



Agenda Items
Meeting
of the
Board of Regents

August 28, 2025



**MEETING OF THE BOARD OF REGENTS
THE TEXAS A&M UNIVERSITY SYSTEM**

**August 28, 2025
College Station, Texas**

REGULAR AGENDA ITEMS

1. COMMITTEE ON FINANCE

- 1.1 Approval of Fiscal Year 2026 Service Department Accounts, A&M System
- 1.2 Approval of Fiscal Year 2026 Operating Budgets, A&M System
- 1.3 Adoption of a Resolution Authorizing the Issuance of the Board of Regents of The Texas A&M University System Permanent University Fund Bonds, A&M System
- 1.4 Adoption of a Resolution Authorizing the Issuance of the Board of Regents of The Texas A&M University System Revenue Financing System Bonds, A&M System
- 1.5 Adoption of the First Amendment to the Amended and Restated Second Supplemental Resolution Authorizing the Board of Regents of The Texas A&M University System Revenue Financing System Commercial Paper Program, A&M System
- 1.6 Tuition and Fee Commitment for 2025-26 and 2026-27 Academic Years, A&M System

2. COMMITTEE ON AUDIT

- 2.1 Approval of System Internal Audit Plan for Fiscal Year 2026, A&M System

3. COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

- 3.1 Approval of System Capital Plan for FY 2026 – FY 2030, A&M System
- 3.2 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Aplin Center Project, Texas A&M University, College Station, Texas (Project No. 02-3420), A&M System
- 3.3 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Infrastructure, Dock Improvements and Ship FF&E - Ph II Project, Texas A&M University at Galveston, Galveston, Texas (Project No. 10-3354), A&M System

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

Informational Report

Report on System Construction Projects Authorized by the Board

4. COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

- 4.1 Approval of Revisions to System Policies 11.06, Core Curriculum and 11.09, Low-Producing Academic Programs, A&M System
- 4.2 Approval of Revisions to Policy 12.04, Academic Council/Faculty Senate, A&M System

5. COMMITTEE ON RESEARCH

(No action items)

6. THE TEXAS A&M UNIVERSITY SYSTEM BOARD OF REGENTS (not assigned to Committee)Executive Session Items

- 6.1 *Naming of Sole Finalist for the Position of President, Texas A&M International University, A&M System
- 6.2 Appointment of Interim President of Texas A&M University-Victoria, A&M System
- 6.3 *Appointment of the General Counsel, A&M System
- 6.4 *Authorization to Negotiate and Execute a Separation Agreement with Jenny Jones, A&M System
- 6.5 *Authorization to Negotiate and Execute a Lease of Approximately 0.083 Acres of Land for the Air Traffic Control Tower at Easterwood Airport, Brazos County, Texas, A&M System
- 6.6 *Authorization to Negotiate and Execute Amendments to the Easterwood Airport Ground Lease, the Fixed Based Operations Operating Agreement, and the Airport Operations Management Agreement with Astin Aviation, CLL, LLC and/or its Affiliated Entities, A&M System
- 6.7 *Authorization to Negotiate and Execute a Development Agreement, Ground Lease, and Other Related Agreements of Approximately 12.88 Acres of Land at RELLIS Campus, in Bryan, Brazos County, Texas, A&M System
- 6.8 *Authorization to Negotiate and Execute a Lease of Space in Two Research Park Located at 1700 Research Parkway, College Station, Brazos County, Texas, Texas A&M
- 6.9 *Authorization for the Purchase of Approximately 0.678 Acres of Land Adjacent to Lancaster Avenue in Fort Worth, Tarrant County, Texas, A&M System

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 6.10 *Approval of Revisions to the Bylaws of the Board of Regents, BOR, A&M System
- 6.11 Approval of Revisions to System Policies 01.03, Appointing Power and Terms and Conditions of Employment, 07.03, Conflicts of Interest, Dual Office Holding and Political Activities, and 09.04, Litigation, A&M System

Regular Items

- 6.12 Item withdrawn
- 6.13 Authorization for the Chairman to Submit a Report to the State Legislature and the Texas Higher Education Coordinating Board (THECB) Certifying the Board of Regents' Compliance with Texas Education Code Sec. 51.3525 for Fiscal Year 2025, A&M System
- 6.14 Adoption of a Resolution Relating to the Transition of the University of Houston-Victoria into The Texas A&M University System as Texas A&M University-Victoria, A&M System
- 6.15 Adoption of Texas A&M University-Victoria Official Seal and Establishment of Authority to Protect the Usage of All Identifying Marks, A&M System

7. CONSENT AGENDA ITEMS

The Texas A&M University System/Board of Regents

- 7.1 Approval of Minutes, BOR & A&M System
- 7.2 Approval of Fiscal Year 2026 Holiday Schedule for Texas A&M University-Victoria, A&M System
- 7.3 Confirmation of Appointment and Commissioning of Peace Officers, A&M System
- 7.4 Granting of the Title of Emeritus, August 2025, A&M System
- 7.5 Approval of List of Authorized Signers for Revolving Fund Bank Accounts for System Members, A&M System
- 7.6 Approval of Revisions to System Policy 15.05, System Research Security Office, A&M System
- 7.7 Approval of Academic Tenure for Texas A&M University-Victoria, August 2025, A&M System
- 7.8 Approval of Amended Mission Statement for Texas A&M University-Victoria and Authorization to Provide Notification to the Texas Higher Education Coordinating Board, A&M System

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

East Texas A&M University

- 7.9 Approval of Academic Tenure, August 2025, ETAMU
- 7.10 Establishment of the Center for Competency-Based Education, ETAMU
- 7.11 Authorization to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2025, 2026, and 2027, ETAMU

Prairie View A&M University

- 7.12 Establishment of the Center for Innovation & Entrepreneurship, PVAMU
- 7.13 Establishment of the Center of Banking Excellence, PVAMU
- 7.14 Establishment of the Center for Accounting Excellence, PVAMU

Tarleton State University

- 7.15 Approval of Academic Tenure, August 2025, Tarleton
- 7.16 Establishment of the Center for Leadership and Strategic Studies, Tarleton
- 7.17 Approval of a New Master of Science Degree Program with a Major in Sport Management and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Tarleton
- 7.18 Approval of a New Master of Science Degree Program with a Major in Exercise Science and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Tarleton

Texas A&M International University

- 7.19 Approval of Academic Tenure, August 2025, TAMIU
- 7.20 Establishment of the Artificial Intelligence Center for Engineering, TAMIU
- 7.21 *Naming of the Student Counseling Center, TAMIU

Texas A&M University

- 7.22 Approval of Academic Tenure, August 2025, Texas A&M
- 7.23 Granting of Faculty Development Leave for FY 2026, Texas A&M
- 7.24 *Authorization for the President to Negotiate and Execute Certain Specified Contracts Involving Consideration of \$500,000 or More, Texas A&M
- 7.25 Authorization for the Texas A&M University Health Science Center to Make Intergovernmental Transfers on Behalf of Qualifying Entities, Texas A&M

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 7.26 Approval of a New Bachelor of Science Degree Program with a Major in Space Engineering and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M
- 7.27 Approval of a New Graduate Degree Program with a Major in Public Health Sciences Leading to a Doctor of Philosophy or a Master of Science and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M
- 7.28 Approval of a New Doctor of Philosophy Degree Program with a Major in Health Behavior and Authorization to Request Approval from the Texas Higher Education Coordinating Board, Texas A&M
- 7.29 *Naming of a Laboratory in the H.J. (Bill) and Reta Haynes Engineering Building, Texas A&M
- 7.30 *Naming of an Area Located at the Clayton W. Williams, Jr. Alumni Center, Texas A&M
- 7.31 *Naming of an Area at the George H.W. Bush Presidential Center, Texas A&M
- 7.32 *Naming of Athletics Facilities and Related Structures, Texas A&M
- 7.33 *Naming of a Space in the E.L. Wehner Building, Texas A&M
- 7.34 *Naming of a Space in the John J. Koldus Building, Texas A&M
- 7.35 *Naming of Spaces within the Instructional Laboratory and Innovative Learning Building, Texas A&M
- 7.36 *Naming of the Sea Turtle Rehabilitation Hospital and Educational Outreach Center, Texas A&M
- 7.37 *Authorization to Establish Two Quasi-Endowments in the System Endowment Fund, Texas A&M

Texas A&M University-Central Texas

- 7.38 Approval of a New Doctor of Business Administration (D.B.A.) Degree Program and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-Central Texas

Texas A&M University-Corpus Christi

- 7.39 Approval of Academic Tenure, August 2025, A&M-Corpus Christi
- 7.40 Approval of a New Doctor of Philosophy Degree Program with a Major in Engineering and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-Corpus Christi

- 7.41 Approval of a New Associate of Business Administration Degree Program with a Major in General Business and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-Corpus Christi
- 7.42 Approval of a New Associate of Arts Degree Program with a Major in Humanities and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-Corpus Christi
- 7.43 Approval of a New Associate of Science Degree Program with a Major in Social Sciences and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-Corpus Christi
- 7.44 Approval of a New Bachelor of Science Degree Program with a Major in Architecture and a New Bachelor of Architecture Degree Program, and Authorization to Request Approval from the Texas Higher Education Coordinating Board, A&M-Corpus Christi
- 7.45 *Naming of the Faculty Center Suite 104 in the Faculty Center on the Campus of Texas A&M University-Corpus Christi, A&M-Corpus Christi
- 7.46 *Naming of Various Facilities and Areas Affiliated with and on the Campus of Texas A&M University-Corpus Christi, A&M-Corpus Christi
- 7.47 Establishment of the Center for Marine Aquaculture, A&M-Corpus Christi
Also listed under Texas A&M AgriLife Research

Texas A&M University-Kingsville

- 7.48 Approval of Academic Tenure, August 2025, Texas A&M-Kingsville
- 7.49 *Authorization to Establish a Quasi-Endowment in the System Endowment Fund Entitled the “Stan Bevers Endowed Fund for Ranch Business Management”, Texas A&M-Kingsville

Texas A&M University-San Antonio *(No consent agenda items)*

Texas A&M University-Texarkana

- 7.50 Approval of a New Bachelor of Science Degree Program with a Major in Health Science and Authorization to Request Approval from the Texas Higher Education Coordinating Board, TAMUT
- 7.51 *Naming of Building and College, TAMUT
- 7.52 *Naming of an Area, TAMUT
- 7.53 *Naming of Facility and Academic Entity, TAMUT

West Texas A&M University

- 7.54 Approval of a New Doctor of Nursing Practice Degree Program with a Major in Nursing Practice and Authorization to Request Approval from the Texas Higher Education Coordinating Board, WTAMU

Texas A&M AgriLife Extension Service

- 7.55 Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2026, 2027, 2028, 2029, and 2030, AgriLife Extension

Texas A&M AgriLife Research

- 7.56 Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2026, 2027, 2028, 2029, and 2030, AgriLife Research
- 7.47 Establishment of the Center for Marine Aquaculture, AgriLife Research
Also listed under Texas A&M University-Corpus Christi
- 7.57 *Naming of Room in the Animal Reproductive Biotechnology Center Located on the RELLIS Campus, AgriLife Research

Texas A&M Engineering Experiment Station

(No consent agenda items)

Texas A&M Engineering Extension Service

(No consent agenda items)

Texas A&M Forest Service

- 7.58 Confirmation of Appointment and Commissioning of Peace Officer, TFS

Texas A&M Veterinary Medical Diagnostic Laboratory

- 7.59 Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2026, 2027, 2028, 2029, and 2030, TVMDL

Texas A&M Transportation Institute

(No consent agenda items)

Texas Division of Emergency Management

(No consent agenda items)

A&M System	The Texas A&M University System
A&M-Central Texas	Texas A&M University-Central Texas
A&M-Corpus Christi	Texas A&M University-Corpus Christi
A&M-San Antonio	Texas A&M University-San Antonio
A/E.....	Architect/Engineer
AgriLife Extension.....	Texas A&M AgriLife Extension Service
AgriLife Research	Texas A&M AgriLife Research
BOR	Board of Regents
FP&C.....	Facilities Planning and Construction
ETAMU	East Texas A&M University
POR.....	Program of Requirements
PUF	Permanent University Fund
PVAMU	Prairie View A&M University
RELLIS	Respect, Excellence, Leadership, Loyalty, Integrity and Selfless Service
RFS.....	Revenue Financing System
TAMHSC	Texas A&M Health Science Center
TAMIU	Texas A&M International University
TAMUG.....	Texas A&M University at Galveston
TAMUT	Texas A&M University-Texarkana
TAMUV	Texas A&M University-Victoria
TAM-FW	Texas A&M-Fort Worth
Tarleton.....	Tarleton State University
TEES.....	Texas A&M Engineering Experiment Station
TEEX.....	Texas A&M Engineering Extension Service
Texas A&M at Qatar.....	Texas A&M University at Qatar
Texas A&M.....	Texas A&M University
Texas A&M-Kingsville.....	Texas A&M University-Kingsville
TDEM.....	Texas Division of Emergency Management
TFS.....	Texas A&M Forest Service
THECB.....	Texas Higher Education Coordinating Board
TTI.....	Texas A&M Transportation Institute
TVMDL.....	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO.....	The University of Texas/Texas A&M Investment Management Company
WTAMU.....	West Texas A&M University

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ryan C. Griffin, Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of Fiscal Year 2026 Service Department Accounts

Proposed Board Action:

Approve the fiscal year 2026 service department accounts as submitted by the members of The Texas A&M University System (A&M System).

Background Information:

All members of the A&M System have submitted all service department accounts for the fiscal year ending August 31, 2026. Staff members in the System Office of Budgets and Accounting have reviewed these accounts in detail.

The General Appropriations Act allows appropriations to be used to reimburse any service department that is established by authority of the governing board and operated for the benefit of one or more members of a system. System Regulation [21.01.05, Service Departments or Centers](#), provides information regarding the general rules that govern the establishment, utilization and operation of service departments within the A&M System.

A detailed listing of service department accounts by member is included in the attached exhibit.

A&M System Funding or Other Financial Implications:

The funding implications of service departments are included in the fiscal year 2026 operating budgets.

Strategic Plan Imperative(s) this Item Advances:

This agenda item is relevant to the advancement of all the imperatives of the Strategic Plan.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Chief Financial Officer

July 14, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Fiscal Year 2026 Service Department Accounts

I recommend adoption of the following minute order:

“The service department accounts for the members of The Texas A&M University System for the fiscal year ending August 31, 2026, included in the exhibit, are hereby approved subject to the provisions contained in System Regulation 21.01.05, *Service Departments or Centers*.”

Respectfully submitted,

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Approved for Legal Sufficiency:

R. Brooks Moore
Acting General Counsel

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

East Texas A&M University

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
272000 - Transportation		\$0	\$30,000	\$30,000	\$0	\$0	\$0
272001 - Telephone Operations		\$0	\$300,000	\$300,000	\$0	\$0	\$0
272050 - Lump Sum Vacation Reserve		\$0	\$100,000	\$100,000	\$0	\$0	\$0
272100 - Unemployment Comp Ins Reserve (Uci)		\$0	\$35,000	\$35,000	\$0	\$0	\$0
Total		\$0	\$465,000	\$465,000	\$0	\$0	\$0
Revenue	Sales And Services		\$465,000	\$0			
Expense	Benefits		\$0	\$135,000			
	Operations And Maintenance		\$0	\$330,000			
Total		\$0	\$465,000	\$465,000	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Prairie View A&M University

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
227100 - Utility System Revenue Fund	\$0	\$1,248,566	\$1,248,566	\$0	\$0	\$0
227106 - Water Treatment Plant	\$0	\$286,461	\$286,461	\$0	\$0	\$0
227107 - Wastewater Treatment Plant	\$0	\$468,453	\$468,453	\$0	\$0	\$0
227155 - Outsourced Services	\$0	\$11,476,982	\$11,476,982	\$0	\$0	\$0
227156 - Facilities Maint. Hvac Services	\$0	\$1,977,217	\$1,977,217	\$0	\$0	\$0
227160 - Rms Training Services	\$0	\$2,000	\$2,000	\$0	\$0	\$0
227600 - Surplus Property	\$0	\$7,211	\$7,211	\$0	\$0	\$0
227701 - Campus Mail Services	\$0	\$96,000	\$96,000	\$0	\$0	\$0
227710 - Voice Over Ip	\$0	\$1,118,399	\$1,118,399	\$0	\$0	\$0
227800 - Transportation Center	\$0	\$270,000	\$412,832	(\$142,832)	\$142,832	\$0
271300 - Administrative Ohcr	\$0	\$5,383,420	\$114,317	\$5,269,103	(\$5,269,103)	\$0
271301 - Business Affairs	\$0	\$0	\$260,613	(\$260,613)	\$260,613	\$0
271302 - Financial Management Services	\$0	\$0	\$1,190,547	(\$1,190,547)	\$1,190,547	\$0
271303 - Procurement And Disbursement	\$0	\$0	\$0	\$0	\$0	\$0
271305 - Human Resources	\$0	\$0	\$530,525	(\$530,525)	\$530,525	\$0
271306 - Campus Planning	\$0	\$0	\$616,785	(\$616,785)	\$616,785	\$0
271307 - Information Resource	\$0	\$0	\$62,362	(\$62,362)	\$62,362	\$0
271308 - Environmental Health & Safety	\$0	\$0	\$68,592	(\$68,592)	\$68,592	\$0
271312 - University Assessments	\$0	\$0	\$1,389,381	(\$1,389,381)	\$1,389,381	\$0
271314 - University Police Department	\$0	\$0	\$1,007,466	(\$1,007,466)	\$1,007,466	\$0
Total	\$0	\$22,334,709	\$22,334,709	\$0	\$0	\$0

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Prairie View A&M University

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
Revenue	Sales And Services		\$22,334,709	\$0			
Expense	Salaries - Non-Faculty		\$0	\$2,893,077			
	Wages		\$0	\$29,481			
	Benefits		\$0	\$809,343			
	Utilities		\$0	\$47,283			
	Operations And Maintenance		\$0	\$18,455,525			
	Equipment (Capitalized)		\$0	\$100,000			
Total		\$0	\$22,334,709	\$22,334,709	\$0	\$0	\$0

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Tarleton State University

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
280700 - Motor Pool-Transportation		\$0	\$29,737	\$29,737	\$0	\$0	\$0
281100 - Tiaer Laboratory Services		\$0	\$133,765	\$133,765	\$0	\$0	\$0
282000 - Uci Reserve		\$0	\$34,090	\$34,090	\$0	\$0	\$0
283000 - Lump Sum Reserve		\$0	\$427,898	\$427,898	\$0	\$0	\$0
Total		\$0	\$625,490	\$625,490	\$0	\$0	\$0
Revenue	Sales And Services		\$625,490	\$0			
Expense	Operations And Maintenance		\$0	\$625,490			
Total		\$0	\$625,490	\$625,490	\$0	\$0	\$0

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M International University

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
218030 - Service Department-Postage		\$0	\$35,000	\$35,000	\$0	\$0	\$0
218040 - Service Department-Printing & Suppo		\$0	\$90,000	\$90,000	\$0	\$0	\$0
218050 - Service Department-Paper Supply		\$0	\$20,000	\$20,000	\$0	\$0	\$0
230062 - Unemployment Compensation Insurance		\$0	\$60,000	\$60,000	\$0	\$0	\$0
250001 - Lump Sum Reserve Service Center-Is		\$0	\$100,000	\$100,000	\$0	\$0	\$0
Total		\$0	\$305,000	\$305,000	\$0	\$0	\$0
Revenue	Sales And Services		\$305,000	\$0			
Expense	Benefits		\$0	\$160,000			
	Operations And Maintenance		\$0	\$145,000			
Total		\$0	\$305,000	\$305,000	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M University

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
200230 - University Police	\$62,521	\$8,955,321	\$9,017,842	(\$62,521)	\$0	\$0
270020 - Aabs - Revenue/Billing	\$0	\$71,950	\$71,950	\$0	\$0	\$0
270040 - Chemistry Department Stockroom Revo	\$0	\$303,000	\$303,000	\$0	\$0	\$0
270120 - Hazardous Waste Disposal	\$0	\$225,000	\$225,000	\$0	\$0	\$0
270160 - Utilities & Energy Services	\$12,668,585	\$68,498,549	\$43,912,896	\$24,585,653	(\$20,070,460)	\$17,183,778
270210 - Hprc Supercomputer	\$100,000	\$347,000	\$447,000	(\$100,000)	\$0	\$0
270220 - Landscape Maintenance - Outsourced	\$0	\$13,297,422	\$13,297,422	\$0	\$0	\$0
270230 - Building Maintenance - Outsourced	\$0	\$38,962,555	\$38,962,555	\$0	\$0	\$0
270240 - Custodial Services - Outsourced	\$0	\$26,690,290	\$26,690,290	\$0	\$0	\$0
270260 - Procurement Services	\$300,000	\$360,515	\$1,097,243	(\$736,728)	\$436,728	\$0
270300 - Texas A&M Information Technology	\$0	\$75,164,958	\$74,610,866	\$554,092	(\$194,454)	\$359,638
270310 - Tamu Geoinnovation Service Center	\$27,500	\$110,000	\$137,500	(\$27,500)	\$0	\$0
270370 - Uci Reserve	\$0	\$573,282	\$226,322	\$346,960	\$0	\$346,960
270390 - Hif	\$0	\$249,000	\$249,000	\$0	\$0	\$0
270410 - Gulf Coast Repository	\$0	\$50,000	\$50,000	\$0	\$0	\$0
270430 - Experimental Genomics Core	\$0	\$600,000	\$600,000	\$0	\$0	\$0
270440 - Rodent Preclinical Phenotyping Core	\$0	\$70,000	\$70,000	\$0	\$0	\$0
270450 - Center For Chemical Characterizatio	\$0	\$282,000	\$282,000	\$0	\$0	\$0
270490 - Cyclotron Operations	\$0	\$5,000,000	\$5,000,000	\$0	\$0	\$0
270500 - Carc Support Services - Sales	\$0	\$185,000	\$185,000	\$0	\$0	\$0
270530 - Microscopy & Imaging Operations	\$0	\$200,000	\$200,000	\$0	\$0	\$0
270550 - Physics Liquid Nitrogen Sales	\$0	\$17,554	\$17,554	\$0	\$0	\$0
270580 - University Mail Service	\$0	\$909,984	\$909,984	\$0	\$0	\$0
270590 - Cmp Services	\$0	\$3,000,000	\$3,000,000	\$0	\$0	\$0
270600 - Library Photocopy & Ind Service	\$0	\$20,000	\$20,000	\$0	\$0	\$0
270620 - Transportation Center Vehicle Renta	\$1,320,218	\$10,720,960	\$9,116,437	\$1,604,523	\$0	\$2,924,741
270640 - Veterinary Pathological Service	\$0	\$103,000	\$103,000	\$0	\$0	\$0
270660 - Veterinary Medical Park-Other	\$280,000	\$850,000	\$1,130,000	(\$280,000)	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M University

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270710 - Trans Texas Digital Network	\$0	\$3,759,966	\$3,759,966	\$0	\$0	\$0
270780 - Biology Services Account	\$0	\$200,000	\$200,000	\$0	\$0	\$0
270800 - Environmental Health & Safety	\$25,000	\$200,000	\$225,000	(\$25,000)	\$0	\$0
270810 - Lab Syn Biologic Interaction (Lsbi)	\$0	\$12,395	\$12,395	\$0	\$0	\$0
270820 - Cet Service Department	\$0	\$180,000	\$180,000	\$0	\$0	\$0
270880 - Physics Services	\$0	\$73,466	\$73,466	\$0	\$0	\$0
270990 - Purchased Utilities	\$0	\$46,967,775	\$46,967,775	\$0	\$0	\$0
271050 - Material Characterization Facility	\$0	\$300,000	\$300,000	\$0	\$0	\$0
271060 - Image Analysis Service Center	\$0	\$70,000	\$70,000	\$0	\$0	\$0
271070 - Operations Finance	\$0	\$900,581	\$900,581	\$0	\$0	\$0
271150 - Auxiliary Overhead Assessment	\$0	\$10,870,734	\$911,573	\$9,959,161	(\$9,959,161)	\$0
271160 - President'S Office	\$200,000	\$0	\$309,188	(\$309,188)	\$109,188	\$0
271220 - Environmental & Geochemical Analysi	\$10,000	\$0	\$10,000	(\$10,000)	\$0	\$0
271260 - Vpfn/Cfo	\$0	\$0	\$405,173	(\$405,173)	\$405,173	\$0
271270 - Budget Office	\$40,000	\$0	\$57,977	(\$57,977)	\$17,977	\$0
271290 - Employee & Org Development	\$0	\$590,488	\$2,545,270	(\$1,954,782)	\$1,954,782	\$0
271300 - Fmo & Uas	\$0	\$0	\$65,442	(\$65,442)	\$65,442	\$0
271330 - Marcom Operating	\$0	\$0	\$404,655	(\$404,655)	\$404,655	\$0
271340 - Vp For Operations	\$0	\$0	\$95,000	(\$95,000)	\$95,000	\$0
271350 - Ehds	\$100,000	\$0	\$398,122	(\$398,122)	\$298,122	\$0
271360 - University Risk And Compliance	\$0	\$0	\$158,014	(\$158,014)	\$158,014	\$0
271380 - Contract Administration	\$0	\$0	\$42,453	(\$42,453)	\$42,453	\$0
271390 - Student Affairs Finance	\$0	\$1,200,000	\$1,200,000	\$0	\$0	\$0
271400 - System Assessments	\$0	\$0	\$2,409,305	(\$2,409,305)	\$2,409,305	\$0
271410 - Background Checks	\$0	\$0	\$175,000	(\$175,000)	\$175,000	\$0
271420 - Cace Instrument Service Center	\$15,000	\$10,000	\$25,000	(\$15,000)	\$0	\$0
271440 - Imac Laboratory - Jayaraman	\$0	\$100,000	\$100,000	\$0	\$0	\$0
271500 - Student Affairs Marcomm	\$0	\$590,918	\$590,918	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M University

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
271570 - Flow Cytometry Facility	\$0	\$37,000	\$37,000	\$0	\$0	\$0
271630 - Lump Sum Termination Reserve-Nonfac	\$154,000	\$1,846,000	\$2,000,000	(\$154,000)	\$0	\$0
271670 - Histology Services	\$0	\$280,000	\$280,000	\$0	\$0	\$0
271680 - Necropsy Services	\$0	\$110,000	\$110,000	\$0	\$0	\$0
271690 - Key Control	\$911,865	\$2,899,303	\$2,999,345	(\$100,042)	\$0	\$811,823
271720 - Facm Aux Billing	\$0	\$665,954	\$665,954	\$0	\$0	\$0
271740 - Human Resources Department	\$490,135	\$150,000	\$640,135	(\$490,135)	\$0	\$0
271750 - Auxiliary Retiree Gip	\$0	\$0	\$2,592,101	(\$2,592,101)	\$2,592,101	\$0
271790 - Radiogenic Isotope Lab Service Ctr	\$0	\$85,000	\$85,000	\$0	\$0	\$0
271810 - Tips Services	\$0	\$150,000	\$150,000	\$0	\$0	\$0
271840 - Tprl(Translational Pathology Resear	\$0	\$250,000	\$250,000	\$0	\$0	\$0
271870 - Foesi Isotope Facility	\$49,133	\$0	\$49,133	(\$49,133)	\$0	\$0
271880 - Electronic Shop	\$0	\$2,309	\$2,309	\$0	\$0	\$0
271890 - Metal Shop	\$0	\$56,000	\$56,000	\$0	\$0	\$0
271900 - Glass Shop	\$0	\$34,000	\$34,000	\$0	\$0	\$0
271910 - X-Ray Diffraction	\$0	\$95,000	\$95,000	\$0	\$0	\$0
271920 - Nmr Spectroscopy	\$0	\$110,000	\$110,000	\$0	\$0	\$0
271940 - Nitrogen Services	\$0	\$125,000	\$125,000	\$0	\$0	\$0
272010 - Procurement Services Ops	\$218,316	\$0	\$556,830	(\$556,830)	\$338,514	\$0
272030 - Liquid Helium Recovery (Lhr)	\$0	\$7,002	\$7,002	\$0	\$0	\$0
272110 - Global Health Research Complex	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$0
273010 - Tips Operational Support Services-O	\$0	\$155,000	\$155,000	\$0	\$0	\$0
274000 - Sponsored Research Services	\$2,000,000	\$25,018,770	\$27,018,770	(\$2,000,000)	\$0	\$0
274200 - Research Info Systems Service Dept	\$700,000	\$4,139,541	\$4,839,541	(\$700,000)	\$0	\$0
Total	\$19,672,273	\$359,559,542	\$336,883,254	\$22,676,288	(\$20,721,621)	\$21,626,940

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M University

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
Revenue	Sales And Services		\$358,047,076	\$0			
	Investment Income		\$140,000	\$0			
	Other Operating Income		\$1,299,000	\$0			
	Student Financial Assistance		\$73,466	\$0			
Expense	Salaries - Faculty		\$0	\$148,645			
	Salaries - Non-Faculty		\$0	\$88,544,093			
	Wages		\$0	\$5,270,290			
	Benefits		\$0	\$24,060,426			
	Utilities		\$0	\$46,922,513			
	Operations And Maintenance		\$0	\$171,937,287			
Total		\$19,672,273	\$359,559,542	\$336,883,254	\$22,676,288	(\$20,721,621)	\$21,626,940

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M University at Galveston

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
290010 - Uci Reserve	\$0	\$80,000	\$80,000	\$0	\$0	\$0
290020 - Copy Center Revolving Fund	\$0	\$110,000	\$110,000	\$0	\$0	\$0
290040 - Telephone Operations	\$0	\$65,000	\$65,000	\$0	\$0	\$0
290060 - University Mail - Postage	\$0	\$12,000	\$12,000	\$0	\$0	\$0
290140 - Seafood Safety Lab	\$0	\$50,000	\$50,000	\$0	\$0	\$0
290290 - Phpl:Wastewater Treatment Services	\$0	\$40,000	\$40,000	\$0	\$0	\$0
290310 - List:Aquanautics Recharge Cntr	\$0	\$20,000	\$20,000	\$0	\$0	\$0
290600 - Messo Operations Revolving	\$0	\$100,000	\$100,000	\$0	\$0	\$0
Total	\$0	\$477,000	\$477,000	\$0	\$0	\$0

Revenue	Sales And Services	\$477,000	\$0			
Expense	Salaries - Non-Faculty	\$0	\$85,265			
	Benefits	\$0	\$33,426			
	Operations And Maintenance	\$0	\$358,309			
Total		\$0	\$477,000	\$477,000	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M Health Science Center

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
280040 - Uci Reserve		\$0	\$74,000	\$74,000	\$0	\$0	\$0
280080 - Com Cell Analysis Facility		\$0	\$25,000	\$25,000	\$0	\$0	\$0
280110 - Dentistry Research Core		\$0	\$100,000	\$100,000	\$0	\$0	\$0
280160 - Lump Sum Accrued Leave Payout Reser		\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0
280170 - Prf-Pharmaceutical Research Facility		\$0	\$30,000	\$30,000	\$0	\$0	\$0
280200 - Ibt Flow Cytometry Facility		\$0	\$20,000	\$20,000	\$0	\$0	\$0
280210 - Protein Prod,Charact & Mol Interact		\$0	\$55,000	\$55,000	\$0	\$0	\$0
280220 - Clinical Learning Resource Center		\$0	\$1,986,000	\$1,986,000	\$0	\$0	\$0
280240 - Antibody Biopharma Core		\$0	\$20,000	\$20,000	\$0	\$0	\$0
280260 - Rigor Reproducibility Core		\$0	\$5,000	\$5,000	\$0	\$0	\$0
280280 - Center For Advance Imaging		\$0	\$10,000	\$10,000	\$0	\$0	\$0
280290 - Integrated Microscopy/Imaging Lab		\$0	\$40,000	\$40,000	\$0	\$0	\$0
280310 - Preclinical Imaging Core		\$0	\$30,000	\$30,000	\$0	\$0	\$0
280340 - Center Systematic Rev And Research		\$0	\$25,000	\$25,000	\$0	\$0	\$0
280440 - Clrc-Internal & External		\$0	\$424,000	\$424,000	\$0	\$0	\$0
280490 - Ibt - Animal Care Laboratory		\$0	\$300,000	\$300,000	\$0	\$0	\$0
280510 - Joint Microscopy Laboratory		\$0	\$10,000	\$10,000	\$0	\$0	\$0
Total		\$0	\$4,154,000	\$4,154,000	\$0	\$0	\$0
Revenue	Sales And Services		\$4,154,000	\$0			
Expense	Salaries - Non-Faculty		\$0	\$394,898			
	Wages		\$0	\$925,000			
	Benefits		\$0	\$217,260			
	Operations And Maintenance		\$0	\$2,616,842			
Total		\$0	\$4,154,000	\$4,154,000	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M University - Central Texas

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
280100 - Serv Dept-Unemployment Comp Insuran		\$56,000	\$10,000	\$1,000	\$9,000	\$0	\$65,000
280150 - Serv Dept-Lump Sum Reserve		\$63,000	\$10,000	\$11,000	(\$1,000)	\$0	\$62,000
280200 - Serv Dept-Telecommunications		\$0	\$92,000	\$92,000	\$0	\$0	\$0
Total		\$119,000	\$112,000	\$104,000	\$8,000	\$0	\$127,000
Revenue	Sales And Services		\$112,000	\$0			
Expense	Wages		\$0	\$10,000			
	Benefits		\$0	\$2,000			
	Operations And Maintenance		\$0	\$92,000			
Total		\$119,000	\$112,000	\$104,000	\$8,000	\$0	\$127,000

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M University - Corpus Christi

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270032 - Administrative Copiers	\$0	\$363,902	\$359,655	\$4,247	\$0	\$4,247
270051 - Mail Services-Operating	\$0	\$150,070	\$150,047	\$23	\$0	\$23
270091 - Upd Special Events	\$0	\$35,000	\$35,000	\$0	\$0	\$0
270101 - Uci - Institutional Reserve	\$0	\$100,000	\$100,000	\$0	\$0	\$0
270111 - Local Acap Reserve Service Center	\$0	\$350,000	\$350,000	\$0	\$0	\$0
270141 - Cbi - Transportation/Maintenance	\$0	\$116,000	\$116,000	\$0	\$0	\$0
270150 - Cardinal Service Department	\$0	\$28,801	\$28,801	\$0	\$0	\$0
270190 - Boat Maintenance	\$0	\$3,000	\$3,000	\$0	\$0	\$0
270200 - Truck Maintenance	\$0	\$2,250	\$2,000	\$250	\$0	\$250
270210 - Genomics Core Lab	\$0	\$250,000	\$246,482	\$3,518	\$0	\$3,518
270220 - Wetz Lab - Sample Analysis Fees	\$0	\$0	\$0	\$0	\$0	\$0
270230 - Laguna Madre Field Station Rental	\$0	\$5,000	\$3,000	\$2,000	\$0	\$2,000
270240 - Coll Of Sci Vehicle Maintenance	\$0	\$10,000	\$7,000	\$3,000	\$0	\$3,000
270250 - Coll Of Sci Boat Maintenance	\$0	\$7,000	\$7,000	\$0	\$0	\$0
270290 - Watr Truck Maintenance	\$0	\$5,000	\$2,000	\$3,000	\$0	\$3,000
270330 - Plotter Maintenance	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270360 - Hu-Sample Analysis	\$0	\$0	\$0	\$0	\$0	\$0
270370 - Portnoy-Sample Analysis	\$0	\$16,000	\$16,000	\$0	\$0	\$0
270390 - Zhang - Sample Analysis	\$0	\$1	\$1	\$0	\$0	\$0
270410 - Abdulla-Sample Analysis	\$0	\$70,000	\$10,000	\$60,000	\$0	\$60,000
270420 - Dso Fee	\$0	\$6,000	\$4,000	\$2,000	\$0	\$2,000
270440 - Griidc Service Center	\$0	\$0	\$0	\$0	\$0	\$0
270460 - Geophysics Lab-M. Ahmed	\$0	\$40,000	\$25,000	\$15,000	\$0	\$15,000
270470 - Geodetic Service Center (Gsc)	\$0	\$1	\$1	\$0	\$0	\$0
270480 - Implan Service Center	\$0	\$1	\$1	\$0	\$0	\$0
Total	\$0	\$1,559,026	\$1,465,988	\$93,038	\$0	\$93,038

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M University - Corpus Christi

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
Revenue	Sales And Services		\$1,559,026	\$0			
Expense	Salaries - Non-Faculty		\$0	\$185,300			
	Wages		\$0	\$25,000			
	Benefits		\$0	\$522,339			
	Operations And Maintenance		\$0	\$733,349			
Total		\$0	\$1,559,026	\$1,465,988	\$93,038	\$0	\$93,038

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M University - Kingsville

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
299940 - Service Department-Custodial		\$0	\$133,920	\$133,920	\$0	\$0	\$0
299941 - Service Department-Grounds		\$0	\$58,800	\$58,800	\$0	\$0	\$0
299942 - Service Department-Auto Shop		\$0	\$38,100	\$38,100	\$0	\$0	\$0
299943 - Service Department-Fire Shop		\$0	\$122,400	\$122,400	\$0	\$0	\$0
299944 - Service Department-Utility		\$0	\$114,000	\$114,000	\$0	\$0	\$0
299945 - Service Department-Aux Dept Emergen		\$0	\$250,217	\$250,217	\$0	\$0	\$0
299950 - Service Dept Local Lump Sum Vacatio		\$0	\$200,000	\$200,000	\$0	\$0	\$0
299951 - Service Dept Uci		\$0	\$40,000	\$40,000	\$0	\$0	\$0
299981 - Auxiliary Overhead Assessment		\$0	\$387,074	\$387,074	\$0	\$0	\$0
299982 - Service Department-Its Expenses		\$0	\$125,000	\$125,000	\$0	\$0	\$0
299983 - Service Department-Its Salaries		\$0	\$89,878	\$89,878	\$0	\$0	\$0
299984 - Service Department-Fsom Salaries		\$0	\$1,954,272	\$1,954,272	\$0	\$0	\$0
299989 - Service Department -Upd		\$0	\$100,000	\$100,000	\$0	\$0	\$0
299991 - Service Department - Proj Mgmt Fees		\$0	\$473,808	\$473,808	\$0	\$0	\$0
299992 - Service Department - Post Office		\$0	\$52,000	\$52,000	\$0	\$0	\$0
Total		\$0	\$4,139,469	\$4,139,469	\$0	\$0	\$0
Revenue	Sales And Services		\$4,139,469	\$0			
Expense	Salaries - Faculty		\$0	(\$188,085)			
	Salaries - Non-Faculty		\$0	\$2,228,676			
	Wages		\$0	\$230,000			
	Benefits		\$0	\$963,530			
	Operations And Maintenance		\$0	\$905,348			
Total		\$0	\$4,139,469	\$4,139,469	\$0	\$0	\$0

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M University - San Antonio

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270000 - Unemployment Compensation-Srv Dept		\$0	\$33,120	\$33,120	\$0	\$0	\$0
270100 - Lump Sum Termination-Srv Dept		\$0	\$100,000	\$100,000	\$0	\$0	\$0
Total		\$0	\$133,120	\$133,120	\$0	\$0	\$0
Revenue	Sales And Services		\$133,120	\$0			
Expense	Wages		\$0	\$87,000			
	Benefits		\$0	\$13,000			
	Operations And Maintenance		\$0	\$33,120			
Total		\$0	\$133,120	\$133,120	\$0	\$0	\$0

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M University - Texarkana

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270200 - Postage Service Center		\$0	\$40,895	\$40,895	\$0	\$0	\$0
270400 - Transportation		\$0	\$56,465	\$56,465	\$0	\$0	\$0
270501 - Unemployment Comp Ins-Service Cntr		\$0	\$25,633	\$25,633	\$0	\$0	\$0
270600 - Internal Printing		\$0	\$10,000	\$10,000	\$0	\$0	\$0
279900 - Lump Sum Vacation Payments		\$0	\$19,143	\$19,143	\$0	\$0	\$0
Total		\$0	\$152,136	\$152,136	\$0	\$0	\$0
Revenue	Sales And Services		\$152,136	\$0			
Expense	Benefits		\$0	\$44,776			
	Operations And Maintenance		\$0	\$107,360			
Total		\$0	\$152,136	\$152,136	\$0	\$0	\$0

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M University - Victoria

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
280100 - Transportation Services		\$0	\$14,760	\$14,760	\$0	\$0	\$0
280110 - Marketing		\$0	\$3,500	\$3,500	\$0	\$0	\$0
280120 - University Mail Services		\$0	\$25,000	\$25,000	\$0	\$0	\$0
280140 - Uci Reserve		\$0	\$17,000	\$17,000	\$0	\$0	\$0
280150 - Library		\$0	\$200	\$200	\$0	\$0	\$0
280160 - Accrued Leave Payout Reserve		\$0	\$115,000	\$115,000	\$0	\$0	\$0
280170 - Resident Guest Housing		\$0	\$3,000	\$3,000	\$0	\$0	\$0
280180 - Wci Reserve		\$0	\$17,000	\$17,000	\$0	\$0	\$0
Total		\$0	\$195,460	\$195,460	\$0	\$0	\$0
Revenue	Sales And Services		\$195,460	\$0			
Expense	Wages		\$0	\$78,200			
	Benefits		\$0	\$70,800			
	Operations And Maintenance		\$0	\$46,460			
Total		\$0	\$195,460	\$195,460	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

West Texas A&M University

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270001 - Goldcard Mnt & Capital Accrual		\$0	\$133,000	\$133,000	\$0	\$0	\$0
270002 - Print Shop		\$0	\$229,144	\$229,144	\$0	\$0	\$0
270003 - Central Supply		\$0	\$46,000	\$46,000	\$0	\$0	\$0
270004 - Telecom Services		\$0	\$516,000	\$516,000	\$0	\$0	\$0
270007 - Postage		\$0	\$80,000	\$80,000	\$0	\$0	\$0
270009 - Media Supply		\$0	\$5,927	\$5,927	\$0	\$0	\$0
270011 - Local Uci Expense		\$0	\$20,700	\$20,700	\$0	\$0	\$0
270014 - Network Services		\$0	\$364,399	\$364,398	\$1	\$0	\$1
270016 - Pc Support		\$0	\$159,038	\$159,039	(\$1)	\$0	(\$1)
270018 - Tele Long Distance Svc		\$0	\$180,000	\$180,000	\$0	\$0	\$0
270057 - Lump Sum Termination Reserve		\$0	\$240,000	\$240,000	\$0	\$0	\$0
Total		\$0	\$1,974,208	\$1,974,208	\$0	\$0	\$0
Revenue	Sales And Services		\$1,974,208	\$0			
Expense	Salaries - Non-Faculty		\$0	\$769,749			
	Benefits		\$0	\$192,837			
	Operations And Maintenance		\$0	\$968,946			
	Equipment (Capitalized)		\$0	\$42,676			
Total		\$0	\$1,974,208	\$1,974,208	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M AgriLife Research

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270024 - Uvalde-Efs-Equip/Facilities Service	\$500	\$500	\$1,000	(\$500)	\$0	\$0
270025 - Uvalde-Lcs-Land & Crop Service Ctr	\$3,000	\$4,500	\$5,000	(\$500)	\$0	\$2,500
270026 - Amar-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270027 - Amar-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270028 - Beau-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270029 - Beau-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270030 - Unemployment Comp Ins Reserve-Local	\$1,100,000	\$200,000	\$20,000	\$180,000	\$0	\$1,280,000
270060 - Accrued Compensable Leave-Lump Sum	\$60,000	\$742,500	\$590,000	\$152,500	\$0	\$212,500
270070 - Ait-Al-Rsch Center For Managed Tech	\$80,000	\$400,000	\$430,000	(\$30,000)	\$0	\$50,000
270072 - Geno - Genomics Sequencing Lab	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270073 - Bcbp - Protein Chemistry Lab	\$2,000	\$1,000	\$3,000	(\$2,000)	\$0	\$0
270080 - Corp-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270081 - U-Farm	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270082 - Dall-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270083 - Dall-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270084 - Epas-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270085 - Epas-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270086 - Lubbo-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270087 - Lubbo-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270088 - Over-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270089 - Over-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270090 - Sang-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270091 - Sang-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270092 - Step-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270093 - Step-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270094 - Temp-Efs-Equip/Facilities Service	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270095 - Temp-Lcs-Land & Crop Service Center	\$0	\$1,000	\$1,000	\$0	\$0	\$0
270096 - Vern-Efs-Equip/Facilities Service	\$0		\$1,000	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M AgriLife Research

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270097 - Vern-Lcs-Land & Crop Service Center		\$0	\$1,000	\$1,000	\$0	\$0	\$0
270098 - Wesl-Efs-Equip/Facilities Service		\$0	\$1,000	\$1,000	\$0	\$0	\$0
270099 - Wesl-Lcs-Land & Crop Service Center		\$0	\$1,000	\$1,000	\$0	\$0	\$0
270100 - Marketing And Communications Servic		\$0	\$10,000	\$10,000	\$0	\$0	\$0
270101 - Iaha-Mhac Service Center		\$0	\$1,000	\$1,000	\$0	\$0	\$0
292069 - Livestock Revolving		\$150,000	\$550,000	\$650,000	(\$100,000)	\$0	\$50,000
293027 - Farm Services Budget		\$203,123	\$200,000	\$398,500	(\$198,500)	\$0	\$4,623
293068 - Bio & Bio Stockroom Budget		\$0	\$1,127,800	\$1,117,500	\$10,300	\$0	\$10,300
Total		\$1,598,623	\$3,262,300	\$3,251,000	\$11,300	\$0	\$1,609,923
Revenue	Sales And Services		\$3,262,300	\$0			
Expense	Salaries - Non-Faculty		\$0	\$363,000			
	Wages		\$0	\$522,500			
	Benefits		\$0	\$190,500			
	Operations And Maintenance		\$0	\$2,175,000			
Total		\$1,598,623	\$3,262,300	\$3,251,000	\$11,300	\$0	\$1,609,923

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M AgriLife Extension Service

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
210440 - Fleet Service Center		\$217,105	\$1,095,204	\$1,000,000	\$95,204	\$0	\$312,309
211015 - Benefit Service Center - Uci		\$23,663	\$42,337	\$17,222	\$25,115	\$0	\$48,778
211020 - Benefit Service Center - Lump Sums		\$108,107	\$500,921	\$363,457	\$137,464	\$0	\$245,571
257440 - Computer Service Center		\$116,958	\$2,921,487	\$2,916,229	\$5,258	\$0	\$122,216
Total		\$465,833	\$4,559,949	\$4,296,908	\$263,041	\$0	\$728,874
Revenue	Sales And Services		\$3,472,449	\$0			
	Other Operating Income		\$1,087,500	\$0			
Expense	Salaries - Non-Faculty		\$0	\$239,133			
	Wages		\$0	\$399,111			
	Benefits		\$0	\$187,355			
	Utilities		\$0	\$3,471,309			
	Operations And Maintenance		\$0	\$0			
Total		\$465,833	\$4,559,949	\$4,296,908	\$263,041	\$0	\$728,874

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M Forest Service

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270011 - Fleet Leasing & Sales		\$0	\$300	\$300	\$0	\$0	\$0
270021 - Information Resources Service Dept		\$0	\$1,065,864	\$1,065,864	\$0	\$0	\$0
270110 - Uci Local Reserve		\$0	\$500	\$500	\$0	\$0	\$0
270120 - Lump Sum Payments Reserve		\$0	\$50,000	\$50,000	\$0	\$0	\$0
271002 - Equip Repairs/Replacement-Frd		\$415,000	\$0	\$415,000	(\$415,000)	\$0	\$0
280013 - Wildfire Cache Svc Dept		\$0	\$100,000	\$100,000	\$0	\$0	\$0
280022 - Tfs Catering Service Department		\$0	\$1,000	\$1,000	\$0	\$0	\$0
Total		\$415,000	\$1,217,664	\$1,632,664	(\$415,000)	\$0	\$0
Revenue	Sales And Services		\$1,217,664	\$0			
Expense	Salaries - Non-Faculty		\$0	\$667,679			
	Wages		\$0	\$45,000			
	Benefits		\$0	\$215,418			
	Operations And Maintenance		\$0	\$289,567			
	Equipment (Capitalized)		\$0	\$415,000			
Total		\$415,000	\$1,217,664	\$1,632,664	(\$415,000)	\$0	\$0

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M Veterinary Medical Diagnostic Laboratory

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
295020 - Uci Reserve - Ps		\$0	\$4,469	\$4,469	\$0	\$0	\$0
295050 - Lump Sum Termination Reserve-Nonfac		\$0	\$104,019	\$104,019	\$0	\$0	\$0
Total		\$0	\$108,488	\$108,488	\$0	\$0	\$0
Revenue	Sales And Services		\$108,488	\$0			
Expense	Benefits		\$0	\$108,488			
	Operations And Maintenance		\$0	\$0			
Total		\$0	\$108,488	\$108,488	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M Engineering Experiment Station

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270060 - Cleanroom Operating Account	\$0	\$302,208	\$302,208	\$0	\$0	\$0
270230 - Reactor Services-Internal	\$0	\$88,117	\$88,117	\$0	\$0	\$0
270250 - Tees Vehicles	\$0	\$6,455	\$6,455	\$0	\$0	\$0
270320 - Materials & Mechanics Lab-Internal	\$0	\$17,169	\$17,169	\$0	\$0	\$0
270420 - Thermal Analysis Dsc/Tga (Internal)	\$0	\$35,848	\$35,848	\$0	\$0	\$0
270430 - Materials Char X-Ray Diff (New)	\$0	\$14,161	\$14,161	\$0	\$0	\$0
270460 - High Bay Lab - Internal	\$0	\$101,782	\$101,782	\$0	\$0	\$0
270670 - Sintering/Heat Treating Mater (Int)	\$0	\$1,481	\$1,481	\$0	\$0	\$0
270680 - Spark Plasma Sintering Of Mat (Int)	\$0	\$6,461	\$6,461	\$0	\$0	\$0
270690 - Materials Prep Edm Usage (New)	\$0	\$91,333	\$91,333	\$0	\$0	\$0
270700 - Magnetic Prop Meas Syst - Internal	\$0	\$29,600	\$29,600	\$0	\$0	\$0
270730 - Nctm Equipment Service (Internal)	\$0	\$58,499	\$58,499	\$0	\$0	\$0
270740 - Uci Assessments	\$0	\$5,744	\$5,744	\$0	\$0	\$0
270760 - Material Char & Manuf Labs-Internal	\$0	\$13,529	\$13,529	\$0	\$0	\$0
270910 - Nal Services - Internal	\$0	\$120,382	\$120,382	\$0	\$0	\$0
270930 - Hr Services	\$0	\$61,537	\$61,537	\$0	\$0	\$0
270950 - Etb Cost Center (Int)	\$0	\$69,543	\$69,543	\$0	\$0	\$0
271100 - Qatar Allowances	\$0	\$715,761	\$715,761	\$0	\$0	\$0
271130 - Lump Sum Acap Reserve - Local	\$0	\$506,704	\$506,704	\$0	\$0	\$0
271140 - Qatar Admin Effort	\$0	\$350,000	\$350,000	\$0	\$0	\$0
271340 - Aerospace Fdm360 Rapid Prototype	\$0	\$1,895	\$1,895	\$0	\$0	\$0
271350 - Metallography (Internal)	\$0	\$8,282	\$8,282	\$0	\$0	\$0
271360 - Machining (Internal)	\$0	\$7,795	\$7,795	\$0	\$0	\$0
271390 - Ecae Processing (Internal)	\$0	\$787	\$787	\$0	\$0	\$0
271400 - Environ Fluid Dynamics (Internal)	\$0	\$1,259	\$1,259	\$0	\$0	\$0
271410 - Lens Laser (Internal)	\$0	\$2,497	\$2,497	\$0	\$0	\$0
271420 - Ct Scanner (Internal)	\$0	\$1,819	\$1,819	\$0	\$0	\$0
271430 - Turbo Lab Machine Shop (Internal)	\$0	\$3,189	\$3,189	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M Engineering Experiment Station

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
271440 - Soft Matter Facility (Internal)	\$0	\$105,593	\$105,593	\$0	\$0	\$0
271450 - Biomechanical Services (Internal)	\$0	\$7,539	\$7,539	\$0	\$0	\$0
271480 - Star Lab Facility (Internal)	\$0	\$120,000	\$120,000	\$0	\$0	\$0
271570 - Extreme Svc Condition Lab (Internal)	\$0	\$5,833	\$5,833	\$0	\$0	\$0
271600 - Environmental Biotechnology Svc	\$0	\$3,142	\$3,142	\$0	\$0	\$0
271650 - Sai Services (Internal)	\$0	\$72,566	\$72,566	\$0	\$0	\$0
271660 - Ieei Services (Internal)	\$0	\$2,200	\$2,200	\$0	\$0	\$0
271670 - Ion Chromatography Measurement	\$0	\$278	\$278	\$0	\$0	\$0
271720 - Small Scale Mechanical Behavior (I)	\$0	\$95,099	\$95,099	\$0	\$0	\$0
271730 - Characterization Service (Internal)	\$0	\$2,489	\$2,489	\$0	\$0	\$0
271740 - Intelligent Electromagnetic Lab	\$0	\$1,000	\$1,000	\$0	\$0	\$0
Total	\$0	\$3,039,576	\$3,039,576	\$0	\$0	\$0

Revenue	Sales And Services	\$3,039,576	\$0			
Expense	Salaries - Faculty	\$0	\$33,216			
	Salaries - Non-Faculty	\$0	\$255,159			
	Wages	\$0	\$1,127,667			
	Benefits	\$0	\$125,484			
	Scholarships	\$0	\$19,525			
	Operations And Maintenance	\$0	\$1,440,402			
	Equipment (Capitalized)	\$0	\$36,108			
	Other Non-Operating Expense	\$0	\$2,015			
Total		\$0	\$3,039,576	\$3,039,576	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M Transportation Institute

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
270199 - Budget-027010 Motor Vehicles		\$550,000	\$110,000	\$110,000	\$0	\$0	\$550,000
270299 - Budget-027020 Computer Operations		\$0	\$1,608,250	\$1,608,250	\$0	\$0	\$0
270399 - Budget-027030 Research Equip & Test		\$435,000	\$254,855	\$254,855	\$0	\$0	\$435,000
270499 - Budget-027040 Supplies & Services		\$0	\$614,388	\$614,388	\$0	\$0	\$0
270599 - Budget-027050 Visual Media		\$85,000	\$730,198	\$730,198	\$0	\$0	\$85,000
270699 - Budget-027060 Proving Grounds		\$975,000	\$2,191,322	\$2,191,322	\$0	\$0	\$975,000
270799 - Budget-027070 Cloud Service		\$0	\$92,273	\$92,273	\$0	\$0	\$0
279099 - Budget-027900 Uci Reserve		\$260,000	\$20,000	\$20,000	\$0	\$0	\$260,000
279999 - Budget-027995 Lump Sum Reserve		\$60,000	\$622,171	\$622,171	\$0	\$0	\$60,000
Total		\$2,365,000	\$6,243,457	\$6,243,457	\$0	\$0	\$2,365,000
Revenue	Sales And Services		\$6,243,457	\$0			
Expense	Salaries - Faculty		\$0	\$103,716			
	Salaries - Non-Faculty		\$0	\$3,056,741			
	Wages		\$0	\$417,000			
	Benefits		\$0	\$792,000			
	Operations And Maintenance		\$0	\$1,729,000			
	Equipment (Capitalized)		\$0	\$145,000			
Total		\$2,365,000	\$6,243,457	\$6,243,457	\$0	\$0	\$2,365,000

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M Engineering Extension Service

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
230100 - Digital Printing Services		\$288,500	\$2,658,968	\$2,658,967	\$1	\$0	\$288,501
232100 - Unemployment Comp Ins		\$583,000	\$45,000	\$45,000	\$0	\$0	\$583,000
237100 - Curriculum		\$50,000	\$3,027,475	\$3,077,235	(\$49,760)	\$0	\$240
238100 - Professional Development		\$497,314	\$140,100	\$188,719	(\$48,619)	\$0	\$448,695
239100 - Business Marketing		\$33,670	\$1,574,386	\$1,605,110	(\$30,724)	\$0	\$2,946
240100 - Vehicle Operations		\$1,727,624	\$890,434	\$932,820	(\$42,386)	\$0	\$1,685,238
259100 - Infrastructure		\$20,001,616	\$4,443,180	\$1,335,077	\$3,108,103	(\$4,079,394)	\$19,030,325
260100 - Maintenance		\$0	\$5,001,125	\$5,001,126	(\$1)	\$0	(\$1)
268100 - Equipment Use Charge		\$7,975,574	\$2,266,862	\$1,826,500	\$440,362	\$0	\$8,415,936
281100 - Lump Sum Leave Pay		\$1,540,000	\$600,000	\$385,000	\$215,000	\$0	\$1,755,000
Total		\$32,697,298	\$20,647,530	\$17,055,554	\$3,591,976	(\$4,079,394)	\$32,209,880
Revenue	Sales And Services		\$20,647,530	\$0			
Expense	Salaries - Non-Faculty		\$0	\$6,989,646			
	Wages		\$0	\$875,000			
	Benefits		\$0	\$2,074,641			
	Operations And Maintenance		\$0	\$6,629,767			
	Equipment (Capitalized)		\$0	\$486,500			
Total		\$32,697,298	\$20,647,530	\$17,055,554	\$3,591,976	(\$4,079,394)	\$32,209,880

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas Division of Emergency Management

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
299990 - Svc Ctr-Fleet Management		\$0	\$150,000	\$150,000	\$0	\$0	\$0
299995 - Svc Ctr-It Services & Support		\$0	\$110,000	\$110,000	\$0	\$0	\$0
299996 - Svc Ctr-Training & Development		\$0	\$90,000	\$90,000	\$0	\$0	\$0
299998 - Svc Ctr-Equipment/Facilities Svcs		\$0	\$100,000	\$100,000	\$0	\$0	\$0
Total		\$0	\$450,000	\$450,000	\$0	\$0	\$0
Revenue	Sales And Services		\$450,000	\$0			
Expense	Operations And Maintenance		\$0	\$450,000			
Total		\$0	\$450,000	\$450,000	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M System Offices

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
250050 - Group Health/Dental Esr	\$73,000,000	\$0	\$0	\$0	(\$6,526,788)	\$66,473,212
250070 - Flexible Spending Account	\$426,518	\$0	\$185,000	(\$185,000)	\$150,000	\$391,518
250090 - Basic Life Reserve	\$2,081,148	\$0	\$4,000	(\$4,000)	\$0	\$2,077,148
250100 - Optional/Dependent Life Reserve	\$506,933	\$0	\$60,000	(\$60,000)	\$0	\$446,933
250150 - System-Wide Value Added Programs	\$0	\$0	\$2,390,047	(\$2,390,047)	\$2,390,047	\$0
260040 - Tamus - Self Insured Health/Dental	\$0	\$546,447,532	\$568,447,532	(\$22,000,000)	\$22,000,000	\$0
260100 - Lump Sum Payment Reserve	\$0	\$200,000	\$200,000	\$0	\$0	\$0
260500 - Health Plan Administration	\$0	\$0	\$1,958,912	(\$1,958,912)	\$1,958,912	\$0
261010 - Worker's Compensation Insurance	\$11,400,000	\$6,000,000	\$2,200,000	\$3,800,000	(\$1,745,077)	\$13,454,923
261030 - Rms Administration	\$0	\$0	\$1,854,834	(\$1,854,834)	\$1,854,834	\$0
261200 - Property Insurance	\$9,000,000	\$16,588,300	\$16,588,300	\$0	(\$1,703,038)	\$7,296,962
261210 - Virtual Captive Insurance Program	\$12,100,000	\$7,720,006	\$19,820,006	(\$12,100,000)	\$0	\$0
261300 - Auto Insurance	\$1,800,000	\$750,000	\$650,000	\$100,000	(\$80,000)	\$1,820,000
261400 - Malpractice Insurance	\$1,800,000	\$0	\$1,000	(\$1,000)	\$0	\$1,799,000
261500 - Rolling Owner Controlled Insurance	\$18,500,000	\$5,000,000	\$5,000,000	\$0	\$0	\$18,500,000
270010 - System Aircraft	\$0	\$200,000	\$1,691,785	(\$1,491,785)	\$1,491,785	\$0
271001 - Sago Services - Revenues	\$9,000,000	\$10,580,239	\$0	\$10,580,239	(\$14,383,583)	\$5,196,656
271010 - Administrative Oversight Account	\$0	\$0	\$750,000	(\$750,000)	\$750,000	\$0
271030 - Famis Services	\$0	\$0	\$165,749	(\$165,749)	\$165,749	\$0
271050 - Human Resources Administration	\$0	\$0	\$158,284	(\$158,284)	\$158,284	\$0
271060 - Chancellor's Salary	\$0	\$0	\$1,326,528	(\$1,326,528)	\$1,326,528	\$0
271080 - Treasury Services	\$0	\$0	\$671,987	(\$671,987)	\$671,987	\$0
271100 - System Internal Audit	\$0	\$0	\$4,096,185	(\$4,096,185)	\$4,096,185	\$0
271160 - Federal Relations	\$0	\$0	\$1,659,325	(\$1,659,325)	\$1,659,325	\$0
271180 - Building Operations - Local	\$0	\$0	\$177,626	(\$177,626)	\$177,626	\$0
271200 - System Enterprise Applications	\$0	\$0	\$2,242,771	(\$2,242,771)	\$2,242,771	\$0
271260 - Services-Information Technology	\$0	\$0	\$61,553	(\$61,553)	\$61,553	\$0
271270 - Svcs-Research Office	\$0	\$0	\$100,000	(\$100,000)	\$100,000	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M System Offices

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
271300 - System Ethics & Compl Off - Assess	\$0	\$0	\$281,325	(\$281,325)	\$281,325	\$0
271380 - Chief Strategy Officer	\$0	\$0	\$15,000	(\$15,000)	\$15,000	\$0
271400 - Services - Board Of Regents	\$0	\$0	\$750,000	(\$750,000)	\$750,000	\$0
271440 - Svcs - Academic Affairs	\$0	\$0	\$195,800	(\$195,800)	\$195,800	\$0
271470 - Services - State Relations	\$0	\$0	\$25,000	(\$25,000)	\$25,000	\$0
271510 - Svcs - Chanc Student Adisory Board	\$0	\$0	\$0	\$0	\$2,000	\$2,000
271560 - Services - Sys Ofce Of Mrktg & Comm	\$0	\$0	\$175,889	(\$175,889)	\$175,889	\$0
271600 - GIP - SAGO Retirees	\$0	\$0	\$500,000	(\$500,000)	\$500,000	\$0
271690 - Budgets & Accounting	\$0	\$0	\$1,734,361	(\$1,734,361)	\$1,734,361	\$0
271730 - Business Affairs	\$0	\$0	\$15,000	(\$15,000)	\$15,000	\$0
271740 - HUB & Procurement Services	\$0	\$0	\$2,000	(\$2,000)	\$2,000	\$0
271780 - System Office It	\$0	\$0	\$86,809	(\$86,809)	\$86,809	\$0
271810 - Law Enforcement & Security	\$0	\$0	\$73,400	(\$73,400)	\$73,400	\$0
271820 - Chief Financial Officer	\$0	\$0	\$15,000	(\$15,000)	\$15,000	\$0
271830 - Executive Vice Chancellor	\$0	\$0	\$15,000	(\$15,000)	\$15,000	\$0
271990 - Merit Increases - Assessments	\$0	\$0	\$400,000	(\$400,000)	\$400,000	\$0
271995 - Information Security Officer	\$0	\$0	\$10,000	(\$10,000)	\$10,000	\$0
272010 - System Initiatives - Local	\$0	\$0	\$475,000	(\$475,000)	\$475,000	\$0
272310 - Board Of Regents - Sporting Events	\$0	\$0	\$200,000	(\$200,000)	\$200,000	\$0
272320 - Chancellors Office - Sporting Event	\$0	\$0	\$200,000	(\$200,000)	\$200,000	\$0
273001 - Facilities Planning & Construction	\$6,300,000	\$16,677,571	\$16,263,884	\$413,687	(\$716,722)	\$5,996,965
Total	\$145,914,599	\$610,163,648	\$653,894,892	(\$43,731,244)	\$21,271,962	\$123,455,317

**The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026**

Texas A&M System Offices

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
Revenue	Sales And Services		\$27,657,810	\$0			
	Other Operating Income		\$582,505,838	\$0			
Expense	Salaries - Non-Faculty		\$0	\$21,409,857			
	Wages		\$0	\$497,495			
	Benefits		\$0	\$6,149,152			
	Operations And Maintenance		\$0	\$57,718,351			
	Claims And Losses		\$0	\$568,104,287			
	Equipment (Capitalized)		\$0	\$15,750			
Total		\$145,914,599	\$610,163,648	\$653,894,892	(\$43,731,244)	\$21,271,962	\$123,455,317

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M System Shared Service Center

Account And Desc	Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
271780 - Hcm Administration	\$0	\$4,015,000	\$1,376,900	\$2,638,100	(\$2,032,300)	\$605,800
271781 - Workday Services - Tech	\$0	\$0	\$520,890	(\$520,890)	\$520,890	\$0
271782 - Program And Project Management	\$0	\$0	\$370,770	(\$370,770)	\$370,770	\$0
272001 - Texas A&M System Cybersecurity	\$0	\$4,500,000	\$4,500,000	\$0	\$0	\$0
272050 - Retiree GIP	\$0	\$0	\$110,000	(\$110,000)	\$110,000	\$0
272200 - Research Security Officer	\$0	\$3,500,000	\$3,500,000	\$0	\$0	\$0
272300 - Financial System Operations	\$0	\$0	\$2,033,120	(\$2,033,120)	\$2,033,120	\$0
272400 - EIR Accessibility	\$0	\$313,500	\$313,500	\$0	\$0	\$0
272500 - System Assessments	\$0	\$7,383,441	\$7,383,441	\$0	\$0	\$0
272600 - A&M System It Shared Services	\$0	\$175,000	\$1,531,880	(\$1,356,880)	\$1,356,880	\$0
272610 - It Operations And Support	\$0	\$0	\$824,600	(\$824,600)	\$824,600	\$0
272620 - It Training And Development	\$0	\$0	\$316,040	(\$316,040)	\$316,040	\$0
272650 - Oracle Cloud Services	\$0	\$1,113,770	\$1,113,770	\$0	\$0	\$0
272800 - Research Integration Ctr (Internal)	\$0	\$576,261	\$576,261	\$0	\$0	\$0
272900 - Ipg Services (Internal)	\$0	\$980,618	\$980,618	\$0	\$0	\$0
272950 - Bam Services (Internal)	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
277000 - Rellis - Infrastructure	\$0	\$6,346,000	\$6,346,000	\$0	\$0	\$0
277200 - Rellis - Campus Operations	\$0	\$2,875,000	\$2,875,000	\$0	\$0	\$0
277400 - Rellis - Campus 5g Network	\$0	\$791,650	\$791,650	\$0	\$0	\$0
277500 - Rellis - Campus Network As A Servic	\$0	\$2,112,000	\$1,648,730	\$463,270	\$0	\$463,270
277600 - Rellis - Real Property	\$0	\$170,027	\$190,724	(\$20,697)	\$20,697	\$0
277700 - Rellis It Support	\$0	\$659,470	\$659,470	\$0	\$0	\$0
278000 - Ttc-Operating-Account-Income-Local	\$0	\$6,455,360	\$6,205,360	\$250,000	(\$250,000)	\$0
278020 - Ttc - Tamu Accounts	\$0	\$587,600	\$587,600	\$0	\$0	\$0
278040 - Ttc - Tsu Accounts	\$0	\$4,700	\$4,700	\$0	\$0	\$0
278050 - Ttc - Pvamu Accounts	\$0	\$23,100	\$23,100	\$0	\$0	\$0
278060 - Ttc - Taes Accounts	\$0	\$7,149,600	\$7,149,600	\$0	\$0	\$0
278070 - Ttc - Ag Ext Accounts	\$0	\$26,000	\$26,000	\$0	\$0	\$0

The Texas A&M University System
Service Department Activities
Budget for Fiscal Year Ending: August 31, 2026

Texas A&M System Shared Service Center

Account And Desc		Beginning Balance	Revenue Budget	Expense Budget	Net Operating	Transfers	Ending Balance
278080 - Ttc - Tees Accounts		\$0	\$2,403,200	\$2,403,200	\$0	\$0	\$0
278110 - Ttc - Texas Forest Service Accounts		\$0	\$11,600	\$11,600	\$0	\$0	\$0
278120 - Ttc - Tti Accounts		\$0	\$1,862,600	\$1,862,600	\$0	\$0	\$0
278150 - Ttc - Tamu Corpus Christi Accounts		\$0	\$30,000	\$30,000	\$0	\$0	\$0
278170 - Ttc - Tamu Kingsville Accounts		\$0	\$16,200	\$16,200	\$0	\$0	\$0
278180 - Ttc - Wtamu Accounts		\$0	\$28,200	\$28,200	\$0	\$0	\$0
278230 - Ttc - Hsc Accounts		\$0	\$588,000	\$588,000	\$0	\$0	\$0
278400 - Ttc-Marketing And Events		\$0	\$100,000	\$350,000	(\$250,000)	\$250,000	\$0
278970 - Ttc - Commercial Dev Fund (Cdf)		\$268,170	\$385,000	\$653,170	(\$268,170)	\$0	\$0
Total		\$268,170	\$57,182,897	\$59,902,694	(\$2,719,797)	\$3,520,697	\$1,069,070
Revenue	Sales And Services		\$57,182,897	\$0			
Expense	Salaries - Non-Faculty		\$0	\$17,060,040			
	Wages		\$0	\$415,386			
	Benefits		\$0	\$5,164,690			
	Utilities		\$0	\$11,000			
	Operations And Maintenance		\$0	\$37,027,778			
	Equipment (Capitalized)		\$0	\$223,800			
Total		\$268,170	\$57,182,897	\$59,902,694	(\$2,719,797)	\$3,520,697	\$1,069,070

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ryan C. Griffin, Vice Chancellor and Chief Financial Officer
The Texas A&M University System

Subject: Approval of Fiscal Year 2026 Operating Budgets

Proposed Board Action:

Approve the fiscal year 2026 operating budgets recommended by the Chief Executive Officers (CEO) of The Texas A&M University System (A&M System).

Background Information:

The presidents of the academic universities, the vice chancellor for Agriculture and Life Sciences, the vice chancellor for Engineering, the vice chancellor for Disaster and Emergency Services, and the chancellor of the A&M System have submitted budget recommendations for the fiscal year ending August 31, 2026.

Financial reviews of the proposed FY 2026 operating budgets have been performed by the System Office of Budgets and Accounting staff. Based on these reviews, an executive summary of the detailed operating budgets for the A&M System has been provided to each member of the Board for review. In addition, programmatic budget reviews were held on July 28th and 29th, which allowed each CEO an opportunity to present an overview of their programmatic and financial direction of their institution/agency.

A&M System Funding or Other Financial Implications:

Approval of the FY 2026 operating budgets will appropriate approximately \$8.1 billion.

Strategic Plan Imperative(s) this Item Advances:

This agenda item is relevant to the advancement of all the imperatives of the Strategic Plan.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor and Chief Financial Officer
July 14, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Fiscal Year 2026 Operating Budgets

I recommend adoption of the following minute order:

“The operating budgets, included in the exhibit, as submitted by the members of The Texas A&M University System for the fiscal year ending August 31, 2026, are hereby approved and adopted subject to the provisions contained in System Policy 27.04, *Budget Authorizations, Limitations and Delegations of Authority*.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Approved for Legal Sufficiency:

Glenn Hegar
Chancellor

Ray Bonilla
General Counsel

Susan Ballabina, Ph.D.
Executive Vice Chancellor



The Texas A&M University System
FY 2026 Operating Budget
(In Thousands)

ITEM
EXHIBIT

Member	FY 2026 Expense Budget
East Texas A&M University	\$ 218,227
Prairie View A&M University	312,036
Tarleton State University	327,094
Texas A&M International University	172,256
Texas A&M University	2,643,041
Texas A&M University at Galveston	104,321
Texas A&M Health Science Center	502,087
Texas A&M University - Central Texas	56,510
Texas A&M University - Corpus Christi	289,366
Texas A&M University - Kingsville	184,607
Texas A&M University - San Antonio	140,449
Texas A&M University - Texarkana	81,436
Texas A&M University - Victoria	80,916
West Texas A&M University	195,870
ACADEMIC SUBTOTAL	\$ 5,308,216
Texas A&M AgriLife Research	\$ 297,135
Texas A&M AgriLife Extension Service	184,998
Texas A&M Forest Service	601,556
Texas A&M Veterinary Medical Diagnostic Lab	35,720
Texas A&M Engineering Experiment Station	350,139
Texas A&M Engineering Extension Service	144,230
Texas A&M Transportation Institute	103,681
Texas Division of Emergency Management	622,842
AGENCY SUBTOTAL	\$ 2,340,300
System Offices	
Operations and Debt Service	415,723
Texas A&M Shared Services	42,150
THE TEXAS A&M UNIVERSITY SYSTEM	\$ 8,106,389

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Maria L. Robinson, Chief Investment Officer and Treasurer
The Texas A&M University System

Subject: Adoption of a Resolution Authorizing the Issuance of the Board of Regents of
The Texas A&M University System Permanent University Fund Bonds

Proposed Board Action:

Adopt a resolution authorizing the issuance of Permanent University Fund Bonds.

Background Information:

The resolution provides the authority for the issuance of one or more series of Permanent University Fund Bonds to convert all or a portion of commercial paper to long-term bonds; to provide funds for construction, renovation and other projects; to refund previously issued bonds; and to pay the costs of issuing the bonds. The authority in the amount of \$615 million (including issuance costs) will be for the period from August 1, 2025 to July 31, 2026.

Bonds will be issued only for those projects approved by the Board of Regents and the projects which may be financed during the fiscal year are estimated at \$485 million.

Previously issued bonds which are candidates for refunding, total approximately \$130 million; however, only those bonds that meet savings targets will be included in a refunding issue.

A&M System Funding or Other Financial Implications:

Debt service for Permanent University Fund Bonds will be funded with the Available University Fund.

Strategic Plan Imperative(s) this Item Advances:

This item advances Strategic Plan Imperative 6, which provides that “The A&M System, in adhering to the high standard of excellence and growth required in this strategic plan, will display prudent financial stewardship and sustainability.”

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Chief Investment Officer and Treasurer
July 10, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Authorizing the Issuance of the Board of Regents of The
Texas A&M University System Permanent University Fund Bonds

I recommend adoption of the following minute order:

“The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Permanent University Fund Bonds, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security and delivery of the bonds, all in accordance with the provisions of the resolution.”

Respectfully submitted,

Maria L. Robinson
Chief Investment Officer and Treasurer

Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

ITEM
EXHIBIT

**A RESOLUTION AUTHORIZING THE ISSUANCE, SALE, AND
DELIVERY OF BOARD OF REGENTS OF THE TEXAS A&M
UNIVERSITY SYSTEM PERMANENT UNIVERSITY FUND BONDS IN
THE MAXIMUM AGGREGATE PRINCIPAL AMOUNT OF \$615
MILLION PLEDGING REVENUES FOR THE PAYMENT THEREOF,
AND APPROVING AND AUTHORIZING INSTRUMENTS AND
PROCEDURES RELATING THERETO**

Adopted August 28, 2025

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 EXHIBIT A - FORM OF BONDS	

A RESOLUTION AUTHORIZING THE ISSUANCE, SALE, AND DELIVERY OF BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM PERMANENT UNIVERSITY FUND BONDS IN THE MAXIMUM AGGREGATE PRINCIPAL AMOUNT OF \$615 MILLION, PLEDGING REVENUES FOR THE PAYMENT THEREOF, AND APPROVING AND AUTHORIZING INSTRUMENTS AND PROCEDURES RELATING THERETO

WHEREAS, the Board of Regents (the “Board”) of The Texas A&M University System (the “System”) hereby determines to issue obligations pursuant to the provisions of Article VII, Section 18 of the Constitution of the State of Texas, as amended (the “Constitutional Provision”), Chapters 1207 and 1371, Texas Government Code, as amended, and other applicable laws (collectively, “Applicable Law”) for the purposes hereinafter described; and

WHEREAS, the Constitutional Provision authorizes the Board to issue bonds and notes not to exceed a total amount of 10% of the cost value of investments and other assets of the Permanent University Fund (exclusive of real estate) at the time of issuance thereof, and to pledge all or any part of the Available University Fund Share (defined herein) to secure the payment of the principal and interest of those bonds and notes, for the purpose of acquiring land either with or without permanent improvements, constructing and equipping buildings or other permanent improvements, major repair and rehabilitation of buildings and other permanent improvements, acquiring capital equipment and library books and library materials, and refunding bonds or notes issued under such section or prior law, at or for the System’s administration and certain component institutions and agencies of the System; and

WHEREAS, the Board has heretofore duly authorized, sold, and delivered certain outstanding obligations pursuant to the provisions of the Constitutional Provision, payable from, and secured by a first lien on and pledge of, the Available University Fund Share (such outstanding obligations, collectively, the “Outstanding Parity Bonds”), in the manner and to the extent provided in the respective resolutions authorizing the issuance of each of the Outstanding Parity Bonds (collectively, the “Parity Bond Resolutions”); and

WHEREAS, the Board has also heretofore duly authorized certain obligations pursuant to the provisions of the Constitutional Provision, payable from, and secured by a lien on and pledge of, the Available University Fund Share that is junior and subordinate to the pledge of and lien on the Available University Fund Share that secures Parity Obligations (defined below) (such obligations, collectively, the “Subordinate Lien Obligations”); and

WHEREAS, the Parity Bond Resolutions reserved the right and power in the Board to issue, under certain conditions, Additional Parity Obligations (defined herein) for the purposes and to the extent provided in the Constitutional Provision and the Parity Bond Resolutions, said Additional Parity Obligations to be on a parity with the Outstanding Parity Bonds, and equally and ratably secured by and payable from a first lien on and pledge of the Available University Fund Share in the same manner and to the same extent as are the Outstanding Parity Bonds; and

WHEREAS, the Board deems it necessary and desirable to issue Additional Parity Obligations to (i) refund such of its outstanding Subordinate Lien Obligations as shall be specified

in the Award Certificate (defined herein) executed in accordance with the terms of this Resolution for the purposes of providing permanent financing for facilities and improvements financed with the proceeds of such refunded Subordinate Lien Obligations and of providing the Board with the ability to issue additional Subordinate Lien Obligations in the future as part of the System's continuing Subordinate Lien Obligations program; (ii) refund such of its Outstanding Parity Bonds as shall be specified in the Award Certificate executed in accordance with the terms of this Resolution, for the purpose of producing a net present value savings in accordance with the requirements of this Resolution; (iii) pay the Project Costs (as defined herein) of certain Eligible Projects (as defined herein); and (iv) pay costs of issuance of such Additional Parity Obligations; and

WHEREAS, the Bonds (defined herein) hereinafter authorized are to be issued and delivered as Additional Parity Obligations pursuant to the Parity Bond Resolutions and Applicable Law.

THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM AS FOLLOWS:

SECTION 1. AUTHORIZATION AND FINDINGS.

(a) Bonds Authorized. The Board's bonds, designated as the "Board of Regents of The Texas A&M University System Permanent University Fund Bonds" (the "Bonds"), are hereby authorized to be issued and delivered in one or more Series (defined herein) in the maximum aggregate principal amount of \$615 million (without regard to premium or discount affecting the sale price) for the purposes of (i) refunding the Refunded Notes (defined herein), (ii) refunding all or a portion of the Potential Refunded Bonds (defined herein), (iii) paying the Project Costs of certain Eligible Projects, and (iv) paying the costs of issuance relating to the Bonds. The Bonds shall be designated by the year in which they are awarded pursuant to Section 2(b) below; provided that for any Series of Bonds issued as Taxable Bonds (defined herein) the word "Taxable" shall be included in the designation of such Bonds before the word "Series."

(b) Refunding Purposes.

(i) The Board may issue Bonds to refund Refunded Obligations (defined herein) for the purpose of restructuring certain of its outstanding debt. Pursuant to Section 1207.008, Texas Government Code, as amended, the Board hereby finds that, because the Refunded Notes bear interest at variable rates, the amount of savings or loss as a result of the refunding of the Refunded Notes cannot be ascertained, and that issuing the Bonds to refund the Refunded Notes for the aforementioned purpose is in the best interest of the System.

(ii) The Board may issue Bonds to refund Refunded Bonds (defined herein) for the public purpose of producing a net present value savings expressed as a percentage of the principal amount of the Refunded Bonds, all in accordance with Section 2(b) of this Resolution.

(c) Type of Bonds. Each Series of Bonds herein authorized, unless otherwise indicated, shall be in the form of fixed rate bonds as either Current Interest Bonds (defined herein) or Capital Appreciation Bonds (defined herein).

SECTION 2. DATE, DENOMINATIONS, NUMBERS, MATURITIES OF AND INTEREST ON THE BONDS.

(a) Date, Denominations, and Numbers. The Bonds of each Series shall initially be issued, sold, and delivered hereunder as fully registered bonds, without interest coupons, in the form of (i) Taxable Bonds or Tax-Exempt Bonds (defined herein) and (ii) Current Interest Bonds or Capital Appreciation Bonds, numbered consecutively for each Series of Bonds from R-1 upward (or CR-1 upward, in the case of Capital Appreciation Bonds) (except the Initial Bond (defined herein) which shall be numbered T-1 for the Current Interest Bonds and TR-1 for the Capital Appreciation Bonds), payable to the initial purchaser of the Bonds (the "Initial Purchaser") specified by the Authorized Representative (defined herein) in the Award Certificate, or to the registered assignee or assignees of said Bonds or any portion or portions thereof (in each case, the "Registered Owner"), in Authorized Denominations (defined herein), maturing on the dates, in the years and in the principal amounts or Maturity Amounts (defined herein), respectively, and dated, all as set forth in the Award Certificate.

(b) Delegation of Board's Authority. As permitted by Applicable Law, the Authorized Representative is hereby authorized, appointed, and designated to act on behalf of the Board in selling and delivering the Bonds and carrying out other procedures specified in this Resolution, including determining and fixing (i) the date of the Bonds and the Issuance Date (defined herein) thereof; (ii) any additional or different designations or titles by which the Bonds shall be known, if any; (iii) the price at which the Bonds will be sold; (iv) the years in which the Bonds will mature; (v) the principal amount or Maturity Amount of the Bonds to mature in each of such years; (vi) the aggregate principal amount of the Bonds, including the aggregate principal amount of Current Interest Bonds and Capital Appreciation Bonds; (vii) the rate of interest to be borne by each such maturity, and whether the Bonds shall be Tax-Exempt Bonds or Taxable Bonds; (viii) the interest payment periods; (ix) the dates, prices, and terms upon and at which the Bonds shall be subject to redemption prior to Stated Maturity at the option of the Board, as well as mandatory redemption provisions, if any; (x) the designation of which Subordinate Lien Obligations shall constitute the Refunded Notes refunded by the Bonds; (xi) the designation of which Potential Refunded Bonds shall constitute the Refunded Bonds to be refunded by the Bonds; (xii) the Paying Agent/Registrar (defined herein) and Escrow Agent (defined herein), if applicable, with respect to the Bonds; (xiii) the Eligible Projects to be financed by any Series of Bonds; and (xiv) all other matters relating to the issuance, sale, and delivery of the Bonds and the refunding of the Refunded Obligations. All such determinations made by the Authorized Representative shall be specified in the Award Certificate delivered to the Executive Director of the Board. Those determinations to be made by the Authorized Representative are limited, however, by the following: (i) the price to be paid for the Bonds shall not be less than 95% of the aggregate par amount thereof; (ii) none of the Bonds shall bear interest at a rate greater than the maximum rate allowed by law; (iii) none of the Bonds shall mature more than 30 years from their respective dates in accordance with the Constitutional Provision; and (iv) the aggregate principal amount of the Bonds shall not exceed \$615 million (without regard to premium or discount affecting the sale price).

In addition, each Series of Bonds issued to refund Refunded Bonds must be sold on terms that produce a present value savings when the scheduled debt service payable on such Bonds during each Bond Year is subtracted from the scheduled debt service payable on the Refunded Bonds during the same Bond Year and the remainder is discounted to the scheduled date of delivery of the Bonds of such Series set forth in the Award Certificate at a discount factor equal to the yield on such Bonds determined in accordance with section 148 of the Code (defined herein). The amount of the savings to be realized from the refunding shall be set forth in the Award Certificate. The Award Certificate for each Series of Bonds that is issued to refund Refunded Bonds or Refunded Notes shall also identify the Refunded Bonds or Refunded Notes being refunded by that Series.

The Award Certificate shall also contain a determination that the total principal amount of all outstanding Permanent University Fund Obligations (defined herein), subsequent to the issuance of the Bonds of such Series, will not exceed 10% of the cost value of investments and other assets of the Permanent University Fund (exclusive of real estate) at the time the Bonds of such Series are issued.

It is further provided, however, that, notwithstanding the foregoing provisions, the Bonds shall not be delivered unless prior to delivery (i) the Award Certificate has been executed and delivered as required by this Resolution; (ii) the Bonds have been rated by a Nationally-Recognized Rating Agency (defined herein) in one of the four highest rating categories for long-term obligations, as required by Chapter 1371, Texas Government Code, as amended; (iii) the Authorized Representative, or some other financial officer of the System designated by the Board, executes a certificate meeting the requirements of, and to the extent required by, Section 12(a) of this Resolution; and (iv) if a Series of Bonds is being issued to pay Project Costs, the Authorized Representative, or some other financial officer of the System designated by the Board, executes a certificate to the effect that such Bonds are being issued to pay Project Costs for Eligible Projects and, attached to such certificate is a listing of the Eligible Projects expected to be financed, in whole or in part, by such Bonds; provided, however, that at some future date, the Board may substitute other Eligible Projects to be financed, in whole or in part, by such Bonds for the Eligible Projects listed on such certificate.

The Award Certificate is hereby incorporated in and made a part of this Resolution and shall be filed in the minutes of the Board as a part of this Resolution.

(c) Maturities and Interest Rates. The Bonds shall mature on July 1 in each of the years and in the amounts as specified in the Award Certificate.

The Current Interest Bonds of each Series of Bonds shall bear interest calculated on the basis of a 360-day year composed of twelve 30-day months from the dates specified in the Award Certificate to their respective dates of maturity at the rates set forth in the Award Certificate; provided that interest on any Taxable Bonds may be computed as determined by the Authorized Representative in the Award Certificate (i) on the basis of a 365- or 366-day year, as applicable for the number of days actually elapsed based upon the calendar year in which the interest rate period for such Bonds commences, (ii) on the basis of a 360-day year composed of twelve 30-day months, or (iii) as otherwise determined by the Authorized Representative to be necessary to achieve the most beneficial pricing terms for such Bonds.

The Capital Appreciation Bonds of each Series of Bonds shall bear interest from the Issuance Date for such Series of Bonds, calculated on the basis of a 360-day year composed of twelve 30-day months (subject to rounding to the Compounded Amounts (defined herein) thereof), compounded semiannually on the dates set forth in the Award Certificate (the “Compounding Dates”) commencing on the date set forth in the Award Certificate, and payable, together with the principal amount thereof, in the manner provided in the FORM OF BONDS at the rates set forth in the Award Certificate. Attached to the Award Certificate, if Capital Appreciation Bonds are to be issued, shall be an Exhibit (the “Compounded Amount Table”) which shall set forth the rounded original principal amounts at the Issuance Date for the Capital Appreciation Bonds and the Compounded Amounts and Maturity Amounts thereof (per \$5,000 Maturity Amount) as of each Compounding Date (defined herein), commencing on the date set forth in the Award Certificate, and continuing until the final maturity of such Capital Appreciation Bonds. The Compounded Amount with respect to any date other than a Compounding Date is the amount set forth on the Compounded Amount Table with respect to the last preceding Compounding Date, plus the portion of the difference between such amount and the amount set forth on the Compounded Amount Table with respect to the next succeeding Compounding Date that the number of days (based on 30-day months) from such last preceding Compounding Date to the date for which such determination is being calculated bears to the total number of days (based on 30-day months) from such last preceding Compounding Date to the next succeeding Compounding Date.

SECTION 3. RIGHT OF OPTIONAL REDEMPTION. The Board reserves the right to redeem prior to their stated maturities the Bonds, in whole or in part, in principal amounts or Maturity Amounts of \$5,000 or any integral multiple thereof at the redemption prices, to the extent, on the dates, and in the manner described in the Award Certificate.

SECTION 4. CHARACTERISTICS OF THE BONDS.

(a) Paying Agent/Registrar; Registration, Transfer, and Exchange; Authentication. The Board shall keep or cause to be kept at a designated corporate trust office of the Paying Agent/Registrar books or records for the registration and transfer of the Bonds (the “Registration Books”), and the Board hereby appoints the Paying Agent/Registrar as its registrar and transfer agent to keep such books or records and make such registrations of transfers and exchanges under such reasonable regulations as the Board and Paying Agent/Registrar may prescribe; and the Paying Agent/Registrar shall make such registrations, transfers, and exchanges as herein provided. Registration of the Bonds shall be accomplished in accordance with the provisions of this Resolution, including Section 14, relating to DTC’s Book-Entry-Only System. The Authorized Representative, acting for and on behalf of the Board, is hereby authorized to solicit bids for and to select an initial Paying Agent/Registrar for the Bonds and to approve, execute, and deliver for and on behalf of the Board a Paying Agent/Registrar Agreement (defined herein) to reflect the appointment, responsibilities, and compensation of the Paying Agent/Registrar, such approval to be conclusively evidenced by the Authorized Representative’s execution thereof. The Paying Agent/Registrar shall obtain and record in the Registration Books the address of the Registered Owner to which payments with respect to the Bonds shall be mailed, as herein provided; but it shall be the duty of each Registered Owner to notify the Paying Agent/Registrar in writing of the address to which payments shall be mailed, and such interest payments shall not be mailed unless such notice has been given. To the extent possible and under reasonable circumstances, all transfers of Bonds shall be made within three Business Days after request and presentation thereof.

The Board shall have the right to inspect the Registration Books during the Paying Agent/Registrar's regular business hours, but otherwise the Paying Agent/Registrar shall keep the Registration Books confidential and, unless otherwise required by law, shall not permit their inspection by any other entity. The Paying Agent/Registrar's standard or customary fees and charges for making such registration, transfer, exchange, and delivery of a substitute Bond or Bonds shall be paid as provided in the FORM OF BONDS set forth in this Resolution. Registration of assignments, transfers, and exchanges of Bonds shall be made in the manner provided and with the effect stated in the FORM OF BONDS set forth in this Resolution. Each substitute Bond shall bear a letter and/or number to distinguish it from each other Bond.

Except as provided in subsection (c) below, an authorized representative of the Paying Agent/Registrar shall, before the delivery of any such Bond, date and manually sign the Paying Agent/Registrar's Authentication Certificate, and no such Bond shall be deemed to be issued or outstanding unless such Authentication Certificate is so executed. The Paying Agent/Registrar promptly shall cancel all paid Bonds and Bonds surrendered for transfer and exchange. No additional action need be taken by the Board or any other body or person so as to accomplish the foregoing transfer and exchange of any Bond or portion thereof, and the Paying Agent/Registrar shall provide for the printing, execution, and delivery of the substitute Bonds. Pursuant to Chapter 1201, Texas Government Code, as amended, the duty of transfer and exchange of Bonds as aforesaid is hereby imposed upon the Paying Agent/Registrar, and upon the execution of said certificate, the transferred and exchanged Bond shall be valid, incontestable, and enforceable in the same manner and with the same effect as the Initial Bond.

(b) Payment of Bonds and Interest. The Board hereby further appoints the Paying Agent/Registrar to act as the paying agent for paying the principal and Maturity Amount of and interest on the Bonds, all as provided in this Resolution. The Paying Agent/Registrar shall keep proper records of all payments made by the Board and the Paying Agent/Registrar with respect to the Bonds.

(c) In General. The Bonds (i) shall be issued in fully registered form, without interest coupons, with the principal of and interest on or Maturity Amount of such Bonds to be payable only to the Registered Owners thereof; (ii) may and shall be prepaid or redeemed prior to the respective scheduled maturity dates; (iii) may be transferred and assigned; (iv) may be exchanged for other Bonds; (v) shall have the characteristics; (vi) shall be signed, sealed, executed, and authenticated; and (vii) shall be administered, and the Paying Agent/Registrar and the Board shall have certain duties and responsibilities with respect to the Bonds, all as provided, and in the manner and to the effect as required or indicated, in the FORM OF BONDS set forth in this Resolution and in the Award Certificate. The Initial Bond shall be delivered to the Initial Purchaser and is not required to be, and shall not be, authenticated by the Paying Agent/Registrar, but on each Bond issued in exchange for the Initial Bond or any Bond or Bonds issued under this Resolution the Paying Agent/Registrar shall execute the Paying Agent/Registrar's Authentication Certificate, in the form set forth in the FORM OF BONDS set forth in this Resolution.

SECTION 5. FORMS. The form of all Bonds, including the form of Paying Agent/Registrar's Authentication Certificate, the form of Assignment, and the form of Registration Certificate of the Comptroller of Public Accounts, to accompany the Initial Bond on the initial delivery thereof shall be, respectively, substantially as provided in Exhibit A hereto, with such

appropriate variations, omissions, or insertions as are permitted or required by this Resolution and the Award Certificate.

SECTION 6. DEFINITIONS. In addition to terms defined elsewhere in this Resolution, as used in this Resolution, the following terms shall have the meanings set forth below, unless expressly provided otherwise herein or unless the context shall indicate a contrary meaning or intent:

“Additional Parity Obligations” means the additional obligations of the Board permitted to be issued pursuant to Section 12 of this Resolution or pursuant to the Parity Bond Resolutions, such obligations to be payable from and secured by a first lien on and pledge of the Available University Fund Share on a parity with and of equal dignity to the Outstanding Parity Bonds and the Bonds.

“Applicable Law” has the meaning ascribed thereto in the recitals of this Resolution.

“Attorney General” means the Attorney General of the State of Texas.

“Authorized Denominations” means, except as otherwise provided in the Award Certificate, \$5,000 in principal amount or any integral multiple thereof with respect to Current Interest Bonds and \$5,000 in Maturity Amount or any integral multiple thereof with respect to Capital Appreciation Bonds.

“Authorized Representative” means one or more of the following officers or employees of the System, to-wit: the Chancellor, the Deputy Chancellor and Chief Financial Officer, the Chief Investment Officer and Treasurer, and the Deputy Chief Investment Officer, or in the event of a vacancy in any such position, the person duly authorized to act in such capacity pending the appointment of a successor to such position, or such other officer or employee of the System authorized by the Board to act as an Authorized Representative.

“Available University Fund” means the fund by that name specified in the Constitutional Provision, which fund consists of the distributions made to it from the total return on all investment assets of the Permanent University Fund, including the net income attributable to the surface of Permanent University Fund land, as determined by the Board of Regents of The University of Texas System pursuant to the Constitutional Provision.

“Available University Fund Share” means the System’s one-third interest in the Available University Fund as apportioned and provided in the Constitutional Provision.

“Award Certificate” means the certificate to be signed and delivered pursuant to Section 2(b) of this Resolution in connection with each Series of Bonds which establishes the terms of the Bonds.

“Board of Regents” or “Board” means the Board of Regents of the System.

“Bond” or “Bonds” mean one or more, as the case may be, of the Bonds authorized to be issued by this Resolution.

“Bond Counsel” means McCall, Parkhurst & Horton L.L.P., or such other nationally-recognized firm designated by the Board as Bond Counsel for purposes of this Resolution.

“Bond Counsel Opinion” means, with respect to any action the occurrence of which requires such an opinion relating to the Bonds, an unqualified opinion of Bond Counsel to the effect that such action is permitted under State law and this Resolution and, with respect to Tax-Exempt Bonds, will not adversely affect the exclusion from gross income for federal income tax purposes of interest on such Tax-Exempt Bonds (subject to the inclusion of any exceptions contained in the opinion delivered upon original issuance of the Tax-Exempt Bonds).

“Bond Purchase Contract” means the Board’s agreement with a senior managing underwriter providing for the sale of a Series of Bonds on a negotiated basis as authorized by Section 20 hereof; provided that two or more Series of Bonds may be sold to the same senior managing underwriter pursuant to the terms of a single Bond Purchase Contract.

“Bond Year” means the period beginning on July 2 of any calendar year and continuing through July 1 of the following calendar year.

“Business Day” means any day other than a Saturday, Sunday, or legal holiday, or a day on which banking institutions in either the State of New York or the State of Texas are authorized by law or executive order to close.

“Capital Appreciation Bonds” means Bonds on which no interest is paid prior to maturity, maturing variously in each of the years and in the Maturity Amounts as set forth in the Award Certificate.

“Code” means the Internal Revenue Code of 1986, as amended, and, with respect to a specific section thereof, such reference shall be deemed to include (a) the Regulations promulgated under such section, (b) any successor provision of similar import hereafter enacted, (c) any corresponding provision of any subsequent Internal Revenue Code, and (d) the Regulations promulgated under the provisions described in (b) and (c).

“Commercial Paper Notes” means commercial paper notes of the Board issued as Subordinate Lien Obligations pursuant to the Board’s resolution adopted on September 26, 2008, as amended on February 4, 2011.

“Compounded Amount” means, with respect to a Capital Appreciation Bond, as of any particular date of calculation, the original principal amount thereof, plus all interest accrued and compounded to the particular date of calculation, as determined in accordance with Section 2(c) of this Resolution and the Compounded Amount Table relating to such Bonds.

“Compounded Amount Table” means, with respect to the Capital Appreciation Bonds, the Compounded Amount Table as defined in Section 2(c) of this Resolution.

“Compounding Dates” means Compounding Dates as defined in Section 2(c) of this Resolution.

“Comptroller” means the Comptroller of Public Accounts of the State of Texas or any successor thereto.

“Constitutional Provision” means Section 18 of Article VII of the Constitution of the State, as amended, and in effect on the date hereof, and any amendment thereto or any other provision or amendment to the Constitution of the State relating to the Permanent University Fund hereafter approved by the voters of the State.

“Current Interest Bonds” means Bonds paying current interest and maturing in each of the years and in the aggregate principal amounts set forth in the Award Certificate.

“Definitive Bonds” means the Bonds issued in exchange for the Initial Bond.

“DTC” means The Depository Trust Company, New York, New York, and its successors and assigns.

“DTC Participant” means securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations on whose behalf DTC was created to hold securities to facilitate the clearance and settlement of securities transactions among DTC Participants.

“Eligible Project” means the acquisition of land either with or without permanent improvements, the construction and equipping of buildings or other permanent improvements, major repair and rehabilitation of buildings and other permanent improvements, the acquisition of capital equipment and library books and library materials. The term “Eligible Project” does not include the constructing, equipping, repairing, or rehabilitating of buildings or other permanent improvements that are to be used for student housing, intercollegiate athletics, or auxiliary enterprises.

“Escrow Agent” means the Escrow Agent set forth in the Award Certificate, if any, and any successor thereto.

“Escrow Agreement” means an agreement between the Board and the Escrow Agent as authorized by Section 23 hereof, as each such agreement may be amended from time to time in accordance with the terms thereof.

“Financial Obligation” has the meaning given in Section 18(b) hereof.

“Fiscal Year” means the 12-month operational period of both the System and the Permanent University Fund, commencing on September 1 of each year and ending on the following August 31.

“Government Obligations” means (i) direct noncallable obligations of the United States of America, including obligations that are unconditionally guaranteed by the United States of America (including Interest Strips of the Resolution Funding Corporation), and (ii) noncallable obligations of an agency or instrumentality of the United States of America, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the Board adopts or approves proceedings authorizing the issuance of Refunding Bonds or otherwise provides for the funding of an escrow to effect the defeasance of the Bonds, are rated as

to investment quality by a nationally recognized investment rating firm not less than “AAA” or its equivalent. The foregoing notwithstanding, the Authorized Representative may elect in the Award Certificate to modify the definition of “Government Obligations” by eliminating any securities or obligations set forth in the preceding sentence upon determining that it is in the best interests of the Board to do so.

“Initial Bond” means the Bond of a Series initially delivered hereunder and upon which the registration certificate, manually executed by or on behalf of the Comptroller of Public Accounts of the State of Texas, has been placed.

“Initial Purchaser” has the meaning given in Section 2 hereof.

“Issuance Date” means the date of delivery of each Series of Bonds to the Initial Purchasers thereof.

“Maturity” means the date on which the principal of a Bond becomes due and payable as therein and herein provided, whether at Stated Maturity, by redemption, or otherwise.

“Maturity Amount” means the Compounded Amount of a Capital Appreciation Bond due on its Stated Maturity.

“MSRB” means the Municipal Securities Rulemaking Board.

“Nationally-Recognized Rating Agency” means any nationally-recognized securities rating agency that provides a rating on the Bonds at the request of the Board.

“Outstanding Parity Bonds” has the meaning ascribed thereto in the recitals of this Resolution.

“Parity Bond Resolutions” has the meaning ascribed thereto in the recitals of this Resolution.

“Parity Obligations” means the Outstanding Parity Bonds, the Bonds, and any Additional Parity Obligations outstanding on the date of adoption of this Resolution or thereafter issued.

“Paying Agent/Registrar,” “Paying Agent,” or “Registrar” means an agent appointed pursuant to Section 2(b) of this Resolution, or any successor thereto.

“Paying Agent/Registrar Agreement” means a Paying/Agent Registrar Agreement executed by the Board and a Paying Agent/Registrar pursuant to Section 4(a) of this Resolution, substantially in the form previously approved by the Board, as such agreement may be amended from time to time in accordance with the terms thereof.

“Permanent University Fund” means the Permanent University Fund as created, established, implemented, and administered pursuant to Article VII, Sections 10, 11, 11a, 15, and 18 of the Texas Constitution, as currently or hereafter amended, and further implemented by the provisions of Chapter 66, Texas Education Code, as amended.

“Permanent University Fund Obligations” means, collectively, all bonds or notes of the Board heretofore or hereafter issued and delivered pursuant to the provisions of the Constitutional Provision, payable from and secured by a lien on and pledge of the Available University Fund Share, including, but not limited to, Parity Obligations and Subordinate Lien Obligations.

“Potential Refunded Bonds” means any of the Outstanding Parity Bonds.

“Principal and Interest Requirements” means, with respect to any Fiscal Year, the respective amounts of principal of and interest on all outstanding Permanent University Fund Obligations scheduled to be paid in such Fiscal Year from the Available University Fund Share. If the rate or rates of interest to be borne by any Additional Parity Obligations or Subordinate Lien Obligations is not fixed, but is variable or adjustable by any formula, agreement, or otherwise, and therefore cannot be calculated as actually being scheduled to be paid in a particular amount for any particular period, then for the purposes of the previous sentence, such Additional Parity Obligations or Subordinate Lien Obligations shall be deemed to bear interest at all times to maturity or due date at the lesser of (i) the maximum rate then permitted by law or (ii) the maximum rate specified in such Additional Parity Obligations or Subordinate Lien Obligations.

“Project Costs” means all costs and expenses incurred in relation to Eligible Projects, including, without limitation, design, planning, engineering, and legal costs; acquisition costs of land, interests in land, right-of-way and easements; construction costs; costs of machinery, equipment, and other capital assets incident and related to the operation, maintenance, and administration of an Eligible Project; and financing costs, including interest during construction and thereafter; underwriters’ discount and/or fees; legal, financial, and other professional services; and reimbursements for such Project Costs attributable to an Eligible Project incurred prior to issuance and delivery of the Bonds.

“Refunded Bonds” means the Potential Refunded Bonds to be refunded by a Series of Bonds as set forth in the Award Certificate.

“Refunded Notes” means the Commercial Paper Notes to be refunded by a Series of Bonds as set forth in the Award Certificate.

“Refunded Obligations” means, collectively, the Refunded Notes, if any, and the Refunded Bonds, if any, refunded by a Series.

“Refunding Bonds” means any Series of Bonds issued for the purpose of refunding any of the Refunded Obligations and paying the costs of issuance of such Bonds thereby constituting “refunding bonds” for purposes of subsection (g) of the Constitutional Provision.

“Registered Owner” has the meaning ascribed thereto in Section 2 of this Resolution.

“Regulations” means the applicable proposed, temporary or final Treasury Regulations promulgated under the Code or, to the extent applicable to the Code, under the Internal Revenue Code of 1954, as such regulations may be amended or supplemented from time to time.

“Rule” means SEC Rule 15c2-12 promulgated by the SEC, as amended from time to time.

“SEC” means the United States Securities and Exchange Commission.

“Series” means any designated series of Bonds issued pursuant to this Resolution.

“State” means the State of Texas.

“Stated Maturity” with respect to any Bond, means the scheduled maturity or mandatory sinking fund redemption date of the Bond.

“Subordinate Lien Obligations” means those bonds, notes, or other obligations of the Board, including the Commercial Paper Notes, payable from, and secured by a lien on and a pledge of, the Available University Fund Share that is junior and subordinate to the pledge of and lien on the Available University Fund Share that secures the Parity Obligations.

“System” means The Texas A&M University System.

“Tax-Exempt Bonds” means a series of Bonds, the interest on which is excludable from gross income from federal income tax purposes, as determined and set forth in the Award Certificate therefor.

“Taxable Bonds” means a series of Bonds, the interest on which is not excludable from gross income for federal income tax purposes, as determined and set forth in the Award Certificate therefor.

“UT Board” means the Board of Regents of The University of Texas System.

SECTION 7. PLEDGE. Pursuant to the Constitutional Provision, the Bonds and any Additional Parity Obligations hereafter issued, and the interest thereon, shall be and are hereby equally and ratably secured, together with the Outstanding Parity Bonds, by and payable from a first lien on and pledge of the Available University Fund Share.

SECTION 8. PERFECTION OF SECURITY. Chapter 1208, Texas Government Code, as amended, applies to the issuance of the Parity Obligations and the pledge of the Available University Fund Share made in Section 7 of this Resolution, and such pledge is, therefore, valid, effective, and perfected. Should State law be amended at any time while the Bonds are outstanding and unpaid, the result of such amendment being that the pledge of the Available University Fund Share is to be subject to the filing requirements of Chapter 9, Texas Business & Commerce Code, as amended, in order to preserve to the Registered Owners a security interest in such pledge, the Board agrees to take such measures as it determines are reasonable and necessary to enable a filing of a security interest in said pledge to occur.

SECTION 9. PAYMENT OF BONDS AND ADDITIONAL PARITY OBLIGATIONS.

(a) Payment of the Bonds. The Comptroller previously has established and shall maintain in the State Treasury a fund known as the “Board of Regents of The Texas A&M University System Permanent University Fund Bonds Interest and Sinking Fund” (the “Interest and Sinking Fund”). The Board and the officers of the System shall cause the Comptroller to (i)

transfer to the Interest and Sinking Fund, out of the fund in the State Treasury to which is deposited the Available University Fund Share, such fund being designated the "The Texas A&M University System Available University Fund", on or before each date upon which the principal of, premium, if any, or interest on any Parity Obligations is due and payable, whether by reason of maturity, mandatory redemption, or optional redemption prior to maturity and (ii) withdraw from the Interest and Sinking Fund and deposit with the Paying Agent/Registrar, on or before each such date, the amounts of interest or principal, premium, if any, and interest which will come due on the Parity Obligations on each such date, and in such manner that such amounts, in immediately available funds, will be on deposit with the Paying Agent/Registrar at least by each such date.

(b) Payment of Additional Parity Obligations. When Additional Parity Obligations are issued pursuant to the provisions of this Resolution, the Board, the officers of the System, and the Comptroller shall follow substantially the same procedures as provided above in connection with paying the principal of and interest on such Additional Parity Obligations when due; provided, however, that other and different banks or places of payment (paying agents) and/or paying agent/registrar, dates and methods of payment, and other procedures not in conflict with this Resolution may be named and provided for in connection with each issue of Additional Parity Obligations. In the event that any such Additional Parity Obligations are made redeemable prior to maturity, the resolution or resolutions authorizing the issuance of such Additional Parity Obligations shall prescribe the appropriate procedures for redeeming the same.

SECTION 10. DISPOSITION OF FUNDS. After provision has been made for the payment of the principal of, premium, if any, and interest on the Parity Obligations the balance of the Available University Fund Share each year shall be made available to the Board for payment of any Subordinate Lien Obligations and, thereafter, shall be available to the Board in the manner and to the extent provided by law and by regulations of the Board to be used by the Board as it may lawfully direct.

SECTION 11. INVESTMENTS. Subject to the requirements of any Parity Bond Resolution and except as may be otherwise provided herein, (i) money in any account or fund established or affirmed pursuant to this Resolution may be invested at the direction of an Authorized Representative in the manner prescribed by law and in accordance with the written policies adopted by the Board, and (ii) the interest and income derived from such investments shall be credited to the account or fund from which the deposit or investment was made and shall be used only for the purpose or purposes for which such account or fund is required or permitted to be used.

SECTION 12. ADDITIONAL OBLIGATIONS.

(a) Additional Parity Obligations. The Board reserves the right and shall have full power at any time and from time to time, to authorize, issue, and deliver Additional Parity Obligations, in as many separate installments or series as deemed advisable by the Board but only for the purpose and to the extent provided in the Constitutional Provision, or in any amendment hereafter made to the Constitutional Provision, or for refunding purposes as provided by Applicable Law. Such Additional Parity Obligations when issued, and the interest thereon, shall be equally and ratably secured by and payable from a first lien on and pledge of the Available University Fund Share, in the same manner and to the same extent as are the Parity Obligations,

and shall be on a parity and in all respects of equal dignity. It is further covenanted that no installment or series of Additional Parity Obligations shall be issued and delivered unless the Authorized Representative, or some other financial officer of the System designated by the Board, executes a certificate to the effect that (i) for the Fiscal Year immediately preceding the date of said certificate, the amount of the Available University Fund Share was at least 1.5 times the average annual Principal and Interest Requirements of the installment or series of Additional Parity Obligations then proposed to be issued and the Parity Obligations which are then and will be outstanding after the issuance and delivery of said proposed installment or series; provided, however, that the certification required by this clause (i) shall only remain in effect so long as any Parity Obligation that was outstanding on August 3, 2012, remains outstanding; and (ii) the total principal amount of all Permanent University Fund Obligations that will be outstanding after the issuance and delivery of the installment or series of Additional Parity Obligations then proposed to be issued will not exceed 10% of the cost value of investments and other assets of the Permanent University Fund (exclusive of real estate) at the time the proposed series or installment of Additional Parity Obligations is issued.

(b) Subordinate Lien Obligations. The Board may, at any time and from time to time, for any lawful purpose permitted pursuant to the terms of the Constitutional Provision, issue Subordinate Lien Obligations, the principal of and redemption premium, if any, and interest on which are payable from and secured by a pledge of and lien on the Available University Fund Share junior and subordinate to the lien and pledge created hereby for the security of the Parity Obligations; provided, however, that any such pledge and lien securing such Subordinate Lien Obligations shall be, and shall be expressed to be, subordinate in all respects to the pledge of and lien on the Available University Fund Share pledged as security for the Parity Obligations.

SECTION 13. GENERAL COVENANTS. The Board covenants and agrees with the Registered Owners as follows:

(a) It is recognized that the UT Board is the legal custodian of the Permanent University Fund, having sole power to administer and invest the Permanent University Fund in accordance with Applicable Law, provided that the Constitutional Provision affirmatively appropriates out of the Available University Fund Share an annual amount sufficient to pay the principal and interest on the Permanent University Fund Obligations. Therefore, while the Parity Obligations or the Subordinate Lien Obligations are outstanding and unpaid, the Board covenants to use its best efforts to cause the Permanent University Fund to be administered, invested, and the income therefrom to be distributed, all as required by law and consistent with the Parity Bond Resolutions and this Resolution.

(b) The Board will duly and punctually pay or cause to be paid the principal of every Parity Obligation and all Subordinate Lien Obligations, while outstanding, and the interest thereon, from the sources, on the days, at the places, and in the manner mentioned and provided in such obligations, according to the true intent and meaning thereof, and it will duly cause to be called for redemption prior to maturity, and will cause to be redeemed prior to maturity, all Parity Obligations and Subordinate Lien Obligations which, by their terms, are mandatorily required to be redeemed prior to maturity, when and as so required, and it will faithfully do and perform and at all times fully observe all covenants, undertakings, and provisions contained in this Resolution and in the aforesaid obligations.

(c) Except for the benefit of the Parity Obligations, and the interest thereon, the Board will not at any time create or allow to accrue or exist any lien or charge upon the Interest and Sinking Fund or the Available University Fund Share, unless such lien or charge is made junior and subordinate in all respects to the liens, pledges, and covenants in connection with the Parity Obligations, but the right to issue Subordinate Lien Obligations payable from the Available University Fund Share, as specified in Section 12(b) of this Resolution, is specifically reserved by the Board. The lien created by this Resolution will not be impaired in any manner as a result of any action or non-action on the part of the Board or officers of the System.

(d) Proper books of records and accounts will be kept in which true, full, and correct entries will be made of all income, expenses, and transactions of and in relation to the Permanent University Fund and each and every part thereof in accordance with accepted accounting practices, and as soon after the close of each Fiscal Year as reasonably may be done, the Board will furnish to all bondholders and Registered Owners who may so request, such audits and reports by the State Auditor of the State for the preceding Fiscal Year, concerning the Permanent University Fund, the Available University Fund Share, and the Parity Obligations, as the State Auditor is required by Applicable Law to prepare and distribute.

(e) No portion of the proceeds of the Bonds will be used for the purpose of constructing, equipping, repairing, or rehabilitating buildings or other permanent improvements that are to be used for student housing, intercollegiate athletics, or auxiliary enterprises.

(f) The Board will (i) pay the standard or customary fees and charges of the Paying Agent/Registrar for its services with respect to the payment of the principal of and interest on the Bonds, when due, and (ii) pay the fees and charges of the Paying Agent/Registrar for services with respect to (A) the transfer of registration of the Bonds, and (B) solely to the extent provided in this Resolution, the exchange of the Bonds.

(g) At all times while the Bonds are outstanding, the Board will provide a competent and legally qualified bank, trust company, financial institution, or other agency to act as and perform the services of Paying Agent/Registrar for the Bonds under this Resolution. The Paying Agent/Registrar will be one entity. The Board reserves the right to appoint a successor Paying Agent/Registrar upon providing the previous Paying Agent/Registrar with a certified copy of a resolution terminating such agency. In the event that the entity at any time acting as Paying Agent/Registrar (or its successor by merger, acquisition, or other method) should resign or otherwise cease to act as such, the Board covenants that it will promptly appoint a competent and legally qualified bank, trust company, financial institution, or other agency to act as Paying Agent/Registrar under this Resolution. Upon any change in the Paying Agent/Registrar, the previous Paying Agent/Registrar promptly shall transfer and deliver the Registration Books (or a copy thereof), along with all other pertinent books and records relating to the Bonds, to the new Paying Agent/Registrar designated and appointed by the Board. Upon any change in the Paying Agent/Registrar, the Board promptly will cause a written notice thereof to be sent by the new Paying Agent/Registrar to each Registered Owner, by United States mail, first-class postage prepaid, which notice also shall give the address of the new Paying Agent/Registrar. By accepting the position and performing as such, each Paying Agent/Registrar shall be deemed to have agreed to the provisions of this Resolution, and a certified copy of this Resolution shall be delivered to each Paying Agent/Registrar.

SECTION 14. BOOK-ENTRY-ONLY SYSTEM. It is intended that the Bonds initially be registered so as to participate in a securities depository system (the “DTC System”) with DTC, as set forth herein. The Definitive Bonds shall be issued in the form of a separate single definitive Bond for each maturity. Upon issuance, the ownership of each such Bond shall be registered in the name of Cede & Co., as the nominee of DTC, and all of the outstanding Bonds shall be registered in the name of Cede & Co., as the nominee of DTC. The Board and the Paying Agent/Registrar are authorized to execute, deliver, and take the actions set forth in such letters to or agreements with DTC as shall be necessary to effectuate the DTC System, including a “Letter of Representations” (the “Representation Letter”).

With respect to the Bonds registered in the name of Cede & Co., as nominee of DTC, the Board and the Paying Agent/Registrar shall have no responsibility or obligation to any broker-dealer, bank, or other financial institution for which DTC holds the Bonds from time to time as securities depository (a “Depository Participant”) or to any person on behalf of whom such a Depository Participant holds an interest in the Bonds (an “Indirect Participant”). Without limiting the immediately preceding sentence, the Board and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co., or any Depository Participant with respect to any ownership interest in the Bonds, or (ii) the delivery to any Depository Participant or any Indirect Participant or any other person, other than a Registered Owner of a Bond, of any amount with respect to principal of or interest on the Bonds. While in the DTC System, no person other than Cede & Co., or any successor thereto, as nominee for DTC, shall receive a Bond evidencing the obligation of the Board to make payments of principal and interest pursuant to this Resolution. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Resolution with respect to interest checks or drafts being mailed to the holder, the words “Cede & Co.” in this Resolution shall refer to such new nominee of DTC.

In the event that (a) the Board determines that DTC is incapable of discharging its responsibilities described herein and in the Representation Letter, (b) the Representation Letter shall be terminated for any reason, or (c) DTC or the Board determines that it is in the best interest of the Registered Owners that they be able to obtain certificated Bonds, the Board shall notify the Paying Agent/Registrar, DTC, and Depository Participants of the availability within a reasonable period of time through DTC of certificated Bonds, and the Bonds shall no longer be restricted to being registered in the name of Cede & Co., as nominee of DTC. At that time, the Board may determine that the Bonds shall be registered in the name of and deposited with a successor depository operating a securities depository system, as may be acceptable to the Board, or such depository’s agent or designee, and if the Board and the Paying Agent/Registrar do not select such alternate securities depository system, then the Bonds may be registered in whatever names the Registered Owners transferring or exchanging the Bonds shall designate, in accordance with the provisions hereof.

Notwithstanding any other provision of this Resolution to the contrary, so long as any Bond is registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of and interest on such Bond and all notices with respect to such Bond shall be made and given, respectively, in the manner provided in the Representation Letter.

SECTION 15. AMENDMENT OF RESOLUTION.

(a) The owners of the Parity Obligations comprising 51% or more in principal amount of the aggregate principal amount of then outstanding Parity Obligations shall have the right, from time to time, to approve any amendment to any resolution authorizing the issuance of Parity Obligations which may be deemed necessary or desirable by the Board; provided, however, that nothing herein contained shall permit or be construed to permit, without the approval of the owners of all of the outstanding Parity Obligations, the amendment of the terms and conditions in said resolutions or in the Parity Obligations so as to (i) make any change in the maturity of the outstanding Parity Obligations; (ii) reduce the rate of interest borne by any of the outstanding Parity Obligations; (iii) reduce the amount of the principal payable on the outstanding Parity Obligations; (iv) modify the terms of payment of principal of or interest on the outstanding Parity Obligations, or impose any conditions with respect to such payment; (v) affect the rights of the owners of less than all of the Parity Obligations then outstanding; or (vi) change the minimum percentage of the principal amount of Parity Obligations necessary for consent to such amendment.

(b) If at any time the Board shall desire to amend a resolution under this Section, the Board shall cause notice of the proposed amendment to be published in a financial newspaper or journal published in New York, New York, once during each calendar week for at least two successive calendar weeks. Such notice shall briefly set forth the nature of the proposed amendment and shall state that a copy thereof is on file at the principal office of each Paying Agent/Registrar for the Parity Obligations for inspection by all owners of Parity Obligations. Such publication is not required, however, if written notice is given to each owner of Parity Obligations.

(c) Whenever at any time not less than 30 days, and within one year, from the date of the first publication of said notice or other service of written notice of the proposed amendment, the Board shall receive an instrument or instruments executed by the owners of at least 51% in aggregate principal amount of all Parity Obligations then outstanding, which instrument or instruments shall refer to the proposed amendment described in said notice and which specifically consent to and approve such amendment in substantially the form of the copy thereof on file as aforesaid, the Board may adopt the amendatory resolution in substantially the same form.

(d) Any consent given by the owner of a Parity Obligation pursuant to the provisions of this Section shall be irrevocable for a period of six months from the date of the first publication or other service of the notice provided for in this Section, and shall be conclusive and binding upon all future owners of the same Parity Obligations during such period. Such consent may be revoked at any time after six months from the date of the first publication of such notice by the owner who gave such consent, or by a successor in title, by filing notice thereof with the Paying Agent/Registrar for such Parity Obligations and the Board, but such revocation shall not be effective if the owners of 51% in aggregate principal amount of the then-outstanding Parity Obligations as in this Section defined have, prior to the attempted revocation, consented to and approved the amendment.

(e) Notwithstanding the provisions of Subsections (a)-(d) of this Section and subject to the requirements of the resolutions authorizing the Outstanding Parity Bonds, this Resolution and the rights and obligations of the Board and of the owners of the Bonds may, to the extent permitted by law, be modified or amended at any time by a supplemental resolution, without notice to or the

consent of any owners of the Bonds, to cure any ambiguity, or to cure or correct any defective provision contained in this Resolution, upon receipt by the Board of an approving opinion of Bond Counsel that the same is needed for such purpose and will more clearly express the intent of this Resolution.

(f) Upon the adoption of any amendatory resolution adopted by the Board pursuant to the provisions of this Section, the resolution being amended shall be deemed to be amended in accordance with the amendatory resolution, and the respective rights, duties, and obligations of the Board and all the owners of then-outstanding Parity Obligations and all future Parity Obligations shall thereafter be determined, exercised, and enforced thereunder, subject in all respects to such amendment.

SECTION 16. DAMAGED, MUTILATED, LOST, STOLEN, OR DESTROYED BONDS.

(a) Replacement Bonds. In the event any outstanding Bond is damaged, mutilated, lost, stolen, or destroyed, the Paying Agent/Registrar shall cause to be printed, executed, and delivered a new Bond of the same principal amount, Maturity Amount, maturity, and interest rate, as the damaged, mutilated, lost, stolen, or destroyed Bond, in replacement for such Bond in the manner hereinafter provided.

(b) Application for Replacement Bonds. Application for replacement of damaged, mutilated, lost, stolen, or destroyed Bonds shall be made to the Paying Agent/Registrar. In every case of loss, theft, or destruction of a Bond, the applicant for a replacement bond shall furnish to the Board and to the Paying Agent/Registrar such security or indemnity as may be required by them to save each of them harmless from any loss or damage with respect thereto. Also, in every case of loss, theft, or destruction of a Bond, the applicant shall furnish to the Board and to the Paying Agent/Registrar evidence to their satisfaction of the loss, theft, or destruction of such Bond, as the case may be. In every case of damage or mutilation of a Bond, the applicant shall surrender to the Paying Agent/Registrar for cancellation the Bond so damaged or mutilated.

(c) Payment in Lieu of Replacement. Notwithstanding the foregoing provisions of this Section, in the event any such Bond shall have matured, and no default has occurred which is then continuing in the payment of the principal of or interest on the Bond, the Board may authorize the payment of the same (without surrender thereof except in the case of a damaged or mutilated Bond) instead of issuing a replacement Bond, provided security or indemnity is furnished as provided above in this Section.

(d) Charge for Issuing Replacement Bonds. Prior to the issuance of any replacement Bond, the Paying Agent/Registrar shall charge the owner of such Bond with all legal, printing, and other expenses in connection therewith. Every replacement Bond issued pursuant to the provisions of this Section by virtue of the fact that any Bond is lost, stolen, or destroyed shall constitute a contractual obligation of the Board whether or not the lost, stolen, or destroyed Bond shall be found at any time, or be enforceable by anyone, and shall be entitled to all the benefits of this Resolution equally and proportionately with any and all other Bonds duly issued under this Resolution.

(e) Authority for Issuing Replacement Bonds. In accordance with Chapter 1201, Texas Government Code, as amended, this Section shall constitute authority for the issuance of any such replacement Bond without necessity of further action by the governing body of the Board or any other body or person, and the duty of the replacement of such Bonds is hereby authorized and imposed upon the Paying Agent/Registrar, and the Paying Agent/Registrar shall authenticate and deliver such Bonds in the form and manner and with the effect, as provided in Section 4(a) of this Resolution, for Bonds issued in exchange for other Bonds.

SECTION 17. DEFEASANCE OF BONDS.

(a) Any Bond and the interest thereon shall be deemed to be paid, retired and no longer outstanding (a "Defeased Bond") within the meaning of this Resolution, except to the extent provided in subsections (c) and (e) of this Section, when payment of the principal of such Bond, plus interest thereon, with respect to Current Interest Bonds, and/or the Maturity Amount with respect to Capital Appreciation Bonds, to the due date or dates (whether such due date or dates be by reason of maturity, upon redemption, or otherwise) either (i) shall have been made or caused to be made in accordance with the terms thereof (including the giving of any required notice of redemption or the establishment of irrevocable provisions for the giving of such notice) or (ii) shall have been provided for on or before such due date by irrevocably depositing with or making available to the Paying Agent/Registrar or an eligible trust company or commercial bank for such payment (1) lawful money of the United States of America sufficient to make such payment, (2) Government Obligations that mature as to principal and interest in such amounts and at such times as will ensure the availability, without reinvestment, of sufficient money to provide for such payment and when proper arrangements have been made by the Board with the Paying Agent/Registrar or an eligible trust company or commercial bank for the payment of its services until all Defeased Bonds shall have become due and payable or (3) any combination of (1) and (2). At such time as a Bond shall be deemed to be a Defeased Bond hereunder, as aforesaid, such Bond and the interest thereon shall no longer be secured by, payable from, or entitled to the benefits of, the revenues herein pledged as provided in this Resolution, and such principal and interest shall be payable solely from such money or Government Obligations.

(b) The deposit under clause (ii) of subsection (a) shall be deemed a payment of a Bond as aforesaid when proper notice of redemption of such Bonds shall have been given or upon the establishment of irrevocable provisions for the giving of such notice, in accordance with this Resolution. Any money so deposited with the Paying Agent/Registrar or an eligible trust company or commercial bank as provided in this Section may at the discretion of the Board also be invested in Government Obligations, maturing in the amounts and at the times as hereinbefore set forth, and all income from all Government Obligations in possession of the Paying Agent/Registrar or an eligible trust company or commercial bank pursuant to this Section which is not required for the payment of such Bond and premium, if any, and interest thereon with respect to which such money has been so deposited, shall be remitted to the Board.

(c) Notwithstanding any provision of any other Section of this Resolution which may be contrary to the provisions of this Section, all money or Government Obligations set aside and held in trust pursuant to the provisions of this Section for the payment of principal of the Bonds and premium, if any, and interest thereon, shall be applied to and used solely for the payment of the particular Bonds and premium, if any, and interest thereon, with respect to which such money

or Government Obligations have been so set aside in trust. Until all Defeased Bonds shall have become due and payable, the Paying Agent/Registrar shall perform the services of Paying Agent/Registrar for such Defeased Bonds the same as if they had not been defeased, and the Board shall make proper arrangements to provide and pay for such services as required by this Resolution.

(d) Notwithstanding any other provision of this Resolution to the contrary, if money or Government Obligations have been deposited or set aside with the Paying Agent/Registrar or an eligible trust company or commercial bank pursuant to this Section for the payment of Bonds and such Bonds shall not have in fact been actually paid in full, no amendment of the provisions of this Section shall be made without the consent of the Registered Owner of each Bond affected thereby. Notwithstanding the provisions of this Section to the contrary, any Taxable Bonds issued under this Resolution may be designated by the Authorized Representative in the Award Certificate as not being subject to defeasance if such Authorized Representative determines that such treatment is in the best economic interest of the Board.

(e) Notwithstanding the provisions of subsection (a) of this Section, to the extent that, upon the defeasance of any Defeased Bond to be paid at its maturity, the Board retains the right under State law to later call that Defeased Bond for redemption in accordance with the provisions of this Resolution, the Board may call such Defeased Bond for redemption upon complying with the provisions of State law and upon the satisfaction of the provisions of subsection (a) of this Section with respect to such Defeased Bond as though it was being defeased at the time of the exercise of the option to redeem the Defeased Bond and the effect of the redemption is taken into account in determining the sufficiency of the provisions made for the payment of the Defeased Bond. After all required deposits are made in connection with any related defeasance, the Bonds shall no longer be regarded as outstanding or unpaid.

SECTION 18. CONTINUING DISCLOSURE.

(a) Annual Reports. The Board shall provide annually to the MSRB, in an electronic format as prescribed by the MSRB, within six months after the end of each Fiscal Year ending after the issuance and sale of each Series of Bonds pursuant to this Resolution, financial information and operating data with respect to the Permanent University Fund as determined by the Authorized Representative at the time the Bonds are sold. The Award Certificate shall specify such financial information and operating data. Any financial statements with respect to the Permanent University Fund so to be provided shall be (1) prepared on an accrual basis, or such other basis as the UT Board may be required to employ from time to time pursuant to State law or regulation, and (2) audited, if the UT Board commissions an audit of such statements and the audit is completed within the period during which they must be provided. If audited financial statements with respect to the Permanent University Fund are not so provided within the required period, then the Board shall provide unaudited financial statements with respect to the Permanent University Fund for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, and shall file audited financial statements with respect to the Permanent University Fund when and if such audited financial statements become available. If audited financial statements with respect to the Permanent University Fund are not prepared for any Fiscal Year and audited financial statements are prepared with respect to the State of Texas for such Fiscal Year, the Board shall provide, or cause to be provided, the audited financial statements of the State of Texas for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, within

six months after the end of said Fiscal Year or as soon thereafter as such audited financial statements become available from the State Auditor of the State of Texas. Any such audited financial statements of the State of Texas so provided shall be prepared in accordance with generally accepted accounting principles for state governments, as such principles may be changed from time to time to comply with State law.

If the UT Board changes the Permanent University Fund's Fiscal Year, the Board will notify the MSRB of the change (and of the date of the new Fiscal Year end) prior to the next date by which the Board otherwise would be required to provide financial information and operating data pursuant to this Section.

The financial information and operating data to be provided pursuant to this subsection (a) may be set forth in full in one or more documents or may be included by specific reference to any document that is available to the public on the MSRB's internet web site or filed with the SEC.

(b) Event Notices. As used in this subsection (b), the term "obligated person" shall mean any person, including the Board, who is either generally or through an enterprise, fund, or account of such person committed by contract or other arrangement to support payment of all or part of the obligations on the Bonds (other than providers of municipal bond insurance, letters of credit, or other liquidity facilities). The Board shall notify the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner not in excess of ten Business Days after the occurrence of the event, of any of the following events with respect to the Bonds: (i) principal and interest payment delinquencies; (ii) non-payment related defaults, if material; (iii) unscheduled draws on debt service reserves reflecting financial difficulties; (iv) unscheduled draws on credit enhancements reflecting financial difficulties; (v) substitution of credit or liquidity providers, or their failure to perform; (vi) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds; (vii) modifications to rights of holders of the Bonds, if material; (viii) bond calls, if material, and tender offers; (ix) defeasances; (x) release, substitution, or sale of property securing repayment of the Bonds, if material; (xi) rating changes; (xii) bankruptcy, insolvency, receivership or similar event of the obligated person; (xiii) the consummation of a merger, consolidation, or acquisition involving an obligated person or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; (xiv) the appointment of a successor or additional trustee or the change of name of a trustee, if material; (xv) incurrence of a Financial Obligation (as defined below) of the Board, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Board, any of which affect the holders of the outstanding Parity Obligations, if material; and (xvi) default, event of acceleration, termination event, modification of terms or similar events under the terms of a Financial Obligation of the Board, any of which reflect financial difficulties.

For the purposes of the event identified in clause (xii) of the immediately preceding paragraph, the event is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for an obligated person in a proceeding under the U.S.

Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the obligated person, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the obligated person. The Board intends the words used in clauses (xv) and (xvi), above, and the definition of “Financial Obligation” in this Section to have the same meanings as when it is used in the Rule, as evidenced by SEC Release NO. 34-83885, dated August 20, 2018.

In addition, the Board shall notify the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner, of any failure by the Board to provide financial information or operating data in accordance with subsection (a) of this Section by the time required.

(c) Identifying Information. All information and notices shall be provided to the MSRB in an electronic format, as prescribed by the MSRB, and all documents provided to the MSRB pursuant to this Section 18 shall be accompanied by identifying information, as prescribed by the MSRB.

(d) Limitations, Disclaimers, and Amendments. The Board shall be obligated to observe and perform the covenants specified in this Section 18 for so long as, but only for so long as, the Board, the Permanent University Fund, or the Available University Fund Share remains an “obligated person” with respect to the Bonds within the meaning of the Rule, except that the Board in any event will give the notice required by Section 4 of this Resolution of any Bond calls and defeasance that cause the Board, the Permanent University Fund, or the Available University Fund Share to no longer be “obligated persons”.

The provisions of this Section 18 are for the sole benefit of the holders and beneficial owners of the Bonds, and nothing in this Section 18, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The Board undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Section 18 and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the Permanent University Fund’s or the Available University Fund Share’s financial results, condition, or prospects, or hereby undertake to update any information provided in accordance with this Section 18 or otherwise, except as expressly provided herein. The Board does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE BOARD BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE BOARD, WHETHER NEGLIGENT OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS SECTION 18, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH

BREACH SHALL BE LIMITED TO AN ACTION FOR MANDAMUS OR SPECIFIC PERFORMANCE.

No default by the Board in observing or performing its obligations under this Section 18 shall constitute a breach of or default under this Resolution for purposes of any other provision of this Resolution. Should the Rule be amended to obligate the Board to make filings with or provide notices to entities other than the MSRB, the Board hereby agrees to undertake such obligation with respect to the Bonds in accordance with the Rule as amended.

Nothing in this Section 18 is intended or shall act to disclaim, waive, or otherwise limit the duties of the Board under federal and State securities laws.

Except as otherwise authorized by Section 32, the provisions of this Section 18 may be amended by the Board from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the Board or the Permanent University Fund, but only if (i) the provisions of this Section 18, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (ii) either (A) the holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Resolution that authorizes such an amendment) of the outstanding Bonds consent to such amendment or (B) a person that is unaffiliated with the Board and the Permanent University Fund (such as nationally-recognized bond counsel) determines that such amendment will not materially impair the interests of the holders and beneficial owners of the Bonds. If the Board so amends the provisions of this Section 18, it shall include with any amended financial information or operating data next provided in accordance with this Section 18 an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided. The Board may also amend or repeal the provisions of this continuing disclosure requirement if the SEC amends or repeals the applicable provisions of the Rule or a court of final jurisdiction enters judgment that such provisions of the Rule are invalid, but only if and to the extent that the provisions of this sentence would not prevent an underwriter from lawfully purchasing or selling Bonds in the primary offering of the Bonds.

SECTION 19. PROVISIONS CONCERNING FEDERAL INCOME TAX EXCLUSION.

(a) General Tax Covenant. As used in this Section 19, the term “Bonds” shall mean only Bonds issued as Tax-Exempt Bonds. The Board covenants not to take any action or omit to take any action that, if taken or omitted, would cause the interest on the Bonds to be includable in gross income for federal income tax purposes. In furtherance thereof, the Board covenants to comply with sections 103 and 141 through 150 of the Code and the provisions set forth in the federal tax certificate executed by the Board in connection with the Bonds.

(b) No Private Use or Payment and No Private Loan Financing. The Board covenants that it will use the proceeds of the Bonds (including investment income) and the property financed, directly or indirectly, with such proceeds so that the Bonds will not be “private activity bonds”

within the meaning of section 141 of the Code. Furthermore, the Board will not take a deliberate action (as defined in section 1.141-2(d)(3) of the Regulations) that causes the Bonds to be a “private activity bond” unless it takes a remedial action permitted by section 1.141-12 of the Regulations.

(c) No Federal Guarantee. The Board covenants not to take any action or omit to take any action that, if taken or omitted, would cause the Bonds to be “federally guaranteed” within the meaning of section 149(b) of the Code, except as permitted by section 149(b)(3) of the Code.

(d) No Hedge Bonds. The Board covenants not to take any action or omit to take action that, if taken or omitted, would cause the Bonds to be “hedge bonds” within the meaning of section 149(g) of the Code.

(e) No Arbitrage. The Board covenants that it will make such use of the proceeds of the Bonds (including investment income) and regulate the investment of such proceeds of the Bonds so that the Bonds will not be “arbitrage bonds” within the meaning of section 148(a) of the Code.

(f) Arbitrage Rebate. The Board covenants that, if the Board does not qualify for an exception to the requirements of section 148(f) of the Code, the Board will comply with the requirement that certain amounts earned by the Board on the investment of the gross proceeds of the Bonds, be rebated to the United States.

(g) Information Reporting. The Board covenants to file or cause to be filed with the Secretary of the Treasury an information statement concerning the Bonds in accordance with section 149(e) of the Code.

(h) Record Retention. The Board covenants to retain all material records relating to the expenditure of the proceeds (including investment income) of the Bonds and, if applicable, any obligations refunded therewith, and the use of the property financed, directly or indirectly, thereby until three years after the last Bond is redeemed or paid at maturity (or such other period as provided by subsequent guidance issued by the Department of the Treasury) in a manner that ensures their complete access throughout such retention period.

(i) Continuing Obligation. Notwithstanding any other provision of this Resolution, the Board’s obligations under the federal tax covenants set forth above will survive the defeasance and discharge of the Bonds for as long as such matters are relevant to the excludability of interest on the Bonds from gross income for federal income tax purposes.

(j) Official Intent. For purposes of section 1.150-2(d) of the Regulations, to the extent that an official intent to reimburse has not previously been adopted by the Board, this Resolution serves as the Board’s official declaration of intent to use proceeds of the Bonds to reimburse itself from proceeds of the Bonds issued in the maximum amount authorized by this Resolution for certain expenditures paid in connection with the projects set forth herein. Any such reimbursement will only be made (i) for an original expenditure paid no earlier than 60 days prior to the date hereof and (ii) not later than 18 months after the later of (A) the date the original expenditure is paid or

(B) the date of with the project to which such expenditure relates is placed in service or abandoned, but in to event more than three years after the original expenditure is paid.

SECTION 20. SALE OF THE BONDS.

(a) The Authorized Representative is hereby authorized to act for and on behalf of the Board in connection with the issuance and sale of the Bonds. In that capacity, the Authorized Representative, acting for and on behalf of the Board, shall determine the dates for the issuance and sale of the Bonds and all other matters relating to the issuance, sale and delivery of the Bonds as set forth in Section 2(b) of this Resolution.

(b) Except as set forth in subsection (c) of this Section 20, the Bonds of each Series shall be sold through competitive bidding as required by the Constitutional Provision. For any Series of Bonds to be sold through competitive bidding pursuant to the terms hereof, the Authorized Representative shall prepare a notice of sale and bidding instructions (including an official bid form) with respect thereto to be in substantially the form and substance previously approved by the Board in connection with the authorization of Parity Obligations, which form is hereby approved, but with such changes and completions as the Authorized Representative may approve.

(c) Notwithstanding the provisions of subsection (b) of this Section 20 or any other provisions in this Resolution, any Series of Bonds constituting Refunding Bonds may be sold in the manner deemed by the Authorized Representative to be the most economically advantageous to the Board, as set forth in the Award Certificate.

If the Authorized Representative determines that a Series of Refunding Bonds should be sold by a negotiated sale, the Authorized Representative shall designate the senior managing underwriter for such Refunding Bonds and such additional investment banking firms as he or she deems appropriate to assure that the Refunding Bonds are sold on the most advantageous terms to the Board. The Authorized Representative, acting for and on behalf of the Board, is authorized to approve, execute, and deliver a Bond Purchase Contract for each Series of Refunding Bonds to be sold by negotiated sale, with the underwriter(s) thereof at such price, with and subject to such terms as determined by the Authorized Representative pursuant to Section 2 of this Resolution. Each Bond Purchase Contract shall be substantially in the form and substance previously approved by the Board in connection with the authorization of Parity Obligations or the Board's revenue financing System obligations with such changes as are acceptable to the Authorized Representative, including those set forth in this Resolution with respect to disclosure documents and continuing disclosure provisions. The Authorized Representative's approval of a Bond Purchase Contract shall be conclusively evidenced by said Authorized Representative's execution thereof.

(d) Following the award of the sale of each Series of Bonds the Authorized Representative shall notify the Paying Agent/Registrar in writing of the identity of the purchaser of the Bonds and of the following terms for such Bonds: Series designation; dated date and Issuance Date; date from which interest accrues; principal amount; maturities; redemption provisions; rate or rates of interest; and first interest payment date. The Authorized Representative shall deliver the Initial Bonds of such Series to the purchasers thereof against payment therefor.

(e) The authority conferred by this Resolution to (i) act on behalf of the Board in selling any Series of Bonds and (ii) award the sale of the Bonds of such Series to a bidder in a competitive sale or execute one or more Bond Purchase Contract(s) pursuant to this Section shall expire at 11:59 p.m. on July 31, 2026. Any Series of Bonds awarded pursuant to an official bid form or sold pursuant to a Bond Purchase Contract executed on or before July 31, 2026, may be delivered after such date.

SECTION 21. PROCEEDS OF SALE. Proceeds from the sale of each Series of Bonds shall, promptly upon receipt thereof, be applied by the Authorized Representative as follows:

(i) accrued interest for the Bonds, if any, shall be deposited in the Interest and Sinking Fund to be used to pay interest on the Bonds on the first interest payment date therefor;

(ii) if the Series of Bonds is being issued to refund Refunded Obligations, there shall be applied, from the remaining proceeds from the sale of such Bonds, the amounts specified in Section 23 of this Resolution; and

(iii) any proceeds from the sale of such Bonds remaining after the deposits provided for in clauses (i) and (ii) above shall be used to pay Project Costs of Eligible Projects and, to the extent not otherwise provided for, to pay all expenses arising in connection with the issuance of such Bonds and the refunding of the Refunded Obligations, as appropriate.

Any sale proceeds of the Bonds remaining after making all deposits and payments provided for above shall be deposited into the Interest and Sinking Fund.

SECTION 22. APPROVAL OF OFFICIAL STATEMENT. The Authorized Representative, acting for and on behalf of the Board, is authorized and directed to provide for and oversee the preparation of a preliminary official statement to be prepared for distribution (which may be made electronically) and to be used in the offering and sale of the Bonds. The Authorized Representative, acting for and on behalf of the Board, is hereby authorized to approve the form of the preliminary official statement and to deem the preliminary official statement to be final as of its date, except for such omissions as are permitted by the Rule. The Authorized Representative, acting for and on behalf of the Board, shall cause a final official statement to be prepared and provided in compliance with the Rule. Notwithstanding the foregoing, the Authorized Representative may prepare one preliminary official statement and one final official statement with respect to multiple Series of such Bonds so sold.

SECTION 23. REFUNDING AND REDEMPTION OF REFUNDED OBLIGATIONS; ESCROW AGREEMENT.

(a) Concurrently with the delivery of each Series of Bonds issued to refund Refunded Notes, the Authorized Representative shall cause to be deposited with the issuing and paying agent for the Refunded Notes or with an Escrow Agent selected by the Authorized Representative, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Notes, in accordance with Chapter 1207, Texas Government Code, as amended. In the event it is deemed necessary, the

Authorized Representative is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Notes and to enter into one or more Escrow Agreements. The Authorized Representative is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Notes on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Notes.

(b) Concurrently with the delivery of each Series of Bonds issued to refund Refunded Bonds, the Authorized Representative shall cause to be deposited with the paying agent for the Refunded Bonds or with an Escrow Agent selected by the Authorized Representative, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Bonds, in accordance with Chapter 1207, Texas Government Code, as amended. In the event it is deemed necessary, the Authorized Representative is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Bonds and to enter into one or more Escrow Agreements. The Authorized Representative is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Bonds on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Bonds.

(c) As provided in Section 2(b) of this Resolution, the Authorized Representative shall determine the particular Subordinate Lien Obligations and Potential Refunded Bonds to be refunded by a Series of Bonds subject, in the case of the Refunded Bonds, to the present value savings requirement of said Section 2(b).

(d) Subject to the execution of an Award Certificate and the determination by the Authorized Representative of the Refunded Bonds to be refunded by a Series of Bonds, the Board irrevocably calls the particular Potential Refunded Bonds constituting Refunded Bonds for redemption prior to maturity on the first optional redemption date following delivery of the Bonds of such Series, for which all of the notice requirements for redemption can reasonably be met, at a redemption price of par (plus accrued interest to the date fixed for redemption).

The Authorized Representative, acting for and on behalf of the Board, shall provide for notice of such redemption to be given in accordance with the resolution(s) of the Board authorizing the Refunded Bonds.

(e) If the Authorized Representative determines to execute an Escrow Agreement relating to the Refunded Notes or the Refunded Bonds, to assure the purchase of the "Escrowed Securities" referred to in the respective Escrow Agreements for the Refunded Notes or the Refunded Bonds, the Authorized Representative, acting for and on behalf of the Board, is hereby authorized to subscribe for, agree to purchase and purchase "Government Obligations" and "Defeasance Obligations" (as defined in resolutions authorizing the Refunded Notes or the Parity Bond Resolutions authorizing the Refunded Bonds, as appropriate) in such amounts and maturities and bearing interest at such rates as may be provided for in such Escrow Agreement, and to execute any and all subscriptions, purchase agreements, commitments, letters of authorization and other

documents necessary to effectuate the foregoing, and is authorized to create and fund the “Escrow Fund” contemplated by such Escrow Agreement through the use of the proceeds of the Series of Bonds issued to refund the Refunded Notes or the Refunded Bonds, the moneys and investments held in the fund securing the Refunded Notes or the Refunded Bonds, and other lawfully available moneys of the Board.

(f) To satisfy in a timely manner all of the Board’s obligations under this Resolution and the Escrow Agreement(s), the Authorized Representative and all other appropriate officers and agents of the Board are hereby severally authorized and directed for and on behalf of the Board to take all other actions that are reasonably necessary to provide for the refunding of the Refunded Notes or the Refunded Bonds, including, without limitation, executing and delivering for and on behalf of the Board all certificates, consents, receipts, requests, and other documents as may be reasonably necessary to satisfy the Board’s obligations under the Escrow Agreement(s) and this Resolution and to direct the transfer and application of funds of the Board consistent with the provisions of such Escrow Agreement(s) and this Resolution.

SECTION 24. AGREEMENTS AUTHORIZED. The Paying Agent/Registrar Agreement, the Escrow Agreements, if used, and the Bond Purchase Contract are hereby approved and the Authorized Representative is hereby authorized to execute and deliver same and to execute certificates and other documents pursuant to any such agreement to carry out the intent thereof.

SECTION 25. PARTIES INTERESTED HEREIN. Nothing in this Resolution expressed or implied is intended or shall be construed to confer upon, or to give to, any person or entity, other than the Board, the Paying Agent/Registrar, and the Registered Owners any right, remedy, or claim under or by reason of this Resolution or any covenant, condition, or stipulation hereof, and all covenants, stipulations, promises, and agreements in this Resolution contained by and on behalf of the Board shall be for the sole and exclusive benefit of the Board, the Paying Agent/Registrar, and the Registered Owners.

SECTION 26. REMEDIES. Any owner or holder of any of the Bonds or Additional Parity Obligations, when issued, in the event of default in connection with any covenant contained herein or default in the payment of said obligations, or of any interest thereon, shall have the right to institute mandamus proceedings against the Board or any other necessary or appropriate party for the purpose of enforcing payment from the source pledged herein or for enforcing any covenant herein contained.

SECTION 27. INDIVIDUALS NOT LIABLE. All covenants, stipulations, obligations, and agreements of the Board contained in this Resolution shall be deemed to be covenants, stipulations, obligations, and agreements of the System and the Board to the full extent authorized or permitted by the Constitution and laws of the State. No covenant, stipulation, obligation, or agreement herein contained shall be deemed to be a covenant, stipulation, obligation, or agreement of any member of the Board or agent or employee of the Board in his individual capacity and neither the members of the Board nor any officer thereof shall be liable personally on the Parity Obligations or be subject to any personal liability or accountability by reason of the issuance thereof.

SECTION 28. EXECUTION, CUSTODY, APPROVAL, AND REGISTRATION OF BONDS; BOND COUNSEL’S OPINION; AND CUSIP NUMBERS.

(a) The Bonds shall be executed either manually or by facsimile signature on behalf of the Board by the Chairman or Vice Chairman of the Board and countersigned by the Executive Director of the Board, or the Assistant to the Board, and the official seal of the Board shall be impressed or placed in facsimile thereon. Such facsimile signatures on the Bonds shall have the same effect as if each of the Bonds had been signed manually and in person by said officers of the Board, and such facsimile seal on the Bonds shall have the same effect as if the official seal of the Board had been manually impressed upon each of the Bonds.

(b) The Authorized Representative is hereby authorized to have control of the Initial Bonds of each Series issued and delivered hereunder and all necessary records and proceedings pertaining to such Bonds pending their delivery and approval by the Attorney General and their registration by the Comptroller. Upon registration of the Bonds of a Series, the Comptroller (or a deputy designated in writing to act for the Comptroller) shall manually sign the Comptroller’s Registration Certificate printed or attached to the Initial Bonds of such Series, and the seal of said Comptroller shall be impressed or placed in facsimile thereon. The Bond Counsel Opinion and the assigned CUSIP numbers may, at the option of the Board, be printed on the Initial Bonds of such Series or on any Bonds issued and delivered in exchange or replacement of any Bond, but neither of such items shall be binding upon the Board or have any legal effect, and shall be solely for the convenience and information of the Registered Owners of the Bonds. If insurance is obtained on any of the Bonds, the Bonds shall bear, as appropriate and applicable, a legend concerning insurance as provided by the insurer.

SECTION 29. DTC LETTER OF REPRESENTATIONS. The Authorized Representative is authorized to implement the Book-Entry-Only System of Bond registration with respect to the Bonds pursuant to the Representation Letter. Notwithstanding anything to the contrary contained herein, while the Bonds are subject to DTC’s Book-Entry-Only System and to the extent permitted by law, the Representation Letter is hereby incorporated herein and its provisions shall prevail over any other provisions of this Resolution in the event of conflict. Provisions relating to DTC, its Book-Entry-Only System of registration, and the Representation Letter are set forth in Section 14 of this Resolution.

SECTION 30. APPROPRIATION OF FUNDS. The Authorized Representative is further authorized and directed to apply and there is hereby appropriated such money of the Board as is necessary (i) to pay the costs of issuance of Bonds incurred in connection with the issuance thereof and the refunding of the Refunded Obligations, to the extent not paid from Bond proceeds and (ii) to make the deposits described in Sections 21 and 23 in amounts sufficient, together with the proceeds of the Bonds, to provide for the defeasance of the Refunded Obligations on the date of delivery of the Bonds.

SECTION 31. DEFEASANCE OF OUTSTANDING PARITY BONDS. (a) The Board desires to authorize the use of certain lawfully available funds of the Board, including but not limited to Available University Fund moneys, as determined by the Authorized Representative, to defease, from time to time, certain Outstanding Parity Bonds previously issued by the Board in accordance with the applicable defeasance provisions in the respective resolutions authorizing

their issuance. The Authorized Representative is hereby authorized to determine and retire, from time to time, the various portions of such Outstanding Parity Bonds which are economically advantageous for the Board to retire by the defeasance of such Bonds. The Authorized Representative is authorized to enter into one or more Escrow Agreements in substantially the standard form previously approved by the Board to accomplish such defeasances. In the event of such a defeasance, the Authorized Representative is authorized hereby to take such steps as may be necessary to purchase the escrowed securities identified in such escrow agreements on behalf of the Board and is authorized to create and fund the escrow funds contemplated by such Escrow Agreements through the use of the lawfully available funds of the Board. The Authorized Representative is authorized to call for redemption such Outstanding Parity Bonds defeased pursuant to this Section and is hereby authorized to provide and complete an appropriate notice of redemption to the paying agent(s) and/or registrar(s) for such Outstanding Parity Bonds upon the deposit with the Escrow Agent of such available funds and compliance with the conditions set forth in the Escrow Agreements.

(b) Except as provided in the following sentence, the Board hereby (i) expressly reserves the right to call for redemption any Outstanding Parity Bonds defeased pursuant to this Section in accordance with the applicable redemption provisions contained in the respective resolution authorizing their issuance, (ii) directs the Authorized Representative to give notice of the reservation of such right to the owners of such Outstanding Parity Bonds immediately following the making of the firm banking and financial arrangements for such defeasance, and (iii) directs the Authorized Representative to include notice of such reservation in any notice of redemption authorized pursuant to this Section. Notwithstanding the immediately preceding sentence, the Authorized Representative, upon determining that doing so is in the best interest of the Board, may elect on behalf of the Board not to retain the right to call such Outstanding Parity Bonds for redemption by choosing not to give the notices required in clauses (ii) and (iii) of the immediately preceding sentence.

(c) The Board hereby expressly authorizes the expenditure of, and appropriates for such purpose, moneys in the Available University Fund constituting the Available University Fund Share in the amount determined by the Authorized Representative for the purpose of defeasing Outstanding Parity Bonds in accordance with the terms of this Section 31; provided that, the remaining balance of the Available University Fund Share after giving effect to any such expenditure shall not be less than the sum of (i) the amount necessary for the Board to be able to fully observe and comply with its covenants and obligations, as appropriate, under (A) the Constitutional Provision, (B) all Parity Bond Resolutions and resolutions of the Board authorizing the issuance of Subordinate Lien Obligations that are then outstanding, and (C) all other resolutions or agreements then outstanding pursuant to which the obligations of the Board thereunder are payable from the Available University Fund Share, plus (ii) to the extent not included in clause (i) of this sentence, any unexpended amounts previously appropriated by the Board for the support and maintenance of The Texas A&M University System administration, Texas A&M University and Prairie View A&M University.

SECTION 32. FURTHER PROCEDURES. The Chairman of the Board, the Vice Chairman of the Board, the Executive Director of the Board, each Authorized Representative, and all other officers, employees, and agents of the Board, and each of them, shall be and they are hereby expressly authorized, empowered, and directed from time to time and at any time to do and

perform all such acts and things and to execute, acknowledge, and deliver in the name and under the seal and on behalf of the Board all such agreements, documents, and instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Resolution, the Bonds, the preliminary official statement, the official statement, the Paying Agent/Registrar Agreement, each Escrow Agreement, any Bond Purchase Contract, and the Representation Letter. In addition, each Authorized Representative, the General Counsel of the System, and Bond Counsel are hereby authorized to approve, subsequent to the date of the adoption of this Resolution, any amendments to the above named documents, and any technical amendments to this Resolution as may be required by any Nationally-Recognized Rating Agency as a condition to the granting of a rating on the Bonds, as may be required by the Attorney General as a condition to the approval of the Bonds and as may be required to assist the underwriters in complying with the Rule.

In case any officer whose signature shall appear on the Bonds shall cease to be such officer before the delivery of the Bonds, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery. It is further provided the Authorized Representative is hereby designated as the officer responsible for making the certifications required by the Parity Bond Resolutions as a condition to the issuance of obligations on a parity with the Outstanding Parity Bonds.

SECTION 33. PUBLIC NOTICE. It is hereby found and determined that each of the officers and members of the Board were duly and sufficiently notified officially and personally, in advance, of the time, place, and purpose of the meeting at which this Resolution was adopted; that this Resolution would be introduced and considered for adoption at said meeting; that said meeting was open to the public, and public notice of the time, place, and purpose of said meeting was given, all as required by Chapter 551, Texas Government Code, as amended.

SECTION 34. NONPRESENTMENT OF BONDS. In the event any Bond shall not be presented for payment when the principal thereof or interest thereon, if applicable, becomes due, either at maturity or otherwise, or if any check or draft representing payment of principal of or interest on the Bonds shall not be presented for payment, if funds sufficient to pay the principal of or interest on such Bond shall have been made available by the Board to the Paying Agent/Registrar for the benefit of the Registered Owner thereof, all liability of the Board to such Registered Owner for the payment of the principal of or interest on such Bond shall cease, terminate, and be completely discharged, and thereupon it shall be the duty of the Paying Agent/Registrar to hold such funds in trust, uninvested and without liability for interest thereon, for the benefit of the Registered Owner of such Bond who shall thereafter be restricted exclusively to such funds for any claim of whatever nature on his part under this Resolution with respect to the principal of or interest on such Bond. To the extent applicable, the Paying Agent/Registrar shall hold and apply any such funds in accordance with Title 6, Texas Property Code, as amended, and shall comply with the reporting requirements of Chapter 74, Texas Property Code, as amended.

SECTION 35. INTERPRETATIONS. The titles and headings of the articles and sections of this Resolution have been inserted for convenience of reference only and are not to be considered a part hereof and shall not in any way modify or restrict any of the terms or provisions hereof. Except where the context otherwise requires, words importing the singular number shall include the plural number and vice versa; words importing the masculine gender shall include the

feminine and neuter genders and vice versa. Reference to any document means that document as amended or supplemented from time to time. Reference to any party to a document means that party and its successors and assigns. Reference herein to any article, section, subsection or other subdivision, as applicable, unless specifically stated otherwise, means the article, section, subsection or other subdivision, as applicable, of this Resolution.

SECTION 36. SEVERABILITY. The provisions of this Resolution are severable; and in case any one or more of the provisions of this Resolution or the application thereof to any person or circumstance should be held to be invalid, unconstitutional, or ineffective as to any person or circumstance, the remainder of this Resolution nevertheless shall be valid, and the application of any such invalid provision to persons or circumstances other than those as to which it is held invalid shall not be affected thereby.

SECTION 37. RECITALS INCORPORATED. The recitals of this Resolution are hereby incorporated by reference as if copied in full.

SECTION 38. IMMEDIATE EFFECT. This Resolution shall take effect immediately upon its adoption.

SECTION 39. REPEAL OF CONFLICTING RESOLUTIONS. All resolutions and all parts of any resolutions which are in conflict or are inconsistent with this Resolution are hereby repealed and shall be of no further force or effect to the extent of such conflict or inconsistency.

* * *

EXHIBIT A
FORM OF BONDS

[FORM OF FIRST TWO PARAGRAPHS OF CURRENT INTEREST BONDS]

UNITED STATES OF AMERICA
STATE OF TEXAS

NO. R - _____	PRINCIPAL AMOUNT
	\$ _____
REGISTERED	REGISTERED

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
PERMANENT UNIVERSITY FUND BONDS, SERIES _____

INTEREST RATE	MATURITY DATE	ISSUANCE DATE	CUSIP NO.
_____%	_____, 20__	_____	_____

REGISTERED OWNER: _____

PRINCIPAL AMOUNT: _____ DOLLARS (\$ _____)

ON THE MATURITY DATE, specified above, the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the Registered Owner, specified above, or the registered assignee hereof (either being hereinafter called the "registered owner") the Principal Amount, specified above, and to pay interest thereon calculated on the basis of a 360-day year of twelve 30-day months, from the Issuance Date specified above, to the date of its scheduled maturity or the date of its redemption prior to scheduled maturity, at the Interest Rate per annum, specified above, with said interest being payable on _____, 20__, and semiannually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date.

THE PRINCIPAL OF AND INTEREST ON this Bond are payable in lawful money of the United States of America, without exchange or collection charges. The principal of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, at the designated payment office of _____, _____, _____ which is the "Paying Agent/Registrar" for this Bond. The payment of interest on this Bond shall be made by the Paying Agent/Registrar to the registered owner hereof as shown by the "Registration Books" kept by the Paying Agent/Registrar at the close of business on the Record Date (hereinafter described) by check drawn by the Paying Agent/Registrar on, and payable solely from, funds of the Board required to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided; and such check shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, on

each such interest payment date, to the registered owner hereof at its address as it appears on the Registration Books kept by the Paying Agent/Registrar, as hereinafter described. Upon written request, the registered owner of any Bonds of at least \$1,000,000 in principal amount may receive payment of interest by wire transfer to any designated account within the United States of America. The record date for determining the person to whom interest is payable on any interest payment date (the "Record Date") means the 15th calendar day of the month next preceding such interest payment date. In the event of a non-payment of interest on a scheduled payment date, and for 30 calendar days thereafter, a new Record Date for such interest payment (a "Special Record Date") will be established by the Paying Agent/Registrar, if and when funds for the payment of such interest have been received from the Board. Notice of the Special Record Date and of the scheduled payment date of the past due interest (which shall be 15 days after the Special Record Date) shall be sent at least five Business Days prior to the Special Record Date by United States mail, first-class postage prepaid, to the address of each registered owner of a Bond appearing on the books of the Paying Agent/Registrar at the close of business on the last Business Day next preceding the date of mailing of such notice. The Board covenants with the registered owner of this Bond that no later than each principal payment date and interest payment date for this Bond it will make available to the Paying Agent/Registrar the amounts required to provide for the payment, in immediately available funds by wire transfer or other means acceptable to the Paying Agent/Registrar, of all principal of and interest on the Bonds, when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on August 28, 2025 (the "Resolution"). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meanings given in the Resolution.

* * *

[FORM OF FIRST TWO PARAGRAPHS OF CAPITAL APPRECIATION BONDS]

UNITED STATES OF AMERICA
STATE OF TEXAS

NO. CR - ____

MATURITY AMOUNT
\$ _____

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
PERMANENT UNIVERSITY FUND BONDS, SERIES _____

INTEREST RATE	MATURITY DATE	ISSUANCE DATE	CUSIP NO.
____%	_____, 20__	_____	_____

REGISTERED OWNER: _____

MATURITY AMOUNT: _____ DOLLARS (\$ _____)

ON THE MATURITY DATE, specified above, the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the Registered Owner specified above or the registered assignee hereof (either being hereinafter called the "registered owner") the Maturity Amount specified above, representing the principal amount hereof and accrued and compounded interest hereon. Interest shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20__. For convenience of reference, a table appears on the back of this Bond showing the "Compounded Amount" of the original principal amount per \$5,000 Maturity Amount compounded semiannually at the yield shown on such table.

THE MATURITY AMOUNT OF this Bond are payable in lawful money of the United States of America, without exchange or collection charges. The Maturity Amount or Compounded Amount of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, at the designated payment office of _____, _____, _____ which is the "Paying Agent/Registrar" for this Bond. The Board covenants with the registered owner of this Bond that on or before the Maturity Date for this Bond it will make available to the Paying Agent/Registrar the amounts required to provide for the payment, in immediately available funds by wire transfer or other means acceptable to the Paying Agent/Registrar, of the Maturity Amount when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on _____, 2025 (the "Resolution"). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meanings given in the Resolution.

[FORM OF REMAINDER OF CURRENT INTEREST BONDS
AND CAPITAL APPRECIATION BONDS]

THIS BOND is one of a series of bonds of like tenor and effect, except as to denomination, number, maturity, interest rate, interest payment, and right of prior redemption, dated _____, 20__, and issued in the aggregate principal amount of \$_____ for the purposes of _____, *[and comprised of (i) Bonds in the aggregate principal amount of \$_____ that pay interest only at maturity (the “Capital Appreciation Bonds”) and (ii) Bonds in the aggregate principal amount of \$_____ that pay interest semiannually until maturity (the “Current Interest Bonds”)].

*[THE BONDS maturing on _____, 20__ (The “Term Bonds”) shall be subject to mandatory redemption at par plus accrued interest in the following principal amounts on the following dates:

OF THE YEAR

AMOUNT

(final maturity)

The Term Bonds to be redeemed shall be selected by lot or other customary random method of the Paying Agent/Registrar (or by the securities depository in accordance with its procedures while the Bonds are in book-entry-only form). Any Term Bonds not selected for prior redemption shall be paid on the date of their stated maturity. At least thirty (30) days prior to each mandatory redemption date, the Paying Agent/Registrar shall cause a notice of redemption to be given in the manner provided herein.

The principal amount of the Term Bonds for a stated maturity required to be redeemed pursuant to the operation of such mandatory redemption provisions may be reduced, at the option of the Board, by the principal amount of any Term Bonds of like stated maturity which, at least 50 days prior to the mandatory redemption date, (1) shall have been defeased or acquired by the Board and delivered to the Paying Agent/Registrar at the request of the Board, or (2) shall have been redeemed pursuant to the optional redemption provisions and not theretofore credited against mandatory redemption requirement.]

*[ON _____, 20__, or on any date thereafter, the Bonds of this Series scheduled to mature on _____, 20__, and thereafter may be redeemed prior to their scheduled maturities, at the option of the Board, with funds derived from any available and lawful source, as a whole, or in part, and, if in part, the particular Bonds, or portion thereof, to be redeemed shall be selected and designated by the Board (provided that a portion of a Bond may be redeemed only in an integral multiple of \$5,000), at a redemption price equal to _____ plus accrued interest to the date fixed for redemption; provided that during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, if fewer than all of the Bonds of the same maturity and bearing the same interest rate are to be redeemed, the particular Bonds of such maturity and bearing such interest rate shall be selected in accordance with the arrangements between the Board and the securities depository.]

*[AT LEAST 30 days prior to the date for any redemption of this Bond prior to maturity, a notice of such redemption shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, to the registered owner of each Bond, or portion thereof to be redeemed, at its address as it appeared on the Registration Books on the 45th day prior to such redemption date and to each registered securities depository and to any national information service that disseminates such notices; provided, however, that the failure to send, mail, or receive such notice, or any defect therein or in the sending or mailing thereof, shall not affect the validity or effectiveness of the proceedings for the redemption of any Bond. By the date fixed for any such redemption, due provision shall be made by the Board with the Paying Agent/Registrar for the payment of the required redemption price for this Bond or the portion hereof which is to be so redeemed, plus accrued interest thereon to the date fixed for redemption. If such notice of redemption is given, and if due provision for such payment is made, all as provided above, this Bond, or the portion thereof which is to be so redeemed, thereby automatically shall be redeemed prior to its scheduled maturity, and shall not bear interest after the date fixed for its redemption, and shall not be regarded as being outstanding except for the right of the registered owner to receive the redemption price plus accrued interest to the date fixed for redemption from the Paying Agent/Registrar out of the funds provided for such payment. The Paying Agent/Registrar shall record in the Registration Books all such redemptions of principal of this Bond or any portion hereof. If a portion of any Bond shall be redeemed, a substitute Bond or Bonds having the same maturity date, bearing interest at the same rate, in any denomination or denominations in any integral multiple of \$5,000, at the written request of the registered owner, and in an aggregate principal amount equal to the unredeemed portion thereof, will be issued to the registered owner upon the surrender thereof for cancellation, at the expense of the Board, all as provided in the Resolution.]

IF AT THE TIME of mailing of notice of any optional redemption in connection with a refunding of the Bonds, the Board shall not have deposited with the Paying Agent/Registrar moneys sufficient to redeem all of the Bonds called for redemption, such notice may state that it is conditional in that it is subject to the deposit of the proceeds of refunding bonds with the Paying Agent/Registrar not later than the redemption date, and such notice shall be of no effect unless such moneys are so deposited.

IF THE DATE for the payment of the principal of or interest on this Bond shall be a Saturday, a Sunday, a legal holiday, or a day on which banking institutions in the city where the Paying Agent/Registrar is located are authorized by law or executive order to close, then the date for such payment shall be the next succeeding day which is not such a Saturday, Sunday, legal holiday, or day on which banking institutions are authorized to close; and payment on such date shall have the same force and effect as if made on the original date payment was due.

ALL BONDS OF THIS SERIES are issuable solely as fully registered bonds, without interest coupons, *[[with respect to Current Interest Bonds,] in the denomination of any integral multiple of \$5,000] [[with respect to Capital Appreciation Bonds,] in the denomination of \$5,000 Maturity Amounts or any integral multiple thereof.] As provided in the Resolution, this Bond, or any unredeemed portion hereof, may, at the request of the registered owner or the assignee or assignees hereof, be assigned, transferred, and exchanged for a like aggregate principal amount of fully registered bonds, without interest coupons, payable to the appropriate registered owner, assignee, or assignees, as the case may be, having the same maturity date, and bearing interest at

the same rate, in any denomination or denominations in any integral multiple of \$5,000 as requested in writing by the appropriate registered owner, assignee, or assignees, as the case may be, upon surrender of this Bond to the Paying Agent/Registrar for cancellation, all in accordance with the form and procedures set forth in the Resolution. Among other requirements for such assignment and transfer, this Bond must be presented and surrendered to the Paying Agent/Registrar, together with proper instruments of assignment, in form and with guarantee of signatures satisfactory to the Paying Agent/Registrar, evidencing assignment of this Bond or any portion or portions hereof in any integral multiple of \$5,000 to the assignee or assignees in whose name or names this Bond or any such portion or portions hereof is or are to be transferred and registered. The form of Assignment printed or endorsed on this Bond may be executed by the registered owner to evidence the assignment hereof, but such method is not exclusive, and other instruments of assignment satisfactory to the Paying Agent/Registrar may be used to evidence the assignment of this Bond or any portion or portions hereof from time to time by the registered owner. The Board shall pay the Paying Agent/Registrar's reasonable standard or customary fees and charges for transferring and exchanging any Bond or portion thereof; provided, however, that any taxes or governmental charges required to be paid with respect thereto shall be paid by the one requesting such transfer and exchange. In any circumstance, neither the Board nor the Paying Agent/Registrar shall be required (i) to make any transfer or exchange during a period beginning at the opening of business 15 calendar days before the day of the first mailing of a notice of redemption of Bonds and ending at the close of business on the day of such mailing or (ii) to transfer or exchange any Bonds so selected for redemption when such redemption is scheduled to occur within 30 calendar days; provided, however, that such limitation shall not be applicable to an exchange by the registered owner of the uncalled principal balance of a Bond.

IN THE EVENT any Paying Agent/Registrar for the Bonds is changed by the Board, resigns, or otherwise ceases to act as such, the Board has covenanted in the Resolution that it promptly will appoint a competent and legally qualified substitute therefor, and promptly will cause written notice thereof to be mailed to the registered owners of the Bonds.

BY BECOMING the registered owner of this Bond, the registered owner hereby acknowledges all of the terms and provisions of the Resolution, agrees to be bound by such terms and provisions, acknowledges that the Resolution is duly recorded and available for inspection in the official minutes and records of the Board, and agrees that the terms and provisions of this Bond and the Resolution constitute a contract between each registered owner hereof and the Board.

THE BONDS ARE ON A PARITY with Outstanding Parity Bonds, and the Board has reserved the right, subject to the restrictions stated in the Resolution, to issue additional obligations which also may be made payable from, and secured by a lien on and pledge of, the Available University Fund Share (as defined in the Resolution) on a parity with the Bonds, and the Board may issue other obligations payable from the Available University Fund Share junior and subordinate to the Bonds.

THE REGISTERED OWNER HEREOF shall never have the right to demand payment of this obligation out of any funds raised or to be raised by taxation, or from any source whatsoever other than specified in the Resolution.

IT IS HEREBY certified and covenanted that this Bond has been duly and validly authorized, issued, and delivered; that all acts, conditions, and things required or proper to be performed, exist, and be done precedent to or in the authorization, issuance, and delivery of this Bond have been performed, existed, and been done in accordance with law; and that the principal of and interest on this Bond are equally and ratably secured by and payable from a first lien on and pledge of the Available University Fund Share, all in accordance with the Constitutional Provision and other Applicable Law, on a parity with the lien and pledge securing the Outstanding Parity Bonds.

[remainder of page intentionally left blank]

IN WITNESS WHEREOF this Bond has been signed with the manual or facsimile signature of the [Chairman] [Vice Chairman] of the Board and countersigned with the manual or facsimile signature of the Executive Director, Board of Regents, and the official seal of the Board has been duly impressed, or placed in facsimile, on this Bond.

XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX
Executive Director, Board of Regents of
The Texas A&M University System

XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX
[Chairman] [Vice Chairman], Board of Regents
of The Texas A&M University System

(BOARD SEAL)

* * *

- * Marked provisions shall be conformed to the applicable terms identified in the Award Certificate

[INSERTIONS FOR THE INITIAL BONDS]

The Initial Current Interest Bond shall be in the form set forth in this exhibit, except that:

- A. Immediately under the name of the Bond, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below", and the heading "CUSIP NO." shall be deleted.
- B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

"THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner specified above or the registered assignee hereof (either being hereinafter called the "Registered Owner") in each of the years in the principal amounts and bearing interest at the per annum rates set forth in the following schedule:

<u>YEARS OF STATED MATURITY</u>	<u>PRINCIPAL AMOUNTS</u>	<u>INTEREST RATES</u>
-------------------------------------	------------------------------	---------------------------

[Information from Award Certificate to be inserted]

THE BOARD promises to pay interest on the unpaid principal amount hereof from the Issuance Date specified above, to the date of its scheduled maturity or the date of its redemption prior to scheduled maturity, at the Interest Rate per annum, specified above, with said interest being payable on _____, 20____, and semiannually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date."

- C. The Initial Bond shall be numbered "T-I".

The Initial Capital Appreciation Bond shall be in the form set forth in this exhibit, except

- A. Immediately under the name of the Bond, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below", and the heading "CUSIP NO." shall be deleted.
- B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

"THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner specified

above or the registered assignee hereof (either being hereinafter called the “Registered Owner”) in each of the years in the principal amounts and bearing interest at the per annum rates set forth in the following schedule:

<u>YEARS OF STATED MATURITY</u>	<u>PRINCIPAL AMOUNTS</u>	<u>INTEREST RATES</u>
-------------------------------------	------------------------------	---------------------------

[Information from Award Certificate to be inserted]

INTEREST shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20___. For convenience of reference, a table appears on the back of this Bond showing the “Compounded Amount” of the original principal amount per \$5,000 Maturity Amount compounded semiannually at the yield shown on such table.”

C. The Initial Capital Appreciation Bond shall be numbered “CT-I”.

* * *

TABLE OF ACCRETED VALUES [FOR CAPITAL APPRECIATION BONDS]

The Accreted Value, initial offering price (all per \$5,000 of Maturity Amount), together with the yield to maturity are as follows. Accreted Values are calculated based on the initial offering price and yield to maturity and, except at maturity, do not equal principal amount plus accrued interest.

* * *

[FORM OF PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE]

PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

IT IS HEREBY certified that this Bond has been issued under the provisions of the Resolution described in this Bond and that this Bond has been issued in conversion of and exchange for or replacement of a bond, bonds, or a portion of a bond or bonds of an issue which originally was approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts of the State of Texas.

as Paying Agent/Registrar

Dated: _____

By: _____
Authorized Representative

* * *

[FORM OF REGISTRATION CERTIFICATE
OF THE COMPTROLLER OF PUBLIC ACCOUNTS]

COMPTROLLER'S REGISTRATION CERTIFICATE

REGISTER NO.

I hereby certify that this Bond has been examined, certified as to validity, and approved by the Attorney General of the State of Texas, and that this Bond has been registered by the Comptroller of Public Accounts of the State of Texas.

Witness my signature and seal this

(COMPTROLLER'S SEAL)

Comptroller of Public Accounts of the State
of Texas

* * *

[FORM OF ASSIGNMENT]

ASSIGNMENT

For value received, the undersigned hereby sells, assigns and transfers unto _____

Please insert Social Security or Taxpayer Identification Number of Transferee

(Please print or typewrite name and address, including zip code, of Transferee.)

the within Certificate and all rights thereunder, and hereby irrevocably constitutes and appoints _____, attorney, to register the transfer of the within Certificate on the books kept for registration thereof, with full power of substitution in the premises.

Dated: _____

Signature Guaranteed:

NOTICE: Signature(s) must be guaranteed by an eligible guarantor institution participating in a securities transfer association recognized signature guarantee program.

NOTICE: The signature above must correspond with the name of the registered owner as it appears upon the front of this Certificate in every particular, without alteration or enlargement or any change whatsoever.

Note: In addition, provisions of the Bond relating to redemption may be changed, completed, or deleted as determined by the Authorized Representative to conform to the terms set forth in the Award Certificate.

AGENDA ITEM BRIEFING

Submitted by: Maria L. Robinson, Chief Investment Officer and Treasurer
The Texas A&M University System

Subject: Adoption of a Resolution Authorizing the Issuance of the Board of Regents of
The Texas A&M University System Revenue Financing System Bonds

Proposed Board Action:

Adopt a resolution authorizing the issuance of Revenue Financing System Bonds.

Background Information:

The resolution provides the authority for the issuance of one or more series of Revenue Financing System Bonds to: convert all or a portion of the commercial paper notes to long-term bonds; to provide funds for construction, renovation and other projects; to provide funds for property acquisitions; to refund all or a portion of the outstanding bonds previously issued by the Board of Regents; and to pay the costs of issuing the bonds. The authority in the maximum amount of \$780 million (including issuance costs) will be effective for the period from August 1, 2025 to July 31, 2026.

The resolution also adds Texas A&M University-Victoria as a participant of the Revenue Financing System, granting them authority to borrow under that program.

Bonds will be issued only for those projects approved by the Board of Regents and the projects which may be financed during the fiscal year are estimated at \$536 million.

Previously issued outstanding bonds which are candidates for refunding total approximately \$128 million; however, only those bonds that meet the savings targets will be included in a refunding issue.

Refunding of University of Houston System bonds for Texas A&M University-Victoria that may be refunded total \$116 million. Bonds will be refunded if current debt service can be maintained or reduced.

A&M System Funding or Other Financial Implications:

Debt service for Revenue Financing System Bonds will be funded with various revenues which may include housing revenue, utility revenue, designated tuition, transportation services, parking revenue, student fees, available university fund, higher education fund, and indirect costs.

Strategic Plan Imperative(s) this Item Advances:

This item advances Strategic Plan Imperative 6, which provides that “The A&M System, in adhering to the high standard of excellence and growth required in this strategic plan, will display prudent financial stewardship and sustainability.”

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Chief Investment Officer and Treasurer
July 10, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Authorizing the Issuance of the Board of Regents of
The Texas A&M University System Revenue Financing System Bonds

I recommend adoption of the following minute order:

“The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Revenue Financing System Bonds and the addition of Texas A&M University-Victoria as a participant of the Revenue Financing System, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security, and delivery of the bonds, all in accordance with the provisions of the resolution.”

Respectfully submitted,

Maria L. Robinson
Chief Investment Officer and Treasurer

Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

ITEM
EXHIBIT

THIRTY-FIFTH SUPPLEMENTAL RESOLUTION TO THE
MASTER RESOLUTION AUTHORIZING THE ISSUANCE,
SALE, AND DELIVERY OF BOARD OF REGENTS OF THE
TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING
SYSTEM BONDS IN THE MAXIMUM AGGREGATE
PRINCIPAL AMOUNT OF \$780 MILLION, AND APPROVING
AND AUTHORIZING INSTRUMENTS AND PROCEDURES
RELATING THERETO

Adopted August 28, 2025

THIRTY-FIFTH SUPPLEMENTAL RESOLUTION TO THE
MASTER RESOLUTION AUTHORIZING THE ISSUANCE,
SALE, AND DELIVERY OF BOARD OF REGENTS OF THE
TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING
SYSTEM BONDS IN THE MAXIMUM AGGREGATE
PRINCIPAL AMOUNT OF \$780 MILLION, AND APPROVING
AND AUTHORIZING INSTRUMENTS AND PROCEDURES
RELATING THERETO

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THIRTY-FIFTH SUPPLEMENTAL RESOLUTION TO THE
MASTER RESOLUTION AUTHORIZING THE ISSUANCE,
SALE, AND DELIVERY OF BOARD OF REGENTS OF THE
TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING
SYSTEM BONDS IN THE MAXIMUM AGGREGATE
PRINCIPAL AMOUNT OF \$780 MILLION, AND APPROVING
AND AUTHORIZING INSTRUMENTS AND PROCEDURES
RELATING THERETO

WHEREAS, the Board of Regents of The Texas A&M University System (the “Board”) has adopted a Master Resolution Establishing The Texas A&M University System Revenue Financing System (referred to herein as the “Master Resolution”); and

WHEREAS, unless otherwise defined herein, capitalized terms used herein shall have the meaning given in the Master Resolution; and

WHEREAS, the Master Resolution establishes the Revenue Financing System comprised of each institution and agency presently in The Texas A&M University System, and pledges the Pledged Revenues attributable to each Participant of the Revenue Financing System to the payment of Parity Obligations to be outstanding under the Master Resolution; and

WHEREAS, the Board has previously adopted the First through the Thirty-Fourth Supplemental Resolutions to the Master Resolution authorizing Parity Obligations thereunder; and

WHEREAS, the Board has determined to issue Parity Obligations in one or more installments to (i) finance and refinance the cost of facilities and improvements for the Participants of the Revenue Financing System, including but not limited to those set forth in The Texas A&M University System Capital Plan; (ii) provide permanent financing for facilities and improvements financed with the proceeds of Refunded Notes; (iii) refund Refunded Bonds; and (iv) pay the costs of issuance relating to such Parity Obligations; and

WHEREAS, for such purposes the Board deems it necessary to issue Parity Obligations pursuant to this Thirty-Fifth Supplement to the Master Resolution (the “Thirty-Fifth Supplement”); and

WHEREAS, pursuant to the Master Resolution, a Designated Financial Officer, has delivered to the Board a certificate stating that, to the best of his or her knowledge, the Board is in compliance with all covenants contained in the Master Resolution and each Supplemental Resolution and is not in default in the performance and observance of any of the terms, provisions, and conditions contained therein; and

WHEREAS, the Bonds authorized to be issued by this Thirty-Fifth Supplement are to be issued and delivered pursuant to Chapter 55, Texas Education Code, and Chapters 1207 and 1371, Texas Government Code; and

WHEREAS, pursuant to the Master Resolution, the Board desires to designate Texas A&M University – Victoria as a Participant of the Financing System, with all such rights and obligations as provided in the Master Resolution and in this Thirty-Fifth Supplement; and

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM THAT:

Section 1. DEFINITIONS.

(a) Definitions. In addition to the definitions set forth in the preamble of this Thirty-Fifth Supplement, the terms used in this Thirty-Fifth Supplement (except in the Form of Bonds) and not otherwise defined shall have the meanings given in the Master Resolution or in Exhibit A to this Thirty-Fifth Supplement attached hereto and made a part hereof.

(b) Construction of Terms. If appropriate in the context of this Thirty-Fifth Supplement, words of the singular number shall be considered to include the plural, words of the plural number shall be considered to include the singular, and words of the masculine, feminine, or neuter gender shall be considered to include the other genders.

Section 2. AMOUNT, PURPOSE, AND DESIGNATION OF THE BONDS.

(a) The Board's "BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM BONDS, SERIES _____," are hereby authorized to be issued and delivered in the maximum principal amount (determined without regard to premium or discount affecting the sale price) of \$780 million, in one or more Series or sub-Series (as Tax-Exempt Bonds, Taxable Bonds or any combination thereof) as determined by the Designated Financial Officer pursuant to the terms of this Thirty-Fifth Supplement. The Bonds shall be designated by the year in which they are awarded pursuant to Section 3 below, and each Series within a year may have a letter designation following the year as determined by the Designated Financial Officer. The title of the Bonds may also be revised by a Designated Financial Officer as reflected in the Award Certificate pursuant to Section 3(b) hereof to reflect the status of the Bonds as Tax-Exempt Bonds or Taxable Bonds, as applicable. The authority conferred by this Thirty-Fifth Supplement to (i) act on behalf of the Board in selling any Series of Bonds and (ii) award the sale of the Bonds of such Series to a bidder in a competitive sale or execute one or more Bond Purchase Contract(s) pursuant to this Section shall expire at 11:59 p.m. on July 31, 2026 (the "Expiration Date"). Any Series of Bonds awarded pursuant to an official bid form or sold pursuant to a Bond Purchase Contract executed on or before the Expiration Date, may be delivered after such date.

(b) The Bonds are to be issued for the purpose of (i) financing and refinancing the costs of acquiring, purchasing, constructing, improving, enlarging, and equipping the property and facilities of the Participants of the Revenue Financing System; (ii) refunding all or a portion of the Potential Refunded Bonds; (iii) refunding all or a portion of the Board's outstanding Revenue Financing System Commercial Paper Notes, Series B (the "Notes") to provide permanent financing for facilities and improvements financed with the proceeds of the Notes; and (iv) paying the costs of issuance related thereto.

(c) To the extent that it is economically reasonable, Section 55.17 Projects may be financed in separate Series of Bonds and the Award Certificate relating to each such Series of Bonds shall show the principal amount of Parity Obligations, including the Bonds, issued for each Participant to finance or refinance Section 55.17 Projects and the additional Parity Obligations that

may be issued pursuant to such sections. Each Series of Bonds issued to refund portions of the Potential Refunded Bonds that were issued pursuant to Section 55.17 Authorization or issued to refund Parity Obligations issued pursuant to Section 55.17 Authorization, or any similar section, may also be included in that separate Series of Bonds.

(d) Each Series of Bonds herein authorized, unless otherwise indicated, are hereinafter referred to as the “Bonds,” which may be in the form of fixed or adjustable rate bonds and as either Current Interest Bonds or Capital Appreciation Bonds.

Section 3. DATE, DENOMINATIONS, NUMBERS, MATURITIES AND TERMS OF BONDS.

(a) Terms of Bonds. The Bonds shall initially be issued, sold, and delivered hereunder as fully registered bonds, without interest coupons, in the form of Current Interest Bonds or Capital Appreciation Bonds, numbered consecutively for each Series of Bonds from R-1 upward (or CR-1 upward, in the case of Capital Appreciation Bonds) (except the Initial Bond which shall be numbered T-1 for the Current Interest Bonds and TR-1 for the Capital Appreciation Bonds), payable to the respective initial registered owners thereof, or to the registered assignee or assignees of said bonds or any portion or portions thereof (in each case, the “Registered Owner”), in Authorized Denominations, maturing on the dates, in the years and in the principal amounts, respectively, and dated, all as set forth in the Award Certificate.

(b) Award Certificate. As authorized by Chapter 1371, Government Code, as amended, the Designated Financial Officer is hereby authorized, appointed, and designated to act on behalf of the Board in selling and delivering the Bonds and carrying out, the other procedures specified in this Thirty-Fifth Supplement, including determining and fixing: (i) the date of the Bonds, (ii) any additional or different designation or title by which the Bonds shall be known, (iii) the price at which the Bonds will be sold, (iv) the years in which the Bonds will mature, (v) the principal amount or Maturity Amount of the Bonds to mature in each of such years, (vi) the aggregate principal amount of the Bonds, including the aggregate principal amount of Current Interest Bonds and Capital Appreciation Bonds, (vii) the rate or rates of interest to be borne by each maturity, (viii) the interest payment periods, (ix) the dates, prices, and terms upon and at which the Bonds shall be subject to redemption, (x) the designation of which notes shall constitute the Refunded Notes refunded by the Bonds, (xi) the designation of which Potential Refunded Bonds shall constitute the Refunded Bonds, (xii) the Paying Agent/Registrar and Escrow Agent, if applicable, for the Bonds, (xiii) whether the Bonds shall be issued as Tax-Exempt Bonds or Taxable Bonds, (xiv) the Authorized Denominations for the Bonds, (xv) the date on which the Bonds shall be delivered to the purchaser(s) thereof, which date shall be not more than twelve (12) months following the Expiration Date, and (xvi) all other terms, provisions, details and matters relating to the Bonds and their issuance, sale, and delivery, and the refunding of the Refunded Obligations. All such determinations made by the Designated Financial Officer shall be specified in the Award Certificate delivered to the Executive Director, Board of Regents. Such determinations shall be limited by the following: (1) the price to be paid for the Bonds shall not be less than 95% of the aggregate original principal amount thereof plus accrued interest thereon, if any, from their dated date to their date of initial delivery, (2) none of the Bonds shall bear interest at a rate greater than the maximum rate allowed by law, (3) no Stated Maturity of any Bond shall be later than June 1, 2067, (4) the aggregate principal amount of the Bonds shall not exceed the

amount authorized in Section 2(a) hereof, and (5) Bonds shall be issued to refund all or a portion of the Potential Refunded Bonds only if that refunding, assuming that each Series sold and delivered at the same time is one Series of Bonds, results in the minimum present value savings set forth in the following paragraph.

Each Series of Bonds to be issued, in whole or in part, to refund Refunded Bonds must be sold on terms that produce a present value savings when the scheduled debt service payable on such Bonds during each Bond Year is subtracted from the scheduled debt service payable on the Refunded Bonds during the same Bond Year and the remainder is discounted to the scheduled date of delivery of the Bonds of such Series set forth in the Award Certificate at a discount factor equal to the yield on such Bonds determined in accordance with section 148 of the Code. The amount of the savings to be realized from the refunding shall be shown in the Award Certificate. The Award Certificate for each Series that is issued to refund Refunded Bonds or Refunded Notes shall also identify the Refunded Bonds or Refunded Notes being refunded by that Series.

It is further provided, however, that, notwithstanding the foregoing provisions, the Bonds shall not be delivered unless prior to delivery (i) the Award Certificate has been executed and delivered as required by this Thirty-Fifth Supplement and (ii) the Bonds have been rated by a Nationally-Recognized Rating Agency in one of the four highest rating categories for long-term obligations, as required by Chapter 1371, Texas Government Code, as amended.

The Designated Financial Officer is authorized and directed to determine which facilities and improvements will be financed or refinanced with the proceeds of the Bonds taking into account (i) the scheduled completion dates of the improvements and facilities financed with the proceeds of the Bonds, (ii) the economic projections for each such facility and improvement and the Participant on whose campus the facility or improvement is located and (iii) which Section 55.17 Projects are being undertaken and the projected budget impact on the Financing System of such financing. The designation of which improvements or facilities are to be financed or refinanced with the proceeds of the Bonds shall be set forth in the Award Certificate. Before the Designated Financial Officer may determine that any improvement or facility is to be financed or refinanced with the proceeds of the Bonds, (i) the improvement or facility must have been approved for construction and financing by the Board, (ii) the Board must have made the findings required by Section 5 of the Master Resolution with respect to the Parity Obligations to be issued for such improvement or facility, and (iii) the project must have received any required approval or review of the Higher Education Coordinating Board to the extent and as required by the provisions of Section 61.058 of the Texas Education Code.

Each Award Certificate is hereby incorporated in and made a part of this Thirty-Fifth Supplement and shall be filed in the minutes of the Board as a part of this Thirty-Fifth Supplement.

(c) Sale of the Bonds. To achieve the lowest borrowing costs for the Participants of the Financing System, each Series of Bonds shall be sold to the public on either a negotiated or competitive basis as determined by the Designated Financial Officer in the Award Certificate for that Series of Bonds. In determining whether to sell a Series of Bonds by negotiated or competitive sale, the Designated Financial Officer shall take into account the financial condition of the State, the System, and the Financing System, any material disclosure issues that might exist at the time, the market conditions expected at the time of the sale, the achievement of the HUB goals of the

Board, and any other matters that, in the judgment of the Designated Financial Officer, might affect the net borrowing costs on the Series of Bonds to be sold.

If the Designated Financial Officer determines that a Series of Bonds should be sold at a competitive sale, the Designated Financial Officer shall prepare a notice of sale and Official Statement in such manner as the Designated Financial Officer deems appropriate, to make the notice of sale and Official Statement available to those institutions and firms wishing to submit a bid for the Series of Bonds, to receive such bids, and to award the sale of the Series of Bonds to the bidder submitting the best bid in accordance with the provisions of the notice of sale. If the Designated Financial Officer determines that a Series of Bonds should be sold by a negotiated sale, the Designated Financial Officer shall designate the senior managing underwriter for such Series of Bonds and such additional investment banking firms as he or she deems appropriate to assure that the Bonds are sold on the most advantageous terms to the Financing System. The Designated Financial Officer, acting for and on behalf of the Board, is authorized to enter into and carry out the terms of a Bond Purchase Contract for each Series of the Bonds to be sold by negotiated sale, with the underwriter(s) thereof at such price, with and subject to such terms as determined by the Designated Financial Officer pursuant to subsection (b) above. The Designated Financial Officer's approval of a Bond Purchase Contract shall be conclusively evidenced by said Designated Financial Officer's execution thereof.

(d) In General. The Bonds (i) may and shall be redeemed prior to the respective scheduled maturity dates, (ii) may be assigned and transferred, (iii) may be exchanged for other Bonds, (iv) shall have the characteristics, (v) shall be signed and sealed, and (vi) shall be subject to redemption prior to maturity, and the principal of and interest on the Bonds shall be payable, all as provided, and in the manner required or indicated, in the FORM OF BONDS set forth in Exhibit B to this Thirty-Fifth Supplement and as determined by the Designated Financial Officer as provided herein, with such changes and additions as are required to be consistent with the terms and provisions shown in the Award Certificate relating to the Bonds.

(e) Delegation to Establish Sinking Fund for Balloon Debt. In the event that the Designated Financial Officer determines to issue Bonds that constitute Balloon Debt, the Designated Financial Officer may upon determining that it is in the best interests of the Board provide in the Award Certificate for (i) the establishment of a sinking fund for such Balloon Debt, (ii) the accumulation of amounts in such sinking fund either by a fixed schedule stated in such Award Certificate or by a formula setting forth the amount and timing of required contributions that in each case is sufficient to provide for the payment of all amounts due on such Balloon Debt, and (iii) any restrictions with respect to such sinking fund, including the investment thereof, necessary to ensure compliance with any applicable provisions of the Code.

(f) Finding Regarding Section 1207.008(b), Government Code. Pursuant to Section 1207.008(b), Government Code, it is hereby found that it is not practicable or possible to make the determination required by Section 1207.008(a), Government Code, in connection with the issuance of the Bonds to refund the Refunded Obligations. A portion of the Bonds is being authorized to refund the Refunded Notes to provide permanent financing for the improvements and facilities financed by the Refunded Notes. It is not possible to determine what the difference in debt service would be if the Refunded Notes were not refunded.

Section 4. INTEREST. Except as otherwise provided in the Award Certificate for the Bonds, (a) Current Interest Bonds of each Series of Bonds shall bear interest calculated on the basis of a 360-day year composed of twelve 30-day months from the dates specified in the FORM OF BONDS and in the Award Certificate to their respective dates of maturity at the rates set forth in the Award Certificate and (b) Capital Appreciation Bonds of each Series of Bonds shall bear interest from the Issuance Date for such Series of Bonds, calculated on the basis of a 360-day year composed of twelve 30-day months (subject to rounding to the Compounded Amounts thereof), compounded semiannually on the dates set forth in the Award Certificate (the “Compounding Dates”) commencing on the date set forth in the Award Certificate, and payable, together with the principal amount thereof, in the manner provided in the FORM OF BONDS at the rates set forth in the Award Certificate.

Attached to the Award Certificate, if Capital Appreciation Bonds are to be issued, shall be an Exhibit (the “Compounded Amount Table”) which will set forth the rounded original principal amounts at the Issuance Date for the Capital Appreciation Bonds and the Compounded Amounts and Maturity Amounts thereof (per \$5,000 Maturity Amount) as of each Compounding Date, commencing on the date set forth in the Award Certificate, and continuing until the final maturity of such Capital Appreciation Bonds. The Compounded Amount with respect to any date other than a Compounding Date is the amount set forth on the Compounded Amount Table with respect to the last preceding Compounding Date, plus the portion of the difference between such amount and the amount set forth on the Compounded Amount Table with respect to the next succeeding Compounding Date that the number of days (based on 30-day months) from such last preceding Compounding Date to the date for which such determination is being calculated bears to the total number of days (based on 30-day months) from such last preceding Compounding Date to the next succeeding Compounding Date.

**Section 5. REGISTRATION, TRANSFER AND EXCHANGE;
BOOK-ENTRY-ONLY SYSTEM; AUTHENTICATION.**

(a) Paying Agent/Registrar. The Designated Financial Officer is authorized to solicit bids for and to select a Paying Agent/Registrar for the Bonds. The Designated Financial Officer is also authorized to enter into and carry out a Paying Agent/Registrar Agreement with the Paying Agent/Registrar with respect to the Bonds in substantially the form previously approved by the Board.

(b) Registration Books. The Board shall keep Registration Books for the registration of the transfer, exchange, and replacement of Bonds, and the Board hereby designates the Paying Agent/Registrar as the initial registrar and transfer agent to keep such Registration Books and make such registrations of transfers, exchanges, and replacements under such reasonable regulations as the Board may prescribe; and the Paying Agent/Registrar shall make such registrations, transfers, exchanges, and replacements as herein provided. The Paying Agent/Registrar shall obtain and record in the Registration Books the address of the Registered Owner of each Bond to which payments with respect to the Bonds shall be mailed, as herein provided; but it shall be the duty of each Registered Owner to notify the Paying Agent/Registrar in writing of the address to which payments shall be mailed, and such interest payments shall not be mailed unless such notice has been given. The Board shall have the right to inspect the Registration Books during regular business hours of the Paying Agent/Registrar, but otherwise the Paying Agent/Registrar shall keep

the Registration Books confidential and, unless otherwise required by law, shall not permit their inspection by any other entity.

(c) Ownership of Bonds. The entity in whose name any Bond shall be registered in the Registration Books at any time shall be deemed and treated as the absolute owner thereof for all purposes of this Thirty-Fifth Supplement, whether or not such Bond shall be overdue, and, to the extent permitted by law, the Board and the Paying Agent/Registrar shall not be affected by any notice to the contrary; and payment of, or on account of, the principal of, premium, if any, and interest on any such Bond shall be made only to such Registered Owner. All such payments shall be valid and effectual to satisfy and discharge the liability upon such Bond to the extent of the sum or sums so paid.

(d) Payment of Bonds and Interest. The Board hereby further appoints the Paying Agent/Registrar to act as the paying agent for paying the principal of and interest on the Bonds, all as provided in this Thirty-Fifth Supplement. The Paying Agent/Registrar shall keep proper records of all payments made by the Board and the Paying Agent/Registrar with respect to the Bonds.

(e) Authentication. The Initial Bond shall be delivered to the initial purchaser and is not required to be, and shall not be, authenticated by the Paying Agent/Registrar, but on each Bond issued in exchange for the Initial Bond or any Bond or Bonds issued under this Thirty-Fifth Supplement the Paying Agent/Registrar shall execute the Paying Agent/Registrar's Authentication Certificate, in the form set forth in the FORM OF BONDS set forth in this Thirty-Fifth Supplement.

(f) Transfer, Exchange, or Replacement. Each Bond issued and delivered pursuant to this Thirty-Fifth Supplement, to the extent of the unpaid or unredeemed principal amount or Maturity Amount thereof, upon surrender of such Bond at a designated corporate trust office of the Paying Agent/Registrar, together with a written request therefor duly executed by the registered owner or the assignee or assignees thereof, or its or their duly authorized attorneys or representatives, with guarantee of signatures satisfactory to the Paying Agent/Registrar, may, at the option of the Registered Owner or such assignee or assignees, as appropriate, be exchanged for fully registered bonds, without interest coupons, in the appropriate form prescribed in the FORM OF BONDS set forth in this Thirty-Fifth Supplement, in the denomination of any Authorized Denominations (subject to the requirement hereinafter stated that each substitute Bond shall be of the same Series and have a single stated maturity date) as requested in writing by such Registered Owner or such assignee or assignees, in an aggregate principal amount or Maturity Amount equal to the unpaid or unredeemed principal amount or Maturity Amount of any Bond or Bonds so surrendered, and payable to the appropriate Registered Owner, assignee, or assignees, as the case may be. If a portion of any Bond shall be redeemed prior to its scheduled maturity as provided herein, a substitute Bond or Bonds having the same Series designation and maturity date, bearing interest at the same rate, and payable in the same manner, in Authorized Denominations at the request of the Registered Owner, and in aggregate principal amount equal to the unredeemed portion thereof, will be issued to the Registered Owner upon surrender thereof for cancellation. If any Bond or portion thereof is assigned and transferred, each Bond issued in exchange therefor shall have the same Series designation and maturity date and bear interest at the same rate and be payable in the same manner as the Bond for which it is being exchanged. Each substitute Bond

shall bear a letter and/or number to distinguish it from each other Bond. The Paying Agent/Registrar shall exchange or replace Bonds as provided herein, and each fully registered bond delivered in exchange for or replacement of any Bond or portion thereof as permitted or required by any provision of this Thirty-Fifth Supplement shall constitute one of the Bonds for all purposes of this Thirty-Fifth Supplement and may again be exchanged or replaced. On each substitute Bond issued in exchange for or replacement of any Bond or Bonds issued under this Thirty-Fifth Supplement there shall be printed an Authentication Certificate, in the form set forth in Exhibit B to this Thirty-Fifth Supplement. An authorized representative of the Paying Agent/Registrar shall, before the delivery of any such Bond, date and manually sign the above Authentication Certificate, and, except as provided in (e) above, no such Bond shall be deemed to be issued or outstanding unless such Certificate is so executed. The Paying Agent/Registrar promptly shall cancel all Bonds surrendered for transfer, exchange, or replacement. No additional resolutions need be passed or adopted by the Board or any other body or person so as to accomplish the foregoing transfer, exchange, or replacement of any Bond or portion thereof, and the Paying Agent/Registrar shall provide for the printing, execution, and delivery of the substitute Bonds in the manner prescribed herein. Pursuant to Chapter 1203, Texas Government Code, as amended, the duty of transfer, exchange, or replacement of Bonds as aforesaid is hereby imposed upon the Paying Agent/Registrar, and, upon the execution of the above Paying Agent/Registrar's Authentication Certificate, the exchanged or replaced Bond shall be valid, incontestable, and enforceable in the same manner and with the same effect as the Bonds which were originally issued pursuant to this Thirty-Fifth Supplement. The Board shall pay the Paying Agent/Registrar's standard or customary fees and charges, if any, for transferring, and exchanging any Bond or any portion thereof, but the one requesting any such transfer and exchange shall pay any taxes or governmental charges required to be paid with respect thereto as a condition precedent to the exercise of such privilege. The Paying Agent/Registrar shall not be required to make any such transfer, exchange, or replacement of Bonds or any portion thereof during the period commencing with the close of business on any Record Date and ending with the opening of business on the next following interest payment date. To the extent possible, any new Bond issued in an exchange, replacement, or transfer of a Bond will be delivered to the Registered Owner or assignee of the Registered Owner not more than three business days after the receipt of the Bonds to be cancelled and the written request as described above.

(g) Substitute Paying Agent/Registrar. The Board covenants with the Registered Owners of the Bonds that at all times while the Bonds are outstanding the Board will provide a competent and legally qualified bank, trust company, financial institution, or other agency to act as and perform the services of Paying Agent/Registrar for the Bonds under this Thirty-Fifth Supplement. The Board reserves the right to, and may, at its option, change the Paying Agent/Registrar upon not less than 60 days written notice to the Paying Agent/Registrar, to be effective not later than 60 days prior to the next principal or interest payment date after such notice. In the event that the entity at any time acting as Paying Agent/Registrar (or its successor by merger, acquisition, or other method) should resign or otherwise cease to act as such, the Board covenants that promptly it will appoint a competent and legally qualified bank, trust company, financial institution, or other agency to act as Paying Agent/Registrar under this Thirty-Fifth Supplement. Upon any change in the Paying Agent/Registrar, the previous Paying Agent/Registrar promptly shall transfer and deliver the Registration Books (or a copy thereof), along with all other pertinent books and records relating to the Bonds, to the new Paying Agent/Registrar designated and appointed by the Board. Upon any change in the Paying Agent/Registrar, the Board promptly will

cause a written notice thereof to be sent by the new Paying Agent/Registrar to each Registered Owner of the Bonds, by United States mail, first-class postage prepaid, which notice also shall give the address of the new Paying Agent/Registrar. By accepting the position and performing as such, each Paying Agent/Registrar shall be deemed to have agreed to the provisions of this Thirty-Fifth Supplement, and a certified copy of this Thirty-Fifth Supplement shall be delivered to each Paying Agent/Registrar.

(h) Book-Entry-Only System. The Definitive Bonds shall be initially issued in the form of a separate single fully registered Bond for each of the maturities thereof. Upon initial issuance, the ownership of each such Bond shall be registered in the name of Cede & Co., as nominee of the Depository Trust Company, New York, New York (“DTC”), and except as provided in subsection (i) hereof, all of the Outstanding Bonds shall be registered in the name of Cede & Co., as nominee of DTC.

With respect to Bonds registered in the name of Cede & Co., as nominee of DTC, the Board and the Paying Agent/Registrar shall have no responsibility or obligation to any DTC Participant or to any person on behalf of whom such a DTC Participant holds an interest on the Bonds. Without limiting the immediately preceding sentence, the Board and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co. or any DTC Participant with respect to any ownership interest in the Bonds, (ii) the delivery to any DTC Participant or any other person, other than a Bondholder, as shown on the Registration Books, of any notice with respect to the Bonds, including any notice of redemption, or (iii) the payment to any DTC Participant or any other person, other than a Bondholder, as shown in the Registration Books of any amount with respect to principal of, premium, if any, or interest on the Bonds. Notwithstanding any other provision of this Thirty-Fifth Supplement to the contrary, but to the extent permitted by law, the Board and the Paying Agent/Registrar shall be entitled to treat and consider the person in whose name each Bond is registered in the Registration Books as the absolute owner of such Bond for the purpose of payment of principal, premium, if any, and interest with respect to such Bond, for the purpose of giving notices of redemption and other matters with respect to such Bond, for the purpose of registering transfers with respect to such Bond, and for all other purposes whatsoever. The Paying Agent/Registrar shall pay all principal of, premium, if any, and interest on the Bonds only to or upon the order of the respective owners, as shown in the Registration Books as provided in this Thirty-Fifth Supplement, or their respective attorneys duly authorized in writing, and all such payments shall be valid and effective to fully satisfy and discharge the Board’s obligations with respect to payment of principal of, premium, if any, and interest on the Bonds to the extent of the sum or sums so paid. No person other than an owner, as shown in the Registration Books, shall receive a Bond certificate evidencing the obligation of the Board to make payments of principal, premium, if any, and interest pursuant to this Thirty-Fifth Supplement. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Thirty-Fifth Supplement with respect to interest checks being mailed to the Registered Owner at the close of business on the Record Date, the word “Cede & Co.” in this Thirty-Fifth Supplement shall refer to such new nominee of DTC.

(i) Successor Securities Depository: Transfers Outside Book-Entry-Only System. In the event that the Board determines to discontinue the use of the Book-Entry-Only System through DTC, or DTC determines to discontinue providing its services with respect to the Bonds the Board

shall (i) appoint a successor securities depository, qualified to act as such under Section 17(a) of the Securities and Exchange Act of 1934, as amended, notify DTC and DTC Participants of the appointment of such successor securities depository and transfer one or more separate Bonds to such successor securities depository or (ii) notify DTC and DTC Participants of the availability through DTC of Bonds and transfer one or more separate Bonds to DTC Participants having Bonds credited to their DTC accounts. In such event, the Bonds shall no longer be restricted to being registered in the Registration Books in the name of Cede & Co., as nominee of DTC, but may be registered in the name of the successor securities depository, or its nominee, or in whatever name or names Bondholders transferring or exchanging Bonds shall designate, in accordance with the provisions of this Thirty-Fifth Supplement. Whenever a successor securities depository has been appointed pursuant to this paragraph, the terms DTC and DTC Participant as used in this Thirty-Fifth Supplement shall refer to such successor securities depository and its participants, respectively.

(j) Payments to Cede & Co. Notwithstanding any other provision of this Thirty-Fifth Supplement to the contrary, so long as any Bond is registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of, premium, if any, and interest on such Bond and all notices with respect to such Bond shall be made and given, respectively, in the manner provided in the Representation Letter.

(k) Notice of Redemption and Defeasance.

(i) In addition to the notice of redemption set forth in the FORM OF BONDS, the Designated Financial Officer shall give notice of redemption or defeasance to the Paying Agent/Registrar at least forty-five (45) days prior to a redemption date in the case of a redemption and on the defeasance date in the case of a defeasance and the Paying Agent/Registrar shall give notice of redemption or of defeasance of Bonds by mail, first-class postage prepaid at least thirty (30) days prior to a redemption date and within thirty (30) days after a defeasance date to each registered securities depository and to any national information service that disseminates such notices.

(ii) In addition, in the event of a redemption caused by an advance refunding of the Bonds, the Paying Agent/Registrar shall send a second notice of redemption to the persons specified in the immediately preceding sentence at least thirty (30) days but not more than ninety (90) days prior to the actual redemption date. Any notice sent to the registered securities depositories or such national information services shall be sent so that they are received at least two (2) days prior to the general mailing or publication date of such notice. The Paying Agent/Registrar shall also send a notice of prepayment or redemption to the Registered Owner of any Bond who has not sent the Bonds in for redemption sixty (60) days after the redemption date.

(iii) Each notice of redemption or defeasance, whether required in the FORM OF BONDS or in this Section, shall contain a description of the Bonds to be redeemed or defeased including the complete name of the Bonds, the date of issue, the interest rate, the maturity date, the CUSIP number, the amount called of each maturity, the publication and mailing date for the notice, the date of redemption or defeasance, the redemption price, if

any, the name of the Paying Agent/Registrar and the address at which the Bonds may be redeemed or paid, including a contact person and telephone number.

(iv) All redemption payments made by the Paying Agent/Registrar to the Registered Owners of the Bonds shall include a CUSIP number relating to each amount paid to such Registered Owner.

(v) If at the time of mailing of notice of any optional redemption in connection with a refunding of the Bonds, the Board shall not have deposited with the Paying Agent/Registrar or an eligible financial institution moneys sufficient to redeem all of the Bonds called for redemption, such notice may state that it is conditional in that it is subject to the deposit of the proceeds of refunding bonds with the Paying Agent/Registrar or an eligible financial institution not later than the redemption date, and such notice shall be of no effect unless such moneys are so deposited.

Section 6. FORM OF BONDS. The form of the Bonds, including the form of Paying Agent/Registrar's Authentication Certificate, the form of Assignment and the form of Registration Certificate of the Comptroller of Public Accounts of the State of Texas, if needed with respect to the Bonds initially issued and delivered pursuant to this Thirty-Fifth Supplement, shall be, respectively, substantially as set forth in Exhibit B, with such appropriate variations, omissions, or insertions as are permitted or required by this Thirty-Fifth Supplement and the Award Certificate, including specifically information relating to Capital Appreciation Bonds and Current Interest Bonds, redemption provisions, and the information to be included in the purpose clause.

Section 7. ESTABLISHMENT OF FINANCING SYSTEM AND ISSUANCE OF PARITY OBLIGATIONS. By adoption of the Master Resolution the Board has established The Texas A&M University System Revenue Financing System for the purpose of providing a financing structure for revenue supported indebtedness of the institutions and agencies of The Texas A&M University System which are from time to time included as Participants of the Financing System. The Master Resolution is intended to establish a master plan under which revenue supported debt of the Financing System can be incurred. This Thirty-Fifth Supplement provides for the authorization, issuance, sale, delivery, form, characteristics, provisions of payment and redemption, and security of the Bonds as Parity Obligations. The Master Resolution is incorporated herein by reference and as such made a part hereof for all purposes, except to the extent modified and supplemented hereby, and the Bonds are hereby declared to be Parity Obligations under the Master Resolution. As required by Section 5(a) of the Master Resolution, the Board hereby determines that, upon the issuance of the Bonds, it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Financing System and to meet all financial obligations of the Board relating to the Financing System and that the Participants on whose behalf the Bonds are to be issued possess the financial capacity to satisfy their Direct Obligations after taking the Bonds into account.

Section 8. SECURITY AND PAYMENTS. The Bonds are special obligations of the Board payable from and secured solely by the Pledged Revenues pursuant to the Master Resolution and this Thirty-Fifth Supplement. The Pledged Revenues are hereby pledged, subject to the liens securing Prior Encumbered Obligations, to the payment of the principal of, premium, if any, and

interest on Parity Obligations, including the Bonds, as the same shall become due and payable. The Board agrees to pay the principal of, premium, if any, and the interest on the Bonds when due, whether by reason of maturity or redemption.

Section 9. PAYMENTS.

(a) Immediately after the delivery of the Bonds, the Board shall deposit all accrued interest received from the sale and delivery of the Bonds to the credit of a special account to be held to pay interest on the Bonds on the first interest payment date.

(b) Semiannually on or before each principal, redemption, or interest payment date while any of the Bonds are outstanding and unpaid, commencing on the first interest payment date for the Bonds as provided in the Award Certificate, the Board shall make available to the Paying Agent/Registrar, money sufficient to pay such interest on and such principal of the Bonds, including the Maturity Amount of any Capital Appreciation Bonds, as will accrue or mature, or be subject to mandatory redemption prior to maturity, on such principal, redemption, or interest payment date. The Paying Agent/Registrar shall cancel all paid Bonds and shall furnish the Board with an appropriate certificate of cancellation.

Section 10. DAMAGED, MUTILATED, LOST, STOLEN, OR DESTROYED BONDS.

(a) Replacement Bonds. In the event any outstanding Bond is damaged, mutilated, lost, stolen, or destroyed, the Paying Agent/Registrar shall cause to be printed, executed, and delivered, a new bond of the same Series, principal amount, Maturity Amount, maturity and interest rate, and in the same form, as the damaged, mutilated, lost, stolen, or destroyed Bond, in replacement for such Bond in the manner hereinafter provided.

(b) Application for Replacement Bonds. Application for replacement of damaged, mutilated, lost, stolen, or destroyed Bonds shall be made to the Paying Agent/Registrar. In every case of loss, theft, or destruction of a Bond, the applicant for a replacement bond shall furnish to the Board and to the Paying Agent/Registrar such security or indemnity as may be required by them to save each of them harmless from any loss or damage with respect thereto. Also, in every case of loss, theft, or destruction of a Bond, the applicant shall furnish to the Board and to the Paying Agent/Registrar evidence to their satisfaction of the loss, theft, or destruction of such Bond, as the case may be. In every case of damage or mutilation of a Bond, the applicant shall surrender to the Paying Agent/Registrar for cancellation the Bond so damaged or mutilated.

(c) Payment in Lieu of Replacement. Notwithstanding the foregoing provisions of this Section, in the event any such Bond shall have matured, and no default has occurred which is then continuing in the payment of the principal, Maturity Amount, redemption premium, if any, or interest on the Bond, the Board may authorize the payment of the same (without surrender thereof except in the case of a damaged or mutilated Bond) instead of issuing a replacement Bond, provided security or indemnity is furnished as above provided in this Section.

(d) Charge for Issuing Replacement Bonds. Prior to the issuance of any replacement Bond, the Paying Agent/Registrar shall charge the owner of such Bond with all legal, printing, and other expenses in connection therewith. Every replacement Bond issued pursuant to the provisions

of this Section by virtue of the fact that any Bond is lost, stolen, or destroyed shall constitute a contractual obligation of the Board whether or not the lost, stolen, or destroyed Bond shall be found at any time, or be enforceable by anyone, and shall be entitled to all the benefits of this Thirty-Fifth Supplement equally and proportionately with any and all other Bonds duly issued under this Thirty-Fifth Supplement.

(e) Authority for Issuing Replacement Bonds. In accordance with Chapter 1203, Texas Government Code, as amended, this Section shall constitute authority for the issuance of any such replacement Bond without the necessity of further action by the Board or any other body or person, and the duty of the replacement of such Bonds is hereby authorized and imposed upon the Paying Agent/Registrar, and the Paying Agent/Registrar shall authenticate and deliver such Bonds in the form and manner and with the effect, as provided in Section 5(e) of this Thirty-Fifth Supplement for Bonds issued in exchange and replacement for other Bonds.

Section 11. AMENDMENT OF SUPPLEMENT.

(a) Amendments Without Consent. This Thirty-Fifth Supplement and the rights and obligations of the Board and of the owners of the Bonds may be modified or amended at any time without notice to or the consent of any owner of the Bonds or any other Parity Obligations, solely for any one or more of the following purposes:

(i) To add to the covenants and agreements of the Board contained in this Thirty-Fifth Supplement, other covenants and agreements thereafter to be observed, or to surrender any right or power reserved to or conferred upon the Board in this Thirty-Fifth Supplement;

(ii) To cure any ambiguity or inconsistency, or to cure or correct any defective provisions contained in this Thirty-Fifth Supplement, upon receipt by the Board of an opinion of Bond Counsel that the same is needed for such purpose and will more clearly express the intent of this Thirty-Fifth Supplement;

(iii) To supplement the security for the Bonds, replace or provide additional credit facilities, or change the form of the Bonds or make such other changes in the provisions hereof as the Board may deem necessary or desirable and which shall not, in the judgment of the Board, materially adversely affect the interests of the owners of the Outstanding Bonds;

(iv) To make such other changes in the provisions of this Thirty-Fifth Supplement as the Board may deem necessary or desirable and which does not, in the judgment of the Board, materially adversely affect the interests of the owners of Parity Obligations; or

(v) To make any changes or amendments requested by any National-Recognized Rating Agency then rating or requested to rate Bonds, as a condition to the issuance or maintenance of a rating, which changes or amendments do not, in the judgment of the Board, materially adversely affect the interests of the owners of the Outstanding Bonds.

(b) Amendments With Consent. Subject to the other provisions of this Thirty-Fifth Supplement, the owners of Outstanding Bonds aggregating fifty-one percent (51%) in Outstanding Principal Amount of Bonds shall have the right from time to time to approve any amendment, other than amendments described in subsection (a) of this Section, to this Thirty-Fifth Supplement which may be deemed necessary or desirable by the Board; provided, however, that nothing herein contained shall permit or be construed to permit, without the approval of the owners of all of the Outstanding Bonds, the amendment of the terms and conditions in this Thirty-Fifth Supplement or in the Bonds so as to:

- (i) Make any change in the maturity of the Outstanding Bonds;
- (ii) Reduce the rate of interest borne by Outstanding Bonds;
- (iii) Reduce the amount of the principal or Maturity Amount payable on Outstanding Bonds;
- (iv) Modify the terms of payment of principal or Maturity Amount of or interest on the Outstanding Bonds, or impose any conditions with respect to such payment;
- (v) Affect the rights of the owners of less than all Bonds then Outstanding; or
- (vi) Change the minimum percentage of the Outstanding Principal Amount of Bonds necessary for consent to such amendment.

(c) Notice. If at any time the Board shall desire to amend this Thirty-Fifth Supplement pursuant to (b) above, the Board shall cause notice of the proposed amendment to be published in a financial newspaper or journal of general circulation in the City of New York, New York, once during each calendar week for at least two successive calendar weeks or disseminated by electronic means customarily used to convey notices of redemption. Such notice shall briefly set forth the nature of the proposed amendment and shall state that a copy thereof is on file at the principal office of the Registrar for inspection by all owners of Bonds. Such publication is not required, however, if the Board gives or causes to be given such notice in writing to each owner of Bonds.

(d) Receipt of Consents. Whenever at any time not less than thirty days, and within one year, from the date of the first publication of said notice or other service of written notice of the proposed amendment the Board shall receive an instrument or instruments executed by all of the owners or the owners of at least fifty-one percent (51%) in Outstanding Principal Amount of Bonds, as appropriate, which instrument or instruments shall refer to the proposed amendment described in said notice and which specifically consent to and approve such amendment in substantially the form of the copy thereof on file as aforesaid, the Board may adopt the amendatory resolution in substantially the same form.

(e) Effect of Amendments. Upon the adoption by the Board of any resolution to amend this Thirty-Fifth Supplement pursuant to the provisions of this Section, this Thirty-Fifth Supplement shall be deemed to be amended in accordance with the amendatory resolution, and the respective rights, duties, and obligations of the Board and all the owners of then Outstanding Bonds and all future Bonds shall thereafter be determined, exercised, and enforced under the Master Resolution and this Thirty-Fifth Supplement, as amended.

(f) Consent Irrevocable. Any consent given by any owner of Bonds pursuant to the provisions of this Section shall be irrevocable for a period of six (6) months from the date of the first publication or other service of the notice provided for in this Section, and shall be conclusive and binding upon all future owners of the same Bonds during such period. Such consent may be revoked at any time after six months from the date of the first publication of such notice by the owner who gave such consent, or by a successor in title, by filing notice thereof with the Registrar and the Board, but such revocation shall not be effective if the owners of fifty-one percent (51%) in Outstanding Principal Amount of Bonds, prior to the attempted revocation, consented to and approved the amendment.

(g) Ownership. For the purpose of this Section, the ownership and other matters relating to all Bonds registered as to ownership shall be determined from the registration books kept by the Registrar therefor. The Registrar may conclusively assume that such ownership continues until written notice to the contrary is served upon the Registrar.

Section 12. COVENANTS REGARDING TAX MATTERS.

The Board covenants that it will monitor and control the receipt, investment, expenditure and use of all gross proceeds of the Tax-Exempt Bonds (including all property the acquisition, construction or improvement of which is to be financed directly or indirectly with the proceeds of the Tax-Exempt Bonds) and take or omit to take such other and further actions as may be required by Sections 103 and 141 through 150 of the Internal Revenue Code of 1986, as amended (the “Code”) and all applicable temporary, proposed and final regulations (the “Regulations”) to cause interest on the Tax-Exempt Bonds to be and remain excludable from the gross income, as defined in Section 61 of the Code, of the owners of the Tax-Exempt Bonds for federal income tax purposes. Without limiting the generality of the foregoing, the Board shall comply with each of the following covenants:

(a) The Board will use all of the proceeds of the Tax-Exempt Bonds to (i) provide funds for the purposes described in Section 2 hereof, which will be owned and operated by the Board and (ii) to pay the costs of issuing the Tax-Exempt Bonds and the costs of refunding the Refunded Bonds and the Refunded Notes. The Board will not use any portion of the proceeds of the Tax-Exempt Bonds to pay the principal of or interest or redemption premium on, any other obligation of the Board or a related person.

(b) The Board will not directly or indirectly take any action, or omit to take any action, which action or omission would cause the Tax-Exempt Bonds to constitute “private activity bonds” within the meaning of Section 141(a) of the Code.

(c) Principal of and interest on the Tax-Exempt Bonds will be paid solely from Pledged Revenues collected by the Board and investment earnings on such collections.

(d) Based upon all facts and estimates now known or reasonably expected to be in existence on the date the Tax-Exempt Bonds are delivered, the Board reasonably expects that the proceeds of the Tax-Exempt Bonds will not be used in a manner that would cause the Tax-Exempt Bonds or any portion thereof to be an “arbitrage bond” within the meaning of Section 148 of the Code.

(e) At all times while the Tax-Exempt Bonds are outstanding, the Board will identify and properly account for all amounts constituting gross proceeds of the Tax-Exempt Bonds in accordance with the Regulations. The Board will monitor the yield on the investments of the proceeds of the Tax-Exempt Bonds and, to the extent required by the Code and the Regulations, will restrict the yield on such investments to a yield which is not materially higher than the yield on the Tax-Exempt Bonds. To the extent necessary to prevent the Tax-Exempt Bonds from constituting “arbitrage bonds,” the Board will make such payments as are necessary to cause the yield on all yield restricted nonpurpose investments allocable to the Tax-Exempt Bonds to be less than the yield that is materially higher than the yield on the Tax-Exempt Bonds.

(f) The Board will not take any action or knowingly omit to take any action that, if taken or omitted, would cause the Tax-Exempt Bonds to be treated as “federally guaranteed” obligations for purposes of Section 149(b) of the Code.

(g) The Board represents that not more than fifty percent (50%) of the proceeds of the Tax-Exempt Bonds will be invested in nonpurpose investments (as defined in Section 148(f)(6)(A) of the Code) having a substantially guaranteed yield for four years or more within the meaning of Section 149(g)(3)(A)(ii) of the Code, and the Board reasonably expects that at least eighty-five percent (85%) of the spendable proceeds of the Tax-Exempt Bonds will be used to carry out the governmental purpose of the Tax-Exempt Bonds within the three-year period beginning on the date of issue of the Tax-Exempt Bonds. The Board further represents that not more than fifty percent (50%) of the proceeds of the Refunded Bonds and the Refunded Notes (to the extent such bonds and notes are refunded with the proceeds of Tax-Exempt Bonds) were invested in nonpurpose investments (as defined in Section 148(f)(6)(A) of the Code) having a substantially guaranteed yield for four years or more within the meaning of Section 149(g)(3)(A)(ii) of the Code, and on the date of issue of such Refunded Bonds and Refunded Notes, the Board reasonably expected that at least eighty-five percent (85%) of the spendable proceeds of such Refunded Bonds and Refunded Notes would be used to carry out the governmental purpose of such Refunded Bonds and Refunded Notes within the three-year period beginning on the date of issue of such Refunded Bonds and Refunded Notes.

(h) The Board will take all necessary steps to comply with the requirement that certain amounts earned by the Board on the investment of the gross proceeds of the Tax-Exempt Bonds, if any, be rebated to the federal government. Specifically, the Board will (i) maintain records regarding the receipt, investment, and expenditure of the gross proceeds of the Tax-Exempt Bonds as may be required to calculate such excess arbitrage profits separately from records of amounts on deposit in the funds and accounts of the Board allocable to other obligations of the Board or moneys which do not represent gross proceeds of any obligations of the Board and retain such records for at least six years after the day on which the last outstanding Bond is discharged, (ii) account for all gross proceeds under a reasonable, consistently applied method of accounting, not employed as an artifice or device to avoid in whole or in part, the requirements of Section 148 of the Code, including any specified method of accounting required by applicable Regulations to be used for all or a portion of any gross proceeds, (iii) calculate, at such times as are required by applicable Regulations, the amount of excess arbitrage profits, if any, earned from the investment of the gross proceeds of the Tax-Exempt Bonds and (iv) timely pay, as required by applicable Regulations, all amounts required to be rebated to the federal government. In addition, the Board will exercise reasonable diligence to assure that no errors are made in the calculations required by

the preceding sentence and, if such an error is made, to discover and promptly correct such error within a reasonable amount of time thereafter, including payment to the federal government of any delinquent amounts owed to it, interest thereon and any penalty.

(i) The Board will not directly or indirectly pay any amount otherwise payable to the federal government pursuant to the foregoing requirements to any person other than the federal government by entering into any investment arrangement with respect to the gross proceeds of the Tax-Exempt Bonds that might result in a reduction in the amount required to be paid to the federal government because such arrangement results in a smaller profit or a larger loss than would have resulted if such arrangement had been at arm's length and had the yield on the Tax-Exempt Bonds not been relevant to either party.

(j) The Board will timely file or cause to be filed with the Secretary of the Treasury of the United States the information required by Section 149(e) of the Code with respect to the Tax-Exempt Bonds on such form and in such place as the Secretary may prescribe.

(k) The Board will not issue or use the Tax-Exempt Bonds as part of an “abusive arbitrage device” (as defined in Section 1.148-10(a) of the Regulations). Without limiting the foregoing, the Tax-Exempt Bonds are not and will not be a part of a transaction or series of transactions that attempts to circumvent the provisions of Section 148 of the Code and the Regulations, by (i) enabling the Board to exploit the difference between tax-exempt and taxable interest rates to gain a material financial advantage, or (ii) increasing the burden on the market for tax-exempt obligations.

(l) Proper officers of the Board charged with the responsibility for issuing the Tax-Exempt Bonds are hereby directed to make, execute and deliver certifications as to facts, estimates or circumstances in existence as of the date of issuance of the Tax-Exempt Bonds and stating whether there are facts, estimates or circumstances that would materially change the Board's expectations. On or after the date of issuance of the Tax-Exempt Bonds, the Board will take such actions as are necessary and appropriate to assure the continuous accuracy of the representations contained in such certificates.

(m) The covenants and representations made or required by this Section are for the benefit of the Bond holders and any subsequent Bond holder, and may be relied upon by the Bond holders and any subsequent Bond holder and bond counsel to the Board.

In complying with the foregoing covenants, the Board may rely upon an unqualified opinion issued to the Board by nationally recognized bond counsel that any action by the Board or reliance upon any interpretation of the Code or Regulations contained in such opinion will not cause interest on the Tax-Exempt Bonds to be includable in gross income for federal income tax purposes under existing law.

Notwithstanding any other provision of this Thirty-Fifth Supplement, the Board's representations and obligations under the covenants and provisions of this Section shall survive the defeasance and discharge of the Tax-Exempt Bonds for as long as such matters are relevant to the exclusion of interest on the Tax-Exempt Bonds from the gross income of the owners for federal income tax purposes.

Section 13. CONTINUING DISCLOSURE UNDERTAKING.

(a) Annual Reports. The Board shall provide annually to the MSRB, in an electronic format as prescribed by the MSRB, within six (6) months after the end of each Fiscal Year, financial information and operating data with respect to The Texas A&M University System, including the Annual Financial Report of The Texas A&M University System, as determined by the Designated Financial Officer at the time the Bonds are sold. The Award Certificate shall specify such financial information and operating data. Any financial statements with respect to The Texas A&M University System so to be provided shall be (1) prepared on an accrual basis, or such other basis as the Board may be required to employ from time to time pursuant to state law or regulation, and (2) audited, if the Board commissions an audit of such statements and the audit is completed within the period during which they must be provided. If audited financial statements are not so provided within the required period, then the Board shall provide unaudited financial statements for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, and shall file audited financial statements when and if audited financial statements become available. If audited financial statements are not prepared for any Fiscal Year and audited financial statements are prepared with respect to the State of Texas for such Fiscal Year, the Board shall provide, or cause to be provided, the audited financial statements of the State of Texas for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, within six (6) months after the end of said Fiscal Year or as soon thereafter as such audited financial statements become available from the State Auditor of the State of Texas. Any such audited financial statements of the State of Texas so provided shall be prepared in accordance with generally accepted accounting principles for state governments, as such principles may be changed from time to time to comply with state law.

If the Board changes the Fiscal Year, the Board will notify the MSRB of the change (and of the date of the new Fiscal Year end) prior to the next date by which the Board otherwise would be required to provide financial information and operating data pursuant to this Section.

The financial information and operating data to be provided pursuant to this Subsection may be set forth in full in one or more documents or may be included by specific reference to any document that is available to the public on the MSRB's internet web site or filed with the SEC. All documents provided to the MSRB pursuant to this subsection shall be accompanied by identifying information as prescribed by the MSRB.

The Board shall notify the MSRB, in a timely manner, of any failure by the Board to provide financial information or operating data in accordance with this subsection by the time required.

(b) Event Notices. The Board shall notify the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner not in excess of ten (10) business days after the occurrence of the event, of any of the following events with respect to the Bonds: (i) principal and interest payment delinquencies; (ii) non-payment related defaults, if material; (iii) unscheduled draws on debt service reserves reflecting financial difficulties; (iv) unscheduled draws on credit enhancements reflecting financial difficulties; (v) substitution of credit or liquidity providers, or their failure to perform; (vi) adverse tax opinions, the issuance by the Internal Revenue Service of

proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds; (vii) modifications to rights of holders of the Bonds, if material; (viii) bond calls, if material, and tender offers; (ix) defeasances; (x) release, substitution, or sale of property securing repayment of the Bonds, if material; (xi) rating changes; (xii) bankruptcy, insolvency, receivership or similar event of the obligated person; (xiii) the consummation of a merger, consolidation, or acquisition involving an obligated person or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; (xiv) the appointment of a successor or additional trustee or the change of name of a trustee, if material; (xv) incurrence of a Financial Obligation of the Board, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Board, any of which affect security holders, if material; and (xvi) default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the Board, any of which reflect financial difficulties.

As used in clause (xii), above, the phrase “bankruptcy, insolvency, receivership or similar event” means the appointment of a receiver, fiscal agent or similar officer for the System in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the System, or if jurisdiction has been assumed by leaving the System in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the System. The Board intends the words used in clauses (xv) and (xvi), above, and the definition of Financial Obligation in this Section to have the same meanings as when they are used in the Rule, as evidenced by SEC Release No. 34-83885, dated August 20, 2018.

(c) Identifying Information. All information and notices shall be provided to the MSRB in an electronic format, as prescribed by the MSRB, and all documents provided to the MSRB pursuant to this Section shall be accompanied by identifying information, as prescribed by the MSRB.

(d) Limitations, Disclaimers, and Amendments. The Board shall be obligated to observe and perform the covenants specified in this Section for so long as, but only for so long as, the Board remains an “obligated person” with respect to the Bonds within the meaning of the Rule, except that the Board in any event will give the notice required by Section 4 of this Thirty-Fifth Supplement of any Bond calls and defeasance that cause the Bonds to no longer be outstanding.

The provisions of this Section are for the sole benefit of the holders and beneficial owners of the Bonds, and nothing in this Section, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The Board undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this subsection and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the Board’s financial results, condition, or prospects, or hereby undertake to update any information provided

in accordance with this subsection or otherwise, except as expressly provided herein. The Board does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE BOARD BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE BOARD, WHETHER NEGLIGENT OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS SECTION, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR MANDAMUS OR SPECIFIC PERFORMANCE.

No default by the Board in observing or performing its obligations under this Section shall constitute a breach of or default under this Thirty-Fifth Supplement for purposes of any other provision of this Thirty-Fifth Supplement.

Should the Rule be amended to obligate the Board to make filings with or provide notices to entities other than the MSRB, the Board hereby agrees to undertake such obligation with respect to the Bonds in accordance with the Rule as amended.

Nothing in this Section is intended or shall act to disclaim, waive, or otherwise limit the duties of the Board under federal and State securities laws.

The provisions of this Section may be amended by the Board from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the Board, but only if (i) the provisions of this Section, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (ii) either (A) the holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Thirty-Fifth Supplement that authorizes such an amendment) of the outstanding Bonds consent to such amendment or (B) a person that is unaffiliated with the Board (such as nationally-recognized bond counsel) determines that such amendment will not materially impair the interests of the holders and beneficial owners of the Bonds. If the Board so amends the provisions of this Section, it shall include with any amended financial information or operating data next provided in accordance with this Section an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided. The Board may also amend or repeal the provisions of this continuing disclosure requirement if the SEC amends or repeals the applicable provisions of the Rule or a court of final jurisdiction enters judgment that such provisions of the Rule are invalid, but only if and to the extent that the provisions of this sentence would not prevent an underwriter from lawfully purchasing or selling Bonds in the primary offering of the Bonds.

(e) Modification of Undertaking. For the avoidance of doubt, the authority conferred on the Designated Financial Officer pursuant to Section 3(b) of this Thirty-Fifth Supplement to

determine and fix terms, provisions, details and matters relating to the Bonds includes the authority to modify the terms of this Section by specification of such modification in the Award Certificate for the Bonds.

Section 14. THIRTY-FIFTH SUPPLEMENT TO CONSTITUTE A CONTRACT; EQUAL SECURITY. In consideration of the acceptance of the Bonds, the issuance of which is authorized hereunder, by those who shall hold the same from time to time, this Thirty-Fifth Supplement shall be deemed to be and shall constitute a contract between the Board and the Holders from time to time of the Bonds and the pledge made in this Thirty-Fifth Supplement by the Board and the covenants and agreements set forth in this Thirty-Fifth Supplement to be performed by the Board shall be for the equal and proportionate benefit, security, and protection of all Holders, without preference, priority, or distinction as to security or otherwise of any of the Bonds authorized hereunder over any of the others by reason of time of issuance, sale, or maturity thereof or otherwise for any cause whatsoever, except as expressly provided in or permitted by this Thirty-Fifth Supplement.

Section 15. SEVERABILITY OF INVALID PROVISIONS. If any one or more of the covenants, agreements, or provisions herein contained shall be held contrary to any express provisions of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements, or provisions shall be null and void and shall be deemed separable from the remaining covenants, agreements, or provisions and shall in no way affect the validity of any of the other provisions hereof or of the Bonds issued hereunder.

Section 16. PAYMENT AND PERFORMANCE ON BUSINESS DAYS. Except as provided to the contrary in the FORM OF BONDS, whenever under the terms of this Thirty-Fifth Supplement or the Bonds, the performance date of any provision hereof or thereof, including the payment of principal of or interest on the Bonds, shall occur on a day other than a Business Day, then the performance thereof, including the payment of principal of and interest on the Bonds, need not be made on such day but may be performed or paid, as the case may be, on the next succeeding Business Day with the same force and effect as if made on the date of performance or payment.

Section 17. LIMITATION OF BENEFITS WITH RESPECT TO THE THIRTY-FIFTH SUPPLEMENT. With the exception of the rights or benefits herein expressly conferred, nothing expressed or contained herein or implied from the provisions of this Thirty-Fifth Supplement or the Bonds is intended or should be construed to confer upon or give to any person other than the Board, the Holders, and the Paying Agent/Registrar, any legal or equitable right, remedy, or claim under or by reason of or in respect to this Thirty-Fifth Supplement or any covenant, condition, stipulation, promise, agreement, or provision herein contained. This Thirty-Fifth Supplement and all of the covenants, conditions, stipulations, promises, agreements, and provisions hereof are intended to be and shall be for and inure to the sole and exclusive benefit of the Board, the Holders, and the Paying Agent/Registrar as herein and therein provided.

Section 18. CUSTODY, APPROVAL, BOND COUNSEL'S OPINION, CUSIP NUMBERS, PREAMBLE AND INSURANCE. The Designated Financial Officer is hereby authorized to have control of the Bonds issued hereunder and all necessary records and proceedings

pertaining to the Bonds pending their delivery and approval by the Attorney General of the State of Texas of the proceedings authorizing the Bonds in accordance with Chapter 1371, Texas Government Code, as amended. The Designated Financial Officer is also authorized to request that the Attorney General approve the Bonds and that the Comptroller of Public Accounts register the Bonds, and to cause an appropriate legend reflecting such approval and registration to appear on the Bonds and the substitute Bonds. The approving legal opinion of Bond Counsel and the assigned CUSIP numbers may, at the option of the Board, be printed on the Bonds and on any Bonds issued and delivered in exchange or replacement of any Bond, but neither shall have any legal effect, and shall be solely for the convenience and information of the Registered Owners of the Bonds. The preamble to this Thirty-Fifth Supplement is hereby adopted and made a part of this Thirty-Fifth Supplement for all purposes. If insurance is obtained on any of the Bonds, the Bonds shall bear, as appropriate and applicable, a legend concerning insurance as provided by the Insurer.

Section 19. REFUNDING OF REFUNDED OBLIGATIONS; ESCROW AGREEMENTS.

(a) Concurrently with the delivery of Bonds issued to refund Refunded Notes, the Designated Financial Officer shall cause to be deposited with the Issuing and Paying Agent for the Refunded Notes or with an Escrow Agent selected by the Designated Financial Officer, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Notes. In the event it is deemed necessary, the Designated Financial Officer is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Notes and to enter into one or more Escrow Agreements. The Designated Financial Officer is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Notes on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Notes.

(b) Concurrently with the delivery of each Series of Bonds issued in whole or in part to refund Refunded Bonds, the Designated Financial Officer shall cause to be deposited with the paying agent/registrar for the Refunded Bonds or Escrow Agent selected by the Designated Financial Officer, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Bonds in accordance with Chapter 1207, Texas Government Code, as amended. In the event it is deemed necessary, the Designated Financial Officer is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Bonds and to enter into one or more Escrow Agreements. The Designated Financial Officer is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Bonds on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Bonds.

(c) With regard to issuance of any Series of Bonds constituting Refunding Bonds, as provided in Section 2(b) above, the Designated Financial Officer shall designate in the Award Certificate the particular Potential Refunded Bonds to be refunded by such Series of Bonds;

provided, that the Award Certificate in which Refunded Bonds are so designated must contain a certification to the effect that the Bonds of such Series being issued to refund such Refunded Bonds are being sold on terms that produce present value savings as required by Section 3(b) hereof.

(d) Subject to the designation by the Designated Financial Officer of the Refunded Bonds to be refunded by a Series of Bonds, the Board irrevocably calls the particular Potential Refunded Bonds constituting Refunded Bonds for redemption prior to maturity on the date(s) and at the price(s) set forth in the Award Certificate.

The Designated Financial Officer, acting for and on behalf of the Board, shall provide for notice of such redemption to be given in accordance with the resolution(s) of the Board authorizing the Refunded Bonds.

(e) To assure the purchase of the “Escrowed Securities” referred to in the respective Escrow Agreements for the Refunded Notes or the Refunded Bonds, the Designated Financial Officer, acting for and on behalf of the Board, is hereby authorized to subscribe for, agree to purchase and purchase “Government Obligations,” as defined in resolutions authorizing the Refunded Notes or the resolutions authorizing the Refunded Bonds, in such amounts and maturities and bearing interest at such rates as may be provided for in such Escrow Agreement, and to execute any and all subscriptions, purchase agreements, commitments, letters of authorization and other documents necessary to effectuate the foregoing, and is authorized to create and fund (or cause to be created and funded) the “Escrow Fund” contemplated by such Escrow Agreement through the use of the proceeds of the Series of Bonds issued to refund the Refunded Notes or the Refunded Bonds, the moneys and investments held in the fund securing the Refunded Notes or the Refunded Bonds, and other lawfully available moneys of the Board.

(f) To satisfy in a timely manner all of the Board’s obligations under this Thirty-Fifth Supplement and the Escrow Agreement(s), the Designated Financial Officer and all other appropriate officers and agents of the Board are hereby severally authorized and directed for and on behalf of the Board to take all other actions that are reasonably necessary to provide for the refunding of the Refunded Notes or the Refunded Bonds, including, without limitation, executing and delivering for and on behalf of the Board all certificates, consents, receipts, requests and other documents as may be reasonably necessary to satisfy the Board’s obligations under the Escrow Agreement(s) and this Thirty-Fifth Supplement and to direct the transfer and application of funds of the Board consistent with the provisions of such Escrow Agreement(s) and this Thirty-Fifth Supplement.

Section 20. APPLICATION OF BOND PROCEEDS.

(a) Proceeds from the sale of the Bonds shall, promptly upon receipt thereof, be applied by the Designated Financial Officer, as follows: (i) accrued interest for the Bonds shall be deposited as provided in Section 9 hereof; (ii) an amount sufficient to accomplish the purposes of Section 19 hereof shall be so applied; (iii) an amount sufficient to pay the cost of acquiring, purchasing, constructing, improving, enlarging and equipping the property, facilities and improvements being financed with the proceeds of the Bonds shall be deposited in the Board’s accounts to be used for such purposes; (iv) the amount of any premium received as a portion of the purchase price of the Bonds issued to finance improvements or facilities to be financed

pursuant to Section 55.17 Authorization that is not to be counted against the authorized amount of bonds that can be issued pursuant to such Section 55.17 Authorization, shall, except as otherwise allowed by state law, including Sections 1201.042 and 1201.029 of the Texas Government Code, be credited to a special account to be held to pay interest on the Bonds on the first interest payment date; and (v) any proceeds from the sale of the Bonds remaining after the deposits provided for in clauses (i) through (iv) above, shall be applied to pay expenses arising in connection with the issuance of the Bonds and the refunding of the Refunded Obligations.

Any sale proceeds of Bonds remaining after making all deposits and payments provided for above shall be applied to the payment of principal of and interest on the Bonds.

(b) Additional projects may be added to the list of projects included in the Award Certificate pursuant to Section 3 hereof and the amount of the proceeds of the Bonds allocated to each project may be reallocated to other projects in the list (such reallocation may also result in the removal of any such project), and therefore be financed or refinanced with the proceeds of the Bonds upon satisfaction of the following conditions:

(i) the project has received any required approval or review of the Higher Education Coordinating Board to the extent and as required by the provisions of Section 61.058 of the Texas Education Code;

(ii) the Board shall have approved the construction of the project and made the findings required by Section 5 of the Master Resolution relating to the issuance of Parity Obligations to finance the cost of the project;

(iii) with respect to Tax-Exempt Bonds, the Board shall have received an opinion of Bond Counsel with respect to the Revenue Financing System, to the effect that the amendment of the exhibit, or the financing or refinancing of the project, and the expenditure of the proceeds of the Tax-Exempt Bonds to pay the cost of project will not adversely affect the treatment of interest on the Tax-Exempt Bonds for federal income tax purposes; and

(iv) the Designated Financial Officer shall execute and deliver a certificate to the Executive Director, Board of Regents certifying (a) that the requirements of subsection (b)(i), (ii), and (iii) of this Section have been satisfied and having attached to such certificate copies of the documents referred to in those subsections and (b) that, to the extent that the list of projects set forth in the Award Certificate or the allocation of proceeds set forth in the Award Certificate to finance or refinance improvements and facilities pursuant to Section 55.17 Authorization have been changed, the Board is in compliance with the requirements and limitations of such sections of the Education Code. A copy of the certificate shall be filed in the minutes of the Board with the Award Certificate.

Section 21. FURTHER PROCEDURES.

(a) The Chairman, Vice Chairman and Executive Director, Board of Regents, and each member of the Board, the Designated Financial Officer, and all other officers, employees, and agents of the Board, and each of them, shall be and they are hereby expressly authorized, empowered, and directed from time to time and at any time to do and perform all such acts and things and to execute, acknowledge, and deliver in the name and under the corporate seal and on behalf of the Board all such instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Thirty-Fifth Supplement, the Award Certificate, the Representation Letter, the Bonds, the sale and delivery of the Bonds and fixing all details in connection therewith, and the refunding of the Refunded Obligations. In addition, the Designated Financial Officer is authorized to submit a notice of intent to the Texas Bond Review Board requesting the approval of the issuance of the Bonds if such approval is required by law.

(b) In case any officer whose signature shall appear on the Bonds shall cease to be such officer before the delivery of the Bonds, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

(c) The Board hereby determines that (i) designating the number of this Supplemental Resolution is a ministerial act and (ii) the number of this Supplemental Resolution shall be revised at the direction of the Designated Financial Officer to conform the number of this Supplemental Resolution to the actual sequence of the Board's approval of this Supplemental Resolution in relation to the Board's approval of any other Supplemental Resolution(s). In addition, the Designated Financial Officer, General Counsel, and Bond Counsel are hereby authorized to approve, subsequent to the date of the adoption of this Thirty-Fifth Supplement, any amendments to the above named documents, and any technical amendments to this Thirty-Fifth Supplement as may be required by a Nationally-Recognized Rating Agency as a condition to the granting of a rating on the Bonds or as required by the office of the Texas Attorney General as a condition to the approval of the Bonds.

Section 22. APPROVAL OF NOTICE OF SALE AND OFFICIAL STATEMENT.

The Designated Financial Officer is authorized and directed to provide for and oversee the preparation of a notice of sale, if appropriate, a preliminary Official Statement and a final Official Statement in connection with the issuance of each Series of the Bonds, and to approve such official statement and deem it final in compliance with the Rule and to provide it to the purchasers of the Bonds in compliance with such Rule.

Section 23. DTC LETTER OF REPRESENTATIONS. The Designated Financial Officer is authorized to execute the Representation Letter and implement the Book-Entry-Only System of Bond registration with respect to the Bonds pursuant to the Representation Letter. Notwithstanding anything to the contrary contained herein, while the Bonds are subject to DTC's Book-Entry-Only-System and to the extent permitted by law, the Representation Letter is hereby incorporated herein and its provisions shall prevail over any other provisions of this Thirty-Fifth Supplement in the event of conflict. Provisions relating to DTC, its Book-Entry-Only System of registration, and the Representation Letter are detailed in Section 5(h) of this Thirty-Fifth Supplement.

Section 24. ADDITIONAL DEFEASANCE PROVISIONS.

(a) In addition to the defeasance provisions set forth in Section 12 of the Master Resolution, it is hereby provided that, to the extent that the Bonds are treated as Defeased Debt for purposes of Section 12 of the Master Resolution, any determination not to redeem Defeased Debt that is made in conjunction with the payment arrangements specified in Section 12(a)(i) or (ii) of the Master Resolution shall not be irrevocable, provided that: (1) in the proceedings providing for such defeasance, the Board expressly reserves the right to call the Defeased Bonds for redemption; (2) gives notice of the reservation of that right to the owners of the Defeased Bonds immediately following the defeasance; (3) directs that notice of the reservation be included in any redemption notices that it authorizes; and (4) at or prior to the time of the redemption, satisfies the conditions of subsection (a) of Section 12 of the Master Resolution with respect to such Defeased Debt as though it was being defeased at the time of the exercise of the option to redeem the Defeased Debt, after taking the redemption into account in determining the sufficiency of the provisions made for the payment of the Defeased Debt.

(b) Notwithstanding the provisions of Section 12(c) of the Master Resolution and except as otherwise provided in the Award Certificate for the Bonds, in connection with the defeasance of the Bonds pursuant to Section 12 of the Master Resolution, the term Government Obligations shall mean (i) direct, noncallable obligations of the United States of America, including obligations that are unconditionally guaranteed by the United States of America (including Interest Strips of the Resolution Funding Corporation), (ii) noncallable obligations of an agency or instrumentality of the United States of America, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the Board adopts or approves proceedings authorizing the issuance of refunding bonds or otherwise provide for the funding of an escrow to effect the defeasance of the Bonds are rated as to investment quality by a nationally recognized investment rating firm not less than “AAA” or its equivalent, and (iii) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the Board adopts or approves proceedings authorizing the issuance of refunding bonds or otherwise provide for the funding of an escrow to effect the defeasance of the Bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than “AAA” or its equivalent.

(c) Notwithstanding the provisions of Section 12 of the Master Resolution, the Board may provide for the irrevocable deposit contemplated by Section 12 of the Master Resolution to be made with the Paying Agent/Registrar or with any other eligible bank or trust company as then authorized by state law.

(d) Notwithstanding the provisions of Section 12 of the Master Resolution or any of the other provisions of this Section, any Taxable Bonds issued under this Thirty-Fifth Supplement may be designated by the Designated Financial Officer in the Award Certificate as not being subject to defeasance to the extent that such Designated Financial Officer determines in the Award Certificate that such treatment is in the best economic interests of the Board.

Section 25. REPEAL OF CONFLICTING RESOLUTIONS. All resolutions and all parts of any resolutions which are in conflict or are inconsistent with this Thirty-Fifth Supplement

are hereby repealed and shall be of no further force or effect to the extent of such conflict or inconsistency.

Section 26. DEFEASANCE OF OUTSTANDING PARITY OBLIGATIONS. The Board desires to authorize the use of certain lawfully available funds of the Board, as determined by the Designated Financial Officer, to defease and refund, from time to time, certain outstanding Parity Obligations previously issued by the Board in accordance with the applicable defeasance provisions in the respective Supplemental Resolutions that authorized the issuance of such Parity Obligations. The Designated Financial Officer is hereby authorized to determine and retire, from time to time, the various portions of such outstanding Parity Obligations which are economically advantageous for Board to retire by the defeasance of such debt. The Designated Financial Officer is authorized to enter into one or more Escrow Agreements to accomplish such defeasances. In the event of such a defeasance, the Designated Financial Officer is authorized hereby to take such steps as may be necessary to purchase the escrowed securities identified in such Escrow Agreements on behalf of the Board and is authorized to create and fund the escrow funds contemplated by the Escrow Agreements through the use of the lawfully available funds of the Board. The Designated Financial Officer is authorized to call for redemption such Parity Obligations defeased pursuant to this Section and is hereby authorized to provide and complete an appropriate notice of redemption to the paying agent(s) for such Parity Obligations in anticipation of or upon the deposit with the Escrow Agent of such available funds and compliance with the conditions set forth in the Escrow Agreements.

Section 27. DESIGNATION OF NEW PARTICIPANT OF THE FINANCING SYSTEM.

(a) The Master Resolution provides that if the Board desires for an institution or agency governed by the Board to become a Participant (as defined in the Master Resolution) of the Financing System, it may include said institution or agency in the Financing System with the effect set forth in the Master Resolution by the adoption of a Supplement to the Master Resolution.

(b) By virtue of the passage and approval of this Thirty-Fifth Supplement, the Board hereby designates Texas A&M University – Victoria, an institution governed by the Board, as a Participant of the Financing System, subject to all rights and obligations set forth in the Master Resolution and in this Thirty-Fifth Supplement.

Section 28. PUBLIC NOTICE. It is hereby found and determined that each of the officers and members of the Board was duly and sufficiently notified officially and personally, in advance, of the time, place, and purpose of the meeting at which this Thirty-Fifth Supplemental Resolution was adopted, and that this Thirty-Fifth Supplemental Resolution would be introduced and considered for adoption at said meeting; that said meeting was open to the public, and public notice of the time, place, and purpose of said meeting was given, all as required by Chapter 551, Texas Government Code.

EXHIBIT A

DEFINITIONS

As used in this Thirty-Fifth Supplement the following terms and expressions shall have the meanings set forth below, unless the text hereof specifically indicates otherwise:

The term “Acts” means, collectively, Chapter 55, Texas Education Code, as amended, and Chapters 1207 and 1371, Texas Government Code, as amended.

The term “Authorized Denomination” means \$5,000 or any integral multiple thereof with respect to Current Interest Bonds and \$5,000 in Maturity Amount or any integral multiple thereof with respect to Capital Appreciation Bonds, except as otherwise provided in the Award Certificate for each Series of Bonds.

The term “Award Certificate” means the certificate executed by the Designated Financial Officer in connection with each Series of Bonds which establishes the terms of the Bonds delivered pursuant to Section 3 of this Thirty-Fifth Supplement.

The terms “Board” and “Issuer” mean the Board of Regents of The Texas A&M University System or any successor thereto.

The term “Bond Counsel” means Winstead PC or such other nationally-recognized firm designated by the Board as Bond Counsel for purposes of this Thirty-Fifth Supplement.

The term “Bond Purchase Contract” means the Board’s agreement with underwriters providing for the sale of a Series of Bonds as authorized by Section 2(c) hereof, provided that two or more Series of Bonds may be sold to the same underwriters pursuant to the terms of a single Bond Purchase Contract.

The term “Bonds” means, collectively, the Bonds issued pursuant to this Supplemental Resolution, and all substitute bonds exchanged therefor, and all other substitute and replacement bonds issued pursuant to this Supplemental Resolution; and the term “Bond” means any of the Bonds.

The term “Bond Year” means the period beginning on June 2 of any calendar year and continuing through June 1 of the following calendar year.

The term “Business Day” means any day other than a Saturday, Sunday, or legal holiday, or a day on which banking institutions in either the State of New York or the State of Texas are authorized by law or executive order to close.

The term “Capital Appreciation Bonds” means the Bonds on which no interest is paid prior to maturity, maturing variously in each of the years and in the aggregate principal amount and Maturity Amount as set forth in the Award Certificate.

The term “Code” means the Internal Revenue Code of 1986, as amended.

The term “Compounded Amount” means, with respect to a Capital Appreciation Bond, as of any particular date of calculation, the original principal amount thereof, plus all interest accrued and compounded to the particular date of calculation, as determined in accordance with Section 4 of this Thirty-Fifth Supplement and the Compounded Amount Table relating to such Bonds.

The term “Compounded Amount Table” means, with respect to the Capital Appreciation Bonds, the Compounded Amount Table as defined in Section 4 of this Thirty-Fifth Supplement.

The term “Compounding Dates” means Compounding Dates as defined in Section 4 of this Thirty-Fifth Supplement.

The term “Current Interest Bonds” means the Bonds paying current interest and maturing in each of the years and in the aggregate principal amounts set forth in the Award Certificate.

The term “Definitive Bonds” means the Bonds issued in exchange for the Initial Bond.

The term “Designated Financial Officer” means each Designated Financial Officer under the Master Resolution and shall include the Chancellor, the Deputy Chancellor and Chief Financial Officer, the Chief Investment Officer and Treasurer, the Deputy Chief Investment Officer, or an officer who has assumed the duties of any of the foregoing named officers, or such other officer or employee of the System authorized by the Board to act as a Designated Financial Officer.

The term “DTC” means The Depository Trust Company of New York, New York, New York, or any successor securities depository.

The term “DTC Participant” means securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations on whose behalf DTC was created to hold securities to facilitate the clearance and settlement of securities transactions among DTC Participants.

The term “Escrow Agent” means each Escrow Agent selected pursuant to Section 19 hereof.

The term “Financial Obligation” means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of a debt obligation or any such derivative instrument; provided that “financial obligation” shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

The term “Initial Bond” means the Bond initially delivered hereunder and upon which the registration certificate, manually executed by or on behalf of the Comptroller of Public Accounts of the State of Texas, has been placed.

The term “Issuance Date” means the date of delivery of Bonds to the initial purchaser or purchasers thereof against payment therefor.

The term “MSRB” shall mean the Municipal Securities Rulemaking Board.

The term “Master Resolution” means the Master Resolution Establishing The Texas A&M University System Revenue Financing System adopted by the Board on November 19, 1990, as amended on September 17, 1993 and July 25, 1997.

The term “Maturity” means the date on which the principal of a Bond becomes due and payable as therein and herein provided, whether at Stated Maturity, by redemption, declaration of acceleration or otherwise.

The term “Maturity Amount” means the Compounded Amount of a Capital Appreciation Bond due on its Stated Maturity.

The term “Nationally-Recognized Rating Agency” means any nationally-recognized securities rating agency that provides a rating on the Bonds at the request of the Board.

The term “Official Statement” means the disclosure document describing the Bonds of a Series dated the date of sale pursuant to Section 22 of this Thirty-Fifth Supplement.

The term “Paying Agent/Registrar,” “Paying Agent” or “Registrar” means the agent appointed pursuant to Section 5 hereof, or any successor to such agent.

The term “Potential Refunded Bonds” means the outstanding Parity Obligations previously issued by the Board.

The term “Record Date” means, with respect to the Bonds, the last calendar day of each month preceding an interest payment date

The term “Refunded Bonds” means the Potential Refunded Bonds to be refunded by a Series of Bonds as set forth in the Award Certificate.

The term “Refunded Notes” means the Board’s Revenue Financing System Commercial Paper Notes, Series B to be refunded by a Series of Bonds as set forth in the Award Certificate.

The term “Refunded Obligations” means, collectively, the Refunded Notes, if any, and the Refunded Bonds, if any, refunded by a Series.

The term “Registration Books” means the books or records relating to the registration, payment and transfer or exchange of the Bonds maintained by the Paying Agent/Registrar pursuant to Section 5 hereof.

The term “Representation Letter” means the Blanket Letter of Representation with DTC regarding the Book Entry Only System.

The term “Rule” means SEC Rule 15c2-12, as amended from time to time.

The term “SEC” means the United States Securities and Exchange Commission.

The term “Section 55.17 Authorization” means the statutory authorization provided by the Legislature for Section 55.17 Projects.

The term “Section 55.17 Projects” means the improvements or facilities to be financed or refinanced with Bonds pursuant to Sections 55.1711, 55.1721, 55.1731, 55.1741, 55.17411, 55.1751, 55.1771, 55.1781, and 55.1791 of the Education Code, or similar provisions currently existing or hereafter enacted by the Legislature.

The term “Series” means any designated Series of Bonds issued pursuant to this Thirty-Fifth Supplement.

The term “State” means the State of Texas.

The term “Taxable Bonds” means any Bonds designated by the Designated Financial Officer in the Award Certificate as Taxable Bonds, the interest on which is not intended to be excludable from the gross income of the owners thereof for federal income tax purposes pursuant to section 103 of the Code.

The term “Tax-Exempt Bonds” means any Bonds designated by the Designated Financial Officer in the Award Certificate as Tax-Exempt Bonds, the interest on which is intended to be excludable from the gross income of the owners thereof for federal income tax purposes pursuant to section 103 of the Code.

The term “Thirty-Fifth Supplement” means this Supplemental Resolution authorizing the Bonds.

EXHIBIT B

FORM OF BONDS

#[FORM OF FIRST TWO PARAGRAPHS OF CURRENT INTEREST BONDS]

United States of America
State of Texas

NUMBER	PRINCIPAL AMOUNT
R-_____	\$ _____
REGISTERED	REGISTERED

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
REVENUE FINANCING SYSTEM BONDS, SERIES _____

<u>INTEREST RATE</u>	<u>MATURITY DATE</u>	<u>[DATED/ISSUANCE DATE]</u>	<u>CUSIP:</u>
_____%	_____, 20__	_____	_____

REGISTERED OWNER:

PRINCIPAL AMOUNT: _____ DOLLARS

ON THE MATURITY DATE specified above the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner, specified above, or to the registered assignee hereof (either being hereinafter called the "registered owner") the principal amount, specified above, and to pay interest thereon, calculated on the basis of a 360-day year composed of twelve 30-day consecutive months, from the [Dated Date] [Issuance Date], specified above, to the Maturity Date, specified above, or the date of redemption prior to maturity, at the interest rate per annum, specified above, with interest being payable on _____, 20__, and semiannually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date.

THE PRINCIPAL OF AND INTEREST ON this Bond are payable in lawful money of the United States of America, without exchange or collection charges, solely from funds of the Board required by the Bond Resolution (hereinafter defined) to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided. The principal of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, at the corporate trust office of _____ in _____, which is the "Paying Agent/Registrar" for this Bond. The payment of interest

on this Bond shall be made by the Paying Agent/Registrar to the registered owner hereof on each interest payment date by check, dated as of such interest payment date, drawn by the Paying Agent/Registrar on, and payable solely from, funds of the Board required by the Bond Resolution (hereinafter defined), to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided; and such check shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, on each such interest payment date, to the registered owner hereof, at the address of the registered owner, as it appeared on the last calendar day of the month next preceding each such date (the "Record Date") on the Registration Books kept by the Paying Agent/Registrar, as hereinafter described; provided, that upon the written request of any owner of no less than \$1,000,000 in aggregate principal amount of the Bonds, delivered to the Paying Agent/Registrar not later than the Record Date immediately preceding an interest payment date, interest due on such interest payment date shall be made by wire transfer to any designated account within the United States of America. In addition, interest may be paid by such other method acceptable to the Paying Agent/Registrar, requested by, and at the risk and expense of, the registered owner. Any accrued interest due upon the redemption of this Bond prior to maturity as provided herein shall be paid to the registered owner upon presentation and surrender of this Bond for redemption and payment at the corporate trust office of the Paying Agent/Registrar. The Board covenants with the registered owner of this Bond that on or before each principal payment date, interest payment date, and accrued interest payment date for this Bond it will make available to the Paying Agent/Registrar, from the Pledged Revenues, the amounts required to provide for the payment, in immediately available funds, of all principal of and interest on the Bonds, when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on August 28, 2025 (the "Bond Resolution"). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meanings given in the Bond Resolution.

* * *

##[FORM OF FIRST TWO PARAGRAPHS OF CAPITAL APPRECIATION BONDS]

NUMBER
CR-____
REGISTERED

MATURITY AMOUNT
\$_____
REGISTERED

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
REVENUE FINANCING SYSTEM BONDS, SERIES _____

<u>INTEREST RATE</u>	<u>MATURITY DATE</u>	<u>ISSUANCE DATE</u>	<u>CUSIP:</u>
_____%	_____, 20__	_____	_____

REGISTERED OWNER:

MATURITY AMOUNT: _____ DOLLARS

ON THE MATURITY DATE specified above, the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the “Board”), being an agency and political subdivision of the State of Texas, hereby promises to pay to the Registered Owner specified above or the registered assignee hereof (either being hereinafter called the “Registered Owner”) the Maturity Amount specified above representing the original principal amount hereof and accrued and compounded interest hereon. Interest shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20__. For convenience of reference, a table appears on the back of this Bond showing the “Compounded Amount” of the original principal amount per \$5,000 Maturity Amount compounded semiannually at the yield shown on such table.

THE MATURITY AMOUNT OF this Bond is payable in lawful money of the United States of America, without exchange or collection charges, solely from funds of the Board required by the Bond Resolution to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided. The Maturity Amount or Compounded Amount of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, as the case may be, at the corporate trust office of _____ in _____, which is the “Paying Agent/Registrar” for this Bond. The Board covenants with the registered owner of this Bond that on or before the Maturity Date for this Bond it will make available to the Paying Agent/Registrar, the amount required to provide for the payment, in immediately available funds, of the Maturity Amount when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on August 28, 2025 (the “Bond Resolution”). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with

arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meaning given in the Bond Resolution.

**[FORM OF REMAINDER OF CURRENT INTEREST BONDS
AND CAPITAL APPRECIATION BONDS]**

IF THE DATE for the payment of the principal of or interest on this Bond shall be a Saturday, a Sunday, a legal holiday, or a day on which banking institutions in The City of New York, New York, or in the city where the corporate trust office of the Paying Agent/Registrar is located are authorized by law or executive order to close, then the date for such payment shall be the next succeeding day which is not such a Saturday, Sunday, legal holiday, or day on which banking institutions are authorized to close; and payment on such date shall have the same force and effect as if made on the original date payment was due.

THIS BOND is one of an issue of Bonds dated _____, 20__, authorized by the Bond Resolution in the aggregate principal amount of \$_____ for the purpose of *[(i) refunding the Refunded Notes and the Refunded Bonds; (ii) providing \$_____ to pay the cost of acquiring, purchasing, constructing, improving, enlarging, and equipping the property and facilities of the Participants of the Revenue Financing System; and (iii) paying the costs related thereto], ##[and comprised of (i) Bonds in the aggregate principal amount of \$_____ that pay interest only at maturity (the "Capital Appreciation Bonds") and (ii) Bonds in the aggregate principal amount of \$_____ that pay interest semiannually until maturity (the "Current Interest Bonds")].

**On _____, or on any date thereafter, the Bonds scheduled to mature on _____, and thereafter may be redeemed prior to their scheduled maturities, at the option of the Board, with funds derived from any available and lawful source, as a whole, or in part, and, if in part, the particular Bonds, or portions thereof, to be redeemed shall be selected and designated by the Board (provided that a portion of a Bond may be redeemed only in an integral multiple of \$5,000), at a redemption price equal to _____ and accrued interest to date fixed for the redemption; provided, that during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, if fewer than all of the Bonds of the same maturity and bearing the same interest rate are to be redeemed, the particular Bonds of such maturity and bearing such interest rate shall be selected in accordance with the arrangements between the Board and the securities depository.

**The Bonds of this issue scheduled to mature on _____ are subject to mandatory sinking fund redemption prior to their scheduled maturity and shall be redeemed by the Board, in part, prior to their scheduled maturity, with the particular Bonds or portions thereof to be redeemed to be selected and designated by the Board (provided that a portion of a Bond may be redeemed only in an integral multiple of \$5,000), at a redemption price equal to the par or principal amount thereof and accrued interest to the date of redemption, on the dates, and in the principal amounts, respectively, as set forth in the following schedule:

Bonds Maturing _____

Redemption Date

Principal Amount

**The principal amount of the Bonds required to be redeemed on each such redemption date pursuant to the foregoing operation of the mandatory sinking fund shall be reduced, at the option of the Board, by the principal amount of any Bonds, which, at least 45 days prior to the mandatory sinking fund redemption date, (1) shall have been acquired by the Board and delivered to the Paying Agent/Registrar for cancellation, or (2) shall have been acquired and canceled by the Paying Agent/Registrar at the direction of the Board, in either case of (1) or (2) at a price not exceeding the par or principal amount of such Bonds or (3) have been redeemed pursuant to the optional redemption provisions set forth above and not theretofore credited against a mandatory sinking fund redemption. During any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, if fewer than all of the Bonds of the same maturity and bearing the same interest rate are to be redeemed, the particular Bonds of such maturity and bearing such interest rate shall be selected in accordance with the arrangements between the Board and the securities depository.

**AT LEAST 30 days prior to the date for any redemption of this Bond prior to maturity, a notice of such redemption also shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, to the registered owner of each Bond, or portion thereof to be redeemed, at its address as it appeared on the Registration Books on the 45th day prior to such redemption date and to major securities depositories, national bond rating agencies, and bond information services; provided, however, that the failure to send, mail, or receive such notice, or any defect therein or in the sending or mailing thereof, shall not affect the validity or effectiveness of the proceedings for the redemption of any Bond. By the date fixed for any such redemption, due provision shall be made by the Board with the Paying Agent/Registrar for the payment of the required redemption price for this Bond or the portion hereof which is to be so redeemed, plus accrued interest thereon to the date fixed for redemption. If such notice of redemption is given, and if due provision for such payment is made, all as provided above, this Bond, or the portion thereof which is to be so redeemed, thereby automatically shall be redeemed prior to its scheduled maturity, and shall not bear interest after the date fixed for its redemption, and shall not be regarded as being outstanding except for the right of the registered owner to receive the redemption price plus accrued interest to the date fixed for redemption from the Paying Agent/Registrar out of the funds provided for such payment. The Paying Agent/Registrar shall record in the Registration Books all such redemptions of principal of this Bond or any portion hereof. If a portion of any Bond shall be redeemed, a substitute Bond or Bonds having the same maturity date, bearing interest at the same rate, in any denomination or denominations in any integral multiple of \$5,000, at the written request of the registered owner, and in an aggregate principal amount equal to the unredeemed portion thereof, will be issued to the registered owner upon the surrender thereof for cancellation, at the expense of the Board, all as provided in the Bond Resolution.

THIS BOND OR ANY PORTION OR PORTIONS HEREOF IN ANY AUTHORIZED DENOMINATION may be assigned and shall be transferred only in the Registration Books of the Board kept by the Paying Agent/Registrar acting in the capacity of registrar for the Bonds, upon the terms and conditions set forth in the Bond Resolution. Among other requirements for such assignment and transfer, this Bond must be presented and surrendered to the Paying

Agent/Registrar, together with proper instruments of assignment, in form and with guarantee of signatures satisfactory to the Paying Agent/Registrar, evidencing assignment of this Bond or any portion or portions hereof in any authorized denomination to the assignee or assignees in whose name or names this Bond or any such portion or portions hereof is or are to be transferred and registered. The Form of Assignment printed or endorsed on this Bond shall be executed by the registered owner, or its duly authorized attorney or representative, to evidence the assignment hereof. A new Bond or Bonds payable to such assignee or assignees (which then will be the new registered owner or owners of such new Bond or Bonds), or to the previous registered owner in the case of the assignment and transfer of only a portion of this Bond, may be delivered by the Paying Agent/Registrar in exchange for this Bond, all in the form and manner as provided in the next paragraph hereof for the exchange of other Bonds. The Board shall pay the Paying Agent/Registrar's standard or customary fees and charges, if any, for making such transfer or exchange as provided below, but the one requesting such transfer or exchange shall pay any taxes or other governmental charges required to be paid with respect thereto. The Paying Agent/Registrar shall not be required to make transfers of registration or exchange of this Bond or any portion hereof #[(i) with respect to Current Interest Bonds,] during the period commencing with the close of business on any Record Date and ending with the opening of business on the next following principal or interest payment date, or, (ii) with respect to any Bond or any portion thereof called for redemption prior to maturity, within 45 days prior to its redemption date. The registered owner of this Bond shall be deemed and treated by the Board and the Paying Agent/Registrar as the absolute owner hereof for all purposes, including payment and discharge of liability upon this Bond to the extent of such payment, and, to the extent permitted by law, the Board and the Paying Agent/Registrar shall not be affected by any notice to the contrary.

ALL BONDS OF THIS SERIES are issuable solely as fully registered bonds, without interest coupons, #[(with respect to the Current Interest Bonds,] in the denomination of any integral multiple of \$5,000 ##[, with respect to Capital Appreciation Bonds, in the denomination of \$5,000 Maturity Amounts or any integral multiple thereof.] As provided in the Bond Resolution, this Bond may, at the request of the registered owner or the assignee or assignees hereof, be exchanged for a like aggregate principal amount of fully registered bonds, without interest coupons, payable to the appropriate registered owner, assignee, or assignees, as the case may be, having the same maturity date, in the same form, and bearing interest at the same rate, in any authorized denomination as requested in writing by the appropriate registered owner, assignee, or assignees, as the case may be, upon surrender of this Bond to the Paying Agent/Registrar for cancellation, all in accordance with the form and procedures set forth in the Bond Resolution. Whenever the beneficial ownership of this Bond is determined by a book entry at a securities depository for the Bonds, the foregoing requirements of holding, delivering, or transferring this Bond shall be modified to require the appropriate person or entity to meet the requirements of the securities depository as to registering or transferring the book entry to produce the same effect.

IN THE EVENT any Paying Agent/Registrar for the Bonds is changed by the Board, resigns, or otherwise ceases to act as such, the Board has covenanted in the Bond Resolution that it promptly will appoint a competent and legally qualified substitute therefor, and promptly will cause written notice thereof to be mailed to the registered owners of the Bonds.

IT IS HEREBY certified, recited, and covenanted that this Bond has been duly and validly authorized, issued, and delivered; that all acts, conditions, and things required or proper to be

performed, exist, and be done precedent to or in the authorization, issuance, and delivery of this Bond have been performed, existed, and been done in accordance with law; that the Series of Bonds of which this Bond is one constitute Parity Obligations under the Master Resolution; and that the interest on and principal of this Bond, together with the other Bonds of this Series and the other outstanding Parity Obligations are equally and ratably secured by and payable from a lien on and pledge of the Pledged Revenues, subject only to the provisions of Prior Encumbered Obligations, if any.

THE BOARD has reserved the right, subject to the restrictions referred to in the Bond Resolution, (i) to issue additional Parity Obligations which also may be secured by and made payable from a lien on and pledge of the aforesaid Pledged Revenues, in the same manner and to the same extent as this Bond, and (ii) to amend the provisions of the Bond Resolution under the conditions provided in the Bond Resolution.

THE REGISTERED OWNER hereof shall never have the right to demand payment of this Bond or the interest hereon out of any funds raised or to be raised by taxation or from any source whatsoever other than specified in the Bond Resolution.

BY BECOMING the registered owner of this Bond, the registered owner thereby acknowledges all of the terms and provisions of the Bond Resolution, agrees to be bound by such terms and provisions, acknowledges that the Bond Resolution is duly recorded and available for inspection in the official minutes and records of the Board, and agrees that the terms and provisions of this Bond and the Bond Resolution constitute a contract between each registered owner hereof and the Board.

IN WITNESS WHEREOF, the Board has caused this Bond to be signed with the manual or facsimile signature of the Chairman or Vice Chairman of the Board and countersigned with the manual or facsimile signature of the Executive Director, Board of Regents, and has caused the official seal of the Board to be duly impressed, or placed in facsimile, on this Bond.

(signature)

Executive Director, Board of
Regents of The Texas A&M
University System

(signature)

[Vice] Chairman, Board of
Regents of The Texas A&M
University System

(BOARD SEAL)

- * The use of proceeds provisions shall be conformed to the purposes referenced in the Award Certificate.
- ** The redemption provisions shall be conformed to the language relating to redemption in the Award Certificate. Provisions of Bonds related to redemption are to be deleted if the Bonds are not subject to redemption. Any inconsistencies in such provisions shall be resolved in favor of the Award Certificate.
- # For inclusion in Current Interest Bonds if some of the Bonds are issued as Capital Appreciation Bonds.
- ## For inclusion in Capital Appreciation Bonds.

[INSERTIONS FOR THE INITIAL BONDS]

The Initial Current Interest Bond shall be in the form set forth in this exhibit, except that:

- A. Immediately under the name of the Bond, the headings “INTEREST RATE” and “MATURITY DATE” shall both be completed with the words “As shown below”, and the heading “CUSIP NO.” shall be deleted.
- B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

“The BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY (the “Board”), being an agency of the State of Texas, hereby promises to pay to the registered owner specified above or the registered assignee hereof (either being hereinafter called the “registered owner”) on _____ in each of the years in the principal installments and bearing interest at the per annum rates set forth in the following schedule:

<u>Principal</u> <u>Installments</u>	<u>Years of</u> <u>Stated Maturities</u>	<u>Interest</u> <u>Rates</u>
---	---	---------------------------------

(Information from Award Certificate to be inserted)

The Board promises to pay interest on the unpaid principal amount hereof from the [Dated Date] [Issuance Date] specified above at the respective per annum rate of interest specified above, calculated on the basis of a 360-day year composed of twelve 30-day months, to the Maturity Date specified above, or the date of redemption prior to maturity; with interest being payable on _____, 20__, and semi-annually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date.”

C. The Initial Bond shall be numbered "T-1".

The Initial Capital Appreciation Bond shall be in the form set forth in this exhibit, except that:

- A. Immediately under the name of the Bond, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below", and the heading "CUSIP NO." shall be deleted.
- B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

"The BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner specified above or the registered assignee hereof (either being hereinafter called the "registered owner") on _____ in each of the years in the Maturity Amounts and bearing interest at the per annum rates set forth in the following schedule:

<u>Maturity</u> <u>Amounts</u>	<u>Years of</u> <u>Stated Maturities</u>	<u>Interest</u> <u>Rates</u>
-----------------------------------	---	---------------------------------

(Information from Award Certificate to be inserted)

Interest shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20____. For convenience of reference, a table appears on the back of this Bond showing the "Compounded Amount" of the original principal amount per \$5,000 Maturity Amount compounded semiannually at the yield shown on such table."

C. The Initial Capital Appreciation Bond shall be numbered "CT-I".

* * *

TABLE OF ACCRETED VALUES [FOR CAPITAL APPRECIATION BONDS]

The Accreted Value, initial offering price (all per \$5,000 of Maturity Amount), together with the yield to maturity are as follows. Accreted Values are calculated based on the initial offering price and yield to maturity and, except at maturity, do not equal principal amount plus accrued interest.

FORM OF PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

It is hereby certified that this Bond has been issued under the provisions of the Bond Resolution described in this Bond and that this Bond has been issued in conversion of and exchange for or replacement of a bond, bonds, or a portion of a bond or bonds of an issue which originally was approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts of the State of Texas.

[_____] , as
Paying Agent/Registrar

Dated: _____

By: _____
Authorized Representative

Address: _____

FORM OF REGISTRATION CERTIFICATE
OF THE COMPTROLLER OF PUBLIC ACCOUNTS

COMPTROLLER'S REGISTRATION CERTIFICATE

REGISTER NO.

I hereby certify that this Bond has been examined, certified as to validity, and approved by the Attorney General of the State of Texas, and that this Bond has been registered by the Comptroller of Public Accounts of the State of Texas.

Witness my signature and seal this

(COMPTROLLER'S SEAL)

Comptroller of Public Accounts of the State
of Texas

FORM OF ASSIGNMENT

ASSIGNMENT

The following abbreviations, when used in the inscription on the face of this Bond, shall be construed as though they were written out in full according to applicable laws or regulations:

TEN COM --	as tenants in common	UNIF GIFT MIN ACT -- Custodian
TEN ENT --	as tenants by the entireties	(Cust) (Minor)
JT TEN --	as joint tenants with rights of survivorship and not as tenants in common	under Uniform Gifts to Minors Act (State)

Additional abbreviations may also be used though not in the above list.

FOR VALUE RECEIVED, the undersigned sells, assigns and transfers unto

Please insert Social Security or

Other Identification Number of Assignee
/ _____ /

(Name and Address of Assignee)

the within Bond and does hereby irrevocably constitutes and appoints

_____ to transfer said Bond on the books kept for registration thereof with full power of substitution in the premises.

Dated: _____

Signature Guaranteed: _____

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Bond in every particular, without alteration or enlargement or any change whatever; and

NOTICE: Signature(s) must be guaranteed by the Securities Transfer Association signature guarantee program.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Maria L. Robinson, Chief Investment Officer and Treasurer
The Texas A&M University System

Subject: Adoption of the First Amendment to the Amended and Restated Second Supplemental Resolution Authorizing the Board of Regents of The Texas A&M University System Revenue Financing System Commercial Paper Program

Proposed Board Action:

Adoption of the First Amendment to the Amended and Restated Second Supplemental Resolution for the Revenue Financing System Commercial Paper Program.

Background Information:

Revenue Financing System “RFS) Commercial Paper is used for interim financing of capital improvement projects during design and construction, the purchase of equipment, and for cash flow management of gift-funded projects. Financing projects in commercial paper provides lower costs to the members through construction as only interest is due during this timeframe. In addition, projects funded with gifts are generally financed with commercial paper to manage the cash flows as gifts are often paid in increments over several years and not transitioned to long-term debt. Approximately \$1.7 billion of funding will be needed for RFS projects that were approved on the FY2025 – FY2029 System Capital Plan in amounts of approximately \$400-500 million per year. In order to accommodate the annual cash needs, approval is requested to increase the RFS Commercial Paper authorization from \$300 million, currently, to \$500 million.

Under the amended resolution, the term of the RFS Commercial Paper program will be extended from 2030 to 2065 to match the 40-year term allowable for RFS debt.

A&M System Funding or Other Financial Implications:

Debt service for RFS Commercial Paper will be funded with various revenues including auxiliary enterprises, student fees, designated tuition, higher education funds, and legislative appropriations for CCAP projects.

Strategic Plan Imperative(s) this Item Advances:

Approval of this agenda item will advance The Texas A&M University System strategic imperative 6, which provides that “The A&M System, in adhering to the high standard of excellence and growth required in this strategic plan, will display prudent financial stewardship and sustainability.”

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

Office of Treasury Services

July 10, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of the First Amendment to the Amended and Restated Second Supplemental Resolution Authorizing the Board of Regents of The Texas A&M University System Revenue Financing System Commercial Paper Program

I recommend adoption of the following minute order:

“The First Amendment to the Amended and Restated Second Supplemental Resolution authorizing the Board of Regents of The Texas A&M University System Revenue Financing System Commercial Paper Program, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other Designated Financial Officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, all in accordance with the provisions of the resolution.”

Respectfully submitted,

Maria L. Robinson
Chief Investment Officer and Treasurer

Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

**FIRST AMENDMENT TO THE AMENDED AND RESTATED
SECOND SUPPLEMENTAL RESOLUTION TO THE MASTER RESOLUTION
ESTABLISHING THE REVENUE FINANCING SYSTEM
COMMERCIAL PAPER PROGRAM**

WHEREAS, the Board of Regents adopted a Master Resolution Establishing The Texas A&M University System Revenue Financing System (referred to herein as the “Master Resolution”); and

WHEREAS, on January 25, 2001, the Board adopted the Amended and Restated Second Supplemental Resolution to the Master Resolution that authorized and established a Revenue Financing System interim financing program through the issuance of commercial paper notes, amended such resolution on July 23, 2004, and further amended such resolution on March 27, 2008 (the “Second Supplemental Resolution”); and

WHEREAS, as amended, the Second Supplemental Resolution provides that up to \$300,000,000 of tax-exempt commercial paper notes may be outstanding at any time; and

WHEREAS, the Board hereby deems it necessary to amend the Second Supplemental Resolution to (i) increase the aggregate principal amount of Notes that may be outstanding under such interim financing program from \$300,000,000 to \$500,000,000, (ii) extend the Maximum Maturity Date for such program from December 1, 2030 to April 30, 2065; and (iii) make the other conforming and nonsubstantive changes set forth herein; and

WHEREAS, the Notes authorized to be issued pursuant to this First Amendment to the Amended and Restated Second Supplemental Resolution (the “First Amendment”) are and shall be issued pursuant to Chapter 55, Texas Education Code, as amended, and Chapter 1371, Texas Government Code, as amended, and the Board hereby finds that the purposes for which it may issue Notes hereunder constitute “eligible projects”, as contemplated by Chapter 1371, Texas Government Code, as amended; and

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM THAT:

Section 1. Definitions. Other than the definitions set forth in the preamble of this First Amendment, the terms used in this Amendment have the meanings given in the Second Supplemental Resolution, as amended.

Section 2. Construction of Terms. If appropriate in the context of this First Amendment, words of the singular number shall be considered to include the plural, words of the plural number shall be considered to include the singular, and words of the masculine, feminine, or neuter gender shall be considered to include the other genders.

Section 3. Maximum Principal Amount. Section 2.01 of the Second Supplemental Resolution is hereby replaced in its entirety with the following language:

Section 2.01. General Authorization. Pursuant to authority conferred by and in accordance with the provisions of the Constitution and laws of the State of Texas, particularly the Acts, Commercial Paper Notes shall be and are hereby authorized to be issued in an aggregate principal amount not to exceed FIVE HUNDRED MILLION DOLLARS (\$500,000,000) at any one time Outstanding for the purpose of financing Project Costs of Eligible Projects and to refinance, renew, or refund Notes, Prior Encumbered Obligations, and Parity Obligations, including interest thereon; provided that the maximum aggregate principal amount of Commercial Paper Notes that may be issued hereunder shall be reduced by the aggregate principal amount of all then Outstanding Promissory Notes. For the purposes of this Section 2.01, any portion of Outstanding Notes to be paid from money on deposit with the Issuing and Paying Agent and from the available proceeds of Parity Obligations or other obligations of the Board issued on the day of calculation shall not be considered Outstanding. The authority to issue Commercial Paper Notes from time to time shall exist until the Maximum Maturity Date, regardless of whether at any time prior to the Maximum Maturity Date there are any Commercial Paper Notes Outstanding. As determined by an Authorized Representative in accordance with Section 2.02 and Section 3.01(b) hereof for each issuance of Commercial Paper Notes, such Commercial Paper Notes shall be issued either as (i) Tax Exempt Notes, the interest on which is excludable from the gross income of the owners thereof for federal income tax purposes, pursuant to section 103 of the Code or (ii) Taxable Notes, the interest on which is includable in the gross income of the owners thereof for federal income tax purposes.

Section 4. Maximum Maturity Date. The Maximum Maturity Date, as defined in Exhibit A of the Second Supplemental Resolution, is hereby amended to mean April 30, 2065.

Section 5. Amendment and Restatement. The provisions of the Second Supplemental Resolution relating to the Notes, the agreements and certifications executed and delivered upon the delivery of the Notes, and all actions taken with respect to the Notes issued thereunder are hereby confirmed. After the receipt of the approval of the Attorney General of the State of Texas of this First Amendment, Notes may be issued hereunder and the provisions of the Second Supplement Resolution, as amended by this First Amendment.

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Ryan Griffin, Chief Financial Officer
The Texas A&M University System

Subject: Tuition and Fee Commitment for 2025-26 and 2026-27 Academic Years

Proposed Board Action:

Commitment by The Texas A&M University System Board of Regents to maintain resident undergraduate academic costs, including tuition, mandatory academic fees, all academic-related general fees, and college course fees, at currently approved levels for the 2025-26 and 2026-27 academic years.

Background Information:

The Texas Education Code provides guidance on all student tuition, fees and charges allowable for collection by institutions of higher education. In addition, A&M System Policy 26.01, *Tuition and Fees*, requires the Board of Regents' approval regarding any proposed new fees and any adjustments in current student tuition and fees for the ensuing academic year.

As required by the 89th Texas Legislature, Senate Bill 1, General Appropriations Act, Art. III, Sec. 59, it is the intent of the Legislature that certain institutions of higher education adopt policies to maintain certain tuition and fees at currently approved levels as part of the state of Texas' Higher Education Affordability initiative.

As part of this initiative, the system must adopt policies to maintain total resident undergraduate academic costs, including tuition, mandatory academic fees, all academic-related general fees, and college course fees at currently approved levels for the next two academic years and submit to the Legislative Budget Board a letter from the Board of Regents certifying that the above policies have been met by September 1, 2025.

The adoption of this minute order will be included in the letter to the Legislative Budget Board.

A&M System Funding or Other Financial Implications:

The impact of this policy has been included within the proposed FY 2026 operating budgets.

Strategic Plan Imperative(s) this Item Advances:

This agenda item is relevant to the advancement of all the imperatives of the Strategic Plan.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Chief Financial Officer

July 14, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Tuition and Fee Commitment for 2025-26 and 2026-27 Academic Years

I recommend adoption of the following minute order:

“As required by the 89th Texas Legislature, Senate Bill 1, General Appropriations Act, Art. III, Sec. 59, all resident undergraduate academic costs, including tuition, mandatory academic fees, all academic-related general fees, and college course fees have been frozen at currently approved levels for the 2025-26 and 2026-27 academic years.”

Respectfully submitted,

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

Approval Recommended:

Approved for Legal Sufficiency:

Glenn Hegar
Chancellor

R. Brooks Moore
Acting General Counsel

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Agenda Item No. 2.1

THE TEXAS A&M UNIVERSITY SYSTEM

Office of Internal Audit

August 11, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of System Internal Audit Plan for Fiscal Year 2026

I recommend adoption of the following minute order:

“The Board of Regents of The Texas A&M University System hereby approves the System Internal Audit Plan for Fiscal Year 2026, a copy of which is attached to the official minutes.”

Respectfully submitted,

Amanda Dotson
Chief Auditor

Approved for Legal Sufficiency:

R. Brooks Moore
Acting General Counsel



**THE TEXAS A&M
UNIVERSITY SYSTEM**

System Internal Audit Department

Fiscal Year 2026 Audit Plan

(Includes potential audits for FY 2027 and FY 2028)



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

The following are planned audits for the fiscal year 2026 audit plan. The list also includes potential audits for fiscal years 2027 and 2028 that will be formally approved in subsequent years' audit plans.

SYSTEMWIDE

FY2026

- Diversity, Equity, and Inclusion Compliance
- Emergency Notification Systems
- High Risk Global Engagements and International Collaborations Compliance

FY 2027 (Potential Audit)

- Systemwide IT Governance Practices and Applications

FY 2028 (Potential Audit)

- Compliance with Benefits Proportional by Fund Requirements

A&M SYSTEM OFFICES

FY 2026

- Available University Fund Reporting

FY 2027 (Potential Audits)

- Cash and Investments
- Environment, Safety, and Security
- Information Technology

FY 2028 (Potential Audits)

- Aviation
- Research Compliance
- Texas A&M Innovation

TEXAS A&M UNIVERSITY

FY 2026

- Accounts Receivable
- College of Performance, Visualization and Fine Arts – Information Technology
- Contract Administration
- Division of Student Affairs – Information Technology
- Human Research Protection Program
- Information Technology Governance
- Student Community Standards

FY 2027 (Potential Audits)

- Athletics
- Clinical Healthcare Operations



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

College of Architecture – Information Technology
College of Engineering – Information Technology
Mays Business School – Information Technology
Memorial Student Center and University Center
Purchasing
School of Engineering Medicine – Information Technology
Student Receivables

FY 2028 (Potential Audits)

College of Agriculture and Life Sciences – Information Technology
College of Veterinary Medicine and Biomedical Sciences – Information Technology
Division of Marketing and Communications – Information Technology
Facilities Development Reporting to the Texas Higher Education Coordinating Board (Texas A&M at Galveston) *
NCAA Compliance
Service Department Rates
University Libraries – Information Technology

TARLETON STATE UNIVERSITY

FY 2026

Athletics
Research Administration

FY 2027 (Potential Audits)

Contract Administration
Housing

FY 2028 (Potential Audit)

NCAA Compliance

PRAIRIE VIEW A&M UNIVERSITY

FY 2026

Contract Administration
Programs for Minors

FY 2027 (Potential Audits)

Financial Management Services
Health and Safety

FY 2028 (Potential Audits)

NCAA Compliance
Student Information System



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

TEXAS A&M UNIVERSITY–CORPUS CHRISTI

FY 2026

Health and Safety

FY 2027 (Potential Audits)

Housing

Research Administration

FY 2028 (Potential Audits)

Contract Administration

Financial Management Services

NCAA Compliance

TEXAS A&M INTERNATIONAL UNIVERSITY

FY 2026

Facilities Development Reporting to the Texas Higher Education Coordinating Board *

Research Administration

FY 2027 (Potential Audits)

Athletics

Health and Safety

FY 2028 (Potential Audits)

Financial Management Services

Student Information System

TEXAS A&M UNIVERSITY–KINGSVILLE

FY 2026

Facilities Development Reporting to the Texas Higher Education Coordinating Board *

Health and Safety

Information Technology – Logical Security

FY 2027 (Potential Audits)

Athletics

Financial Management Services

Research Administration

FY 2028 (Potential Audits)

Contract Administration

NCAA Compliance



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

WEST TEXAS A&M UNIVERSITY

FY 2026

Payroll

FY 2027 (Potential Audit)

Information Technology

FY 2028 (Potential Audits)

Contract Administration

Tuition and Fees

EAST TEXAS A&M UNIVERSITY

FY 2026

Housing

Information Technology

FY 2027 (Potential Audits)

Athletics

Research Administration

FY 2028 (Potential Audit)

Contract Administration

TEXAS A&M UNIVERSITY-TEXARKANA

FY 2026

Contract Administration

Health and Safety

FY 2027 (Potential Audit)

Programs for Minors

FY 2028 (Potential Audit)

Tuition and Fees

TEXAS A&M UNIVERSITY-CENTRAL TEXAS

FY 2026

Contract Administration

FY 2027 (Potential Audits)

Facilities Development Reporting to the Texas Higher Education Coordinating Board *

Tuition and Fees



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

FY 2028 (Potential Audits)
Financial Management Services
Student Information System

TEXAS A&M UNIVERSITY–SAN ANTONIO

FY 2026
Athletics
Facilities Development Reporting to the Texas Higher Education Coordinating Board *

FY 2027 (Potential Audits)
Contract Administration
Housing
Research Administration

FY 2028 (Potential Audits)
Health and Safety
Student Information System

TEXAS A&M UNIVERSITY–VICTORIA

FY 2026
No planned audits

FY 2027 (Potential Audits)
To be determined during FY 2027 audit planning cycle

FY 2028 (Potential Audits)
To be determined during FY 2027 audit planning cycle

TEXAS A&M AGRILIFE RESEARCH

FY 2026
Payroll

FY 2027 (Potential Audits)
Health and Safety
Transportation and Fleet

FY 2028 (Potential Audits)
Animal Care and Use – Outside of Brazos County
Information Technology



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

TEXAS A&M AGRILIFE EXTENSION SERVICE

FY 2026

Payroll

FY 2027 (Potential Audits)

Health and Safety

Transportation and Fleet

FY 2028 (Potential Audit)

Information Technology

TEXAS A&M ENGINEERING EXTENSION SERVICE

FY 2026

Learning Management and Student System

FY 2027 (Potential Audits)

Contract Administration

Training and Training Support

FY 2028 (Potential Audits)

Financial Management Services

Health and Safety

TEXAS A&M FOREST SERVICE

FY 2026

Payroll

FY 2027 (Potential Audits)

Sponsored Programs

Transportation and Fleet

FY 2028 (Potential Audit)

Information Technology

TEXAS A&M TRANSPORTATION INSTITUTE

FY 2026

Export Controls

FY 2027 (Potential Audits)

Financial Management Services

Health and Safety



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

FY 2028 (Potential Audit)
Research Administration

TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY

FY 2026
Payroll

FY 2027 (Potential Audit)
Health and Safety

FY 2028 (Potential Audit)
Information Technology

TEXAS A&M ENGINEERING EXPERIMENT STATION

FY 2026
No planned audits

FY 2027 (Potential Audits)
Export Controls
Information Technology

FY 2028 (Potential Audits)
Health and Safety
Research Administration

TEXAS DIVISION OF EMERGENCY MANAGEMENT

FY 2026
Export Controls

FY 2027 (Potential Audits)
Health and Safety
Information Technology

FY 2028 (Potential Audit)
Contract Administration

* These audits will be performed to fulfill requirements of the Texas Higher Education Coordinating Board's (THECB) Facility Audit Protocol for the members selected by THECB for facilities audits in the respective fiscal years.



**System Internal Audit Department
Fiscal Year 2026 Audit Plan**
(Includes potential audits for FY 2027 and FY 2028)

The purpose of the audit plan is to outline audits and other activities the System Internal Audit Department will conduct during fiscal year 2026. The plan is developed to satisfy responsibilities established by the Board of Regents Bylaws, System Policy 10.01, *Internal Auditing*, Texas Government Code Section 2102.008, and applicable auditing standards. Deliverables for planned audits may include audit reports, technical assistance, data analysis, and other written and oral communications. The chief auditor is authorized to make changes to the plan to address changes in identified risks. The Committee on Audit and the chancellor will be notified of any significant additions, deletions, or other changes to the FY 2026 audits listed in this plan.

The specific scope of each audit will be determined once the audit team has completed the planning process for the audit. This process includes consideration of the governance, risk management, and control processes that provide reasonable assurance that:

- Risks relating to the achievement of the system's strategic objectives are appropriately identified and managed.
- The actions of the system's officers, directors, management, employees, contractors, or other relevant parties are in compliance with the system's policies, procedures, and applicable laws, regulations, and governance standards.
- The results of operations and programs are consistent with established goals and objectives.
- Operations and programs are being carried out effectively and efficiently.
- Established processes and systems enable compliance with the policies, procedures, laws, and regulations that could significantly impact the system.
- Information and the means used to identify, measure, analyze, classify, and report such information are reliable and have integrity.
- Resources and assets are acquired economically, used efficiently, and protected adequately.

AGENDA ITEM BRIEFING

Submitted by: Susan Ballabina, Ph.D., Executive Vice Chancellor
The Texas A&M University System

Subject: Approval of System Capital Plan for FY 2026 – FY 2030

Proposed Board Action:

Approve the System Capital Plan for FY 2026 – FY 2030.

Background Information:

Members of The Texas A&M University System each prepare a five-year capital plan as part of the overall planning process. These plans are then compiled into a system capital plan. The system capital plan includes all Revenue Financing System (RFS), and Permanent University Fund (PUF) financed projects, repair/renovation projects costing \$4 million or more, new construction/addition projects costing \$4 million or more, and real property acquisitions costing more than \$1 million. Both the chief executive officer and chief financial officer of each system member have certified the information included in the system member's capital plan including the adequacy of the debt repayment revenue resources.

Per System Policy *51.01 Capital Planning*, the five-year capital plan for The Texas A&M University System is being presented to the Board of Regents for approval.

The \$6.6 billion system capital plan includes \$4.6 billion of previously approved projects that are either in design or construction. After cumulative expenditures of \$1.4 billion through May 2025, the remaining balance to be expended on approved projects is \$3.3 billion. The system capital plan also includes \$1.9 billion in proposed future projects including \$794.7 million of RFS debt projects, \$432.4 million of PUF debt projects, and \$698.3 million of projects to be funded by cash sources including the Available University Fund (AUF), Higher Education Fund (HEF), interest income, federal grants, designated tuition, gifts, student fees, auxiliary enterprise funds, general revenue, and other local funds.

Prior to inclusion on the capital plan for FY 2026, projects have completed the preparation of the Program of Requirements (unless otherwise noted on the plan). Board approval of the system capital plan for FY 2026 – FY 2030 will constitute approval for initiation of the proposed projects indicated to start in FY 2026 along with approval of the identified funding sources and will authorize the appropriation of up to 10 percent of the planning amounts indicated for the FY 2026 projects for pre-construction activities. Pre-construction activities include the work of the Architect/Engineer Design Team, design assistance from a Design-Build Contractor or Construction Manager at Risk, environmental surveys, site surveys, building and site demolition work, and any other activities required to design the project. In addition, approval will authorize the completion of FY 2026 minor construction, rehabilitation/renovation, and equipment/software procurement projects, including the appropriation of PUF and RFS debt proceeds where indicated.

Agenda Item No.
Agenda Item Briefing

FY 2026 proposed projects total \$830.6 million and include \$491.0 million of RFS debt projects, \$207.4 million of PUF debt projects, and \$132.2 million of projects to be funded by cash sources including AUF, HEF, interest income, federal grants, designated tuition, gifts, student fees, auxiliary enterprise funds, general revenue, and other local funds.

The initiated projects will be presented to the board for approval of construction when a project's scope and budget are more defined, prior to any construction contract award.

A&M System Funding or Other Financial Implications:

The board's approval of the system capital plan for FY 2026 – FY 2030 will authorize the appropriation of up to 10 percent of the planning amounts for FY 2026 proposed projects for pre-construction activities. As presented, requested appropriations for proposed FY 2026 projects would total up to \$83.1 million. In addition, the board's approval authorizes appropriation of PUF and RFS funds for the completion of FY 2026 minor construction, rehabilitation/renovation, equipment/software procurement, and other projects to be administered by the institutions or System Facilities Planning and Construction.

Authorization is requested to allow FY 2026 projects to proceed immediately upon the board's approval of the capital plan in August 2025 if all applicable Program of Requirements (POR), funding, and Legislative requirements are met.

Strategic Plan Imperative(s) this Item Advances:

This item advances Strategic Plan Imperative 6, which provides that "The A&M System, in adhering to the high standard of excellence and growth required in this strategic plan, will display prudent financial stewardship and sustainability."

**THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION**

Office of the Executive Vice Chancellor

July 14, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of System Capital Plan for FY 2026 – FY 2030

I recommend adoption of the following minute order:

“The system capital plan for FY 2026 – FY 2030, as shown in the attached exhibit is approved and authorization to appropriate up to 10 percent of the planning amount indicated for all FY 2026 proposed projects is granted.

In addition, the appropriation of PUF and RFS funding is approved for FY 2026 minor construction, rehabilitation/renovation, and equipment/software procurement projects administered by the institutions or System Facilities Planning and Construction.

Proposed FY 2026 projects are authorized to proceed immediately if all applicable POR, funding, and Legislative requirements are met.

The Board of Regents of The Texas A&M University System (board) reasonably expects to incur debt in one or more obligations for these projects, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

To the extent that the system capital plan identifies projects for financing through the issuance of parity obligations secured by and payable from revenues of the Revenue Financing System, and as required by Section 5(a) of the Master Resolution of the Revenue Financing System, the board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient pledged revenues to satisfy the annual debt service requirements of the Revenue Financing System and to meet all financial obligations of the board relating to the Revenue Financing System and that the participants, on whose behalf the parity obligations are issued, possess the financial capacity to satisfy their direct obligations after taking into account such proposed additional Revenue

Agenda Item No.
July 14, 2025

Financing System parity obligations as are identified in the system capital plan.”

Respectfully submitted,

Susan Ballabina, Ph.D.
Executive Vice Chancellor

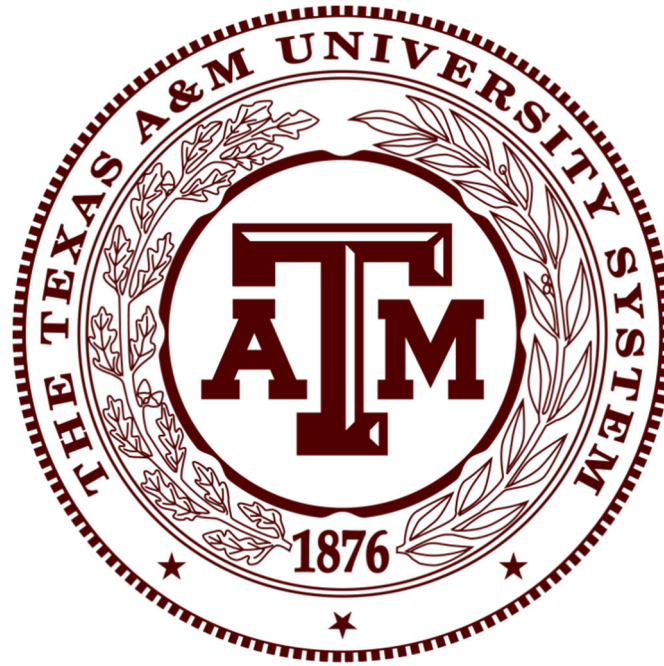
Approval Recommended:

Glenn Hegar
Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer



FY 2026 – FY 2030
Capital Plan
August 2025

EXECUTIVE SUMMARY

Members of The Texas A&M University System each prepare a five-year capital plan as part of the overall planning process. These plans are then compiled into a System Capital Plan. Both the CEO and CFO of each system member certify the information included in the system member's capital plan including the adequacy of the debt repayment revenue sources.

The \$6.6 billion System Capital Plan includes \$4.6 billion of previously approved projects that are either in design or under construction and \$1.9 billion in proposed future projects. After cumulative expenditures through May 2025 of \$1.4 billion, the remaining balance to be expended on approved projects is \$3.3 billion. Included in the proposed future projects are \$794.7 million of Revenue Financing System debt projects, \$432.4 million of Permanent University Fund debt projects, and \$698.3 million of projects to be funded by cash sources including the Available University Fund (AUF), Higher Education Fund (HEF), interest income, federal grants, designated tuition, gifts, student fees, auxiliary enterprise funds, general revenue, and other local funds.

Fiscal year 2026 proposed projects total \$830.6 million and include \$491.0 million of RFS debt projects, \$207.4 million of PUF debt projects, and \$132.2 million of projects to be funded by cash sources including AUF, HEF, interest income, federal grants, designated tuition, gifts, student fees, auxiliary enterprise funds, general revenue, and other local funds.

<p align="center">THE TEXAS A&M UNIVERSITY SYSTEM</p> <p align="center">CAPITAL PLAN</p> <p align="center">FY 2026 - FY 2030</p>

System Member	Previously Approved Projects	Proposed Projects	Total Project Planning Amounts
Texas A&M University	1,246,830,824	1,123,860,000	2,370,690,824
Texas A&M University at Galveston	187,552,920	9,000,000	196,552,920
Texas A&M Health Science Center	322,469,434	16,100,000	338,569,434
Prairie View A&M University	91,271,833	228,100,000	319,371,833
Tarleton State University	367,135,280	297,000,000	664,135,280
Texas A&M University - Corpus Christi	89,578,629	-	89,578,629
Texas A&M International University	71,200,000	-	71,200,000
Texas A&M University - Kingsville	45,172,833	-	45,172,833
West Texas A&M University	66,089,533	13,993,875	80,083,408
Texas A&M University - Texarkana	73,172,833	24,897,752	98,070,585
East Texas A&M University	174,713,868	9,500,000	184,213,868
Texas A&M University - Central Texas	67,150,149	-	67,150,149
Texas A&M University - San Antonio	191,908,231	86,000,000	277,908,231
Texas A&M University - Victoria	* 24,055,000	9,245,203	33,300,203
Texas A&M AgriLife Research	197,295,472	53,500,000	250,795,472
Texas A&M AgriLife Extension Service	10,517,000	-	10,517,000
Texas A&M Forest Service	25,102,000	-	25,102,000
Texas A&M Engineering Experiment Station	112,194,295	-	112,194,295
Texas A&M Engineering Extension Service	105,300,000	-	105,300,000
Texas A&M Transportation Institute	13,815,753	-	13,815,753
System Offices	537,650,000	39,000,000	576,650,000
RELLIS	63,316,406	15,326,000	78,642,406
Texas Division of Emergency Management	564,314,463	-	564,314,463
	<u>4,647,806,756</u>	<u>1,925,522,830</u>	<u>6,573,329,586</u>

* University of Houston System has issued bonds for these projects under their Combined Revenue Financing Program.

<p align="center">THE TEXAS A&M UNIVERSITY SYSTEM</p> <p align="center">CAPITAL PLAN</p> <p align="center">FY 2026 - FY 2030</p>

System Member	Total Project Planning Amounts	Cumulative Prior Years Expenditures to 05/31/2025	Remaining Planning Amounts
Texas A&M University	2,370,690,824	429,429,813	1,941,261,011
Texas A&M University at Galveston	196,552,920	33,620,308	162,932,612
Texas A&M Health Science Center	338,569,434	55,491,918	283,077,516
Prairie View A&M University	319,371,833	15,376,496	303,995,337
Tarleton State University	664,135,280	145,872,914	518,262,366
Texas A&M University - Corpus Christi	89,578,629	23,536,875	66,041,754
Texas A&M International University	71,200,000	35,456,089	35,743,911
Texas A&M University - Kingsville	45,172,833	36,359,373	8,813,460
West Texas A&M University	80,083,408	22,210,544	57,872,864
Texas A&M University - Texarkana	98,070,585	12,415,457	85,655,128
East Texas A&M University	184,213,868	31,537,781	152,676,087
Texas A&M University - Central Texas	67,150,149	34,495,405	32,654,744
Texas A&M University - San Antonio	277,908,231	38,367,770	239,540,461
Texas A&M University - Victoria	* 33,300,203	1,991,026	31,309,177
Texas A&M AgriLife Research	250,795,472	32,120,338	218,675,134
Texas A&M AgriLife Extension Service	10,517,000	3,652,819	6,864,181
Texas A&M Forest Service	25,102,000	6,167,386	18,934,614
Texas A&M Engineering Experiment Station	112,194,295	69,013,601	43,180,694
Texas A&M Engineering Extension Service	105,300,000	13,033,342	92,266,658
Texas A&M Transportation Institute	13,815,753	2,376,521	11,439,232
System Offices	576,650,000	132,252,119	444,397,881
RELLIS	78,642,406	40,534,952	38,107,454
Texas Division of Emergency Management	564,314,463	146,628,120	417,686,343
	<u>6,573,329,586</u>	<u>1,361,940,967</u>	<u>5,211,388,619</u>

* University of Houston System has issued bonds for these projects under their Combined Revenue Financing Program.

<p style="text-align: center;">THE TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN PROPOSED PROJECTS - FISCAL YEAR 2026</p>

System Member	Planning Amounts	Resource Allocation		
		PUF Debt Proceeds	RFS Debt Proceeds	Other
Texas A&M University	595,060,000	101,000,000	414,860,000	79,200,000
Texas A&M University at Galveston	9,000,000			9,000,000
Texas A&M Health Science Center	11,600,000	8,100,000		3,500,000
Tarleton State University	52,000,000		52,000,000	
West Texas A&M University	13,993,875		1,399,387	12,594,488
Texas A&M University - Texarkana	16,397,752			16,397,752
East Texas A&M University	9,500,000			9,500,000
Texas A&M University - San Antonio	6,000,000	4,000,000		2,000,000
Texas A&M University - Victoria	* 9,245,203	-	9,245,203	
Texas A&M AgriLife Research	53,500,000	40,000,000	13,500,000	
System Offices	39,000,000	39,000,000		
RELLIS	15,326,000	15,326,000		
	<u>830,622,830</u>	<u>207,426,000</u>	<u>491,004,590</u>	<u>132,192,240</u>

* University of Houston System has issued bonds for these projects under their Combined Revenue Financing Program.

THE TEXAS A&M UNIVERSITY SYSTEM
Capital Plan

Funding Codes

a	Available University Fund
b	Gifts
c	Contracts and Grants
e	E&G Unrestricted
f	Federal Funds
g	Designated Tuition
h	Housing Revenues
n	General Revenue
o	Other
p	Parking
r	Recreational Sports Fees
s	Student Fees
t	Capital Construction Assistance Project
u	Utility
v	Stadium Revenue Funds
w	Higher Education Funds
x	Auxiliary Enterprise Funds
y	Indirect Cost Recoveries

TEXAS A&M UNIVERSITY
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
2-3279		Business Education Complex	84,197,309	54,000,000	14,378,795 b	15,818,514 o,g,s	77,157,462
2-3343		Bright Area Development	237,735,550		154,900,000 o,b,p	82,835,550 o,b,v	232,257,923
2-3345		CUP Generator Replacement	26,500,000		26,500,000 u		2,544,468
2-3378		Clinical Veterinary Teaching & Research Complex	181,000,000	69,897,111	87,463,912 t,b	23,638,977 b,a	9,669,408
2-3417		Space Institute	200,000,000			200,000,000 n	25,191,158
2-3420		Aplin Center	250,000,000	100,000,000	35,000,000 g	115,000,000 o,g	6,062,191
2-3448		Player Development Center at Blue Bell Park	28,300,000		25,470,000 b	2,830,000 b	-
2-3434		Satellite Utility Plant 1 (SUP) Expansion	30,000,000		30,000,000 u		-
		Heldenfels 4th Floor Instructional Lab Renovation	12,000,000			12,000,000 a	-
		CUP Structural Repairs	6,700,000		6,700,000 u		3,977,461
		Interior Finishes Renovations Dunn Hall Phase II	6,947,609			6,947,609 h	330,329
		Railroad Quiet Zone	8,500,000			8,500,000 o,p	4,608,199
		Outdoor Competition Throws and Warmup Track	9,559,456			9,559,456 v	6,911,168
		Moses Hall HVAC Renovations	9,218,500		9,218,500 h		611,503
		Davis-Gary Hall HVAC Renovations	9,218,500		9,218,500 h		608,479
		Academic Building Exterior Restoration	9,800,000	9,800,000			247,633
		Wastewater Treatment Plant (WWTP) Improvements	6,500,000		6,500,000 u		-
		Penberthy Road Expansion and Multi-Use Path	5,783,339		3,783,339 p	2,000,000 o	-
		HVAC System Hart Hall	9,450,470		9,450,470 h		-
		Physical Plant Projects/Equipment/Other	115,420,091	33,020,091	71,400,000	11,000,000	59,252,431
		Total Construction/Acquisitions in Progress	1,246,830,824	266,717,202	489,983,516	490,130,106	429,429,813

TEXAS A&M UNIVERSITY
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
PROPOSED PROJECTS							
	2026	Academic Building Exterior Restoration (Addition)	20,200,000	1,000,000		19,200,000	a
	2026	Biology Teaching and Research Building	220,000,000		200,000,000	g,b	20,000,000 g,a
	2026	Discovery Drive Parking Garage	103,860,000		103,860,000	p	
	2026	Fowler, Hughes & Schuhmacher Halls Plumbing Riser Replacement	10,700,000		10,700,000	h	
	2026	Penberthy Turf Replacement	5,300,000		5,300,000	r	
	2026	Center for Learning Arts and Innovation	235,000,000	100,000,000	95,000,000	a,b	40,000,000 g,s,a
	2027	HEEP Laboratory Building Renovations	30,000,000				30,000,000 o,g
	2027	* Virtual Production Institute Fort Worth	25,000,000	25,000,000			
	2027	* Mays Business Building #3	192,000,000	50,000,000	113,445,000	g,b	28,555,000 s,b,g
	2027	Domestic Water Loop Extension	5,000,000		5,000,000	u	
	2027	Underwood Hall Shower Replacements & Fire Alarm System Upgrade	5,600,000		5,600,000	h	
	2027	Entrepreneurship Building	65,000,000				65,000,000 b
	2028	* West Campus Learning Commons	130,000,000	75,000,000	50,000,000	g	5,000,000 a
	2028	* New Engineering Building	75,000,000	75,000,000			
		Physical Plant Projects/Equipment/Other	1,200,000		1,200,000		
		Total Proposed Construction/Acquisitions	1,123,860,000	326,000,000	590,105,000	207,755,000	-
TOTAL CAPITAL PLAN			2,370,690,824	592,717,202	1,080,088,516	697,885,106	429,429,813

* TAMU is reviewing the allocations and may request redistribution of the funds.

Unfunded Capital Needs:

2027	Poultry Science Center	34,000,000
2027	Renovation of Building 1041 for G.I. Lab	15,200,000

TEXAS A&M UNIVERSITY at GALVESTON
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
10-3354		* Infrastructure, Dock Improvements and Ship FF&E - Ph II	72,500,000			72,500,000 n,o	2,746,926
10-3381		** Engineering Classroom & Research Building	51,966,429		33,692,125 t	18,274,304 a,g,o	30,873,382
10-3446		Texas A&M Maritime Academy Hall Building Envelope Repair	35,000,000			35,000,000 o	-
10-3368		Sea Turtle Rehabilitation Hospital and Educational Outreach Center	17,000,000	1,500,000	13,000,000 c	2,500,000 b	-
		Campus Facility Improvements	8,586,491		7,018,811 h,o	1,567,680 h	-
		Physical Plant Projects/Equipment/Other	2,500,000			2,500,000	-
		Total Construction/Acquisitions in Progress	187,552,920	1,500,000	53,710,936	132,341,984	33,620,308
PROPOSED PROJECTS							
10-3354	2026	* Infrastructure, Dock Improvements and Ship FF&E - Ph II (Addition)	5,000,000			5,000,000 n	
10-3368	2026	Sea Turtle Rehabilitation Hospital and Educational Outreach Center (Addition)	4,000,000			4,000,000 b	
		Total Proposed Construction/Acquisitions	9,000,000	-	-	9,000,000	-
TOTAL CAPITAL PLAN			196,552,920	1,500,000	53,710,936	141,341,984	33,620,308

* Improvements are contingent on receipt of federal funding.

** TAMU will provide \$14.3 million AUF to fund this project.

Unfunded Capital Needs:

2026	Immersive and Simulation Learning Environment	80,250,000
2027	Campus Resiliency	61,252,150

TEXAS A&M HEALTH SCIENCE CENTER
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
23-3320		Alkek IBT Building Lab Expansion/Renovation & EnMed Build-out	100,000,000	30,102,889	69,897,111 t		-
23-3374		* Nursing Education & Research Center (McAllen)	47,248,556		29,948,556 t	17,300,000 a	28,583,894
23-3399		EnMed Discovery Tower Labs & Offices Buildout - Ph I (Houston)	15,500,000			15,500,000 a,o	7,788,454
23-3400		School of Dentistry Main Building Renovations (Dallas)	22,400,000	18,130,421		4,269,579 o,b	5,040,185
23-3423		** Health Education and Research Building (McAllen)	50,000,000			50,000,000 n,a	-
		Alkek Building Roof & Exhaust Fan Replacement (Houston)	6,865,000	6,865,000			389,256
		Physical Plant Projects/Equipment/Other	80,455,878	80,455,878			13,690,129
		Total Construction/Acquisitions in Progress	322,469,434	135,554,188	99,845,667	87,069,579	55,491,918
PROPOSED PROJECTS							
2026	***	Medical Sciences Library - Level 1 Renovations	11,600,000	8,100,000		3,500,000 g	
2027		Health Professions Education Building Lecture Hall Expansion	4,500,000			4,500,000 g	
		Total Proposed Construction/Acquisitions	16,100,000	8,100,000	-	8,000,000	-
TOTAL CAPITAL PLAN			338,569,434	143,654,188	99,845,667	95,069,579	55,491,918

* TAMU will provide \$12.975 million AUF to fund this project.

** Project will not move forward until POR is complete. TAMU will provide \$25 million AUF to fund this project.

*** TAMU will provide \$3.5 million Designated Tuition to fund this project.

PRAIRIE VIEW A&M UNIVERSITY
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
5-3370		Fire Alarm System Replacements PH2	12,102,000		11,002,000 g,s,x	1,100,000 g	7,502,281
5-3380		Teaching & Academic Student Support Services Facility	45,117,833		44,922,833 t	195,000 x	4,571,400
		Physical Plant Projects/Equipment/Other	34,052,000	18,481,000		15,571,000	3,302,815
		Total Construction/Acquisitions in Progress	91,271,833	18,481,000	55,924,833	16,866,000	15,376,496
PROPOSED PROJECTS							
	2028	HT Jones Renovations - Gym Wing	4,100,000			4,100,000 o,g	
	2028	Public and Allied Health Complex	130,000,000			130,000,000 o	
	2028	Hobart Taylor Expansion	54,000,000			54,000,000 o	
	2028	Wyatt Chapel Memorial Park and Integration	20,000,000			20,000,000 o	
	2028	Texas Institute for Preservation of History and Culture Museum	20,000,000			20,000,000 o	
		Total Proposed Construction/Acquisitions	228,100,000	-	-	228,100,000	-
TOTAL CAPITAL PLAN			319,371,833	18,481,000	55,924,833	244,966,000	15,376,496

Unfunded Capital Needs:

2026	EE O'Banion Building Improvements	30,000,000
2026	Harrington Science Renovations	16,000,000
2026	SR Collins Data Center & Deferred Maintenance	11,900,000
2026	Greenhouse 5	6,000,000
2026	Campus Infrastructure Support	8,000,000
2026	Wilson/Gilchrist Renovations	45,000,000
2026	Utility Plant Expansion/Deferred Maintenance & Gas line	96,808,000
2026	Instructional Laboratory & Advanced Research Building	130,000,000
2027	University Event Center	8,000,000
2027	Innovation & Commercialization Center for Entrepreneurs	10,000,000
2027	Headhouse & Greenhouse #6 & 7	15,000,000
2028	First Year Residence Hall	110,000,000

TARLETON STATE UNIVERSITY
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
04-3360		Health Sciences & Human Services Building - Stephenville	80,000,000		80,000,000	t	50,507,596
04-3361		Dick Smith Library Renovations & Expansion	9,500,000	9,500,000			6,176,297
04-3396		Convocation Center	110,000,000		110,000,000	o,s	86,973,204
04-3415		Lillian Street Dorm	120,000,000		120,000,000	h	-
		Physical Plant Projects/Equipment/Other	47,635,280	42,300,800	5,000,000	334,480	2,215,817
		Total Construction/Acquisitions in Progress	367,135,280	51,800,800	315,000,000	334,480	145,872,914
PROPOSED PROJECTS							
2026		Innovation Lab	48,000,000		48,000,000	g	-
2027		Cain Street Dorm	120,000,000		120,000,000	h	-
2028		College of Osteopathic Medicine	125,000,000			125,000,000	o
		Physical Plant Projects/Equipment/Other	4,000,000		4,000,000		-
		Total Proposed Construction/Acquisitions	297,000,000	-	172,000,000	125,000,000	-
TOTAL CAPITAL PLAN			664,135,280	51,800,800	487,000,000	125,334,480	145,872,914
Unfunded Capital Needs:							
2027		Ag Farm Tornado Shelter	21,620,000				
2027		Baseball/Softball/Tennis Complex Ph II	10,000,000				
2027		Parking Structure #2	40,000,000				
2027		Fort Worth Building #3	75,000,000				
2027		Fort Worth Residence Hall 1	81,000,000				
2027		Alumni and Welcome Center	100,000,000				
2027		HVAC Deferred Maintenance	8,000,000				
2028		Meats Lab	10,000,000				
2028		Agricultural Sciences Building	100,000,000				
2029		Agricultural Lab Building	12,000,000				
2029		Engineering Outdoor Lab	10,000,000				
2029		Fort Worth Central Plant	50,000,000				
2030		Dining Services Expansion	15,000,000				
2030		Recreation Center Expansion	20,000,000				
2030		Fort Worth Academic Building 4	76,000,000				

TEXAS A&M UNIVERSITY - CORPUS CHRISTI
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
15-3268		Arts and Media Building	83,891,966	76,212,499	t,w,b7,679,467	23,536,875
		Physical Plant Projects/Equipment/Other	5,686,663	1,102,685	4,583,978	-
		Total Construction/Acquisitions in Progress	89,578,629	77,315,184	12,263,445	23,536,875
TOTAL CAPITAL PLAN			89,578,629	77,315,184	12,263,445	23,536,875

Unfunded Capital Needs:

2026	Student Services Center Roof Replacement & Retrofit	3,847,680
2026	Faculty Center Roof Replacement & Retrofit	7,529,562
2026	Dr. Robert R. Furgason Engineering Roof Replacement & Retrofit	6,193,000
2026	Corpus Christi Hall Roof Replacement & Retrofit	5,770,176
2026	Downtown Chaparral Building Generator & Saferoom	3,527,338
2026	Island Beach Rec Facility	7,500,000
2026	Miramar Housing Apartment Replacement	333,000,000
2027	Multi-purpose Community Center/Safe Room	55,000,000
2027	Center for the Arts Roof Replacement & Retrofit	5,726,520
2027	Center for Sciences Renovation	3,200,000
2027	Central Plant Chilled & Hot Water Loop	30,000,000
2027	Center for the Sciences Roof Replacement & Retrofit	3,913,815
2028	Natural Resources Center Renovations	3,500,000
2028	Stormwater Repair/Replacement Campus Wide	20,000,000
2028	Health Center	25,500,000
2029	Repair & Replace Paved Roads Campus Wide	20,000,000
2030	Chaparral Downtown Retrofit	1,759,426
2030	Student Success & Classroom Space	65,000,000
2030	Parking Garage	40,000,000
2030	Housing Residence Halls Retrofit	41,629,520

TEXAS A&M INTERNATIONAL UNIVERSITY
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
16-3382		Health Sciences Education & Research Center & Western Hemispheric Trade Center Expansion	71,200,000	44,922,833	t 26,277,167	35,456,089
		Total Construction/Acquisitions in Progress	71,200,000	44,922,833	26,277,167	35,456,089
TOTAL CAPITAL PLAN			71,200,000	44,922,833	26,277,167	35,456,089

Unfunded Capital Needs:

2026	Energy Conservation and Utility Project #3	9,975,000
2026	Killam Library Renovation Phase I	9,900,000
2027	Energy Conservation and Utility Project #4	9,975,000
2027	Nursing Education And Simulation Center	93,750,000
2028	Killam Library Renovation Phase II	9,900,000
2028	Dining Hall & Auxiliary Building	40,250,000
2028	Renovation/Expansion Residential Learning Community	48,000,000
2028	Multi-purpose Safe Room Building	61,000,000
2030	Reconstruction of Campus Entrance	8,250,000
2030	Killam Library Renovation Phase III	9,900,000
2031	Demolition of University Village Student Housing	8,250,000
2031	Renovation of Kinesiology Convocation Building	40,250,000

TEXAS A&M UNIVERSITY - KINGSVILLE
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
17-3383		Deferred Maintenance	45,172,833	44,922,833	250,000	36,359,373
		Total Construction/Acquisitions in Progress	45,172,833	44,922,833	250,000	36,359,373
TOTAL CAPITAL PLAN			45,172,833	44,922,833	250,000	36,359,373

Unfunded Capital Needs:

2027	South Texas A&M Health Hub	60,000,000
2027	Mesquite Village East	60,000,000
2028	Mesquite Grove Pavilion	4,000,000
2028	Campus Parking & Pavement Upgrades	5,000,000
2028	IT Infrastructure	20,000,000
2028	Science, Technology & Engineering Complex	90,000,000
2029	Deferred Maintenance	90,000,000
2029	College of Agriculture & Natural Resources Academic Building	90,000,000
2029	Student Commons Building & Stadium Complex Renovations	135,000,000
2030	University Farm Improvements	100,000,000
2030	Citrus Center Student Housing & Academic Classroom Building	20,000,000
2030	South Texas Baffin Bay Research Station	40,000,000

WEST TEXAS A&M UNIVERSITY
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
18-3364		Renovation of an Education Building and Health/Safety Upgrades	44,922,833	44,922,833 t		19,430,735
18-3369		Public Safety Facility	9,975,000	1,975,000 o	8,000,000 o	1,495,580
		Physical Plant Projects/Equipment/Other	11,191,700	1,391,700	9,800,000	1,284,229
		Total Construction/Acquisitions in Progress	66,089,533	48,289,533	17,800,000	22,210,544
PROPOSED PROJECTS						
	2026	* Multipurpose Tornado Safe Building and Shelter	13,993,875	1,399,387 o	12,594,488 o	
		Total Proposed Construction/Acquisitions	13,993,875	1,399,387	12,594,488	-
TOTAL CAPITAL PLAN			80,083,408	49,688,920	30,394,488	22,210,544

* The Safe Room project will not move forward until FEMA requirements are met, POR is complete and funding is finalized.

Unfunded Capital Needs:

2026	JBK Student Center Upgrades	3,800,000
2027	Demolition of Cousins Hall Wings	2,250,000
2027	Mary Moody Northen Hall Dept. of Art Renovations	3,500,000
2027	Demolition of Old Student Union Building	3,500,000
2027	Mary Moody Northen Hall Upgrades	3,700,000
2027	26th Street Renovations	3,800,000
2027	Greenhouses	4,000,000
2027	Shirley Hall Renovations	5,250,000
2027	Virgil Henson Activities Center Upgrades	6,900,000
2027	Multi-Disciplinary Research Complex	77,000,000
2028	Cousins Hall Renovations	12,500,000
2028	Old Main Renovations	65,000,000
2028	Panhandle-Plains Historical Museum Renovations	152,000,000
2029	Intramural Fields	4,000,000
2029	Utility Plant	5,500,000
2030	Central Supply and Warehouse	4,000,000
2030	New Physical Plant	8,000,000
2030	25th Street Enhancement & Loading Dock	12,000,000
2030	Learning Commons	21,500,000

TEXAS A&M UNIVERSITY - TEXARKANA
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
22-3385		Business, Engineering and Technology Building	44,922,833	44,922,833 t		12,415,457
22-3439		Athletics Complex	23,000,000	15,452,320 g,b	7,547,680 b	-
		Physical Plant Projects/Equipment/Other	5,250,000	5,250,000		-
		Total Construction/Acquisitions in Progress	73,172,833	65,625,153	7,547,680	12,415,457
PROPOSED PROJECTS						
	2026	* Storm Shelter/Safe Room	16,397,752		16,397,752 o	
	2027	Eagle Landing Phase 3	8,500,000	8,500,000 h		
		Total Proposed Construction/Acquisitions	24,897,752	8,500,000	16,397,752	-
TOTAL CAPITAL PLAN			98,070,585	74,125,153	23,945,432	12,415,457

* The Safe Room project will not move forward until FEMA requirements are met, POR is complete and funding is finalized.

Unfunded Capital Needs:

2028	Health and Human Services Building	6,000,000
2028	Eagle Landing Phase 4	8,500,000
2030	Eagle Landing Phase 5	8,500,000
2030	Dining Hall	20,000,000

EAST TEXAS A&M UNIVERSITY
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
21-3384		Agricultural Multipurpose Education & Training Center	48,494,868	44,922,833 t	3,572,035 g,w	21,489,457
21-3390		New Event Center/Arena	76,519,000	58,000,000 g,s,w,v	18,519,000 g,s,o,v	5,186,295
21-3401		Morris Recreation Center Expansion	17,500,000	13,500,000 r	4,000,000 r	2,903,089
21-3438		Renovate and Re-Purpose Binnion Hall	24,800,000	20,500,000 h	4,300,000 h,x,o	-
		Student Dining Facility	7,400,000		7,400,000 o	1,958,940
		Total Construction/Acquisitions in Progress	174,713,868	136,922,833	37,791,035	31,537,781
PROPOSED PROJECTS						
	2026	Renovate One-Stop - University Police Dept. Building	9,500,000		9,500,000 o,w	
		Total Proposed Construction/Acquisitions	9,500,000	-	9,500,000	-
TOTAL CAPITAL PLAN			184,213,868	136,922,833	47,291,035	31,537,781

Unfunded Capital Needs:

2026	Ted and Donna Lyon Center for Gamebird Research - Phase II	14,000,000
2026	Agricultural Multipurpose Education & Training Center Phase II	65,000,000
2028	Central Utility Plant	45,000,000
2029	Memorial Stadium Renovation	27,000,000
2029	New Residence Hall	40,000,000
2030	Rayburn Student Center Renovation/Expansion	17,000,000

TEXAS A&M UNIVERSITY - CENTRAL TEXAS
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
24-3376		Central Operational Reliability and Efficiency Facility (CORE)	49,900,000	4,977,167	44,922,833	t	31,760,129
		Physical Plant Projects/Equipment/Other	17,250,149	17,250,149			2,735,276
		Total Construction/Acquisitions in Progress	67,150,149	22,227,316	44,922,833	-	34,495,405
TOTAL CAPITAL PLAN			67,150,149	22,227,316	44,922,833	-	34,495,405

Unfunded Capital Needs:

2026	Community Saferoom	9,024,461
2026	Forge Incubator/Military Talent Pipeline Center	2,500,000
2026	Student Housing Phase 1	67,034,000
2027	Student Success Building	65,000,000

TEXAS A&M UNIVERSITY - SAN ANTONIO
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
25-3387		Public Health and Education Building	54,922,833	10,000,000	44,922,833 t		20,211,799
25-3402		Educare Building	21,690,000	7,900,000	9,860,405 c,s,b	3,929,595 b,g,c	4,087,144
25-3421		Multipurpose Field, Competition Track & Softball Field Upgrades	10,000,000		7,500,000 c	2,500,000 c	2,005,075
25-3444		Student Housing Phase III & Dining	80,000,000		80,000,000 h,x		-
		Physical Plant Projects/Equipment/Other	25,295,398	19,799,398	5,496,000		12,063,752
		Total Construction/Acquisitions in Progress	191,908,231	37,699,398	147,779,238	6,429,595	38,367,770
PROPOSED PROJECTS							
	2028	Health Sciences Building	80,000,000			80,000,000 o	
		Physical Plant Projects/Equipment/Other	6,000,000	4,000,000	-	2,000,000	
		Total Proposed Construction/Acquisitions	86,000,000	4,000,000	-	82,000,000	-
TOTAL CAPITAL PLAN			277,908,231	41,699,398	147,779,238	88,429,595	38,367,770

Unfunded Capital Needs:

2026	Campus Utility Plant	84,300,000
2026	Biomedical Sciences Building	120,000,000
2026	Jaguar Dome/Hurricane Safe Room	44,600,000
2026	Student Union	60,000,000
2026	Campus-wide Storm Water Drainage	20,000,000
2027	Academic Building V/Data Center	130,000,000
2027	Student Housing Phase IV	130,000,000

TEXAS A&M UNIVERSITY - VICTORIA
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
P001282		* Northwest Ph 2 - Administrative Offices	5,900,000	5,900,000	t	333,361
P001283		* University North 2nd & 3rd Floor Buildout	9,750,000	9,750,000	t	841,390
		Physical Plant Projects/Equipment/Other	8,405,000	8,405,000	t	816,275
		Total Construction/Acquisitions in Progress	24,055,000	24,055,000	-	1,991,026
PROPOSED PROJECTS						
	2026	*/** Building Renovations and Campus Infrastructure	9,245,203	9,245,203	t	
		Total Proposed Construction/Acquisitions	9,245,203	9,245,203	-	-
TOTAL CAPITAL PLAN			33,300,203	33,300,203	-	1,991,026

* University of Houston System has issued bonds for this project under their Combined Revenue Financing Program.

** Multiple projects funded by prior UHV CCAP authorization.

TEXAS A&M AGRILIFE RESEARCH
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
06-3377		Amarillo Research & Extension Center at Canyon	30,580,000	20,000,000	10,000,000 y	580,000 o	16,025,153
06-3339	*	Meat Sciences & Technology Center	114,604,906	25,000,000	64,604,906 b,y	25,000,000 a	2,108,019
06-3407		Vernon Campus Storm Repairs	15,570,360			15,570,360 n,y	13,250,321
		CEA Research Greenhouse	7,500,000			7,500,000 o	-
		AgriTech Innovation Farm Hub	5,000,000	5,000,000			-
		Physical Plant Projects/Equipment/Other	24,040,206	24,040,206			736,845
		Total Construction/Acquisitions in Progress	197,295,472	74,040,206	74,604,906	48,650,360	32,120,338
PROPOSED PROJECTS							
2026	**	Rio Grande Valley Research Center at McAllen	53,500,000	40,000,000	13,500,000 o		
		Total Proposed Construction/Acquisitions	53,500,000	40,000,000	13,500,000	-	-
TOTAL CAPITAL PLAN			250,795,472	114,040,206	88,104,906	48,650,360	32,120,338

* \$25 million of project will be funded by AUF from TAMU.

** \$13.5 million of project will be funded by RFS (Investment Earnings) from TAMU.

<p style="text-align: center;">TEXAS A&M AGRILIFE EXTENSION SERVICE FY 2026 - FY 2030 CAPITAL PLAN SUMMARY INFORMATION</p>

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	10,517,000	10,517,000			3,652,819
		Total Construction/Acquisitions in Progress	10,517,000	10,517,000	-	-	3,652,819
TOTAL CAPITAL PLAN			10,517,000	10,517,000	-	-	3,652,819

**TEXAS A&M FOREST SERVICE
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION**

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
		Hudson Office	5,000,000	4,729,000		271,000	4,111,743
		Physical Plant Projects/Equipment/Other	20,102,000	20,102,000			2,055,643
		Total Construction/Acquisitions in Progress	25,102,000	24,831,000	-	271,000	6,167,386
TOTAL CAPITAL PLAN			25,102,000	24,831,000	-	271,000	6,167,386

TEXAS A&M ENGINEERING EXPERIMENT STATION
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025		
				PUF Debt Proceeds	RFS Debt Proceeds	Other			
APPROVED PROJECTS									
28-3321		* Ballistic Aero-Optics Materials Facility	63,974,600		12,422,565	c,y	51,552,035	n,c,o	60,912,786
28-3419		Hypersonic Wind Tunnel	10,000,000				10,000,000	n	2,323,301
		Physical Plant Projects/Equipment/Other	38,219,695	18,219,695			20,000,000		5,777,514
		Total Construction/Acquisitions in Progress	112,194,295	18,219,695	12,422,565		81,552,035		69,013,601
TOTAL CAPITAL PLAN			112,194,295	18,219,695	12,422,565		81,552,035		69,013,601

* \$3.7 million of project will be funded by cash from TAMU.

TEXAS A&M ENGINEERING EXTENSION SERVICE
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
09-3394		TEEX RELLIS Training Props	25,300,000	20,000,000		5,300,000 e	9,128,183
09-3426		South Texas Workforce Development	30,000,000	30,000,000			2,113,861
09-3436		Corpus Christi Workforce Development	12,500,000	12,500,000			281,260
09-3441		San Antonio Complex	32,500,000	32,500,000			-
		Physical Plant Projects/Equipment/Other	5,000,000	5,000,000			1,510,038
		Total Construction/Acquisitions in Progress	105,300,000	100,000,000	-	5,300,000	13,033,342
TOTAL CAPITAL PLAN			105,300,000	100,000,000	-	5,300,000	13,033,342

Unfunded Capital Needs:			
2027	RELLIS Facilities	85,000,000	

TEXAS A&M TRANSPORTATION INSTITUTE
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
		Physical Plant Projects/Equipment/Other	13,815,753	13,815,753			2,376,521
		Total Construction/Acquisitions in Progress	13,815,753	13,815,753	-	-	2,376,521
TOTAL CAPITAL PLAN			13,815,753	13,815,753	-	-	2,376,521

SYSTEM OFFICES
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
01-3359 01-3418		Financial Management System	40,000,000	37,500,000		2,500,000	a 35,662,853
		Law & Education Building	203,500,000	203,500,000			96,178,246
		Texas A&M Semiconductor Institute/Infrastructure/Equipment	189,000,000	32,562,000		156,438,000	n 21,634
	*	Bush Combat Development Center - ALIAS Texas Hangar	9,150,000			9,150,000	n -
	*	Easterwood Airport Runway Improvements	25,000,000			25,000,000	n -
		Physical Plant Projects/Equipment/Other	71,000,000	67,000,000	4,000,000		389,386
		Total Construction/Acquisitions in Progress	537,650,000	340,562,000	4,000,000	193,088,000	132,252,119
PROPOSED PROJECTS							
	2026	Financial Management System (Additional Enhancements)	15,000,000	15,000,000			
	2026	Law & Education Building (Addition)	24,000,000	24,000,000			
		Total Proposed Construction/Acquisitions	39,000,000	39,000,000	-	-	-
TOTAL CAPITAL PLAN			576,650,000	379,562,000	4,000,000	193,088,000	132,252,119

* Project will not move forward until POR is complete and funding is finalized.

RELLIS
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources			Cumulative Expenditures Prior Years to 5/31/2025
				PUF Debt Proceeds	RFS Debt Proceeds	Other	
APPROVED PROJECTS							
01-3372		STEM Education Center	43,425,406		43,425,406		28,917,622
26-3351		* Avenue D South Extension & Utility Upgrades	13,500,000	13,000,000		500,000	7,572,037
		Physical Plant Projects/Equipment/Other	6,391,000	6,391,000			4,045,293
		Total Construction/Acquisitions in Progress	63,316,406	19,391,000	43,425,406	500,000	40,534,952
PROPOSED PROJECTS							
	2026	Campus Sewer Improvements	12,126,000	12,126,000			
		Physical Plant Projects/Equipment/Other	3,200,000	3,200,000			
		Total Proposed Construction/Acquisitions	15,326,000	15,326,000	-	-	-
TOTAL CAPITAL PLAN			78,642,406	34,717,000	43,425,406	500,000	40,534,952

* \$500K of project will be funded by cash from TEEX.

Unfunded Capital Needs:

2027	Ballistic Aero-Optics and Materials Range Phase 2	35,000,000
2027	RELLIS Hangars (#10-11)	1,628,000
2027	Central Utility Plant Equipment Expansion	3,584,000
2027	RELLIS Blvd Phase I (Kuder to Grissom)	29,256,000
2028	Runway 35L Rehabilitation	6,766,000
2028	Campus Admin Complex & Police Station	24,889,000
2028	Campus Infrastructure 4A	36,167,000
2028	Pitts Rd Property Infrastructure	7,916,000
2029	Runway 35C Rehabilitation	16,869,000
2029	Campus Infrastructure 5	10,471,000
2029	RELLIS Blvd Phase II (Roundabout to Grissom)	16,353,000
2029	Runway 22 & 28 Rehabilitation	11,124,000
2030	RELLIS Blvd Phase III (Roundabout to Bryan Rd)	9,662,000
2030	New Water Well & Transmission Line	26,684,000

TEXAS DIVISION OF EMERGENCY MANAGEMENT
FY 2026 - FY 2030 CAPITAL PLAN
SUMMARY INFORMATION

Project #	Projected FY Start Date for Proposed Projects	Project Name	Total Planning Amount	Funding Sources		Cumulative Expenditures Prior Years to 5/31/2025
				RFS Debt Proceeds	Other	
APPROVED PROJECTS						
30-3317		New Headquarters and State Emergency Operations Center	423,241,463		423,241,463	n,y 145,194,690
		Fort Worth Warehouse Modifications	6,073,000		6,073,000	c,y 1,433,430
		* Operation Facilities and Staging Areas	135,000,000		135,000,000	n -
		Physical Plant Projects/Equipment/Other	-	-	-	-
		Total Construction/Acquisitions in Progress	564,314,463	-	564,314,463	146,628,120
TOTAL CAPITAL PLAN			564,314,463	-	564,314,463	146,628,120

* Project will not move forward until POR is complete and funding is finalized.

Unfunded Capital Needs:		
2026	Regional Emergency Operations Facilities	180,000,000

AGENDA ITEM BRIEFING

Submitted by: Phillip Ray, Office of the Vice Chancellor for Business Affairs
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Aplin Center Project, Texas A&M University, College Station, Texas (Project No. 02-3420)

Background and Prior Actions:

The Aplin Center Project was included as a proposed project on the FY 2025 – FY 2029 A&M System Capital Plan approved by the Board at the May 2024 meeting with an FY 2025 start date and a planning amount of \$250,000,000.

Proposed Board Action:

- (1) Approve the project scope and budget.
- (2) Appropriate \$225,000,000 for construction services and related project costs. \$25,000,000 has been previously appropriated to this project.
- (3) Approve construction of the Aplin Center Project at Texas A&M University (Texas A&M).

Funding/Budget Amount:

<u>Funding Source</u>	<u>Budget Amount</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Permanent University Fund Debt Proceeds	\$100,000,000	\$7,763,526	Available University Fund
Revenue Financing System Debt Proceeds	\$35,000,000	\$2,299,092	Designated Tuition
Cash (Investment Earnings)	\$83,000,000	N/A	N/A
Cash (Institutional Support)	\$17,000,000	N/A	N/A
Cash (Designated Tuition)	<u>\$15,000,000</u>	N/A	N/A
Total Project Funds	<u>\$250,000,000</u>		

Project Justification:

Texas A&M is creating the most comprehensive experiential academic center for food and nutrition sciences, retail, and hospitality in the nation. This academic center will also serve as the facility for welcoming prospective and former students, allowing them a place to connect and congregate. Situated in a pivotal location on campus and housing 16 different programmed spaces, the Aplin Center will be a point of transformation for the entire university community.

The current Appelt Aggieland Visitor Center, located in Rudder Tower, was opened in 1974, and the Aggieland Prospective Student Center, located on the first floor of the John J. Koldus Building, was opened in 2003. These two locations, totaling 3,027 square feet, have not been updated since their opening, and constraints on the current footprints prohibit expansions at each location. Despite the efforts of recruiters, visitor center staff, and student ambassadors to create a dynamic and inviting campus experience, the facilities are largely inadequate and severely impact the overall visitor experience. Prospective students, families, and guests must visit multiple locations to obtain enrollment information – the visitor center, the prospective student center, and potentially their respective college – making the current campus visit experience disjointed and complicated.

The current Aggieland welcome experience fails to represent the university as a leading, world-class institution due to its size and ability to welcome guests and communicate university resources and opportunities. The existing facility is simply too small to support the 80,000 guests who visit the campus on an annual basis. The video room seats 22 guests while each tour time supports up to 75; the lobby space seats an even smaller group of eight; and admissions staff must rent rooms within Rudder Tower that still do not meet current demand. The physical location on campus, embedded within Rudder Tower, is difficult to find, limits tour options, and does not accurately reflect the university's commitment to academic excellence.

The catalyst for the new project is a visionary gift commitment from Arch H. Aplin III. Mr. Aplin has been actively engaged with Texas A&M University in the design and programming for the new project and has committed to significant financial support for its construction and future programming. Given his active engagement and generous support, later this fall Texas A&M University intends to request formal board approval to name the new facility. For ease of reference, the name “Aplin Center” is used in this agenda item.

The newly programmed Visitor Center at The Aplin Center is set to become the university's premier welcome experience — a dynamic, purpose-built space that will greet every guest with energy, hospitality, and pride. Conveniently located just inside the front doors and adjacent to the courtyard entrance, this vibrant hub redefines first impressions.

Spanning 2,540+ square feet, the Visitor Center features:

- A 100-person theater for presentations and immersive experiences
- A 70-seat multi-purpose room for events, meetings, and gatherings
- A 10-person dedicated conference room
- A 7-person call center for visitor inquiries and outreach
- A dedicated Ambassador Ready Room to support student hosts and guides
- A break room for staff comfort and connection
- Eight private offices for staff and one-on-one engagements

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The new facility will house product development laboratories and food tasting centers which can be utilized in partnership with related industries. The Aplin Center will be a facility that will address capacity issues for a variety of colleges, dining needs, and provide flexible lab space.

The Aplin Center's variety of programs, classrooms, gathering spaces, as well as food and retail opportunities, will connect prospective students and visitors with the campus experience. Guests will have the unique experience of viewing each program and gaining insight into their discipline. Opportunities for non-curricular education are afforded through extension and evening events for team building or those who want to learn more. Additionally, industry partnerships, research, and trainings are available throughout the building.

The location, accessibility, and uniqueness of the Aplin Center will make it a destination for any trip to Aggieland. The Aplin Center has the potential to serve as the bookends of a student's Aggie experience, as their first stop on a campus visit while a prospective student, and the last stop after their commencement ceremony.

Scope:

The Aplin Center will be constructed on the main campus of Texas A&M. Situated on the university block bound by Wellborn Road to the east, John Kimbrough Blvd to the south, and Olsen Blvd to the west and north, the site currently serves as parking lot 100.

The project will construct a new immersive learning laboratory for students with hospitality, retail studies, and food product development programs. The planned 211,724 gross square foot, 3-story building will support degree programs, including viticulture, fermentation processes, coffee, and food science.

Capturing of the site occurred in August 2025 for pre-construction activities. Construction on this project is scheduled to start in September 2025, with substantial completion scheduled for February 2028. The total project budget is \$250,000,000.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

The Aplin Center will support the Texas A&M University System (A&M System) Strategic Plan Imperatives 1, 3, 4, 5, and 7:

Imperative No. 1: *“All qualified students will find a place in the A&M System and will have an array of pathways to pursue their ambitions and interests.”*

The new Aggieland Visitor Center will be unique. Housed in a facility with teaching and learning labs in addition to classrooms, prospective students will get to see the unique opportunities that are available at Texas A&M. Many of the programs housed within the Aplin Center are considered non-traditional majors and will show students how they can be educated as

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leaders in retail, hospitality, brewing, barbeque, wine, or coffee making. The hands-on approach of these programs will be very appealing to students looking beyond the typical classroom-based area of study.

Imperative No. 3: *“Our students will leave the A&M System as responsible and engaged citizens prepared for successful careers in an increasingly global economy.”*

Experiential learning is the bridge from the classroom to the workforce. Students at the Aplin Center will get hands-on experience in retail and restaurant operations beyond being a student worker by participating in purchasing, staffing, menu creation, and all aspects of the operation. Hands-on living laboratories in enology, fermentation sciences, coffee roasting, and meat science will prepare students for entrepreneurship in these rapidly growing fields or to be able to work for large employers and have an actual understanding of the product production process.

Imperative No. 4: *“The A&M System will increase its prominence by building a robust and targeted research portfolio.”*

The Aplin Center will improve the facilities for already nationally ranked programs such as meat science and floral design. The food science department is currently leading the industry throughout the south, conducting research in extremely outdated and under-resourced facilities. A state-of-the-art new sensory kitchen able to conduct research for up to 30 participants at a time will catapult this program to the national forefront. Other programs do not currently have lab space to conduct research, such as viticulture, enology, fermentation science, dairy, retailing studies, and hospitality. New spaces for these programs will allow them to showcase their teaching and research.

Imperative No. 5: *“The A&M System will provide services that respond to the needs of the people of Texas and contribute to the strength of the state's economy.”*

The Aplin Center has been envisioned to respond to industry demands and changing demographics. The department previously known as Recreation, Parks and Tourism Sciences has been renamed Hospitality, Hotel Management and Tourism with this facility in mind to respond to changing demographics and increased urbanization throughout Texas. Additionally, Texas has become the second fastest growing wine region in the country without a university program in the state to support the demand. Each of the areas in the center is designed to respond to the needs of industry by training students as future leaders and offering continuing education and partnership opportunities for industry leaders.

Imperative No. 7: *“The A&M System will pursue pioneering/progressive opportunities to address national and global challenges.”*

Many areas at the Aplin Center will give students and faculty the resources to take on global and national challenges. The Product Development kitchen can be used to innovate in food technology as our future of food production changes. Each of the food and beverage production areas can be used as a laboratory to solve challenges. The retail and restaurant space provides the opportunity for cutting-edge technology such as eye tracking and automated kiosks.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION
Office of the Vice Chancellor for Business Affairs
July 14, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Aplin Center Project, Texas A&M University, College Station, Texas (Project No. 02-3420)

I recommend adoption of the following minute order:

“The project scope along with a project budget of \$250,000,000 for the Aplin Center Project is approved.

The amount of \$75,000,000 is appropriated from Account No. 01-084900, Permanent University Fund Debt Proceeds (AUF), the amount of \$35,000,000 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Designated Tuition), the amount of \$50,000,000 is appropriated from Account No. 01-020600, Sid Kyle Income, the amount of \$33,000,000 is appropriated from Account No. 02-808887, ERP-Reserve, the amount of \$17,000,000 is appropriated from Account No. 02-020026, Compass Revenues, and the amount of \$15,000,000 is appropriated from Account No. 02-243507, DT Contingent Income, for construction services and related project costs.

The Aplin Center Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

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July 14, 2025

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.”

Respectfully submitted,

Phillip Ray
Vice Chancellor for Business Affairs

Approval Recommended:

Approved for Legal Sufficiency:

Glenn Hegar
Chancellor

Ray Bonilla
General Counsel

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Mark A. Welsh III, President
Texas A&M University

**APLIN CENTER
TEXAS A&M UNIVERSITY
PROJECT NO. 02-3420**

PROJECT BUDGET

1. Construction	\$186,426,290
2. Project Contingency	4,505,730
3. Program of Requirements.....	0
4. Pre-Construction Services	17,757,375
5. Commissioning.....	600,000
6. Construction Testing	1,425,000
7. Campus Services & Technology	2,780,000
8. Furnishings	5,240,000
9. Equipment	18,811,543
10. Other Project Costs.....	6,012,642
11. Project Management & Inspection	<u>\$6,441,420</u>
12. TOTAL ESTIMATED COST OF PROJECT	<u>\$250,000,000</u>

1. BOR Approval to Include in Capital Plan May 7, 2024
2. Issue A/E RFQ August 13, 2024
3. Issue CMAR RFP August 14, 2024
4. Receive A/E RFQ Responses..... September 13, 2024
5. Receive CMAR RFP Response September 17, 2024
6. Shortlist A/E Firms September 17, 2024
7. Shortlist CMAR Firms September 24, 2024
8. Interview A/E Firms September 24, 2024
9. A/E Ranked Order Approved by Chancellor September 30, 2024
10. Interview CMAR FirmsOctober 3, 2024
11. CMAR Ranked Order Approved by Chancellor.....October 14, 2024
12. Execute A/E AgreementNovember 13, 2024
13. A/E Design Kick-Off.....November 13, 2024
14. Execute CMAR AgreementNovember 25, 2024
15. Complete Schematic Design..... January 28, 2024
16. Complete Design Development May 12, 2024
17. Receive GMP from CMARJuly 29, 2025
18. Submit THECB Application.....July 29, 2025
19. BOR Approval for Construction..... August 28, 2025
20. Begin Construction September 2025
21. Complete Construction DocumentsOctober 2025
22. Substantial Completion..... February 2028
23. Owner Occupancy..... May 2028



Aplin Center

Texas A&M University

Project No. 02-3420

**TEXAS A&M UNIVERSITY
PERMANENT UNIVERSITY FUND
02-3420 Aplin Center
Available University Fund**

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total
BONDS	100,985,000.00			
YEAR 1	97,765,000.00	3,220,000.00	4,544,325.00	7,764,325.00
YEAR 2	94,405,000.00	3,360,000.00	4,399,425.00	7,759,425.00
YEAR 3	90,890,000.00	3,515,000.00	4,248,225.00	7,763,225.00
YEAR 4	87,220,000.00	3,670,000.00	4,090,050.00	7,760,050.00
YEAR 5	83,380,000.00	3,840,000.00	3,924,900.00	7,764,900.00
YEAR 6	79,370,000.00	4,010,000.00	3,752,100.00	7,762,100.00
YEAR 7	75,180,000.00	4,190,000.00	3,571,650.00	7,761,650.00
YEAR 8	70,800,000.00	4,380,000.00	3,383,100.00	7,763,100.00
YEAR 9	66,220,000.00	4,580,000.00	3,186,000.00	7,766,000.00
YEAR 10	61,435,000.00	4,785,000.00	2,979,900.00	7,764,900.00
YEAR 11	56,435,000.00	5,000,000.00	2,764,575.00	7,764,575.00
YEAR 12	51,210,000.00	5,225,000.00	2,539,575.00	7,764,575.00
YEAR 13	45,750,000.00	5,460,000.00	2,304,450.00	7,764,450.00
YEAR 14	40,045,000.00	5,705,000.00	2,058,750.00	7,763,750.00
YEAR 15	34,085,000.00	5,960,000.00	1,802,025.00	7,762,025.00
YEAR 16	27,855,000.00	6,230,000.00	1,533,825.00	7,763,825.00
YEAR 17	21,345,000.00	6,510,000.00	1,253,475.00	7,763,475.00
YEAR 18	14,540,000.00	6,805,000.00	960,525.00	7,765,525.00
YEAR 19	7,430,000.00	7,110,000.00	654,300.00	7,764,300.00
YEAR 20	-	7,430,000.00	334,350.00	7,764,350.00
		<u>\$ 100,985,000.00</u>	<u>\$ 54,285,525.00</u>	<u>\$ 155,270,525.00</u>

Estimated issuance costs and rounding of \$985,000 are included in this schedule.

Long-term rates are assumed to be 4.50%. Rates are subject to market change.

Prepared by the Office of the Treasurer - Treasury Services 06/26/2025

Rates are subject to market change. Amounts are preliminary estimates that will be revised at the time bonds are issued.

TEXAS A&M UNIVERSITY
REVENUE FINANCING SYSTEM
02-3420 Aplin Center
Designated Tuition

Dates	Outstanding Principal	Principal Amount	Interest Amount	Annual Total	Coverage 1.15x
BONDS	35,345,000.00				
YEAR 1	34,810,000.00	535,000.00	1,767,250.00	2,302,250.00	2,647,587.50
YEAR 2	34,250,000.00	560,000.00	1,740,500.00	2,300,500.00	2,645,575.00
YEAR 3	33,665,000.00	585,000.00	1,712,500.00	2,297,500.00	2,642,125.00
YEAR 4	33,050,000.00	615,000.00	1,683,250.00	2,298,250.00	2,642,987.50
YEAR 5	32,405,000.00	645,000.00	1,652,500.00	2,297,500.00	2,642,125.00
YEAR 6	31,725,000.00	680,000.00	1,620,250.00	2,300,250.00	2,645,287.50
YEAR 7	31,010,000.00	715,000.00	1,586,250.00	2,301,250.00	2,646,437.50
YEAR 8	30,260,000.00	750,000.00	1,550,500.00	2,300,500.00	2,645,575.00
YEAR 9	29,475,000.00	785,000.00	1,513,000.00	2,298,000.00	2,642,700.00
YEAR 10	28,650,000.00	825,000.00	1,473,750.00	2,298,750.00	2,643,562.50
YEAR 11	27,785,000.00	865,000.00	1,432,500.00	2,297,500.00	2,642,125.00
YEAR 12	26,875,000.00	910,000.00	1,389,250.00	2,299,250.00	2,644,137.50
YEAR 13	25,920,000.00	955,000.00	1,343,750.00	2,298,750.00	2,643,562.50
YEAR 14	24,915,000.00	1,005,000.00	1,296,000.00	2,301,000.00	2,646,150.00
YEAR 15	23,860,000.00	1,055,000.00	1,245,750.00	2,300,750.00	2,645,862.50
YEAR 16	22,755,000.00	1,105,000.00	1,193,000.00	2,298,000.00	2,642,700.00
YEAR 17	21,595,000.00	1,160,000.00	1,137,750.00	2,297,750.00	2,642,412.50
YEAR 18	20,375,000.00	1,220,000.00	1,079,750.00	2,299,750.00	2,644,712.50
YEAR 19	19,095,000.00	1,280,000.00	1,018,750.00	2,298,750.00	2,643,562.50
YEAR 20	17,750,000.00	1,345,000.00	954,750.00	2,299,750.00	2,644,712.50
YEAR 21	16,340,000.00	1,410,000.00	887,500.00	2,297,500.00	2,642,125.00
YEAR 22	14,855,000.00	1,485,000.00	817,000.00	2,302,000.00	2,647,300.00
YEAR 23	13,300,000.00	1,555,000.00	742,750.00	2,297,750.00	2,642,412.50
YEAR 24	11,665,000.00	1,635,000.00	665,000.00	2,300,000.00	2,645,000.00
YEAR 25	9,950,000.00	1,715,000.00	583,250.00	2,298,250.00	2,642,987.50
YEAR 26	8,150,000.00	1,800,000.00	497,500.00	2,297,500.00	2,642,125.00
YEAR 27	6,260,000.00	1,890,000.00	407,500.00	2,297,500.00	2,642,125.00
YEAR 28	4,275,000.00	1,985,000.00	313,000.00	2,298,000.00	2,642,700.00
YEAR 29	2,190,000.00	2,085,000.00	213,750.00	2,298,750.00	2,643,562.50
YEAR 30	-	2,190,000.00	109,500.00	2,299,500.00	2,644,425.00
		<u>\$ 35,345,000.00</u>	<u>\$ 33,627,750.00</u>	<u>\$ 68,972,750.00</u>	<u>\$ 79,318,662.50</u>

Estimated issuance costs and rounding of \$345,000 are included in this schedule.
Long-term rates are assumed to be 5.00%. Rates are subject to market change.
Prepared by the Office of the Treasurer - Treasury Services 06/26/2025

**Rates are subject to market change. Amounts are preliminary estimates
that will be revised at the time bonds are issued.**

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Phillip Ray, Vice Chancellor for Business Affairs
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Infrastructure, Dock Improvements and Ship FF&E - Ph II Project, Texas A&M University at Galveston, Galveston, Texas (Project No. 10-3354)

Background and Prior Actions:

The Infrastructure, Dock Improvements and Ship FF&E - Ph II Project was included as a proposed project on the FY 2022 – FY 2026 A&M System Capital Plan approved by the Board at the August 2021 meeting with an FY 2022 start date and a planning amount of \$10,000,000. A total planning amount increase of \$65,000,000 was approved by the Board at the February 2023 meeting, for a total revised planning amount of \$75,000,000. \$7,500,000 was appropriated for pre-construction funding at that time. In July 2023, the project budget was reduced to \$72,500,000, and \$250,000 of pre-construction funding was reverted to the source account.

Proposed Board Action:

- (1) Approve the project scope and budget.
- (2) Appropriate \$70,250,000 for construction services and related project costs. \$7,250,000 has been previously appropriated to this project.
- (3) Approve construction of the Infrastructure, Dock Improvements and Ship FF&E - Ph II Project at Texas A&M University at Galveston (TAMUG).

Funding/Budget Amount:

<u>Funding Source</u>	<u>Project Budget</u>	<u>Proposed Adjustment*</u>	<u>Proposed Budget</u>	<u>Average Estimated Annual Debt Service</u>	<u>Debt Service Source</u>
Cash (General Revenue)	\$7,500,000	\$0	\$7,500,000	N/A	N/A
Cash (Federal Funds)**	<u>\$65,000,000</u>	<u>\$5,000,000</u>	<u>\$70,000,000</u>	N/A	N/A
Total Project Cost	<u>\$72,500,000</u>	<u>\$5,000,000</u>	<u>\$77,500,000</u>		

*A proposed \$5,000,000 increase in project budget is reflected on the FY 2026 – FY 2030 A&M System Capital Plan to be presented to the Board for approval at the August 2025 meeting.

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**RFS debt will be used, as needed, to manage cashflows and timing of reimbursements for paid project expenses. RFS debt will be repaid or replaced with federal funds as received. TAMUG has committed to use Investment Earnings to cover interest expenses and as a backup to the federal funds.

Project Justification:

Serving as the “ocean-oriented campus” of Texas A&M University, the Galveston campus is critical to the University’s land-, sea-, and space-grant mission. The campus is dedicated to leading the development of the blue economy for the Gulf Coast through education, innovation, discovery, scholarship, and service. As the premier marine and maritime public institution of higher education in Texas and the only maritime academy in the Gulf Coast region, TAMUG provides excellence in education and training for the next generation of marine and maritime professionals.

Founded in 1962, the Texas A&M Maritime Academy is one of six state maritime academies in the United States. Combining instruction and field training, cadets are trained for maritime service and employment worldwide. Critical to the education mission, instruction includes three summer sea terms aboard training ships to gain practical experience in seamanship, navigation, and engineering operations. These vessels are provided by the National Defense Reserve Fleet (NDRF) and operated by the respective states under the jurisdiction of the Maritime Administration (MARAD). MARAD is working to replace these older ships with new, purpose-built training vessels that will better serve training needs for the maritime academies and support emergency preparedness and federal response efforts to national disasters.

With the estimated fall 2026 arrival of a new, state-of-the-art training National Security Multi-Mission Vessel (NSMV) and the necessary improvements of the existing wharf through this project, the Texas A&M Maritime Academy is preparing for the next 60 years of education, training, and service.

Scope:

With the anticipated arrival of the NSMV, TAMUG is proposing to improve its existing wharf and create a new pier/dock extension to berth the vessel when on campus. The scope of work addresses infrastructure support, wharf improvements, and site elements that will be required. The wharf improvements will provide the campus with an upgraded facility with adequate utility capacity and connections to support the NSMV when berthed. Project elements include:

- A replacement of the existing bulkhead;
- A new, open-pile pier/dock extension with mooring bollards and fendering to meet heavy weather mooring analysis provided by MARAD;
- Dredging to deepen the berth at both the pier/dock extension and wharf to accommodate the NSMV;
- Necessary mechanical and electrical equipment to connect the NSMV to campus utilities;
- Demolition of warehousing structures in poor condition to create an expanded heavy-duty pavement zone for vehicular and large truck access; and
- Site security elements to create a pier security zone, including an on-site camera system, a physical security barrier/fence, and appropriate site lighting.

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Construction on this project is scheduled to start in September 2025 with substantial completion scheduled for September 2027. The total project budget is \$77,500,000.

Other Major Fiscal Impacts:

None.

Strategic Plan Imperative(s) this Item Advances:

The Infrastructure, Dock Improvements and Ship FFE—Phase II project supports the Strategic Plan Imperatives identified below:

Strategic Imperative No. 3: *Our students will leave the A&M System as responsible and engaged citizens prepared for successful careers in an increasingly global economy. Our member institutions will develop the educational experiences, experiential opportunities, and service opportunities that our students need to succeed post-graduation in a global economy.*

Strategic Imperative No. 5: *The A&M System will provide services that respond to the needs of the people of Texas and contribute to the strength of the state's economy. We will continue to address the needs of Texas and use technology to reach citizens in new ways.*

The Infrastructure, Dock Improvements and Ship FFE—Phase II project will advance these imperatives by providing the needed facility to berth the new NSMV at the Galveston campus of Texas A&M University. This ship will be a state-of-the-art training platform for maritime training and a national asset that supports federal response to natural disasters. This effort is critical to educating and training a new generation of cadets and maritime workforce to support the nation's military, transportation, and industry needs.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM
FACILITIES PLANNING AND CONSTRUCTION**
Office of the Vice Chancellor for Business Affairs
July 10, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Infrastructure, Dock Improvements and Ship FF&E - Ph II Project, Texas A&M University at Galveston, Galveston, Texas (Project No. 10-3354)

I recommend adoption of the following minute order:

“The project scope along with a project budget of \$77,500,000 for the Infrastructure, Dock Improvements and Ship FF&E - Ph II Project is approved.

The amount of \$250,000 is appropriated from Account No. 10-812511, Phase II Infrastructure Dock Improv/Ship FF&E, and \$70,000,000 is appropriated from Account No. 10-424206, Fed Reimb Phase II Dock Improvement, for construction services and related project costs.

The Infrastructure, Dock Improvements and Ship FF&E - Ph II Project, Texas A&M University at Galveston, Galveston, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that

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July 10, 2025

the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy the Direct Obligations.”

Respectfully submitted,

Phillip Ray
Vice Chancellor for Business Affairs

Approval Recommended:

Approved for Legal Sufficiency:

Glenn Hegar
Chancellor

Ray Bonilla
General Counsel

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Mark A. Welsh III, President
Texas A&M University

Col Michael E. Fossum '80, USAFR (Ret.), Chief Operating Officer
Texas A&M University at Galveston

INFRASTRUCTURE, DOCK IMPROVEMENTS AND SHIP FF&E - PH II TEXAS A&M UNIVERSITY AT GALVESTON PROJECT NO. 10-3354	PROJECT BUDGET
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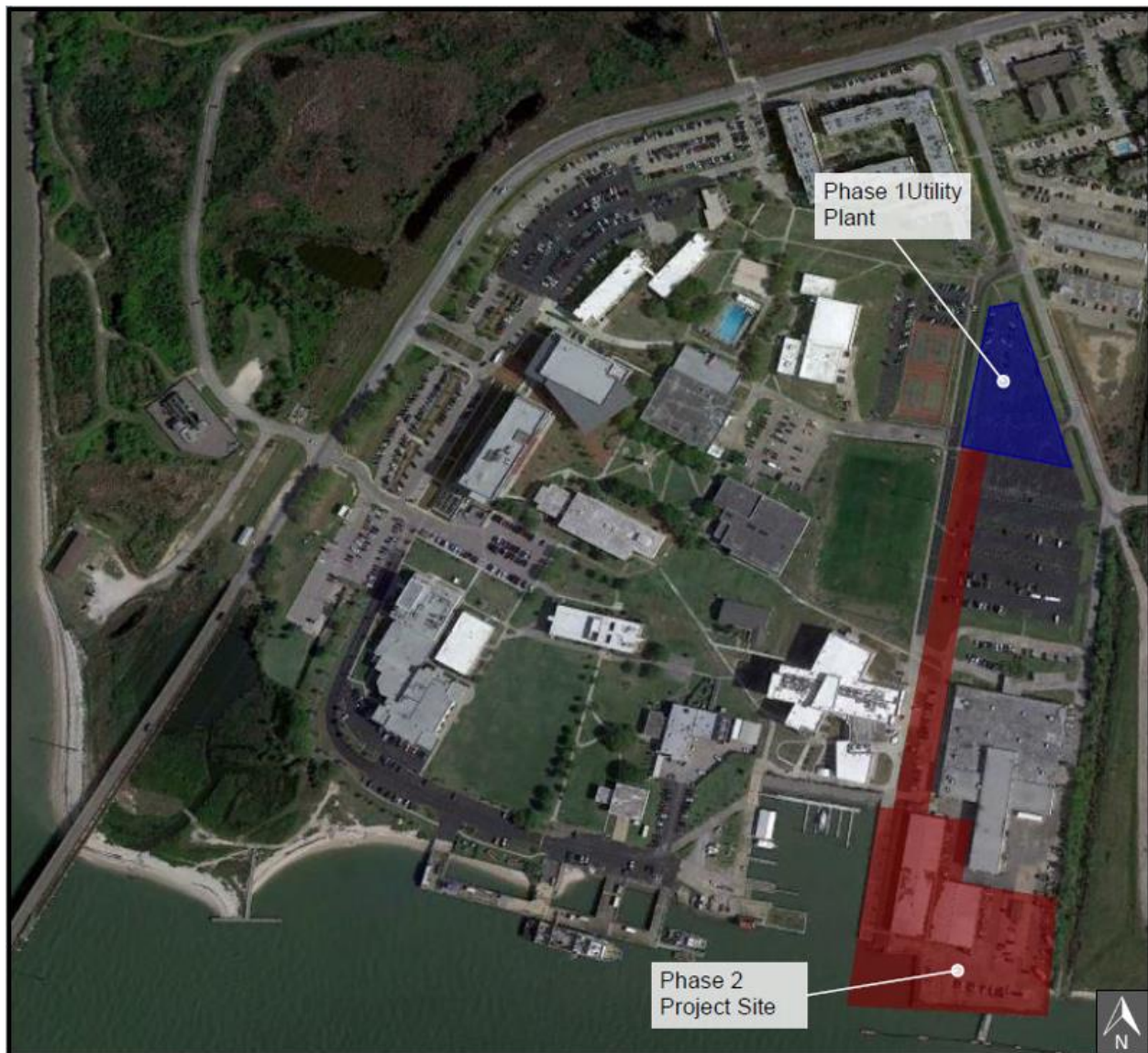
1. Construction	\$65,750,000
2. Project Contingency	4,044,795
3. Program of Requirements.....	0
4. Pre-Construction Services	3,865,280
5. Commissioning.....	100,000
6. Construction Testing	593,000
7. Campus Services & Technology	500,000
8. Furnishings	0
9. Equipment	0
10. Other Project Costs.....	642,775
11. Project Management & Inspection	<u>\$2,004,150</u>
12. TOTAL ESTIMATED COST OF PROJECT	<u>\$77,500,000</u>

**INFRASTRUCTURE, DOCK IMPROVEMENTS AND
SHIP FF&E - PH II**

PROJECT SCHEDULE

**TEXAS A&M UNIVERSITY AT GALVESTON
PROJECT NO. 10-3354**

1. BOR Approval to Include in Capital Plan August 26, 2021
2. Issue A/E RFQ August 29, 2023
3. Issue CMAR RFP August 31, 2023
4. Receive A/E RFQ Responses..... September 19, 2023
5. Receive CMAR RFP Response September 21, 2023
6. Shortlist A/E Firms September 27, 2023
7. Shortlist CMAR Firms September 27, 2023
8. Interview CMAR Firms October 3, 2023
9. Interview A/E Firms October 4, 2023
10. A/E Ranked Order Approved by Chancellor October 17, 2023
11. CMAR Ranked Order Approved by Chancellor October 17, 2023
12. Execute A/E Agreement December 20, 2023
13. Execute CMAR Agreement December 20, 2023
14. A/E Design Kick-Off..... January 4, 2024
15. Complete Schematic Design May 31, 2024
16. Complete Design Development September 13, 2024
17. Receive GMP from CMAR March 24, 2025
18. Complete Construction Documents April 4, 2025
19. Submit THECB Application..... April 15, 2025
20. BOR Approval for Construction August 28, 2025
21. Begin Construction September 2025
22. Substantial Completion..... September 2027
23. Owner Occupancy..... October 2027



Infrastructure, Dock Improvements and Ship FF&E - Ph II

Texas A&M University at Galveston

Project No. 10-3354

Facilities Planning & Construction Project Status Report

Effective 08/06/2025

Projects in Planning (pending Capital Plan approval)	22 Projects	\$1,955,860,000
Projects in Planning	13 Projects	\$894,486,369
Projects in Design	9 Projects	\$819,404,906
Projects in Construction	39 Projects	\$2,421,156,167
Projects in Private Development	20 Projects	\$1,241,197,732
Combined Total:	103 Projects	\$7,332,105,174

Projects in Planning:

Bryan, TX

01-3471	BCDC ALIAS Texas Hangar	\$9,150,000 FY2025
26-3469	Campus Sewer Improvements	\$12,126,000 Unfunded

College Station, TX

02-3330	Biology Teaching & Research Building	\$220,000,000 Unfunded
02-3403	Olsen Field at Blue Bell Park Renovations	\$80,000,000 FY2026
02-3414	Visualization, Fine and Performing Arts Building	\$295,000,000 FY2026
02-3451	Mays Business School - Building 3	\$192,000,000 Unfunded
02-3452	HEEP Laboratory Building Renovations	\$8,900,000 FY2026
02-3457	West Campus Vivarium	\$147,200,000 Unfunded
02-3458	East Campus Vivarium	\$84,140,000 Unfunded
02-3459	Renovation of Building 1041 for G.I. Labs	\$11,000,000 Unfunded
02-3461	Poultry Sciences Center	\$34,000,000 Unfunded
02-3462	West Campus Learning Commons	\$130,000,000 Unfunded
02-3464	Academic Building Exterior Restoration	\$30,000,000 Unfunded
02-3465	Discovery Drive Parking Garage	\$103,860,000 Unfunded
02-3466	Fowler, Hughes and Schuhmacher Halls Plumbing Riser Replacement	\$10,700,000 Unfunded

23-3442	Medical Sciences Library - Level 1 Renovation	\$11,600,000 FY2026
Commerce, TX		
21-3433	Renovate One-Stop - University Police Dept. Building	\$8,000,000 FY2026
21-3438	Renovate and Re-Purpose Binnion Hall	\$24,800,000 FY2025
Corpus Christi, TX		
15-3440	Miramar Housing Phase I	\$333,000,000 Unfunded
15-3450	Multipurpose Community Center	\$55,000,000 Unfunded
Fort Worth (Chisholm Trail), TX		
04-3427	Fort Worth Building #3	\$75,000,000 Unfunded
Galveston, TX		
10-3368	Sea Turtle Rehabilitation Hospital & Educational Outreach Center	\$17,000,000 FY2025
Killeen, TX		
24-3445	Student Housing	\$67,034,000 Unfunded
McAllen, TX		
06-3453	Rio Grande Valley Research Center at McAllen	\$53,500,000 Unfunded
23-3423	Health Education and Research (McAllen)	\$50,000,000 FY2024
Prairie View, TX		
05-3447	On-campus Student Housing	TBD Unfunded
San Antonio, TX		
09-3441	TEEX San Antonio Complex	\$32,500,000 FY2025
25-3437	Campus Central Utility Plant	\$84,300,000 Unfunded
25-3444	Student Housing Phase III and Dining	\$80,000,000 FY2025
Stephenville, TX		
04-3425	Agricultural Sciences Building	\$100,000,000 Unfunded
04-3443	Parking Structure #2	\$40,000,000 Unfunded

04-3467	College of Osteopathic Medicine	\$125,000,000 Unfunded
04-3468	Innovation Lab	\$48,000,000 Unfunded
Texarkana, TX		
22-3439	Athletics Complex	\$23,000,000 FY2025
Various Campuses		
	Safe Room Projects for System Members	\$254,536,369 FY2025
Total of Projects in Planning		\$2,850,346,369

Projects in Design:

Bryan, TX		
01-3418	Texas A&M Semiconductor Institute/Infrastructure/Equipment Stantec Architecture	\$161,445,000
01-3418C	RELLIS Water Tower and Water Well Freese and Nichols, Inc.	\$27,555,000
06-3339	Meat Sciences & Technology Center Kirksey Architecture	\$114,604,906
College Station, TX		
02-3420	Aplin Center DLR Group Inc.	\$250,000,000
02-3434	Satellite Utility Plant 1 (SUP1) Expansion Shah Smith and Associates	\$30,000,000
02-3448	Player Development Center at Blue Bell Park Populous	\$28,300,000
Galveston, TX		
10-3354	Infrastructure, Dock Improvements and Ship FF&E - PhII AtkinsRealis USA, Inc.	\$72,500,000
10-3446	TAMMA Hall Building Envelope Repair Energy Architecture	\$35,000,000
Houston, TX		
23-3320	Alkek IBT Building Lab Expansion/Renovation & EnMed Build-out* Energy Architecture	\$100,000,000
Total of Projects in Design		\$819,404,906

Projects in Construction:

Austin, TX

30-3317	New Headquarters and State Emergency Operations Center	\$423,241,463
J. T. Vaughn Construction, LLC	Substantial Completion Date:	9/29/2026
Status: On Schedule	Construction Work Completed:	47%

Brownsville, TX

09-3426	South Texas Workforce Development	\$30,000,000
Noble Texas Builders, LLC	Substantial Completion Date:	12/29/2026
Status: On Schedule	Construction Work Completed:	13%

Bryan, TX

01-3372	STEM Education Center at RELLIS*	\$43,425,406
Tellepsen Builders, L.P.	Substantial Completion Date:	9/19/2025
Status: On Schedule	Construction Work Completed:	90%
09-3394	TEEX RELLIS Training Props	\$25,300,000
Bartlett Cocke General Contractors	Substantial Completion Date:	4/15/2026
Status: On Schedule	Construction Work Completed:	65%
26-3351	RELLIS Avenue D South Extension and Utility Upgrades	\$13,500,000
Bartlett Cocke General Contractors	Substantial Completion Date:	10/1/2025
Status: On Schedule	Construction Work Completed:	85%
28-3321	Ballistic Aero-Optics and Materials Facility	\$63,974,600
Bartlett Cocke General Contractors	Substantial Completion Date:	6/30/2025
Status: Substantially Complete	Construction Work Completed:	100%
28-3419	Hypersonic Wind Tunnel	\$10,000,000
Bartlett Cocke General Contractors	Substantial Completion Date:	3/30/2026
Status: On Schedule	Construction Work Completed:	45%

Canyon, TX

06-3377	Amarillo Research & Extension Center at Canyon	\$30,580,000
Western Builders	Substantial Completion Date:	10/17/2025
Status: On Schedule	Construction Work Completed:	88%
18-3364	Renovation of an Education Building and Health/Safety Upgrades*	\$44,922,833
Western Builders	Substantial Completion Date:	9/23/2025
Status: On Schedule	Construction Work Completed:	91%
18-3369	Public Safety Facility	\$9,975,070
Western Builders	Substantial Completion Date:	12/19/2025
Status: On Schedule	Construction Work Completed:	70%

College Station, TX

02-3345	CUP Generator Replacement Project	\$26,408,348
REC Industries	Substantial Completion Date:	8/16/2026
Status: On Schedule	Construction Work Completed:	18%
02-3378	Clinical Veterinary Teaching and Research Complex*	\$181,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	5/31/2027
Status: On Schedule	Construction Work Completed:	10%

02-3432	Heldenfels 4th Floor Instructional Lab Renovation	\$12,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	12/22/2025
Status: On Schedule	Construction Work Completed:	10%
Commerce, TX		
21-3384	Agricultural Multipurpose Education and Training Center*	\$48,494,868
McGough Construction	Substantial Completion Date:	2/25/2026
Status: On Schedule	Construction Work Completed:	60%
21-3390	New Event Center/Arena	\$76,519,000
HOAR Construction	Substantial Completion Date:	12/1/2026
Status: On Schedule	Construction Work Completed:	10%
21-3401	Morris Recreation Center Expansion	\$17,500,000
HOAR Construction	Substantial Completion Date:	8/7/2026
Status: On Schedule	Construction Work Completed:	27%
Corpus Christi, TX		
09-3436	Corpus Christi Workforce Development	\$12,500,000
Barcom Construction	Substantial Completion Date:	7/10/2026
Status: On Schedule	Construction Work Completed:	2%
15-3268	Arts & Media Building*	\$83,891,966
Bartlett Cocke General Contractors	Substantial Completion Date:	5/31/2026
Status: On Schedule	Construction Work Completed:	39%
Dallas, TX		
23-3400	School of Dentistry Main Building Renovation	\$22,400,000
Manhattan Construction Company	Substantial Completion Date:	12/10/2025
Status: On Schedule	Construction Work Completed:	50%
Fort Worth (Downtown), TX		
01-3359	Fort Worth Law & Education Building	\$203,500,000
Turner Carcon Source JV	Substantial Completion Date:	7/17/2026
Status: On Schedule	Construction Work Completed:	60%
Galveston, TX		
10-3353	Infrastructure, Dock Improvements, and Ship FF&E - Phi	\$37,208,966
J. T. Vaughn Construction, LLC	Substantial Completion Date:	5/9/2025
Status: Substantially Complete	Construction Work Completed:	100%
10-3381	Engineering Classroom and Research Building*	\$51,966,429
Turner Construction Company	Substantial Completion Date:	11/11/2025
Status: On Schedule	Construction Work Completed:	75%
Houston, TX		
02-3417	Texas A&M University Space Institute	\$200,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	11/12/2026
Status: On Schedule	Construction Work Completed:	20%
23-3399	EnMED Discovery Tower Labs & Office Buildout - Phase I	\$15,500,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	6/6/2025
Status: Substantially Complete	Construction Work Completed:	100%

Killeen, TX

24-3376	Central Operational Reliability and Efficiency Facility (CORE)*	\$49,900,000
HOAR Construction	Substantial Completion Date:	2/4/2026
Status: On Schedule	Construction Work Completed:	76%

Kingsville, TX

17-3383	Deferred Maintenance*	\$45,172,833
Noble Texas Builders, LLC	Substantial Completion Date:	9/18/2025
Status: On Schedule	Construction Work Completed:	93%

Laredo, TX

16-3382	Health Sciences Education and Research Center & Western Hemispheric Trade Center Expansion*	\$71,200,000
Bartlett Cocke General Contractors	Substantial Completion Date:	3/2/2026
Status: On Schedule	Construction Work Completed:	64%

McAllen, TX

23-3374	Nursing Education & Research Center - McAllen*	\$47,248,556
J. T. Vaughn Construction, LLC	Substantial Completion Date:	10/1/2025
Status: On Schedule	Construction Work Completed:	87%

Prairie View, TX

05-3370	Fire Alarm System Replacements PH2	\$12,102,000
Britt Rice Construction Company, LP	Substantial Completion Date:	8/31/2025
Status: On Schedule	Construction Work Completed:	98%
05-3380	Teaching and Academic Student Support Services Facility*	\$45,117,833
J. T. Vaughn Construction, LLC	Substantial Completion Date:	11/10/2026
Status: On Schedule	Construction Work Completed:	9%

San Antonio, TX

25-3387	Public Health and Education Building*	\$54,922,833
Joeris General Contractors	Substantial Completion Date:	1/29/2026
Status: On Schedule	Construction Work Completed:	56%
25-3402	Educare Building	\$21,690,000
Flintco, LLC	Substantial Completion Date:	5/22/2026
Status: On Schedule	Construction Work Completed:	33%
25-3421	Multipurpose Field, Competition Track & Softball Field Upgrades	\$10,000,000
Paragon Sports Constructors	Substantial Completion Date:	12/23/2025
Status: On Schedule	Construction Work Completed:	45%

Stephenville, TX

04-3360	Health Sciences & Human Services Building - Stephenville*	\$80,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	8/8/2025
Status: On Schedule	Construction Work Completed:	95%
04-3361	Dick Smith Library Renovation & Expansion	\$9,500,000
The Christman Company	Substantial Completion Date:	8/13/2025
Status: On Schedule	Construction Work Completed:	94%
04-3396	Convocation Center	\$110,000,000
J. T. Vaughn Construction, LLC	Substantial Completion Date:	8/7/2025
Status: On Schedule	Construction Work Completed:	98%

04-3415	Lillian Street Dorm		\$120,000,000
	Manhattan/Carcon	Substantial Completion Date:	12/27/2027
Status:	On Schedule	Construction Work Completed:	1%
Texarkana, TX			
22-3385	Business, Engineering, and Technology Building*		\$44,922,833
	Clark Contractors LLC	Substantial Completion Date:	6/3/2026
Status:	On Schedule	Construction Work Completed:	45%
Vernon, TX			
06-3407	AgriLife Vernon Campus Storm Repairs		\$15,570,330
	J. T. Vaughn Construction, LLC	Substantial Completion Date:	8/29/2025
Status:	On Schedule	Construction Work Completed:	99%
Total of Projects in Construction			\$2,421,156,167
*CCAP projects			
Projects in Private Development:			
Bryan, TX			
01-3285	Data Center		\$150,000,000
01-3431	Project Factory One		TBD
26-3350	RELLIS Substation		\$2,164,000
26-3355	BTU Substation at RELLIS		\$13,000,000
College Station, TX			
01-3349	Varcity Senior Living		TBD
01-3428	ARFF Station Construction		\$5,380,232
01-3472	Easterwood IEG Hangar		TBD
02-3165	Century Square		\$355,000,000
02-3247B	TAMU Hotel Operable Partition Wall		\$56,500
02-3289	Intergenerational Living Center		\$35,000,000
02-3329A	Grand Hall		TBD
02-3463	Hensel Park Lift Station Expansion		TBD
Commerce, TX			
21-3292	Development Tract (~8 acres at corner of Culver and Hwy 24)		TBD
Dallas, TX			
23-3328	Dentistry Development Tract		TBD
Fort Worth (Downtown), TX			
01-3358	Ft. Worth Research & Innovation Center - A		\$253,000,000
Houston, TX			
23-3293	Innovation Plaza		\$401,000,000
Kingsville, TX			
17-3430	Ocelot Conservation Facility		\$16,747,000

Prairie View, TX		
05-3335	50 Acre Development Tract	TBD
05-3460	PVAMU AT&T Tower	\$150,000
Texarkana, TX		
22-3217	Student Recreation Center at TAMU-T	\$9,700,000
Total of Projects in Private Development		\$1,241,197,732

AGENDA ITEM BRIEFING

Submitted by: James R. Hallmark, Ph.D., Vice Chancellor for Academic Affairs
The Texas A&M University System

Subject: Approval of Revisions to System Policies *11.06, Core Curriculum and 11.09, Low-Producing Academic Programs*

Proposed Board Action:

Approve revisions to system policies *11.06, Core Curriculum and 11.09, Low-Producing Academic Programs*.

Background Information:

The purpose of this agenda item is to propose revisions to several academic-related policies to implement the requirements of Senate Bill 37, as enacted by the 89th Legislature.

Listed below are the revisions unique to each of these policies.

System Policy *11.06, Core Curriculum*

- Section 2 – revised to include criteria to be included in the core curriculum.
- Sections 3 and 4 – added a comprehensive review by the Board of Regents using the criteria in section 2 of the policy, every five years and a due date to certify compliance.

System Policy *11.09, Low-Producing Academic Programs*

- Summary – updated to include a review of minors and certificate programs by institutions.
- Section 1.2 – added to include a biennial report by academic institutions to the chancellor and board identifying degree programs identified as low-producing.
- Section 2 – added section on Minors and Certificate Programs, including the institution's review of minors and certificate programs and submission for board approval the university president's recommendations on the institution's low-performing minors or certificate programs that should be consolidated or eliminated.

A&M System Funding or Other Financial Implications:

None.

Strategic Plan Imperative(s) this Item Advances:

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor for Academic Affairs
July 16, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Revisions to System Policies *11.06, Core Curriculum and 11.09, Low-Producing Academic Programs*

I recommend adoption of the following minute order:

“The revisions to System Policies *11.06, Core Curriculum and 11.09, Low-Producing Academic Programs*, as shown in the attached exhibits, are approved, effective immediately.”

Respectfully submitted,

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

Approval Recommended:

Glenn Hegar
Chancellor

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Approved for Legal Sufficiency:

R. Brooks Moore
Acting General Counsel

11.06 Core Curriculum

Revised August 28, 2025 (MO -2025)

Revised May 7, 2024 (MO-086-2024)

Next Scheduled Review: May 7, 2029August 28, 2030

Click to view [Revision History](#).



Policy Summary

Universities (academic institutions) of The Texas A&M University System are responsible for the establishment of core curriculum, subject to the approval of the president, provost and the Board of Regents (board) and in compliance with Subchapter F, Chapter 51-Section 51.315 of the Texas Education Code. This policy provides for the acceptance of transfer credits from other public academic institutions of higher education that fall under the common core curriculum.

Definitions

Click to view [Definitions](#).

Policy

1. Each institution of higher education that offers an undergraduate academic degree program develops its core curriculum by using the Texas Higher Education Coordinating Board-approved purpose, core objectives, and foundational component areas of the Texas Core Curriculum.
2. The responsibility for the proposal of core curriculum at each academic institution rests with the faculty, subject to the approval of the respective chief academic officer, chief executive officer, the chancellor, and the board. Ultimate authority for curriculum rests with institution, under the direction of the board. All courses included in the core curriculum must be:
 - a) foundational and fundamental to a sound postsecondary education,
 - b) necessary to prepare students for civic and professional life,
 - c) equip students for participation in the workforce and in the betterment of society, and
 - d) ensure breadth of knowledge in compliance with applicable accreditation standards.
3. No less than once every five years, the board will conduct a comprehensive review of each university's core curriculum. The board will consider the potential costs the curriculum may impose on students and ensure the university's core curriculum meets the criteria established in section 2. The board may appoint a committee to assist in carrying out its duties, to include full-time faculty employed by the university, administrators, community leaders, industry representatives, and others.

4. No later than January 1 of each academic year in which, a review is conducted, and the board must certify compliance to the Texas Higher Education Coordinating Board and each standing legislative committee and subcommittee with primary jurisdiction over higher education.
35. Academic institutions must accept for transfer all courses identified in the Texas Common Course Numbering System and published in the Academic Course Guide Manual. Academic institutions are not required to apply these credits to specific degree programs.
46. Institutional admissions and grading policies are not restricted by this policy as long as transfer students and native students are treated in a like manner with respect to courses in the core curriculum.
-

Related Statutes, Policies, or Requirements

19 Tex. Admin. Code Part 1, Ch. 4, Subch. B

Tex. Educ. Code § 51.315 (as enacted by S.B. 37, § 1.01, effective September 1, 2025).

Tex. Educ. Code § 61.821-61.832

Texas Core Curriculum (TCC) - Texas Higher Education Coordinating Board

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Academic Affairs
(979) 458-6072



11.09 Low-Producing Academic Programs

Revised August 28, 2025 (MO -2025)

Revised February 6, 2025 (MO 022-2025)

Next Scheduled Review: February 6 August 28, 2030

Click to view [Revision History](#).

Policy Summary

This policy provides that the universities (academic institutions) of The Texas A&M University System (system) must report on a biennial basis, the status of each low-producing degree program, ~~minor, and certificate program~~ to the chancellor and the Board of Regents (board). Academic institutions will review minors and certificate programs in accordance with this policy, and for identified low-producing programs, present recommendations for board approval on any proposed consolidations or eliminations.

Policy

1. Degree Programs

- 1.1. The Texas Higher Education Coordinating Board (coordinating board) conducts an annual review of degree programs at institutions of higher education to identify low-producing degree programs that do not meet coordinating board minimum standards for the number of degrees awarded.

1.2. Biennially, academic institutions must submit a report to the chancellor and board of degree programs that have not met minimum standards established by the coordinating board or the institution for the number of credentials awarded. The biennial report, submitted in even numbered years, must include supporting documentation for requests to phase out, consolidate, or temporarily exempt degree programs identified as low-producing, as determined by the institution's standards and processes. The chancellor biennially reports to the board's committee on academic and student affairs on the disposition of degree programs identified as low-producing.

2. Minors and Certificate Programs

1.2.2.1. ~~In addition, a~~ Academic institutions of the system must conduct an annual review of minors and certificate programs to identify programs that do not meet standards established by the institution for the number of ~~degrees, minors, or certificates~~ awarded. Institutional standards must require that minors and certificate programs have specific industry data to substantiate workforce demand to avoid consideration for consolidation or elimination.

1.3.2.2. Biennially, academic institutions must submit a report to the chancellor and board of ~~degree programs, minors and certificate programs~~ that have not met minimum standards established by ~~the THECB or~~ the institution for the number of credentials awarded. The

biennial report, submitted in even-numbered years, must include supporting documentation for requests to phase out, consolidate, or temporarily exempt ~~degree programs, minors, and certificate programs~~ identified as low-producing, as determined by the institution's standards and processes. Each academic institution president~~The chancellor~~ biennially reports to the board's ~~committee on academic and student affairs on~~ the disposition of minors or certificate programs identified as low-producing and submits for board approval their recommendations on the institution's minors or certificate programs that should be consolidated or eliminated.

Related Statutes, Policies, or Requirements

19 Tex. Admin. Code Ch. 4, Subch. R, *Review of Low-Producing Degree Programs*

Tex. Educ. Code § 51.989 (as enacted by S.B. 37, § 1.03, effective September 1, 2025)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Academic Affairs
(979) 458-6072

11.06 Core Curriculum

Revised [August 28, 2025](#) (MO -2025)
Next Scheduled Review: August 28, 2030
Click to view [Revision History](#).



Policy Summary

Universities (academic institutions) of The Texas A&M University System are responsible for the establishment of core curriculum, subject to the approval of the president, provost and the Board of Regents (board) and in compliance with Section 51.315 of the Texas Education Code. This policy provides for the acceptance of transfer credits from other public academic institutions of higher education that fall under the common core curriculum.

Definitions

Click to view [Definitions](#).

Policy

1. Each institution of higher education that offers an undergraduate academic degree program develops its core curriculum by using the Texas Higher Education Coordinating Board-approved purpose, core objectives, and foundational component areas of the Texas Core Curriculum.
2. The responsibility for the proposal of core curriculum at each academic institution rests with the faculty, subject to the approval of the respective chief academic officer, chief executive officer, the chancellor, and the board. Ultimate authority for curriculum rests with institution, under the direction of the board. All courses included in the core curriculum must be:
 - a) foundational and fundamental to a sound postsecondary education,
 - b) necessary to prepare students for civic and professional life,
 - c) equip students for participation in the workforce and in the betterment of society, and
 - d) ensure breadth of knowledge in compliance with applicable accreditation standards.
3. No less than once every five years, the board will conduct a comprehensive review of each university's core curriculum. The board will consider the potential costs the curriculum may impose on students and ensure the university's core curriculum meets the criteria established in section 2. The board may appoint a committee to assist in carrying out its duties, to include full-time faculty employed by the university, administrators, community leaders, industry representatives, and others.

4. No later than January 1 of each academic year in which a review is conducted, and the board must certify compliance to the Texas Higher Education Coordinating Board and each standing legislative committee and subcommittee with primary jurisdiction over higher education.
5. Academic institutions must accept for transfer all courses identified in the Texas Common Course Numbering System and published in the Academic Course Guide Manual. Academic institutions are not required to apply these credits to specific degree programs.
6. Institutional admissions and grading policies are not restricted by this policy as long as transfer students and native students are treated in a like manner with respect to courses in the core curriculum.

Related Statutes, Policies, or Requirements

[19 Tex. Admin. Code Part 1, Ch. 4, Subch. B](#)

[Tex. Educ. Code § 51.315](#) (as enacted by S.B. 37, § 1.01, effective September 1, 2025).

[Tex. Educ. Code § 61.821-61.832](#)

[Texas Core Curriculum \(TCC\) - Texas Higher Education Coordinating Board](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Academic Affairs
(979) 458-6072

11.09 Low-Producing Academic Programs

Revised August 28, 2025 (MO -2025)

Next Scheduled Review: August 28, 2030

Click to view [Revision History](#).



Policy Summary

This policy provides that the universities (academic institutions) of The Texas A&M University System (system) must report on a biennial basis the status of each low-producing degree program, to the chancellor and the Board of Regents (board). Academic institutions will review minors and certificate programs in accordance with this policy, and for identified low-producing programs, present recommendations for board approval on any proposed consolidations or eliminations.

Policy

1. Degree Programs

- 1.1. The Texas Higher Education Coordinating Board (coordinating board) conducts an annual review of degree programs at institutions of higher education to identify low-producing degree programs that do not meet coordinating board minimum standards for the number of degrees awarded.
- 1.2. Biennially, academic institutions must submit a report to the chancellor and board of degree programs that have not met minimum standards established by the coordinating board or the institution for the number of credentials awarded. The biennial report, submitted in even numbered years, must include supporting documentation for requests to phase out, consolidate, or temporarily exempt degree programs identified as low-producing, as determined by the institution's standards and processes. The chancellor biennially reports to the board's committee on academic and student affairs on the disposition of degree programs identified as low-producing.

2. Minors and Certificate Programs

- 2.1. Academic institutions of the system must conduct an annual review of minors and certificate programs to identify programs that do not meet standards established by the institution for the number of minors or certificates awarded. Institutional standards must require that minors and certificate programs have specific industry data to substantiate workforce demand to avoid consideration for consolidation or elimination.
- 2.2. Biennially, academic institutions must submit a report to the chancellor and board of minors and certificate programs that have not met minimum standards established by the institution for the number of credentials awarded. The biennial report, submitted in even-numbered years, must include supporting documentation for requests to phase out, consolidate, or temporarily exempt minors and certificate programs identified as low-producing, as

determined by the institution's standards and processes. Each academic institution president biennially reports to the board the disposition of minors or certificate programs identified as low-producing and submits for board approval their recommendations on the institution's minors or certificate programs that should be consolidated or eliminated.

Related Statutes, Policies, or Requirements

[19 Tex. Admin. Code Ch. 4, Subch. R, *Review of Low-Producing Degree Programs*](#)

[Tex. Educ. Code § 51.989 \(as enacted by S.B. 37, § 1.03, effective September 1, 2025\)](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Academic Affairs
(979) 458-6072

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: James R. Hallmark, Ph.D., Vice Chancellor for Academic Affairs
The Texas A&M University System

Subject: Approval of Revisions to Policy *12.04, Academic Council/Faculty Senate*

Proposed Board Action:

Approve revisions to system policy *12.04, Academic Council/Faculty Senate*.

Background Information:

The purpose of this agenda item is to propose revisions to policy *12.04, Academic Council/Faculty Senate*. The Office of General Counsel has reviewed all revisions for legal sufficiency.

12.04, Academic Council/Faculty Senate, must be revised to be in compliance with Tex. Educ. Code sec. 51.3522, as enacted by S.B. 37. The revised policy will:

- Establish faculty councils/senates at each system academic institution;
- Reinforce that such bodies are advisory and must function in compliance with state law;
- Require that leadership of such bodies is selected by the university president and a portion of the membership must be selected by the president; and
- Require system academic institutions to establish rules addressing the topics provided in the policy and assuring compliance with system policy and the Texas Education Code.

A&M System Funding or Other Financial Implications:

None.

Strategic Plan Imperative(s) this Item Advances:

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor for Academic Affairs
July 24, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Revisions to Policy *12.04, Academic Council/Faculty Senate*

I recommend adoption of the following minute order:

**“The revisions to System Policies *12.04, Academic Council/Faculty Senate*,
as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

Approval Recommended:

Approved for Legal Sufficiency:

Glenn Hegar
Chancellor

R. Brooks Moore
Acting General Counsel

Susan Ballabina, Ph.D.
Executive Vice Chancellor



12.04 ~~Academic-Faculty~~ Council/Faculty Senate

Revised August 28, 2025 (MO -2025)

Revised February 8, 2024 (MO 024 2024)

Next Scheduled Review: ~~February 8, 2029~~August 28, 2030

Click to view [Revision History](#).

Policy Summary

This policy provides for the creation of an ~~academic~~ faculty council or faculty senate at each of the universities (academic institutions) of The Texas A&M University System (system) ~~for the faculty to advise the president of that academic institution.~~

Policy

1. Establishment. The system Board of Regents (board) establishes ~~There may be created in each academic institution an~~ faculty council and/or a faculty senate at each system academic institution, including Texas A&M University-Victoria, effective September 1, 2025. These bodies, ~~if established,~~ serve in an advisory capacity to the president and must function in compliance with Texas Education Code Section 51.3522 (faculty senate law).
2. Academic Institution Rules. Each academic institution must adopt a rule in accordance with this section.
 - 2.1 Each rule must address the selection of the faculty council or faculty senate's members, including:
 - a. ensuring adequate representation of each college and school of the institution;
 - b. requiring the members to be faculty members; and
 - c. indexing the number of members to the number of full-time-equivalent faculty at thresholds determined by the chancellor but not to exceed 60 unless approved by the board, with at least two representatives from each college or school, one of whom is appointed by the institution's president, and the remaining member(s) from the college or school elected by a vote of that college or school's faculty.
 - 2.2 Each rule must also address the following:
 - a. the faculty council or faculty senate's roles and responsibilities;
 - b. the election or appointment process, term of office, and limits on terms of office for members of the faculty council or faculty senate;
 - c. the appointment process for the faculty council or faculty senate's presiding officers;
 - d. the faculty council or faculty senate's meeting procedures; and
 - e. any other matter deemed necessary for compliance with the faculty senate law.

Related Statutes, Policies, or Requirements

Texas Education Code § 51.3522 (as enacted by S.B. 37, § 2.02 effective September 1, 2025).

Member Rule Requirements

A rule is ~~not~~ required to supplement this policy. [See Section 2.](#)

Contact Office

Academic Affairs
(979) 458-6072



12.04 Faculty Council/Faculty Senate

Revised [August 28, 2025](#) (MO -2025)

Next Scheduled Review: August 28, 2030

Click to view [Revision History](#).

Policy Summary

This policy provides for the creation of a faculty council or faculty senate at each of the universities (academic institutions) of The Texas A&M University System (system).

Policy

1. Establishment. The system Board of Regents (board) establishes a faculty council or faculty senate at each system academic institution, including Texas A&M University-Victoria, effective September 1, 2025. These bodies serve in an advisory capacity to the president and must function in compliance with Texas Education Code Section 51.3522 (faculty senate law).
 2. Academic Institution Rules. Each academic institution must adopt a rule in accordance with this section.
 - 2.1 Each rule must address the selection of the faculty council or faculty senate's members, including:
 - a. ensuring adequate representation of each college and school of the institution;
 - b. requiring the members to be faculty members; and
 - c. indexing the number of members to the number of full-time-equivalent faculty at thresholds determined by the chancellor but not to exceed 60 unless approved by the board, with at least two representatives from each college or school, one of whom is appointed by the institution's president, and the remaining member(s) from the college or school elected by a vote of that college or school's faculty.
 - 2.2 Each rule must also address the following:
 - a. the faculty council or faculty senate's roles and responsibilities;
 - b. the election or appointment process, term of office, and limits on terms of office for members of the faculty council or faculty senate;
 - c. the appointment process for the faculty council or faculty senate's presiding officers;
 - d. the faculty council or faculty senate's meeting procedures; and
 - e. any other matter deemed necessary for compliance with the faculty senate law.
-

Related Statutes, Policies, or Requirements

Texas Education Code § 51.3522 (as enacted by S.B. 37, § 2.02 effective September 1, 2025).

Member Rule Requirements

A rule is required to supplement this policy. See Section 2.

Contact Office

Academic Affairs
(979) 458-6072

Agenda Item No.

AGENDA ITEM BRIEFING

Submitted by: Glenn Hegar, Chancellor
The Texas A&M University System

Subject: Appointment of Interim President of Texas A&M University-Victoria

Proposed Board Action:

Appoint Dr. James Nelson as the interim president of Texas A&M University-Victoria, effective September 1, 2025.

Background Information:

System Policy [*01.03, Appointing Power and Terms and Conditions of Employment*](#), states that the Board of Regents may appoint interim CEOs.

A copy of Dr. Nelson's curriculum vitae is attached.

A&M System Funding or Other Financial Implications:

Dr. Nelson's initial salary will be \$310,872 with an additional \$10,000 monthly stipend for his duties as interim president. This supplement brings his total salary during the interim period in line with the presidents of comparable universities in the A&M System.

Strategic Plan Initiative(s) this Item Advances:

As the institution's interim president, Dr. Nelson's responsibilities encompass the system and university's progression in all eight imperatives: access for students, affordable learning, engaged and successful graduates, research, responding to the needs of Texans, maintaining financial responsibility, leading in national and global initiatives, and sustaining long-term growth.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Chancellor

July 25, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Appointment of Interim President of Texas A&M University-Victoria

I recommend adoption of the following minute order:

“Effective September 1, 2025, Dr. James Nelson is hereby appointed interim president of Texas A&M University-Victoria at an initial salary of \$310,872. In addition, he will receive a \$10,000 monthly stipend.”

Respectfully submitted,

Glenn Hegar
Chancellor

Approval Recommended:

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Approved for Legal Sufficiency:

R. Brooks Moore
Acting General Counsel

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

NELSON, James K., Jr.

Current Appointment and Academic Rank:

Associate Vice Chancellor, The Texas A&M University System
Civil Engineering Professor of Instruction, Texas A&M University

Office Address:

Texas A&M University System
301 Tarrow Street | Mail Stop 1122
College Station, TX 7784
Telephone: 979.317.3401

Family and Personal Information:

Spouse: Karen M. Nelson
Children: One adult child
Born: Evanston, Illinois, January 22, 1952

Education:

Ph.D., Civil Engineering, University of Houston, 1983
M.S., Civil Engineering, University of Houston, 1976
B.C.E., Civil Engineering, University of Dayton, 1974

Professional Registration:

Professional Engineer, Texas, 1979, No: 44821
Professional Engineer, California, 1980, No: C32484
Professional Engineer, South Carolina, 1992, No: 14673
Chartered Engineer, Chartered Marine Engineer, United Kingdom, 1998, No. 603146

Professional Society Membership:

Fellow, American Society of Civil Engineers (ASCE)
Member, Institute of Marine Engineering, Science and Technology (IMAREST, UK)
Member, American Society for Engineering Education (ASEE)

Professional Experience:

Academic

Texas A&M University System, Associate Vice Chancellor for Academic Affairs, Providing on-site support for the transition of the University of Houston-Victoria to The Texas A&M University System, April 2025 to Present

Texas A&M University System, Associate Vice Chancellor for Academic Affairs and Director of the RELLIS Academic Alliance, June 2016 to April 2025

Texas A&M University, Director of Engineering Academic Initiatives, Jan 2016 to May 2016

University of Texas at Tyler, Dean of Engineering, August 2006 to January 2016

University of Texas at Tyler, Chair of Civil Engineering, 2005 to 2006

University of Texas at Tyler, Interim Chair of Mechanical Engineering, 2006

Western Michigan University, Professor and Chair, Civil and Construction Engineering, 2002 to 2005

Western Michigan University, Chair, Materials Science and Engineering, 2002 to 2005
Western Michigan University, Chair, Industrial Design, 2002 to 2005
Clemson University, Professor and Chair of Civil Engineering, 1998 to 2002
Clemson University, Professor of Civil Engineering and Program Director, 1995 to 1998
Clemson University, Associate Professor of Civil Engineering and Program Director, 1989 to 1995
Texas A&M University, Assistant Professor of Civil Engineering, 1983 to 1989
Texas A&M University, Lecturer of Civil Engineering, 1981 to 1983
Texas A&M University at Galveston, Lecturer of Maritime Systems Engineering, 1979 to 1981
University of Houston, Lecturer of Civil Engineering, 1977 to 1978

Industrial

Exxon Company USA, Senior Engineer, 1980 to 1981
The Offshore Company, Project Engineer, 1977 to 1980
Robert Reid Consulting Engineer, Civil Engineer, 1976 to 1977
Brown & Root, Associate Engineer, 1975 to 1976

Consulting Experience:

Verhoef Access Technology, 2019, Review structural design and conformance for access gangways to be constructed in Corpus Christi, TX.
Verhoef Access Technology, 2015, Review structural design and conformance for access gangways to be constructed in Corpus Christi, TX.
Verhoef Access Technology, 2013, Review structural design and conformance for two access gangways to be constructed in California.
Lewis, Brisbois Bisgaard & Smith, LLC., July 2010 to May 2013, Served as an expert witness in a case involving and accident with lifeboat hooks.
National Concrete Masonry Association, July 2012, Contract to update the NCMA Masonry Design Software to include the 2011 MSJC and 2012 IBC design codes and to add pilaster design capability, with Dr. Russell H. Brown.
National Concrete Masonry Association, July 2009, Contract to update the NCMA Masonry Design Software to include the 2008 MSJC and 2009 IBC design codes, with Dr. Russell H. Brown.
National Concrete Masonry Association, May 2004, Contract to develop a 32-bit Windows® application for the design of concrete masonry columns, add clay masonry to the design system, and update the user interface to include specification of the unit sizes; with Dr. Russell H. Brown.
National Concrete Masonry Association, May 2000, Contract to develop a 32-bit Windows® application for the design of concrete masonry shear walls, with Dr. Russell H. Brown.
National Concrete Masonry Association, November 1997, Contract to develop a 32-bit Windows® application for the design of concrete masonry walls, with Dr. Russell H. Brown.
National Concrete Masonry Association, April 1997, Contract to develop a 32-bit Windows® application for the design of masonry and concrete lintels for masonry structures, with Dr. Russell H. Brown.
Fr. Fassmer, GmbH, June 1992, Special analysis and recommendation regarding the launch angle for an 8.5-meter free-fall lifeboat.
Provosty, Sadler, & DeLaunay, May 1990 to December 1991, Served as an expert witness in a case involving a conventional lifeboat.
Hakco Precast, June 1985 to January 1986, Design of precast concrete cladding for the 26 story First National Bank office tower in Shreveport, Louisiana.
City of Tyler, July 1985, Evaluation of cracking in prestressed concrete tennis courts and recommendations for repair.

Major Education Initiatives:**New Program Start-Up**

Leading the development of agriculture and engineering programs as part of the transition of UH-Victoria to A&M-Victoria, and implementation of the aviation degree program.

Leading the development of the academic components of the RELLIS Campus Initiative for Texas A&M University System.

University Project Coordinator-McAllen, leading the effort to offer selected Texas A&M University programs of study at a site in McAllen, TX, which includes a new building, January 2016 to 2018.

Lead the development of engineering programs at Texas A&M University-San Antonio in collaboration with Texas A&M University-Central Texas, January 2016 to February 2017.

Lead implementation of the Houston Engineering Center for offering UT Tyler engineering degree programs in greater Houston area in cooperation with Houston Community College.

Implemented the Department of Construction Management at The University of Texas at Tyler when that degree program was moved to the College of Engineering and Computer Science, 2010.

Implemented the Department of Civil Engineering at The University of Texas at Tyler, including the bachelor's and master's degree programs, and served as founding chair, 2005.

Implemented the Bachelor of Science and Master of Science in Civil Engineering degree programs in the Department of Civil and Construction Engineering at Western Michigan University.

Implemented the Clemson University Graduate Engineering Programs at the Citadel at Clemson University and served as founding director, 1989.

New Building Initiatives

Texas A&M University System STEM Education Building at RELLIS: Served as co-liaison of the user group for developing the program of requirements and construction interface. \$45,000,000 with 45,000 gsf. Currently under construction.

Texas A&M University System Academic Complex at RELLIS (Phase 2): Served as liaison of the user group for developing the program of requirements and construction interface. Design/Build project. \$28,000,000 with 45,000 gsf. November 2018 to January 2021.

Texas A&M University System Agriculture and Workforce Education Complex at RELLIS (Phase 1): Served as liaison of the user group for developing the program of requirements and construction interface. Design/Build project. \$15,000,000 with 42,000 gsf. January 2018 to December 2019.

Texas A&M University System Academic Complex at RELLIS (Phase 1): Served as liaison of the user group for developing the program of requirements and construction interface. Design/Build project. \$42,000,000 with 67,000 gsf. April 2017 to August 2019.

Texas A&M Higher Education Center in McAllen: Served as liaison of the user group for developing the program of requirements and construction interface. Design/Build project. \$40,000,000 with 68,000 gsf. January 2016 to 2018. This building received the 2019 Best Projects Award from Engineering News-Record in the Higher Education/Research category in the ENR Texas/Louisiana region

North Building of the UT Tyler Engineering Complex: Served as liaison of the user group for developing the program of requirements and construction interface for completion of the shelled building. Design/Build project. Construction was completed early and under budget. 80,000 gsf. October 2006 to January 2008.

Statewide Education Reform

Chair the Texas Higher Education Coordinating Board committee to revise and update the Engineering Field of Study, 2015.

Testified before the Texas House Higher Education Committee regarding best practices to enhance migration of students from community colleges to baccalaureate engineering programs, 2012.

Lead state-wide implementation of the Associate of Science in Engineering Science degree program to facilitate migration of engineering students from community colleges to the baccalaureate engineering degrees. 2011.

Testified before the Texas Senate Higher Education Committee regarding best practices to enhance migration of students from community colleges to baccalaureate engineering programs, June 2010.

Chair the Texas Higher Education Coordinating Board committees to develop statewide articulation compacts in engineering, chemistry, biology, computer information systems, mathematics, management information systems, and business, 2010 to 2013.

Served on the Texas Higher Education Coordinating Board committee to develop a statewide mechanical engineering articulation compact, 2009

Testified before a Texas Senate Higher Education Committee regarding proposed legislation to enhance migration of students from community colleges to baccalaureate institutions, 2009.

Appointed by the State Board of Education to serve on the writing team for the TEKS (Texas Essential Knowledge and Skills) for Career and Technical Education courses in the STEM area, 2008

Professional Society Service:

Session Chair, ASEE Annual Conference and Exhibition, Minneapolis, June 2022.

ASEE Specialist in the categories of Course and Curriculum Design, New Program/College Establishment, Departmental Administration, Establishing Remote Sites, and Fostering Partnerships with Industry, February 2020 to Present.

Session Chair, Indo-Global Education Conference, Hyderabad, India, November 2015.

Serve as a member of the coordinating committee for the Engineering Deans Institute of ASEE in spring 2012.

Member, representative of ASEE on the NCEES Engineering Education Task Force, December 2009 through January 2010.

Session Chair, ASEE National Conference and Exposition, June 2006

Chair, Curriculum Committee of the ASCE Committee on the Academic Prerequisites for Professional Practice, 2004 to 2007 (member from 2003)

Member, ASCE Committee on the Academic Prerequisites for Professional Practice, 2004 to 2007

Member, Accreditation Committee of the ASCE Committee on the Academic Prerequisites for Professional Practice, 2003 to 2007

Session Chair, ASEE National Conference and Exposition, June 2005

Member, ASCE Task Committee for Faculty Licensure, 2004

Member, Validation and Fulfillment Committee of the ASCE Committee on the Academic Prerequisites for Professional Practice, 2004 to 2005

Proceedings Editor, ASEE Southeastern Section, 1999 to 2002

Chair, Local Arrangements Committee, 1999 ASEE Southeastern Section Conference, hosted by Clemson University College of Engineering and Science

Member, Editorial Review Board, *CE Computing Review*, ASCE, 1989-1994

Chairman, Committee on Electronic Computation, Structural Division, ASCE, 1987-1991

Member, Organizing Committee for Structures Congress '89, ASCE, 1987-1989

Chairman, Ninth Conference on Electronic Computation, Committee on Electronic Computation, ASCE, 1984 to 1986

Member, Publications Committee of the Structural Division, ASCE, 1984-1987

President, Brazos Branch, ASCE, 1984-1985

Publications Secretary, Committee on Electronic Computation, ASCE, 1983-1987

Vice-President, Brazos Branch, 1983-1984

Chairman, Subcommittee on Conferences, Committee on Electronic Computation, ASCE, 1983-1987

Program Chairman, Eighth Conference on Electronic Computation, ASCE, 1981-1983

Member, Organizing Committee for Structures Congress '82, ASCE, 1981-1982

Member, Task Committee on Finite Element Idealization Guidelines, Committee on Electronic Computation, ASCE, 1979-1986

Member, Subcommittee on Automated Analysis and Design, Committee on Electronic Computation, ASCE, 1979-1991

Books and Monographs

McCormac, Jack C. and James K. Nelson, *Reinforced Concrete Design*, 6th Edition, John Wiley & Sons, 2004.

Nelson, James K. and Jack C. McCormac, *Structural Analysis: Using Classical and Matrix Methods*, 3rd Edition, John Wiley & Sons, 2003.

McCormac, Jack C. and James K. Nelson, *Structural Steel Design: LRFD Method*, 3rd Edition, Prentice-Hall, 2002.

McCormac, Jack C. and James K. Nelson, *Structural Analysis: A Classical and Matrix Approach*, 2nd Edition, Addison Wesley Longman Publishers, 1996.

Meyer, C., editor, *Finite Element Idealization*, Task Committee Report, ASCE Committee on Electronic Computation, co-author of Chapter A4, "Post-Processing and Interpretation of Results," 1987.

Refereed Publications:

Nelson, James K, Crumbley, D. Larry, "Supply-Chain Impacts in the Oil and Gas Industry: Disruptors and Risks," *Oil, Gas & Energy Quarterly, Mathew Bender & Company, New York*, Volume 71, Number 1, September 2022.

Willis, Vicki, L, Schiff, Scott D., Rosowsky, David V., and Nelson, James K., "Lessons Learned from the Structural Retrofit of an Historic Charleston House," *The Use of and Need for Preservation Standards in Architectural Conservation*, ASTM STP 1355-L American Society for Testing and Materials, 1999.

Willis, Vicki L, Nelson, James K., Reinhold, Timothy A., and Verhoef, Joop, "Anticipated Performance of Free-Fall Lifeboats in a High Wind Environment," *Journal of Wind Engineering and Industrial Aerodynamics*, Volume 83, pp. 479-492, November/December 1999, and *Proceedings of the Fourth Asia Pacific Symposium on Wind Engineering*, Gold Coast, Australia, July 1997.

Nelson, James K., Waugh, Peter J., and Schweickhardt, Alan J., "Comparison of Dynamic Response Criteria, SRSS Criteria and the Hybrid III Dummy as Indicators of Injury Potential in Free-Fall Lifeboats," *Ocean Engineering: An International Journal of Research and Development*. 1996.

Nelson, J. K., Fallon, D. J., and Hirsch, T. J., "Effects of CG Location on the Launch Behavior of Free-Fall Lifeboats," *Journal of Offshore Mechanics and Arctic Engineering*, ASME, February 1995.

- Nelson, James K., Regan, Nancy B., Khandpur, Rajiv, Landsburg, Alexander C., and Markle, Robert L., "Implementation of Free-Fall Lifeboats on Ships," *Journal of Marine Technology*, Society of Naval Architects and Marine Engineers, Vol. 31, No. 4, pp. 269-277, October, 1994.
- Nelson, J. K., Markle, R. L., and Khandpur, R., "Evaluation of Increased Safety through Use of Free-Fall Lifeboats," *Journal of the SAFE Association*, Volume 21, Number 2, May-June 1991. Also submitted as an Information Paper by the United States to the 22nd Session of the Lifesaving, Search and Rescue Subcommittee of the International Maritime Organization.
- Nelson, J. K., Hirsch, T. J., and Phillips, N. S., "Evaluation of Occupant Accelerations in Lifeboats," *Journal of Offshore Mechanics and Arctic Engineering*, ASME, November 1989.
- Nelson, J. K., Hirsch, T. J., and Phillips, N. S., "Occupant Response in Free-Fall Lifeboats," *Journal of the SAFE Association*, SAFE, pp. 42-56, Fall Quarter, 1988.
- Nelson, J. K., Hirsch, T. J., and Magill, J. M., "Measured Accelerations on Free-Fall Lifeboats," *Journal of Offshore Mechanics and Arctic Engineering*, ASME, Vol. 110, No. 3 pp. 226-231, August 1988. Also published in *Proceedings of Sixth International Symposium on Offshore Mechanics and Arctic Engineering*, Houston, Texas, March 1987.
- Nelson, J. K., and Graff, W. J., "Categorizing Component Failure in Offshore Platforms," *Journal of Waterways, Ports, Coastal, and Ocean Engineering*, ASCE, Vol. 113, No. 6, pp. 623-635, 1987.
- Nelson, J. K., and Morgan, J. R., "Hurricane Damage on Galveston's West Beach," *Journal of Structural Engineering*, ASCE, Vol. 111, No. 9, pp. 1993-2007, 1985.
- Nelson, J. K., and Beason, W. L., "An Indicator of Residential Roof Strength in Wind," *Journal of Structural Engineering*, ASCE, Vol. 111, No. 9, pp. 2049-2053, 1985.
- Fehrenkamp, K, Morgan, J. R., and Nelson, J. K., "Equivalent Nonlinear Spring for Catenary Moorings," *Journal of Structural Engineering*, ASCE, Vol. 110, No. 10, pp. 2541-2546, 1984.
- Jones, H. L., and Nelson, J. K., "Optimum Design of Spread Moorings," *ASME Transactions Journal of Energy Resources Technology*, Vol. 104, March 1982.
- Nelson, J. K., and White, A., "Computer Aided Instruction in Structural Analysis," *Journal of Computers and Structures*, Vol. 10, Nos. 1/2, 1979. Also published in *Trends in Computerized Structural Analysis and Synthesis*, A. K. Noor, editor, Washington DC, October 1978.

Conference Proceedings (Reviewed):

- Hatala, Jeffrey J., Celeste A. Riley, James K. Nelson, Andrew S. Crawford, Victoria J. Vinzant and London A. Knight, "Shared Responsibility for Positive Societal Impact: An Interdisciplinary Course," in *Proceedings of the 2025 ASEE Annual Conference and Exposition*, Montreal, June 2025.
- Nelson, James K., Celeste A. Riley, Jeffrey J. Hatala, Andrew S. Crawford, Victoria J. Vinzant and London A. Knight, "Intersection of Design and Society: Student and Faculty Reflection on an Interdisciplinary Course," in *Proceedings of the 2025 ASEE Gulf-Southwest Annual Conference*, Arlington, March 2025.
- Nelson, James K., Brent Donham and Dan Basile, "Institutional Review Panel for Cybersecurity Research and Education," *Proceedings of the Annual Conference and Exhibition of the American Society for Engineering Education*, Minneapolis, June 2022.
- Nelson, James K., and Brent Donham, "Preparing Students for Careers in the Emerging Field of Cybersecurity," *Proceedings of the Annual Conference and Exhibition of the American Society for Engineering Education*, Montreal (virtual conference because of COVID-19), June 2020.

- Nelson, James K., Karen Buck, Nancy Jordan, and Mary Hensley, "RELLIS: The Transformational Initiative for Collaborative Education and Research Realized," *Proceedings of the Annual Conference and Exhibition of the American Society for Engineering Education*, Montreal (virtual conference because of COVID-19), June 2020.
- Cutrer, Emily F., Melissa M. Nelson, and James K. Nelson, "Civil Engineering: A Liberal Education Degree of the 21st-Century," *Proceedings of the Annual Conference and Exhibition of the American Society for Engineering Education*, Tampa, FL, June 2019.
- Nelson, James K., John A. Barton, James R. Hallmark, and Billy C. Hamilton, "RELLIS: A Transformational Initiative for Collaborative Education and Research," *Proceedings of the Annual Conference Exhibition of the American Society for Engineering Education*, Columbus, OH, June 2017.
- Subramanyam, Sreelatha A., David Beams and James K. Nelson, "Virtual Electronics Laboratory for Effective On-Line Education in Electrical Engineering," WCEE 2015 Congress, November 2015.
- Subramanyam, Sreelatha A., David Beams and James K. Nelson, "Enhancing On-Line Electrical Engineering Undergraduate Education Through a Virtual Laboratory," 2015 for ASEE Zone III Conference, 2015.
- Brown, Russell H, Nelson, James K., Thompson, Jason, and Graber, Dennis, "Software for the Structural Design of Masonry—Version 6," Twelfth North American Masonry Conference, May 2015.
- Fridley, Kenneth J., Hall, Kevin D., and Nelson, James K., "The Raise the Bar Initiative: Response of Three Curricula to ASCE's Educational Recommendations," *Proceedings of the Annual Conference of the American Society for Engineering Education*, San Antonio, TX, June 2012.
- Nelson, James K., Smith, Mary E., and Ellis, Martha M., Associate of Science Degree Program to Facilitate Transfer of Students from 2-Year to 4-Year Engineering Programs, *Proceedings of the Annual Conference of the American Society for Engineering Education*, San Antonio, Texas, June 2012.
- Smith, Mary E., Nelson, James K., and Gardner, David W., "Tuning Engineering Programs in the Context of ABET Accreditation," *Proceedings of the Annual Conference and Exposition, American Society for Engineering Education*, Vancouver, British Columbia, June 2011.
- Lemoine, Kevin, Nelson, James, Peterson, Lynn, Sells, James and Smith, Mary, "Facilitating Transfer of Students from 2-Year to 4-Year Engineering Programs," *Proceedings of the Annual Conference and Exposition, American Society for Engineering Education*, Vancouver, British Columbia, June 2011.
- Nelson, J. K., Smith, M. E., and Gardner, D. W., "State of Texas – Voluntary Mechanical Engineering Transfer Compact," 2010 Conference of the National Institute for the Study of Transfer Students on Creating Pathways for STEM Transfer Student Success, Asheville, North Carolina, September 2010.
- Nelson, J.K., Geiger, W., Odell, M. and Trampus, K., "A Vision for P-16 STEM Education and the Relationship Between Secondary and Higher Education in STEM Education," *Proceedings of the Annual Conference and Exposition, American Society for Engineering Education*, Pittsburgh, Pennsylvania, June 2008.
- Nelson, James K., Ronald Welch, Charles Glagola, and Michael Robinson, "An Inspirational Vision for Civil Engineering in 2025: The BOK and Future Directions for Civil Engineering Curricula," *Proceedings of the Annual Conference, American Society for Engineering Education*, Honolulu, Hawaii, June 2007.
- Smerdon, Ernie J., and Steven Ressler, James Nelson, James O'Brien, "Progress on Raising the Bar—Issues Related to the Prohibition on Dual-Level Accreditation of Engineering Programs," *Proceedings of the Annual Conference, American Society for Engineering Education*, June 2006.
- Butt, S.E., Fredericks, T.K., Nelson, J.K., Kumar, A.R., Bellinger, T, "Aggregating Pressure Maps: A Case Study," *The Proceedings of the XIX Annual International Occupational Ergonomics and Safety Conference*, Las Vegas, Nevada, 2005.
- Walesh, Stuart G., and James K. Nelson, "Foundation of the New Civil Engineering Accreditation Criteria," *Proceedings of the Annual Conference, American Society for Engineering Education*, June 2005.

- Nelson, James K. and Yehia, Sherif, "Structural Analysis Courses: Computers or Fundamentals," Proceedings of the 2004 Annual Conference, American Society for Engineering Education, June 2004.
- Nelson, James K., Abudayyeh, Osama, Williams Molly W., and Tsang, Edmund, "A Civil Engineering Curriculum for the 21st Century," Proceedings of the 2003 Annual Conference, American Society for Engineering Education, June 2003.
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- Nelson, James K. and Martin Slann, "A Case for Energy Independence in the Global Environment," Tyler Greater Issues Program, Spring 2014.
- Nelson, James K. and Gregg Lassen, "Energy and the Economy: Issues Related to Energy, Energy Independence and the US Economy," Tyler Greater Issues Program, Spring 2009.
- Nelson, James K., "Future of Civil Engineering Education," An Invited Breakfast Presentation, American Society of Civil Engineers, East Texas Branch, Tyler, Texas, April 2007.
- Nelson, James K., "Development and Behavior of Free-Fall Lifeboats," An invited lecture at the Marine Research Center, St. John's, Newfoundland, Canada, June 2004.
- Nelson, James K., "Implications of the IBC Building Code in Design Practice," Presented to the Society of Professional Engineers Spring Meeting, Asheville NC., June 2001.
- Nelson, James K., "Challenges Utilizing Computer Technology in the Engineering Classroom," Keynote Address at the 1999 ASEE Southeastern Section Annual Meeting, Clemson SC., April 1999.
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- Nelson, James K. and Tonna L. Brooks, "International Collaboration to Develop Global-Ready Students," Indo-Global Education Summit 2015, Hyderabad, India, November 2015.
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- Nelson, J. K., and Fallon, J. D., "Evaluation of Acceleration Forces During Prototype Trials with the Watercraft WFF-8.6 Free-Fall Lifeboat," Prepared for Watercraft International, Ltd., Gosport, England, Clemson University Department of Civil Engineering Report No. 4-S-93, 21 June 1993.
- Nelson, J. K., and Metz, D. R., "Evaluation of Acceleration Forces at the Helmsman Seat in the Watercraft WFF-10.15 Free-Fall Lifeboat," Prepared for Watercraft International, Ltd., Gosport, England, at the request of Amerada Hess, Ltd., London, England, Clemson University Department of Civil Engineering Report No. 3-S-93, 1 March, 1993.
- Nelson, J. K., Zimmer, R. A., Murden, J. A., and Fallon, D. J., "Watercraft WFF-10.15 Free-Fall Lifeboat Prototype Acceleration Tests," Prepared for Watercraft International, Ltd., Gosport, England, Clemson University Department of Civil Engineering Report No. 6-S-91, October 1991.
- Nelson, J. K., and Murden, J. A., "Verhoef FL-25 Free-Fall Lifeboat Prototype Acceleration Tests," Prepared for Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, Holland, Clemson University Department of Civil Engineering Report No. 16-S-91, October 1991.
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- Nelson, J. K., "Verhoef FL-30 Free-Fall Lifeboat Acceleration Tests," Prepared for Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, Holland, Clemson University Department of Civil Engineering Report No. 21-S-90, October 1990.
- Nelson, J. K., "INJURY--Evaluation of Measured Accelerations to Infer Injury Potential," A Part of the Lifeboat Analysis System Prepared as a Public Service for the Lifeboat Manufacturing Industry and Regulatory Authorities, Clemson University Department of Civil Engineering Report No. 18-S-90, October, 1990.
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- Nelson, J. K., "An Investigation into the Feasibility of Using Free-Fall Lifeboats on Fixed Production Platforms," A Report Prepared for Exxon Production Research Company, Houston, Texas, November 1989.
- Nelson, J. K., and Hirsch, T. J., "Harding FF-700 Free-Fall Lifeboat Acceleration Tests," Prepared for Harding Safety A/S, Oslo, Norway, July 1989.
- Nelson, J. K., and Hirsch, T. J., "FL-22 Free-Fall Lifeboat Acceleration Tests," Prepared for Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, Holland, May 1989.
- Nelson, J. K., and Hirsch, T. J., "FL-50 Free-Fall Lifeboat Acceleration Tests," Prepared for Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, Holland, August 1988.
- Nelson, J. K., Hirsch, T. J., and Zimmer, R. A., "Harding FF-42 Free-fall Lifeboat Acceleration Tests," Prepared for Sonat Offshore Drilling, Inc., January 1986.
- Nelson, J. K., Hirsch, T. J., and Zimmer, R. A., "Harding FF-34 Free-fall Lifeboat Acceleration Tests," Prepared for Sonat Offshore Drilling, Inc., November 1985.

Marquis, E. L., and Nelson, J. K., "The Finite Element and Experimental Analysis of Three Complex Joints," Prepared for Bernard Johnson, Inc., September 1985.

Nelson, J. K., and Arguello, J. G., "Structural Review of the George R. Brown Convention Center," Prepared for the City of Houston, Texas, March 1985.

Nelson, J. K., "A Method to Evaluate the Consequences of Member Failure in Jacket-Type Offshore Platform Structures," Ph.D. Dissertation, University of Houston, December 1983.

Kovacs, A. Z., Shaw, G. B., Weiss, R. F., and Nelson, J. K., "Gravity Assisted Mass Transit," Technical Report USDE-TR-75-02, Prepared for the Urban Mass Transit Administration, June 1975.

Other Scholarly Publication:

Brown, Russell H, James K. Nelson, and Dennis Graber, "Software for Structural Design of Masonry," *STRUCTURE Magazine*, May 2006.

Nelson, James K. and Stephen Ressler, "A Perspective on Dual-Level Accreditation," *Directions*, Newsletter of the Committee on Curriculum and Accreditation, American Society of Civil Engineers, Fall 2005.

Nelson, James K., "CONCAD—Reinforced Concrete Analysis and Design," Reinforced concrete design software distributed with the textbook entitled *Reinforced Concrete Design (4th Edition)*, by Jack C. McCormac, Addison Wesley Longman Publishers, Published 1997.

Nelson, James K. Jr., "Free-Fall from Danger," *Proceedings of the Maritime Safety Council*, United States Coast Guard, July-August 1995.

Nelson, James K., "The Free-Fall Lifeboat," *The South Carolina Engineer*, Summer 1995, pp. 20-23.

Nelson, J. K., Schiff, S. D., and Latimer, D. A., "Computer Buying Guide for Engineering Students," *ASCE CE Computing Review*, June 1994.

Nelson, James K., "INSTEP—Structural Steel Design Using the AISC LRFD Method," Structural steel design software distributed with the textbook entitled *Structural Steel Design: LRFD Method (2nd Edition)*, by Jack C. McCormac, HarperCollins College Publishers, 1995.

Nelson, J. K., and Murden, J. A., "A Case for Using Computers in Structural Engineering Education," *ASCE CE Computing Review*, Volume 5, Number 3, March 1993.

Nelson, J. K., and Khandpur, R., "Evaluation of Free-Fall Lifeboat Launch Performance," This paper was submitted to the International Maritime Organization and was published as an MSC Circular which was distributed to subscribing governments. It was co-sponsored at the IMO by the governments of the United Kingdom, Federal Republic of Germany, and The Netherlands. September 1992.

Nelson, J. K., Markle, R. L., Khandpur, R., and Heinz, K. L., "Recommended Revision of SOLAS Chapter III Regulations for Free-Fall Lifeboats," A Part of a Position Paper by the United States, Prepared for United States Coast Guard, Submitted to International Maritime Organization for Discussion at the 23rd Session of Lifesaving Search and Rescue Subcommittee, London, January, 1992.

Nelson, J. K., Markle, R. L., Khandpur, R., and Heinz, K. L., "Recommended Revision of Section 6 of Recommendation for Testing of Lifesaving Appliances," A Position Paper by the United States, Prepared for United States Coast Guard, Submitted to International Maritime Organization for Discussion at the 22nd Session of Lifesaving Search and Rescue Subcommittee, London, February, 1991.

Nelson, J. K., Wehr, S. A., Hirsch, T. J., and Phillips, N. S., "Protection Against Impact Forces on Lifeboats and Free-Fall Lifeboat Requirements," A Position Paper by the United States, Prepared for United States Coast Guard, Submitted to International Maritime Organization for Discussion at the 20th Session of Lifesaving Search and Rescue Subcommittee, London, June, 1988.

Nelson, J. K., Wehr, S. A., Hirsch, T. J., and Phillips, N. S., "Dynamic Response Model," An Information Paper by the United States, Prepared for United States Coast Guard, Submitted to International Maritime Organization for Discussion at the 20th Session of Lifesaving Search and Rescue Subcommittee, London, June, 1988.

Presentations:

Hensley, Mary, *et al.* "The RELLIS Vision Realized, and then Some, Association of Community College Trustees Annual Meeting (Virtual Conference), Chicago, October 2020.

Hensley, Mary, *et al.* "The RELLIS Academic Alliance: Innovative Collaboration Between a 2-year and 4-Year Institutions, Association of Community College Trustees Annual Meeting, New York, October 2019.

Nelson, James K., Commencement Address, Fall Graduation, The University of Texas at Tyler, December 2015.

Nelson, James K., and Arnold, Althea, "Reflections of the World's Oldest Engineers," a skit to interest students in careers in engineering, San Jacinto Community College, November 2013.

Nelson, James K., "Status of State-Wide Voluntary Engineering Transfer Compacts and Alignment of Engineering Curricula," Texas Higher Education Coordinating Board Leadership Conference, October 2011.

Nelson, James K., "Tuning Engineering and Science Education: Vertical and Horizontal Alignment of Engineering and Science Curricula," Texas Higher Education Coordinating Board, 2011 Tuning Engineering and Science Oversight Council, February 2011.

Nelson, James K. with Homer M. Hayes, "Voluntary Mechanical Engineering Compact: An Overview of Horizontal Alignment on Introductory Engineering Courses," Texas Higher Education Coordinating Board Regional Meeting, May 2010.

Nelson, James K., "Tuning Engineering Education: Vertical and Horizontal Alignment of Engineering Curricula," Texas Higher Education Coordinating Board, 2010 Tuning Engineering Oversight Council, April 2010.

Nelson, James K. "So What Do We Do With All of This Stuff Anyway?" A presentation for the Brook Hill Upper School, Bullard, Texas, February 2010.

Nelson, James K., "An Overview of ABET Accreditation," NCEES Engineering Education Task Force, December 2009.

Nelson, James K., Commencement Address, Fall Graduation for the Colleges of Education and Psychology and Engineering and Computer Science, The University of Texas at Tyler, December 2009.

Nelson, James K., "A Case for Dual Level Accreditation," ASCE Civil Engineering Department Heads Annual Meeting, Colorado, May 2007.

Nelson, James K., "Are We Ready? A Vision for Development of a Coherent Plan for Large-Scale Emergency Response," CECS Chautauqua Seminar Series, October 2005.

Woo, Michael H., James K. Nelson, and Jeffery J. Scott, "Dissemination of Academic Resources Through the World Wide Web: Creating WEB Pages and Applets," A workshop presented at the 1997 Southeastern Section Conference of the American Society for Engineering Education, April 1997.

Nelson, James K., "Development and Utilization of the Free-Fall Lifeboat," Presented at the 1996 Engineers Week Banquet, Charleston, SC, February 1996.

Nelson, James K., "Evolution of the Free-Fall Lifeboat," Presented at The Citadel Department of Civil Engineering Spring Seminar Series, March 1995.

Nelson, James K., "Evolution of the Free-Fall Lifeboat," Presented to the Charleston Civil Engineers Club, January 1994.

Nelson, James K., and Nancy B. Regan, "Implementation of Free-Fall Lifeboats on United States Ships," Presented to the Society of Naval Architects, New York Metropolitan Section, May 1993.

Nelson, J. K., "Teaching Graduate Engineering via Television: An Educator's Perspective," presented in the panel discussion entitled "Efficacy of Live Television for Distance Education and Effective Resource Utilization" at the 1993 Southeast Region Conference of the American Society for Engineering Education, Nashville, Tennessee, April, 1993.

Nelson, J. K., and D. J. Fallon, "Free-Fall Lifeboats: Evaluation of Performance," Presented at the Mechanical Engineering Graduate Seminar Series, Old Dominion University, Norfolk, Virginia, March 1991.

Honors and Awards

Bellwether Community College Consortium, 2021 Award Finalist in the category Planning, Governance and Finance for the submission "RELLIS: The Realization of a Transformational Initiative for Collaborative Educational Partnerships," collaborator with Blinn College District, Mary Hensley, Chancellor.

University of Texas at Tyler College of Engineering Pillar of the College Award for meritorious service to the College for an extended period, November 2017.

Received State Flag of Texas for service leading the Texas Higher Education Coordinating Board Tuning Oversight Councils, 2014.

Brazzel Professor of Engineering, The University of Texas at Tyler, College of Engineering and Computer Science, 2005 to January 2016.

Chi Epsilon Chapter Honor Member, Awarded by the Clemson University Chapter of Chi Epsilon, November 2000

Award for Faculty Excellence, Awarded by the Clemson University Board of Trustees for exceptional achievement in teaching, research or advising that has earned official recognition from students, peers and colleagues, February 1997

1996 United States Marine Safety Award, Awarded annually by the United States Marine Safety Association for accomplishments furthering the cause of safety in the marine field, November 1996.

Sponsored Research and Contracts:

"Human-Machine Ecosystem Laboratory," The University of Maryland subcontract, P.I. J. K. Nelson, Co-PI Stephan Cambone, September 2016, \$1,500,000.

"The 2019 IASP Cyber-Leader Scholarship Program: Developing Human Capital in Cybersecurity for the Department of Defense," Department of Defense, P.I. Paula Dewitte, Co-P.I.'s J. K. Nelson and Danny Davis, August 2019, \$389,586.

"Evaluation of Acceleration Forces in a Scale Model of the Verhoef FL75-NS-70 Freefall Lifeboat (Rev 2)," Verhoef Aluminium Scheepsbouw Industries, Aalsmeer, Netherlands, P.I. J. K. Nelson, July 2015, \$9,943.19

"Full-Scale and Model Acceleration Force Measurements with Hatecke GFF-9.8c21-T Free-Fall Lifeboat," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, May 2015, \$10,914.61

"Engineering Summer Program: 2015," Texas Higher Education Coordinating Board, Austin, Texas, P.I. J. K. Nelson, Co-P.I. Tonna Brooks, May 2015, \$13,998.

"Evaluation of Acceleration Forces in a Scale Model of the Verhoef FL75-NS Freefall Lifeboat," Verhoef Aluminium Scheepsbouw Industries, Aalsmeer, Netherlands, P.I. J. K. Nelson, June 2014, \$9,472.

"Engineering Summer Program: 2014," Texas Higher Education Coordinating Board, Austin, Texas, P.I. J. K. Nelson, Co-P.I.'s Jennifer Scott and Kay Pleasant, April 2014, \$12,500.

"Full-Scale Evaluation of the Verhoef FL50-ULS-WC Free-Fall Lifeboat for IMO Compliance," Verhoef Aluminium Scheepsbouw Industries, Aalsmeer, Netherlands, P.I. J. K. Nelson, November 2013, \$8,800.

"Model Acceleration Force Measurements with Hatecke GFF-9.8c Free-Fall Lifeboat to Assess Design Changes," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, October 2013, \$9,150.

"Scale Model Evaluation of the Verhoef FL50NS Free-Fall Lifeboat," Verhoef Aluminium Scheepsbouw Industries, Aalsmeer, Netherlands, P.I. J. K. Nelson, July 2013, \$11,062.

"Acceleration Forces and Displacements in the Full-Scale Verhoef FL-75 Free-Fall Lifeboat for the Nexen Golden Eagle Project," Verhoef Aluminium Scheepsbouw Industries, Aalsmeer, Netherlands, P.I. J. K. Nelson, December 2012, \$9,745.44.

"Evaluation of the Verhoef FL-50 Free-Fall Lifeboat with Increased Occupant Weight," Verhoef Aluminium Scheepsbouw Industries, Aalsmeer, Netherlands, P.I. J. K. Nelson with McGinnis, M. J. June 2012, \$9,272.

"Acceleration Force Measurements with the Hatecke GFF-8.1c24 Free-Fall Lifeboat," Prepared for Hatecke, GmbH, Drochtersen, Germany, P.I. Nelson, J. K., May 2012, \$8,791.

"Full-Scale and Model Acceleration Force Measurements with Three Hatecke Free-Fall Lifeboat Models to Assess Design Changes," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, December 2011, \$9,359.

"Analysis and Evaluation of the Verhoef FL-75 Free-Fall Lifeboat Model," Verhoef Aluminium Scheepsbouw Industries, B.V., Aalsmeer, Netherlands, P.I. J. K. Nelson with McCaslin, S., July 2010, \$68,323.

"Full-Scale and Model Acceleration Force Measurements with Hatecke GFF-8.1m Free-Fall Lifeboat," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, April 2011, \$8,507.

"Full-Scale Acceleration Force Measurements with Hatecke GFF-6.6c21 Free-Fall Lifeboats," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, December 2010, \$8,830.

Odell, M.R.L. (CO-PI); Nelson, J.K. (Co-PI), Trampus, K., (Co-I), Brown, F. (Co-I), Stocks, E. (Co-I), Geiger, W. (Co-I) and Bailey, B. (Co-I), 2010-11, East Texas STEM Center, Texas STEM Initiative, Texas Education Agency, 2010, \$550,000.

"Acceleration Force Measurements with the Verhoef FL-75 Free-Fall Lifeboat Model," Verhoef Aluminium Scheepsbouw Industries, B.V., Aalsmeer, Netherlands, P.I. J. K. Nelson, July 2010, \$11,752.

"Full-Scale and Model Acceleration Force Measurements with Two New-Build Free-Fall Lifeboats," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, April 2010, \$25,545.

Odell, Michael R.L. (PI), Nelson, J., and Trampus, K., East Texas STEM Center, Congressional Grant, 2010, \$300,000.

"Expanding the Engineering Pipeline," Texas Youth in Technology Grant Program, The Texas Workforce Commission, Austin, Texas, P.I. J.K. Nelson, January 2010, \$143,287.

"Full-Scale Acceleration Tests with Hatecke GFF-5.7 Free-Fall Lifeboat Aboard the M.V. Mohegan," Sealift, Inc. Oyster Bay, NY, P.I. J. K. Nelson, November 2009, \$9,884.

"Full-Scale Acceleration Tests with the Hatecke GFF-8.1m-20 Lifeboat Full-Scale and Model Tests," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, April 2009, \$7,927.

"Full-Scale and Model Acceleration Force Measurements with the Jiangyin-Norsafe GES-25 Free-Fall Lifeboat," Jiangyin Norsafe F.R.P. Co. Ltd. Yuecheng Town, Jiangyin City, Jiangsu Province Peoples Republic of China, January 2009, \$12,927.

Nelson, J., Odell, M.R.L., Scott, J., and Pleasant, K. Engineering recruitment Program Summer Camps, \$20,000, 2008; \$8,000, 2009.

White, A., Nelson, J., Geiger, W., Sherman, C, Bailey, B, Gray, N. and Odell, M. UTEACH Pre-proposal, University of Texas System, 2008, \$41,000.

"Full-Scale Acceleration Tests with the Hatecke GFF-5.5c and GSL-6.6c Lifeboats and Model Tests with the GFF-7.4M and GFF-6.6MII Lifeboats," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, October 2008, \$8,102.

"Full-Scale Acceleration Tests with the NorSafe GES22 Free-Fall Lifeboat Aboard the M.V. TransPacific," TransAtlantic Lines, Inc., Greenwich, Connecticut, P.I. J. K. Nelson, April 2008, \$12,223.

"Full-Scale Acceleration Tests with the Hatecke GFF-5.5m17, GFF-5.5m20 and GFF-5.5m25 Free-Fall Lifeboats," Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, October 2007, \$7,754.

Odell, Michael R.L. (PI), Nelson, J, and Trampus, K., East Texas STEM Center, Congressional Grant, 2008, \$148,000.

Physical and Analytical Evaluation of the Verhoef FL-50 Free-Fall Lifeboat Shell Oil UK and the UK Offshore Operators Association through Verhoef Aluminium Scheepsbouw Industrie, P.I. J. K. Nelson, May 2007, \$94,670.

"Texas Science, Technology, Engineering, and Math (T-STEM) Centers—East Texas," Texas Education Agency, Co-O.I. with Michael Odell, May 2007, \$1,228,899.

"Scale Model Acceleration Tests with the Hatecke Free-Fall Lifeboats," Ernst Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, July 2007, \$7,984.

Odell, M.R.L. (C0-PI) ; Nelson, J.K. (Co-PI), Trampus, K., (Co-I), Brown, F. (Co-I), Stocks, E. (Co-I), Geiger, W. (Co-I) and White, A. (Co-I), 2007-10, East Texas STEM Center, Texas STEM Initiative, Texas Education Agency, \$3.25 million.

"Full-Scale Acceleration Tests with the Hatecke GFF-6.6M20 Free-Fall Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, June 2006, \$7,284.

"Full-Scale Acceleration Tests and Evaluation with the Fassmer 4.9, 6.6 and 8.3 Free-Fall Lifeboats," Fr. Fassmer Co., GmbH, Berne, Germany, P.I. J. K. Nelson, February 2006, \$20,429.

"Model and Full-Scale Acceleration Tests with the Hatecke GFF-5.7M, GFF-6.6MII and GFF-7.4MII Free-Fall Lifeboats," Ernst Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, October 2005, \$6,827.

"Full-Scale Acceleration Tests and Evaluation with the Beihai Onboard the MV *Baffin Strait*," TransAtlantic Lines, Greenwich, CT. Research conducted in Diego Garcia," P.I. J. K. Nelson, July 2005, \$8,033.

"Model and Full-Scale Acceleration Tests with the Hatecke GFF-8.1M and GFF-7.4MII Free-Fall Lifeboats," Ernst Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, May 2005, \$6,672.

"Evaluation of the Adequacy of Current IMO Design Criteria for Free-Fall Lifeboats," United States Coast Guard, Washington, D.C. P.I. J. K. Nelson, September 2004, \$9,999.

"Model and Full-Scale Prototype Acceleration Tests with the Hatecke GFF-6.6MII Free-Fall Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, October 2004, \$4,725.

"Evaluation of Impact Forces During Ice-Landing with the SSI 50/54 Man Capsule," Survival Systems International, Valley Center, California, Germany, P.I. J. K. Nelson, October 2003, \$10,335.

"Model and Prototype Acceleration Tests with the Hatecke GFF-4.9M Free-Fall Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, August 2002, \$7,036.

"Technical Development of a 75-Passenger Free-Fall Lifeboat with a 40-Meter Certification Height," Alexander/Ryan Marine and Safety Company with Ernst Hatecke GmbH of Germany and Beihai Qingdao Shipyard of China, P.I. J. K. Nelson with T. A. Reinhold, June 2001, \$73,608.

"Continued Technical Support for the Florida Coastal Monitoring Program," University of Florida, P.I. Timothy A. Reinhold with J. K. Nelson, May 2001, \$85,000.

"Development of Energy, Fire and Sound Conductivity Software," National Brick Research Center, P.I.'s J. K. Nelson and R. H. Brown, April 2001.

"Model Prototype Acceleration Tests with the Hatecke GFF-T-8.1M Free-Fall Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, P.I. J. K. Nelson, April 2001, \$6,304.

"Evaluation and Acceleration Tests of the Gepa GFFF-1 Free-Fall Lifeboat Onboard the M/T Montauk," Marine Design and Operations, Incorporated, Research conducted on Guam, PI: J. K. Nelson, February 2001, \$7,587.

"Lateral Impact Acceleration Measurement with the Hatecke GSL-T8.4 Lifeboat and GSL-5.7M Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, September 1999.

"Experimental Evaluation of Various YTONG VN and VU Series Roof Panels," YTONG Florida, Ltd., PI: J. K. Nelson with R. H. Brown, September 1998, \$14,403.

"Experimental Evaluation of Various YTONG VN6075-887a and VN5092-887 Roof Panels for Use at Polk Community College," Polk Community College, PI: J. K. Nelson with R. H. Brown, September 1998, \$12,777.

"Full-Scale and Model Testing of the Hatecke GFF-4.9 and GFF-6.6MII Free-Fall Lifeboats," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, August 1998, \$11,330.

"Full-Scale Lateral Impact Test with the Hatecke GSL-6.6 Lifeboat/Rescue Boat," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, November 1997, \$1,800.

"Full-Scale and Model Testing of the Hatecke GFF-6.5 Free-Fall Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, February 1997, \$6,940.

Microsoft Instructional Laboratory Grant, Microsoft Corporation, PI: J. K. Nelson with Steve R. Sanders, \$73,200, June 1996.

"Full-Scale Testing to Determine Compliance with Intended Strength Requirements for Free-Fall Lifeboats," United States Coast Guard, PI: J. K. Nelson, May 1996, \$9,991.

"Scale Model Testing to Evaluate Compliance with the Requirement for Free-Fall Lifeboats to be Capable of Successfully Launching in Adverse Weather Conditions," United States Coast Guard, PI: J. K. Nelson, May 1996, \$4,991.

"Full-Scale and Model Testing of the Hatecke GFF-5.7 Free-Fall Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, March 1996, \$6,663.

"Full-Scale and Model Testing of the Hatecke GFF-11.5 Free-Fall Lifeboat," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, June 1995, \$6,478.

"Full-Scale Acceleration Measurement during the Required IMO Prototype Tests with the Friolet Esparanto Capsule," Friolet Marine Services, Bas-Caraquet, New Brunswick, Canada, PI: J. K. Nelson, July 1994, \$5,052.

"Full-Scale Acceleration Measurement during the Required IMO Impact Test with the CA-2100 Survival Capsule," Survival Systems International, Valley Center, California, PI: J. K. Nelson, July 1994, \$5,413.26.

"Full-Scale and Model Testing of the Hatecke GFF-6.6M and GFF-7.4M Free-Fall Lifeboats," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, April 1994, \$12,779.

"Full-Scale and Prototype Model Tests of the Fassmer GAR-7.7 Series Free-Fall Lifeboat," Fr. Fassmer & Company, GmbH, Berne, Germany, PI: J. K. Nelson, April 1994, \$11,268.

"Experimental Measurement of Wind Force Coefficients on the Verhoef FL-30a Free-Fall Lifeboat," Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, The Netherlands, PI: J. K. Nelson with T. A. Reinhold, February 1994, \$6,946.

"Evaluate Ability of a 9.5 Meter Conventional Lifeboat to Survive and Offshore Explosion," Shat Watercraft, Limited, Gosport, England, PI: J. K. Nelson, December 1993, \$8,452.

"Evaluate Performance and Acceleration Forces on the Verhoef FL-30a Free-Fall Lifeboat," Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, Holland, PI: J. K. Nelson, November 1993, \$5,646.

"Evaluate Performance of the Harding FF-34 Free-Fall Lifeboat for Reflagging the Cape Wrath and Cape Washington," Bethlehem Steel BethShip, Sparrows Point, Maryland, for the United States Maritime Administration, PI: J. K. Nelson, October 1993, \$20,304.

"Full-Scale and Model Prototype Acceleration Tests of the Hatecke GFF-8.1M Free-Fall Lifeboat," Ernst Hatecke Jacht und Bootswerft, GmbH, Drochtersen, Germany, PI: J. K. Nelson, September 1993, \$6,333.

- "Review of Current Free-Fall Lifeboat Literature and Recommendations for Needed Research," United Kingdom Health and Safety Executive, London, England, PI: J. K. Nelson, August 1993, \$8,471.
- "Evaluation of Acceleration Forces During Prototype Trials with the Watercraft WFF-8.6 Free-Fall Lifeboat," Watercraft International, Limited, Gosport, England, PI: J. K. Nelson, June 1993, \$19,500.
- "Estimate Performance and Develop Testing Protocol for a New Build 400 Passenger Conventional Lifeboat," World City Corporation, New York, New York, PI: J. K. Nelson, April 1993, \$48,759.
- "Review of Watercraft WFF-10.15 Free-Fall Lifeboat for Use in Training Programs at RGIT," Robert Gordon Institute of Technology, Survival Center, Aberdeen, Scotland, PI: J. K. Nelson, May 1993, \$9,950.
- "Evaluation of Acceleration Forces at the Helmsman Seat in the WFF-10.15 Free-Fall Lifeboat," Watercraft International, Limited, Gosport, England, PI: J. K. Nelson, November 1992, \$15,800.
- "Evaluating the Launch Performance and Behavior of the WFF-10.15 Free-Fall Lifeboat," Watercraft International, Limited, Gosport, England, PI: J. K. Nelson, February 1991, \$31,500.
- "Verhoef FL-25 Free-Fall Lifeboat Prototype Acceleration Tests," Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, Holland, PI: J. K. Nelson, August 1991, \$2,400.
- "Hatecke GFF-5.7 & 7.4 Free-Fall Lifeboat Prototype and Model Tests," Ernst Hatecke, GmbH, Drochtersen, Germany, PI: J. K. Nelson, June 1991, \$3,800.
- "Verhoef FL-50 Free-Fall Lifeboat Prototype Tests," Verhoef Aluminium Scheepsbouw Industrie, Aalsmeer, Holland, PI: J. K. Nelson, May 1991, \$3,300.
- "Model Testing of the FL-50 and Full-Scale Testing of the FL-30 Free-Fall Lifeboats," Verhoef Aluminium Scheepsbouw Industrie, PI: J. K. Nelson, March 1990, \$3,500.
- "Strain Gage Installation and Testing for the USS Daniel Webster (SSBN 626)," Charleston Naval Shipyard, PI: J. K. Nelson, August 1990, \$4,500.
- "Development of Air Launched Free-Fall Boats," United States Navy, PI: J. K. Nelson, Co-PI: T. J. Hirsch (Texas A&M University), Total Project Budget \$656,189, (Phase 1a funded 18 August 1989, \$77,000; Phase 1b to have been funded 19 January 1990, \$125,000, but the project was canceled because of budget cutbacks; Clemson would have received \$76,800 for Phase 1).
- "An Investigation into the Feasibility of Using Free-Fall Lifeboats on Fixed Production Platforms," Exxon Production Research Company, PI: J. K. Nelson, September 1989, \$5,000.
- "Full-Scale Testing of Damaged Tubular Platform Components," Joint oil industry project conducted with PMB Systems Engineering, PI: J. K. Nelson, Co-PI: L. D. Lutes, November 1988, \$200,000 (TAMU Share was \$95,000).
- "Development of an Orthopedic Load Cell," TEES Veterinary Initiative Funds, Co-PI's: D. A. Hulse, T. A. VanGundy, J. K. Nelson, and T. L. Kohutek, December 1987, \$2,500.
- "Development of a Free-Fall Lifeboat," A Joint Industry Project, PI: J. K. Nelson, Co-PI: T. J. Hirsch, September 1987, \$32,000.
- "Pelvic Fracture Biomechanics," STAR Fund, College of Veterinary Medicine, PI: T. G. VanGundy, Co-PI: D. A. Hulse with J. K. Nelson, April 1987, \$2,950.
- "Evaluation of Pressures and Design of Stiffener for Rear Canopy of a Free-Fall Lifeboat," Sonat Offshore Drilling, Incorporated, PI: J. K. Nelson, April 1986, \$6,500.
- "Acceleration Measurement and Evaluation in Free-Fall Lifeboats," Sonat Offshore Drilling, Incorporated, PI: T. J. Hirsch, Co-PI: J. K. Nelson, October 1985, \$35,000.
- "System Consequence Factors for Offshore Oil Production Platforms," Center for Energy and Mineral Resources, PI: J. K. Nelson, September 1985, \$7,000.

"Structural Review of George R. Brown Convention Center," Bernard Johnson, Incorporated, PI: J. K. Nelson, September 1984, \$26,800.

"Finite Element and Experimental Analysis of Three Complex Tubular Joints," Bernard Johnson, Incorporated, PI: E. L. Marquis, Co-PI: J. K. Nelson, May 1984, \$82,000.

Doctoral Graduate Student Advising: (Texas A&M University)

Nathan Kathir, Ph.D., "Determination of System Consequence Factors for Jacket-Type Offshore Platform Structures," Graduated December 1991.

Masters Graduate Student Advising (University of Texas at Tyler):

Sreelatha Aihloor Subramanyam, MS "VELVET: Virtual Electronics Laboratory for Visualized Education and Training," Chair, Dr. David Beams, Co-Chair

Gordon Venable, MS "Structural Analysis of the Verhoef FL-50 Free-Fall Lifeboat during Launch," Graduated December 2007.

Masters Graduate Student Advising (Clemson University):

Julie A. Babb, MS "Development of a Free-Fall Lifeboat with a 40-meter Certification Height," Graduated August 2002.

Suzanne Aultman, MS (Non-Thesis), Graduated August 2002.

David Pelfrey, MS (Non-Thesis) Graduated May 2001.

Jennifer Harter, MS (Non-Thesis) Graduated May 2001.

Michael Hamilton, MS (Non-Thesis) Graduated May 2001.

Christopher Farmer, MS (Non-Thesis) Graduated May 2001.

Daniel Bernd, MS (Non-Thesis) Graduated August 2000.

Martin Okorie, MS (Non-Thesis) Graduated December 1998.

Elizabeth Crosby Judson, MENGGR "Pump Station Design for a Waste Treatment Facility," Graduated December 1997.

John Pike Judson, MENGGR "Repair of Construction Defects in Concrete Cooling Tower Basins," Graduated December 1997.

Kevin Blayton, MSCE (non-thesis)," Graduated December 1997.

Michael Stuart White, MENGGR "Development of a Computer Program for the Design of Reinforced Concrete Cantilever Retaining Walls with Level or Sloped Backfill," Graduated August 1996.

Gregory W. Canniff, MENGGR, "A Study of Composite Action in Continuous Plate Girder Steel Bridge Deflection," Graduated August 1996.

Benjamin Douglas Lollar, MENGGR, "Correlation of Compressive and Tensile Strengths for Concrete Used in Highway Pavements," Graduated August 1996.

Wallace A. Jack, MENGGR, "Expansion of 2-Dimensional Free-Fall Model to Include Wind Effects," Graduated August 1995.

John M. Hann, MENGGR, "Cost Analysis of Design Alternatives for an Ocean Fishing Pier," Graduated August 1995.

Glenn Stewart, MENGGR, "Failure Analysis in Purlins of Prefabricated Metal Buildings," Graduated August 1994.

Richard R. Schimizzze, "Experimental Rubberized Concrete as a Light Duty Paving Material," Graduated August 1994.

Alan J. Schweickhardt, MENG, "Evaluate Performance of a Newbuild 400 Passenger Lifeboat," Graduated May 1994.

Gregory James Jones, MENG, "EPSDAD--Electronic Pavement Smoothness Data Acquisition Device," Graduated December 1992.

Timothy W. Jessup, MENG, "Experimental and Finite Element Analysis for Reshaping a Segment of a Submarine Hull," Graduated May 1992.

Henry N. Shephard, MENG, "A Computer Cost Model for Budget Estimating," Graduated August 1990.

Master's Graduate Student Advising (Texas A&M University):

Byron Weaver, M.E., "Comparison of WSD and LRFD Design Procedures and Results for Commercial Construction," Graduated December 1989.

J'Nina Womble, M.S., "Role of Redundancy in Jacket-Type Offshore Platforms," Graduated December 1988

Bryan Green, M.S., "Development of a Load Cell for Stress Analysis of a Canine Tibia," Graduated December 1988

John Doyle, M.E., "Variation of Component Stresses with Advancing Wave Position in Jacket-Type Platforms," Graduated May 1988

Larry Fragomeli, M.S., "Improved Design Procedure for Embedded Plates in Gravity Anchors on Precast Concrete Panels," Graduated December 1987.

Andres Urdaneta, M.E., "Development of Closed-Form Solution for Multi-Segment Catenary Moorings," Graduated August 1986.

Kelley Adamson, M.E., "Finite Element Analysis of a Tubular Joint," Graduated August 1985.

Alan Pond, M.E., "Finite Element Analysis of a Tubular Joint," Graduated December 1984.

Courses Taught: (The RELIS Academic Alliance)

Developed and co-taught an interdisciplinary course entitled "Intersection of Design and Society" with Dr. Jeffrey Hatala (West Texas A&M, Health Science) and Dr. Celeste Riley (A&M-Kingsville, Psychology), Fall 2024

"Introduction to Civil Engineering" for two Tarleton State students who would otherwise been out of sequence for their degree program, Spring 2024

Courses Taught: (The University of Texas at Tyler)

CENG 2253, Civil Engineering Measurements, Spring 2006

CENG 2331, Introduction to Civil Engineering Computing, Fall 2005

CENG 2336, Geomatics, Fall 2005

CENG 4109, Senior Seminar, Fall 2013, 2014.

CENG 5326, Dynamic Analysis of Structures, Spring 2006

MENG 4399, Undergraduate Research: Lifeboat Seat Testing, Fall 2014

MENG 4399, Undergraduate Research: Lifeboat Fall Forces, Spring 2014

Courses Taught: (Western Michigan University)

CCE 455 Design of Steel Structures II, Spring 2005

CCE 231, Introduction to Civil and Construction Engineering, Fall 2004

CCE 253, Civil Engineering Measurement, Spring 2004, Spring 2005

CCE 386, Structural Analysis, Spring 2003
CCE 440, Introduction to Structural Design, Fall 2003

Courses Taught: (Clemson University)

CE 251, Analysis Techniques in Civil Engineering, Fall 1998.
CE 253, Civil Engineering Measurements, Fall 1999, 2000, 2001.
CE 603, Use of Computers in Structural Analysis and Design, Summer 1991, 1994, 1996
CE 653, Structural Analysis II, Fall 1989, 1990, 1994
CE 691, Development of Software Tools for Civil Engineers, Summer 1997
CE 801, Matrix Methods of Structural Analysis, Spring 1990, Fall 1991, Fall 1993, Fall 1995, Spring 1998
CE 802, Advanced Reinforced Concrete Design, Spring 1994, Fall 1996
CE 803, Advanced Structural Steel Design, Summer 1995
CE 805, Structural Mechanics, Spring 1996, Fall 1997, Fall 2000
CE 806, Dynamic Analysis of Structures, Fall 1992, Spring 1995, Spring 1997, Spring 2000, Fall 2001
CE 807, Numerical and Approximate Methods in Structures, Spring 1991, Summer 1993
CE 808, Finite Element Method in Engineering, Spring 1993
CE 893, Experimental Stress Analysis, Spring 1993
CE 893, Design of Offshore Structures, Spring 1992
EM 625, Advanced Strength of Materials, Summer 1990, 1992

Courses Taught: (Texas A&M University)

CVEN 211, Statics and Dynamics
CVEN 205, Engineering Mechanics of Materials
CVEN 344, Reinforced Concrete Structures
CVEN 345, Theory of Structures
CVEN 346, Structural Steel Design
CVEN 482, Mechanics of Materials
CVEN 487, Design of Timber Structures
CVEN 686, Offshore and Coastal Structures

University and Public Service:

Continuing Engineering Education

Title: Earthquake Engineering (CEE#2361-013)
Responsibility: Prepared and presented section on structural dynamics
Date: 2-4 November 1993
Participants: 15

Departmental Committee Service (Clemson University)

Member, Graduate Studies and Thrust Area Subteam of the Strategic Planning Process, 1994
Ad Hoc Member, Graduate Admissions Committee, 1989-1998

College Committee Service (Western Michigan University)

Member, College of Engineering and Applied Science Graduate Programs and Research Council, 2003-2005

College Committee Service (Clemson University)

Member, College of Engineering and Science Computer Committee, 1997-1998
Member, Search committee for the department chair of the Industrial Engineering Department, 2000-2002.

University Committee Service (Western Michigan University)

Member, New Faculty Orientation Committee, Co-coordinator of component on faculty evaluation and mentoring, 2003.

University Committee Service (The University of Texas at Tyler)

Member, Provost Search Committee, 2014-2015.

Member, Intellectual Property Committee, 2014-2015.

Chair, Dean of Business and Technology Search Committee, 2013-2014.

Chair, Dean of Pharmacy Search Committee, Summer 2013.

Chair, Dean of Education and Psychology Search Committee, Spring 2013.

Member, University of Texas System Engineering Task Force to promote engineering education and research within Texas, 2012-2013.

Chair, Executive Vice President for Business Affairs Search Committee, Spring 2011.

Chair, Dean of Arts and Science Search Committee, Fall 2010-Spring 2011.

Chair, International Travel Oversight Committee, 2010-2015.

Member, Alcohol, Tobacco and Drug Committee, Fall 2009-2011

Chair, Dean of Business and Technology Search Committee, Fall 2008-Spring 2009.

Member, QEP Steering Committee for SACS Reaffirmation, Spring 2008-Fall 2009.

Chair, Dean of Arts and Science Search Committee, Fall 2007-Spring 2008.

Professional and Public Service

Member of the Business Education and Partnership Task Committee, Brazos Valley Economic Development Corporation, 2020.

Chair of the Academic Advisory Committee for the Texas Board of Professional Engineers, 2012 to 2015.

Chair of the Task Committee on Faculty Licensure for the Texas Board of Professional Engineers, 2012 to 2014.

Serve as a member of the Chancellor's 2012 Education Symposium, Houston Community College system, 2012.

Serve as a member of the external advisory committee for the West Houston Center at Houston Community College, 2008 to 2015.

Served as a member of the external advisory committee for the University of Dayton Department of Civil and Environmental Engineering and Engineering Mechanics, 2006 to 2009.

Served as a member of the external advisory committee for the College of Engineering and Computing at Florida Gulf Coast University, 2006 to 2010.

Served as a member of the engineering panel for the 113 Calhoun Street Historic Structural Retrofit project for South Carolina Sea Grant.

Serve as a member of the South Carolina Department of Education Committee to prepare technical specifications for the purchase of new school buses for the state, 2000.

Member of The Independent Task Committee for the Evaluation of the Mark Clark/James Island Expressway Construction, 1989-1991 (Note: This effort included attendance at meetings to interview those involved in the design and construction of the expressway and those individuals making allegations about improper construction practices, review of engineering drawings and reports, field inspection of the construction sites, witnessing some field strength tests, and evaluating test results. This committee was appointed by the General Services Division of the State Budget and Control Board and includes members from the University of South Carolina and The Citadel.)

International Service:

I have served as a technical advisor to the United States Delegation at the Ship Systems and Equipment Subcommittee of the International Maritime Organization to support and develop the position of the United States in the development of criteria for free-fall lifeboats. The meetings of the subcommittee are held annually in London. The International Maritime Organization, of which the United States is a member, is an international treaty organization for marine safety under the United Nations. Many of the recommendations for the design and testing of free-fall lifeboats that have evolved from research I directed and participated in have been incorporated into United States position papers that have formed the basis for much of the current criteria to certify free-fall lifeboats. Currently I am part of the international experts group developing goal-based standards for lifesaving appliances. 1988 to Present

Other Service:

Faculty Advisor to the J. T. L. McNew Student Chapter of ASCE at Texas A&M, 1987-1988

Instructor for Texas Aeronautics Commission Flight Instructor Recertification Seminar, 1988-1989

Member of the review panel for the Thomas C. Evans Paper Competition for Southeast Section of ASEE, 1992

Judge for ASCE Student Chapter Carolinas Conference Design Competition, 1992

Served as faculty advisor for the civil engineering student organization at The University of Texas at Tyler, 2005-2006

Served Ballet Tyler in the design and construction of sets for the ballets *Coppelia* (2006) and *Cinderella* (2007)

Served the School of Ballet Tyler in the design and construction of sets and for the staging of the school recitals, 2006, 2007

Faculty Advisor to the Student Chapter of ASME at UT Tyler, 2015

AGENDA ITEM BRIEFING

Submitted by: Glenn Hegar, Chancellor
The Texas A&M University System

Subject: Approval of Revisions to System Policies *01.03, Appointing Power and Terms and Conditions of Employment, 07.03, Conflicts of Interest, Dual Office Holding and Political Activities, and 09.04, Litigation*

Proposed Board Action:

Approve revisions to system policies *01.03, Appointing Power and Terms and Conditions of Employment, 07.03, Conflicts of Interest, Dual Office Holding and Political Activities, and 09.04, Litigation.*

Background Information:

The purpose of this agenda item is to propose revisions to several policies to implement Board Bylaws revisions and to implement changes required by Senate Bill 37, as enacted by the 89th Legislature.

Listed below are the substantive revisions to these policies.

System Policy *01.03, Appointing Power and Terms and Conditions of Employment*

- Section 2.4 – revised to include the appointment of the board general counsel.
- Section 2.6 – revised to reflect the board’s authority to overturn a member university’s decision to hire a dean or non-provost vice president.
- Section 2.7 – revised to include the appointment of provosts or deputy, associate or assistant provosts.
- Section 2.8 – interim appointment provisions revised to include interim board general counsel and interim provosts or deputy, associate, or assistant provosts.
- Section 2.10 – added to implement statutory language requiring the board to submit a report to the governor, lieutenant governor, speaker of the house of representatives, and legislators regarding board hiring decisions for the academic year.
- Section 3.2 – revised to reflect, consistent with the board’s practice, that CEO search committees must include two board members, with one of those serving as the chair.
- Section 4.2 – revised to clarify the hiring authority of faculty for faculty and administrative leadership positions.

System Policy *07.03, Conflicts of Interest, Dual Office Holding and Political Activities*

- Language was added throughout to address the duties and role of the board general counsel and clarify the duties and role of the system general counsel.

System Policy *09.04, Litigation*

- Revised to address the role and authority of the board general counsel, in coordination with the system general counsel, to advise the board and to approve the filing or settlement of litigation cases by or against the board or board members.

Agenda Item No.
Agenda Item Briefing

A&M System Funding or Other Financial Implications:

None.

Strategic Plan Imperative(s) this Item Advances:

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Chancellor

August 5, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Revisions to System Policies *01.03, Appointing Power and Terms and Conditions of Employment, 07.03, Conflicts of Interest, Dual Office Holding and Political Activities, and 09.04, Litigation*

I recommend adoption of the following minute order:

“The revisions to System Policies 01.03, Appointing Power and Terms and Conditions of Employment, 07.03, Conflicts of Interest, Dual Office Holding and Political Activities, and 09.04, Litigation, as shown in the attached exhibits, are approved, effective immediately.”

Respectfully submitted,

Glenn Hegar
Chancellor

Approval Recommended:

Approved for Legal Sufficiency:

Susan Ballabina, Ph.D.
Executive Vice Chancellor

R. Brooks Moore
Acting General Counsel

01.03 Appointing Power and Terms and Conditions of Employment



Revised August 28, 2025 (MO -2025)

Revised May 20, 2021 (MO-064-2021)

Next Scheduled Review: ~~May 20, 2026~~August 28, 2030

Click to view [Revision History](#).

Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) appoints all officers, faculty members and other employees of the system.

This policy explains the appointment of system officers and employees made by the board and those delegated to the chancellor, including those the chancellor may delegate to member chief executive officers (CEOs).

Policy

1. GENERAL

The board appoints all of the officers, faculty members and other employees of the system. The board, however, may delegate to the chancellor, and the chancellor may delegate to the respective CEO, the authority to appoint, promote, transfer, and terminate employees subject to the limitations provided in system policy, including System Policy 25.07, *Contract Administration*. The CEO of a university is its president. The CEO of an agency is its director.

2. APPOINTMENT OF SYSTEM OFFICERS BY THE BOARD OF REGENTS

- 2.1 The board selects and appoints the chancellor as the CEO of the system. The chancellor is responsible for the management and operation of the system under the direction of the board. The board may dismiss or reassign the chancellor without cause.
- 2.2 The board appoints the university presidents and the agency directors, with the exception of the chief of the Texas Division of Emergency Management (TDEM) who is appointed by the governor. Prior to appointment, the chancellor makes recommendations for the position. With prior approval of the board, the chancellor may dismiss or reassign a CEO without cause.
- 2.3 The board appoints deputy chancellors and vice chancellors, including the vice chancellor and dean, agriculture and life sciences, the vice chancellor and dean, engineering, and the vice chancellor and dean, health services. The chancellor makes recommendations for these positions to the board. However, prior to submitting recommendations for vice chancellor and dean positions in agriculture and life sciences,

engineering, and health services, the chancellor consults with the president of Texas A&M University. The board and the chancellor must not be constrained by university or agency rules in the appointment of vice chancellors with dean responsibilities, including provisions addressing the following: a required application and selection process; set appointment terms; and a required reappointment process. With subsequent confirmation of the board, the chancellor may dismiss or reassign a deputy chancellor or a vice chancellor without cause.

2.4 Board and System General Counsel Appointments.

2.4.1 2.4—The board appoints the board general counsel. The board general counsel holds office subject to the pleasure of the board.

2.4.2 The board appoints the system general counsel. Prior to appointment, the chancellor makes recommendations for the position. With prior approval of the board, the chancellor may dismiss or reassign the system general counsel without cause.

2.5 The board appoints the chief auditor. Prior to appointment, the chancellor makes recommendations for the position. The chief auditor reports to the board through the Committee on Audit of the Board, with access to the chancellor. The board may dismiss or reassign the chief auditor without cause.

2.6 Except as provided by Section 2.3 and with the approval of the chancellor, a university president appoints and reappoints vice presidents and deans of member universities, and agency directors appoint and reappoint deputy and associate directors of agencies. The board retains the right to overturn a hiring decision made by the university for dean and non-provost vice presidents. While university presidents and agency directors are expected to seek input from key campus or agency stakeholders including administrators, faculty and staff in their decisions associated with the appointment or reappointment of administrators, their appointment decisions must not be constrained by member rules in the appointment and reappointment of vice presidents, deans, department heads, and deputy or associate directors, including provisions addressing the following: a required application and selection process; set appointment terms; and a required reappointment process. After consultation with the chancellor, a CEO may dismiss or reassign a vice president, dean, deputy director or associate director without cause.

2.7 The board appoints provosts or deputy, associate, or assistant provosts. Prior to appointment, the chancellor and the respective university president make recommendations for the position.

2.8 Interim Appointments.

2.8.1 The board may select and appoint an interim chancellor or interim board general counsel. Upon the recommendation of the chancellor, the board may make interim appointments of deputy chancellor, vice chancellor, system general counsel, chief auditor, and CEO.

2.8.2 Except for the vice chancellor and dean, agriculture and life sciences, the vice chancellor and dean, engineering, and the vice chancellor and dean, health

services, and with the approval of the chancellor, a CEO may appoint an interim vice president, dean, deputy director, or associate director.

2.8.3 The board appoints interim provosts or deputy, associate, or assistant provosts. Prior to appointment, the chancellor and the respective university president make recommendations for the position.

~~2.910~~ The board sets the initial salary and the conditions of employment for each officer appointed under Sections 2.1 through 2.5 (with the exception of the TDEM chief who reports to the governor), ~~and 2.7, 2.8.1, and 2.8.3.~~ A CEO sets the initial salary and conditions of employment for vice presidents, deans, deputy directors and associate directors appointed under Section 2.6 and interim appointees under Section 2.8.28, and the initial salary for these officers must not, without board approval, exceed by 10% the median annual salary for a comparable position at peer institutions or agencies.

2.10 The board is statutorily required to annually submit a report to the governor, lieutenant governor, speaker of the house of representatives, and legislators regarding board hiring decisions for the academic year under sections 2.1 through 2.5, 2.7 and 2.8, or decisions to overturn the hiring of certain positions as provided by section 2.6. No later than August 15th each year, the executive director, Board of Regents, will coordinate with the board general counsel to generate and submit the required report. Prior to submission, the board chairman will be provided an opportunity to review the report.

3. ~~PRESIDENTIAL-CHIEF EXECUTIVE OFFICER~~ SEARCH

3.1 The board acts as a search committee of the whole for all ~~presidential-CEO~~ searches.

3.2 The board may, at its discretion, appoint a ~~presidential-CEO~~ search advisory committee (committee) to fill a vacancy for the position of ~~president-CEO~~ of a member university or agency. Membership of this committee must include at least two board members, with one of those members serving as the chair, and the committee may also include faculty, administrators and other key campus stakeholders.

3.3 Responsibilities of the Advisory Committee

The committee determines the candidates' academic, administrative, and business abilities.

The committee may interview candidates as a part of its selection process. Interviews should be conducted on the basis that the confidentiality of the process is critical to its ultimate success.

The committee submits to the board, through the chancellor, a list of no fewer than three candidates in no rank order.

The board determines which candidates (if any) will be interviewed by the board prior to naming a finalist(s). If none of the names submitted by the committee is satisfactory to the board, the board may either name a new committee or proceed to select a finalist(s) under such other procedures as it may deem proper and appropriate at its sole discretion.

The board is not limited under any circumstances to only consider candidates previously vetted by the advisory committee.

4. APPOINTMENT OF FACULTY AND OTHER EMPLOYEES AND AWARD OF TENURE

4.1 Appointment of University Faculty and Award of Tenure

4.1.1 A university president appoints and approves promotion of all members of the faculty except as provided in Section 4.1.3, and the president annually provides to the chancellor a list of all faculty promoted during the preceding fiscal year.

4.1.2 The appointing president sets the initial salaries and conditions of employment for faculty appointed in Section 4.1, and the initial salary for these faculty members may, only with the specific prior approval of the chancellor, exceed by 10% the median annual salary for a comparable position at peer institutions.

4.1.3 Upon recommendation of the university president and with approval of the chancellor, the board may award tenure to a faculty member.

4.2 Other Appointments

The chancellor may delegate authority to the CEOs to appoint, promote, transfer, and dismiss all other employees not covered in the preceding sections. A university faculty member who does not serve in an administrative leadership position may not have final decision-making authority on the hiring of an individual for any faculty or administrative leadership position at the university.

4.3 Appointment of University Faculty as Administrators

4.3.1 The appointing authority may dismiss an administrator, who holds tenure on the faculty of a member university, from the administrative position without cause.

4.3.2 The actions or conduct of an administrator may be used as grounds for dismissal as a tenured faculty member. Unless dismissed as a tenured faculty member, an administrator who holds tenure may return to a tenured faculty position.

4.3.3 The CEO adjusts the salary of a faculty member who returns to the faculty after serving in an administrative position to an amount that does not exceed the salary of other persons with similar qualifications performing similar duties.

5. BOARD OF REGENTS REVIEW

Annually, the board reviews the performance of the chancellor of the system and the member CEOs.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 51.352, Responsibility of Governing Boards](#)

[Tex. Educ. Code § 51.913, Executive Search Committees](#)

[Tex. Educ. Code § 51.9431, Grievance, Hiring, and Discipline Decision-making Authority \(as enacted by S.B. 37, § 2.04 effective September 1, 2025\)](#)

[Tex. Educ. Code § 51.948, Restrictions on Contracts with Administrators](#)

[System Policy 02.01, Board of Regents](#)

[System Policy 02.02, Office of the Chancellor](#)

[System Policy 25.07, Contract Administration](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

~~Office of the~~ Chancellor
(979) 458-6000



07.03 Conflicts of Interest, Dual Office Holding and Political Activities

Revised August 28, 2025 (MO -2025)

Revised August 26, 2021 (MO 146-2021)

Next Scheduled Review: August ~~26, 2026~~28, 2030

Click to view [Revision History](#).

Policy Summary

There are statutory requirements the members of the Board of Regents (board) and employees of The Texas A&M University System (system) must follow to ensure no conflicts of interest exist while they carry out their public duties.

This policy lists the statutory requirements for filings with the Texas Ethics Commission, gives board members and employees direction on when they may and may not hold public and private office, and provides guidance on their participation in the political process as it relates to their position within the system.

Definitions

Click to view [Definitions](#).

Policy

1. CONFLICTS OF INTEREST

- 1.1 Board members, the chancellor and member chief executive officers (CEOs) are required by state law to file a financial statement with the Texas Ethics Commission annually. Forms prescribed by the commission must be utilized, and a copy of such forms will annually be filed with the board general counsel (board members), or system general counsel (chancellor and CEOs).
- 1.2 Deputy chancellors, vice chancellors, the chief auditor, the system general counsel, the system ethics and compliance officer, other members of the chancellor's executive committee, vice presidents and all employees who exercise discretion with regard to the investment of funds under the control of the system, must file annually for review by their respective member CEOs or designees an *Annual Financial Disclosure Report* disclosing detailed information regarding themselves, their spouses and their dependent children. The board general counsel will annually file the form with the board office and chairman. (See **Related Statutes** section for form.)

1.3 Any outside employment of the chancellor, including serving on the board of directors of a corporation, must be approved in advance by the chairman of the board or the chairman's designee.

1.4 As state officers, board members, the chancellor, presidents, and agency directors are required to disclose any legal or equitable interest in property that is to be acquired with public funds. Such disclosure must be made by filing an affidavit containing specific information as required by Tex. Gov't Code § 553.002. The affidavit must be filed with the county clerk of the county in which the individual resides and the county clerk of each county in which the property is located. Such filing must be completed within 10 days before the date on which the property is to be acquired by purchase or condemnation.

1.5 Certain Contracts Prohibited

The system and its members are prohibited from entering into a contract for the purchase of goods or services with a private vendor if any of the following employees or their close family members have a financial interest in the vendor:

(a) the following system employees or those employees having job duties equivalent to the listed employees:

- chancellor;
- chief financial officer;
- vice chancellor;
- chief auditor;
- system general counsel;
- board general counsel;
- system ethics and compliance officer (SECO); or
- chief procurement officer or director;

(b) the following member employees or those employees having job duties equivalent to the listed employees:

- CEO;
- provost;
- chief financial officer;
- vice president;
- dean;
- deputy or associate agency director;
- ethics and compliance officer; or
- chief procurement officer or director;

(c) In this section, “close family member” means any person related to an employee listed in Sections 1.5(a) or (b), within the second degree of affinity (marriage) or consanguinity (blood). See Appendix for a listing of these relatives.

The employees listed in Sections 1.5(a) and (b) must promptly disclose to the system general counsel and to their supervisor the existence of a financial interest with a private vendor that may prohibit the system or the respective member from entering into a

contract with the vendor. The system general counsel and board general counsel must promptly disclose such a financial interest to the board chairman and chancellor.

1.5.1 An employee listed in Sections 1.5(a) or 1.5(b) has a financial interest in a private vendor if the employee or the employee's close family member:

- (a) owns or controls, directly or indirectly, an ownership interest of at least one percent in the private vendor, including the right to share in profits, proceeds, or capital gains; or
- (b) reasonably foresees that a contract with the private vendor could result in a financial benefit to the employee.

1.5.2 A financial interest prohibited by this section does not include a retirement plan, a blind trust, insurance coverage, or an ownership interest of less than one percent in a corporation.

1.5.3 Disclosure Requirement. The employees listed in Sections 1.5(a) and 1.5(b) must annually file a completed *Contracting Financial Interest Disclosure and Certification Form*. The System Ethics and Compliance Office (SECO), in consultation with the System Office of General Counsel (OGC), reviews submitted forms and coordinates with the System Office of Budgets and Accounting to ensure system and member compliance with the contracting prohibition.

1.6 Board of Regents' Consideration of Contracts

For contracts presented to the board of regents, a member is permitted to enter into a contract or other transaction with a business entity in which a board member has an interest if the interest is not a substantial interest or, if the interest is a substantial interest, the board member discloses that interest in a meeting held in compliance with the Open Meetings Act (Chapter 551, Government Code) and refrains from voting on the contract or transaction. Any such contract or transaction presented to the board must be approved by an affirmative majority of the board members voting on the contract or transaction.

1.6.1 For purposes of this section, a board member has a substantial interest in a business entity if:

- (a) the board member owns one percent or more of the voting stock or shares of the business entity, or owns either one percent or more or \$15,000 or more of the fair market value of the business entity;
- (b) funds received by the board member from the business entity exceed one percent of the board member's gross income for the previous year;
- (c) the board member is an officer of the business entity or a member of the governing board of the business entity; or
- (d) the board member's parent, child, spouse or spouse's child has an interest in the business entity as described by Section 1.6.1(a), (b) or (c).

- 1.6.2 The board is not precluded from entering into a contract or other transaction with a nonprofit corporation merely because a board member also serves as a member, director, officer, or employee of the nonprofit corporation.
- 1.6.3 Prior to each board of regents meeting, the board general counsel reviews the current financial statement submitted by the board members, ~~and the system general counsel reviews the current financial statement submitted by the~~ chancellor, and member CEOs under Section 1.1 and advises the board chairman on whether any board member, the chancellor, or a member CEO appears to have a substantial interest or a potential conflict of interest in a contract or other transaction to be considered by the board.
- 1.7 Employees are prohibited from having a direct or indirect financial or other interest, engaging in a business transaction or professional activity, or incurring any obligation that is in substantial conflict with the proper discharge of the employee's official duties and responsibilities.
- 1.8 As soon as possible after becoming aware of any potential conflict of interest, a board member must disclose such fact and any other relevant information to the board general counsel. In such an event, the board general counsel must review the potential conflict and issue an opinion to the board member and the chairman. If necessary, the board general counsel coordinates with the board chairman to develop and implement an appropriate conflict mitigation plan.
- 1.9 Any member employee who exercises discretion or makes decisions regarding the award of a bid or contract with a private vendor must promptly disclose for review by the member CEO or designee on the *Potential Conflict of Interest Disclosure Form* any potential conflict of interest that is known by the employee with respect to any contract with a private vendor or bid for the purchase of goods or services from a private vendor by the member. The disclosure obligation created by this section applies at all times during the following time periods: the procurement process, from the initial requests for bids for the purchase of goods or services from a private vendor until the completed final delivery of the goods or services; or the term of a contract with a private vendor. A "potential conflict of interest" under this section means an interest, financial or otherwise, that could potentially conflict with the conscientious performance of an employee's official duties and responsibilities, including interests that could create the appearance of impropriety.
- 1.10 System Policy 07.01, *Ethics*, provides additional guidance on conflicts of interest that board members and employees must avoid.
- 1.11 The SECO administers an electronic filing system for the submission and review of employee filings imposed by this policy and similar system policies and regulations. In order to simplify and facilitate compliance, the SECO, in consultation with OGC, converts the system forms to an electronic form, maintains such forms, and as appropriate, combines the forms.

2. DUAL OFFICE HOLDING

2.1 Non-elective State or Federal Office

2.1.1 Board members and employees may hold non-elective offices with boards, commissions and other state and federal entities provided that the holding of such office (a) is of benefit to the state of Texas or is required by state or federal law, and (b) is not in conflict with the board member's or employee's position within the system. In the case of employees, such appointments must be approved by the member CEO.

2.1.2 Prior to the chancellor or a member CEO accepting an invitation to serve in an additional non-elective office, the board must determine that the appointment meets the two requirements stated above. The board must also make an official record of any compensation to be received by the chancellor or member CEO from such appointment, including salary, bonus, per diem, or other types of compensation.

2.2 Employees may hold other positions of employment with agencies, boards, commissions or other entities of government as long as the holding of such positions is consistent with the prohibitions against dual office holding in the Texas Constitution. Consulting arrangements with federal, state or local governmental agencies of a detached and independent advisory nature are not considered to be appointments with such agencies.

3. POLITICAL ACTIVITIES

3.1 Restrictions on Members, Board Members and Employees

3.1.1 A member may not use any money under its control, including appropriated money, to finance or otherwise support the candidacy of a person for an office in the legislative, executive or judicial branch of state government or of the government of the United States. This prohibition extends to the direct or indirect employment of a person to perform an action described by this section.

3.1.2 A board member or employee may not use a state-owned or leased vehicle for a purpose described by Section 3.1.1.

3.1.3 A member may not use appropriated money to attempt to influence the passage or defeat of a legislative measure. This section does not prohibit a board member or employee from using state resources to provide public information or to provide information responsive to a request.

3.1.4 Board members and employees must not use their official authority or influence, or permit the use of a program administered by the system to interfere with or affect the result of an election or nomination of a candidate or to achieve any other political purpose.

3.1.5 Board members and employees must not coerce, attempt to coerce, command, restrict, attempt to restrict, or prevent the payment, loan or contribution of anything of value to a person or political organization for a political purpose.

3.1.6 An employee who violates Sections 3.1.4 or 3.1.5 is subject to immediate termination of employment. A member may not use appropriated money to

compensate a board member or employee who violates any of the previous sections of this section.

- 3.2 As employees and public officers of the state of Texas, board members and employees have the rights of freedom of association and political participation guaranteed by the state and federal constitutions, except as provided by Section 3.1. Board members and employees must be allowed sufficient time off to vote in public elections without a deduction from pay or from accrued leave time.

3.3 Employees as Candidates and Officeholders

3.3.1 Employees may run for election and serve as members of the governing bodies of school districts, cities, towns, or other local governmental districts. A county is not an “other local governmental district” for purposes of this section. No campaign activities may be conducted during official business hours unless the employee has requested and received permission to use leave time for such purpose. Any employee elected to such a position may not receive any salary for serving as a member of such governing bodies, except that a faculty member of system academic institutions may receive compensation for serving as a member of a water district created under Article XVI, Section 59 or Article III, Section 52 of the state constitution.

3.3.2 If an employee wishes to announce as a candidate and seek election to a county, state, or federal office, such employee may not conduct campaign activities during official business hours unless the employee has requested and received permission to use leave time for such purpose. The employee must not use any system resource for campaign purposes.

3.3.3 A member is authorized to adopt a procedure requiring an employee to resign from system employment before announcing as a candidate and seeking election to any office that would, in the judgment of the member, create a potential or actual conflict of interest with the individual’s current position of employment. Prior to adoption, this procedure must be submitted to OGC for legal sufficiency review. Two examples of such conflicts of interest include: (a) an office that funds any portion of the salary of the employee’s position of system employment; or (b) an office that would give the employee supervisory authority over the employee’s supervisor (or a higher-ranking member employee in the individual’s “chain of command”). This section is based on the system’s important interest in the integrity of its institutions and agencies and in the integrity, efficiency, loyalty, and nonpartisanship of its employees.

3.3.4 Federal law may prohibit an employee whose salary is paid completely by federal funds from becoming a candidate for elective office. An employee should contact their member human resources office if the employee has questions about the application of this prohibition.

- 3.4 Board members and employees may make personal contributions to candidates for office and political organizations with the exception that employees may not contribute personal services, money or goods of value to a speaker candidate for use in the campaign for speaker of the Texas House of Representatives.

Related Statutes, Policies, or Requirements

[Annual Financial Disclosure Form \(See Section 1.2\)](#)

[Contracting Financial Interest Disclosure and Certification Form \(See Section 1.5.3\)](#)

[Potential Conflict of Interest Disclosure Form \(See Section 1.9\)](#)

[5 United States Code § 1502\(a\)\(3\)](#)

[Texas Constitution, Art. XVI, § 40](#)

[Tex. Educ. Code § 51.923](#)

[Tex. Gov't Code Ch. 302, *Speaker of the House of Representatives*](#)

[Tex. Gov't Code Ch. 553, *Public Disclosure*](#)

[Tex. Gov't Code Ch. 556, *Political Activities by Certain Public Entities and Individuals*](#)

[Tex. Gov't Code Ch. 572, *Personal Financial Disclosure, Standards of Conduct, and Conflict of Interest*](#)

[Tex. Gov't Code Ch. 574, *Dual Office Holding*](#)

[Tex. Gov't Code § 2261.252](#)

[System Policy 07.01, *Ethics*](#)

[System Policy 07.04, *Benefits, Gifts and Honoraria*](#)

[System Policy 07.05, *Nepotism*](#)

[~~System Policy 31.01, *Compensation*~~](#)

[System Regulation 07.03.01, *Political Campaign Events in Facilities Under the Control of The Texas A&M University System*](#)

[System Policy 31.01, *Compensation*](#)

[System Policy 31.05, *External Employment and Expert Witness*](#)

[~~System Policy 07.05, *Nepotism*~~](#)

Appendix

[Degrees of Relationship Listing](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

~~System Office of~~ General Counsel
(979) 458-6120



09.04 Litigation

Revised August 28, 2025 (MO -2025)

Revised February 17, 2022 (MO 028-2022)

Next Scheduled Review: February 17, 2027 August 28, 2030

Click to view [Revision History](#).

Policy Summary

The Texas A&M University System (system) Office of General Counsel in coordination with the Board of Regents (board) General Counsel provides periodic reports to the ~~Board of Regents (board)~~ and chancellor concerning the status of pending litigation. This policy also addresses delegation of authority for the settlement of litigation and disputed claims.

Policy

1. The system general counsel informs the board and the board general counsel with regard to all lawsuits filed by or against the board, the system or one or more of its members, and of all lawsuits filed by or against -system officers, employees or agents of those entities acting in their official capacities, or in their individual capacities if the suit arises from their official acts. The system general counsel provides periodic reports to the board and chancellor about the status of pending litigation, the resolution of any lawsuit and the settlement of any claim. For lawsuits and claims against the board, the system general counsel provides such periodic reports to the board in coordination with the board general counsel.
2. Approval to file lawsuits or settle disputed claims asserted by or against the board, the -system or one or more of its members, or claims against officers, employees or agents of those entities acting in their official capacities, or in their individual capacities if the suit arises from their official acts, must be within the following limits per individual per occurrence:
 - Up to and including \$100,000-system gGeneral cCounsel,
and, for claims against the board or board members, board general counsel
 - Over \$100,000 and up to and including \$300,000-cChancellor
 -
 - Over \$300,000-bBoard of Regents
3. All settlements must have the concurrence of the chief executive officer of the relevant member and the system general counsel, board general counsel (claims against the board or board members) and, where required, must have the approval of the Office of the Attorney General.
4. A member of the board or system employee who is sued in their individual capacity must disclose such fact to the board general counsel and system general counsel (board member) or

system general counsel (system employee), if the suit directly relates to their official acts as a regent or employee.

Related Statutes, Policies, or Requirements

[System Regulation 09.04.01, Legal Counsel and Attorney General Opinion Requests](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

~~System Office of~~ General Counsel
(979) 458-6120

01.03 Appointing Power and Terms and Conditions of Employment

Revised [August 28, 2025](#) (MO -2025)

Next Scheduled Review: August 28, 2030 Click to view [Revision History](#).



Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) appoints all officers, faculty members and other employees of the system.

This policy explains the appointment of system officers and employees made by the board and those delegated to the chancellor, including those the chancellor may delegate to member chief executive officers (CEOs).

Policy

1. GENERAL

The board appoints all of the officers, faculty members and other employees of the system. The board, however, may delegate to the chancellor, and the chancellor may delegate to the respective CEO, the authority to appoint, promote, transfer, and terminate employees subject to the limitations provided in system policy, including System Policy 25.07, *Contract Administration*. The CEO of a university is its president. The CEO of an agency is its director.

2. APPOINTMENT OF SYSTEM OFFICERS BY THE BOARD OF REGENTS

- 2.1 The board selects and appoints the chancellor as the CEO of the system. The chancellor is responsible for the management and operation of the system under the direction of the board. The board may dismiss or reassign the chancellor without cause.
- 2.2 The board appoints the university presidents and the agency directors, with the exception of the chief of the Texas Division of Emergency Management (TDEM) who is appointed by the governor. Prior to appointment, the chancellor makes recommendations for the position. With prior approval of the board, the chancellor may dismiss or reassign a CEO without cause.
- 2.3 The board appoints deputy chancellors and vice chancellors, including the vice chancellor and dean, agriculture and life sciences, the vice chancellor and dean, engineering, and the vice chancellor and dean, health services. The chancellor makes recommendations for these positions to the board. However, prior to submitting recommendations for vice chancellor and dean positions in agriculture and life sciences, engineering, and health services, the chancellor consults with the president of Texas A&M University. The board and the chancellor must not be constrained by university or agency rules in the appointment of vice chancellors with dean responsibilities,

including provisions addressing the following: a required application and selection process; set appointment terms; and a required reappointment process. With subsequent confirmation of the board, the chancellor may dismiss or reassign a deputy chancellor or a vice chancellor without cause.

2.4 Board and System General Counsel Appointments.

2.4.1 The board appoints the board general counsel. The board general counsel holds office subject to the pleasure of the board.

2.4.2 The board appoints the system general counsel. Prior to appointment, the chancellor makes recommendations for the position. With prior approval of the board, the chancellor may dismiss or reassign the system general counsel without cause.

2.5 The board appoints the chief auditor. Prior to appointment, the chancellor makes recommendations for the position. The chief auditor reports to the board through the Committee on Audit of the Board, with access to the chancellor. The board may dismiss or reassign the chief auditor without cause.

2.6 Except as provided by Section 2.3 and with the approval of the chancellor, a university president appoints and reappoints vice presidents and deans of member universities, and agency directors appoint and reappoint deputy and associate directors of agencies. The board retains the right to overturn a hiring decision made by the university for dean and non-provost vice presidents. While university presidents and agency directors are expected to seek input from key campus or agency stakeholders including administrators, faculty and staff in their decisions associated with the appointment or reappointment of administrators, their appointment decisions must not be constrained by member rules in the appointment and reappointment of vice presidents, deans, department heads, and deputy or associate directors, including provisions addressing the following: a required application and selection process; set appointment terms; and a required reappointment process. After consultation with the chancellor, a CEO may dismiss or reassign a vice president, dean, deputy director or associate director without cause.

2.7 The board appoints provosts or deputy, associate, or assistant provosts. Prior to appointment, the chancellor and the respective university president make recommendations for the position.

2.8 Interim Appointments.

2.8.1 The board may select and appoint an interim chancellor or interim board general counsel. Upon the recommendation of the chancellor, the board may make interim appointments of deputy chancellor, vice chancellor, system general counsel, chief auditor, and CEO.

2.8.2 Except for the vice chancellor and dean, agriculture and life sciences, the vice chancellor and dean, engineering, and the vice chancellor and dean, health services, and with the approval of the chancellor, a CEO may appoint an interim vice president, dean, deputy director, or associate director.

2.8.3 The board appoints interim provosts or deputy, associate, or assistant provosts. Prior to appointment, the chancellor and the respective university president make recommendations for the position.

2.9 The board sets the initial salary and the conditions of employment for each officer appointed under Sections 2.1 through 2.5 (with the exception of the TDEM chief who reports to the governor), 2.7, 2.8.1, and 2.8.3. A CEO sets the initial salary and conditions of employment for vice presidents, deans, deputy directors and associate directors appointed under Section 2.6 and interim appointees under Section 2.8.2, and the initial salary for these officers must not, without board approval, exceed by 10% the median annual salary for a comparable position at peer institutions or agencies.

2.10 The board is statutorily required to annually submit a report to the governor, lieutenant governor, speaker of the house of representatives, and legislators regarding board hiring decisions for the academic year under sections 2.1 through 2.5, 2.7 and 2.8, or decisions to overturn the hiring of certain positions as provided by section 2.6. No later than August 15th each year, the executive director, Board of Regents, will coordinate with the board general counsel to generate and submit the required report. Prior to submission, the board chairman will be provided an opportunity to review the report.

3. CHIEF EXECUTIVE OFFICER SEARCH

3.1 The board acts as a search committee of the whole for all CEO searches.

3.2 The board may, at its discretion, appoint a CEO search advisory committee (committee) to fill a vacancy for the position of CEO of a member university or agency. Membership of this committee must include at least two board members, with one of those members serving as the chair, and the committee may also include faculty, administrators and other key campus stakeholders.

3.3 Responsibilities of the Advisory Committee

The committee determines the candidates' academic, administrative, and business abilities.

The committee may interview candidates as part of its selection process. Interviews should be conducted on the basis that the confidentiality of the process is critical to its ultimate success.

The committee submits to the board, through the chancellor, a list of no fewer than three candidates in no rank order.

The board determines which candidates (if any) will be interviewed by the board prior to naming a finalist(s). If none of the names submitted by the committee is satisfactory to the board, the board may either name a new committee or proceed to select a finalist(s) under such other procedures as it may deem proper and appropriate at its sole discretion.

The board is not limited under any circumstances to only consider candidates previously vetted by the advisory committee.

4. APPOINTMENT OF FACULTY AND OTHER EMPLOYEES AND AWARD OF TENURE

4.1 Appointment of University Faculty and Award of Tenure

- 4.1.1 A university president appoints and approves promotion of all members of the faculty except as provided in Section 4.1.3, and the president annually provides to the chancellor a list of all faculty promoted during the preceding fiscal year.
- 4.1.2 The appointing president sets the initial salaries and conditions of employment for faculty appointed in Section 4.1, and the initial salary for these faculty members may, only with the specific prior approval of the chancellor, exceed by 10% the median annual salary for a comparable position at peer institutions.
- 4.1.3 Upon recommendation of the university president and with approval of the chancellor, the board may award tenure to a faculty member.

4.2 Other Appointments

The chancellor may delegate authority to the CEOs to appoint, promote, transfer, and dismiss all other employees not covered in the preceding sections. A university faculty member who does not serve in an administrative leadership position may not have final decision-making authority on the hiring of an individual for any faculty or administrative leadership position at the university.

4.3 Appointment of University Faculty as Administrators

- 4.3.1 The appointing authority may dismiss an administrator who holds tenure on the faculty of a member university from the administrative position without cause.
- 4.3.2 The actions or conduct of an administrator may be used as grounds for dismissal as a tenured faculty member. Unless dismissed as a tenured faculty member, an administrator who holds tenure may return to a tenured faculty position.
- 4.3.3 The CEO adjusts the salary of a faculty member who returns to the faculty after serving in an administrative position to an amount that does not exceed the salary of other persons with similar qualifications performing similar duties.

5. BOARD OF REGENTS REVIEW

Annually, the board reviews the performance of the chancellor of the system and the member CEOs.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 51.352, *Responsibility of Governing Boards*](#)

[Tex. Educ. Code § 51.913, *Executive Search Committees*](#)

[Tex. Educ. Code § 51.9431, *Grievance, Hiring, and Discipline Decision-making Authority*](#) (as enacted by S.B. 37, § 2.04 effective September 1, 2025)

[Tex. Educ. Code § 51.948, Restrictions on Contracts with Administrators](#)

[System Policy 02.01, Board of Regents](#)

[System Policy 02.02, Office of the Chancellor](#)

[System Policy 25.07, Contract Administration](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Chancellor
(979) 458-6000

07.03 Conflicts of Interest, Dual Office Holding and Political Activities



Revised [August 28, 2025](#) (MO -2025)

Next Scheduled Review: August 28, 2030

Click to view [Revision History](#).

Policy Summary

There are statutory requirements the members of the Board of Regents (board) and employees of The Texas A&M University System (system) must follow to ensure no conflicts of interest exist while they carry out their public duties.

This policy lists the statutory requirements for filings with the Texas Ethics Commission, gives board members and employees direction on when they may and may not hold public and private office, and provides guidance on their participation in the political process as it relates to their position within the system.

Definitions

Click to view [Definitions](#).

Policy

1. CONFLICTS OF INTEREST

- 1.1 Board members, the chancellor and member chief executive officers (CEOs) are required by state law to file a financial statement with the Texas Ethics Commission annually. Forms prescribed by the commission must be utilized, and a copy of such forms will annually be filed with the board general counsel (board members), or system general counsel (chancellor and CEOs).
- 1.2 Deputy chancellors, vice chancellors, the chief auditor, the system general counsel, the system ethics and compliance officer, other members of the chancellor's executive committee, vice presidents and all employees who exercise discretion with regard to the investment of funds under the control of the system, must file annually for review by their respective member CEOs or designees an *Annual Financial Disclosure Report* disclosing detailed information regarding themselves, their spouses and their dependent children. The board general counsel will annually file the form with the board office and chairman. (See **Related Statutes** section for form.)

- 1.3 Any outside employment of the chancellor, including serving on the board of directors of a corporation, must be approved in advance by the chairman of the board or the chairman's designee.
- 1.4 As state officers, board members, the chancellor, presidents, and agency directors are required to disclose any legal or equitable interest in property that is to be acquired with public funds. Such disclosure must be made by filing an affidavit containing specific information as required by Tex. Gov't Code § 553.002. The affidavit must be filed with the county clerk of the county in which the individual resides and the county clerk of each county in which the property is located. Such filing must be completed within 10 days before the date on which the property is to be acquired by purchase or condemnation.

1.5 Certain Contracts Prohibited

The system and its members are prohibited from entering into a contract for the purchase of goods or services with a private vendor if any of the following employees or their close family members have a financial interest in the vendor:

- (a) the following system employees or those employees having job duties equivalent to the listed employees:
- chancellor;
 - chief financial officer;
 - vice chancellor;
 - chief auditor;
 - system general counsel;
 - board general counsel;
 - system ethics and compliance officer (SECO); or
 - chief procurement officer or director;
- (b) the following member employees or those employees having job duties equivalent to the listed employees:
- CEO;
 - provost;
 - chief financial officer;
 - vice president;
 - dean;
 - deputy or associate agency director;
 - ethics and compliance officer; or
 - chief procurement officer or director;
- (c) In this section, “close family member” means any person related to an employee listed in Sections 1.5(a) or (b), within the second degree of affinity (marriage) or consanguinity (blood). See Appendix for a listing of these relatives.

The employees listed in Sections 1.5(a) and (b) must promptly disclose to the system general counsel and to their supervisor the existence of a financial interest with a private vendor that may prohibit the system or the respective member from entering into a

contract with the vendor. The system general counsel and board general counsel must promptly disclose such a financial interest to the board chairman and chancellor.

1.5.1 An employee listed in Sections 1.5(a) or 1.5(b) has a financial interest in a private vendor if the employee or the employee's close family member:

- (a) owns or controls, directly or indirectly, an ownership interest of at least one percent in the private vendor, including the right to share in profits, proceeds, or capital gains; or
- (b) reasonably foresees that a contract with the private vendor could result in a financial benefit to the employee.

1.5.2 A financial interest prohibited by this section does not include a retirement plan, a blind trust, insurance coverage, or an ownership interest of less than one percent in a corporation.

1.5.3 Disclosure Requirement. The employees listed in Sections 1.5(a) and 1.5(b) must annually file a completed *Contracting Financial Interest Disclosure and Certification Form*. The System Ethics and Compliance Office (SECO), in consultation with the System Office of General Counsel (OGC), reviews submitted forms and coordinates with the System Office of Budgets and Accounting to ensure system and member compliance with the contracting prohibition.

1.6 Board of Regents' Consideration of Contracts

For contracts presented to the board of regents, a member is permitted to enter into a contract or other transaction with a business entity in which a board member has an interest if the interest is not a substantial interest or, if the interest is a substantial interest, the board member discloses that interest in a meeting held in compliance with the Open Meetings Act (Chapter 551, Government Code) and refrains from voting on the contract or transaction. Any such contract or transaction presented to the board must be approved by an affirmative majority of the board members voting on the contract or transaction.

1.6.1 For purposes of this section, a board member has a substantial interest in a business entity if:

- (a) the board member owns one percent or more of the voting stock or shares of the business entity, or owns either one percent or more or \$15,000 or more of the fair market value of the business entity;
- (b) funds received by the board member from the business entity exceed one percent of the board member's gross income for the previous year;
- (c) the board member is an officer of the business entity or a member of the governing board of the business entity; or
- (d) the board member's parent, child, spouse or spouse's child has an interest in the business entity as described by Section 1.6.1(a), (b) or (c).

- 1.6.2 The board is not precluded from entering into a contract or other transaction with a nonprofit corporation merely because a board member also serves as a member, director, officer, or employee of the nonprofit corporation.
- 1.6.3 Prior to each board of regents meeting, the board general counsel reviews the current financial statement submitted by the board members, the system general counsel reviews the current financial statement submitted by the chancellor, and member CEOs under Section 1.1 and advises the board chairman on whether any board member, the chancellor, or a member CEO appears to have a substantial interest or a potential conflict of interest in a contract or other transaction to be considered by the board.
- 1.7 Employees are prohibited from having a direct or indirect financial or other interest, engaging in a business transaction or professional activity, or incurring any obligation that is in substantial conflict with the proper discharge of the employee's official duties and responsibilities.
- 1.8 As soon as possible after becoming aware of any potential conflict of interest, a board member must disclose such fact and any other relevant information to the board general counsel. In such an event, the board general counsel must review the potential conflict and issue an opinion to the board member and the chairman. If necessary, the board general counsel coordinates with the board chairman to develop and implement an appropriate conflict mitigation plan.
- 1.9 Any member employee who exercises discretion or makes decisions regarding the award of a bid or contract with a private vendor must promptly disclose for review by the member CEO or designee on the *Potential Conflict of Interest Disclosure Form* any potential conflict of interest that is known by the employee with respect to any contract with a private vendor or bid for the purchase of goods or services from a private vendor by the member. The disclosure obligation created by this section applies at all times during the following time periods: the procurement process, from the initial requests for bids for the purchase of goods or services from a private vendor until the completed final delivery of the goods or services; or the term of a contract with a private vendor. A "potential conflict of interest" under this section means an interest, financial or otherwise, that could potentially conflict with the conscientious performance of an employee's official duties and responsibilities, including interests that could create the appearance of impropriety.
- 1.10 System Policy 07.01, *Ethics*, provides additional guidance on conflicts of interest that board members and employees must avoid.
- 1.11 The SECO administers an electronic filing system for the submission and review of employee filings imposed by this policy and similar system policies and regulations. In order to simplify and facilitate compliance, the SECO, in consultation with OGC, converts the system forms to an electronic form, maintains such forms, and as appropriate, combines the forms.

2. DUAL OFFICE HOLDING

2.1 Non-elective State or Federal Office

2.1.1 Board members and employees may hold non-elective offices with boards, commissions and other state and federal entities provided that the holding of such office (a) is of benefit to the state of Texas or is required by state or federal law, and (b) is not in conflict with the board member's or employee's position within the system. In the case of employees, such appointments must be approved by the member CEO.

2.1.2 Prior to the chancellor or a member CEO accepting an invitation to serve in an additional non-elective office, the board must determine that the appointment meets the two requirements stated above. The board must also make an official record of any compensation to be received by the chancellor or member CEO from such appointment, including salary, bonus, per diem, or other types of compensation.

2.2 Employees may hold other positions of employment with agencies, boards, commissions or other entities of government as long as the holding of such positions is consistent with the prohibitions against dual office holding in the Texas Constitution. Consulting arrangements with federal, state or local governmental agencies of a detached and independent advisory nature are not considered to be appointments with such agencies.

3. POLITICAL ACTIVITIES

3.1 Restrictions on Members, Board Members and Employees

3.1.1 A member may not use any money under its control, including appropriated money, to finance or otherwise support the candidacy of a person for an office in the legislative, executive or judicial branch of state government or of the government of the United States. This prohibition extends to the direct or indirect employment of a person to perform an action described by this section.

3.1.2 A board member or employee may not use a state-owned or leased vehicle for a purpose described by Section 3.1.1.

3.1.3 A member may not use appropriated money to attempt to influence the passage or defeat of a legislative measure. This section does not prohibit a board member or employee from using state resources to provide public information or to provide information responsive to a request.

3.1.4 Board members and employees must not use their official authority or influence or permit the use of a program administered by the system to interfere with or affect the result of an election or nomination of a candidate or to achieve any other political purpose.

3.1.5 Board members and employees must not coerce, attempt to coerce, command, restrict, attempt to restrict, or prevent the payment, loan or contribution of anything of value to a person or political organization for a political purpose.

- 3.1.6 An employee who violates Sections 3.1.4 or 3.1.5 is subject to immediate termination of employment. A member may not use appropriated money to compensate a board member or employee who violates any of the previous sections of this section.
- 3.2 As employees and public officers of the state of Texas, board members and employees have the rights of freedom of association and political participation guaranteed by the state and federal constitutions, except as provided by Section 3.1. Board members and employees must be allowed sufficient time off to vote in public elections without a deduction from pay or from accrued leave time.
- 3.3 Employees as Candidates and Officeholders
- 3.3.1 Employees may run for election and serve as members of the governing bodies of school districts, cities, towns, or other local governmental districts. A county is not an “other local governmental district” for purposes of this section. No campaign activities may be conducted during official business hours unless the employee has requested and received permission to use leave time for such purpose. Any employee elected to such a position may not receive any salary for serving as a member of such governing bodies, except that a faculty member of system academic institutions may receive compensation for serving as a member of a water district created under Article XVI, Section 59 or Article III, Section 52 of the state constitution.
- 3.3.2 If an employee wishes to announce as a candidate and seek election to a county, state, or federal office, such employee may not conduct campaign activities during official business hours unless the employee has requested and received permission to use leave time for such purpose. The employee must not use any system resource for campaign purposes.
- 3.3.3 A member is authorized to adopt a procedure requiring an employee to resign from system employment before announcing as a candidate and seeking election to any office that would, in the judgment of the member, create a potential or actual conflict of interest with the individual’s current position of employment. Prior to adoption, this procedure must be submitted to OGC for legal sufficiency review. Two examples of such conflicts of interest include: (a) an office that funds any portion of the salary of the employee’s position of system employment; or (b) an office that would give the employee supervisory authority over the employee’s supervisor (or a higher-ranking member employee in the individual’s “chain of command”). This section is based on the system’s important interest in the integrity of its institutions and agencies and in the integrity, efficiency, loyalty, and nonpartisanship of its employees.
- 3.3.4 Federal law may prohibit an employee whose salary is paid completely by federal funds from becoming a candidate for elective office. An employee should contact their member human resources office if the employee has questions about the application of this prohibition.

- 3.4 Board members and employees may make personal contributions to candidates for office and political organizations with the exception that employees may not contribute personal services, money or goods of value to a speaker candidate for use in the campaign for speaker of the Texas House of Representatives.

Related Statutes, Policies, or Requirements

[Annual Financial Disclosure Form \(See Section 1.2\)](#)

[Contracting Financial Interest Disclosure and Certification Form \(See Section 1.5.3\)](#)

[Potential Conflict of Interest Disclosure Form \(See Section 1.9\)](#)

[5 United States Code § 1502\(a\)\(3\)](#)

[Texas Constitution, Art. XVI, § 40](#)

[Tex. Educ. Code § 51.923](#)

[Tex. Gov't Code Ch. 302, *Speaker of the House of Representatives*](#)

[Tex. Gov't Code Ch. 553, *Public Disclosure*](#)

[Tex. Gov't Code Ch. 556, *Political Activities by Certain Public Entities and Individuals*](#)

[Tex. Gov't Code Ch. 572, *Personal Financial Disclosure, Standards of Conduct, and Conflict of Interest*](#)

[Tex. Gov't Code Ch. 574, *Dual Office Holding*](#)

[Tex. Gov't Code § 2261.252](#)

[System Policy 07.01, *Ethics*](#)

[System Policy 07.04, *Benefits, Gifts and Honoraria*](#)

[System Policy 07.05, *Nepotism*](#)

[System Regulation 07.03.01, *Political Campaign Events in Facilities Under the Control of The Texas A&M University System*](#)

[System Policy 31.01, *Compensation*](#)

[System Policy 31.05, *External Employment and Expert Witness*](#)

Appendix

[Degrees of Relationship Listing](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

General Counsel
(979) 458-6120

09.04 Litigation

Revised [August 28, 2025](#) (MO -2025)
 Next Scheduled Review: August 28, 2030
 Click to view [Revision History](#).



Policy Summary

The Texas A&M University System (system) Office of General Counsel in coordination with the Board of Regents (board) General Counsel provides periodic reports to the board and chancellor concerning the status of pending litigation. This policy also addresses delegation of authority for the settlement of litigation and disputed claims.

Policy

1. The system general counsel informs the board and the board general counsel with regard to all lawsuits filed by or against the board, the system or one or more of its members, and of all lawsuits filed by or against system officers, employees or agents of those entities acting in their official capacities, or in their individual capacities if the suit arises from their official acts. The system general counsel provides periodic reports to the board and chancellor about the status of pending litigation, the resolution of any lawsuit and the settlement of any claim. For lawsuits and claims against the board, the system general counsel provides such periodic reports to the board in coordination with the board general counsel.
2. Approval to file lawsuits or settle disputed claims asserted by or against the board, the system or one or more of its members, or claims against officers, employees or agents of those entities acting in their official capacities, or in their individual capacities if the suit arises from their official acts, must be within the following limits per individual per occurrence:
 - Up to and including \$100,000-system general counsel, and, for claims against the board or board members, board general counsel
 - Over \$100,000 and up to and including \$300,000-chancellor
 - Over \$300,000-board
3. All settlements must have the concurrence of the chief executive officer of the relevant member and the system general counsel, board general counsel (claims against the board or board members) and, where required, must have the approval of the Office of the Attorney General.
4. A member of the board or system employee who is sued in their individual capacity must disclose such fact to the board general counsel and system general counsel (board member) or system general counsel (system employee), if the suit directly relates to their official acts as a regent or employee.

Related Statutes, Policies, or Requirements

[System Regulation 09.04.01, Legal Counsel and Attorney General Opinion Requests](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

General Counsel
(979) 458-6120

AGENDA ITEM BRIEFING

Submitted by: Janet Gordon, System Ethics and Compliance Officer
The Texas A&M University System

Subject: Authorization for the Chairman to Submit a Report to the State Legislature and the Texas Higher Education Coordinating Board (THECB) Certifying the Board of Regents' Compliance with Texas Education Code Sec. 51.3525 for Fiscal Year 2025

Proposed Board Action:

Authorize the chairman to submit a report to the State Legislature and the THECB certifying The Texas A&M University System (system) Board of Regents' compliance with Texas Education Code Sec. 51.3525 for Fiscal Year 2025.

Background Information:

System Policy *08.01, Civil Rights Protections and Compliance* (Policy 08.01) requires that the System Office of Ethics and Compliance (SECO) implement monitoring processes to assess each system member's compliance with Texas Education Code sec. 51.3525 each fiscal year. Policy 08.01 also requires SECO to annually provide a report on SECO's compliance review to the system Board of Regents (Board) for the Board's August regular meeting. Under Policy 08.01, the Board may then approve the submission of SECO's report on behalf of the system to the State Legislature and the THECB pursuant to Tex. Educ. Code sec. 51.3525.

SECO completed its compliance review for FY 2025 as required by Policy 08.01. To assist member compliance with Tex. Educ. Code sec. 51.3525 and Policy 08.01, SECO established procedures for member use to evaluate all areas of compliance, track allegations of non-compliance, address matters of concern, and certify the compliance of each division, department or college within their institution or agency. Each member submitted to SECO the member's evaluation and certification of compliance, and SECO conducted an independent review of the member's compliance. The form CEO Acknowledgement/DEI Law Certification of Compliance template and member compliance review checklist are enclosed as Exhibit A. Signed CEO Acknowledgement/DEI Law Certification of Compliance forms for all members are enclosed as Exhibit B.

SECO's compliance review was also informed by the Audits of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office. For FY 2025, SECO's compliance review found that each member has completed the necessary actions to comply with Tex. Educ. Code sec. 51.3525, as implemented by Policy 08.01.

A&M System Funding or Other Financial Implications:

SECO used existing funds to complete the certification process.

Agenda Item No.
Agenda Item Briefing

Strategic Plan Imperative(s) this Item Advances:

Strategic Plan Imperative 6: The A&M System, in adhering to the high standard of excellence and growth required in this strategic plan, will display prudent financial stewardship and sustainability. The future success of our System depends on our commitment to managing our resources responsibly and sustainably. We strive to be good stewards of the funds we have been given, and we continue to support and grow our ambitions while maintaining healthy financials and expanding our donor base.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

System Ethics and Compliance Office

July 14, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Authorization for the Chairman to Submit a Report to the State Legislature and the Texas Higher Education Coordinating Board (THECB) Certifying the Board of Regents' Compliance with Texas Education Code Sec. 51.3525 for Fiscal Year 2025

I recommend adoption of the following minute order:

“The Board of Regents authorizes the Chairman to submit a report to the State Legislature and the Texas Higher Education Coordinating Board certifying the Board of Regents’ compliance with Texas Education Code 51.3525 for Fiscal Year 2025.”

Respectfully submitted,

Janet Gordon
System Ethics and Compliance Officer

Approval Recommended:

Approved for Legal Sufficiency:

Glenn Hegar
Chancellor

R. Brooks Moore
Acting General Counsel

Susan Ballabina, Ph.D.
Executive Vice Chancellor

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: _____

Chief Executive Officer: _____

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

Date Signed

Signature of Institution's Board Chair

Date Signed

Anti-DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: _____

Chief Executive Officer: _____

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office with recommended corrective actions as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525. See attached acknowledgement and corrective action plan satisfying compliance with State Auditor's Office pursuant to results of audit.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

Date Signed

Signature of Institution's Board Chair

Date Signed

DIFFERENCE IN FORM FOR TAMU-CENTRAL TEXAS DUE TO SAO FINDINGS

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

ALL MEMBER INSTITUTIONS	TAMU-Central Texas
<ul style="list-style-type: none">• Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.• Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.• Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.	<ul style="list-style-type: none">• Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.• Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.• Completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office with recommended corrective actions as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525. See attached acknowledgement and corrective action plan satisfying compliance with State Auditor's Office pursuant to results of audit.

[PLACE ON MEMBER LETTERHEAD]

Annual Compliance Checklist

Texas Anti-DEI Law (TEC §51.3525)

Member Agency/Institution:

Ethics & Compliance Officer:

Chief Executive Officer:

Area of Compliance:

Chief Officer Name/Title:

Pursuant to Texas Education Code §51.3525(e) and A&M System Policy 08.01, *Civil Rights Compliance*, The A&M System Board of Regents will annually certify compliance with the Anti-DEI Law to the State Legislature and the Texas Higher Education Coordinating Board. This compliance checklist serves as documented evidence of System Member annual compliance to the Board of Regents.

I. Compliance Action Item: Established Review and Vetting Procedures	
List the procedures/practices established to review and vet all business actions for compliance with policies, laws, and regulations within your area of oversight. (Include web links or copies where available.)	
Response:	
Date Published/Revised: <i>(If multiple, list all)</i>	
Employee Responsible <i>(Name and Title)</i>	
Employee Signature:	

II. Compliance Action Item: Systemic Review/Monitoring (Periodic Self-Audit)

Describe the process used to systemically review and monitor established programs, practices, budgets, materials, and/or publications (including web-based) to identify DEI-related activities and expenditures (including third-party contracts) already in place. Include frequency of reviews (i.e. weekly/monthly/quarterly).

Response:

Date(s) Completed:
(If multiple, list all)

Employee Responsible
(Name and Title)

Employee Signature:

III. Compliance Action Item: Training

Describe how responsible parties are/were trained on established procedures/practices for ensuring compliance.

Response:

Date(s) Training Completed:
(If multiple, list all)

Employee Responsible
(Name and Title)

Employee Signature:

IV. Compliance Action Item: Corrective Action

When items are identified as non-compliant, what actions are taken to achieve and maintain compliance moving forward?

Response:

**Date Process
Published/Revised:**
(If multiple, list all)

Employee Responsible
(Name and Title)

Employee Signature:

V. Compliance Action Item: Retention of Records

What procedures are in place to maintain a record of the annual review process? (How are documents retained to verify the process when audited?)

Response:

Date Completed:
(If multiple, list all)

Employee Responsible
(Name and Title)

Employee Signature:

SUMMARY OF FINDINGS: *(to be completed by Member Ethics & Compliance Officer)*

SIGNATURES

Compliance Officer

Date

[CHIEF OFFICER TITLE]

Date



Office of the Chancellor
THE TEXAS A&M UNIVERSITY SYSTEM

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: The Texas A&M University System
Chief Executive Officer: Glenn Hegar, Chancellor

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

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☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

August 11, 2025

Signature of Institution's President/CEO

Date Signed

Signature of Institution's Board Chair

Date Signed



EAST TEXAS A&M
UNIVERSITY

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: East Texas A&M University

Chief Executive Officer: Dr. Mark Rudin

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

Office of the President
P.O. Box 3011 • Commerce, TX 75429-3011
Phone: 903.886.5014 • etamu.edu

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

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- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

8/4/25

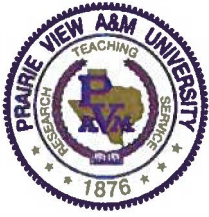
Date Signed

Signature of Institution's Board Chair

Date Signed

Office of the President
P.O. Box 3011 • Commerce, TX 75429-3011
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A Member of The Texas A&M University System



PRAIRIE VIEW A&M UNIVERSITY

A Member of the Texas A&M University System

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Prairie View A&M University

Chief Executive Officer: Dr. Tomikia P. LeGrande

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a

www.pvamu.edu

Office of the President

P. O. Box 519; MS 1001, Prairie View, Texas 77446

Phone (936) 261-2111 Fax (936) 261-2115



PRAIRIE VIEW A&M UNIVERSITY

A Member of the Texas A&M University System

diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.



PRAIRIE VIEW A&M UNIVERSITY

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- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

8/6/2025 | 8:24 AM CDT

Date Signed

Signature of Institution's Board Chair

Date Signed



Office of the President
Tarleton State University

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Tarleton State University

Chief Executive Officer: James Hurley

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

8.5.25

Date Signed

Signature of Institution's Board Chair

Date Signed



TEXAS A&M INTERNATIONAL UNIVERSITY
A Member of The Texas A&M University System

Office of the President

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M International University
Chief Executive Officer: Juan J. Castillo

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this Institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or



TEXAS A&M INTERNATIONAL UNIVERSITY
A Member of The Texas A&M University System

Office of the President

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies

5201 University Boulevard, Laredo, Texas 78041-1900, U.S.A (956) 326-2320 FAX (956) 326-2319



TEXAS A&M INTERNATIONAL UNIVERSITY

A Member of The Texas A&M University System

Office of the President

and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.



TEXAS A&M INTERNATIONAL UNIVERSITY

A Member of The Texas A&M University System

Office of the President

- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

Date Signed

Signature of Institution's Board Chair

Date Signed

General (Ret.) Mark A. Welsh III
President

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M University

Chief Executive Officer: Mark A. Welsh III

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and

1246 TAMU
College Station, TX 77843-1246

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president@tamu.edu
www.president.tamu.edu

inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

4 Aug 2025

Signature of Institution's President/CEO

Date Signed

Signature of Institution's Board Chair

Date Signed



Anti-DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M University-Central Texas
Chief Executive Officer: Dr. Richard M. Rhodes

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).



☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.



Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to
- the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office with recommended corrective actions as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525. See attached acknowledgement and corrective action plan satisfying compliance with State Auditor's Office pursuant to results of audit.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

8/5/25

Date Signed

Signature of Institution's Board Chair

Date Signed

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency:

TEXAS A+M UNIVERSITY-CORPUS CHRISTI

Chief Executive Officer:

DR. KELLY MILLER

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

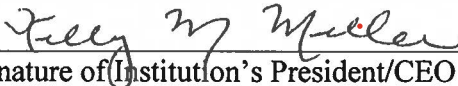
To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.



Signature of Institution's President/CEO

8-4-25

Date Signed

Signature of Institution's Board Chair

Date Signed



OFFICE OF THE PRESIDENT

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M University-Kingsville

Chief Executive Officer: Dr. Robert H. Vela, Jr.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.



OFFICE OF THE PRESIDENT

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.



OFFICE OF THE PRESIDENT

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

A handwritten signature in black ink, appearing to read "Robert H. ...", is written over a horizontal line.

Signature of Institution's President/CEO

August 1, 2025

Date Signed

Signature of Institution's Board Chair

Date Signed



OFFICE OF THE PRESIDENT
SALVADOR HECTOR OCHOA, PH.D.

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M University-San Antonio

Chief Executive Officer: Salvador Hector Ochoa, Ph.D.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education

TEXAS A&M UNIVERSITY-SAN ANTONIO
ONE UNIVERSITY WAY, CENTRAL ACADEMIC BUILDING, SUITE 410, SAN ANTONIO, TX. 78224
PRESIDENT@TAMUSA.EDU | (210) 784-1600

Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Salvador Hector Ochoa, Ph.D., President

8-4-2025

Date Signed

Signature of Institution's Board Chair

Date Signed

OFFICE OF THE PRESIDENT

WWW.TAMUT.EDU



DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M University - Texarkana

Chief Executive Officer: Ross Alexander

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525


To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.

- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

<div>Signed by:  _____ Signature of Institution's President/CEO</div>	<div>8/1/2025 _____ Date Signed</div>
<div>_____ Signature of Institution's Board Chair</div>	<div>_____ Date Signed</div>



Office of the President

WTAMU Box 60997 • Canyon, Texas 79016-0001 • 806-651-2100 • wtamu.edu • wt125@wtamu.edu • president@wtamu.edu

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: West Texas A&M University

Chief Executive Officer: President Walter V. Wendler

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted

with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex. Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute:

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

<hr/> Signature of Institution's President/CEO	08/04/25 <hr/> Date Signed
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<hr/> Signature of Institution's Board Chair	<hr/> Date Signed
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DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M AgriLife Extension Services

Chief Executive Officer: Dr. Rick Avery

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525


To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

 <hr/> Signature of Institution's President/CEO	Aug 7, 2025 <hr/> Date Signed
<hr/> Signature of Institution's Board Chair	<hr/> Date Signed



DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M AgriLife Research

Chief Executive Officer: Dr. Cliff Lamb

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525


To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

 <hr/> Signature of Institution's President/CEO	Aug 7, 2025 <hr/> Date Signed
<hr/> Signature of Institution's Board Chair	<hr/> Date Signed



DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M Engineering Experiment Station (TEES)

Chief Executive Officer: Robert H. Bishop

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

08/01/2025

Date Signed

Signature of Institution's Board Chair

Date Signed



200 Technology Way | College Station, TX 77845-3424
P.O. Box 40006 | College Station, TX 77842-4006
Toll-Free 877.833.9638 Tel. 979.458.6801 Fax 866.250.9150
www.teex.org

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M Engineering Extension Service (TEEX)

Chief Executive Officer: David Coatney

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

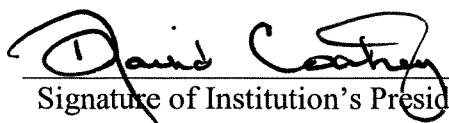
Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.
- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.


Signature of Institution's President/CEO

8/1/2025
Date Signed

Signature of Institution's Board Chair

Page 2 of 2

Date Signed



DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M Forest Service

Chief Executive Officer: A.G. Davis

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute:

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

8/6/2025

Date Signed

Signature of Institution's Board Chair

Date Signed



DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M Veterinary Medical Diagnostic Laboratory

Chief Executive Officer: Dr. Amy Swinford

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

Aug 7, 2025

Date Signed

Signature of Institution's Board Chair

Date Signed

[PLACE ON UNIVERSITY/AGENCY LETTERHEAD]

DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas A&M Transportation Institution

Chief Executive Officer: Gregory D. Winfree

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting policies or procedures designed or implemented in reference to race, color, or ethnicity, other than policies or procedures approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law; or

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(E), this institution does not, except as required by federal law, require any person, as a condition of enrolling at the institution or performing any institution function, to participate in diversity, equity, and inclusion training, which includes a training, program, or activity designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, unless the training meets the exception in Tex. Educ. Code § 51.3525(b)(1)(E)(ii).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).

- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.

Signature of Institution's President/CEO

8/6/2025

Date Signed

Signature of Institution's Board Chair

Date Signed



DEI Law Certification of Compliance

CHIEF EXECUTIVE OFFICER ACKNOWLEDGEMENT

I certify, under penalty of perjury and the loss of funding to my institution (listed below), that my institution has complied with the requirements in Tex. Educ. Code § 51.3525:

Member Institution/Agency: Texas Division of Emergency Management
Chief Executive Officer: Nim Kidd

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity.

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☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(A), this institution does not, except as required by federal law, have any office, division or unit with the established purpose of conducting trainings, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation, other than trainings, programs, or activities developed by an attorney and approved in writing by this institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(B), this institution has not, except as required by federal law, hired or assigned an employee of the institution, or contracted with a third party to perform the duties of a diversity, equity, and inclusion office as defined in Tex. Educ. Code § 51.3525(a).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(C), this institution does not, except as required by federal law, compel, require, induce, or solicit any person to provide a diversity, equity, and inclusion statement or give preferential consideration to any person based on the provision of a diversity, equity, and inclusion statement.

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(1)(D), this institution does not, except as required by federal law, give preference on the basis of race, sex, color, ethnicity, or national origin to an applicant for employment, an employee, or a participant in any function of the institution.

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☒ I certify, in accordance with Tex. Educ. Code § 51.3525(b)(2), that this institution has adopted policies and procedures for appropriately disciplining, including by termination, an employee or contractor of the institution who engages in conduct in violation of Tex. Educ. Code § 51.3525(b)(1)(A)-(E).

☒ I certify, in accordance with Tex. Educ. Code § 51.3525(e), that no state appropriations to this institution for FY25 have been spent prior to submission of this certification report for FY24 to the Legislature and the Texas Higher Education Coordinating Board.

☒ I understand the State Auditor's Office will conduct a compliance audit for this institution and if violations of Tex. Educ. Code § 51.3525 are found, this institution must cure the violation within 180 days or become ineligible to receive formula funding increases, institutional enhancements, or exceptional items during the state fiscal biennium immediately following the state fiscal biennium in which the determination is made.

☒ I understand the Coordinating Board will forward all complaints regarding an institution's violation of Tex. Educ. Code § 51.3525 to the State Auditor's Office for review.

Institutional Actions to Comply with Tex Educ. Code § 51.3525

To ensure full compliance with Tex. Educ. Code § 51.3525, in the past fiscal year my institution has conducted the following actions to comply with the statute: (insert a summary below).


- Conducted reviews of all programs and activities, offices, personnel, and training sessions for potential violations of Tex. Educ. Code § 51.3525 and reported out to the A&M System Ethics and Compliance Office on a quarterly basis to ensure continued compliance.

2883 Highway 71 E
PO Box 285
Del Valle, TX 78617-9998

- Followed operating procedures in line with System policy and The Texas A&M University System D.E.I. Compliance Operational Manual to facilitate on-going compliance with Tex. Educ. Code § 51.3525. See attached compliance checklist as supporting documentation.
- Successfully completed the Audit of Diversity, Equity, and Inclusion Requirements at Institutions of Higher Education conducted by the Texas State Auditor's Office as required by the Texas Legislature in compliance with Tex. Educ. Code § 51.3525.

I certify that all information in this submission is true, accurate, and complete.

Failure to return a certification form to the Texas Higher Education Coordinating Board by September 1, 2025, will be considered an act of non-compliance with the law and can subject the above referenced institution to all penalties allowed by law.


 W. Nim Kidd, MPA, CEM
 Chief, Texas Division of Emergency Management
 Vice Chancellor for Disaster and Emergency Services
 The Texas A&M University System

8-6-2025
 Date Signed

 Signature of Institution's Board Chair

 Date Signed

2883 Highway 71 E
 PO Box 285
 Del Valle, TX 78617-9998

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM

Office of the Chancellor

July 24, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of a Resolution Relating to the Transition of the University of Houston-Victoria into The Texas A&M University System as Texas A&M University-Victoria

The chancellor of The Texas A&M University System (A&M System) respectfully requests the Board of Regents' adoption of the following resolution to address key governance issues relating to the transition of the University of Houston-Victoria into the A&M System as Texas A&M University-Victoria (the University).

“WHEREAS, the University of Houston-Victoria is a member of the University of Houston System (UH System), headquartered in Houston, Texas; and

WHEREAS, the 89th Texas Legislature enacted Senate Bill 2361, which transfers the University from the UH System to the A&M System effective on September 1, 2025; and

WHEREAS, the University's internal administration and external operations are currently subject to the UH System's board policies, system administrative memoranda (SAMs) as well as the University's own rules, policies, procedures, and guidelines, until superseded by action of the Board of Regents of the A&M System; and

WHEREAS, the A&M System's policies and regulations should govern the internal administration of the University, effective September 1, 2025, in the same manner as other members of the A&M System; and

WHEREAS, the incorporation of the University into the A&M System will require certain minor conforming changes to A&M System rules, policies and procedures; and

WHEREAS, the incorporation of the University into the A&M System will also require certain conforming changes to the University's internal rules, policies, procedures, and guidelines; now, therefore, be it

RESOLVED, that, effective September 1, 2025, the A&M System's policies and regulations will govern the University, henceforth known as Texas A&M University-Victoria; and, be it, further

RESOLVED, that, effective September 1, 2025, the chancellor is authorized to make all necessary minor conforming changes to the A&M System's policies and regulations to reflect the University's transfer to the A&M System; and be it, further

RESOLVED, that, effective September 1, 2025, the A&M System's policies and regulations will supersede and preempt any and all internal rules, policies, procedures, and guidelines currently maintained by the University that are in conflict with the A&M System's policies and regulations, in whole or in part; and, be it, further

Agenda Item No.
July 24, 2025

RESOLVED, that the University will take all necessary steps to align its internal rules, policies, procedures, and guidelines with A&M System policies and regulations, including by submitting necessary revisions for A&M System review as outlined in A&M System Policy *01.01, System Policies and Regulations, and Member Rules and Procedures*.

ADOPTED, this 28th day of August 2025.”

Respectfully submitted,

Glenn Hegar
Chancellor

Approval Recommended:

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Approved for Legal Sufficiency:

Ray Bonilla
General Counsel

AGENDA ITEM BRIEFING

Submitted by: James R. Hallmark, Ph.D., Vice Chancellor for Academic Affairs
The Texas A&M University System

Subject: Adoption of Texas A&M University-Victoria Official Seal and Establishment of Authority to Protect the Usage of All Identifying Marks

Proposed Board Action:

Adopt the official seal of Texas A&M University-Victoria (A&M-Victoria) and establish the authority to protect the usage of all its identifying marks.

Background Information:

In accordance with System Policy [*09.02, Use of System Names and Indicia*](#), the Board of Regents (Board) of The Texas A&M University System (A&M System) is authorized under state law to adopt official seals for the system and its members. The Board also has the authority to protect the use of these seals and other identifying marks of the system and its members.

Seal: The proposed university seal contains the words “Texas A&M University Victoria.” The seal is surrounded by a circle of 12 stars, recognizing A&M-Victoria’s status as the 12th university to join the A&M System. A secondary circle of leaves on branches represents renewal and the start of a new chapter in the university’s journey.

At the heart of the seal are two campus landmarks, with the words “Est. 1973” to acknowledge the university’s original establishment date. The Ben Wilson Street Tower, the centerpiece of an infrastructure improvement project between the university and the City of Victoria in 2024 that added landscaping, pedestrian crossings, and other enhancements to the road that passes through the campus, is featured in the center of the seal. Additionally, in front of the tower is an illustration of jaX the Jaguar, the A&M-Victoria mascot that was first adopted in 2007. The illustration is based on the statue of the mascot that was created by award-winning artist Dan Glanz and made possible by a generous donation from Diana and Ben Galvan (Ben received his MBA from UHV in 1994) and was unveiled on campus in 2024.

Logo: As a new university within the A&M System, it is important that a well-conceived logo be used to establish the identity of the university and reflect the distinguished reputation of the system. The logo will be used on various printed materials, publications, outdoor media outlets, websites, social media, television commercials, merchandise, apparel, stationery, and other specialty items.

Colors: A&M-Victoria’s primary school color is a deep hue of red, chosen as an homage to their past. Gold, black, and grey were selected as secondary school colors.

Mascot: The jaguar was adopted as the mascot of A&M-Victoria in 2007, as it is an animal that is smart and muscular, fitting of what it takes to be successful on the field and in the classroom. The jaguar was also an animal that once heavily populated this region of Texas. In 2010, a campus and community-wide jaguar naming contest selected the name “jaX” as the name of the jaguar –

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Agenda Item Briefing

and in August 2012, jaX the Jaguar, the official university mascot, made its debut and can often be seen at athletic events, student activities, and at various community events.

A&M System Funding or Other Financial Implications:

Not applicable.

Strategic Plan Imperative(s) this Item Advances:

Approval of this agenda item will advance imperatives 1 and 5, providing more opportunities for Texans to find a place in the A&M System and creating another mechanism whereby the A&M System may provide services that respond to the needs of Texas and contribute to the state's economy.

Agenda Item No.

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor for Academic Affairs
July 8, 2025

Members, Board of Regents
The Texas A&M University System

Subject: Adoption of Texas A&M University-Victoria Official Seal and Establishment of
Authority to Protect the Usage of All Identifying Marks

I recommend adoption of the following minute order:

“The Board of Regents of The Texas A&M University System hereby adopts the official seal for Texas A&M University-Victoria, as shown in the attached exhibit, and establishes its authority to protect the usage of all identifying marks, effective immediately.”

Respectfully submitted,

James R. Hallmark, Ph.D.
Vice Chancellor for Academic Affairs

Approval Recommended:

Approved for Legal Sufficiency:

Glenn Hegar
Chancellor

Ray Bonilla
General Counsel

Susan Ballabina, Ph.D.
Executive Vice Chancellor

Chris Bryan
Vice Chancellor for Marketing
and Communications



***Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**

ITEM HAS BEEN
WITHDRAWN