security program that facilitates the protection of system information resources and operations. The System Office of Cybersecurity (OCS) establishes the governance framework, policy requirements, and standards for managing the security of system information resources.
2. While information security and privacy are independent disciplines, both are closely related, therefore it is essential for the system to take a coordinated approach in identifying and managing risks. OCS provides oversight on the system information security program while the System Office of Ethics & Compliance and member privacy officers, in coordination with OCS, serves as the central authority for privacy within the system.
3. OCS serves as the central focal point and enforces system-wide information security management while providing oversight on the implementation of State of Texas (state) cyber and information security requirements. To strengthen the system's information security posture, OCS and members must continue collaborating to support the business functions of the system.
4. The system information security program defines goals for and delegates information security responsibility to the members. These goals represent baseline expectations for the system's information security posture, taking into consideration the respective business needs and missions of each member. The adoption of a system common controls program and enterprise security architecture will result in more efficient and effective implementation of security requirements.

5. The system information security governance framework serves as the foundation for the information security program. This policy and associated regulations, information security controls matrix (ISCM), standards, and guidelines collectively provide flexibility for the information security program to adapt to evolving threats and effectively manage risks. This framework includes:
 - 5.1 **Regulations** as the primary mechanism to enforce information security requirements and define roles and responsibilities.
 - 5.2 **ISCM** to supplement policy and regulations by identifying organizationally defined control parameters, in accordance with Title 1, Texas Administrative Code, Section 202.76 and the Texas Security Control Standards Catalog.
 - 5.3 **Standards** based on the ISCM with specific technical requirements for information security.
 - 5.4 **Guidelines** to guide the implementation of processes in support of the policy, regulation, and standards.
6. The concepts found within the [Texas Cybersecurity Framework](#) (TCF), [NIST Risk Management Framework](#) (RMF), and [NIST Special Publication \(SP\) 800-37 Revision 2, Risk Management Framework for Information Systems and Organizations: A System Life Cycle Approach for Security and Privacy](#), comprise the basis for the system's information security program. The information security program provides a formal, structured approach for developing risk assessments for information resources and provides a uniform standard for evaluating security risks to information resources operating by or on behalf of the system. The primary focus of this approach must be on the information resource's business purpose, not on the specific IT resource. The effective management of risks is essential to protecting the information and information resources that enable the system's critical mission.
7. The system should embrace a forward-leaning enterprise security architecture which entails transitioning away from legacy systems and adopting modern and emerging technologies. Members must collaborate with OCS to reduce the system's legacy IT footprint, evaluate emerging technologies, and assess opportunities for integration to achieve enterprise solutions whenever possible.

Related Statutes, Policies, or Requirements

[Texas Government Code Ch. 2063, Texas Cyber Command](#)

[Title 1, Texas Administrative Code Ch. 202, Subch. C, Information Security Standards for Institutions of Higher Education](#)

[System Policy 02.04, System Members of The Texas A&M University System](#)

[System Policy 24.01, Risk Management](#)

[System Policy 29.01, *Information Resources*](#)

System Regulation 29.02.01, *Information Security Governance* (in progress)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Cybersecurity
(979) 234-0030

AGENDA ITEM BRIEFING

Submitted by: Korry Castillo, Chief Strategy Officer
The Texas A&M University System

Subject: Approval of Revisions to System Policy 29.01, *Information Resources* and the Addition of a New System Policy 29.02, *Information Security*

Proposed Board Action:

Approve revisions to System Policy 29.01, *Information Resources*, and approve a new System Policy 29.02, *Information Security*.

Background Information:

Revisions to System Policy 29.01 and the adoption of a new System Policy 29.02 are proposed to reflect the recent separation of the Office of Cybersecurity from the Office of Information Technology. The nature of cyber threats has evolved, impacting legal compliance, financial operations, academic research, and student data privacy. As such, information and cybersecurity must be treated as an enterprise-wide risk, not solely an information technology (IT) concern. The proposed new System Policy 29.02 separates information security from broader information resources policy to clarify independent risk oversight while maintaining close coordination with IT leadership.

The following revisions are proposed for System Policy 29.01.

- Section 1.2 is revised to remove reference to Texas Administrative Code, Ch. 202, *Information Security Standards*, because the responsibility for ensuring compliance with these rules has been transferred to the System Chief Information Security Office in the new System Policy 29.02.
- The Policy Summary and Related Statutes, Policies, or Requirements sections are also updated to reflect this change of responsibility, including to reflect the new Tex. Gov't Code, Ch. 2063, *Texas Cyber Command*.

A&M System Funding or Other Financial Implications:

None.

Strategic Plan Imperative(s) this Item Advances:

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

REVISED

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM
Office of Information Technology**
February 2, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Revisions to System Policy 29.01, *Information Resources*, and the Addition of a New System Policy 29.02, *Information Security*

I recommend adoption of the following minute order:

“The revisions to System Policy 29.01, *Information Resources*, and approval of a new System Policy 29.02, *Information Security*, as shown in the attached exhibits, are approved, effective immediately.

Respectfully submitted,

Korry Castillo
Chief Strategy Officer

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nichole B. Bunker
General Counsel

29.01 Information Resources

Revised February 5, 2026 (MO XX-2026)

Revised February 9, 2023 (MO 021-2023)

Next Scheduled Review: February 9, 2028February 5, 2031

Click to view [Revision History](#).



Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards information resources as a vital part of fulfilling the mission of the system. The system chief information officer (SCIO) is responsible for coordinating the system's information resources, including ensuring, in consultation with the system chief information security officer (SCISO) and each member chief executive officer (CEO) and chief information officer (CIO), the effectiveness, confidentiality and efficiency of members' information resources. In addition, the SCIO, in consultation with each CEO, is responsible for ensuring that appropriate rules are implemented to safeguard computer systems, networks and data and mitigating risks that may compromise information integrity, availability and confidentiality.

This policy establishes the authority and responsibilities of the SCIO and provides the minimum rules to be developed and implemented by members to govern the use of information resources.

Definitions

Click to view [Definitions](#).

Policy

1. SYSTEM INFORMATION RESOURCES GOVERNANCE

- 1.1 The efficient and effective use of information resources is critical to the long-term success of the system. To that end, the SCIO is responsible for ensuring that all members implement rules for the appropriate management of information resources, including provisions designed to guarantee that information resources expenditures from any funding source are efficient and serve to improve system services.
- 1.2 Each member must develop and implement rules to ensure compliance with applicable Texas Department of Information Resources' rules, including but not limited to Texas Administrative Code, Title 1, Ch. 202, Information Security Standards, Ch. 206, *State Web Sites*, and Ch. 213, *Electronic and Information Resources*. New or revised member information resources rules are not effective until approved by the SCIO or designee, in addition to other approvals required by the system or member.

- 1.3 The SCIO, with the chancellor's approval, must develop an information resources governance structure at the system level that accomplishes the following:
 - (a) establishes a systemwide information technology (IT) vision that supports member missions and goals;
 - (b) reduces non-productive redundancy across the system;
 - (c) when in the best interest of the system, and strategic objectives of the member(s), consolidates resources including networks, hardware, systems and applications;
 - (d) improves the security of the system's technology infrastructure; and
 - (e) determines the appropriate thresholds for delegating purchasing authority for member information resources to member CEOs.

2. USE OF SYSTEM INFORMATION RESOURCES

- 2.1 Each user of system information resources is responsible for using those system information resources in accordance with the guidelines established by the Texas Department of Information Resources, the Texas Ethics Commission, and System Policy 07.01, *Ethics*. Accordingly, each user must:
 - (a) use information resources for officially authorized business purposes, with an exception for incidental use as allowed in accordance with System Policy 33.04, *Use of System Resources*;
 - (b) promptly disclose fraud, waste or abuse in accordance with System Policy 10.02, *Fraud Prevention*;
 - (c) adhere to all laws, regulations and policies that refer to the use of information resources; and
 - (d) endeavor to avoid any actions that would create the appearance that the user is violating the law or the system's ethical standards.
- 2.2 There is no expectation of privacy when using system information resources beyond that which is expressly provided by applicable privacy laws. Information created, stored or transmitted on system information resources may be subject to disclosure under the Texas Public Information Act or through legal or administrative proceedings. While the system does not routinely monitor individual usage of system information resources, members have the right to examine information created, stored or transmitted on system information resources for general business purposes, including but not limited to the normal operation and maintenance of such resources.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 51.9335, Acquisition of Goods and Services](#)

Tex. Gov't Code Ch. 2054, *Information Resources*

Tex. Gov't Code Ch. 2063, *Texas Cyber Command*

1 Tex. Admin. Code Ch. 202, *Information Security Standards*

1 Tex. Admin. Code Ch. 206, *State Websites*

1 Tex. Admin. Code Ch. 207, *Telecommunications Services*

1 Tex. Admin. Code Ch. 209, *Minimum Standards for Meetings Held by Videoconference*

1 Tex. Admin. Code Ch. 211, *Information Resources Managers*

1 Tex. Admin. Code Ch. 213, *Electronic and Information Resources*

1 Tex. Admin. Code Ch. 215, *Statewide Technology Centers*

1 Tex. Admin. Code Ch. 216, *Project Management Practices*

1 Tex. Admin. Code Ch. 217, *Procurement of Information Resources*

System Policy 10.02, *Fraud Prevention*

System Policy 29.02, *Information Security*

System Policy 33.04, *Use of System Resources*

System Regulation 29.01.01, *Information Resources Governance*

System Regulation 29.01.02, *Use of Licensed Software*

System Regulation 29.01.03, *Information Security*

System Regulation 29.01.04, *Accessibility of Electronic Information Resources*

System Regulation 29.02.01, *Information Security Governance*

System Policy 33.04, *Use of System Resources*

System Regulation 33.04.02, *Use of Telecommunication Services*

Member Rule Requirements

A rule is required to supplement this policy. See Sections 1.1 and 1.2.

Contact Office

Information Technology
(979) 458-6450



29.02 Information Security

Approved February 5, 2026 (MO XX-2026)
Next Scheduled Review: February 5, 2031

Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards cyber and information security as vital to fulfilling the mission of the system. The system chief information security officer (SCISO) is responsible for coordinating the system's cyber and information security, including ensuring, in consultation with each member chief executive officer (CEO), the confidentiality, integrity and availability of system members' (member) information resources.

References to system information and information resources in this policy applies equally to System Offices-owned and member-owned information and information resources.

Definitions

[Click to view Definitions.](#)

Policy

1. In accordance with Chapter 2063, Texas Government Code, the system maintains an information security program that facilitates the protection of system information resources and operations. The System Office of Cybersecurity (OCS) establishes the governance framework, policy requirements, and standards for managing the security of system information resources.
2. While information security and privacy are independent disciplines, both are closely related, therefore it is essential for the system to take a coordinated approach in identifying and managing risks. OCS provides oversight on the system information security program while the System Office of Ethics & Compliance and member privacy officers, in coordination with OCS, serves as the central authority for privacy within the system.
3. OCS serves as the central focal point and enforces system-wide information security management while providing oversight on the implementation of State of Texas (state) cyber and information security requirements. To strengthen the system's information security posture, OCS and members must continue collaborating to support the business functions of the system.
4. The system information security program defines goals for and delegates information security responsibility to the members. These goals represent baseline expectations for the system's

information security posture, taking into consideration the respective business needs and missions of each member. The adoption of a system common controls program and enterprise security architecture will result in more efficient and effective implementation of security requirements.

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 - 5.3 **Standards** based on the ISCM with specific technical requirements for information security.
 - 5.4 **Guidelines** to guide the implementation of processes in support of the policy, regulation, and standards.
6. The concepts found within the [Texas Cybersecurity Framework](#) (TCF), [NIST Risk Management Framework](#) (RMF), and [NIST Special Publication \(SP\) 800-37 Revision 2, Risk Management Framework for Information Systems and Organizations: A System Life Cycle Approach for Security and Privacy](#), comprise the basis for the system's information security program. The information security program provides a formal, structured approach for developing risk assessments for information resources and provides a uniform standard for evaluating security risks to information resources operating by or on behalf of the system. The primary focus of this approach must be on the information resource's business purpose, not on the specific IT resource. The effective management of risks is essential to protecting the information and information resources that enable the system's critical mission.
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[Title 1, Texas Administrative Code Ch. 202, Subch. C, Information Security Standards for Institutions of Higher Education](#)

[System Policy 02.04, System Members of The Texas A&M University System](#)

[System Policy 24.01, Risk Management](#)

[System Policy 29.01, Information Resources](#)

[System Regulation 29.02.01, Information Security Governance](#) (in progress)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Cybersecurity
(979) 234-0030

29.01 Information Resources

Revised [February 5, 2026](#) (MO XX-2026)
Next Scheduled Review: February 5, 2031
Click to view [Revision History](#).



Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards information resources as a vital part of fulfilling the mission of the system. The system chief information officer (SCIO) is responsible for coordinating the system's information resources, including ensuring, in consultation with the system chief information security officer (SCISO) and each member chief executive officer (CEO) and chief information officer (CIO), the effectiveness, confidentiality and efficiency of members' information resources.

This policy establishes the authority and responsibilities of the SCIO and provides the minimum rules to be developed and implemented by members to govern the use of information resources.

Definitions

Click to view [Definitions](#).

Policy

1. SYSTEM INFORMATION RESOURCES GOVERNANCE

- 1.1 The efficient and effective use of information resources is critical to the long-term success of the system. To that end, the SCIO is responsible for ensuring that all members implement rules for the appropriate management of information resources, including provisions designed to guarantee that information resources expenditures from any funding source are efficient and serve to improve system services.
- 1.2 Each member must develop and implement rules to ensure compliance with applicable Texas Department of Information Resources' rules, including but not limited to Texas Administrative Code, Title 1, Ch. 206, *State Web Sites*, and Ch. 213, *Electronic and Information Resources*. New or revised member information resources rules are not effective until approved by the SCIO or designee, in addition to other approvals required by the system or member.
- 1.3 The SCIO, with the chancellor's approval, must develop an information resources governance structure at the system level that accomplishes the following:

- (a) establishes a systemwide information technology (IT) vision that supports member missions and goals;
- (b) reduces non-productive redundancy across the system;
- (c) when in the best interest of the system, and strategic objectives of the member(s), consolidates resources including networks, hardware, systems and applications;
- (d) improves the security of the system's technology infrastructure; and
- (e) determines the appropriate thresholds for delegating purchasing authority for member information resources to member CEOs.

2. USE OF SYSTEM INFORMATION RESOURCES

- 2.1 Each user of system information resources is responsible for using those system information resources in accordance with the guidelines established by the Texas Department of Information Resources, the Texas Ethics Commission, and System Policy 07.01, *Ethics*. Accordingly, each user must:
 - (a) use information resources for officially authorized business purposes, with an exception for incidental use as allowed in accordance with System Policy 33.04, *Use of System Resources*;
 - (b) promptly disclose fraud, waste or abuse in accordance with System Policy 10.02, *Fraud Prevention*;
 - (c) adhere to all laws, regulations and policies that refer to the use of information resources; and
 - (d) endeavor to avoid any actions that would create the appearance that the user is violating the law or the system's ethical standards.
- 2.2 There is no expectation of privacy when using system information resources beyond that which is expressly provided by applicable privacy laws. Information created, stored or transmitted on system information resources may be subject to disclosure under the Texas Public Information Act or through legal or administrative proceedings. While the system does not routinely monitor individual usage of system information resources, members have the right to examine information created, stored or transmitted on system information resources for general business purposes, including but not limited to the normal operation and maintenance of such resources.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 51.9335, Acquisition of Goods and Services](#)

[Tex. Gov't Code Ch. 2054, Information Resources](#)

Tex. Gov't Code Ch. 2063, *Texas Cyber Command*

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1 Tex. Admin. Code Ch. 207, *Telecommunications Services*

1 Tex. Admin. Code Ch. 209, *Minimum Standards for Meetings Held by Videoconference*

1 Tex. Admin. Code Ch. 211, *Information Resources Managers*

1 Tex. Admin. Code Ch. 213, *Electronic and Information Resources*

1 Tex. Admin. Code Ch. 215, *Statewide Technology Centers*

1 Tex. Admin. Code Ch. 216, *Project Management Practices*

1 Tex. Admin. Code Ch. 217, *Procurement of Information Resources*

System Policy 10.02, *Fraud Prevention*

System Policy 29.02, *Information Security*

System Policy 33.04, *Use of System Resources*

System Regulation 29.01.01, *Information Resources Governance*

System Regulation 29.01.04, *Accessibility of Electronic Information Resources*

System Regulation 29.02.01, *Information Security Governance*

System Regulation 33.04.02, *Use of Telecommunication Services*

Member Rule Requirements

A rule is required to supplement this policy. See Sections 1.1 and 1.2.

Contact Office

Information Technology
(979) 458-6450



29.02 Information Security

Approved February 5, 2026 (MO XX-2026)
Next Scheduled Review: February 5, 2031

Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards cyber and information security as vital to fulfilling the mission of the system. The system chief information security officer (SCISO) is responsible for coordinating the system's cyber and information security, including ensuring, in consultation with each member chief executive officer (CEO), the confidentiality, integrity and availability of system members' (member) information resources.

References to system information and information resources in this policy applies equally to System Offices-owned and member-owned information and information resources.

Policy

1. In accordance with Chapter 2063, Texas Government Code, the system maintains an information security program that facilitates the protection of system information resources and operations. The System Office of Cybersecurity (OCS) establishes the governance framework, policy requirements, and standards for managing the security of system information resources.
2. While information security and privacy are independent disciplines, both are closely related, therefore it is essential for the system to take a coordinated approach in identifying and managing risks. OCS provides oversight on the system information security program while the System Office of Ethics & Compliance and member privacy officers, in coordination with OCS, serves as the central authority for privacy within the system.
3. OCS serves as the central focal point and enforces system-wide information security management while providing oversight on the implementation of State of Texas (state) cyber and information security requirements. To strengthen the system's information security posture, OCS and members must continue collaborating to support the business functions of the system.
4. The system information security program defines goals for and delegates information security responsibility to the members. These goals represent baseline expectations for the system's information security posture, taking into consideration the respective business needs and missions of each member. The adoption of a system common controls program and enterprise security architecture will result in more efficient and effective implementation of security requirements.

5. The system information security governance framework serves as the foundation for the information security program. This policy and associated regulations, information security controls matrix (ISCM), standards, and guidelines collectively provide flexibility for the information security program to adapt to evolving threats and effectively manage risks. This framework includes:
 - 5.1 **Regulations** as the primary mechanism to enforce information security requirements and define roles and responsibilities.
 - 5.2 **ISCM** to supplement policy and regulations by identifying organizationally defined control parameters, in accordance with Title 1, Texas Administrative Code, Section 202.76 and the Texas Security Control Standards Catalog.
 - 5.3 **Standards** based on the ISCM with specific technical requirements for information security.
 - 5.4 **Guidelines** to guide the implementation of processes in support of the policy, regulation, and standards.
6. The concepts found within the [Texas Cybersecurity Framework](#) (TCF), [NIST Risk Management Framework](#) (RMF), and [NIST Special Publication \(SP\) 800-37 Revision 2, Risk Management Framework for Information Systems and Organizations: A System Life Cycle Approach for Security and Privacy](#), comprise the basis for the system's information security program. The information security program provides a formal, structured approach for developing risk assessments for information resources and provides a uniform standard for evaluating security risks to information resources operating by or on behalf of the system. The primary focus of this approach must be on the information resource's business purpose, not on the specific IT resource. The effective management of risks is essential to protecting the information and information resources that enable the system's critical mission.
7. The system should embrace a forward-leaning enterprise security architecture which entails transitioning away from legacy systems and adopting modern and emerging technologies. Members must collaborate with OCS to reduce the system's legacy IT footprint, evaluate emerging technologies, and assess opportunities for integration to achieve enterprise solutions whenever possible.

Related Statutes, Policies, or Requirements

[Texas Government Code Ch. 2063, Texas Cyber Command](#)

[Title 1, Texas Administrative Code Ch. 202, Subch. C, Information Security Standards for Institutions of Higher Education](#)

[System Policy 02.04, System Members of The Texas A&M University System](#)

[System Policy 24.01, Risk Management](#)

[System Policy 29.01, *Information Resources*](#)

System Regulation 29.02.01, *Information Security Governance* (in progress)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Cybersecurity
(979) 234-0030

Agenda Item No.

TEXAS A&M UNIVERSITY
Office of the President
January 22, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Honoring the Members of the 2025 Texas A&M University Women's Volleyball Team

I respectfully request the Board of Regents' approval of the following resolution honoring the Texas A&M University Women's Volleyball Team for their achievements.

WHEREAS, the members of the 2025 Texas A&M University Women's Volleyball Team are Ifenna Cos-Okpalla, Addi Applegate, Tatum Thomas, Emily Hellmuth, Lexi Guinn, Taryn Morris, Djurdja Stanojevic, Amaré Hernandez, Logan Lednick, Margot Manning, Taylor Humphrey, Ava Underwood, Kirra Musgrove, Maddie Waak, Megan Fitch, Morgan Perkins, Kyndal Stowers, head coach Jamie Morrison, associate head coach Lindsey Walton, associate head coach Jen Woods, assistant coach Jeff Fiorenza, director of analytics Joe Skinner, and director of operations Kaitlyn Corbett; and

WHEREAS, the 2025 Texas A&M University Women's Volleyball Team won the first national championship title in the program's history on December 21, 2025, becoming only the 13th university in the country to win a national title in women's volleyball; and

WHEREAS, the Texas A&M University Women's Volleyball Team defeated three No. 1 seeds in the NCAA tournament on its way to winning the title, finishing with a 29-4 record and a No. 1 national ranking, the highest in the program's history; and

WHEREAS, players Ifenna Cos-Okpalla, Logan Lednick, Kyndal Stowers, and Maddie Waak earned All-America honors; and

WHEREAS, head coach Jamie Morrison was named national coach of the year; and

WHEREAS, the members of the Women's Volleyball Team, in true Aggie spirit, represented Texas A&M University and the entire Bryan/College Station community with class, honor, and the highest degree of sportsmanship; now, therefore, be it

RESOLVED, that we, the members of the Board of Regents of The Texas A&M University System, gratefully recognize the achievements of the 2025 Texas A&M University Women's Volleyball Team; and, be it, further

RESOLVED, that this resolution be included in the minutes, and copies thereof be signed by the chairman of the Board of Regents of The Texas A&M University System and be presented to members of the Texas A&M University Women's Volleyball Team, Mr. Jamie Morrison, Ms. Lindsey Walton, Ms. Jen Woods, Mr. Jeff Fiorenza, Mr. Joe Skinner, and Ms. Kaitlyn Corbett, and to the Archives of Texas A&M University as an expression of congratulations for their excellence on the court.

Agenda Item No.
January 26, 2026

ADOPTED, this 5th day of February 2026.”

Respectfully submitted,

Thomas D. Williams
Interim President

System Approval Recommended:

Glenn Heger
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Counsel Approved
for Legal Sufficiency:**

R. Brooks Moore
General Counsel

**Board General Counsel Approved
for Legal Sufficiency:**

Nicole B. Bunker
General Counsel

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Mark J. Rudin, President
East Texas A&M University

Subject: Appointment of Associate Vice Provost for Transformative Learning and Dean of the Honors College of East Texas A&M University

Proposed Board Action:

Appoint Dr. Erin Webster Garrett as the Associate Vice Provost for Transformative Learning and Dean of the Honors College at East Texas A&M University, effective immediately.

Background Information:

Dr. Erin Webster Garrett is recommended for the position of Associate Vice Provost for Transformative Learning and Dean of the Honors College at East Texas A&M University. Dr. Webster Garrett brings significant academic leadership and administrative experience that aligns with the responsibilities of this role.

As Associate Vice Provost and Dean of the Honors College, Dr. Webster Garrett will work closely with the president and senior leadership to advance the academic mission of the institution. Responsibilities will include providing oversight and guidance for academic programs, supporting faculty development and student success, and fostering collaboration across colleges and administrative units. Dr. Webster Garrett will also contribute to strategic planning and institutional effectiveness, promote excellence in teaching, research, and service, and ensure that academic initiatives support the broader goals of the institution and The Texas A&M University System (A&M System).

A copy of the curriculum vitae of Dr. Webster Garrett is attached.

A&M System Funding or Other Financial Implications:

President Rudin recommends an initial salary of \$160,000.

Strategic Plan Initiative(s) this Item Advances:

This proposed appointment advances all the A&M System's strategic imperatives by strengthening our ability to provide qualified students with accessible and affordable educational opportunities, ensuring they are well-prepared for successful careers and engaged citizenship in a global economy. It supports the growth of a robust and collaborative research portfolio, enhances our capacity to serve the people of Texas and contributes to the state's economic vitality, and upholds our commitment to prudent financial stewardship and sustainability. In doing so, the appointment directly contributes to realizing the A&M System's vision of being the system of choice for students, employers, faculty, staff, and research funders.

Agenda Item No.

EAST TEXAS A&M UNIVERSITY

Office of the President

October 23, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Associate Vice Provost for Transformative Learning and Dean of the Honors College of East Texas A&M University.

I recommend adoption of the following minute order:

“Dr. Erin Webster Garrett is hereby named the Associate Vice Provost for Transformative Learning and Dean of the Honors College of East Texas A&M University, effective immediately, at an initial salary of \$160,000.”

Respectfully submitted,

Mark J. Rudin
President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

System General Counsel Approved for Legal Sufficiency:

R. Brooks Moore
General Counsel

Board General Counsel Approved for Legal Sufficiency:

Nichole B. Bunker
General Counsel

**Personnel Actions Requiring
Chancellor Approval**

Proposed New Hire:

Name:	Dr. Erin Webster Garrett
Title:	Associate Vice Provost and Dean of the Honors
Salary:	\$ 160,000.00

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	Texas A&M University - Corpus Christi	Associate Provost	157,080
2.	West Texas A&M University	Associate Provost	163,500
3.	Tarleton State University	Associate Provost	188,664
4.			
5.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	ETAMU	Assistant Vice Provost & Dean of Library	135,000
2.	ETAMU	Sr. Vice Provost & Associate VP of Student Success	217,159
3.	ETAMU	Assistant Vice Provost for Student Success	120,000
4.			
5.			

Erin Leigh Webster Garrett, Ph.D.

Dean and Professor of English
Honors College
East Texas A & M University

Administrative Commitments and Strengths

Experienced administrator committed to advocating for and expanding access to post-secondary education in service to a more just and equitable future for our local, national, and global communities.

- Skilled builder of teams and interdisciplinary programs that contribute diverse perspectives, skills, and experiences to tackle complex societal problems in sustainability, health equity, and K-20 education.
- Accomplished systems thinker able to identify, set, and achieve goals for connecting, integrating, and scaling quality experiential learning through the curriculum and co-curriculum.
- Strategic resource manager able to seed sustainable programs that enhance student success and college-to-career outcomes within complex budgetary and administrative settings.

Education

Ph. D.	Literary Studies, University of Denver, Denver, CO	2001
M. A.	English, Virginia Commonwealth University, Richmond, VA	1992
B. A.	English with Spanish minor, University of Richmond, Richmond, VA	1990

Administrative Appointments

East Texas A&M University, Commerce, TX

Dean of the Honors College

2024-present

Select accomplishments during year 1:

- Relaunched the Honors College as a national leader in student ready education
- Managed and reallocated \$2.3M budget to address deficits and invest in solution-based strategies
 - Transitioned the Honors College to an experiential learning model
 - Reorganized and developed Honors College staff for increased capacity
 - Piloted IT solutions for improved data collection and tracking
 - Launched faculty innovation grants for development of honors experiences in the academic colleges

- Increased enrollment in the Honors College by $\geq 7\%$ while also increasing quality assurance measures and maintaining the prestige of Honors distinction
 - Restructured the scholarship model from last-dollar-in to flat-rate
 - Opened Honors experiences to high achieving current and transfer students
 - Created and awarded 14 scholarships for Transfer students
 - Created and launched the Student Transformative Learning Awards to address financial barriers to undergraduate research, internships, leadership experiences, etc.

Virginia Commonwealth University, Richmond, VA

Office of Provost

Associate Vice Provost for Relevant, Experiential and Applied Learning 2023-present

Assistant Vice Provost for Relevant, Experiential and Applied Learning 2018-2023

Select accomplishments:

- Lead institutionalization of experiential learning as a component of every baccalaureate degree, and centralization of high impact offices and experiential learning reporting.
 - University-level “REAL” experiential learning graduation requirement in place as of fall 2021. 81% of undergraduate degree programs and concentrations (n=173) currently require an advanced “REAL” experience; on track for 100% participation by fall 2025, two-years earlier than projected.
 - By year two of implementation fully integrated experiential learning data into enterprise systems including Banner SIS and EAB Navigate.
 - By year 3 of implementation, increased overall student participation in REAL course experiences by 22% (23% undergrad, 35% grad) and increased availability of REAL courses by 29% (1434 sections in fall 2019 to 1855 sections in fall 2022).
- Established a shared governance structure and policy library for all experiential learning, spanning the curriculum and co-curriculum.
- Established the VCU REAL taxonomy and REAL Data Dashboard for tracking student engagement and success across ~3600 sections of experiential learning courses and 30+ co-curricular programs each academic year.
- Established a budget-neutral co-curricular transcript solution in fall 2022. ~1200 student co-curricular achievements acknowledged on the academic transcript in year 1 of implementation.
- Secured institutional commitments and \$500,000+ in external funding for strategic investments in IT, faculty incentives, and general support.
- Led multi-year planning and development of VCU’s Quality Enhancement Plan (QEP), a mandatory component of reaffirmation of accreditation by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), VCU’s regional accreditor.

Southern Connecticut State University, Hamden, CT

Office of the President

Visiting Scholar and American Council on Education Fellow 2017-2018

Select accomplishments:

- Shadowed President Joe Bertolino with access to all aspects of executive leadership management, strategic planning, and external partnership development.

- Developed a staff appreciation initiative as part of a staff retention initiative and provided a report with recommendations for policy reform and action based on quantitative and qualitative assessments.
- Conducted a year-long leadership project on executive-level change management.

Radford University, Radford, VA

Office of the Provost

Faculty Director, Scholar-Citizen Quality Enhancement Plan (QEP) 2012-2017

Executive Intern 2012-2013

Select accomplishments:

- Led the successful submission and acceptance by SACSCOC of the Scholar-Citizen QEP, its launch and implementation, and final submission of the Fifth Year Impact Report. All aspects of the QEP were implemented by year 3, two years earlier than projected and with higher than projected faculty and student participation. Demonstrated statistically significant impacts on retention, allowing for strategic refocusing in the post-QEP period.
- Chaired the Taskforce on Internal Governance (IG) Reform (2012-2014), increasing communication and transparency by eliminating redundant and out-of-date processes and policies, and creating a common website for collection, coordination, and communication of IG policies, motions, and committee work.
- Led the institution's successful application for the Corporation for National and Community Service President's Higher Education Community Service Honor Roll (designation received 2012, 2013, 2014, and 2015).

College of Humanities and Sciences

Interim Director, Women's Studies Program 2008-2009

Select accomplishments:

- Responsible for liaising with departments, staffing courses, raising visibility of the Women's Studies Minor, managing student issues, mentoring faculty, providing input for faculty promotion and tenure, and Women's History Month event planning and promotion.
- Saw a 10% increase in enrollment in the Women's Studies Minor and an expansion of affiliated faculty/departments.
- Received university award for Distinguished Contributions to Women's Studies.

Faculty Appointments

Rank: Tenured full professor

East Texas A&M University, Commerce, TX 2024-present

College of Humanities, Social Sciences and Arts

Professor of English, Department of Languages and Literatures

Radford University, Radford, VA 2001-2018

College of Humanities and Behavioral Sciences

Professor of English, Department of English 2013-2018

Graduate Teaching Faculty, Department of English	2002-2018
Associate Professor, Department of English (awarded tenure, May 2007)	2007-2013
Mentor, Graduate Teaching Fellowship Program, Department of English	2002-2011
Assistant Professor, Department of English	2001-2007

Select accomplishments:

- Consistently high teaching evaluations in courses spanning first-year writing through graduate courses in 18th and 19th century literatures in English.
- Nationally recognized for teaching innovations in digital humanities and engaged learning.
- Service on the English Department Personnel Committee (2007-2018) and University Faculty Grievance Committee (2008-2012).
- Faculty advisor for the English Education Program (2003-2011) and student media (2002-2012).
- Leadership of department, college and university level curriculum committees.
- Service on Graduate Affairs Council, 2004-2009.
- Supervision and mentorship of first and second-year Graduate Teaching Fellows (2002-2011).

Rank: Associate professor, Administrative and Professional Faculty

Virginia Commonwealth University, Richmond, VA 2018-present

Select accomplishments:

- Teach for the English department utilizing HyFlex, hybrid modalities.
- Oversee 40+ student independent projects each semester.
- Serve as a Faculty Fellow mentor and as part of the Grace E. Harris Leadership network.

Grants

Transformative Learning through Federal Work-Study at Virginia Commonwealth University: Student Employment as an Intentional Career Development Experience, Co-Investigator, \$98,542

Grant period: 2023-2025; Grantor: State Council on Higher Education for Virginia, Commonwealth Innovative Internship Program

Creating the RVA-VTOP Collaborative: Breaking Down Silos and Building Talent Pipelines through Work-Based Learning, Primary Investigator, \$325,000

Grant period: 2021-2024; Grantor: State Council on Higher Education for Virginia, Commonwealth Innovative Internship Program

VCU's Entrepreneur Academy and Student Storefront, Co-Investigator, \$50,000

Grant period: 2021-2023; Grantor: Association of Public Land Grant Universities, Collaborative Opportunity Grant Program

Creating a College to Career Blueprint in Non-Vocational Programs, Primary Investigator, \$25,000

Grant period: 2020-2022; Grantor: State Council on Higher Education for Virginia, Commonwealth Innovative Internship Program

Summer Research Grant, Archival Research at the National Library of Scotland, Primary Investigator, \$10,000

Grant period: 2009; Grantor: Radford University

Developing a Digital Humanities Initiative, Primary Investigator, \$10,000

Grant period: 2007; Grantor: National Endowment for the Humanities, Faculty Development Grant

Developing a Digital Humanities Initiative, Primary Investigator, \$10,000

Grant period: 2004; Grantor: National Endowment for the Humanities, Faculty Development Grant

Fellowships in Executive Leadership

American Council on Education (ACE) Fellow 2017-2018

Sponsor institution: Radford University

Host institution: Southern Connecticut State University

ACE Virginia Network for Women in Higher Education 2013-2014

Sponsor institution: Radford University

Executive Leadership Training, Higher Education Research Seminar 2012-2013

Sponsor institution: Radford University

Host institution: University of Denver

Executive Leadership Intern, Office of the Provost 2012-2013

Sponsor institution: Radford University

Change project: Internal governance reform

Professional Certifications

Global Initiatives Master Class: Partnership as Collaborative Ventures to Build 2023

Enrollment with Dr. Paulo Zagalo-Melo

VCU Global Education Office, Richmond, VA

Certificates of Completion, Design Thinking Innovation and Change Management 2022

VCU DaVinci Center, Richmond, VA

Independent Reviewer, Essential Employability Certified Reviewer 2020

Accreditor: Quality Assurance Commons

VALUE Institute Scorer, Critical Thinking 2020

Accreditor: American Association of Colleges and Universities

Evaluating the Acceptability and Quality of a QEP **2015**
 Accreditor: SACSCOC

Certificate of Completion, Investigation of Sex Crimes for Campus Police and Public Safety Agencies **2015**
 Radford University, Radford, VA

**Professional Service:
Regional, State, and National Committees and Working Groups**

Texas Honors Deans and Directors Workgroup **2024-2025**

Virginia Senate Bill 1280 Implementation Advisory Workgroup **2023-2024**
 State Council of Higher Education for Virginia

One of 18 appointed HEI representatives charged with crafting guidance for institutional governing boards on implementation of SB1280. SB1280 mandates all public HEIs in the Commonwealth integrate a work-based learning experience as a degree requirement.

Virginia State General Education Workgroup **2023**
 State Council of Higher Education for Virginia

VIP Consortium Annual Meeting Workgroup **2023**
 VIP Consortium

Served as on the planning committee and proposal review committee for the 2023 annual meeting. The VIP Consortium is a non-profit alliance established to promote the success of Vertically Integrated Projects (VIPs) in colleges and universities.

Mellon Pathways to the Arts and Humanities Advisory Board **2020-2024**
 Virginia Commonwealth University and Virginia Community College System

Service as an advisor and consultant on a \$5M grant initiative to establish a clear transfer pathway for Arts and Humanities students between VCU and three partnering community colleges.

ACE Diversity, Equity and Inclusion Community of Practice **2020**
 American Council on Education

Invited contributor to the development of the American Council on Education's DEI Framework. The Framework is designed as both a call-to-action and a practical guide for institutions to prioritize belonging and to create equitable campus cultures.

Higher-Education Technology Workgroup **2020-2021**
 State Council of Higher Education for Virginia

Service as a content expert on a state level workgroup tasked with aligning state and HEI technology solutions to monitor student engagement in internships and other workforce readiness experiences.

RVA Now, Higher Education Action Team Taskforce **2020-2022**
 Greater Richmond Chamber of Commerce, Richmond, Virginia

Advisor to a talent retention initiative funded as part of the Commonwealth's plan to be named the top state for business by 2030.

Professional Service: Certification, Evaluation, and Assessment

NCUR 24 Reviewer National Council on Undergraduate Research	2023
Consultant, Bowie State University Contracted to provide consultancy services, executive leadership training, and faculty development workshops as BSU works toward embedding high impact practice as a degree requirement.	2023-2024
Independent Essential Employability Certification Reviewer Quality Assurance Commons for Post-Secondary Higher Education Certified reviewer and consultant for HEIs developing workforce readiness strategic plans and integrating career readiness learning outcomes.	2020-2024
VALUE Institute Scorer American Association of Colleges and Universities	2020-present
Peer Reviewer, <i>European Romantic Review</i>	2018-present
Peer Reviewer and Advisor, High Impact Practices in the States Conference	2017
Virginia Governor's Higher Education Presidents' Summit on Service Year	2015, 2016
Peer Reviewer, <i>Essays in Romanticism</i>	2015-present
Peer Reviewer, <i>International Journal of Research on Service-Learning</i>	2015-2019
Quality Enhancement Plan Lead Evaluator Southern Association for Colleges and Schools Commission on Colleges	2014, 2016
Contributing Editor, Annotated Bibliography of English Studies Routledge Press	2010-2012
Reviewer, International Journal of Teaching and Learning in Higher Education 2005-2017 Ed. Eddie Watson, University of Georgia, Athens, GA	2005-2017

Select Honors and Awards

Vertically Integrated Projects (VIP) Program Expansion Award VIP Consortium, Georgia Tech, Atlanta, GA	May 2023
Global Senior Leadership Symposium	December 2021

Selected and hosted by Education First, The Forum on Education Abroad, AIEA, and the Nobel Prize Museum

Anna Lee Stewart Award for Contributions to Faculty Development 2018
 Awarded for contributions to faculty development at Radford University

Recognized Faculty Innovator for Digital Humanities 2014
 Radford University Center for Innovative Teaching and Learning for advancing pedagogies of engagement in the humanities classroom

Radford University “Distinguished Contributions to Women’s Studies” 2012
 Recognized for contributions to the advancement of the Women’s Studies program at Radford University

College of Humanities and Behavioral Sciences Scholarly Project Award 2012
 Radford University

Recognized Faculty Innovator for Digital Humanities 2008
 Radford University Center for Innovative Teaching and Learning for advancing pedagogies of engagement in the humanities classroom

Honorary Member, Alpha Lambda Delta 2008
 Excellence in advising by the Alpha Lambda Delta chapter at Radford University

Spotlight on Innovation: “Web of Mind” 2006
 National Media Consortium selection as an emerging leader in digital pedagogy best practices and innovation.

Select Publications

Book

The Literary Career of Novelist Mary Shelley after 1822: Romance, Realism, and the Politics of Gender. Edwin Mellen P, 2007.

Media Appearances

Webster Garrett, Erin. "Interview: Experiential Learning - What It Is, Why It's Important, and How You Can Still Find Opportunities During Covid-19." RVA NOW Instagram Live: A Resource for Students Wanting to Learn about Post-Grad Opportunities in a Rapidly Evolving RVA Region. Ed. Allison Pollock. Chamber RVA, 28 October 2020. Web. <<https://www.instagram.com/tv/CG5lFW-F40l/?hl=en>>

Webster Garrett, Erin. "The Handmaid's Tale: Wednesday's Access Utah." Access Utah. Ed. Tom Williams. Utah Public Radio, 24 May 2017. Radio.

Articles and resources

Webster Garrett, Erin, and Mary C. Boyes. “Want to Make Sure Your Innovative Program Endures? Here are 3 Things You Can Do.” *The Evollution, A Modern Campus Illumination.* March 2024. Online.

Career Curriculum Resource: VCU College to Career Blueprint: Career Readiness through the Disciplines. With Samara Reynolds, Michael Southam-Gerow, Krystal Dorsey, Shawn Jones, and LaToya Davis. 2022. Online <https://careers.vcu.edu/media/career-services/C2C_Blueprint _ADA.pdf>

Webster Garrett, Erin, and Constance Relihan. “Make Experiential Learning REAL for Your Campus: Principles for Success.” *Academic Leader*. 4 October 2021.

“Leveling the Playing Field: A Case for Utilizing the VCU Student Life & Learning Fund to Create and Sustain an Internship Funding Program,” With Samara Reynolds, Anna Umbreit, Anita Taylor, Katybeth Lee, Krystle Dorsey, 2020. Virginia Commonwealth University. Print.

ACE Engage Resource: Combatting COVID-19 in Higher Education with a Diversity, Equity and Inclusion Lens. With Michelle Bryan, Leslie Daugherty, Athena Fulay, Kristi Kelly, Jairo McMican, Laneika Musalini, Kelly Pengelly, Lynn Andrea Stein, Carol Sumner, Scott Vignos, Randy Williams, Jamyra Young, and Pamela Young. 2020. Online <https://www.acenet.edu/Documents/ace_dei_cop_policy_practice.pdf>

Review. “Imagining Women Readers, 1789 – 1820: Well-Regulated Minds by Richard DeRitter (Manchester UP) and Publishing, Editing, and Reception: Essays in Honor of Donald H. Reiman edited by Michael Edson (U of Delaware P).” *European Romantic Review* 28.4 (2017): 511-519. Print.

Review. “*Science, Gender and History: The Fantastic in Mary Shelley and Margaret Atwood* by Suparna Banerjee (Cambridge Scholars, 2014).” *English Studies* 98.2 (2017): 219-221. Print.

Foreword, *Intervals: Appalachia to Istanbul*, by Judy Ayyildiz. Clifton Forge: Mountain Empire Publications, 2015. Print.

“White Paper and Black Figures: Mary Shelley Writing America.” In *Mary Shelley and Her Contemporaries*. Ed. Lucy Morrison and Adam Meckler. New York: Cambridge Scholars P, 2010. Print.

“*Shelley’s Eye: Travel Writing and Aesthetic Vision* by Benjamin Colbert (Ashgate, 2005) and *Italia Romantica: English Romantics and Italian Freedom*, by Roderick Cavaliero (Tauris 2005).” *Keats-Shelley Journal* 57 (2008): 165-67. Print.

“A Momifesto: The Top Ten Most Surprising Things about Being a Pregnant Professor or Doctor Mom,” co-author with Drs. Cynthia Kuhn, Christy Rowe, and Josie Mills. *Mama, Ph.D. Women Write about Motherhood and the Academy*, ed. Elena Evans and Caroline Grant, Rutgers UP, 2008. Print.

“The Politics of Ambivalence: Romance, History, and Gender in Mary W. Shelley’s *Fortunes of Perkin Warbeck*.” *Clio, A Journal of Literature, History and the Philosophy of History* 37.1 (Fall 2007): 49-68. Print.

“Changing Course with the Web of Mind: Using Hypertext to Rediscover a Mary Shelley Text.” *Virginia English Bulletin* 55.2 (Fall 2005): 21-25. Print.

“Student Engagement and (Neo)Victorian Literature.” *Virginia English Bulletin* 54.2 (Fall 2004):15-21. Print.

“Mary Shelley.” *British and Irish Women’s Letters and Diaries*. Magnetic tape and Electronic. Alexandria, VA: Alexander Street Press, 2003.

“Recycling Zoraida: Mary Shelley’s Muslim Heroine.” *Cervantes* 20.1(Spring 2000): 133-156. Print.

Digital Projects

Editor and Contributor. *Radford University Her-Story Celebration: Stories of the Women Who Have Inspired Us*. March 2003-2020. Online.

Web of Mind: An Experiential Learning Space for the Rediscovery of Lost Texts. 2005 - 2017. Online. *From Cradle to the Grave, A Digital Anthology of 18th Century Texts by and for Students*. Pressbooks, 2013 and 2017. Online.

“Exploring the Possibilities: Creating a Digital Text with Student Investigators.” Video Documentary, RU Technology in Learning Center, Spring 2015.

Romanticism and Revolution, Romanticism and War: A Discussion Forum for Students of British Romanticism. With students from ENGL 653, Spring 2012. Online.

Select Professional Presentations and Invited Talks

Webster Garrett, Erin. “REAL Impact is High Impact: Scaling Experiential Learning through a Data-Informed, Inquiry-Based Model.” Presentation to the Bowie State University Cabinet. Zoom. 23 October 2023.

Webster Garrett, Erin, and Jared Moffett. “Launching an Experiential Learning Initiative: Adaption, Agency and Access.” 2023 AASCU Annual Meeting. Baltimore, MD. 20 July 2023.

Webster Garrett, Erin, and Afroditi V. Filippas. “Scaling Transformative Learning through Vertically Integrated Projects.” 2023 VIP Consortium Annual Meeting. Atlanta, GA. 11 May 2023.

Webster Garrett, Erin, Oates, Scott and Deborah Noble-Triplett. “Reflections on Writing VCU’s QEP Impact Report.” 2021 SACSCOC Annual Meeting. Virtual. 7 December 2021.

Webster Garrett, Erin, Christopher Rillstone and Monal Patel. “A REAL Dashboard: Forwarding Equity-Based Institutional Change through VCU’s Experiential Learning Dashboard.” 2021 IUPUI Assessment Institute. Virtual. 28 October 2021.

Webster Garrett, Erin, and Claire Jacobsen. "High-Impact Practices in the Co-Curriculum: Shifting the Paradigm from *Do they go?* to *What do they know?*" 2021 IUPUI Assessment Institute. Virtual. 25 October 2021.

Webster Garrett, Erin, and Claire Jacobsen. "Reaching Scale with High-Impact Practices: A Case Study." AAC&U Annual Meeting. Virtual. 22 January 2021.

Webster Garrett, Erin, and Claire Jacobsen. "Reaching Scale with High-Impact Practices: A Case Study." 2020 IUPUI Assessment Institute. Virtual. 26 October 2020.

Webster Garrett, Erin. "Leading Institutional Change and Leveraging Technology." High-Impact Practices in the States Annual Meeting, Texas A & M, College Station, TX, 19 February 2019.

Webster Garrett, Erin, and Aashir Nassim and Garrett Westlake. "Leadership Career Community Panel." Panel Discussion, Career Collaborative Network, Virginia Commonwealth University, Richmond, VA, 7 June 2019.

Webster Garrett, Erin, and Jodi Fisler. "Telling or Civic Engagement Stories." Keynote Address. VA Engage Annual Meeting, George Mason University, Fairfax, VA, 15 October 2018.

Webster Garrett, Erin, and Joe Bertolino. "Owning Your Journey: Authentic Leadership, Self-Awareness, and Finding Mentors along the Way." Keynote Address. Connecticut ACE Women's Network Annual Meeting, Southern Connecticut State University, New Haven, CT, 3 November 2017.

Webster Garrett, Erin, Pamela Frasier, and Cecile Dietrich. "Conversation: ePortfolio as a High Impact Practice: Engaging First-Generation College Students." Conference on Higher Education Pedagogy, Virginia Tech, Blacksburg, VA, 15 February 2017.

Webster Garrett, Erin, Brenta, Blevins, Samantha Blevins. Michele Ren, and Jessica Thomasson. "Leaning into the Counter-Intuitive: Seizing ePortfolio Initiatives as a Means to Forward Liberal Arts Outcomes, A Discussion." AAC&U Annual Meeting, San Francisco, CA, 28 January 2017.

Webster Garrett, Erin, and Sandra Baker. "QEP 2.0: Life after the Impact Report." SACSCOC Annual Meeting, Atlanta, GA, 4 December 2016.

Webster Garrett, Erin, Michele Ren, and Samantha Blevins. "ePortfolio is a High Impact Practice? Exactly How High is My Impact, How Would I Know, and How Can I Convince Others? A Discussion and Dialogue." Association for Authentic, Experiential and Evidence-Based Learning, Virginia Tech, Blacksburg, VA, 8 November 2016.

Webster Garrett, Erin, and Sandra Baker. "Preparing for Life After the QEP Impact Report: A Case Study." Southern Association of Institutional Research, Charlotte, NC, 4 October 2016.

Webster Garrett, Erin, Laura Vernon, Courtney Ross, and Richard Bay. "Reframe, Refocus, Reflect: A Model for Student Engagement and Civic Learning." Conference on Higher Education Pedagogy, Virginia Tech, Blacksburg, VA. 12 February 2016.

Webster Garrett, Erin, and Pamela Frasier. "The Role of ePortfolio in Encouraging Student Resilience and Re-Framing Student Transitions from "I Failed" to "I Learned." Association for Authentic, Experiential and Evidence-Based Learning (AAEEBL) Regional Conference, University of Georgia, Athens, GA. 9 November 2015.

Webster Garrett, Erin, and Beth Lyman. "Degrees of Inequality: A Civic Seminar." Our Turn: Faculty Development Workshop, Center for Innovative Teaching and Learning, Radford University, Radford, VA. 18 August 2015.

Webster Garrett, Erin, and Beth Lyman. "Who is in Our Class? Thinking Beyond Socio-Economic Privilege in the Higher Education Classroom." Safe Spaces Training and Workshop, Radford University, Radford, VA. 30 March 2015.

Webster Garrett, Erin, Sandra N. Baker, and Bethany Bodo. "One University's Scholar-Citizen Initiative: Lessons learned from a QEP Focused on Major Institutional Change." SACSCOC Annual Meeting, Nashville, TN. December 2014.

Webster Garrett, Erin, Michele Ren, Frank Napolitano, and Melinda Wagner. "Modes and Means of Civic Engagement and High Impact Practice." Conference on Higher Education Pedagogy, Virginia Tech, Blacksburg, VA. 6 February 2014.

"Imagining Iberia: Thomas Hamilton's Letters from the Peninsula." Peninsular Spanish Literature, Rocky Mountain Modern Language Association (RMMLA), Scottsdale, AZ, 6 October 2011.

"Imagining Iberia: Thomas Hamilton's Letters from the Peninsula." Spanish Mediations, North American Society for the Study of Romanticism (NASSR), Vancouver, B. C., 19 August 2010.

Webster Garrett, Erin, and Judy Ayyildiz. "Writing a Woman's Life: A Writing Workshop," Radford University, 31 March 2010.

"Mary Shelley Reading, Reading Mary Shelley." Mary Shelley Panel, RMMLA, Snow Bird, UT, 6 October 2009.

"This is What a Feminist Looks Like," Panel on Feminism and the Campus Climate, Radford University, 31 March 2009.

"White Paper and Black Figures: Mary Shelley Writing America." Romantic Travel, International Conference on Romanticism (ICR), Oakland University, Rochester, MI, 17 October 2008.

“Refracting Cervantes: Border Crossings, Imposture, and Other Quixotic Interventions in Mary Shelley’s The Fortunes of Perkin Warbeck, A Romance.” Mary Shelley Panel, RMMLA, Calgary, Alberta, Canada, 5 October 2007.

Select University Committees and Service

2023 Virginia Education and Workforce Conference Office of President, Virginia Commonwealth University	2023
VCU Council on Community Engagement Workgroup: Carnegie Classification Renewal Virginia Commonwealth University	2023
Associate Vice President for Student Advocacy Search Committee Virginia Commonwealth University	2023
Project Gabriel: President’s Special Commission on Slavery and Justice Virginia Commonwealth University	2023
Work + Initiative on Working Learners and On-Campus Employment Virginia Commonwealth University	2023
VCU Online Strategy Task Force Virginia Commonwealth University	2022-2023
Advisory Committee, Innovation and Economic Prosperity Designation Virginia Commonwealth University	2022-2023
VCU Student Affairs Leadership Council Virginia Commonwealth University	2019-2023
VCU Career Leadership Council Virginia Commonwealth University	2020-present
Provost Search Committee Virginia Commonwealth University	2020-2021
Co-Chair, Experiential Learning Incident Coordination Team Virginia Commonwealth University	2020-2021
Task Force on Living-Learning Program Transformation Virginia Commonwealth University	2018-2019
21st Century Curriculum Transformation Virginia Commonwealth University	2018-2019
Council on Student Engagement and Success Radford University	2016-2018

Title IX Discrimination Appeals Committee Radford University	2015-2018
Advisory Council, Center for Social and Cultural Research Radford University	2015-2018
Advisory Council, L.E.A.D. Scholar Program Radford University	2015-2018
Roots and Branches Commission on Diversity and Inclusion in the Classroom Radford University	2015-2018
University Strategic Planning Taskforce Radford University	2016-2018
Women's Studies Committee Radford University	2001-2018
English Department Personnel Committee Radford University	2007-2018
Radford University Faculty Senate Childcare Taskforce Radford University	2010-2012
Faculty Senate Executive Council Radford University	2010-2011
Faculty Senator Radford University	2007-2013
Faculty Grievance Committee Radford University	2008-2012
Faculty Advisor, Student Media, <i>The Tartan</i> Radford University	2002-2012
Faculty Advisor and Honorary Member, Alpha Lambda Delta Radford University	2007-2011
English Education Program Advisor Radford University	2003-2011
College of Humanities and Behavioral Sciences Curriculum Committee Radford University	2009-2010
Graduate Affairs Council Radford University	2004-2009
Vice Chair, English Department Curriculum Committee	2003-2008

Radford University

Graduate Education Task Force, President's Commission for the Future 2006
Radford University

Professional Memberships

American Association of Collegiate Registrars and Admissions Officers	2023
National Association of Colleges and Employers	2020-present
Eastern Association of Colleges and Employers	2020-present
American Association of Colleges and Universities	2012-present
Modern Language Association	2001-present
North American Victorian Studies Association	2001-present
North American Society for the Study of Romanticism	2001-present
New River Leading Lights Board	2015-2018
Community Foundation of the New River Valley	2015-2018
Grant Distribution Committee	
Campus Compact	2012-2018
Campus Liaison for Radford University	

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Tomikia P. LeGrande, President
Prairie View A&M University

Subject: Appointment of Assistant Vice Provost for Global Engagement and Partnerships
of Prairie View A&M University

Proposed Board Action:

Appoint Dr. Godlove Fonjweng as the Assistant Vice Provost for Global Engagement and Partnerships of Prairie View A&M University, effective immediately.

Background Information:

Dr. Godlove Fonjweng is recommended for the position of Assistant Vice Provost for Global Engagement and Partnerships at Prairie View A&M University. Dr. Fonjweng brings significant academic leadership and administrative experience that align with the responsibilities of this role.

As Assistant Vice Provost for Global Engagement and Partnerships, Dr. Fonjweng will work closely with the President and senior leadership to advance the academic mission of the institution. Responsibilities will include providing oversight and guidance for academic programs, supporting faculty development and student success, and fostering collaboration across colleges and administrative units. Dr. Fonjweng will also contribute to strategic planning and institutional effectiveness, promote excellence in teaching, research, and service, and ensure that academic initiatives support the broader goals of the institution and The Texas A&M University System (A&M System).

A copy of Dr. Fonjweng's curriculum vitae is attached.

A&M System Funding or Other Financial Implications:

Dr. Tomikia P. LeGrande recommends an initial salary of \$157,230.

Strategic Plan Initiative(s) this Item Advances:

This proposed appointment advances all the A&M System's strategic imperatives by strengthening our ability to provide qualified students with accessible and affordable educational opportunities, ensuring they are well-prepared for successful careers and engaged citizenship in a global economy. It supports the growth of a robust and collaborative research portfolio, enhances our capacity to serve the people of Texas and contributes to the state's economic vitality, and upholds our commitment to prudent financial stewardship and sustainability. In doing so, the appointment directly contributes to realizing the A&M System's vision of being the system of choice for students, employers, faculty, staff, and research funders.

Agenda Item No.

PRAIRIE VIEW A&M UNIVERSITY

Office of the President

December 5, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Assistant Vice Provost for Global Engagement and Partnerships of Prairie View A&M University

I recommend adoption of the following minute order:

“Dr. Godlove Fonjweng is hereby named the Assistant Vice Provost for Global Engagement and Partnerships of Prairie View A&M University, effective immediately, at an initial salary of \$157,230.”

Respectfully submitted,

Tomikia P. LeGrande
President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

System General Counsel Approved for Legal Sufficiency:

R. Brooks Moore
General Counsel

Board General Counsel Approved for Legal Sufficiency:

Nichole B. Bunker
General Counsel

**Personnel Actions Requiring
Chancellor Approval**

Proposed New Hire:

Name:	Dr. Godlove Fonjweng
Title:	Assistant Vice Provost, Global Engage & Partnerships
Salary:	\$157,230

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	CUPA-HR R2 High Research Inst.	Assistant Provost	\$145,215
2.	CUPA-HR Student FTE Enrolled >9,412	Assistant Provost	\$159,102
3.	CUPA-HR Texas Institutions	Assistant Provost	\$152,647
4.			
5.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Carmen Carter	Associate Provost	\$161,229
2.	Cheryle Snead-Greene	Associate Provost	\$161,999
3.			
4.			
5.			

Comments, if necessary:

Average salary provided for CUPA. Closest matching title is Assistant Provost based on the TAMUS Pay Plan. Working title will be Assistant Vice Provost, Global Engagement & Partnerships. Closest matching internal PVAMU title is Associate Provost (working title - Associate Vice Provost). We currently do not have any Assistant Provost positions.

Godlove T. Fonjweng, Ph.D.

Senior International Officer | Global Education Executive

gtfonjweng@pvamu.edu

EXECUTIVE SUMMARY

Senior International Officer and Executive Director of International and Intercultural Programs with over 2 decades of leadership spanning international education, global partnerships, faculty development, academic advising, global learning, and institutional internationalization. Proven record of building global engagement infrastructures, securing external funding, elevating institutional visibility, and expanding access to transformative global learning. Active scholar-practitioner with publications, national/international presentations, and contributions to intercultural learning, student success, and global education strategy.

LEADERSHIP & ADMINISTRATION

Prairie View A&M University — Senior International Officer & Executive Director of International and Intercultural Programs (2021–Present)

- Lead International Programs (Study Abroad + International Student Services), including staff supervision, strategic planning, and budget oversight.
- Develop and manage global partnerships, MOUs, faculty exchanges, and grant-funded initiatives.
- Oversee immigration services and compliance for international students, faculty, and scholars.
- Collaborate with Enrollment Management on recruitment strategies for international students.
- Provide protocol guidance to the Office of the President and Provost for international dignitary visits.
- Support B-GLOBAL QEP and campus-wide internationalization efforts.
- Teach globally focused interdisciplinary field courses (e.g., AGRI 1301 in the Galapagos).
- Temporary leadership role (2022–2023): Oversaw Career Services and chaired the \$1M Bank of America Jobs Initiative, helped enhance the unit's effectiveness in cross campus.

Hartwick College — Assistant Provost for Global Education & Field Studies (2018–2021)

Hartwick College — Director of Global Education & Service Learning (2015–2018)

- Directed institution-wide internationalization initiatives and global learning strategy.

- Served as Senior International Officer overseeing study abroad operations, global partnerships, and international student advising.
- Oversaw academic field studies at Pine Lake Environmental Campus.
- Coordinated Honors Program faculty advisors.
- Served on the Flightpath Implementation Committee as chair of the mentoring focus, leading to the institution's successful rebranding.
- Created new global learning modules and expanded study abroad programming in Ecuador.
- Launched the inaugural Peace Corps Preparatory Program, the first of its kind at any institution in New York.
- Launched the Northeast Semester Programs, a visiting scholar program that brought international students to our campus for durations of semester to year-long academic programs.
- Managed multi-unit budgets and supported the Middle States accreditation and review processes for our unit.
- Served on the President's Cabinet and Board of Trustees Academic Programs Committee.

Wilkes University — Director of Global Education (2009–2013)

Wilkes University — Pioneer Director, Center for Global Education & Diversity (2008–2009)

- Implemented internationalization strategy and expanded global exchange partnerships.
- Co-authored the university's curricular globalization plan.
- Directed international student and scholar programs, diversity initiatives, and the Intensive English Program for non-native English speakers.
- Expanded the J-1 visiting scholar program.

Cheyney University of Pennsylvania — Special Assistant to the Provost & Director of Academic Advising (2007–2008)

- Oversaw academic advising, dual-enrollment partnerships with community Colleges, and internationalization policy.
- Performed duties as assigned by the Provost.
- Supervised Living/Learning Communities and secured state grant funding.
- Represented the Provost at PASHHE meetings in Harrisburg as directed.

University of Pennsylvania — Assistant Dean for Advising; Adjunct faculty in College of Continuing Education (2000–2007)

- Advised students on degree-completing strategies and trained faculty on how best to support their major advisees more efficiently complete the General Requirement and degree program.
- Offered direction to students interested in studying abroad in Italy and Senegal.

- Led advising in the experimental Pilot Curriculum, which was the precursor to a major overhaul of the institution's general education requirement.
- Directed new student orientation, faculty/peer advising, and the Quaker Consortium cross-registration with Swarthmore College.
- Served as editor of freshman publications.
- Taught geology, oceanography, and environmental science (1997–2008).

Philadelphia University — Assistant Professor & Founding Director, Environmental Science Program (1996–2000)

- Led curriculum development, grant-funded research, and service-learning integration.

TEACHING & MENTORING

- Courses taught include geology, oceanography, environmental science, environmental chemistry, global field study abroad courses, Honors seminars, and interdisciplinary first-year experiences.
- Faculty-led program leader in Uganda, Cameroon, Ecuador, and the Galapagos.
- Advisor for undergraduate capstones, Peace Corps Prep students, Engineers Without Borders, service-learning teams, and global water projects.

RESEARCH, SCHOLARSHIP & PUBLICATIONS (selected)

- Mitchell, N. & Fonjweng, G. (2024). Using Globally Infused Experiences... In Promoting Intercultural Agility and Leadership Development for First-Year Students. IGI Global.
- Huey, M., Ebelke, C., Fonjweng, G., et al. (2022). A Guide for Travel Health Practices at Institutions of Higher Education. American College Health Foundation.
- Tilley, S., Mitchell, N., King, M., & Fonjweng, G. (2022). PVGoesGlobal. *Frontiers in Study Abroad*, 34(4), 480–498.
- Fonjweng, G. & Pfefferkorn, H. (2001). Storm-induced sediment dynamics... *Northeastern Geology & Environmental Sciences*, 23(1), 12–19.
- Fonjweng, Godlove T. (1997), Ph.D. Dissertation, University of Pennsylvania. "Weight loss, carbon, nitrogen and sulfur dynamics during early diagenesis of organic matter in fresh and saltwater marshes along the Delaware River and Bay". ProQuest. AAI9727219. <https://repository.upenn.edu/dissertations/AAI9727219>.

RECENT PRESENTATIONS & PROJECTS

- U.S.–Argentina Partnerships: Expanding Horizons, 2025.
- AIEA Annual Conference Co-Presenter, Houston, 2025.
- AIEA Thematic Forum Co-Host/Moderator, Texas A&M, 2025.
- IAEA Regional Project for African Scholars at PVAMU/TAMU (second Cohort) October 2024–May 2025: Grant lead, coordinator, and Instructor.
- Keynote Speaker, U.S.–Colombia Summit on Inclusive International Education, 2024.
- Moderator, NAFSA Symposium on Leadership, 2024.

- HBCU Faculty Development Conference presenter, 2023.
- Global Water Alliance moderator, 2023.
- IDEAS Workshop Host & Presenter, PVAMU, 2023.
- Inaugural Peace Corps Prep Program launch with senior leadership at the Peace Corps from DC in attendance, PVAMU, 2023.
- IAEA Regional Project for African Scholars at PVAMU/TAMU (first Cohort) May 2022-May 2023: Grant lead and coordinator.
- Institute for Study Abroad Leadership Series Presenter, 2022.

GRANTS IN COLLABORATION WITH STAFF & FACULTY (past 4 years)

Period	Project	Award
2026-2031	Training the next generation of students for agricultural trade. We received this grant in 2024, but it was paused and is now being reinstated for 2026. (Department of Agriculture)	\$599,020
2026-2027	Green & Sustainable Chemistry Program – Colombia (Department of State – IDEAS)	\$35,000
2025-2026	Freshman Language Immersion – Dominican Republic (Department of State – IDEAS)	\$6,000
2024-2025	Nuclear Science & Technology Education – AFRICA Cohort 2 (Department of State – IAEA)	\$71,733
2023-2024	UNSDGs in STEM – Global Competencies (TIEC)	\$16,000
2023-2024	Nuclear Science & Technology Education – AFRICA Cohort 1 (Department of State – IAEA)	\$119,854
2022-2026	Preparing PVAMU Students for Global Workforce (Department of Education – Title III)	\$931,690
2022-2023	Brazil Educational Quota System Project (Laser Pulse)	\$26,385
2022-2023	Workshop: Infusing Climate Change in Study Abroad (Department of State – IDEAS)	\$15,000
2021-2023	Agribusiness Study Abroad Capacity Building (Department of State – IDEAS)	\$34,999
2021-2022	25 Passports for Pell-Eligible Freshmen (IIE)	\$4,125
	Total	\$1,859,806

HONORS & AWARDS

- Faculty Development Seminar Award by Council of American Overseas Research Centers and U.S. Department of State: Climate Change and Public Health in Mongolia, July–August 2025 (now postponed to June 2026).
- Senator Paul Simon Award for Comprehensive Internationalization (NAFSA, 2024).
- AASCU International Education Award (2024).
- Fulbright HBCU Institutional Leader designation (2024).
- Fulbright-Hays GPA Participant (2024).
- Wilkes University Teaching Support Award (2013).
- University of Pennsylvania Commitment to Excellence Award (2006).

- Penn “Models of Excellence Award” (Honorable Mention) for outstanding services as an undergraduate academic advisor (2003)
- “Tomefon” Red-Feather Leadership Honor from Meta Tribal Chiefs (2002).

PROFESSIONAL MEMBERSHIP SERVICE

- AIEA Conference Planning Committee Member (2026).
- NAFSA IELKC Co-Leader (2023-2024)
- Current member: Forum on Education Abroad, AIEA, APLU, NAFSA
- Advisory Board Member, Academic Programs International (API).
- Founding Member & Former VP, Global Water Alliance.

EDUCATION

• Ph.D., Geology	University of Pennsylvania	1997
• M.S., Geology	University of Pennsylvania	1993
• B.A., Geochemistry	Swarthmore College	1990

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Tomikia P. LeGrande, President
Prairie View A&M University

Subject: Appointment of Assistant Vice Provost of Institutional Effectiveness of Prairie View A&M University

Proposed Board Action:

Appoint Dr. Nathan Mitchell as the Assistant Vice Provost of Institutional Effectiveness of Prairie View A&M University, effective immediately.

Background Information:

Dr. Nathan Mitchell is recommended for the position of Assistant Vice Provost of Institutional Effectiveness at Prairie View A&M University. Dr. Mitchell brings significant academic leadership and administrative experience that align with the responsibilities of this role.

As Assistant Vice Provost of Institutional Effectiveness, Dr. Mitchell will work closely with the president and senior leadership to advance the academic mission of the institution. Responsibilities will include providing oversight and guidance for academic programs, supporting faculty development and student success, and fostering collaboration across colleges and administrative units. Dr. Mitchell will also contribute to strategic planning and institutional effectiveness, promote excellence in teaching, research, and service, and ensure that academic initiatives support the broader goals of the institution and The Texas A&M University System (A&M System).

A copy of Dr. Mitchell's curriculum vitae is attached.

A&M System Funding or Other Financial Implications:

Dr. Tomikia P. LeGrande recommends an initial salary of \$136,000.

Strategic Plan Initiative(s) this Item Advances:

This proposed appointment advances all the A&M System's strategic imperatives by strengthening our ability to provide qualified students with accessible and affordable educational opportunities, ensuring they are well-prepared for successful careers and engaged citizenship in a global economy. It supports the growth of a robust and collaborative research portfolio, enhances our capacity to serve the people of Texas and contributes to the state's economic vitality, and upholds our commitment to prudent financial stewardship and sustainability. In doing so, the appointment directly contributes to realizing the A&M System's vision of being the system of choice for students, employers, faculty, staff, and research funders.

Agenda Item No.

PRAIRIE VIEW A&M UNIVERSITY

Office of the President
December 5, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Assistant Vice Provost of Institutional Effectiveness of Prairie View A&M University

I recommend adoption of the following minute order:

“Dr. Nathan Mitchell is hereby named the Assistant Vice Provost of Institutional Effectiveness of Prairie View A&M University, effective immediately, at an initial salary of \$136,000.”

Respectfully submitted,

Tomikia P. LeGrande,
President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

System General Counsel Approved for Legal Sufficiency:

R. Brooks Moore
General Counsel

Board General Counsel Approved for Legal Sufficiency:

Nichole B. Bunker
General Counsel

**Personnel Actions Requiring
Chancellor Approval**

Proposed New Hire:

Name:	Dr. Nathan Mitchell
Title:	Assistant Vice Provost, Inst. Research & Effectiveness
Salary:	\$ 136,000

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	CUPA-HR R2 High Research Inst.	Assistant Provost	\$145,215
2.	CUPA-HR Student FTE Enrolled >9,412	Assistant Provost	\$159,102
3.	CUPA-HR Texas Institutions	Assistant Provost	\$152,647
4.			
5.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Carmen Carter	Associate Provost	\$161,229
2.	Cheryle Snead-Greene	Associate Provost	\$161,999
3.			
4.			
5.			

Comments, if necessary:

Average salary provided for CUPA. Closest matching title is Assistant Provost based on the TAMUS Pay Plan. Working title will be Assistant Vice Provost, Institutional Research & Effectiveness. Closest matching internal PVAMU title is Associate Provost (working title - Associate Vice Provost). We currently do not have any Assistant Provost positions.

NATHAN K. MITCHELL, PH.D.

Prairie View A&M University | Division of Social Sciences
P.O. Box 519 MS 2203, Prairie View, Texas 77446
Office: 936-261-3209 | Email: nkmitchell@pvamu.edu

EDUCATION

Ph.D. in Political Science, Texas Tech University, 2010

- Dissertation: Candidate Emergence and Success: Evidence from Women in State Legislative Primary Elections
- Fields: American Politics, Comparative Politics, and Public Policy

M.A. in Political Science, Texas Tech University, 2005

- Field: American Politics
- Inter-University Consortium for Political and Social Research (Summer 2004/2005)
- Advanced Coursework in Quantitative Methodology (MLE, Measurement, and SEM)

B.S. in Environmental Policy and Planning, Virginia Polytechnic Institute and State University, 2003

- Second Major in Political Science

ADMINISTRATIVE APPOINTMENTS

B-GLOBAL Quality Enhancement Plan Director, Prairie View A&M University, 2021-Present

- Direct award-winning international education program recognized with the 2024 AASCU Excellence & Innovation Award for Curriculum Internationalization
- Lead a globally focused learning community serving 120 undergraduate students annually through innovative curriculum development and experiential learning initiatives
- Develop and implement comprehensive internationalization strategies across academic programs and co-curricular activities
- Oversee certificate program in Global Awareness and Leadership (130+ certificates awarded since 2022)
- Manage budget while ensuring strategic allocation of resources for program growth and sustainability
- Provide mentorship and professional development opportunities for junior faculty and staff
- Design and coordinate international education experiences, including field studies, global learning at home, and cultural immersion programs
- Serve on the Office of International Programs Advisory Committee

Assessment Coordinator, Prairie View A&M University, 2018-Present

- Co-lead institutional accreditation initiatives by developing comprehensive SACSCOC compliance narratives and assessment reports
- Direct university-wide assessment operations for more than 140 academic programs and educational support units
- Partner with academic leadership, including department heads and deans, to implement data-driven continuous improvement strategies

- Design and facilitate professional development programs focused on assessment methodology, institutional effectiveness, and quality enhancement
- Guide strategic planning and evaluation processes to ensure alignment with accreditation standards and institutional goals
- Consult on Academic Program Reviews and Specialized Accreditation

PROFESSIONAL EXPERIENCE

Professor, Prairie View A&M University, 2022-Present

- Teach undergraduate courses in political science, including core curriculum and advanced major requirements
- Designed online versions of Texas Politics, Legal Studies, and Comparative Politics
- Developed Election Law Course and Legal Studies Minor
- Conduct original research in political science, contributing to scholarly discourse
- Lead program assessment initiatives and coordinate evaluation processes across departmental programs
- Serve as faculty advisor to student organizations and academic mentor to political science majors

Associate Professor, Prairie View A&M University, 2016-2022

- Taught undergraduate courses in political science
- Conducted original research and performed university and departmental service

Assistant Professor, Prairie View A&M University, 2010-2016

- Taught undergraduate courses in political science
- Conducted original research and performed university and departmental service

Full-Time Adjunct/Lecturer, Prairie View A&M University, 2008-2010

Adjunct Instructor, Lone Star College-University Park, 2012-2022

- Taught courses in American and Texas Politics in online, hybrid, and face-to-face formats

Adjunct Instructor, American Public University (Online), 2011-2013

- Taught graduate courses in Political Science and Public Administration
- Advised graduate capstone projects

Graduate Part-Time Instructor, Texas Tech University, 2004-2008

- Taught courses in American and Texas Politics and Research Methods

COURSES TAUGHT

American Politics, Institutions, and Public Law: American Politics, Presidency, Judicial Politics, Texas Politics, Parties and Elections, Legal Studies, Election Law and Public Policy

Research & Theory: Introduction to Political Science, Scope and Methods, First-Year Experience (FYE) Seminar, Senior Seminar

Comparative Politics and International Relations: Comparative Politics, Global Issues, Latin American Politics

Public Administration and Public Policy: Public Administration, Public Policy, State and Local Politics

GRANTS AND AWARDS

2024 Global Leadership Award, Office of International Programs, Prairie View A&M University

2023 NSF Excellence in Research Grant: Improving the Empirical, Analytical, and Data Archiving Skills of Early-Career Researchers (\$695,742 - PI)

2023 Texas International Education Fund: Enhancing Students' Global Competencies (\$16,000 - PI)

2023 Brailsford College of Arts and Sciences Outstanding Service Award

2022 ACUE Certified Instructor

2021 Medieval Law and Culture Summer Institute, National Endowment for the Humanities (\$3,450)

2021 PVAMU African American Studies Institute Participant, Mellon Foundation

2020 "Stories from the Pandemic," RAPID Grant, Prairie View A&M University (\$3,000 - Co-PI)

2019 "The Panther Poll" HIP Grant, Prairie View A&M University (\$10,500 - PI)

2018 "Best in Forensic Genealogy" NSF-HBCU Grant (\$150,000 - Essential Staff)

2016 George C. Wright President's Award for Teaching Excellence

2016 Brailsford College of Arts and Sciences Outstanding Teaching Award

2016 Leadership PVAMU Development Program (2016-2017)

2015 Division of Social Sciences Outstanding Teaching Award

2014 Artinian Award, Southern Political Science Association (\$250)

2013 Best Poster Award, APSA Public Policy Section (\$500)

2012 Service Learning Advocate Award (2012-2013)

PEER-REVIEWED PUBLICATIONS AND BOOK CHAPTERS

Mitchell, Nathan, and Godlove Fonjweng. 2024. "Using Globally Infused Experiences to Develop Intercultural Agility in First-Year Students at an HBCU." In Jon Stauff and Jill E. Blondin, eds. Promoting Intercultural Agility and Leadership Development at Home and Abroad for First-Year Students. Hershey, PA: IGI Global.

Tilley, Stephanie, Nathan Mitchell, Marcus King, and Godlove Fonjweng. 2022. "PVGoesGlobal: Reimagining Intercultural Learning & Global Student Mobility at Prairie View A&M University." *Frontiers: The Interdisciplinary Journal of Study Abroad*. 34(4):480-98.

Mitchell, Nathan K., Quincy C. Moore, and Marco T. Robinson. 2022. "Humanizing the Impact of COVID-19 on College Students at a Regional HBCU." In *The Crucial Conversation: Educating Through an Anti-Racist Lens*. Eds. William Houston, Laurette Foster, and Farrah Cambrice, 87-112. Kendall-Hunt: Dubuque, IA.

Mitchell, Nathan, Quincy Moore, and Billy Monroe. 2021. "Using a Mock Trial to Teach Science and the Law." *Journal of Political Science Education*.

Monroe, Billy, Nathan K. Mitchell and Lee Payne. 2021. "An Introductory Study of Texas Court Structure and Judicial Elections: Does Having Two High Courts Matter?" *Hispanic Journal of Law and Policy*.

Collins, Megan, Nathan K. Mitchell, and Michael Nojeim. 2020. "Removing the Excuse: Using Free Course Materials to Improve Student Success in General Studies Courses." *Journal of Higher Education Theory and Practice*. V20(5).

Monroe, Billy, Lee Payne and Nathan K. Mitchell. 2019. "Judicial Primary Elections: A Study of Texas High Courts." *Midsouth Political Science Review*. V20, pp. 103-123.

Monroe, Billy, Lee Payne, and Nathan Mitchell. 2016. "Texas Judicial Elections: A Quantitative Analysis." *Journal of Political Science*. V44(1).

Monroe, Billy and Nathan K. Mitchell. 2015. "The History of Judicial Selection Reform in Texas." *British Journal of American Legal Studies*. V4(1): 425-452.

Monroe, Billy, Nathan K. Mitchell, and Lee Payne. 2015. "An Exploratory Analysis of Judicial Elections in Texas: Does Subject Matter Jurisprudence Matter?" *Journal of Politics and Law*. V8(1): 14-25.

Mitchell, Nathan K. 2014. "Ballot Access Rules and the Entry of Women Candidates in State Legislative Primaries." *Journal of Power, Politics & Governance*. V2(3&4): 1-25.

Mitchell, Nathan K., Eric A. Booth, and Billy Monroe. 2014. "Where's the Pork? Executive Type and Trade Protection in the 1990's." *Journal of International Relations and Foreign Policy*. 2(3&4), pp. 01-26.

Mitchell, Nathan K. and Billy Monroe. 2014. "Where Do Women Run? A Case for Women-Friendly Districts." *Journal of Social Science for Policy Implications*. V2(4): 37-57.

Technical Reports, Book Reviews, and Encyclopedia Entries

SACSCOC Core Team. 2021. Compliance Certification Report to the Southern Association of Colleges and Schools, Commission on Colleges. Prairie View A&M University. Site visit March 2-4. (Core Co-Author and Editor)

QEP Development Committee. 2021. Broadening Global Learning Opportunities: Building Academic Leaders, A Quality Enhancement Plan. Prairie View A&M University. Site visit March 2-4. (Co-Author)

Benes, Joseph, and Nathan K. Mitchell. 2018. "Ban on Political Contributions by Lobbyists." *Encyclopedia of Money in American Politics*. Ed. David Schultz. Santa Bárbara: ABC-CLIO.

Mitchell, Nathan K., and Joseph Benes. 2018. "Electioneering Communications." *Encyclopedia of Money in American Politics*. Ed. David Schultz. Santa Bárbara: ABC-CLIO.

Mitchell, Nathan. 2013. "Review of Reducing Gun Violence in America: Informing Policy with Evidence and Analysis, ed. by Daniel W. Webster and Jon S. Vernick." *Choice Magazine: Current Reviews for Academic Libraries*. (October).

Mitchell, Nathan. 2013. "Review of Governing health: the politics of health policy, by William G. Weissert and Carol S. Weissert." *Choice Magazine: Current Reviews for Academic Libraries*. (March).

Booth, Eric, Nathan K. Mitchell, and Nelson C. Dometrius. 2008. "Separation of Powers" In *The Political Encyclopedia of U.S. States and Regions*. Washington, D.C.: CQ Press.

Dometrius, Nelson C., and Nathan K. Mitchell. 2008. "Rulemaking" In *The Political Encyclopedia of U.S. States and Regions*. Washington, D.C.: CQ Press.

Mitchell, Nathan, Lauren LeBarre, and Alan Raflo. 2006. *A Practical Guide to Natural Resource Stewardship Programs in Virginia*. Educational Report No. ER03-2006. Blacksburg: Virginia Water Resources Research Center, Virginia Polytechnic Institute and State University.

Banducci, Susan A., and Nathan K. Mitchell . 2004. The 2004 race for the 19th Congressional District: A rolling cross-section survey, computer file, and documentation. Lubbock: Earl Survey Research Lab, Texas Tech University.

CONFERENCE PRESENTATIONS AND INVITED TALKS

Holmes, Tammy, Nathan Mitchell, Laurette Foster, and Shayla Wiggins. 2025. "Creating Transformative Spaces for Success: Lessons from Two Learning Communities at an HBCU in Texas." National Learning Communities Conference. Ames, Iowa, November 3.

Mitchell, Nathan, Jasmine Hamilton, Michael Nojeim, E. Johanne Thomas-Smith, and Dana Kumar. 2025. "Leveraging AI to Strengthen Training and Support for Assessment Professionals." Presentation at the annual TxAHEA Meeting. San Antonio, Texas. October 6.

Mitchell, Nathan, and Michael Nojeim. 2025. "Leveraging AI to Strengthen Training and Support for Assessment Professionals." TxAHEA Summer Professional Development Webinar. July 9.

Fongweng, Godlove, Benjamin Simington, Alexis Agard, and Nathan Mitchell. 2024. "Internationalizing the Curriculum at an HBCU: Lessons from the B-GLOBAL Program at Prairie View A&M University." Global Inclusion Conference / Diversity Abroad. Washington, DC.

Hamilton, Jasmine, Michael Nojeim, and Nathan Mitchell. 2024. "Aligning Assessment to Accreditation: Maintaining Engagement Through Training." Texas Higher Education Assessment Association. San Antonio, Texas.

Mitchell, Nathan, and Dana Kumar. 2024. "Letting Students Tell You What They Know: Assessing Global Learning and Other Difficult Topics." Texas Higher Education Assessment Association. San Antonio, Texas.

Mitchell, Nathan K., Godlove Fonjweng, and Ymitri Mathison. 2023. "Enhancing The Global Perspectives Of College Freshmen Through Study Abroad." Annual Meeting of HBCU Faculty Development Network in Houston, TX.

Hamilton, Jasmine, Nathan Mitchell, and Michael Nojeim. 2023. "Beyond Compliance: Do 'Use of Results Summits' Improve Assessment Practices?" Presentation at the Annual Meeting of the Texas Association for Higher Education Assessment. San Antonio, TX.

Mitchell, Nathan K. and A. Anil Kumar. 2023. "Critical Thinking in STEM Through Liberal Arts Paradigms: Transference of Skills." Association of Engineering Education - Gulf South-West Conference, Denton, Texas.

Aleaz, Gargi, Jeremy Berkowitz, Tabitha Morton, and Mitchell, Nathan, 2023. "The Need for Global Competencies in Undergraduate Students." Southern Political Science Association Annual Meeting, St. Pete, TX.

Tilley, Stephanie, and Nathan Mitchell. 2022. "Academic Storytelling by Aligning Your Research With Local and Global Challenges." Presentation at the 29th Annual HBCU Faculty Development Network Conference. Houston, TX.

Mitchell, Nathan, and Dana Kumar. 2022. "Use of Results Summits to Sustain a Culture of Quality Improvement in Student and Educational Support Services." Presentation at the Annual Meeting of the Texas Association for Higher Education Assessment. San Antonio, TX.

Hamilton, Jasmine, Nathan Mitchell, and Michael Nojeim. 2022. "The Road Leads Back to You: A Rubric Approach to Improving Assessment." Presentation at the Annual Meeting of the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC). Atlanta, GA.

Mitchell, Nathan, Michael Nojeim, Tabitha Morton, Stephen Huss, Gargi Aleaz, and Jeremy Berkowitz. 2022. "Roundtable on Teaching Global Competence in Introductory Political Science Courses." Southern Political Science Association Annual Meeting, San Antonio, TX.

Hamilton, Jasmine, Nathan Mitchell, Michael Nojeim and Dana Kumar. 2021. "Use of Results Summits to Sustain a Culture of Quality Improvement." Annual Meeting of the Southern Association of Colleges and Schools, Commission on Colleges. Atlanta, GA. December 12.

Tilley, Stephanie, Nathan Mitchell, Godlove Fonjweng, and Marcus King. 2021. "Glocalism: Bringing the World To Your Students, Faculty and Staff." Presentation at the 28th Annual HBCU Faculty Development Network Conference. Virtual.

Mitchell, Nathan K. 2021. "Infusing Medieval Law and Culture into an Introductory Law Class." NEH Summer Institute on Medieval Law and Culture. Western Michigan University. July 16.

Mitchell, Nathan K., and Quincy Moore. 2021. "Stories from the Pandemic: Assessing Students During Troubling Times." Presentation at the Annual Meeting of the Southern Political Science Association, Virtual.

Collins, Megan, Nathan K. Mitchell, Michael Nojeim. 2020. "Removing the Excuse: Adopting Open Educational Resources (OER) in Introductory Social Science Classes." Presentation at the Annual Meeting of the Southern Political Science Association, Puerto Rico.

Mitchell, Nathan K., Quincy Moore, and Billy Monroe. 2020. "Using a Mock Trial to Teach Science and Law: A Practical Application of Learning Communities." Presentation at the Annual Meeting of the Southern Political Science Association, Puerto Rico.

Myers, Evie, Nathan Mitchell, and Marcus King. 2019. "Promoting Access/Equity: Engaging Underrepresented Students in Global Learning." Presentation at the Annual Meeting of the HBCU Faculty Development Network, Houston, TX. October 31.

Mitchell, Nathan K. and John Starne. 2019. "Using Online Tools to Increase Instructor Presence in Introductory Government Courses." Presentation at the Annual Meeting of the Southern Political Science Association, Austin, TX.

Lovell, Darrell and Nathan K. Mitchell. 2019. "Assessing public management and public opinion: A view of management and administrative influence of Texas public opinion on education." Presentation at the Annual Meeting of the Southern Political Science Association, Austin, TX.

Mitchell, Nathan K., Tabitha M. Morton, Billy W. Monroe, and Michael Nojeim. 2018. "Using Learning Contracts to Address Plagiarism and Academic Dishonesty in Introductory Political Science Classes." Presentation at the Annual Meeting of the Southern Political Science Association, New Orleans, LA.

Mitchell, Nathan K, Danielle Hairston-Green, and Demonica Junious. 2018. "Full Loads, Empty Plates: Food Insecurity in College Students." Presentation at the Annual Meeting of the Southern Political Science Association, New Orleans, LA.

Mitchell, Nathan K. 2017. "Best Practices to Increase Instructor/Teaching Presence in DL Courses." Workshop presentation at the Annual Meeting of the Texas Distance Learning Association, Galveston, TX.

Mitchell, Nathan K. 2015. "Are State Legislative Primaries Gendered?" Paper Presentation at the 2015 Southern Political Science Association, New Orleans, LA.

Mitchell, Nathan K. 2015. "On the Development of the Congress of the Texas Republic." Presentation at the 2015 Southern Political Science Association, New Orleans, LA.

Mitchell, Nathan K. 2014. "Ignoring the Obvious: Debt Restrictions in the 50 States." Paper Presentation at the 2014 Southern Political Science Association, New Orleans, LA.

Mitchell, Nathan K. and Eric A. Booth 2013. "NetStyle: Members of State Legislatures and Social Networking." Paper Presentation at the Southern Political Science Association, Orlando, FL.

Mitchell, Nathan K. 2012. "The Limits of State Spending: US State Sovereign Debt Restrictions." Poster Presentation at the American Political Science Association, New Orleans, LA.

Mitchell, Nathan K. 2012. "Where do Women Run? A Case for 'Women Friendly Districts' in State Elections." Presentation at the Southern Political Science Association, New Orleans, LA.

Mitchell, Nathan K. 2011. "Women's Interest PACS, Donor Networks, and Recruitment in State Legislatures." Presentation at the Southern Political Science Association, New Orleans, LA.

Mitchell, Nathan K. 2009. "Is Early Money Like Yeast? Testing the Gender Gap in State Legislative Primaries." Presentation at the Southern Political Science Association, New Orleans, LA.

Dometrius, Nelson C., Deil S. Wright, and Nathan K. Mitchell. 2008. "State Innovativeness: Is it Consistent Across Time and Issue Area?" Presentation at the Southern Political Science Association. New Orleans, LA.

UNIVERSITY AND DEPARTMENTAL SERVICE

- SACSCOC Fifth-Year Interim Report Core Team, Co-Chair (2024-Present)
- Provost's Taskforce to Reform Undergraduate Education (2024-2025)
- Division of Social Sciences Post-Tenure Review Committee (2025)
- Brailsford College of Arts and Sciences Mid-tenure Review Committee, Chair (2024)
- 2035 Strategic Planning Advisory Committee (2024)
- Career Coach / Care Team Search Committee (2024)
- Search Committee for Assistant Director of Student Engagement (2024)
- Search Committee for Director of Study Abroad (2023, 2024, 2025)
- Authoring Committee for Department of Education Grant to Develop Care Team (2023-2024)
- Office of International Programs Advisory Committee (2023-Present)
- Search Committee for Associate Director of School of Public and Allied Health (2023)
- Search Committee for Assistant Director of Advising (2022)
- PVAMU TEDx Speaker Selection Committee (2021-2024)
- Search Committee for Vice President of Student Affairs (2020-2021)
- Search Committee for Director of International and Intercultural Programs, Chair (2020-2021)
- International Education Week Planning Committee, Presenter (2020-2024)

- Division of Social Work, Behavioral and Political Sciences Strategic Planning Committee (2019-2023)
- Faculty Conference Planning Team, Office of Academic Affairs (2019, 2021-2025)
- Research Symposium Planning Committee, Texas Juvenile Crime Prevention Center Conference on Interdisciplinary Student Research, Judge and Research Mentor (2018-Present)
- QEP Development Committee, Chair (2018-2021)
- President's Essay and Oratory Contest, Judge Coordinator (2019-Present)
- Faculty Senate (2017-2019)
- Retention and Graduation Committee, Office of Student Success (2017-2019)
- Election Committee (2017-2019)
- Division Tenure and Post-Tenure Review Committee, Chair (2016-2017, 2022)
- Brailsford College of Arts and Sciences Recruitment and Retention Committee (2015-2018)
- Division of SBPS Recruitment Committee, Chair (2016-2018)
- Division of SBPS Assessment Committee, Co-Chair (2016-Present)
- Panther Food Center Advisory Committee, Research and development team (2016-2018)
- Center for Teaching Excellence Advisory Committee (2016-Present)
- Division Data and Assessment Coordinator (2012-2018)
- Division Distance Learning and Technology Committee, Chair (2015-2022)
- Brailsford College of Arts and Sciences and Division of Social Sciences Webmaster (2010-2023)
- Division Lecture Series, Co-Chair (2012-2014)

SERVICE TO STUDENTS

- National Out of State Student Association, Advisor (2023-2024)
- Blackstone Pre-Law Society, Co-Advisor (2017-2025)
- Academic Advisor for Political Science (2008-2024)
- Political Science Club, Co-Advisor (2013-2015)
- Pi Sigma Alpha Honor Society, Co-Advisor (2008-2010)
- College Democrats, Co-Advisor (2011-2017)
- Model United Nations, Co-Advisor (2008-2016, 2021-2022)

PROFESSIONAL SERVICE

- Journal of Research and Practice in Assessment Review Board (Summer 2025-Present)
- Texas Association for Higher Education Assessment, Proposal Review Committee (2023-Present)
- Texas Association for Higher Education Assessment, Scholarly Activities Committee (2024-Present)
- Co-Principal Investigator, CARES Team in Action Program Review with Dr. Marlon James
- Lead Evaluator, PVAMU Gulf-Scholars Program, The Gulf Research Program (GRP) of the National Academies of Sciences, Engineering, and Medicine

PROFESSIONAL ASSOCIATIONS

- Texas Distance Learning Association
- Texas Association for Higher Education Assessment

SKILLS AND ABILITIES

Statistical Software: STATA, SPSS, and R Software Packages

Assessment: Academic Program Assessment and Evaluation (15 years)

Management: Strategic Planning, Budgeting, Taskstream, and Weave Assessment Systems

Research: Survey Research and Design

Technology: D2L, Canvas, Moodle, WordPress, SACSCOC Peer Evaluator Training (2024)

REFERENCES

Dr. Walle Engedayehu

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Prairie View A&M University
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Dr. E. Joahanne Thomas-Smith

Professor and Provost Emerita
Prairie View A&M University
Email: ejthomas-smith@pvamu.edu | Phone: 936-261-2217

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Tomikia P. LeGrande, President
Prairie View A&M University

Subject: Appointment of Assistant Vice Provost for Academic Affairs of Prairie View A&M University

Proposed Board Action:

Appoint Dr. Kiran Bellam as the Assistant Vice Provost for Academic Affairs of Prairie View A&M University, effective immediately.

Background Information:

Dr. Kiran Bellam is recommended for the position of Assistant Vice Provost for Academic Affairs at Prairie View A&M University. Dr. Bellam brings significant academic leadership and administrative experience that align with the responsibilities of this role.

As Assistant Vice Provost for Academic Affairs, Dr. Bellam will work closely with the President and senior leadership to advance the academic mission of the institution. Responsibilities will include providing oversight and guidance for academic programs, supporting faculty development and student success, and fostering collaboration across colleges and administrative units. Dr. Bellam will also contribute to strategic planning and institutional effectiveness, promote excellence in teaching, research, and service, and ensure that academic initiatives support the broader goals of the institution and The Texas A&M University System (A&M System).

A copy of Dr. Bellam's curriculum vitae is attached.

A&M System Funding or Other Financial Implications:

Dr. Tomikia P. LeGrande recommends an initial salary of \$166,444.

Strategic Plan Initiative(s) this Item Advances:

This proposed appointment advances all the A&M System's strategic imperatives by strengthening our ability to provide qualified students with accessible and affordable educational opportunities, ensuring they are well-prepared for successful careers and engaged citizenship in a global economy. It supports the growth of a robust and collaborative research portfolio, enhances our capacity to serve the people of Texas and contributes to the state's economic vitality, and upholds our commitment to prudent financial stewardship and sustainability. In doing so, the appointment directly contributes to realizing the A&M System's vision of being the system of choice for students, employers, faculty, staff, and research funders.

Agenda Item No.

PRAIRIE VIEW A&M UNIVERSITY

Office of the President
December 5, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Assistant Vice Provost for Academic Affairs of Prairie View A&M University

I recommend adoption of the following minute order:

“Dr. Kiran Bellam is hereby named the Assistant Vice Provost for Academic Affairs of Prairie View A&M University, effective immediately, at an initial salary of \$166,444.”

Respectfully submitted,

Tomikia P. LeGrande
President

System Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

System General Counsel Approved for Legal Sufficiency:

R. Brooks Moore
General Counsel

Board General Counsel Approved for Legal Sufficiency:

Nichole B. Bunker
General Counsel

**Personnel Actions Requiring
Chancellor Approval**

Proposed New Hire:

Name:	Dr. Kiran Bellam
Title:	Assistant Vice Provost, Academic Affairs
Salary:	\$166,444

External Market Data:

	Survey Name	Survey Job Title	Survey Annual Salary
1.	CUPA-HR R2 High Research Inst.	Assistant Provost	\$145,215
2.	CUPA-HR Student FTE Enrolled >9,412	Assistant Provost	\$159,102
3.	CUPA-HR Texas Institutions	Assistant Provost	\$152,647
4.			
5.			

Internal Salary Data:

	Incumbent Name	Job Title	Annual Salary
1.	Carmen Carter	Associate Provost	\$161,229
2.	Cheryle Snead-Greene	Associate Provost	\$161,999
3.			
4.			
5.			

Comments, if necessary:

Average salary provided for CUPA. Closest matching title is Assistant Provost based on the TAMUS Pay Plan. Working title will be Assistant Vice Provost, Academic Affairs. Closest matching internal PVAMU title is Associate Provost (working title - Associate Vice Provost). We currently do not have any Assistant Provost positions.

KIRAN BELLAM, Ph.D.

Professor and Provost Fellow | Roy G. Perry College of Engineering | Prairie View A&M University
E-mail: kibellam@pvamu.edu | Phone: 936-261-9883

PROFESSIONAL SUMMARY

Accomplished leader in higher education with extensive experience in academic leadership, faculty development, and collaborative research management. Proven track record in navigating accreditation processes and strategic planning, with significant contributions to the development and external support of initiatives exceeding \$8 million. Committed to advancing excellence and innovation in education while fostering interdisciplinary collaboration within the Texas A&M University System.

EDUCATION

Ph.D. Computer Science, Auburn University, Auburn, AL (2009)

M.S. Computer Science, New Mexico Institute of Mining and Technology, NM (2006)

B.S. Information Technology, Madras University, India (2003)

EXPERIENCE

Provost Fellow (Enrollment Management and Student Success)

Prairie View A&M University | Office of the Provost | January 2025 – December 2025

- Selected through the competitive 2025 PVAMU Provost's Fellowship Program, aligned with the *Journey to Eminence 2035* strategic plan.
- Focuses on Enrollment Management and Student Success, developing and implementing strategies to recruit, retain, and support students from enrollment through graduation.
- Collaborates with senior academic administrators to design data-informed initiatives enhancing student achievement, persistence, and institutional effectiveness.
- Supports cross-college efforts to strengthen academic operations, advising, and student success pathways.

Associate Dean, Roy G. Perry College of Engineering

Prairie View A&M University, Prairie View, TX | June 2023 – February 2025

- Led strategic initiatives aligned with the College's mission and vision, fostering a collaborative and interdisciplinary academic culture.
- Oversaw ABET accreditation and implemented continuous improvement processes in compliance, data collection, and program evaluation.
- Directed faculty recruitment, hiring, evaluation, and mentorship to strengthen teaching excellence and research productivity.
- Advanced student success by addressing academic concerns, incorporating student feedback, and enhancing advising and recruitment practices.
- Promoted innovation in teaching pedagogy and engineering education while maintaining high academic and ethical standards.
- Represented the College in the Dean's absence and fulfilled teaching assignments as required.

Interim Head, Department of Civil and Environmental Engineering

Prairie View A&M University, Prairie View, TX | September 2021 – October 2023

- Led the department through ABET reaccreditation with no deficiencies and no weaknesses, ensuring compliance and continuous improvement across all program criteria.
- Directed departmental operations, including faculty leadership, budget management, and policy implementation to achieve academic and fiscal goals.
- Enhanced instructional quality by overseeing curriculum development, faculty evaluations, and student feedback mechanisms.
- Strengthened advising and student success processes, improving graduation timelines and retention rates.
- Represented the department in college-wide and university-level committees and collaborations.

Professor, Department of Computer Science

Prairie View A&M University, Prairie View, TX | September 2025 – Present

- Provide instruction at undergraduate and graduate levels, integrating research-driven and experiential learning approaches.
- Lead research initiatives in data analytics, intelligent infrastructure, and emerging computing technologies, contributing to publications and grant proposals.
- Advise and mentor graduate and undergraduate students, fostering academic excellence and professional development.
- Contribute to departmental and university governance through committee service and curriculum development.

Tenured Associate Professor, Department of Computer Science

Prairie View A&M University, Prairie View, TX | September 2015 – August 2025

- Led the development and launch of the Data Science and Analytics (DSA) certification program to expand interdisciplinary training in data-focused skills.
- Taught undergraduate and graduate courses in computer science, focusing on software engineering, networks, and intelligent systems.
- Conducted and published research in data analytics, Internet of Things (IoT), and smart infrastructure systems.
- Led and contributed to externally funded research initiatives, including projects supported by NSF and Microsoft Foundation.
- Advised and mentored graduate students and senior design teams, promoting academic excellence and career readiness.
- Served on departmental, college, and university committees to advance curriculum development, assessment, and accreditation efforts.

Assistant Professor, Department of Computer Science

Prairie View A&M University, Prairie View, TX | September 2009 – August 2015

- Taught core and advanced computer science courses at undergraduate and graduate levels.
- Established a foundation for research and publication in computer systems, data storage, and applied computing.
- Developed new instructional materials and supervised student research and capstone projects.

RESEARCH GRANTS

Principal Investigator or Co-PI on externally funded research totaling over \$8 million from NSF, DOE, Microsoft Foundation, and other agencies.

Funded Proposals

1. **K. Bellam (PI)**, K. Liu. *AI-Driven Predictive Analytics for Proactive Transportation Infrastructure Management*, National Center for Infrastructure Transformation (NCIT). **\$300,000** (09/01/2025 – 08/31/2027)
2. M. Rajan, D. Gilbert, **K. Bellam (Co-PI)**, K. Butler-Purry. *LSAMP BD: Prairie View A&M University BTD Cohort XIV (2023-2025) Program, Texas A&M University System Louis Stokes Alliance for Minority Participation (TAMUS LSAMP)* National Science Foundation, **\$1,075,000** (09/01/2023 – 6/30/2025)
3. **K. Bellam (PVAMU-PI)**, R. Bonnecaze, P. Nava. *BPE-Track 4: Phase II: Collaborative Research: Center: The Texas Center for Teaching, Research, and Equity in Engineering (Tx TREE)*, National Science Foundation. **\$4,000,000** (awarded but withdrawn by UTA (lead institution) due to DEI laws)
4. Todd Pisani, **K. Bellam (Co-PI)**, Patrick Szary. *"EDC-7 Pilot Evaluation of Strategic Workforce Development for Justice-Challenged Youth"* National Center for Infrastructure Transformation (NCIT). **\$300,000** (09/01/2023 – 08/31/2025)
5. S. Frizell, **K. Bellam (Co-PI)**, J. Perkins, *Collaborative Research: Improving Access to Career and Educational Development (I-ACED)*. National Science Foundation, **\$954,000** (10/15/2021 – 9/30/2027)
6. **K. Bellam (PI)**, Supplement grant for the *Pathways to Increase Underrepresented Minorities in Data Science and Analytics Workforce*. Microsoft Foundation, **\$70,000** (04/01/2022 – 12/31/2024)
7. **K. Bellam (PI)**, Panthers Who Byte, Venturewell, **\$23,000** (06/01/2021 – 12/31/2021)
8. **K. Bellam (PI)**, N. Ghaffari, L. Huang, Y. Yang, J. Foreman, L. Qian, L. Li, X. Li, S. Frizell, X. Dong. *Pathways to Increase Underrepresented Minorities in Data Science and Analytics Workforce*. Microsoft Foundation, **\$200,000** (01/01/2021 – 12/31/2024).
9. A. Ahmed, **K. Bellam (Co-PI)**, Y. Yang. *Targeted Infusion Project: Infusing Innovative IoT Technologies into the Computer Science Curriculum at Prairie View A&M University*. National Science Foundation, **\$399,931** (07/01/2020 – 6/30/2025)
10. S. Cui, H. Fan, Y. Jung, S. Alam, S. Kim, **K. Bellam (Senior Personnel) (2018)**. *CC* Network Design: Improve Network on Campus for Research and Education in Agriculture, Science, and Engineering at Prairie View A&M University*, National Science Foundation, **\$499,964** (08/15/2018 – 07/31/2023)
11. **K. Bellam (PI)**, A. Lodgher, and Y. Lu (2012). *Targeted Infusion Project Grant: Fostering Innovation and Excellence in Computing Systems: Establishing an*

Innovative Systems Laboratory, National Science Foundation, **\$296,140** (09/01/2012 - 8/31/2017).

12. **K. Bellam (PI)**, (2014). *Introducing STEM majors to Free/Open-Source Software Development for Humanitarian Projects*, Prairie View A & M University Summer Mini-Grant, **\$25,000** (06/01/2014 – 12/31/2014).
13. **K. Bellam (PI)**, (2012). *Fault-tolerant and energy-efficient storage disk systems*, Department of Energy/Thurgood Marshall College Fund (TMCF), **\$100,000** (03/12/2012 - 12/15/2014).
14. **K. Bellam (PI)**, Y. Lu and L. Huang (2011). *Energy Conservation in Large Scale Storage Disk Systems*, Department of Energy/Thurgood Marshall College Fund (TMCF), **\$100,000** (06/2011 – 7/2012).
15. Y. Yang, L. Li, and **K. Bellam (Co-PI)**, (2010). *Make College Math Learning Game-Like and Build Bridge Between Math and Engineering*, Department of Energy/Thurgood Marshall College Fund (TMCF), **\$60,000** (08/2010 – 7/2011).

Proposals under review

1. P. Obiomon, A. Kumar, A. Annamalai, J. Zhou, **K. Bellam (Co-PI)**, M. Pulikkathara, N. Shamim, S. Cui, Y. Wang, Z. Huque. Minority Advancement in Semiconductor Education (MASE) Program, National Center for the Advancement of Semiconductor Technology, **\$1,794,541**
2. **K. Bellam (PVAMU PI)**, Tracy Hammond (TAMU PI), A. Goyal (TAMUK- PI). Theme 3: Strengthening AI: Establishing an Institute for Responsible & Trustworthy Human-AI Interaction, National Science Foundation, **\$19,476,423 (PVAMU Share - \$6,390,305)**
3. S. Cui, C. Akujuobi, J. Foreman, **K. Bellam (Co-PI)**, R. Ray, Y. Wang. Center of Excellence in Advanced Computing-based Combat Environment-aware Smart System (ACCESS), Department of Defense, **\$9,896,656**
4. P. Saganti, **K. Bellam (Co-PI)**, V. Mgbemena. Advanced Space Radiation Biology Research Center for NASA, NASA-Washington, **\$4,749,691**
5. **K. Bellam (PI)**, S. Carter. PVAMU-N-Educational AI, PIT-UN at New America Foundation, **\$180,000**

PUBLICATIONS

Books & Edited Volumes

1. Daniel, A., Arvindhan, M., **Bellam, K.**, & Krishnaraj, N. (Eds.). (2023). Principles and Applications of Quantum Computing Using Essential Math. IGI Global. ISBN13: 9781668475355 <https://doi.org/10.4018/978-1-6684-7535-5>.
2. **Bellam, K.**, Krishnaraj N., Nagarajan S., Subrata C., Perakovic D. (Eds.). (2025) Urban Mobility and Challenges of Intelligent Transportation Systems. IGI Global. ISBN13: 9798369379844 <https://doi.org/10.4018/979-8-3693-7984-4>

Refereed Book Chapters

1. Krishnaraj Nagappan; Priyanga Subbiah; **Kiran Bellam**; Maranco Murugaiyan, "Cloud, Fog, and Edge Computing for Industry 5.0," in Next Generation Data Science and Blockchain Technology for Industry 5.0: Concepts and Paradigms, IEEE, 2025, pp.149-186, <https://doi.org/10.1002/9781394245215.ch07>
2. Priyanga Subbiah; Krishnaraj Nagappan; **Kiran Bellam**, "Dew Computing for Industry 5.0," in Next Generation Data Science and Blockchain Technology for Industry 5.0: Concepts and Paradigms, IEEE, 2025, pp.235-272, <https://doi.org/10.1002/9781394245215.ch10>
3. Saranya, G., Krishnaraj, N., Subbiah, P., & **Bellam, K.** (2025). AI for Multimedia Recognition and Segmentation. In A. A. Abd El-Latif, M. Wani, M. Hammad, A. Belazi, & A. Sambas (Eds.), AI Techniques for Multimedia Data Processing (pp. 39-58). IGI Global Scientific Publishing. <https://doi.org/10.4018/979-8-3693-2935-1.ch002>
4. P. Subbiah, K. Nagappan, S. A. Tamil, Poornima, **K. Bellam** (2024), Industry 4.0 in Manufacturing, Communication, Transportation, Healthcare. In A. Tyagi, S. Tiwari, S. Ahmad (Eds.) Industry 4.0, Smart Manufacturing, and Industrial Engineering, CRC Press. <https://doi.org/10.1201/9781003473886>
5. M. Ramprasath; **K. Bellam**; T. Chandrasekar; B. Praveen Kumar; A. Thilagavathy; G. Elangovan, "An Innovative Water Control System Based on Blockchain Technologies," in Digital Twin and Blockchain for Smart Cities, Wiley, 2024, pp.277-296, doi: 10.1002/9781394303564.ch13
6. Subbiah, P., Krishnaraj, N., & **Bellam, K.** (2024). Quantum Machine Learning: Enhancing AI With Quantum Computing. In A. Khang (Ed.), Applications and Principles of Quantum Computing (pp. 129-145). IGI Global. <https://doi.org/10.4018/979-8-3693-1168-4.ch008>
7. Karunakaran, M., **Bellam, K.**, Benedict Raja, J., & Shanthi, D. (2024). Blockchain Technology in Cloud Security. In D. Lakshmi & A. Tyagi (Eds.), Emerging Technologies and Security in Cloud Computing (pp. 53-75). IGI Global. <https://doi.org/10.4018/979-8-3693-2081-5.ch003>
8. Subbiah, P., Nagappan, K., **Bellam, K.**, & Thandapani, P. (2023). Implementation and Deployment of Privacy Preservation and Secure Data Storage Techniques in Cloud Computing. In L. D. & A. Tyagi (Eds.), Privacy Preservation and Secured Data Storage in Cloud Computing (pp. 256-268). IGI Global. <https://doi.org/10.4018/979-8-3693-0593-5.ch012>
9. Krishnaraj, N., Daniel, A., Saini, K., & **Bellam, K.** (2022). EDGE/FOG computing paradigm: Concept, platforms, and toolchains. *Advances in Computers*, 127, 413-436. <https://doi.org/10.1016/bs.adcom.2022.02.012>
10. Krishnaraj, N., **Bellam, K.**, Sivakumar, B., Daniel, A. (2022). The Future of Cloud Computing: Blockchain-Based Decentralized Cloud/Fog Solutions – Challenges, Opportunities, and Standards. In: Baalamurugan, K., Kumar, S.R., Kumar, A., Kumar, V., Padmanaban, S. (Eds) *Blockchain Security in Cloud Computing*.

EAI/Springer Innovations in Communication and Computing. Springer, Cham.
https://doi.org/10.1007/978-3-030-70501-5_10

11. S. Cherukuvada, **K. Bellam**, A. Soujanya, N. Krishnaraj, (2020) "Artificial Intelligence-Based Textual Cyberbullying Detection for Twitter Data Analysis in Cloud-Based Internet of Things," *Artificial Intelligence Techniques in IoT sensor Networks*, pp 151-166, Dec 2020, ISBN 1000318702: <https://bit.ly/38FhWdO>
12. Z. L. Zong, X. Qin, X.-J. Ruan, A. A. Manzanares, and **K. Bellam**, "Improve Energy-Efficiency of Computational Grids," *Handbook of Research on P2P and Grid Systems for Service-Oriented Computing: Models, Methodologies and Applications*, pp 520-541, Jan 2010, ISBN:1-61520-6868; www.igi-global.com/reference/details.asp?id=35584.

Refereed Journal Articles

1. B. Karthikeyan, N. Seethalakshmi, V. Nandhini, V. Dakshnamoorthy, P. Muthusamy, and **K. Bellam**. (2024). Multimodal Feature Fusion Using Optimal Transfer Learning Approach for Lung Cancer Detection and Classification on CT Images. *Journal of Intelligent Systems and Internet of Things*. 12. 84-96. 10.54216/JISIoT.120107.
2. J. V. Anchitaalagammai, R. Verma, M. Kavitha, A. R. Revathi, S. R. Preethi, and **K. Bellam**. "Fuzzy-Based Reliable Load Balanced Routing Approach for Ad Hoc Sensor Networks," *Computer Systems Science and Engineering*, vol. 41, no. 3, pp. 861-874, 2022.
3. Ahmed AA, **Bellam K**, Yang Y, Preuss M. Integrating IoT Technologies into the CS Curriculum at PVAMU: A Case Study. *Education Sciences*. 2022; 12(11):840. <https://doi.org/10.3390/educsci12110840>
4. **K. Bellam**, N.Krishnaraj, T. Jayasankar, N.B. Prakash, G. R. Hemalakshmi "Adaptive Multimodal Image Fusion with a Deep Pyramidal Residual Learning Network," *Journal of Medical Imaging and Health Informatics*, Vol. 11, No. 8, pp. 2135-2143, Aug 2021 <https://doi.org/10.1166/jmhi.2021.3763>
5. N. Krishnaraj, **K Bellam**, "Improved Distributed Frameworks to Incorporate Big Data through Deep Learning," *Journal of Advanced Research in Dynamical & Control Systems*, Vol. 12, 03-Special Issue, pp. 332-338, 2020
6. A.S. Oliver, M. Anuratha, M.J. Justus, **K Bellam**, T. Jayasankar, "An Efficient Coding Network-Based Feature Extraction with Support Vector Machine-Based Classification Model for CT Lung Images," *Journal of Medical Imaging and Health Informatics*, Vol. 10, 1-6, 2020
7. **K. Bellam**, Y. Yang, S. Frizell, and T. Robinson, "Improving Energy Efficiency and Reliability of Disk Storage Systems," *International Journal on Recent and Innovation Trends in Computing and Communication*, Vol. 2, 2014
8. Y. Yang, L. Li, and **K. Bellam**, "VMathLab, a 3D-Game-Like System for College Math Learning Enhancement," *International Journal of Computer Theory and Engineering* vol. 4, no. 4, pp. 579-583, 2012

9. A. Lodgher, **K. Bellam**, "Teaching Innovation to Graduate Students in Computer Information Systems (CIS)," *Communications of the International Information Management Association (CIIMA)*, 2012
10. M. Nijim, Z. L. Zong, **K. Bellam**, S. Yin, and X. Qin, "Quality of Security Adaptation in Parallel Disk Systems," *Journal of Parallel and Distributed Computing*, Vol. 71, Issue 2, pp. 288-301, Feb. 2011
11. X. Qin, M. Alghamdi, M. Nijim, Z.-L. Zong, X.-J. Ruan, **K. Bellam**, and A. A. Manzanares, "Improving Security of Real-Time Wireless Networks through Packet Scheduling," *IEEE Transactions on Wireless Communications*, vol. 7, no. 9, pp. 3273-3279, Sept. 2008.
12. **K. Bellam**, A. Manzanares, X. Ruan, and X. Qin, "Integrating Security and Reliability in Real-time Embedded Systems," *Journal of Autonomic and Trusted Computing*, Mar 2008.

Refereed Conference Proceedings

1. M. Sivakumar, M. S. Ruthwik, G. Amruth, and **K. Bellam**, "An Enhanced Weapon Detection System using Deep Learning," 2024 2nd International Conference on Networking and Communications (ICNWC), Chennai, India, 2024, pp. 1-8, doi: 10.1109/ICNWC60771.2024.10537568.
2. S. Cherukuvada, N. Krishnaraj, and **K. Bellam**, "Federated Learning with Internet of Things for Data Privacy and Security," 2023 International Conference on Networking and Communications (ICNWC), Chennai, India, 2023, pp. 1-7, doi:10.1109/ICNWC57852.2023.10127281.
3. **K. Bellam**, "Cloud-Based Data Backup of DFDRs for Emergency and Safety protocols," International Conference on Safety By Design (ICSBD 2013), August 2013
4. A. Lodgher and **K. Bellam**, "Design and Implementation of CRM Applications using open-source SugarCRM," *23rd Annual International Information Management Association (IIMA)*, October 2012
5. M. Nijim, Y. Lee, and **K. Bellam**, "HyBuM: Hybrid Energy Efficient Architecture for Mobile Storage Systems," *9th IEEE International Conference on Information Technology: New Generations*, Las Vegas, Nevada, April 2012
6. A. Lodgher and **K. Bellam**, "Emerging Consumer Technology Applications developed at PVAMU," *IEEE Consumer Communications & Networking Conference (CCNC)*, Las Vegas, Nevada, Jan 2012
7. **K. Bellam** and X. Qin "Reliability Aware Power Conservation Model for Storage Systems," *4th IEEE International Conference on Computer Science and Information Technology (IEEE ICCSIT 2011)*, June 2011
8. **K. Bellam**, "Effects of Power State Transitions on Reliability and Energy Efficiency of Parallel Storage Systems," *High-Performance Computing & Simulation Conference (HPCS 2011)*, July 2011

9. F. Shen, X. Qin, A. Salazar, A. Manzanares, and **K. Bellam**, "An Energy-Efficient Reliability Model for Parallel Disk Systems," *Sixth Int'l Conf. Information Technology, Las Vegas, Nevada*, Apr. 2009.
10. X.-J. Ruan, A. Manzanares, **K. Bellam**, and X. Qin, "DARAW: A New Write Buffer to Improve Parallel I/O Energy-Efficiency," *Proc. 24th Annual ACM Symposium on Applied Computing*, Honolulu, Hawaii, March 2009.
11. A. Roth, A. Manzanares, **K. Bellam**, M. Nijim, and X. Qin, "Energy Conservation for Real-Time Disk Systems with I/O Burstiness," *Proc. IEEE Int'l Workshop Autonomous Storage and High-Performance Computing*, St. Thomas, Virgin Islands, Aug. 2008.
12. M. Nijim, Z.-L. Zong, **K. Bellam**, X.-J. Ruan and X. Qin, "Security-Aware Cache Management for Cluster Storage Systems," *Proc. the 17th Int'l Conf. Computer Communications and Networks (ICCCN)*, St. Thomas, Virgin Islands, Aug. 2008.
13. **K. Bellam**, A. Manzanares, X. Ruan, X. Qin, and Y.-M. Yang, "Improving Reliability and Energy Efficiency of Disk Systems via Utilization Control," *Proc. IEEE Symposium on Computers and Communications (ISCC'08)*, Marrakech, Morocco, July 2008. [Best Paper Award]
14. A. Manzanares, **K. Bellam**, and X. Qin, "A Prefetching Scheme for Energy Conservation in Parallel Disk Systems," *Proc. NSF Next Generation Software Program Workshop*, April 2008.
15. **K. Bellam**, A. Manzanares, and X. Qin, "Energy Efficient and Reliable Storage Disks," *Proc. 46th ACM Southeast Conference*, Auburn, Alabama, March 2008.
16. Z.-L. Zong, **K. Bellam**, X.-J. Ruan, A. Manzanares, X. Qin, and Y.-M. Yang, "A Simulation Framework for Energy-efficient Data Grids," *Proc. Winter Simulation Conference*, Washington, D.C., Dec. 2007.
17. Z.-L. Zong, X. Qin, M. Nijim, X.-J. Ruan, **K. Bellam**, and M. Alghamdi, "Energy-Efficient Scheduling for Parallel Applications Running on Heterogeneous Clusters," *Proc. International Conference on Parallel Processing*, Xi'an, China, September 2007. (Acceptance rate: 25%)
18. X.-J. Ruan, X. Qin, M. Nijim, Z.-L. Zong, and **K. Bellam**, "An Energy-Efficient Scheduling Algorithm Using Dynamic Voltage Scaling for Parallel Applications on Clusters," *Proc. 16th IEEE Int'l Conference on Computer Communications and Networks (ICCCN)*, Honolulu, Hawaii, Aug. 2007. (Acceptance rate: 29%)
19. **K. Bellam**, R. K. Vudata, X. Qin, Z.-L. Zong, M. Nijim, and X.-J. Ruan, "Interplay of Security and Reliability using Non-Uniform Checkpoints," *Proc. 16th Int'l Conference on Computer Communications and Networks (ICCCN)*, Honolulu, Hawaii, Aug. 2007. (Acceptance rate: 29%) [NMT Student Travel Award]
20. W. Luo, **K. Bellam**, and X. Qin, "Reliability-Driven Scheduling of Periodic Tasks in Heterogeneous Real-Time Systems," *Proc. the 4th IEEE International Symposium on Embedded Computing (SEC'07)*, Ontario, Canada, May 2007

21. **K. Bellam**, Z. Zong, M. Alghamdi, M. Nijim, and X. Qin, "Integrating Fault Recovery and Quality of Security in Real-time Systems," *Proc. IEEE International Symposium on Ubisafe Computing*, Ontario, Canada, May 2007. [Nokia Travel Award]
22. X. Qin, M. Alghamdi, M. Nijim, Z.-L. Zong, and **K. Bellam**, "Scheduling of Periodic Packets in Energy-Aware Wireless Networks," *Proc. the 26th IEEE Int'l Performance Computing and Communications Conf. (IPCCC'07)*, New Orleans, Louisiana, April 2007.

STUDENT SUPERVISION

Supervised 40 master's students as primary advisor across topics in AI, data science, cybersecurity, and IoT, with additional service as secondary advisor and thesis committee member for numerous graduate projects. Many of these students have gone on to roles in industry, government, and doctoral programs, reflecting the strength of their research training.

Graduate Student Supervision – Master's Projects (Primary Advisor)

1. Swaytha Ramakrishnan (2021). Smart billboards for targeted advertising and shopping malls. M.S., Computer Science.
2. Ojaswee Dhungana (2019). Stand-alone gene analysis tool for disease prediction. M.S., Computer Science.
3. Neelima Kallur (2019). Real-time solar and radiation data for space exploration. M.S., Computer Science.
4. Anjan Karki (2018). A two-part solution to detect malicious activities on Android devices. M.S., Computer Science.
5. Riya Sharma (2018). Keylogger threats in Android devices. M.S., Computer Science.
6. Garima Sankla (2018). Twitter data sentiment analysis. M.S., Computer Science.
7. Chukwuma Odunukwe (2018). Mobile app collusion via ICC in Android operating systems. M.S., Computer Information Systems.
8. Oluwaseun Coker (2018). Student book sharing application – a mobile app. M.S., Computer Information Systems.
9. Vikram Chava (2017). Smart Give & Receive – an easy way to share resources. M.S., Computer Science.
10. Jude Nwankpa (2017). Implementation of a central event logging system on the Amazon Cloud. M.S., Computer Information Systems.
11. Olawale Gbadebo (2017). Implementation of Tutorbot – an online learning tool. M.S., Computer Science.
12. Anithachowdary Paruchuru (2017). Community assistance during disasters via smartphone application. M.S., Computer Information Systems.
13. Ifeanyi Vincent Okafor (2017). Implementation of a human resource management system. M.S., Computer Information Systems.

14. Tejaswini Chandupatla (2017). Fostering friendships via a smartphone application. M.S., Computer Science.
15. Harsha Havalimane (2017). Smart health management – an Android app. M.S., Computer Science.
16. Oludele Ogunrinde (2017). Sensor-based smart parking – an Android application. M.S., Computer Information Systems.
17. Aditya Gajulapalli (2016). Implementation of steganography and an image manipulation tool. M.S., Computer Information Systems.
18. Sujith Ravulapalli (2016). E-farming application for Android phones. M.S., Computer Information Systems.
19. Kalyan Meesala (2016). Program Planning Approval Forms (PPAF) submission and tracking web portal. M.S., Computer Information Systems.
20. Ramsai Reddy Janapana (2016). IRRIGWISE – irrigation scheduler. M.S., Computer Science.
21. Juluri Kalyan (2016). Asset management system for the Computer Science Department at Prairie View A&M University. M.S., Computer Science.
22. Potnuru Manoj (2016). Self-paced programming learning via an interactive tool (SPLIT). M.S., Computer Science.
23. Manjula Sridharala (2015). Personal safety and phone security application for Android phones. M.S., Computer Science.
24. Dan Mask (2015). An Android food ordering application for PVAMU. M.S., Computer Science.
25. Dhana Lakshmi (2015). Personal care application for Android phones. M.S., Computer Science.
26. Namasivayam Krishnaveni (2015). Vacation planner application for Android devices. M.S., Computer Science.
27. Kendria Boston (2015). Career services application for Android devices. M.S., Computer Information Systems.
28. Asha Merinedi (2014). Fingerprint-based attendance management system. M.S., Computer Science.
29. Neelam Patel (2014). Interconnect – a social application for Android phones. M.S., Computer Science.
30. Niyukuri Dani G (2014). Appointment scheduling app for Android phones. M.S., Computer Information Systems.
31. Akshata Patil (2014). Car-pooling application for Android phones. M.S., Computer Science.
32. Komal Patolia (2013). Dynamic database-driven web form creation and data collection system. M.S., Computer Science.

33. Jason Mitchell (2012). Handwriting-to-text toolbar for the Internet Explorer browser. M.S., Computer Information Systems.
34. Gary Croft (2012). Using tablet computers to increase collaboration in education. M.S., Computer Information Systems.
35. Maulikkumar Patel (2012). Cross-platform mobile application for PVAMU. M.S., Computer Science.
36. Ibrahim Momoh (2012). A cloud-based web application development lab. M.S., Computer Information Systems.
37. Dharaben Patel (2012). E-recipe application for Android smartphone. M.S., Computer Science.
38. Dhimant Ruparelia (2011). Stock market forecasting system using the ID3 algorithm for Android platforms. M.S., Computer Science.
39. Itebite Agboneni (2011). Cideon conversion engine for SAP Product Lifecycle Management. M.S., Computer Science.
40. Digrajsinh Jala (2011). Greeting/quote sender application for Android platforms. M.S., Computer Science.

TEACHING ACTIVITIES

Undergraduate Courses: Data Structures, Software Engineering, Operating Systems, Senior Design Project I & II, Programming Language Design, Computer Networks, Formal Languages & Automata.

Graduate Courses: Data Communication and Computer Networks, Information Resources Management, Advanced Operating Systems, Research Methods, Information Technology.

CERTIFICATIONS & PROFESSIONAL DEVELOPMENT

- IBM Cybersecurity Practitioner – Instructor Certificate
- ACUE Certificate in Effective College Instruction

PROFESSIONAL ACTIVITIES

Conferences Organized

- Organized Prairie View A&M University's **First Annual Women in STEM Summit**, April 2023.

Professional Memberships

- Society of Women Engineers (SWE), 2012–present.
- Upsilon Pi Epsilon (UPE), 2010–present.
- Association for Computing Machinery (ACM), 2010–present.
- Special Interest Group on Computer Science Education (SIGCSE), 2012–present.
- National Center for Women and Information Technology (NCWIT), 2010–present.

Journal and Conference Reviewer / Editorial Roles

- Reviewer, 5th International Symposium on Computer Vision and the Internet (VisionNet).
- Reviewer, *CMC – Computers, Materials & Continua*.
- Reviewer, *International Journal of Autonomous and Adaptive Communication Systems*.
- Reviewer, *Journal of Medical Imaging and Health Informatics*, 2020–present.
- Reviewer, *Intelligent Automation and Soft Computing*.
- Reviewer, *Array* (open access journal in computer science).
- Reviewer, *International Conference on Computing, Communication, and Security*.
- Reviewer, *IEEE Transactions on Sustainable Computing*, 2017–present.
- Editorial Board Member, *Global Journal of Multidisciplinary Research*, International Institute of Research Development (IIRD), 2016–present.
- Reviewer, *IEEE Transactions on Parallel and Distributed Systems*, 2009–present.
- Reviewer, *International Conference on Information Technology: New Generations (ITNG)*, 2010–present.
- Reviewer, *International Conference on Advances in System Simulation*, 2010–2012.
- Reviewer, *IEEE Transactions on Systems, Man, and Cybernetics, Part A*, 2010–present.
- Reviewer, *International Journal of Computers and Electrical Engineering (JCEE)*, 2011–present.
- Reviewer, Third Series of the International Conference on Networking and Communications (ICNWC 2026), SRM Institute of Science and Technology.

Conference and Advisory Roles

- Advisory Committee Member, International Conference on Generative AI and Data Analytics: Exploring a Smarter Future (2025).
- International Advisory Committee Member, International Conference on Computer Vision, IoT, and Applications (ICCVIA 2025).
- Technical Program Committee, 5th International Symposium on Computer Vision and the Internet (2024).
- International Advisory Committee Member, International Conference on Machine Intelligence, Tools, and Applications (ICMITA).
- Guest Editor, *SN Applied Sciences* (2022).
- International Advisory Committee Member, Fourth International Conference on Computing and Communication Systems (2021).
- Advisory Committee Member, International Conference on Emerging Research in Computational Science (2021).
- Advisory Committee Member, International Conference on Emerging Wireless Communication Technologies and Information Security (2020).
- Advisory Committee Member, Third International Conference on Computing and Communication Systems.
- Technical Program Committee Member, International Conference on Mobile Systems and Pervasive Computing (MobiSPC 2018).
- Session Chair and Panel Member, International Conference on Safety by Design (ICSBD) (2013).

- Session Chair, International Workshop on Computer-Aided Engineering: Modeling, Simulation, Analysis and Evaluation (2013).
- Panel Member, Member Universities Professional Institute (MUPI), Thurgood Marshall College Fund (2013).
- Track Chair and Program Committee Member, International Conference on Information Technology: New Generations (ITNG) (2012).
- Advisory Committee Member, International Conference on Radar, Communication, and Computing (ICRCC) (2012).
- Technical Program Committee, Third International Conference on Advances in System Simulation (SIMUL 2011).
- Technical Program Committee, Second International Conference on Advances in System Simulation (SIMUL 2010).

SERVICE ACTIVITIES

Department Service

- External Collaboration Committee / Department Liaison, 2016–present.
- Member, Computer Science Graduate Curriculum Committee, 2011–present.
- Member, Distance Learning for M.S. in Computer Information Systems Committee, 2010–present.
- Tenure and Promotion Committee (Computer Science), 2016, 2018, 2022, 2025.
- Student Grade Appeals Committee, 2022, 2018.
- Mid-tenure Review Committee, 2021, 2017.
- Faculty Search Committee, Tenure-Track Assistant Professor (Computer Science), 2019, 2018, 2017, 2016, 2015, 2010.
- Chair, Computer Science Faculty Search Committee, 2018.
- Post-tenure Review Committee (Computer Science), including reviews of Dr. Lodgher, Dr. Zhang, and Dr. Wang, 2018, 2017, 2016.
- Textbook Adoption and Review Committee, 2015.
- Advisor for two student teams participating in the Verizon–CGI initiative (year not specified).
- Department Representative, Transfer and Graduate Preview Day (Northwest Campus), 2014.
- Chair, Computer Science and Engineering Technology Lab Technician II Search Committee, 2014.
- Chair, Computer Science Systems Analyst Search Committee, 2013.
- Member, Computer Science Department Head Search Committee, 2013.
- Department Representative, Transfer Tuesday Event at Lone Star College, 2013.
- Chaperone, Grace Hopper Celebration of Women in Computing, 2013.
- Chaperone, Special Interest Group on Computer Science Education (SIGCSE) Conference, 2012.
- Member, Student Appeals Panel, 2011.
- Member, Exxon Scholarship Committee, 2010.
- Member, PVAMU HBCU Cloud Computing Hub, 2010–2011.
- Department Representative, Panther Land Day, 2009, 2010, 2012.
- Department Representative, Annual Majors Fair, 2009, 2010, 2011.

College Service (Roy G. Perry College of Engineering)

- Member, International Study Committee, 2012–present.
- Member, Faculty Search Committee for Tenure-Track Assistant Professor (Mechanical Engineering), 2025.
- Member, Search Committee for Electrical and Computer Engineering Department Head, 2021.
- Member, College Tenure and Promotion Review Committee, 2018.
- Member, College Grade Appeals Committee, 2018.
- Member, Standard Operating Procedures Committee, College of Engineering, 2018.
- Member, Faculty Search Committee for Tenure-Track Assistant Professor (Mechanical Design and Manufacturing), 2017.
- Instructor, College of Engineering, MITES Summer Program, 2014, 2013.
- Member, Mechanical Engineering Search Committee, 2014.
- Member, Engineering Technology Department Head Search Committee, 2014.
- Member, Center for Energy and Environment Sustainability (CEES) Post-Doc Search Committee (Biofuels), 2014.
- Member, Mechanical Engineering Search Committee (Mechanical Design), 2013.
- Member, Mechanical Engineering Search Committee (Manufacturing), 2013.
- Member, CEES Post-Doc Search Committee, 2012.
- Member, Engineering Technology Department Head Search Committee, 2011.
- Member, CECSTR TI Student Scholarship Committee, 2010–2013.
- Chaperone, BEYA STEM Global Competitiveness Conference, 2011.
- Chaperone, Women of Color STEM Conference, 2009, 2010, 2011, 2013.

University Service

- Member, USDA–NIFA Pre-Proposal Review Committee, 2021.
- NSF HBCU-UP TIP Pre-proposal Reviewer, 2020.
- NSF Pre-proposal Reviewer, 2020.
- Member, University Undergraduate Academic Council, 2020, 2018.
- Member, University Awards Committee, 2020.
- Selection Committee Member for the Four Presidential Awards, 2020.
- Member, Undergraduate Council, 2017–2018; Chair, Undergraduate Council, 2018; Member, Undergraduate Council, 2019–2020.
- Member, Search Committee for Director of the Initiative for Coordinating Experiential Programs (ICEP), 2019.
- Judge, Research Experience for High School Students (REH) & Research Experience for Undergraduates (REU) Research Symposium, 2014.
- Judge, 2nd, 3rd, and 4th Annual STEAM Research Symposium, 2011–2014.
- Faculty Senator, PVAMU Faculty Senate, 2010–2013.
- Judge, TAMU Pathways Symposium, 2009.

Community Service

- Invited speaker, Harris County Public Health Maternal & Child Health Conference: Integrating Systems and Reimagining Models of Care, 2023.
- Academic Alliance Recruitment and Engagement Team Co-Leader, National Center for Women and Information Technology (NCWIT), 2011–2014.

- Engineering outreach programs with Royal and Waller ISDs, 2010–2013.

Student Organizations

- Primary Faculty Advisor, Special Interest Group in Internet of Things (SIGIoT), 2021–present.
- Primary Faculty Advisor, Upsilon Pi Epsilon (UPE), 2010–present.
- Secondary Faculty Advisor, Association for Computing Machinery (ACM), 2012–present.
- Primary Faculty Advisor, Society of Women Engineers (SWE), 2013–2016.

***Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**