

MINUTES

REGULAR MEETING

BOARD OF REGENTS

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

February 9, 2023

(Approved May 18, 2023)

TABLE OF CONTENTS

MINUTES OF THE MEETING OF THE BOARD OF REGENTS February 9, 2023

CONVENE	1
RECESS TO EXECUTIVE SESSION	1
RECONVENE	1
INVOCATION	2
CHAIRMAN'S REMARKS	2
CHANCELLOR'S REMARKS	2
REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS	3
REPORT FROM THE COMMITTEE ON FINANCE	3
REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT	3
MINUTE ORDER 001-2023 (ITEM 3.1) APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE INFRASTRUCTURE, DOCK IMPROVEMENTS AND SHIP FF&E- PH I PROJECT, TEXAS A&M UNIVERSITY AT GALVESTON, TEXAS (PROJECT NO. 10-3353), THE TEXAS A&M UNIVERSITY SYSTEM	3
MINUTE ORDER 002-2023 (ITEM 3.2) APPROVAL OF THE PROJECT SCOPE (EARLY PROCUREMENT) AND BUDGET, APPROPRIATION FOR PARTIAL CONSTRUCTION SERVICES, AND APPROVAL FOR PARTIAL CONSTRUCTION (EARLY PROCUREMENT) FOR THE CONVOCATION CENTER PROJECT, TARLETON STATE UNIVERSITY, STEPHENVILLE, TEXAS (PROJECT NO. 04-3396), THE TEXAS A&M UNIVERSITY SYSTEM	4
MINUTE ORDER 003-2023 (ITEM 3.3) APPROVAL OF THE PROJECT SCOPE AND REVISED BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE NUCLEAR ENGINEERING EDUCATION BUILDING PROJECT, TEXAS A&M ENGINEERING EXPERIMENT STATION, COLLEGE STATION, TEXAS (PROJECT NO. 28-3324), THE TEXAS A&M UNIVERSITY SYSTEM	4
MINUTE ORDER 004-2023 (ITEM 3.4) APPROVAL TO AMEND THE FY 2023-FY 2027 TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO INCREASE THE PROJECT PLANNING AMOUNT FOR THE TEXAS A&M - FORT WORTH LAW & EDUCATION BUILDING PROJECT AND APPROPRIATE FUNDS FOR PRE-CONSTRUCTION SERVICES FOR THE TEXAS A&M UNIVERSITY SYSTEM WITH AN FY 2023 STATE DATE (PROJECT NO. 01-3359), THE TEXAS A&M UNIVERSITY SYSTEM	5
MINUTE ORDER 005-2023 (ITEM 3.5) APPROVAL OF THE REVISED PROJECT BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE PROPULSION TEST FACILITY AT THE TEES TURBOMACHINERY LAB PROJECT, TEXAS A&M ENGINEERING EXPERIMENT STATION, COLLEGE STATION, TEXAS (PROJECT NO. 2021-07747), TEXAS A&M ENGINEERING EXPERIMENT STATION	6
MINUTE ORDER 006-2023 (ITEM 3.6) APPROVAL TO AMEND THE FY 2023-FY 2027 TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO ADD THE TEXAS A&M HEALTH ESCO 2023 PROJECT FOR TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER WITH AN FY 2023 START DATE (PROJECT NO. 23-3412), THE TEXAS A&M UNIVERSITY SYSTEM	7

MINUTE ORDER 007-2023 (ITEM 3.7) APPROVAL TO AMEND THE FY 2023-FY 2027 TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO INCREASE THE PROJECT PLANNING AMOUNT, AND APPROPRIATE FUNDS FOR PRE-CONSTRUCTION SERVICES AND RELATED PROJECT COSTS FOR THE ENGINEERING CLASSROOM & RESEARCH BUILDING PROJECT FOR TEXAS A&M UNIVERSITY AT GALVESTON WITH AN FY 2023 START DATE (PROJECT NO. 10-3381), THE TEXAS A&M UNIVERSITY SYSTEM	7
MINUTE ORDER 008-2023 (ITEM 3.8) APPROVAL TO AMEND THE FY 2023-FY 2027 TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO INCREASE THE PROJECT PLANNING AMOUNT, AND APPROPRIATE FUNDS FOR PRE-CONSTRUCTION SERVICES AND RELATED PROJECT COSTS FOR THE INFRASTRUCTURE, DOCK IMPROVEMENTS AND SHIP FF&E – PH II PROJECT FOR TEXAS A&M UNIVERSITY AT GALVESTON WITH AN FY 2023 START DATE (PROJECT NO. 10-3354), THE TEXAS A&M UNIVERSITY SYSTEM	8
REPORT FROM THE COMMITTEE ON AUDIT	8
ADDITIONAL ITEMS CONSIDERED BY THE BOARD	9
MINUTE ORDER 009-2023 (ITEM 5.1) AUTHORIZATION FOR THE DISPOSITION OF APPROXIMATELY 364.08 ACRES OF LAND LOCATED IN SAN SABA COUNTY, TEXAS, TARLETON STATE UNIVERSITY	9
MINUTE ORDER 010-2023 (ITEM 5.2) AUTHORIZATION FOR THE DISPOSITION OF APPROXIMATELY 450.97 ACRES OF LAND LOCATED IN SAN SABA COUNTY, TEXAS, TARLETON STATE UNIVERSITY	9
MINUTE ORDER 011-2023 (ITEM 5.4) REAPPOINTMENT OF MS. JANET HANDLEY AND MR. RAY ROTHROCK TO THE BOARD OF DIRECTORS OF THE UNIVERSITY OF TEXAS/ TEXAS A&M INVESTMENT MANAGEMENT COMPANY, THE TEXAS A&M UNIVERSITY SYSTEM.....	10
MINUTE ORDER 012-2023 (ITEM 5.5) APPOINTMENT OF MR. E. JOSEPH WRIGHT TO THE UNIVERSITY LANDS ADVISORY BOARD, THE TEXAS A&M UNIVERSITY SYSTEM	10
CONSENT AGENDA ITEMS	10
MINUTE ORDER 013-2023 (ITEM 6.1) APPROVAL OF MINUTES, BOARD OF REGENTS / THE TEXAS A&M UNIVERSITY SYSTEM	11
MINUTE ORDER 014-2023 (ITEM 6.2) APPROVAL OF FY 2024 OPERATING BUDGET GUIDELINES, THE TEXAS A&M UNIVERSITY SYSTEM	11
MINUTE ORDER 015-2023 (ITEM 6.3) GRANTING OF THE TITLE OF EMERITUS, FEBRUARY 2023, THE TEXAS A&M UNIVERSITY SYSTEM	11
MINUTE ORDER 016-2023 (ITEM 6.4) CONFIRMATION OF APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS, THE TEXAS A&M UNIVERSITY SYSTEM	11
MINUTE ORDER 017-2023 (ITEM 6.5) APPROVAL OF NON-SUBSTANTIVE REVISIONS TO SYSTEM POLICY 07.04, BENEFITS, GIFTS AND HONORARIA, THE TEXAS A&M UNIVERSITY SYSTEM.....	12
MINUTE ORDER 018-2023 (ITEM 6.6) APPROVAL OF SUBSTANTIVE REVISIONS TO SYSTEM POLICY 11.09, LOW-PRODUCING DEGREE PROGRAMS, THE TEXAS A&M UNIVERSITY SYSTEM.....	12
MINUTE ORDER 019-2023 (ITEM 6.7) APPROVAL OF NON-SUBSTANTIVE REVISIONS TO SYSTEM POLICIES 13.03, TEXAS PUBLIC EDUCATIONAL GRANTS AND 51.03, ART ACQUISITIONS FOR NEW AND RENOVATED FACILITIES, THE TEXAS A&M UNIVERSITY SYSTEM.....	12
MINUTE ORDER 020-2023 (ITEM 6.8) APPROVAL OF SUBSTANTIVE REVISIONS TO SYSTEM POLICIES 15.02, EXPORT CONTROLS PROGRAM MANAGEMENT, AND 15.05, SYSTEM RESEARCH SECURITY OFFICE, THE TEXAS A&M UNIVERSITY SYSTEM.....	12
MINUTE ORDER 021-2023 (ITEM 6.9) APPROVAL OF SUBSTANTIVE REVISIONS TO SYSTEM POLICY 29.01, INFORMATION RESOURCES, THE TEXAS A&M UNIVERSITY SYSTEM.....	13
MINUTE ORDER 022-2023 (ITEM 6.10) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2023, PRAIRIE VIEW A&M UNIVERSITY	13

MINUTE ORDER 023-2023 (ITEM 6.11) AUTHORIZATION TO AWARD AN HONORARY DEGREE TO MR. SAM H. PACK, TARLETON STATE UNIVERSITY	13
MINUTE ORDER 024-2023 (ITEM 6.12) NAMING OF THE “CAPT. GENE LEDNICKY, USMC (RET.) AND MRS. SHEILA LEDNICKY TEXAS CORPS OF CADETS COMMANDANT OFFICE”, WITHIN TRADITIONS SOUTH BUILDING, TARLETON STATE UNIVERSITY	13
MINUTE ORDER 025-2023 (ITEM 6.13) NAMING OF THE “JAMIE RICHARDS-HOGLAND AUDITORIUM”, WITHIN TARLETON WELCOME CENTER, TARLETON STATE UNIVERSITY	14
MINUTE ORDER 026-2023 (ITEM 6.14) NAMING OF THE “MITZI LUCAS RILEY TARLETON STUDENT AND HALL OF FAME COWGIRL”, AND THE “ROSEMARY TOMPKINS – PROFESSOR, ALUMNUS”, INTERIOR STALLS, WITHIN THE DOTY RODEO COMPLEX, TARLETON STATE UNIVERSITY	14
MINUTE ORDER 027-2023 (ITEM 6.15) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2024, TEXAS A&M INTERNATIONAL UNIVERSITY	14
MINUTE ORDER 028-2023 (ITEM 6.16) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2024, TEXAS A&M UNIVERSITY	14
MINUTE ORDER 029-2023 (ITEM 6.17) APPROVAL OF ACADEMIC TENURE, FEBRUARY 2023, TEXAS A&M UNIVERSITY	15
MINUTE ORDER 030-2023 (ITEM 6.18) AUTHORIZATION TO ESTABLISH FOUR QUASI-ENDOWMENTS IN THE SYSTEM ENDOWMENT FUND, TEXAS A&M UNIVERSITY	15
MINUTE ORDER 031-2023 (ITEM 6.19) APPROVAL FOR DR. XIAOTONG SONG, A SYSTEM EMPLOYEE, TO SERVE AS AN EMPLOYEE, OFFICER, AND MEMBER OF THE BOARD OF DIRECTORS OF CELLULA BIOPHARMA, INC., A BUSINESS ENTITY, THAT PROPOSES TO LICENSE TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, TEXAS A&M UNIVERSITY	15
MINUTE ORDER 032-2023 (ITEM 6.20) APPROVAL FOR DR. ROBERT TSAI A SYSTEM EMPLOYEE, TO SERVE AS AN EMPLOYEE, OFFICER, AND MEMBER OF THE BOARD OF DIRECTORS OF CADRX. INC., A BUSINESS ENTITY THAT PROPOSES TO LICENSE TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, TEXAS A&M UNIVERSITY	16
MINUTE ORDER 033-2023 (ITEM 6.21) APPROVAL FOR DR. M. KAREN NEWELL-ROGERS, A SYSTEM EMPLOYEE, TO SERVE AS AN OFFICER OF BCELL SOLUTIONS, INC., A BUSINESS ENTITY THAT PROPOSES TO LICENSE TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM, TEXAS A&M UNIVERSITY	16
MINUTE ORDER 034-2023 (ITEM 6.22) APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE PROGRAM WITH A MAJOR IN FINANCIAL PLANNING, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY	16
MINUTE ORDER 035-2023 (ITEM 6.23) APPROVAL OF A NEW UNDERGRADUATE DEGREE PROGRAM WITH A MAJOR IN JOURNALISM LEADING TO A BACHELOR OF ARTS OR A BACHELOR OF SCIENCE, AND AUTHORIZATION TO REQUEST APPROVAL, FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY	17
MINUTE ORDER 036-2023 (ITEM 6.24) APPROVAL OF A NEW BACHELOR OF ARTS DEGREE PROGRAM WITH A MAJOR IN INTERNATIONAL AFFAIRS, AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY	17
MINUTE ORDER 037-2023 (ITEM 6.25) AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE AND EXECUTE CERTAIN SPECIFIED CONTRACTS \$500,000 OR MORE, TEXAS A&M UNIVERSITY	17
MINUTE ORDER 038-2023 (ITEM 6.26) AUTHORIZATION FOR THE PRESIDENT TO EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT RESEARCH FOR FISCAL YEARS 2023, 2024 AND 2025, TEXAS A&M UNIVERSITY	18
MINUTE ORDER 039-2023 (ITEM 6.27) ESTABLISHMENT OF THE CENTER FOR GREENHOUSE GAS MANAGEMENT IN AGRICULTURE AND FORESTRY, TEXAS A&M AGRILIFE RESEARCH	18

MINUTE ORDER 040-2023 (ITEM 6.28) NAMINGS OF AREAS AND SPACES IN AND AROUND AGGIE PARK, TEXAS A&M UNIVERSITY	18
MINUTE ORDER 041-2023 (ITEM 6.29) NAMING OF THE BUSINESS EDUCATION COMPLEX BUILDING, TO THE “WAYNE ROBERTS ’85 BUILDING,” TEXAS A&M UNIVERSITY	19
MINUTE ORDER 042-2023 (ITEM 6.30) ESTABLISHMENT OF THE TEXAS A&M-COMMERCE CENTER FOR GAMEBIRD RESEARCH AND EDUCATION, TEXAS A&M UNIVERSITY-COMMERCE	19
MINUTE ORDER 043-2023 (ITEM 6.31) GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2024, TEXAS A&M UNIVERSITY-KINGSVILLE	19
MINUTE ORDER 044-2023 (ITEM 6.32) APPROVAL OF ACADEMIC TENURE, FEBRUARY 2023, TEXAS A&M UNIVERSITY-KINGSVILLE.....	19
MINUTE ORDER 045-2023 (ITEM 6.33) AUTHORIZATION TO AWARD AN HONORARY DEGREE TO MR. C. CARY PATTERSON, TEXAS A&M UNIVERSITY-TEXARKANA.....	20
MINUTE ORDER 046-2023 (ITEM 6.34) ESTABLISHMENT OF THE CENTER FOR FINANCIAL LITERACY AND INVESTMENT, TEXAS A&M UNIVERSITY-TEXARKANA	20
MINUTE ORDER 047-2023 (ITEM 6.35) AUTHORIZATION TO AWARD AN HONORARY DEGREE TO DR. ALAN W. KEISTER, WEST TEXAS A&M UNIVERSITY.....	20
MINUTE ORDER 048-2023 (ITEM 6.36) AUTHORIZATION TO AWARD AN HONORARY DEGREE TO MR. BRUCE THOMPSON, WEST TEXAS A&M UNIVERSITY	20
MINUTE ORDER 049-2023 (ITEM 6.37) NAMING OF THE “AMARILLO NATIONAL BANK SCHOOL OF ACCOUNTING, ECONOMICS, AND FINANCE,” WEST TEXAS A&M UNIVERSITY	20
MINUTE ORDER 050-2023 (ITEM 6.38) RENAMING OF J FERG FIELD AT BAIN-SCHAEFER BUFFALO STADIUM TO THE “FIRST UNITED BANK FIELD,” WEST TEXAS A&M UNIVERSITY	21
MINUTE ORDER 051-2023 (ITEM 6.39) AUTHORIZATION FOR THE DIRECTOR TO EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT RESEARCH FOR FISCAL YEARS 2023, 2024 AND 2025, TEXAS A&M AGRILIFE EXTENSION SERVICE.....	21
MINUTE ORDER 052-2023 (ITEM 6.40) AUTHORIZATION FOR THE DIRECTOR TO EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT RESEARCH FOR FISCAL YEARS 2023, 2024 AND 2025, TEXAS A&M AGRILIFE RESEARCH	21
MINUTE ORDER 053-2023 (ITEM 6.41) AUTHORIZATION FOR THE INTERIM DIRECTOR TO EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT RESEARCH FOR FISCAL YEARS 2023, 2024 AND 2025, TEXAS A&M ENGINEERING EXPERIMENT STATION	22
MINUTE ORDER 054-2023 (ITEM 6.42) NAMING OF THE “MIKE AND BEVERLY ROWLETT INDUSTRIAL BUILDING,” TEXAS A&M ENGINEERING EXPERIMENT STATION	22
MINUTE ORDER 055-2023 (ITEM 6.43) AUTHORIZATION FOR THE DIRECTOR TO EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT RESEARCH FOR FISCAL YEARS 2023, 2024 AND 2025, TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY	22
ANNOUNCEMENTS	23
ADJOURN.....	23

MINUTES

REGULAR MEETING BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM

February 9, 2023

CONVENE

Chairman Tim Leach convened a regular meeting of the Board of Regents of The Texas A&M University System at 8:33 a.m., Thursday, February 9, 2023, in the Board Meeting Room on the campus of Texas A&M University, College Station, Texas.

The following members of the Board were present:

Mr. Tim Leach, Chairman
Mr. Bill Mahomes, Vice Chairman
Mr. Robert L. Albritton
Mr. Jay Graham
Mr. Michael A. Hernandez III
Ms. Elaine Mendoza
Mr. Cliff Thomas
Mr. Michael J. Plank
Mr. Demetrius Harrell, Student Regent

The following members of the Board was not present:

Mr. Randy Brooks

RECESS TO EXECUTIVE SESSION

Chairman Leach announced that the Board would recess to executive session as permitted by Chapter 551 of the Texas Government Code. He said in accordance with the law, no final action, decision or vote with regard to any matter considered in executive session would be made or taken.

(Note: The Board met in executive session from 8:33 a.m. until 12:55 p.m.)

RECONVENE

Chairman Leach reconvened the meeting in open session at 1:04 p.m., in Bethancourt Ballroom, Memorial Student Center, College Station, Texas, with a quorum present.

INVOCATION

Ms. Kylie Gregory, a graduate student in the joint degree program at The Bush School of Government and Public Services, presented the invocation. Chairman Leach said that Ms. Gregory is a member of numerous organizations as well as a student assistant in the Office of the Board of Regents.

CHAIRMAN'S REMARKS

Chairman Leach welcomed everyone to the Board meeting. He said the Board had met with 16 former regents, the previous day, and it was a not only a good visit, but the conversations provided valuable institutional insight.

Chairman Leach informed everyone that the System is experiencing some turnover among the presidents. He said the System currently has two search committees. Chairman Leach expressed the Board's gratitude to Dr. Cynthia Matson, President of Texas A&M University-San Antonio and Dr. Emily Cutrer, President of Texas A&M University-Texarkana. Mr. Leach welcomed Dr. Linda Schott, Interim President for Texas A&M University-San Antonio. He said Dr. Schott has agreed to serve until the national search concludes.

Chairman Leach said that during the meeting, the Board would be considering increasing the construction budget for Texas A&M-Fort Worth. He expressed how unique of an opportunity it is for the A&M System to serve the twelfth largest city in the nation and the fastest-growing large city in the county.

CHANCELLOR'S REMARKS

Chancellor John Sharp provided highlights of the accomplishments of the A&M System (on file in the Office of the Board of Regents).

RECESS AND RECONVENE

Chairman Leach recessed the meeting at 1:19 p.m.

(Note: On Wednesday, February 8, The Committee on Academic and Student Affairs convened at 12:33 p.m. and adjourned at 1:33 p.m. On Thursday, February 9, the Committee on Buildings and Physical Plant convened at 1:19 p.m. and adjourned at 1:39 p.m., the Committee on Audit convened at 1:39 p.m. and adjourned at 1:50 p.m., the Committee on Finance convened at 1:50 p.m. and adjourned at 2:13 p.m.).

Chairman Leach reconvened the meeting at 2:14 p.m.

REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Regent Graham, Chairman of the Committee on Academic and Student Affairs, said the committee met the previous day and received a presentation from Dr. James Hallmark, Vice Chancellor for Academic and Student Affairs, outlining the six-component plan for addressing affordability for students. He explained that the plan includes a focus on keeping tuition and fees low, reducing room and board costs, investing the Open Education Resources and textbook supplements, expanding the Regents' Grant program, investing in mental health support, and investing in advising. He said the System staff would continue to refine this plan and cost out components to present to the Board in May.

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**REPORT FROM THE COMMITTEE ON FINANCE**

Regent Albritton, Chairman of the Committee on Finance, said the committee met earlier the same day and was provided with a routine update regarding the System's overall finances. He said the Finance Committee did not have any agenda items.

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REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

Regent Plank, Chairman of the Committee on Buildings and Physical Plant, said the committee met the same day at which time eight items were presented for consideration. He briefly described Items 3.1 through 3.8, which had received committee approval, and recommended those items to the full Board for approval.

On motion of Regent Thomas, seconded by Regent Hernandez, and by a unanimous vote, the following minute orders were approved (001-008)

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**MINUTE ORDER 001-2023 (ITEM 3.1)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND  
APPROVAL FOR CONSTRUCTION FOR THE INFRASTRUCTURE,  
DOCK IMPROVEMENTS AND SHIP FF&E– PH I PROJECT,  
TEXAS A&M UNIVERSITY AT GALVESTON, TEXAS  
(PROJECT NO. 10-3353),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$35,000,000 for the Infrastructure, Dock Improvements and Ship FF&E - Ph I Project is approved.

The amount of \$31,500,000 is appropriated from Account No. 10-812510 Infrastructure Dock Impr/Ship FF&E, for construction services and related project costs.



The Infrastructure, Dock Improvements and Ship FF&E - Ph I Project, Texas A&M University at Galveston, Texas is approved for construction.

**MINUTE ORDER 002-2023 (ITEM 3.2)**

**APPROVAL OF THE PROJECT SCOPE (EARLY PROCUREMENT)  
AND BUDGET, APPROPRIATION FOR PARTIAL CONSTRUCTION SERVICES,  
AND APPROVAL FOR PARTIAL CONSTRUCTION (EARLY PROCUREMENT) FOR  
THE CONVOCATION CENTER PROJECT, TARLETON STATE UNIVERSITY,  
STEPHENVILLE, TEXAS (PROJECT NO. 04-3396),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope (Early Procurement) along with a project budget of \$110,000,000 for the Convocation Center Project is approved.

The amount of \$13,300,000 is appropriated from Account No. 01-083538 Revenue Financing System Debt Proceeds, (University Services Fee, Program Revenue and Sponsorships), for partial construction services and related project costs.

The Convocation Center Project, Tarleton State University, Stephenville, Texas, is approved for partial construction (Early Procurement).

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 003-2023 (ITEM 3.3)**

**APPROVAL OF THE PROJECT SCOPE AND REVISED  
BUDGET, APPROPRIATION FOR CONSTRUCTION  
SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE  
NUCLEAR ENGINEERING EDUCATION BUILDING PROJECT,  
TEXAS A&M ENGINEERING EXPERIMENT STATION,  
COLLEGE STATION, TEXAS (PROJECT NO. 28-3324),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a revised project budget of \$15,100,000 for the Nuclear Engineering Education Building Project is approved.

The amount of \$4,500,000 is appropriated from Account No. 01-084243 Permanent University Fund Debt Proceeds (AUF), the amount of \$6,850,000 is appropriated from Account No. 02-292154 TAMU CRI Award – Hassan, the amount of \$1,500,000 is appropriated from Account 02-808816, and the amount of \$1,100,000 is appropriated from Account 28-810093, for construction services and related project costs.

The Nuclear Engineering Education Building Project, Texas A&M Engineering Experiment Station, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

**MINUTE ORDER 004-2023 (ITEM 3.4)**

**APPROVAL TO AMEND THE FY 2023-FY 2027  
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN  
TO INCREASE THE PROJECT PLANNING AMOUNT FOR  
THE TEXAS A&M-FORT WORTH LAW & EDUCATION BUILDING  
PROJECT AND APPROPRIATE FUNDS FOR PRE-CONSTRUCTION SERVICES  
FOR THE TEXAS A&M UNIVERSITY SYSTEM WITH AN  
FY 2023 STATE DATE (PROJECT NO. 01-3359),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to increase the project planning amount for the Texas A&M-Fort Worth Law & Education Building project for The Texas A&M University System with an FY 2023 start date and a total planning amount of \$150,000,000 is approved.

The amount of \$6,500,000 is appropriated from Account No. 01-084243, Permanent University Fund Debt Proceeds (AUF), for preconstruction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 005-2023 (ITEM 3.5)**

**APPROVAL OF THE REVISED PROJECT BUDGET,  
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL  
FOR CONSTRUCTION FOR THE PROPULSION TEST FACILITY  
AT THE TEES TURBOMACHINERY LAB PROJECT,  
TEXAS A&M ENGINEERING EXPERIMENT STATION,  
COLLEGE STATION, TEXAS (PROJECT NO. 2021-07747),  
TEXAS A&M ENGINEERING EXPERIMENT STATION**

The project scope along with a revised project budget of \$6,400,000 for the Propulsion Test Facility at the Texas Engineering Experiment Station (TEES) Turbomachinery Lab Project is approved.

The amount of \$3,700,000 is appropriated from Account No. 01-083538 Revenue Financing System Debt Proceeds (Indirect Cost Recoveries), the amount of \$1,200,000 is appropriated from Account No. 01-083538 Revenue Financing System Debt Proceeds (Turbomachinery Symposium Revenue), the amount of \$500,000 is appropriated from Account No. 01-083538 Revenue Financing System Debt Proceeds (Gifts), the amount of \$250,000 is appropriated from Account No. 02-410551 Governor's University Research Initiative (GURI) and the amount of 250,000 is appropriated from Account No. 02-290316 CRI - Ambrose, for construction services and related project costs.

The Propulsion Test Facility at the TEES Turbomachinery Lab Project, Texas A&M Engineering Experiment Station, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 006-2023 (ITEM 3.6)**

**APPROVAL TO AMEND THE FY 2023-FY 2027  
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN  
TO ADD THE TEXAS A&M HEALTH ESCO 2023 PROJECT  
FOR TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER  
WITH AN FY 2023 START DATE (PROJECT NO. 23-3412),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023-FY 2027 Texas A&M University System Capital Plan to add the Texas A&M Health ESCO 2023 Project for Texas A&M University Health Science Center (Texas A&M Health) with an FY 2023 start date and a total planning amount of \$14,745,526 is approved.

The project scope along with a project budget up to \$14,745,526 for the Texas A&M Health ESCO 2023 Project is approved.

The amount up to \$14,745,526 is appropriated from Account No. 01-084243 Permanent University Fund Debt Proceeds (AUF) for pre-construction services, construction services and related project costs.

The Texas A&M Health ESCO 2023 Project, Texas A&M University Health Science Center, Bryan, College Station, Dallas, and Houston, Texas is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

**MINUTE ORDER 007-2023 (ITEM 3.7)**

**APPROVAL TO AMEND THE FY 2023-FY 2027  
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO INCREASE  
THE PROJECT PLANNING AMOUNT, AND APPROPRIATE FUNDS FOR  
PRE-CONSTRUCTION SERVICES AND RELATED PROJECT COSTS FOR  
THE ENGINEERING CLASSROOM & RESEARCH BUILDING PROJECT  
FOR TEXAS A&M UNIVERSITY AT GALVESTON WITH AN  
FY 2023 START DATE (PROJECT NO. 10-3381),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023-FY 2027 Texas A&M University System Capital Plan to increase the project planning amount for the Engineering Classroom & Research Building Project for Texas A&M University at Galveston with an FY 2023 start date and a total planning amount of \$50,992,125 is approved.

Contingent upon the completion of the Program of Requirements, the amount of \$5,099,000 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Capital Construction Assistance Project), for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 008-2023 (ITEM 3.8)**

**APPROVAL TO AMEND THE FY 2023-FY 2027  
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO INCREASE  
THE PROJECT PLANNING AMOUNT, AND APPROPRIATE FUNDS FOR  
PRE-CONSTRUCTION SERVICES AND RELATED PROJECT COSTS FOR  
THE INFRASTRUCTURE, DOCK IMPROVEMENTS AND SHIP FF&E – PH II  
PROJECT FOR TEXAS A&M UNIVERSITY AT GALVESTON WITH AN  
FY 2023 START DATE (PROJECT NO. 10-3354),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to increase the project planning amount for the Infrastructure, Dock Improvements and Ship FF&E - Ph II Project for Texas A&M University at Galveston with an FY 2023 start date and a total planning amount of \$75,000,000 is approved.

Contingent upon the completion of the Program of Requirements, the amount of \$7,500,000 is appropriated from Account No. 10-812511, Phase II Infrastructure Dock Impr/Ship FF&E, for pre-construction services and related project costs.

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REPORT FROM THE COMMITTEE ON AUDIT

Regent Hernandez, Chairman of the Committee on Audit, said the committee met earlier the same day and received several reports from Mr. Charlie Hrnair, Chief Auditor, and Ms. Robin Woods, Director for Internal Audit, including the monthly audit report, audit-tracking report and the FY 2022 external engagement report. Regent Hernandez said the internal audit

department had completed all the audits in the fiscal year 2022 audit plan and has continued to meet their audit tracking measures.

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**ADDITIONAL ITEMS CONSIDERED BY THE BOARD**

Chairman Leach reported that Items 5.1 through 5.2. were considered during executive session.

On motion of Regent Mendoza, seconded by Regent Hernandez, and by a unanimous vote, the following minute order was approved (009 through 010):

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MINUTE ORDER 009-2023 (ITEM 5.1)

**AUTHORIZATION FOR THE DISPOSITION OF APPROXIMATELY
364.08 ACRES OF LAND LOCATED IN SAN SABA COUNTY, TEXAS,
TARLETON STATE UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following legal review by the Office of General Counsel, is authorized to negotiate, execute and deliver the documents necessary for the disposition of approximately 364.08 acres of land located in San Saba, San Saba County, Texas, as shown in the attached exhibit and to take any and all additional action, and execute any and all ancillary documents deemed necessary, to consummate the transaction.

MINUTE ORDER 010-2023 (ITEM 5.2)

**AUTHORIZATION FOR THE DISPOSITION OF APPROXIMATELY
450.97 ACRES OF LAND LOCATED IN SAN SABA COUNTY, TEXAS,
TARLETON STATE UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following legal review by the Office of General Counsel, is authorized to negotiate, execute and deliver the documents necessary for the disposition of approximately 450.97 acres of land located in San Saba, San Saba County, Texas, as shown in the attached exhibit and to take any and all additional action, and execute any and all ancillary documents deemed necessary, to consummate the transaction.

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*(Note: Item 5.3 was withdrawn prior to the meeting.)*

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Chairman Leach reported that Items 5.4 through 5.5. were considered during executive session.

On motion of Regent Mendoza, seconded by Regent Hernandez, and by a unanimous vote, the following minute order was approved (011 through 012):

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**MINUTE ORDER 011-2023 (ITEM 5.4)**

**REAPPOINTMENT OF MS. JANET HANDLEY AND MR. RAY ROTHROCK  
TO THE BOARD OF DIRECTORS OF THE UNIVERSITY OF TEXAS/  
TEXAS A&M INVESTMENT MANAGEMENT COMPANY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Ms. Janet Handley is hereby recommended by the Board of Regents of The Texas A&M University System to the Board of Regents of The University of Texas System for reappointment to the Board of Directors of The University of Texas/Texas A&M Investment Management Company, to be effective April 1, 2023, for a three-year term to expire April 1, 2026, or until a replacement is named and qualified.

Mr. Ray Rothrock is hereby reappointed by the Board of Regents of The Texas A&M University System to the Board of Directors of The University of Texas/Texas A&M Investment Management Company, to be effective April 1, 2023, for a three-year term to expire April 1, 2026, or until a replacement is named and qualified.

**MINUTE ORDER 012-2023 (ITEM 5.5)**

**APPOINTMENT OF MR. E. JOSEPH WRIGHT  
TO THE UNIVERSITY LANDS ADVISORY BOARD,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Effective immediately, E. Joseph Wright is hereby appointed to serve as a member of the University Lands Advisory Board for the remainder of a three-year term to expire on April 1, 2024, or until a replacement is named.

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CONSENT AGENDA ITEMS

Chairman Leach presented Items 6.1 through 6.43.

On motion of Regent Mahomes, seconded by Regent Mendoza, and by a unanimous vote, the following minute orders were approved (013 through 055)

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**MINUTE ORDER 013-2023 (ITEM 6.1)**

**APPROVAL OF MINUTES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The following minutes are approved

November 10, 2022, Regular Meeting,  
November 11, 2022, Special Workshop Meeting, and  
December 7, 2022, Special Telephonic Meeting

**MINUTE ORDER 014-2023 (ITEM 6.2)**

**APPROVAL OF FY 2024 OPERATING BUDGET GUIDELINES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Texas A&M University System guidelines for the FY 2024 operating budget, as shown in the attached exhibit, are hereby approved.

**MINUTE ORDER 015-2023 (ITEM 6.3)**

**GRANTING OF THE TITLE OF EMERITUS, FEBRUARY 2023,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus” upon the individuals as shown in the attached exhibit, Emeritus Title List No. 23-02, and grants all rights and privileges of this title.

**MINUTE ORDER 016-2023 (ITEM 6.4)**

**CONFIRMATION OF APPOINTMENT  
AND COMMISSIONING OF PEACE OFFICERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with System Policy 34.06, Appointment, Commissioning and Authority of Peace Officers, the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in the exhibit, attached to the official minutes, subject to their taking the oath required of peace officers.



**MINUTE ORDER 017-2023 (ITEM 6.5)**

**APPROVAL OF NON-SUBSTANTIVE REVISIONS TO  
SYSTEM POLICY 07.04, BENEFITS, GIFTS AND HONORARIA,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The non-substantive revisions to System Policy 07.04, Benefits, Gifts and Honoraria, as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 018-2023 (ITEM 6.6)**

**APPROVAL OF SUBSTANTIVE REVISIONS TO  
SYSTEM POLICY 11.09, LOW-PRODUCING DEGREE PROGRAMS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The substantive revisions to System Policy 11.09, Low-Producing Degree Programs, as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 019-2023 (ITEM 6.7)**

**APPROVAL OF NON-SUBSTANTIVE REVISIONS TO  
SYSTEM POLICIES 13.03, TEXAS PUBLIC EDUCATIONAL GRANTS AND  
51.03, ART ACQUISITIONS FOR NEW AND RENOVATED FACILITIES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The non-substantive revisions to System Policies 13.03, Texas Public Educational Grants and 51.03, Art Acquisitions for New and Renovated Facilities, as shown in the attached exhibits, are approved, effective immediately.

**MINUTE ORDER 020-2023 (ITEM 6.8)**

**APPROVAL OF SUBSTANTIVE REVISIONS TO  
SYSTEM POLICIES 15.02, EXPORT CONTROLS PROGRAM MANAGEMENT,  
AND 15.05, SYSTEM RESEARCH SECURITY OFFICE,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The substantive revisions to System Policies 15.02, Export Controls Program Management, and 15.05, System Research Security Office, as shown in the attached exhibits, are approved, effective immediately.

**MINUTE ORDER 021-2023 (ITEM 6.9)**

**APPROVAL OF SUBSTANTIVE REVISIONS TO  
SYSTEM POLICY 29.01, INFORMATION RESOURCES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The substantive revisions to System Policy 29.01, Information Resources, as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 022-2023 (ITEM 6.10)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2023,  
PRAIRIE VIEW A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in the attached exhibit, “Faculty Development Leave List FY 2023, Prairie View A&M University.

**MINUTE ORDER 023-2023 (ITEM 6.11)**

**AUTHORIZATION TO AWARD AN HONORARY DEGREE  
TO MR. SAM H. PACK,  
TARLETON STATE UNIVERSITY**

The President of Tarleton State University is authorized to award an Honorary Doctor of Humane Letters degree to Mr. Sam H. Pack.

**MINUTE ORDER 024-2023 (ITEM 6.12)**

**NAMING OF THE  
“CAPT. GENE LEDNICKY, USMC (RET.) AND MRS. SHEILA LEDNICKY  
TEXAS CORPS OF CADETS COMMANDANT OFFICE”,  
WITHIN TRADITIONS SOUTH BUILDING,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names an office (Traditions South 149) within the Traditions South Building on the campus at Tarleton State University the “Capt. Gene Lednický, USMC (Ret.) and Mrs. Sheila Lednický Texan Corps of Cadets Commandant Office.”

**MINUTE ORDER 025-2023 (ITEM 6.13)**

**NAMING OF THE  
“JAMIE RICHARDS-HOGLAND AUDITORIUM”,  
WITHIN TARLETON WELCOME CENTER,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the auditorium within the Tarleton Welcome Center Building on the campus at Tarleton State University the “Jamie Richards-Hogland Auditorium.”

**MINUTE ORDER 026-2023 (ITEM 6.14)**

**NAMING OF THE  
“MITZI LUCAS RILEY TARLETON STUDENT AND HALL OF FAME COWGIRL”,  
AND THE “ROSEMARY TOMPKINS – PROFESSOR, ALUMNUS”,  
INTERIOR STALLS, WITHIN THE DOTY RODEO COMPLEX,  
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the following stalls in the Doty Rodeo Complex on the campus of Tarleton State University:

- Interior Stall #21 – “Mitzi Lucas Riley Tarleton Student and Hall of Fame Cowgirl”
- Interior Stall #20 – “Rosemary Tompkins – Professor, Alumnus”

**MINUTE ORDER 027-2023 (ITEM 6.15)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2024,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2024, Texas A&M International University.

**MINUTE ORDER 028-2023 (ITEM 6.16)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2024,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2024, Texas A&M University.

**MINUTE ORDER 029-2023 (ITEM 6.17)**

**APPROVAL OF ACADEMIC TENURE, FEBRUARY 2023,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in the exhibit, Tenure List No. 23-02.

**MINUTE ORDER 030-2023 (ITEM 6.18)**

**AUTHORIZATION TO ESTABLISH FOUR QUASI-ENDOWMENTS  
IN THE SYSTEM ENDOWMENT FUND,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to establish four quasi-endowments in the System Endowment Fund entitled as follows.

- “South Texas Cotton and Grain Association, Inc. Scholarship Quasi-Endowment”
- “Texas Corn Producers Board Scholarship Quasi-Endowment”
- “Albert and Mary Ernestes Scholarship Quasi-Endowment”
- “James E. Keith, Jr. Quasi-Endowment”

**MINUTE ORDER 031-2023 (ITEM 6.19)**

**APPROVAL FOR DR. XIAOTONG SONG,  
A SYSTEM EMPLOYEE, TO SERVE AS AN EMPLOYEE, OFFICER, AND  
MEMBER OF THE BOARD OF DIRECTORS OF CELLULA BIOPHARMA, INC.,  
A BUSINESS ENTITY, THAT PROPOSES TO LICENSE TECHNOLOGY FROM  
THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. Xiaotong Song, an employee of Texas A&M University, to serve, in his individual capacity, as an employee, officer, and member of the board of directors of Cellula BioPharma, Inc., a business entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Song.

**MINUTE ORDER 032-2023 (ITEM 6.20)**

**APPROVAL FOR DR. ROBERT TSAI  
A SYSTEM EMPLOYEE, TO SERVE AS AN EMPLOYEE,  
OFFICER, AND MEMBER OF THE BOARD OF DIRECTORS OF CADRX. INC.,  
A BUSINESS ENTITY THAT PROPOSES TO LICENSE TECHNOLOGY FROM  
THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. Robert Tsai, an employee of Texas A&M University, to serve, in his individual capacity, as an employee, officer, and member of the board of directors of CADRx Inc., a business entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Tsai.

**MINUTE ORDER 033-2023 (ITEM 6.21)**

**APPROVAL FOR DR. M. KAREN NEWELL-ROGERS,  
A SYSTEM EMPLOYEE, TO SERVE AS AN OFFICER OF  
BCELL SOLUTIONS, INC., A BUSINESS ENTITY THAT PROPOSES TO  
LICENSE TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. M. Karen Newell-Rogers, an employee of Texas A&M University, to serve, in her individual capacity, as an officer of BCell Solutions, Inc., a business entity that has licensed technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Newell-Rogers.

**MINUTE ORDER 034-2023 (ITEM 6.22)**

**APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE  
PROGRAM WITH A MAJOR IN FINANCIAL PLANNING,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM  
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Financial Planning.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 035-2023 (ITEM 6.23)**

**APPROVAL OF A NEW UNDERGRADUATE DEGREE PROGRAM  
WITH A MAJOR IN JOURNALISM LEADING TO A BACHELOR OF ARTS OR  
A BACHELOR OF SCIENCE, AND AUTHORIZATION TO REQUEST APPROVAL,  
FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University with degree designations leading to a Bachelor of Arts in Journalism or a Bachelor of Science in Journalism.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 036-2023 (ITEM 6.24)**

**APPROVAL OF A NEW BACHELOR OF ARTS DEGREE  
PROGRAM WITH A MAJOR IN INTERNATIONAL AFFAIRS,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM  
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Arts in International Affairs.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 037-2023 (ITEM 6.25)**

**AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE AND EXECUTE  
CERTAIN SPECIFIED CONTRACTS \$500,000 OR MORE,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute the contracts, and other related documents, listed in the exhibit, Contract List No. 23-02, subject to review for legal form and sufficiency by the Office of General Counsel.

**MINUTE ORDER 038-2023 (ITEM 6.26)**

**AUTHORIZATION FOR THE PRESIDENT TO EXECUTE  
AGREEMENTS FOR SPONSORED INSTRUCTION AND TRAINING  
AND OTHER SPONSORED ACTIVITIES THAT ARE NOT RESEARCH  
FOR FISCAL YEARS 2023, 2024 AND 2025,  
TEXAS A&M UNIVERSITY**

The President of Texas A&M University is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024 and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by Texas A&M University in performing under the agreement, subject to any agreed cost share by Texas A&M University in accordance with System Regulation 15.01.05, Cost Sharing on Sponsored Agreements. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years. For each fiscal year covered by this delegation of authority, Texas A&M University shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements.

**MINUTE ORDER 039-2023 (ITEM 6.27)**

**ESTABLISHMENT OF THE  
CENTER FOR GREENHOUSE GAS MANAGEMENT  
IN AGRICULTURE AND FORESTRY,  
TEXAS A&M AGRILIFE RESEARCH**

The Center for Greenhouse Gas Management in Agriculture and Forestry is hereby established as a joint Texas A&M AgriLife Research and Texas A&M University center.

**MINUTE ORDER 040-2023 (ITEM 6.28)**

**NAMINGS OF AREAS AND SPACES IN AND AROUND AGGIE PARK,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the following areas and spaces in and around Aggie Park on the campus at Texas A&M University:

- Parking Lot Path – “Brazos County A&M Club Pathway”
- Pillar of the Aggie Network in the Williams Ring Lawn – “Leslie and Tim Timmerman ’83”
- Aggie Park Office – “Anteater Field House”
- War Hymn Promenade – “Chi Omega Promenade”

**MINUTE ORDER 041-2023 (ITEM 6.29)**

**NAMING OF THE BUSINESS EDUCATION COMPLEX BUILDING,  
THE “WAYNE ROBERTS ’85 BUILDING,”  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the Business Education Complex building adjacent to the Wehner Building, on the campus of Texas A&M University, the “Wayne Roberts ’85 Building.”

**MINUTE ORDER 042-2023 (ITEM 6.30)**

**ESTABLISHMENT OF THE TEXAS A&M-COMMERCE  
CENTER FOR GAMEBIRD RESEARCH AND EDUCATION,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Texas A&M-Commerce Center for Gamebird Research and Education is hereby established as an organizational unit of Texas A&M University-Commerce within the Vice President for Research and Economic Development Department.

**MINUTE ORDER 043-2023 (ITEM 6.31)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2024,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2024, Texas A&M University-Kingsville.

**MINUTE ORDER 044-2023 (ITEM 6.32)**

**APPROVAL OF ACADEMIC TENURE, FEBRUARY 2023,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University-Kingsville as set forth in the exhibit, Tenure List No. 23-02.



**MINUTE ORDER 045-2023 (ITEM 6.33)**

**AUTHORIZATION TO AWARD AN HONORARY DEGREE TO  
MR. C. CARY PATTERSON,  
TEXAS A&M UNIVERSITY-TEXARKANA**

The president of Texas A&M University-Texarkana is authorized to award an Honorary Doctor of Letters degree to Mr. C. Cary Patterson.

**MINUTE ORDER 046-2023 (ITEM 6.34)**

**ESTABLISHMENT OF THE  
CENTER FOR FINANCIAL LITERACY AND INVESTMENT,  
TEXAS A&M UNIVERSITY-TEXARKANA**

The Center for Financial Literacy and Investment is hereby established as an organizational unit of Texas A&M University-Texarkana within the College of Business, Engineering, and Technology.

**MINUTE ORDER 047-2023 (ITEM 6.35)**

**AUTHORIZATION TO AWARD AN  
HONORARY DEGREE TO DR. ALAN W. KEISTER,  
WEST TEXAS A&M UNIVERSITY**

The President of West Texas A&M University is authorized to award an Honorary Doctor of Philosophy in Health Sciences degree to Dr. Alan Keister.

**MINUTE ORDER 048-2023 (ITEM 6.36)**

**AUTHORIZATION TO AWARD AN  
HONORARY DEGREE TO MR. BRUCE THOMPSON,  
WEST TEXAS A&M UNIVERSITY**

The President of West Texas A&M University is authorized to award an Honorary Doctor of Philosophy in Engineering degree to Mr. Bruce Thompson.

**MINUTE ORDER 049-2023 (ITEM 6.37)**

**NAMING OF THE “AMARILLO NATIONAL BANK  
SCHOOL OF ACCOUNTING, ECONOMICS, AND FINANCE,”  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the Department of Accounting, Economics, and Finance in the Paul and Virginia Engler College of Business, the “Amarillo National Bank School of Accounting, Economics, and Finance” on the campus of West Texas A&M University.

**MINUTE ORDER 050-2023 (ITEM 6.38)**

**RENAMING OF J FERG FIELD AT BAIN-SCHAEFFER BUFFALO STADIUM  
TO THE “FIRST UNITED BANK FIELD,”  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby renames J Ferg Field at Bain-Schaeffer Buffalo Stadium on the campus at West Texas A&M University the “First United Bank Field.”

**MINUTE ORDER 051-2023 (ITEM 6.39)**

**AUTHORIZATION FOR THE DIRECTOR TO  
EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND  
TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT  
RESEARCH FOR FISCAL YEARS 2023, 2024, AND 2025,  
TEXAS A&M AGRILIFE EXTENSION SERVICE**

The Director for Texas A&M AgriLife Extension Service (AgriLife Extension) is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the Deputy Chancellor and Chief Financial Officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by AgriLife Extension in performing under the agreement, subject to any agreed cost share by AgriLife Extension in accordance with System Regulation 15.01.05, Cost Sharing on Sponsored Agreements. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years.

**MINUTE ORDER 052-2023 (ITEM 6.40)**

**AUTHORIZATION FOR THE DIRECTOR TO  
EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND  
TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT  
RESEARCH FOR FISCAL YEARS 2023, 2024, AND 2025,  
TEXAS A&M AGRILIFE RESEARCH**

The Director for Texas A&M AgriLife Research is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the Deputy Chancellor and Chief Financial Officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by AgriLife Research in performing under the agreement, subject to any agreed cost share by AgriLife Research in accordance with System Regulation 15.01.05, Cost Sharing on Sponsored Agreements. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years.

**MINUTE ORDER 053-2023 (ITEM 6.41)**

**AUTHORIZATION FOR THE INTERIM DIRECTOR TO  
EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND  
TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT  
RESEARCH FOR FISCAL YEARS 2023, 2024 AND 2025,  
TEXAS A&M ENGINEERING EXPERIMENT STATION**

The interim director for Texas A&M Engineering Experiment Station is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024 and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by Texas A&M Engineering Experiment Station in performing under the agreement, subject to any agreed cost share by Texas A&M Engineering Experiment Station in accordance with System Regulation 15.01.05, Cost Sharing on Sponsored Agreements. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years. For each fiscal year covered by this delegation of authority, Texas A&M Engineering Experiment Station shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements.

**MINUTE ORDER 054-2023 (ITEM 6.42)**

**NAMING OF THE  
“MIKE AND BEVERLY ROWLETT INDUSTRIAL BUILDING,”  
TEXAS A&M ENGINEERING EXPERIMENT STATION**

The Board of Regents of The Texas A&M University System hereby names the Industrial Distribution Building under construction at The Texas A&M University System RELLIS Campus the “Mike and Beverly Rowlett Industrial Distribution Building.

**MINUTE ORDER 055-2023 (ITEM 6.43)**

**AUTHORIZATION FOR THE DIRECTOR TO  
EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION  
AND TRAINING AND OTHER SPONSORED ACTIVITIES THAT  
ARE NOT RESEARCH FOR FISCAL YEARS 2023, 2024 AND 2025,  
TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

The Director for Texas A&M Veterinary Medical Diagnostic Laboratory (TVMDL) is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024 and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a

minimum; all costs incurred by TVMDL in performing under the agreement, subject to any agreed cost share by TVMDL in accordance with System Regulation 15.01.05, Cost Sharing on Sponsored Agreements. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years.

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ANNOUNCEMENTS

Chairman Leach said some of the Regents are coming to the end of the road for service to the Board. He added that it has been a great privilege and honor to serve on the Board.

Chairman Leach announced that the next regular Board meeting was scheduled for May 18, 2023.

ADJOURN

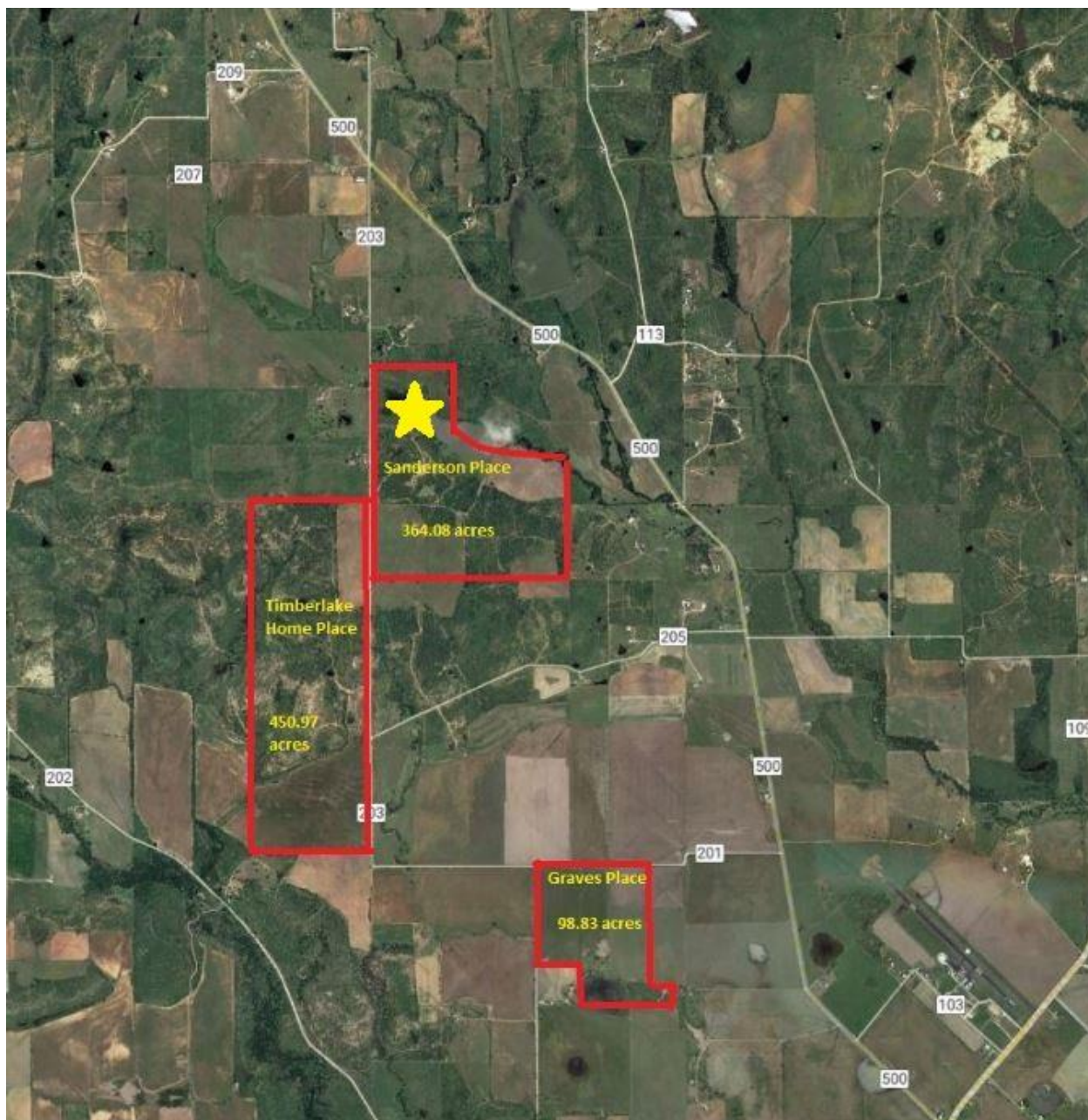
There being no further business, Chairman Leach adjourned at 2:23 p.m.

Vickie Burt Spillers
Executive Director, Board of Regents

(Minutes transcribed by Dee Rodriguez, Office of the Board of Regents.)

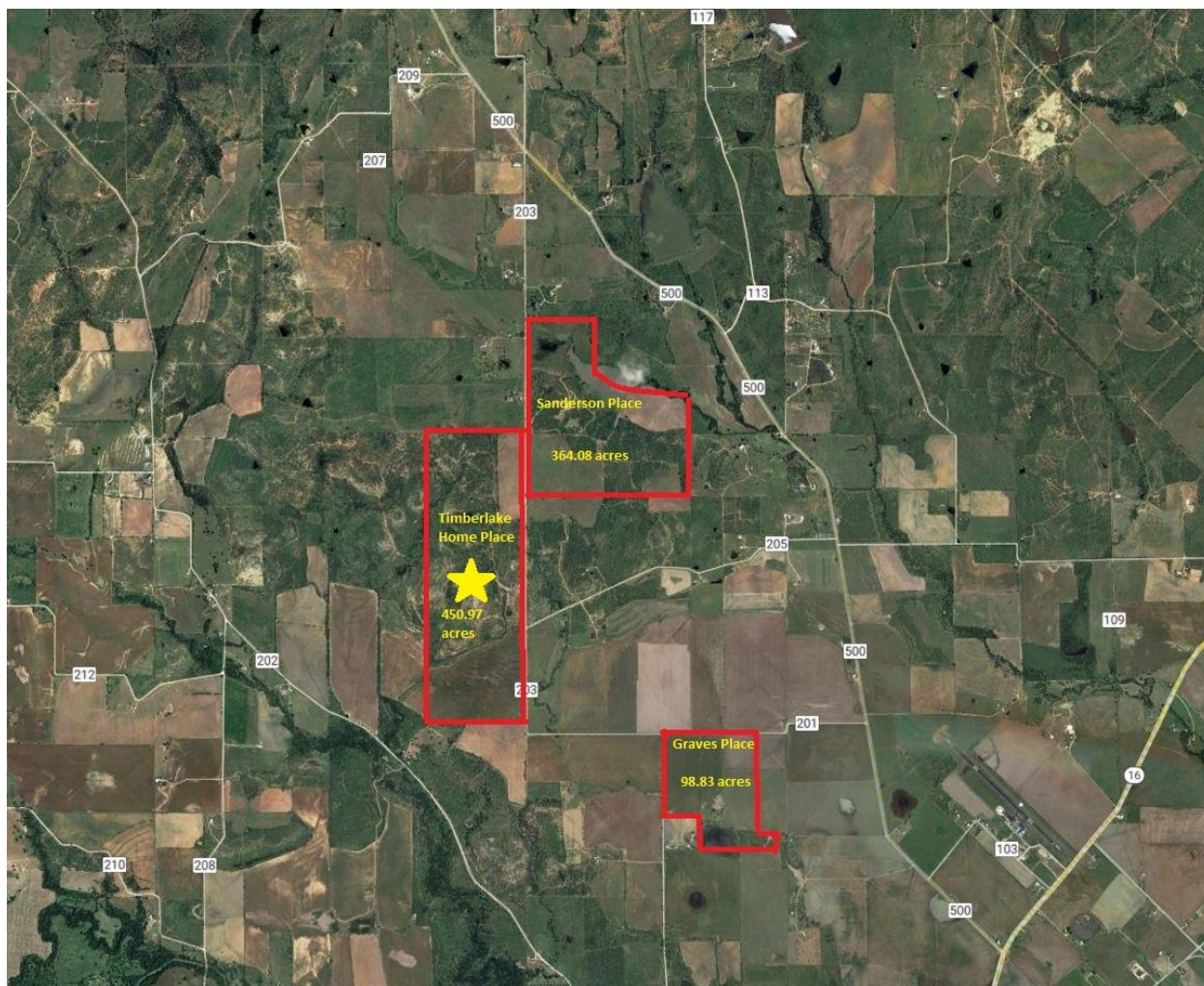
Location of Property

Johanson Gift Property, San Saba County, Texas



Location of Property

Johanson Gift Property, San Saba County, Texas



The Texas A&M University System
FY 2024 Operating Budget Guidelines

The Texas A&M University System (A&M System) is committed to serving the citizens of the state of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the state taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the state of Texas' limited resources and will ensure the benefit to the state taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing and other opportunities. Careful consideration must be given to maintaining the proper balance between tuition and fee increases and financial aid, and the effects these have on student access. The imperative of excellence in all we do and the reality of resource limitations in the state of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all A&M System resources is optimized.

In preparation for the upcoming FY 2024 budget process, we will remain focused on keeping administrative costs low through the continued improvement of operational efficiencies. In addition, budget recommendations shall be prepared within the estimated funds available and reserve balances should only be used in special one-time situations or where a definite plan provides justification of a limited use of such balances. In self-supporting activities, total funds budgeted shall not exceed realistic estimates of income and balances brought forward. It is expected that government and private contracts will finance their proportionate share of increases being recommended. Recommendations for other operating expenses should be based upon careful estimates of actual needs, taking into account every possibility for savings. Every effort should be made to ensure that we are taking advantage of cost savings opportunities and reducing expenditures wherever possible. In addition, all budgetary projections should include provisions to accommodate items subject to possible inflationary increases during the course of this operating year.

Chief Executive Officers are authorized to begin the process of preparing the FY 2024 operating budgets within the limits of available resources. The System Office of Budgets and Accounting will provide detailed instructions to be used in the support of each phase of the review and approval process for the Chancellor and Board of Regents.

FY 2024 Budget Calendar

2023

| | |
|----------------|---|
| February | FY 2023 budget update provided to the Board |
| June | Preliminary budgets submitted to the System Office of Budgets and Accounting for review |
| July-Aug (TBD) | Programmatic Budget Reviews |
| August | FY 2024 Budget presented to the Board for approval |

EXHIBIT

**THE TEXAS A&M UNIVERSITY SYSTEM
CONFIRMATION OF EMERITUS TITLES
EMERITUS TITLE LIST NO. 23-02**

| System Member
Honoree | Years
of
Service | Current Rank | Title Conferred | Effective Date |
|----------------------------------|---------------------------------|------------------------------------|---|---|
| TEXAS A&M UNIVERSITY | | | | |
| Dr. David D. Briske | 44 | Regents
Professor | Regents Professor
Emeritus of Ecology
and Conservation
Biology | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Mary Margaret
Capraro | 22 | Professor | Professor Emerita of
Teaching, Learning, and
Culture | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Robert M.
Capraro | 22 | Professor | Professor Emeritus of
Teaching, Learning, and
Culture | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Jonathan C.
Coopersmith | 34 | Professor | Professor Emeritus of
History | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Carol Bunch
Davis | 18 | Associate
Professor | Associate Professor
Emerita of Liberal
Studies | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Thomas A. Ficht | 38 | Professor | Professor Emeritus of
Veterinary Pathobiology | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. David N. Ford | 22 | Professor | Professor Emeritus of
Civil and Environmental
Engineering | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Nehemia Geva | 31 | Associate
Professor | Associate Professor
Emeritus of Political
Science | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Stephen J. Griffin | 23 | Clinical
Associate
Professor | Clinical Associate
Professor Emeritus of
Comprehensive
Dentistry | Upon Approval by the
Board and the
Honoree's Retirement |

| System Member
Honoree | Years
of
Service | Current Rank | Title Conferred | Effective Date |
|----------------------------------|---------------------------------|---|--|---|
| Dr. D. Kirk Hamilton | 18 | Professor | Professor Emeritus of
Architecture | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Timothy
Hughbanks | 35 | Professor | Professor Emeritus of
Chemistry | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. R. Duane Ireland | 18 | Distinguished
Professor | Distinguished Professor
Emeritus of
Management | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. J. Spencer
Johnston | 43 | Professor | Professor Emeritus of
Entomology | Upon Approval by the
Board and the
Honoree's Retirement |
| Mr. Ronald A. Kaiser | 42 | Professor | Professor Emeritus of
Rangeland, Wildlife,
and Fisheries
Management | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. John E. Killough | 10 | Professor | Professor Emeritus of
Petroleum Engineering | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Duncan S.
MacKenzie | 39 | Associate
Professor | Associate Professor
Emeritus of Biology | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Rita Brown
Moyes | 26 | Instructional
Associate
Professor | Instructional Associate
Professor Emerita of
Biology | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Peter S. Murano | 22 | Associate
Professor | Associate Professor
Emeritus of Food
Science and Technology | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Joseph E. Pasciak | 26 | Professor | Professor Emeritus of
Mathematics | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Achim Stössel | 28 | Associate
Professor | Associate Professor
Emeritus of
Oceanography | Upon Approval by the
Board and the
Honoree's Retirement |

| System Member
Honoree | Years
of
Service | Current Rank | Title Conferred | Effective Date |
|----------------------------------|---------------------------------|----------------------------|--|---|
| Dr. Laura M. Stough | 29 | Professor | Professor Emerita of
Educational Psychology | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Mohsen
Taleghani | 35 | Clinical
Professor | Clinical Professor
Emeritus of
Comprehensive
Dentistry | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. R. Gilbert
Triplett | 31 | Regents
Professor | Regents Professor
Emeritus of Oral and
Maxillofacial Surgery | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. Vickie M.
Williamson | 25 | Instructional
Professor | Instructional Professor
Emerita of Chemistry | Upon Approval by the
Board and the
Honoree's Retirement |
| Dr. B. Dan Wood | 34 | Professor | Professor Emeritus of
Political Science | Upon Approval by the
Board and the
Honoree's Retirement |

TEXAS A&M UNIVERSITY-COMMERCE

| | | | | |
|------------------------------|----|------------|--------------------------------------|---|
| *Dr. Stephen A.
Armstrong | 20 | Professor | Professor Emeritus of
Counseling | Upon Approval by the
Board and the
Honoree's Retirement |
| Mr. Jack Cooke | 13 | Instructor | Instructor Emeritus of
Management | Upon Approval by the
Board and the Honoree's
Retirement |
| Dr. Mildred Golden
Pryor | 36 | Professor | Professor Emeritus of
Management | Upon Approval by the
Board and the Honoree's
Retirement |
| *Dr. Chester R.
Robinson | 26 | Professor | Professor Emeritus of
Counseling | Upon Approval by the
Board and the
Honoree's Retirement |

*Posthumous designation

| System Member
Honoree | Years
of
Service | Current Rank | Title Conferred | Effective Date |
|----------------------------------|---------------------------------|---------------------|------------------------|-----------------------|
|----------------------------------|---------------------------------|---------------------|------------------------|-----------------------|

TEXAS A&M UNIVERSITY-TEXARKANA

| | | | | |
|------------------------|----|-----------|---|---|
| Dr. Peter J. Racheotes | 45 | Professor | Professor Emeritus of
Counseling and
Psychology | Upon Approval by the
Board and the
Honoree's Retirement |
|------------------------|----|-----------|---|---|

TEXAS A&M AGRILIFE EXTENSION SERVICE

| | | | | |
|---------------------|----|--|--|---|
| Ms. Tanya Davis | 23 | County
Extension
Agent-Family
and Community
Health | County Extension
Agent-Family and
Community Health
Emeritus | Upon Approval by the
Board and the
Honoree's Retirement |
| Mr. Cody Hill | 28 | County
Extension
Agent-
Agriculture and
Natural
Resources | County Extension
Agent-Agriculture and
Natural Resources
Emeritus | Upon Approval by the
Board and the
Honoree's Retirement |
| Mr. Reginald Lepley | 33 | County
Extension
Agent-
Agriculture and
Natural
Resources | County Extension
Agent-Agriculture and
Natural Resources
Emeritus | Upon Approval by the
Board and the
Honoree's Retirement |

TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY

| | | | | |
|--------------------------------|----|------------------------------|---------------------------------------|---|
| Mr. Bernard
"Bennie" Jacobs | 17 | Bacteriology
Scientist II | Bacteriology Scientist II
Emeritus | Upon Approval by the
Board and the
Honoree's Retirement |
|--------------------------------|----|------------------------------|---------------------------------------|---|

The Texas A&M University System
Appointed and Commissioned Peace Officers

| University Officer's Name | Title | Hire Date |
|---|---------------|------------------|
| TEXAS A&M INTERNATIONAL UNIVERSITY | | |
| Oviedo, Ruth V. | Peace Officer | 11/15/2022 |
| TEXAS A&M UNIVERSITY | | |
| Morris, Sara M. | Peace Officer | 12/09/2022 |
| Murphy, Timothy M. | Peace Officer | 12/09/2022 |
| Zissimos, Stephen A. | Peace Officer | 12/09/2022 |
| TEXAS A&M UNIVERSITY-CENTRAL TEXAS | | |
| Williams, Joeliqua W. | Peace Officer | 12/13/2022 |
| TEXAS A&M UNIVERSITY-COMMERCE | | |
| Nevil, Destynie G. | Peace Officer | 11/01/2022 |
| WEST TEXAS A&M UNIVERSITY | | |
| Harris, Chad A. | Peace Officer | 12/15/2022 |
| Hendricks, Andrew G. | Peace Officer | 01/02/2023 |



07.04 Benefits, Gifts and Honoraria

Revised [February 9, 2023](#) (MO -2023)
Next Scheduled Review: February 9, 2028
Click to view [Revision History](#).

Policy Summary

This policy provides strict standards on when benefits and gifts may be offered to, or accepted from, third parties by members of the Board of Regents (board) of The Texas A&M University System (system) and system employees.

Definitions

Click to view [Definitions](#).

Policy

1. BENEFITS AND GIFTS

1.1 Prohibited Benefits and Gifts to Board Members and Employees

- 1.1.1 Board members and employees must not solicit, offer, confer, and agree to confer, accept or agree to accept any benefit in exchange for the board member's or employee's decision, opinion, recommendation, vote or other exercise of official power or discretion.
- 1.1.2 Board members and employees must not accept or solicit any gift, favor or service that might reasonably tend to influence the board member or employee in the discharge of official duties or that the board member or employee knows or should know is being offered with the intent to influence the board member's or employee's official conduct.
- 1.1.3 Board members and employees who exercise discretion in connection with contracts, purchases, payments, claims and other pecuniary transactions of government must not solicit, accept or agree to accept any benefit from any person the board member or employee knows is interested in or is likely to become interested in any contract, purchase, payment, claim or transaction involving the board member or employee's discretion.

1.1.3.1 EXCEPTION: Board members and employees may accept food, lodging, transportation or entertainment from persons or entities the board member or employee knows or reasonably should know are interested in or likely to become interested in a contract, purchase, payment, claim, decision or transaction involving the exercise of the board member's or employee's discretion only if the board member or employee is a "guest" as defined by Texas law. A board member or employee is a "guest" if the person or a representative of the entity providing the food, lodging, transportation or entertainment is present at the time the food, lodging, transportation or entertainment is received or enjoyed by the board member or employee.

1.1.3.2 Board members, the chancellor, presidents and agency directors are required to report any such benefits valued at over \$250 on their annual disclosure statements filed with the Texas Ethics Commission.

1.1.4 A benefit that is otherwise allowed by system policy is nevertheless prohibited if it is offered in exchange for official action, as described above.

1.1.5 Board members and employees who receive an unsolicited benefit that the board member or employee is prohibited from accepting by law may donate the benefit to a governmental entity that has the authority to accept the gift or may donate the benefit to a recognized tax-exempt charitable organization formed for educational, religious or scientific purposes.

1.2 Permitted Benefits and Gifts to Board Members and Employees

Board members and employees may accept the following:

- (a) Gifts or other benefits conferred on account of kinship or a personal, professional or business relationship independent of the board member's or employee's status as a board member or employee;
- (b) A fee prescribed by law to be received by the board member or employee or any other benefit to which the board member or employee is lawfully entitled or for which the board member or employee gives legitimate consideration in a capacity other than as a board member or employee;
- (c) A gift, award or memento that is received from a lobbyist who is required to make reports under Chapter 305 of the Government Code;
- (d) Items having a value of less than \$50, not including cash or negotiable instruments; and
- (e) Plaques and similar recognition awards, including achievement and recognition awards from the system.

1.3 Employees must disclose to their respective chief executive officers any benefit received in the course of official business having a value of more than \$250. The chancellor,

presidents and agency directors must make such disclosures to the board. Board members must make such disclosures to the board's Committee on Audit.

1.4 Board members are subject to all the requirements of system travel regulations, except as follows:

1.4.1 Reimbursement for expenses other than transportation, meals and lodging incurred by board members while traveling on official business may be reimbursed to board members from gift fund accounts even though they may not be reimbursable from other funding sources.

1.4.2 When a board member engages in travel for which compensation is to be received from any source other than system funds, the member must not submit a claim under the provisions of system travel regulations. A board member who receives an overpayment for a travel expense must reimburse the system for the overpayment.

2. HONORARIA

2.1 Board members and employees must not solicit, accept or agree to accept an honorarium in consideration for services they would not have been asked to provide but for their official position or duties. This prohibition includes a request for or acceptance of a payment made to a third party if made in exchange for such services.

2.2 Board members and employees may accept the direct provision of or reimbursement for expenses for transportation and lodging incurred in connection with a speaking engagement at a conference or similar event. Meals provided as a part of the event or reimbursement for actual expenses for meals may also be accepted. Participation by the board member or employee in the event must be more than merely perfunctory.

3. GIFTS TO PUBLIC OFFICIALS

3.1 If a member provides tickets to a public official to allow the official and/or the official's guests to attend an event, an officer or employee of the member or the board must serve as host to the official and attend the event.

3.2 Members may provide public officials with small, infrequent gifts of perishable food items delivered to their offices if such gifts are unsolicited and are not offered in exchange for action or inaction on the part of the public official.

3.3 Members may pay expenses in order to furnish information to state officials relevant to their official position, including presentations about the programs and services of the system.

3.4 Board members and employees must not expend or authorize the expenditure of any system funds, services or supplies for the purpose of financing or otherwise supporting the candidacy of a person for an office in the legislative, executive or judicial branch of state government or of the government of the United States, or influencing the outcome of any election or the passage or defeat of any legislative measure.

Related Statutes, Policies, or Requirements

[Tex. Penal Code Ch. 36, *Bribery and Corrupt Influence*](#)

[Tex. Penal Code Ch. 39, *Abuse of Office*](#)

[Tex. Gov't Code Ch. 556, *Political Activities by Certain Public Entities and Individuals*](#)

[Tex. Gov't Code Ch. 572, *Personal Financial Disclosure, Standards of Conduct, and Conflict of Interest*](#)

[Tex. Gov't Code Ch. 660, *Travel Expenses*](#)

[System Policy 07.01, *Ethics*](#)

[System Policy 07.03, *Conflicts of Interest, Dual Office Holding and Political Activities*](#)

[System Regulation 21.01.03, *Disbursement of Funds*](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Ethics and Compliance
(979) 458-6162



11.09 Low-Producing Degree Programs

Revised [February 9, 2023](#) (MO -2023)
Next Scheduled Review: February 9, 2028
Click to view [Revision History](#).

Policy Summary

This policy provides that the universities (academic institutions) of The Texas A&M University System (system) must report, on a biennial basis, the status of each low-producing degree program to the chancellor and the Board of Regents (system board).

Policy

The Texas Higher Education Coordinating Board (coordinating board) conducts an annual review of degree programs at institutions of higher education to identify low-producing degree programs that do not meet minimum standards for the number of degrees awarded.

Academic institutions must prepare a biennial report of the coordinating board's review to the chancellor and system board. The biennial report, submitted in even-numbered years, must include supporting documentation for requests to phase-out, consolidate, or temporarily exempt degree programs identified as low-producing. The chancellor biennially reports to the system board's committee on academic and student affairs on the disposition of programs identified as low producing.

Related Statutes, Policies, or Requirements

[19 Tex. Admin. Code Ch. 4, Subch. R, Review of Low-Producing Degree Programs](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Academic Affairs
(979) 458-6072



13.03 Texas Public Educational Grants

Revised February 9, 2023 (MO -2023)
Next Scheduled Review: February 9, 2028
Click to view [Revision History](#).

Policy Summary

This policy requires each academic institution to establish guidelines regarding the funding of Texas Public Educational Grants and to determine eligibility for awarding such grants.

Policy

Each institution must establish guidelines regarding the funding of Texas Public Educational Grants and guidelines to determine eligibility for awarding Texas Public Educational Grants. Grants awarded under this program must be based upon the financial need of the applicant.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 56.031 et seq., Texas Public Educational Grants](#)

[College for All Texans](#)

[System Regulation 15.01.01, Sponsored Agreements – Research and Other](#)

[System Policy 21.05.02, Federal Reporting of Foreign Gifts, Donations, Grants, Endowments and Contracts](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Budgets and Accounting
(979) 458-6100

51.03 Art Acquisitions for New and Renovated Facilities

Revised February 9, 2023 (MO -2023)

Next Scheduled Review: February 9, 2028

Click to view [Revision History](#).



Policy Summary

This policy authorizes each member chief executive officer (CEO) of The Texas A&M University System (system) to allocate up to 1% of the funds on a construction project for the acquisition of art.

Policy

It is the intention of the Board of Regents that a maximum of one percent (1%) of the construction cost of each new building construction project exceeding \$1,000,000 may be allocated for the acquisition of works of art and other aesthetic improvements. The works of art must be located at or near the site of the construction project. The acquisition of the works of art must be in accordance with the member's art acquisition standards and approved by the member CEO. The appropriation and expenditure of funds must be made on a case-by-case basis by the member and in accordance with the applicable system policies and regulations.

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Facilities Planning & Construction
(979) 458-7000



13.03 Texas Public Educational Grants

Revised February 9, 2023 (MO -2023)
Next Scheduled Review: February 9, 2028
Click to view [Revision History](#).

Policy Summary

This policy requires each academic institution to establish guidelines regarding the funding of Texas Public Educational Grants and to determine eligibility for awarding such grants.

Policy

Each institution must establish guidelines regarding the funding of Texas Public Educational Grants and guidelines to determine eligibility for awarding Texas Public Educational Grants. Grants awarded under this program must be based upon the financial need of the applicant.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 56.031 et seq., Texas Public Educational Grants](#)

[College for All Texans](#)

[System Regulation 15.01.01, Sponsored Agreements – Research and Other](#)

[System Policy 21.05.02, Federal Reporting of Foreign Gifts, Donations, Grants, Endowments and Contracts](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Budgets and Accounting
(979) 458-6100

51.03 Art Acquisitions for New and Renovated Facilities

Revised February 9, 2023 (MO -2023)

Next Scheduled Review: February 9, 2028

Click to view [Revision History](#).



Policy Summary

This policy authorizes each member chief executive officer (CEO) of The Texas A&M University System (system) to allocate up to 1% of the funds on a construction project for the acquisition of art.

Policy

It is the intention of the Board of Regents that a maximum of one percent (1%) of the construction cost of each new building construction project exceeding \$1,000,000 may be allocated for the acquisition of works of art and other aesthetic improvements. The works of art must be located at or near the site of the construction project. The acquisition of the works of art must be in accordance with the member's art acquisition standards and approved by the member CEO. The appropriation and expenditure of funds must be made on a case-by-case basis by the member and in accordance with the applicable system policies and regulations.

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Facilities Planning & Construction
(979) 458-7000

15.02 Export Control Program Management

Revised February 9, 2023 (MO -2023)
Next Scheduled Review: February 9, 2028
Click to view [Revision History](#).



Policy Summary

The Texas A&M University System (system) and its members are committed to upholding the highest standard of ethical conduct and compliance with its legal obligations, including federal statutes and regulations implementing U.S. export control policies. This policy establishes the framework for coordinating export control program management activities within and between the members, and establishes mechanisms to ensure that each member develops, implements, and maintains an appropriate export control compliance program.

Policy

1. BACKGROUND

The U.S. government (USG) administers strategically driven statutes and controls certain exports and re-exports for national and economic security. Through the Arms Export Control Act (AECA), the International Emergency Economic Powers Act (IEEPA), the Trading with the Enemy Act (TEA), the Export Control Reform Act of 2018 (ECRA), and other legislation, the USG regulates exports of items, technologies, software, and services to protect U.S. national and economic security. National Security Presidential Memorandum 33 (NSPM-33) was issued to protect U.S.-funded scientific research from foreign interference and exploitation in the U.S.-based research ecosystem, with export control compliance as a foundational component of required research security programs. The purposes of export control-related statutes are to:

- (a) Prevent the transfer of sensitive items and technology that could cause harm to the U.S. or its allies' interests.
- (b) Achieve a balance in safeguarding sensitive interests and the economic value of exports.
- (c) Implement U.S. foreign policy or domestic political concerns.
- (d) Implement sanctions as a policy alternative or supplement to either diplomacy or war.
- (e) Further multi-lateral agreements in which the U.S. participates.

This policy applies to all faculty, staff, employees, and visiting scholars. Individuals are responsible for the export control implications of their work. Each member will assist faculty, staff, students, and visiting scholars in assessing the applicability of export control statutes and regulations. Definitions of export control statute or regulation terminology, including but not limited to, "export," "defense service," "Empowered Official," "foreign person," "person,"

“technical information,” and “U.S. person” are commensurate to those contained in the Export Administration Regulations (EAR), International Traffic in Arms Regulations (ITAR), or relative Office of Foreign Assets Control (OFAC) sanction program.

2. SYSTEM RESEARCH SECURITY OFFICE (RSO)

- 2.1 The system RSO is the responsible office with administrative oversight of member export control compliance programs. For purposes of this policy, administrative oversight is designed to ensure that each member develops, implements, and maintains an appropriate export control compliance program and to facilitate and coordinate export control compliance program management within and between members. The system RSO has unrestricted access to all export control-related operations, records, information, property, and personnel to carry out this policy. The system RSO has the independence necessary to carry out duties effectively without fear of retaliation.
- 2.2 The system RSO leads the system Export Control Affinity Group (SECAG). SECAG works collectively to develop common results for effective risk-based mitigation within and between members. Common results provide each system member the flexibility to develop procedures that are appropriate for their institution’s level of risk. Outcomes (i.e., procedural or methodology changes) of other internal export controls working groups must be reviewed by the system RSO, and those working groups must be inclusive of all affected members.
- 2.3 The system RSO maintains the system’s Directorate of Defense Trade Controls (DDTC) and Bureau of Industry and Security (BIS) Snap-R registrations. Members will not register with DDTC or BIS Snap-R separately. Member legacy DDTC or BIS Snap-R accounts must be administratively moved under the system umbrella.
- 2.4 As a shared service, the system RSO provides members with export control-specific software resources, including restricted party screening applications.

3. MEMBER RESPONSIBILITIES

- 3.1 Each member must identify an Empowered Official (EO). According to 22 CFR 120.67, the EO is a member employee who:
 - (a) Is a U.S. person and is in a position of authority for policy or management.
 - (b) Is empowered in writing to sign export control-related license applications or other approval requests on behalf of the member.
 - (c) Understands provisions and requirements of export control statutes and regulations, as well as criminal liability, civil liability, and administrative penalties for export control-related violations.
 - (d) Has the independent authority to inquire into any proposed export control-related activity by the member, verify the legality of the transaction and accuracy of the information, and refuse to sign any export control-related license application or other requests for approval without prejudice or other adverse recourse.

3.2 Each member must develop a rule implementing an export control compliance program to reduce the risk of potential export control violations. Compliance programs must include the following elements:

- (a) Management commitment.
- (b) Continuous risk assessment.
- (c) Export authorizations, classifications, and jurisdiction requests.
- (d) Formal written export control management and compliance program procedures.
- (e) Recordkeeping.
- (f) Training.
- (g) Internal compliance monitoring and periodic audits.
- (h) Internal procedures for handling compliance issues, including reporting violations and taking corrective actions.

The compliance program must include procedures to screen potential restricted end-users and end-uses, methods to identify, account for, and protect (where applicable) items and information subject to the EAR or ITAR, procedures for assessing research and services subject to the EAR or ITAR, international travel requests (including an assessment of items and information taken abroad, and enhanced requirements for members subject to NSPM-33), international shipping, visiting scholars, employment, and acquisition of gifts, goods, and services.

3.3 Annually, each member must conduct an export controls-specific risk assessment before starting each fiscal year. The risk assessment includes identifying the member's export control risk portfolio and corresponding risk mitigation strategies. The member risk assessment must be attached to the member's annual ethics and compliance program plan.

3.4 Monthly, each member must share applications and all associated documents regarding visiting scholars and employment of foreign persons from countries of concern as defined in System Regulation 15.05.04, *High Risk Global Engagements and High Risk International Collaborations*, to satisfy the requirements of the federal government's insider threat program.

3.5 Each member must provide the system RSO with a courtesy copy of any export control-related license application, license, commodity jurisdiction request (application and determination), commodity classification request (application and determination), documentation of general license use, or advisory opinion.

4. VIOLATIONS

Each member is responsible for reporting known export control violations to the cognizant federal agency as prescribed by law, under the member's established internal reporting requirements, and in consultation with the system RSO and Office of General Counsel (OGC). Members must report known or suspected violations to the system RSO as soon as possible. The system RSO will promptly notify appropriate system officials, including the vice chancellor for research, OGC, and the system ethics and compliance officer. Members must coordinate all activities associated with voluntary disclosures with the RSO. This includes, but is not limited to, initial voluntary self-disclosure notifications, internal reviews, final voluntary self-disclosure notifications, and coordination with federal regulatory bodies during the disclosure and review process.

Related Statutes, Policies, or Requirements

[International Traffic in Arms Regulations \(ITAR\) 22 CFR 120-130](#)

[Export Administration Regulations \(EAR\) 15 CFR 730-774](#)

[Office of Foreign Assets Control \(OFAC\) 31 CFR 500-598](#)

[National Security Decision Directive 189](#)

[Atomic Energy Act of 1954 and Nuclear Regulatory Commission Regulations to 10 CFR Part 110](#)

[National Security Presidential Memorandum 33 \(NSPM-33\)](#)

[System Policy 15.05, System Research Security Office](#)

[System Regulation 15.05.04, High Risk Global Engagements and High Risk International Collaborations](#)

[System Regulation 16.01.01, Ethics and Compliance Programs](#)

Member Rule Requirements

A rule is required to supplement this policy. See Section 3.2.

Contact Office

Research Security
(979) 862-1965

15.05 System Research Security Office

Revised February 9, 2023 (MO -2023)
Next Scheduled Review: February 9, 2028
[Click to view Revision History.](#)



Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) is committed to the highest standards of integrity and compliance in ensuring the security of its member's research portfolios. This policy establishes the framework for (a) designating the system Research Security Office (RSO) as the responsible office for classified information, controlled unclassified information, management of the system's secure computing enclave, foreign influence reporting, and export control program management, (b) achieving the highest level of compliance with applicable ethical, legal, regulatory, contractual and system standards and requirements in securing research portfolios, (c) promoting an organizational culture of compliance in meeting federal requirements to maintain federal funding, and (d) assisting members in related compliance operations.

Policy

1. SYSTEM RESEARCH SECURITY OFFICE

The vice chancellor for research appoints a chief research security officer (CRSO) who, through the Office of Research, has access to the chancellor and administers the functions of the RSO, including research security policies, procedures, and technology to enable members to comply with federal guidelines for handling all levels of U.S. government information. The RSO works closely with the System Office of General Counsel (OGC), the System Office of Information Technology (OIT), and the System Ethics and Compliance Office (SECO), as needed.

1.1 Specifically, the RSO serves as the responsible office for:

- (a) Classified information programs.
- (b) Controlled unclassified information programs.
- (c) Management of the system's secure computing enclave.
- (d) Foreign influence reporting programs.
- (e) Export control program management.
- (f) Coordination of National Security Presidential Memorandum (NSPM) 33 requirements.

1.2 In support of these programs and to promote a culture of compliance, the RSO undertakes the following activities:

- (a) Develop, implement, and monitor a systemwide research security compliance program (For this policy, a systemwide research security compliance program refers to the administration of the classified, controlled unclassified, secure computing enclave, and foreign influence reporting programs; administrative oversight of export control program management designed to ensure each member develops, implements, and maintains an appropriate export control program; and to facilitate export control compliance programs within and between members.).
- (b) Advise and assist members in related compliance activities, including but not limited to developing related best practices.
- (c) Provide educational opportunities for members, such as the system export control affinity group.
- (d) Coordinate with member-empowered officials before their contact with federal regulatory agencies when instances of related known or suspected non-compliance occur.
- (e) Collaborate with members to develop appropriate related risk mitigation strategies.

1.3 Additionally, the RSO serves as the system's federal interface regarding the following operational procedures:

- (a) The system facility security officer and the insider threat program senior official as required by the *National Industrial Security Program Operating Manual*.
- (b) The focal point for communications with the federal intelligence and enforcement communities.
- (c) Point of contact for ensuring compliance with all aspects of the U.S. Department of Defense Cyber Maturity Model Certification.
- (d) Point of contact for ensuring compliance with all aspects of NSPM-33, including, but not limited to, required certifications and research security program implementation.
- (e) Point of contact for communicating with federal agencies regarding counterintelligence issues.

2. SHARED SERVICES

2.1 As a shared service entity, members work closely with the RSO in exercising the office's available resources (subject matter expertise, equipment, training, etc.).

2.2 The RSO advises and assists members through outreach networks established with member stakeholders.

Related Statutes, Policies, or Requirements

[System Policy 15.02, Export Controls Program Management](#)

[System Regulation 15.05.01, Classified Information Management](#)

[System Regulation 15.05.02, Controlled Unclassified Information Management](#)

[System Regulation 15.05.04, High Risk Global Engagements and High Risk International Collaborations](#)

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Research Security
(979) 862-1965



29.01 Information Resources

Revised [February 9, 2023](#) (MO -2023)
Next Scheduled Review: February 9, 2028
Click to view [Revision History](#).

Policy Summary

The Board of Regents (board) of The Texas A&M University System (system) regards information resources as a vital part of fulfilling the mission of the system. The system chief information officer (SCIO) is responsible for coordinating the system's information resources, including ensuring, in consultation with each member chief executive officer (CEO), the effectiveness, confidentiality and efficiency of members' information resources. In addition, the SCIO, in consultation with each CEO, is responsible for ensuring that appropriate rules are implemented to safeguard computer systems, networks and data and mitigating risks that may compromise information integrity, availability and confidentiality.

This policy establishes the authority and responsibilities of the SCIO and provides the minimum rules to be developed and implemented by members to govern the use of information resources.

Definitions

Click to view [Definitions](#).

Policy

1. SYSTEM INFORMATION RESOURCES GOVERNANCE

- 1.1 The efficient and effective use of information resources is critical to the long-term success of the system. To that end, the SCIO is responsible for ensuring that all members implement rules for the appropriate management of information resources, including provisions designed to guarantee that information resources expenditures from any funding source are efficient and serve to improve system services.
- 1.2 Each member must develop and implement rules to ensure compliance with applicable Texas Department of Information Resources' rules, including but not limited to Texas Administrative Code, Title 1, Ch. 202, *Information Security Standards*, Ch. 206, *State Web Sites*, and Ch. 213, *Electronic and Information Resources*. New or revised member information resources rules are not effective until approved by the SCIO or designee, in addition to other approvals required by the system or member.

- 1.3 The SCIO, with the chancellor's approval, must develop an information resources governance structure at the system level that accomplishes the following:
- (a) establishes a systemwide information technology (IT) vision that supports member missions and goals;
 - (b) reduces non-productive redundancy across the system;
 - (c) when in the best interest of the system, and strategic objectives of the member(s), consolidates resources including networks, hardware, systems and applications;
 - (d) improves the security of the system's technology infrastructure; and
 - (e) determines the appropriate thresholds for delegating purchasing authority for member information resources to member CEOs.

2. USE OF SYSTEM INFORMATION RESOURCES

- 2.1 Each user of system information resources is responsible for using those system information resources in accordance with the guidelines established by the Texas Department of Information Resources, the Texas Ethics Commission, and System Policy 07.01, *Ethics*. Accordingly, each user must:
- (a) use information resources for officially authorized business purposes, with an exception for incidental use as allowed in accordance with System Policy 33.04, *Use of System Resources*;
 - (b) promptly disclose fraud, waste or abuse in accordance with System Policy 10.02, *Fraud Prevention*;
 - (c) adhere to all laws, regulations and policies that refer to the use of information resources; and
 - (d) endeavor to avoid any actions that would create the appearance that the user is violating the law or the system's ethical standards.
- 2.2 There is no expectation of privacy when using system information resources beyond that which is expressly provided by applicable privacy laws. Information created, stored or transmitted on system information resources may be subject to disclosure under the Texas Public Information Act or through legal or administrative proceedings. While the system does not routinely monitor individual usage of system information resources, members have the right to examine information created, stored or transmitted on system information resources for general business purposes, including but not limited to the normal operation and maintenance of such resources.

Related Statutes, Policies, or Requirements

[Tex. Educ. Code § 51.9335, *Acquisition of Goods and Services*](#)

[Tex. Gov't Code Ch. 2054, *Information Resources*](#)

[1 Tex. Admin. Code Ch. 202, *Information Security Standards*](#)

[1 Tex. Admin. Code Ch. 206, *State Websites*](#)

[1 Tex. Admin. Code Ch. 207, *Telecommunications Services*](#)

[1 Tex. Admin. Code Ch. 209, *Minimum Standards for Meetings Held by Videoconference*](#)

[1 Tex. Admin. Code Ch. 211, *Information Resources Managers*](#)

[1 Tex. Admin. Code Ch. 213, *Electronic and Information Resources*](#)

[1 Tex. Admin. Code Ch. 215, *Statewide Technology Centers*](#)

[1 Tex. Admin. Code Ch. 216, *Project Management Practices*](#)

[1 Tex. Admin. Code Ch. 217, *Procurement of Information Resources*](#)

[System Policy 10.02, *Fraud Prevention*](#)

[System Regulation 29.01.01, *Information Resources Governance*](#)

[System Regulation 29.01.02, *Use of Licensed Software*](#)

[System Regulation 29.01.03, *Information Security*](#)

[System Regulation 29.01.04, *Accessibility of Electronic Information Resources*](#)

[System Policy 33.04, *Use of System Resources*](#)

[System Regulation 33.04.02, *Use of Telecommunication Services*](#)

Member Rule Requirements

A rule is required to supplement this policy. See Sections 1.1 and 1.2.

Contact Office

Information Technology
(979) 458-6450

**FACULTY DEVELOPMENT LEAVE LIST
FY 2023
PRAIRIE VIEW A&M UNIVERSITY**

| Name/
Title/
Department | Years of Prairie
View A&M
University
Tenured, Tenure-
Track Service | Semester of
Leave | Location and Brief Description of Leave |
|--|---|----------------------|---|
| BRAILS福德 COLLEGE OF ARTS & SCIENCES | | | |
| Aliakbar Haghighi
Professor
Department of
Mathematics | 20 | Spring 2023 | Leave will be spent in Prairie View, Texas. During the leave, research and writing activities will be conducted in order to complete a contracted book of ten chapters entitled <i>Higher Mathematics for Scientists and Engineers</i> . Along with the research and writing, the references, solutions, and an index will be completed. In addition to the book, one research paper will be completed on medicinal dosing levels, another on the transient solution of a novel queueing model, and one grant proposal will be developed for submission to the National Science Foundation. Dr. Haghighi's development leave will benefit the teaching mission of his department through enhanced student training, his research by bringing novel approaches and new applied knowledge into the mathematics discipline, and the strategic vision of the university through increased overall visibility. |

**FACULTY DEVELOPMENT LEAVE LIST
FY 2024
TEXAS A&M INTERNATIONAL UNIVERSITY**

| Name/
Title/
Department | Years of
TAMIU
Tenured,
Tenure-
Track
Service | Semester of
Leave | Location and Brief Description of Leave |
|---|--|------------------------------|--|
| A.R. SANCHEZ, JR. SCHOOL OF BUSINESS | | | |
| Moon-Kyung Cho
Associate
Professor
International
Banking &
Finance Studies | 7 | Spring 2024 | Dr. Cho will spend her leave as a Visiting Scholar at the University of St. Gallen in Switzerland to engage in research with other scholars in the area of international accounting and to conduct productive research leading to additional quality publications that will enhance her growing reputation in this important area of research. Having previously served as an auditor in business, Dr. Cho will gain valuable experience from this international appointment from both an academic perspective, and from an operations perspective in areas related to environmental, social, and governance risks. Dr. Cho will learn newer ways of approaching higher education that will enrich her as an educator and benefit accounting students at TAMIU. Furthermore, this international exposure will enhance her scholarly reputation and that of the AR Sanchez, Jr. School of Business and TAMIU. |
| Anwen Yin
Associate
Professor
International
Banking &
Finance Studies | 8 | Fall 2023 | Dr. Yin will spend his leave primarily in Laredo, Texas. Dr. Yin specializes mainly in econometrics – an area that uses economic theory, mathematics, and statistical inference to quantify economic phenomena and turn it into useful tools for policymaking. Data that spans time on financial variables like stock prices and currency values are called financial time series data. These can be of various frequencies (daily, weekly, monthly). During his sabbatical, Dr. Yin plans to study the behavior of financial time series data during times of economic distress like the recent pandemic. More precisely, the sabbatical will provide him the valuable time to immerse himself in learning cutting-edge methodologies on forecasting of financial variables. For this, Dr. Yin is not only going to read the relevant econometric literature but also devote his time in learning how to apply them in statistical software packages. He will be studying the patterns of different financial time series for the U.S. as well as on international financial markets. Learning these newer advances in financial econometrics will have a positive impact on his teaching of econometrics courses at TAMIU, both at the undergraduate and doctoral levels and, hence, benefit our students. |

COLLEGE OF ARTS & SCIENCES

| | | | |
|---|---|----------------------------|--|
| Ju Oak Kim
Associate
Professor
Psychology &
Communication | 7 | Fall 2023 -
Spring 2024 | Dr. Kim will spend her leave working both in Laredo and in her native country and site of her research in South Korea. She will work on two book projects that would help her consolidate her position as a leading author in the topic of globalization and counter hegemonic cultural formations. Both books in their different ways will explore the complex relations of the entertainment industry (the music business) and Korean media and global social media to transform Korean culture into a global phenomenon (K-Pop being the prime example). Dr. Kim is already a respected and productive scholar in those lines. Working on these two books would allow her to expand her presence and impact in that line of research, making our department and university more visible at the international level. |
| Fei Luo
Associate
Professor
Social Studies | 7 | Fall 2023 | Dr. Luo will spend her leave in Laredo and Houston, Texas. A criminal justice associate professor specializing in policing, Dr. Luo proposes to study the novel use of GIS technology to examine the impact of local police activity on perceptions of policing among different groups. This research will be particularly relevant to current police reform debates. This project will provide great opportunities to engage more students in actual research projects. The policing and immigration research will also facilitate the establishment of a border research center at TAMU, which is in the planning process |

FACULTY DEVELOPMENT LEAVE LIST
FY 2024
TEXAS A&M UNIVERSITY

| Name/
Title/
Department | Years of
Texas A&M
University
Tenured,
Tenure-Track
Service | Semester of
Leave | Location and Brief Description of Leave |
|--|--|----------------------|---|
| COLLEGE OF AGRICULTURE AND LIFE SCIENCES | | | |
| John Crompton
Distinguished Professor
Recreation, Park and
Tourism Sciences | 45 | Fall 2023 | Dr. Crompton's leave will take place in College Station, Texas, except for two months at the University of Massachusetts Amherst. The Recreation, Park, and Tourism Sciences Department is engaged in a major strategic shift to focus on hospitality. Dr. Crompton ranks fourth on the world list of researchers in the leisure industries. His expertise is in financing and marketing. He will be using the leave to retool and redirect his research, teaching, and service programs to refocus and/or realign them so they align more directly with the department's new strategic thrust in hospitality. |
| Shaodong Guo
Associate Professor
Nutrition | 7 | Fall 2023 | Dr. Guo's leave will take place at Tessera Therapeutics, Inc. in Cambridge, Massachusetts, and Fzata Inc. in Arbutus, Maryland. These companies are leading pharmaceutical companies in genomic medicine and probiotic yeast medicine. Dr. Guo will assist with building a start-up biopharmaceutical company for the treatment of type 2 diabetes mellitus and fatty liver Nonalcoholic Steatohepatitis Disease. The leave will enhance translational research and opens new opportunities for industrial collaborations. Further, Texas A&M students will benefit from novel approaches gained from working with frontiers of therapeutic industry. |

| COLLEGE OF AGRICULTURE AND LIFE SCIENCES (Continued) | | | |
|--|----|-------------|--|
| Pingwei Li
Professor
Biochemistry and
Biophysics | 11 | Fall 2023 | Dr. Li's leave will take place at Harvard Medical School and the University of Washington. Dr. Li will visit Dr. Hao Wu's lab at Harvard Medical School to learn advanced technologies in electron microscopy. He will visit Dr. Daniel Stetson's lab at the University of Washington to learn techniques of cell biology. These visits will improve the research program in Dr. Li's lab, help to develop new projects for the application of federal grants, and contribute significantly to the department's research in structural biology. The visits will also be beneficial to the training of graduate students and teaching at the graduate level. |
| Thomas Meek
Professor
Biochemistry and
Biophysics | 8 | Spring 2024 | Dr. Meek's leave will take place in the laboratory of Dr. Peter Tyler at Victoria University of Wellington in Wellington, New Zealand. Currently, Dr. Meek oversees a National Institute of Health-funded collaboration with Dr. Tyler. This leave will allow Dr. Meek to refresh his existing skills in synthetic chemistry and drug design for infectious diseases, including COVID-19, and gain training in molecular modeling. This will transfer back to his laboratory at Texas A&M University and facilitate his ability to obtain further funding. Dr. Meek will share his expertise in enzyme chemistry and drug design with his Texas A&M University colleagues. |
| Robert Strong
Associate Professor
Agricultural Leadership,
Education, and
Communications | 12 | Fall 2023 | Dr. Strong's leave will take place at Wageningen University and Research, Netherlands, the University of Reading, United Kingdom, and the University College Dublin, Ireland. Dr. Strong will enhance his knowledge of climate-smart agriculture, learn strategies to increase academic research metrics, develop strategies to increase the inclusion of marginalized individuals in climate-smart agriculture, and enhance his capacity to earn external competitive grants. The benefits and expected impacts are his increased impact on students, stakeholders, and scholars, enhancing the College of Agriculture and Life Sciences' global recruiting footprint, and to serve the university's Strategic Plan by engaging Texas and beyond to enhance impact. |

| COLLEGE OF AGRICULTURE AND LIFE SCIENCES (Continued) | | | |
|---|----|-------------|---|
| Joseph Veldman
Associate Professor
Ecology and
Conservation Biology | 5 | Spring 2024 | Dr. Veldman's leave will take place in the tropical savannas and forests of Bolivia. Dr. Veldman's research program will benefit from intensive field data collection – funded by the National Science Foundation – that requires extended time abroad. While in Bolivia, Dr. Veldman will lead a field course to provide students from both Texas A&M and Bolivian universities with experiential learning opportunities. By strengthening collaborative ties with Bolivian scientific institutions and publishing high-impact journal articles, Dr. Veldman's leave will bolster the reputation of the College of Agriculture and Life Sciences and Texas A&M as international leaders in the fields of ecology and conservation biology. |
| Bradford Wilcox
Professor
Ecology and
Conservation Biology | 22 | Spring 2024 | Dr. Wilcox's leave will take place at the Center for Applied Ecology, University of Lisbon in Portugal. He will collaborate with colleagues who are experts on the ecology and management of forests and savannas. Together they will address the conservation and management of global savannas. This sabbatical will be invaluable for advancing the savanna teaching research agenda at Texas A&M. It will also advance the international stature of Texas A&M. Students will directly benefit from new knowledge in the classroom and new research opportunities. |
| Jessica Yorzinski
Associate Professor
Ecology and
Conservation Biology | 6 | Fall 2023 | Dr. Yorzinski's leave will take place in College Station and Bastrop, Texas. During her faculty development leave, Dr. Yorzinski will develop new projects on primate behavior and write a review on the growing threat of light pollution on animal behavior. This faculty development leave will benefit Dr. Yorzinski's research program as well as her department, college, and the university by increasing her competitiveness for external funding and enhancing the visibility of her research program. |

| SCHOOL OF ARCHITECTURE | | | |
|---|----|----------------------------|---|
| Ahmed Ali
Associate Professor
Architecture | 7 | Spring 2024 | Dr. Ali's leave will take place at Delft University of Technology in Delft, Netherlands. Activities will include collaboration on Circular Economy and Industrial Symbiosis research with top world scholars. She will also study the climate action initiative while on campus, which aims to make the campus, by 2030, operating in a completely sustainable manner. The leave will benefit the international engagement of the Resource-Based Design Research Lab at the School of Architecture and enhance coursework offerings that prepare students to be leaders in the Circular Economy and Industrial Symbiosis and engage in interdisciplinary projects. |
| Mark Clayton
Professor
Architecture | 27 | Fall 2023 -
Spring 2024 | Dr. Clayton's leave will take place in College Station, Texas, California, and Italy. His leave will involve conducting physical and virtual interviews with thought leaders to reveal appropriate responses to climate change related to architecture and building. The interviews will be compiled as writings targeted towards industry and academic audiences. Dr. Clayton will also employ his expertise in software development to produce tools to allow students and practitioners to apply the knowledge of sustainability in their work. Benefits involve positioning the School of Architecture as a leader in an area that is of crucial importance in the future. |
| Youngjib Ham
Associate Professor
Construction Science | 5 | Spring 2024 | Dr. Ham's leave will take place College Station, Texas, and Seoul, South Korea at Seoul National University. The leave will advance his research on smart construction and smart city. During the leave, his activities will be to conduct advanced research at the intersection of data science and construction science with collaborators. This leave will positively impact his research program by expanding collaboration networking and his teaching by integrating with the advanced research. This leave will also be beneficial to the department, school, and university by increasing international collaboratively funded projects with international recognition. |

| SCHOOL OF ARCHITECTURE (Continued) | | | |
|--|----|-------------|---|
| Shannon Van Zandt
Professor
Landscape Architecture
and Urban Planning | 17 | Spring 2024 | Dr. Van Zandt's leave will take place in College Station, Austin, and Houston, Texas, and Washington, D.C. She will collaborate with policymakers working in the post-disaster financing field. She will also engage in primary data collection and analysis to identify ways that post-disaster financing programs can facilitate more timely and comprehensive recovery of rental housing markets after disasters. These efforts will advance her research on disaster recovery for socially vulnerable populations, which has tangible benefits for the state of Texas, as well as her collaborative research, mentoring of doctoral students, and teaching of future professionals. |
| Xuemei Zhu
Professor
Architecture | 14 | Spring 2024 | Dr. Zhu's leave will take place in College Station, Texas. During this leave, she will work on a textbook about social and behavioral factors in architectural design, submit at least one National Institute proposal focusing on the health impacts of K-12 schools or workplaces, and submit multiple journal articles and conference presentations. These activities will allow her to refocus and further strengthen her research agenda and pedagogy as related to design for health, while producing a much-needed textbook tailored for architecture education at Texas A&M. |
| COLLEGE OF ARTS & SCIENCES | | | |
| Carlos Blanton
Professor
History | 21 | Fall 2023 | Dr. Blanton's leave will take place in College Station, Texas, in the fall term of 2023 to enable him to complete his book, <i>"Between Black and White: The Chicana/o in the American Mind,"</i> as well as other related publications. Dr. Blanton's work during his leave will be of immense value to the students of Texas A&M, now a Hispanic-Serving Institution, by documenting the centuries-long history of Chicana/o people in the United States. Dr. Blanton's research will extend and elevate the strong intellectual reputation of the Department of History and Texas A&M. |

| COLLEGE OF ARTS & SCIENCES (Continued) | | | |
|---|----|----------------------------|---|
| Jennifer Doleac
Associate Professor
Economics | 5 | Fall 2023 -
Spring 2024 | Dr. Doleac's leave will take place in Ann Arbor, Michigan. She will study how criminal justice involvement and its effects on labor market participation affect well-being in old age. She will also study whether court-issued rehabilitation certificates help the formerly incarcerated reintegrate successfully into society and avoid future criminal behavior. This leave will benefit Texas A&M's teaching and advising on the economics of crime. It will also benefit Texas A&M through the publication of the resulting papers in top peer-reviewed journals. |
| Marian Eide
Professor
English | 26 | Fall 2023 | Dr. Eide's leave will take place in College Station, Texas. She will continue research on Afghanistan's literature about the American occupation. The research will result in a book manuscript proposing the concept of an ontological divide that results from extreme experience, separating individuals from their former selves or their communities. This book will enhance the research profile of the Texas A&M English Department. The leave will also facilitate the design of courses on this century's war writing both to serve the department's mission to teach global English studies and to address core curriculum learning objectives investigating social responsibility. |
| Alexander Finkelstein
Professor
Physics and Astronomy | 14 | Fall 2023 -
Spring 2024 | Dr. Finkelstein's leave will take place in Israel and Germany. Specifically, at the Weizmann Institute of Science in Rehovot, Israel, Johannes Gutenberg University of Mainz in Rhenland Palatinate, Germany and the Karlsruhe Institute of Technology in Karlsruhe, Germany. Dr. Finkelstein's studies in spintronics and magnonics match well the research conducted by the leading scientists in these institutes. He will conduct research in the field of quantum computation. His leave will help Texas A&M establish collaborations of mutual interest with these world-class institutions fostering future applications for new sources of funding. |

| COLLEGE OF ARTS & SCIENCES (Continued) | | | |
|--|----|----------------------------|--|
| Irina Gaynanova
Associate Professor
Statistics | 7 | Fall 2023 -
Spring 2024 | Dr. Gaynanova's leave will take place in the University of Miami Miller School of Medicine, Johns Hopkins University, and the University of California, Irvine. She will focus on preparing grant proposals with her existing collaborators, establishing new collaborations outside of Texas A&M, and becoming proficient in the area of deep learning. The leave will benefit the Texas A&M Department of Statistics by leading to new project ideas for students, increasing the impact of Dr. Gaynanova's research due to close collaboration with biomedical scientists and elevating research visibility. |
| Christian Hilty
Professor
Chemistry | 16 | Fall 2023 | Dr. Hilty's leave will take place at the Weizmann Institute of Science in Rehovot, Israel. He will develop and implement a research project aiming at elucidating fundamental aspects of how the interaction with surrounding water molecules defines the structure and function of biological macromolecules. Dr. Hilty and his host, Dr. Lucio Frydman, will apply a technology providing strong magnetic resonance signals through nuclear spin hyperpolarization of water towards this goal. This research will further the understanding of cellular and disease processes. The leave will benefit Texas A&M because the activities will include Texas A&M undergraduate students and postdoctoral researchers. |
| Allison Hopkins
Associate Professor
Anthropology | 6 | Spring 2024 | Dr. Hopkins' leave will take place in College Station, Texas, and Coral Gables, Florida. During leave, Dr. Hopkins will develop a smoking relapse prevention program that analyzes personal network data. He will access training through online and in-person coursework, consult textbooks, and develop expert mentorships. The benefits include completion of a nationally funded research project, of which Dr. Hopkins is the network expert. Additional benefits include the potential to train graduate students and collaborate on research projects within and across colleges using these highly flexible and broadly applicable data analysis skills. |

| COLLEGE OF ARTS & SCIENCES (Continued) | | | |
|--|----|----------------------------|---|
| Jessica Howell
Professor
English | 8 | Fall 2023 -
Spring 2024 | Dr. Howell's leave will take place in College Station, Texas, England, New York, and Connecticut. She will draft a book manuscript on " <i>The Healthy Victorian Woman</i> ," which Cambridge University Press has solicited for review. This research enhances Dr. Howell's courses on women's travel writing and Health Humanities and supports the department's goals in targeting high-profile presses for faculty publication. The book topic complements curricular focuses in English and Women's and Gender Studies. It also exemplifies cross-disciplinary research within the new College of Arts & Sciences at Texas A&M. |
| Jun Lei
Associate Professor
Global Languages and
Cultures | 7 | Fall 2023 -
Spring 2024 | Dr. Lei's leave will take place in College Station, Texas. She will develop a new area of research and write a book, tentatively titled " <i>Gender and Sexual Politics in Contemporary Chinese Digital Media</i> ." Her manuscript is on gender and sexuality in Chinese literature in the 20th century. She will also assemble a special journal issue on Asian masculinities in the regimes of global capital and nationalism. Dr. Lei's work will advance departmental goals that include the advancement of interdisciplinary scholarship in the broader area of global studies and the advancement of the curriculum in Asian Studies at Texas A&M. |
| Qi Li
Professor
Economics | 23 | Spring 2024 | Dr. Li's leave will take place in New Haven, Connecticut. He will visit his collaborator at Yale University. He will work on a research project studying how macro-policy changes affect individual behaviors. He will use a novel economics model to link individuals' responses to policy changes. This research leave will enable Dr. Li to concentrate on the research project and produce at least two high-quality journal publications. The research output will enhance Texas A&M's reputation and benefit teaching and research at both the undergraduate and graduate levels. |

| COLLEGE OF ARTS & SCIENCES (Continued) | | | |
|---|----|----------------------------|---|
| Jennifer Marshall
Associate Professor
Physics and Astronomy | 7 | Fall 2023 | Dr. Marshall's leave will take place in College Station, Texas, Waimea, Hawaii, and Tucson, Arizona. She will lead the effort to develop a new astronomical instrument, the Maunakea Spectroscopic Explorer Pathfinder, which will enable transformative, wide-ranging science projects across the United States astronomical community. She will collaborate with institutions to discuss progress on the project. Texas A&M students will be engaged in aspects of the science planning exercises. This work will continue to bring recognition to astronomy at Texas A&M. |
| Vani Mathur
Assistant Professor
Psychological and Brain
Sciences | 7 | Spring 2024 | Dr. Mathur's leave will take place in College Station, Texas, and London, Ontario, Canada. She will build collaborative networks within communities across College Station and Texas A&M to support pain equity interventions. She will also collaborate with an international team with unique expertise in building multi-sector partnerships inclusive of people living with pain. These networks will facilitate the translation of Dr. Mathur's pain research to benefit community health and establish feasibility of data collection in these contexts. Texas A&M student researchers will gain high-impact training opportunities that bridge university missions of innovation, education, and societal service. |
| Bojan Popov
Professor
Mathematics | 21 | Fall 2023 -
Spring 2024 | Dr. Popov's leave will take place in College Station, Texas, and Sofia, Bulgaria. Dr. Popov will concentrate on a new collaboration with colleagues at the University of Sofia in Sofia, Bulgaria and ongoing work with Dr. Guermond at Texas A&M on the development and analysis of numerical methods for solving nonlinear hyperbolic dominated systems. Simulations of such problems are used in real life to model transsonic and supersonic flows, flooding predictions, and other nonlinear phenomena. International collaborations will increase the visibility of Texas A&M. The development of accurate and efficient numerical methods will impact students' education and many scientific fields. |

| COLLEGE OF ARTS & SCIENCES (Continued) | | | |
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| David Powers
Associate Professor
Chemistry | 7 | Fall 2023 -
Spring 2024 | Dr. Powers' leave will take place in Göttingen, Germany. Dr. Powers will collaborate with Professor Sven Schneider to develop new molecular catalyst platforms for hydrocarbon upgrading chemistry and advance new methods for interrogating the structures of exotic reactive intermediates involved in these novel chemical transformations. These activities will significantly contribute to the development of next-generation catalysts for small-molecule activation and valorization, advance the breadth and impact of Dr. Powers' research program, enhance the global visibility of Texas A&M, and contribute to the education of current and future Texas A&M students. |
| Huiyan Sang
Professor
Statistics | 14 | Fall 2023 -
Spring 2024 | Dr. Sang's leave will take place at the University of Texas, MD Anderson Cancer Research Center (MD Anderson) in Houston, Texas. She will collaborate with top researchers, scientists and physicians to investigate efficient new Bayesian causal inference tools for biomedical studies using spatial statistical and machine-learning methods and modeling approaches. She will utilize resources at MD Anderson on cancer research to build collaborations with scientists and physicians and seek joint National Institutes of Health grants. Dr. Sang's leave will also benefit her teaching and her students by providing more real-world data examples and motivating new research projects for her graduate students. |
| Guoqiang Tian
Professor
Economics | 35 | Spring 2024 | Dr. Tian's leave will take place in College Station, Texas. The purpose of the leave is to write a high-profile manuscript on Leonid Hurwicz's economic thought. Dr. Hurwicz was a Nobel Laureate and the "father of mechanism design theory." The book will fill a literature gap by systematically and comprehensively investigating Dr. Hurwicz's economic thought, methodology, and practical significance. Based on the research, Dr. Tian will develop his textbook, Advanced Microeconomic Theory, for publication and update his lecture notes of relevant courses for student use. The book will enhance the visibility and impact of Texas A&M worldwide. |

| COLLEGE OF ARTS & SCIENCES (Continued) | | | |
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| Robin Veldman
Associate Professor
Global Languages and
Cultures | 5 | Fall 2023 -
Spring 2024 | Dr. Veldman's leave will take place in College Station, Texas. She will focus on completing the manuscript for her second book, tentatively titled <i>"The New Civil Religion: Public Religiosity and the Common Good in a Polarized America."</i> The timeliness of her project will advance Dr. Veldman as a leader in the field of Religious Studies and bolster the reputation of Texas A&M in the humanities. The cultural relevance of her research topic will contribute to her developing a new teaching module on religion in contemporary America that will resonate with students in her undergraduate courses. |
| Sarah Witherspoon
Professor
Mathematics | 18 | Fall 2023 -
Spring 2024 | Dr. Witherspoon's leave will take place in the University of Washington (Seattle), Indiana University (Bloomington), and the Mathematical Sciences Research Institute (Berkeley, California). She will conduct research in algebra and representation theory with collaborators Julia Pevtsova at the University of Washington and Julia Plavnik at Indiana University. She will participate in the spring semester research program on Noncommutative Algebraic Geometry at the Mathematical Sciences Research Institute. These activities will greatly benefit her research program, improving opportunities for her future PhD students, and they will lead to higher visibility in the mathematical community that will benefit the department, college, and university. |
| Anna Wolfe
Associate Professor
Communication and
Journalism | 6 | Fall 2023 | Dr. Wolfe's leave will take place in Bryan-College Station, Texas. Activities include producing two article submissions to top-tier journals in Communication and a book proposal that will offer a novel point of intervention to improve the lives of highly stigmatized groups through faith-based organizations' mission initiatives. The proposed activities will bolster Dr. Wolfe's national and international research profile, enhance her dossier for promotion to Professor, make her more competitive for external funding, impact the learning opportunities for undergraduate and graduate students, and increase the visibility of Texas A&M in the interdisciplinary areas of Communication and Religious Studies. |

| COLLEGE OF ARTS & SCIENCES (Continued) | | | |
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| Yangyang Xu
Associate Professor
Atmospheric Sciences | 6 | Fall 2023 | Dr. Xu's leave will take place at the National Center for Atmospheric Research in Boulder, Colorado. The leave will initiate and sustain research collaboration in studying the Earth's climate. He will conduct climate model development and application that accounts for solar radiation management using the host institute's computational resources. The benefit to his research program will include access to new research tools and a wider network of science contacts. Graduate and undergraduate students will gain valuable experiences by working with scientists in other institutes. The visit will enhance the university's capacity in climate research and enable further collaborative funding opportunities. |
| Renyi Zhang
Professor
Atmospheric Sciences | 25 | Fall 2023 | Dr. Zhang's leave will take place in Germany and the United Kingdom. He will participate in research, teaching, and outreach activities at the Max Planck Institute for Chemistry in Germany and the University of East Anglia in Norwich, England. He will collaborate with faculty/researchers and undergraduate/graduate students at both institutions to investigate formation and transformation of airborne particulate matter (aerosols) and to assess their impacts on human health, ecosystems, and climate. His leave will facilitate future institutional collaborations for Texas A&M researchers and students. The leave will also enrich Texas A&M educational programs. |
| MAYS BUSINESS SCHOOL | | | |
| Michael Ketzenberg
Professor
Information and
Operations Management | 15 | Fall 2023 | Dr. Ketzenberg's leave will take place in The Netherlands, Germany, and Turkey. The leave will involve visiting Eindhoven University of Technology, Technical University of Munich, and Bilkent University in Ankara, Turkey, to collaborate on new research projects on sustainability, leading to publications in top peer-reviewed journals. This research aligns with the strategic vision of Mays Business School to enhance the world's prosperity by developing high-impact research that addresses the environment and economic systems. This research will move the department, school, and university towards preeminence in sustainability. |

| MAYS BUSINESS SCHOOL (Continued) | | | |
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| Poondi Varadarajan
Distinguished Professor
Marketing | 41 | Fall 2023 -
Spring 2024 | Dr. Varadarajan's leave will take place in College Station, Texas. He will research generic product innovation strategies and business model innovations. Generic product innovation strategies are product innovation opportunities, avenues or pathways that inherently exist in numerous product categories. His research entails identifying the underlying characteristics of past successful product innovations in various product categories to develop an extensive list of generic product innovation strategies. Dr. Varadarajan envisions that the research will result in journal articles and course material for the courses on product innovation that he currently teaches at the graduate and undergraduate levels at Texas A&M. |
| SCHOOL OF EDUCATION AND HUMAN DEVELOPMENT | | | |
| Daniel Bowen
Associate Professor
Educational
Administration and
Human Resource
Development | 7 | Spring 2024 | Dr. Bowen's leave will take place in Houston, Texas. For this development leave, Dr. Bowen will dedicate time to build upon the foundation of his National Endowment for the Arts-supported Arts, Humanities, and Civic Engagement Lab. This leave will provide opportunities necessary for extensively meeting, strategizing, and fostering collaborations with leading arts, humanities, and civic engagement researchers, organizations, and funders, both in the Houston area and beyond. These efforts will enhance productivity of this lab's research efforts, improve teaching and learning opportunities for students, and propel Texas A&M's status as a preeminent leader in this field. |
| Zohreh Eslami
Professor
Educational Psychology | 20 | Fall 2023 -
Spring 2024 | Dr. Eslami's leave will take place primarily in Qatar. She will study English Medium Instruction at Hamad Bin Khalifa University and Qatar university using a multilayered structure to present different perspectives and different types of data in interpreting English Medium Instruction in universities. She will publish a guest-edited issue of a relevant journal related to English Medium Instruction in Qatar. The research activities will enhance her professional visibility and open opportunities for her graduate students. It will also enrich her courses in Bilingual/English as a Second Language Teacher Education in Educational Psychology. |

| SCHOOL OF EDUCATION AND HUMAN DEVELOPMENT (Continued) | | | |
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| Karen Rambo-Hernandez
Associate Professor
Teaching, Learning & Culture | 2 | Spring 2024 | Dr. Rambo-Hernandez's leave will take place in College Station, Texas. She will collaborate remotely with researchers at the Center for School and Student Progress. Specifically, she will examine how classroom contexts influence individual student achievement and growth in reading, mathematics, and science. She will examine whether some groups of students grow at different rates than others and how COVID interrupted their growth. These results are expected to better enable Texas A&M educators to maximize learning for all students and further establish Dr. Rambo-Hernandez as a leading expert in student academic growth while bringing recognition to the university. |
| Christine Stanley
Professor
Educational Administration & Human Resource Development | 23 | Fall 2023 | Dr. Stanley's leave will be based out of College Station, Texas. The leave involves zoom interviews with 16 Association of American Universities. She will gather data for a book, detailing the experiences of 16 senior college administrators who have experience as chief diversity officers in large public research universities. This research will benefit the School of Education and Human Development and Texas A&M because the documented experiences of these individuals can help to institutionalize diversity and equity strategic plans in research, teaching, and learning for deeper accountability and measurable educational outcomes on college campuses. |
| COLLEGE OF ENGINEERING | | | |
| Satish Bukkapatnam
Professor
Industrial & Systems Engineering | 8 | Fall 2023 | Dr. Bukkapatnam's leave will take place in Oakridge, Tennessee, at the Oakridge National Labs, Livermore, California, at Lawrence Livermore National Lab, Indian Institute of Technology Tirupati, and Arts et Metiers, France. The leave will allow for developing a research and training program in Smart hybrid manufacturing. His research, education and outreach activities will lead to the development of new scholarship, demonstration test beds to enhance research efforts in Smart hybrid manufacturing, and a stacked undergraduate-graduate level course. The leave will also boost Texas A&M's ongoing efforts to establish an industry consortium and a dual degree program in Smart hybrid manufacturing. |

| COLLEGE OF ENGINEERING (Continued) | | | |
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| Mark Burris
Professor
Civil and Environmental
Engineering | 21 | Fall 2023 -
Spring 2024 | Dr. Burris' leave will take place in College Station, Texas, the University of Puerto Rico Mayagüez, and the University of South Florida. Dr. Burris will conduct research on how behavioral science may be used to improve our ability to predict and model travel behavior. Dr. Burris will strengthen his already established relationship with faculty at these universities through work on research projects, proposals, and journal papers. His leave activities will enhance his and Texas A&M's status towards recognition as an expert in this rapidly advancing field. |
| Jianer Chen
Professor
Computer Science and
Engineering | 32 | Fall 2023 | Dr. Chen's leave will take place at DePaul University, Chicago, and University of Wisconsin, Madison. Activities of the leave will include research collaborations with Professor Iyad Kanj at DePaul University on algorithm development on a new computational model for massive data processing, and with Professor Jin-Yi Cai at the University of Wisconsin on the study of complexity issues for the model. The leave will enhance the research reputation of Texas A&M, expanding Dr. Chen's current research agenda, and attract top students outside of Texas to join the Computer Science and Engineering graduate program at Texas A&M. |
| Swaroop Darbha
Professor
Mechanical Engineering | 19 | Fall 2023 -
Spring 2024 | Dr. Darbha's leave will take place at the United States Naval Research Laboratory in Washington, D.C. Dr. Darbha will collaborate with researchers investigating applications involving the use of drones for supporting naval vessels in sea bases and waterways. Dr. Darbha's research program will benefit from the insight provided by the use of drones and help secure research contracts in the future. Interactions with the Naval Research Laboratory will also help develop a pipeline for potential capstone design projects for undergraduate students. These activities align with the College of Engineering's strategic research area of autonomy. |

| COLLEGE OF ENGINEERING (Continued) | | | |
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| Kamran Entesari
Professor
Electrical and Computer
Engineering | 16 | Fall 2023 | Dr. Entesari's leave will take place at the Boeing Research and Technology Solid-State Electronics Development Department in Huntington Beach, California. Activities will include exploring transformative research collaboration in the mutual interest area of Silicon Photonics, identifying internship positions for current graduate students in Boeing Research and Technology, and preparing educational content for future Texas A&M courses. The leave will strengthen Texas A&M's position in the semiconductor technology area, establish collaborations between Boeing and Texas A&M to perform projects of mutual interest, and maintain Texas A&M as a pioneer center for novel microelectronics and photonics activities. |
| Jeffrey Falzarano
Professor
Ocean Engineering | 15 | Fall 2023 | Dr. Falzarano's leave will take place at the Norwegian Technical University in Trondheim, Norway, and the University of Illinois Urbana-Champaign. The leave will involve collaboration and research with top leaders and researchers in the area of advanced technology in ocean engineering. Specific research will evaluate the control of autonomous vessels and nonlinear dynamics of marine renewable energy towards the writing of several archival journal publications. This leave is key to the growth and success of Texas A&M's Ocean Engineering Department, creation of new courses, and towards enhancement of funding opportunities. |
| Paul Gratz
Professor
Electrical and Computer
Engineering | 13 | Fall 2023 | Dr. Gratz's leave will take place at The University of Cambridge in Cambridge, England, The University of Edinburgh, and University College London. The leave will establish long-term collaborations, gain new expertise, and gain international research exposure in the area of cybersecurity and hardware design. The leave will involve research and providing seminars, and raise the visibility of Dr. Gratz's research program and Texas A&M internationally. Dr. Gratz's research will benefit through new long-term collaborations and new research areas. His teaching will benefit from introducing new topics and techniques. |

| COLLEGE OF ENGINEERING (Continued) | | | |
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| Ruihong Huang
Associate Professor
Computer Science and
Engineering | 7 | Fall 2023 -
Spring 2024 | Dr. Huang's leave will take place at the University of Michigan, Texas A&M, and the University of Arizona. He will also visit the industry research labs of Google and Amazon. University of Michigan has a strong research group of Natural Language Processing, consisting of several high-profile faculty researchers and a large number of students. He will collaborate on existing and future projects by co-advising students and also contribute to grant proposal writing. Dr. Huang's leave will foster new collaborations including student co-advising and grant applications for Texas A&M. |
| Abhishek Jain
Associate Professor
Biomedical Engineering | 6 | Fall 2023 -
Spring 2024 | Dr. Jain's leave will take place in Houston, Texas, at the lab of Dr. John Cooke in the Department of Cardiovascular Science at Houston Methodist Hospital. He will spend his leave focusing on translational research that directly involves patients, developing cross-disciplinary educational and research programs, and will also leverage his presence at the heart of Texas Medical Center in planning the most effective path towards commercializing his organ-chip technologies. The benefits of Dr. Jain's leave will include new research skills and stronger ties to Texas Medical Center institutes and the School of Engineering Medicine. |
| Mladen Kezunovic
Professor
Electrical and Computer
Engineering | 30 | Spring 2024 | Dr. Kezunovic's leave will take place at the Institute for Systems and Computer Engineering, Technology and Science in Porto, Portugal. Dr. Kezunovic will engage in collaborative research, visit local universities, interact with graduate student interns, work on a joint proposal through the US-European research programs, write joint publications, and give lectures. The benefit to the department will be the enhancement of research experience. The benefits to the college will be joint project funding. The benefit to the university will be broadening international experience and conveying it to the students and colleagues. |

| COLLEGE OF ENGINEERING (Continued) | | | |
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| Vinayak Krishnamurthy
Associate Professor
Mechanical Engineering | 6 | Spring 2024 | Dr. Krishnamurthy's leave will take place in the Faculty of Industrial Design Engineering Department at Delft University of Technology in Delft, Netherlands. He will collaborate with Delft University of Technology faculty to develop artificial intelligence tools that understand and converse with human designers for creative problem solving in engineering design. He will publish research findings and explore funding opportunities. This leave will help Dr. Krishnamurthy establish his research on computational creativity on a global scale leading to pioneering publications at the forefront of design theory. Funding could increase Texas A&M's impact in the domain of Artificial Intelligence in engineering. |
| Reza Langari
Professor
Mechanical Engineering | 31 | Fall 2023 -
Spring 2024 | Dr. Langari's leave will take place in College Station, Texas, and Dearborn, Michigan. He will engage in collaborative research and educational development in the area of autonomous and automated vehicles. The purpose of the leave is to retool his teaching skills after a ten-year full-time administrative assignment and to collaborate with Dr. Dimitar Filev, a Hagler Fellow with Texas A&M. The benefits include advancing the state of the art in decision logic for automated vehicles and integration of content from the proposed research in the teaching of the relevant courses in the Mechanical Engineering Department. |
| Robin Murphy
Professor
Computer Science and
Engineering | 14 | Fall 2023 | Dr. Murphy's leave will take place at Carnegie Mellon University in Pennsylvania. He will work with Dr. Howie Choset and members of the Robotics Institute to prepare new grant proposals, expand collaborative research, and co-host the Institute of Electrical and Electronics Engineers Safety Security Rescue Robotics Conference. Dr. Murphy will revise Disaster Robotics, a seminal text which won a 2015 award for Best Writing in Engineering and Technology. The leave will directly benefit Dr. Murphy's research in robotics and how to teach and advise students, as well as strengthen the department, college, and university's reputation in robotics research. |

| COLLEGE OF ENGINEERING (Continued) | | | |
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| Emily Pentzer
Associate Professor
Materials Science and
Engineering | 3 | Spring 2024 | Dr. Pentzer's leave will take place in Birmingham, United Kingdom, and Fribourg, Switzerland. Dr. Pentzer will collaborate with Professor Andrew Dove of The University of Birmingham, United Kingdom, to develop the novel synthesis and processing of sustainable polymers, and she will collaborate with Professor Christoph Weder at the Adolphe Merkle Institute at the University of Fribourg, Switzerland, to develop stimuli-responsive bio-inspired polymer composites. These activities will significantly contribute to the discovery of new soft materials constructs, advance Dr. Pentzer's research career, increase the global visibility of Texas A&M, and enhance the education of current and future Texas A&M engineering students. |
| Xiaofeng Qian
Associate Professor
Materials Science and
Engineering | 7 | Fall 2023 | Dr. Qian's leave will take place at Harvard University in Cambridge, Massachusetts. During this leave Dr. Qian will collaborate with Professor Efthimios Kaxiras in the Harvard Physics Department to develop novel computational methods for modeling non-equilibrium quantum materials across different length and time scales. These activities will contribute significantly to the fundamental understanding of emergent physical phenomena. The leave will advance Dr. Qian's research and funding opportunities from the National Science Foundation and Department of Energy, will develop a course module for the annual Computational Materials Science Summer School to train the next-generation workforce, and enhance global visibility of Texas A&M. |
| Miladin Radovic
Professor
Materials Science and
Engineering | 16 | Spring 2024 | Dr. Radovic's leave will take place at the University Carlos III, Madrid, Spain, the University of Poitiers, France, the University of Huddersfield, United Kingdom, RWTH Aachen University, Germany, and the University of Belgrade, Serbia. During this leave, Dr. Radovic will collaborate with European experts on developing MAX phases and MXene materials for structural applications in extreme environments, their additive manufacturing, and their integration in gas sensors. Planned research activities will foster the application of those new ceramic materials, accelerate Dr. Radovic professional development towards his research and teaching, and help establish Texas A&M University as a world leader in the field. |

| COLLEGE OF ENGINEERING (Continued) | | | |
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| Srikanth Saripalli
Professor
Mechanical Engineering | 5 | Fall 2023 -
Spring 2024 | Dr. Saripalli's leave will take place at Ola Electric in India and in College Station, Texas. He plans to work closely with Ola Electric, an electronic scooter manufacturer, on the development of Autonomous Electric Vehicles. In addition, he will be working in the newly constructed Remote Operations Center, a part of the RELLIS StarLab facility. There, he will take the lead in developing a well-articulated Mission Profile and a pathway to sustainability. The leave will allow him to acquire knowledge and experience at a startup level. He will utilize the acquired knowledge and experience to establish successful translational activities at Texas A&M. |
| Farzan Sasangohar
Associate Professor
Industrial and Systems
Engineering | 7 | Fall 2023 | Dr. Sasangohar's leave will take place at Healthcare Human Factors, Toronto, Canada, and the University of Toronto Department of Mechanical and Industrial Engineering. He will focus on translational research to test safety and efficacy of digital therapeutics for chronic diseases in underserved populations. He will gain experience in regulatory approval processes to bridge his work in product development to sustainable implementation. Such translational research expertise broadens opportunities in existing university-industry partnerships at both department-specific and multiple school levels, supports the university's commitment to rural and underserved population health, and enhances courses in Human Systems Engineering and related training programs. |
| Jyhwen Wang
Professor
Engineering Technology
and Industrial
Distribution | 15 | Fall 2023 | Dr. Wang's leave will take place at the Oregon Institute of Technology in Portland, Oregon, and at the Universitat Politècnica de València, Alcoy, Spain. Dr. Wang will conduct collaborative research in the area of additive manufacturing with the focus on three-dimensional printing of ceramic and metallic materials. Dr. Wang's activities will include collaborative research on metallic foams and guest lectures in a composite materials course. The leave will further strengthen Dr. Wang's research in advanced manufacturing and increase the visibility of the department, college and university nationally and internationally. |

| COLLEGE OF ENGINEERING (Continued) | | | |
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| Xiubin Wang
Professor
Civil Engineering | 8 | Spring 2024 | Dr. Wang's leave will take place in College Station, Texas, and Vicksburg, Mississippi. He will collaborate with the United States Army Corps of Engineers as he develops stochastic network models and optimization algorithms for dredging on a large-scale multimodal freight network over the United States inland and coastal ports waterway system by considering the stochastic shoaling effect from dredging. The goal is to optimize the annual billion-dollar maintenance project that serves the entire national waterway. The leave offers unique opportunity and involvement for graduate students and will strengthen Texas A&M as a national leader in this area. |
| BUSH SCHOOL OF GOVERNMENT AND PUBLIC SERVICE | | | |
| Jose Antonio Cheibub
Professor
Political Science | 6 | Fall 2023 | Dr. Cheibub's leave will take place in College Station, Texas. During the leave, Dr. Cheibub will work in collaboration with graduate students to develop a reliable measure of intra-party competition in proportional representation elections. Assessing the degree to which candidates from the same party take votes from each other is essential for understanding the stability and performance of democratic regimes. It also helps to assess the many electoral reform proposals currently being made in democracies around the world. This work will advance Dr. Cheibub's and Texas A&M University's research on the impact of institutions on the functioning of democracies around the world. |
| Matthew Fuhrmann
Professor
Political Science | 11 | Fall 2023 | Dr. Fuhrmann's leave will take place in College Station, Texas. The purpose of the leave is to research the role of military alliances in United States foreign policy. He will complete two or more peer-reviewed journal articles. By publishing this research in leading journals, Dr. Fuhrmann will augment Texas A&M's reputation and advance the university's research agenda. This research will inform public debate on an issue of real-world significance. Dr. Fuhrmann will learn new research skills during his leave, which will benefit his teaching and mentoring of students. |

| BUSH SCHOOL OF GOVERNMENT AND PUBLIC SERVICE (Continued) | | | |
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| Robert Greer
Associate Professor
Public Service and
Administration | 6 | Fall 2023 | Dr. Greer's leave will take place in College Station, Texas. The purpose of Dr. Greer's leave is to provide an understanding of the environmental, social, and governance risks and policies that affect public finance and the municipal bond market. Dr. Greer will engage with research partners in both the public and private sectors to evaluate current strategies for managing risks along with their impacts. The proposed programs will result in academic publications, professional development opportunities for faculty and students, teaching materials on an emerging issue, and will raise the profile of Texas A&M. |
| Reyko Huang
Associate Professor
International Affairs | 10 | Fall 2023 | Dr. Huang's leave will take place in College Station, Texas. She will write her second book, <i>The Global Rebel Elite: Transnational Social Networks in Armed Rebellion</i> . The book will examine the role of transnational social networks in shaping the course of contemporary armed conflicts, with fresh implications for scholarship and foreign policy. Students will benefit from this project as they gain fresh insights about armed conflicts and international relations in Dr. Huang's courses. Publication by a leading university press will benefit the Bush School of Government and Public Service and Texas A&M with an accomplishment consistent with their strategic goals. |
| Mohammad Tabaar
Associate Professor
International Affairs | 10 | Fall 2023 -
Spring 2024 | Dr. Tabaar's leave will take place at Harvard University or Stanford University. He will conduct research on Iran's nuclear challenge by examining primary sources, including Iranian media and other Persian materials. His research will support the writing of a book which will present the role of domestic politics and regime survival in Iran's nuclear strategy against the backdrop of its external security threats. Dr. Tabaar's research will advance the academic knowledge on nuclear proliferation and autocracies, contribute to the national debate on Iran's nuclear challenge, contribute to student knowledge, and increase the visibility of Texas A&M. |

| SCHOOL OF MEDICINE | | | |
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| Hubert Amrein
Professor
Molecular and Cellular
Medicine | 13 | Fall 2023 -
Spring 2024 | Dr. Amrein's leave will take place at the University of Oxford, Oxford United Kingdom, and the University of British Columbia, Vancouver, Canada. The visit to the University of Oxford is planned for the fall semester of 2023 with a research focus on neuropeptide signaling. The visit to the University of British Columbia is planned for the spring semester of 2024 with a research focus on the circuitry of chemosensory perception. The hosts, Drs. Scott Waddell and Mike Gordon, are experts in their respective fields. The benefits of the leave will include procuring new research tools and academic connections between Texas A&M and these two premier institutions, resulting in collaborative publications and grants. |
| SCHOOL OF PERFORMANCE, VISUALIZATION & FINE ARTS | | | |
| Ergun Akleman
Professor
School of Performance,
Visualization & Fine
Arts (DEPT) | 27 | Fall 2023 -
Spring 2024 | Dr. Akleman's leave will take place in the College of Computer and Informatics Engineering, and Istanbul Technical University, Istanbul, Turkey. He will focus on multidisciplinary research activities in science, technology, engineering, arts, and mathematics. He will regularly visit visual computing and computation media researchers in various universities and research centers in Turkey and Europe to develop a community around his multidisciplinary research activities. The development of such a large community will help the School of Performance, Visualization & Fine Arts to develop joint programs and attract strong students in M.S. and Ph.D. programs. |
| Dawna Schuld
Associate Professor
School of Performance,
Visualization & Fine
Arts (DEPT) | 5 | Fall 2023 -
Spring 2024 | Dr. Schuld's leave will take place in Los Angeles, California, Washington, D.C., and College Station, Texas. She will conduct archival research and interviews in California and Washington, DC. She will write a book, " <i>Mining the Gap</i> ," about Cold War era artist residencies with defense-industry researchers and contractors in the United States and the United Kingdom. This project represents the core of her research on the history of art and technology and meets a mandate for promoting and understanding interdisciplinary collaboration in the School of Performance, Visualization & Fine Arts. |

| SCHOOL OF PUBLIC HEALTH | | | |
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| Lei-Shih Chen
Associate Professor
Health Behavior | 13 | Fall 2023 | Dr. Chen's leave will take place in Houston, Texas, and Taiwan. The purpose of her leave is to establish and strengthen collaborations with scholars regarding infantile spasms and healthcare toward the development of screening and testing for babies with infantile spasms. Dr. Chen will initiate plans with colleagues at Texas Children's Hospital affiliated with the Baylor College of Medicine and Asia University to submit proposals to develop and test a screening tool for babies with infantile spasms and publish research findings. This experience will contribute to Dr. Chen's research and also improve her teaching and mentoring efforts. |
| TEXAS A&M UNIVERSITY AT GALVESTON | | | |
| Karl Kaiser
Associate Professor
Marine and Coastal
Environmental Science | 10 | Fall 2023 | Dr. Kaiser's leave will take place at the University of Ottawa in Ontario, Canada, and Memorial University in Newfoundland, Canada. He will study the effects of climate change on carbon fluxes in Arctic tundra and boreal regions and build collaborative networks with Canadian scientists. The leave will allow Dr. Kaiser to expand his research focus on the effects of extreme climate events on coastal resilience and participate in multiple oceanographic expeditions. Dr. Kaiser's research activities will benefit his development as an impactful scientist and raise the profile of Texas A&M University at Galveston. |
| Elizabeth Nyman
Associate Professor
Liberal Studies | 6 | Fall 2023 | Dr. Nyman's leave will take place in Tromso, Norway, and Inari, Finland. She will be researching the indigenous Sami people of Scandinavia, who span an area north of the Arctic Circle. She will consider the role of the Sami Council in Arctic Ocean politics, using participant observation and visits to public cultural sites. This broadens the scope of her research to include Arctic indigenous peoples, which is a key element for successful proposals for external funding, and will benefit her teaching in the Maritime Studies Program. It also meets the Texas A&M University at Galveston campus' strategic plan, a specialization in the blue economy. |

| TEXAS A&M UNIVERSITY AT GALVESTON (Continued) | | | |
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| Kyeong Park
Professor
Marine and Coastal
Environmental Science | 8 | Spring 2024 | Dr. Park's leave will take place at Gyeonggi-Incheon Sea Grant/Inha University in Gyeonggi, South Korea, Korea Environment Institute in Yeongi-gun, South Korea, and Texas A&M University at Galveston. He will participate in research projects strengthening collaborative ties with Korean institutions. He will also develop a modeling course for water quality and living resources in coastal systems. Dr. Park's activities will help him to become a more mature scientist/educator and raise the profile of Texas A&M University at Galveston. Activities are consistent with the Galveston campus' strategic focus on developing leadership on coastal resiliency. |

EXHIBIT

**TEXAS A&M UNIVERSITY
RECOMMENDATIONS FOR TENURE
TENURE LIST NO. 23-02**

| <u>Name</u> | <u>Present Rank</u>
<u>Department</u> | <u>Yrs. Towards</u>
<u>Tenure*</u>
<u>Univ.</u> <u>Other Inst.</u> | <u>Effective</u>
<u>Date/Tenure</u> | <u>Education</u> | <u>Employment</u>
<u>Towards Tenure</u> |
|---|--|--|---|---|--|
| COLLEGE OF AGRICULTURE AND LIFE SCIENCES | | | | | |
| Dr. Audrey P.
McElroy | Professor
Poultry Science | 0 15 | Upon Approval
by the Board
and Faculty
Arrival | Ph.D. (1998)
Texas A&M
University | <p>Fa 1999 – Sp 2005
Assistant Professor and Extension
Specialist
Virginia Tech</p> <p>Fa 2005 – Sp 2012
Associate Professor and Extension
Specialist (Tenured 2005)
Virginia Tech</p> <p>Fa 2012 – Sp 2014
Professor and Extension Specialist
Virginia Tech</p> <p>Fa 2022 – Present
Professor
Texas A&M University</p> |

SCHOOL OF DENTISTRY

| | | | | | | |
|--------------------|---|---|-----|---|--|--|
| Dr. Lily T. Garcia | Professor
Comprehensive
Dentistry | 0 | >15 | Upon Approval
by the Board
and Faculty
Arrival | D.D.S. (1984)
Baylor
College of
Dentistry,
Dallas, Texas | <p>Su 1994 – Su 2001
Assistant Professor
University of Colorado Health
Sciences Center, Dental School</p> <p>Su 2001 – Su 2005
Associate Professor (Tenured
2005)
University of Texas Health
Science Center at San Antonio</p> <p>Fa 2005 – Su 2013
Professor
University of Texas Health
Science Center at San Antonio</p> <p>Fa 2013 – Su 2019
Professor (Tenured 2013)
University of Iowa Dental School
and Dental Clinics</p> <p>Fa 2019 – Fa 2022
Professor (Tenured 2019)
University of Nevada, School of
Dental Medicine</p> <p>Fa 2022 – Present
Professor
Texas A&M University</p> |
|--------------------|---|---|-----|---|--|--|

MAYS BUSINESS SCHOOL

| | | | | | | |
|-----------------|-------------------------|---|---|---|---|--|
| Dr. Brady Twedt | Professor
Accounting | 0 | 9 | Upon Approval
by the Board
and Faculty
Arrival | Ph.D. (2013)
Texas A&M
University | <p>Su 2013 – Sp 2018
Assistant Professor
Indiana University</p> <p>Su 2018 – Su 2020
Assistant Professor
University of Oregon</p> <p>Fa 2020 – Present
Associate Professor
(Tenured 2020)
University of Oregon</p> <p>Su 2023
Professor
Texas A&M University</p> |
|-----------------|-------------------------|---|---|---|---|--|

SCHOOL OF MEDICINE

| | | | | | | |
|--------------------------|---|---|-----|---|---|--|
| Dr. Paula K.
Shireman | Professor
Primary Care
and Population
Health | 0 | >15 | Upon Approval
by the Board
and Faculty
Arrival | M.D. (1990)
Indiana
University
School of
Medicine | <p>Su 1999 – Su 2006
Assistant Professor
University of Texas Health
Science Center at San Antonio</p> <p>Fa 2006 – Su 2010
Associate Professor (Tenured
2006)
University of Texas Health
Science Center at San Antonio</p> |
|--------------------------|---|---|-----|---|---|--|

SCHOOL OF MEDICINE (Continued)

Dr. Paula K. Shireman (continued)

Fa 2010 – Fa 2021
Professor
University of Texas Health
Science Center at San Antonio

Sp 2022 – Present
Professor
Texas A&M University

IRMA LERMA RANGEL SCHOOL OF PHARMACY

Dr. Zhenyu Li Professor 0 14
Pharmaceutical
Sciences

Upon Approval
by the Board
and Faculty
Arrival

Ph.D. (1997)
Soochow
University

Fa 2008 – Su 2015
Assistant Professor
University of Kentucky

Fa 2015 – Su 2020
Associate Professor (Tenured
2015)
University of Kentucky

Fa 2020 – Fa 2021
Professor
University of Kentucky

Fa 2021 – Present
Professor
Texas A&M University

IRMA LERMA RANGEL SCHOOL OF PHARMACY (Continued)

| | | | | | | |
|---------------|---|---|----|---|---|--|
| Dr. Yinan Wei | Professor
Pharmaceutical
Sciences | 0 | 14 | Upon Approval
by the Board
and Faculty
Arrival | Ph.D. (2003)
Princeton
University | Fa 2008 – Su 2014
Assistant Professor
University of Kentucky

Fa 2014 – Su 2020
Associate Professor (Tenured
2014)
University of Kentucky

Fa 2020 – Fa 2021
Professor
University of Kentucky

Sp 2022 – Present
Professor
Texas A&M University |
|---------------|---|---|----|---|---|--|

TEXAS A&M UNIVERSITY
REQUEST FOR APPROVAL TO NEGOTIATE
AND EXECUTE CONTRACTS \$500,000 or MORE
CONTRACT LIST NO. 23-02

| University Unit | Contracting Party | Total Consideration | Contract Term | New or Renewal | Purpose of Contract/Summary of Statement of Work | Strategic Imperative |
|------------------------|---|---|----------------------|-----------------------|--|--|
| Education Abroad | Centro De Estudios e Investigacion Santa Clara, Sociedad Civil (S.C.) ("CEISC") | \$1,000,000
(costs covered by Student Fees charged to participating students) | 5 Years | New | CEISC to provide logistical services for custom Texas A&M group education abroad programs across multiple departments and colleges for trips in Mexico. Services may include risk management support, lodging, transportation, guest speakers, cultural activities, and visits with local experts, companies, and non-governmental organizations. The master agreement will set out the general terms and conditions and individual program itineraries will be developed each semester setting out the dates, schedule, specific services, and costs for each individual program. | Approval of this agenda item will advance A&M System strategic imperatives 1 and 3 by allowing for the development of transformational, high impact learning experiences abroad. Having a robust education abroad program provides students with an array of pathways to pursue their ambitions and furthers the goal of attracting and admitting qualified students. Students that participate in education abroad programs will leave the A&M System as responsible and engaged citizens prepared for successful careers in an increasingly global economy |
| | | | | | | |
| Global Engagement | Casa Verde Research Center, S.A. | \$3,750,000
(~\$2,000,000 relating to education abroad services to be funded through student fees charged to | 5 years | Renewal | Continued provision of services related to education abroad programs for student groups and research activities for faculty and students at Texas A&M's Soltis Center for Research and Education in San Isidro, Costa Rica. This work is carried out by the University's corporation in Costa | Approval of this agenda item will advance A&M System Strategic Imperatives 3 and 4. Specifically, this agenda item will enable 1) students from multiple system institutions to engage in global learning in Costa Rica, focusing on a wide variety of academic disciplines, use or recognize the |

| University Unit | Contracting Party | Total Consideration | Contract Term | New or Renewal | Purpose of Contract/Summary of Statement of Work | Strategic Imperative |
|------------------------|---------------------------|--|----------------------|-----------------------|--|---|
| | | participating students and ~\$1,750,000 relating to management services to be funded through discretionary funds). | | | Rica, called Casa Verde Research Center, SA. This contract combines two previous contracts into one: a management services agreement and an education abroad service provider agreement. Contributing to the increased cost from the last versions of these two agreements are the following: increased inflation post-pandemic, aging infrastructure replacements/upgrades after 12 years of operation, student program fees increasing as of January 2022, significantly higher numbers utilizing the center since the previous student projections using pre-2017 data, increasing numbers of student programs using Soltis to make excursion arrangements in Costa Rica and surrounding countries. While the pandemic caused a small slowdown, the 2022 numbers are very close to the 2018 and 2019 record levels and as such Texas A&M is projecting forward using this data. | need for bilingual language skills, develop international and intercultural communication skills, and understand global issues that impact both the U.S. and the world. This agenda item will also provide A&M System faculty with continued access to a montane cloud forest and its flora and fauna to conduct short- and long-term research related to hydrology, insect studies, atmospheric and climate issues, tropical bird research, forestry concerns, environmental and sustainability matters, and other related topics. Already this site has provided faculty with a variety of published research, continuous award of National Science Foundation grants for International Research Experience for Undergraduates, and identification of two new insect species. |
| | | | | | | |
| University Libraries | American Chemical Society | \$1,129,550 (shared by participating institutions) | 2 years | Renewal | Provides Texas A&M University, Texas A&M University at Galveston, Tarleton State University, Texas A&M International University, Texas A&M University – Corpus Christi, West Texas A&M University, Texas | Approval of this agenda item will advance A&M System strategic imperative 4 as access to American Chemical Society content helps support the A&M System’s research and scholarship. Additionally, it will advance |

| University Unit | Contracting Party | Total Consideration | Contract Term | New or Renewal | Purpose of Contract/Summary of Statement of Work | Strategic Imperative |
|-----------------|-------------------|---------------------|---------------|----------------|--|---|
| | | | | | A&M University – Commerce, Texas A&M University – Central Texas, Prairie View A&M University, and Texas A&M University – Kingsville with electronic access to over seventy journals published by the American Chemical Society. The content is heavily used by students and faculty in their research. Texas A&M will enter this agreement on behalf of the participating institutions and will serve as agent for the A&M System member libraries by virtue of Intra-System Agreements. | strategic imperative 5. Access to the journals benefits the surrounding community and anyone in the state can request the journal articles through their local library. |

EXHIBIT

**TEXAS A&M UNIVERSITY-KINGSVILLE
RECOMMENDATIONS FOR TENURE
TENURE LIST NO. 23-02**

| <u>Name</u> | <u>Present Rank
Department</u> | <u>Yrs. Towards Tenure*</u>
<u>Univ.</u> <u>Other Inst.</u> | <u>Effective
Date/Tenure</u> | <u>Education</u> | <u>Employment
Towards Tenure</u> |
|---|--|--|----------------------------------|---|--|
| COLLEGE OF AGRICULTURE AND NATURAL RESOURCES | | | | | |
| Dr. Michael Cherry | Assistant Professor
Rangeland and Wildlife
Sciences | 3 3 | 09/01/2023 | Ph.D. (2014)
University of
Georgia | Fa 2016 – Su 2019
Assistant Professor
Virginia Tech

Fa 2019 –Present
Assistant Professor
Texas A&M University-Kingsville |
| COLLEGE OF ARTS AND SCIENCES | | | | | |
| Dr. Montamas
Suntravat | Assistant Professor
Chemistry | 4 0 | 09/01/2023 | Ph.D. (2010)
Chulalongkorn
University
(Thailand) | Fa 2018 – Present
Assistant Professor
Texas A&M University-Kingsville |
| COLLEGE OF BUSINESS ADMINISTRATION | | | | | |
| Dr. Randy Colvin | Assistant Professor
Management, Marketing
and Information
Systems | 6 0 | 09/01/2023 | D.B.A. (2016)
Kennesaw State
University | Fa 2016 – Present
Assistant Professor
Texas A&M University-Kingsville |
| Dr. William Procasky | Assistant Professor
Accounting and Finance | 3 2 | 09/01/2023 | Ph.D. (2016)
Texas A&M
International
University | Fa 2017 – Su 2019
Assistant Professor
Westminster College

Fa 2019 – Present
Assistant Professor
Texas A&M University-Kingsville |

COLLEGE OF ENGINEERING

| | | | | | | |
|-------------------------|---|---|---|------------|--|--|
| Dr. Habib Ammari | Associate Professor
Electrical Engineering
and Computer Science | 3 | 2 | 09/01/2023 | Ph.D. (2008)
The University of
Texas at
Arlington | Fa 1997 – Su 2005
Assistant Professor (Tenure 1999)
University of Tunis (Tunisia) |
| | | | | | Ph.D. (1996)
Faculty of
Sciences of Tunis
(Tunisia) | Fa 2008 – Su 2011
Assistant Professor
Hofstra University
Fa 2011 – Su 2015
Associate Professor (Tenure 2014)
University of Michigan-Dearborn
Su 2015 – Su 2016
Associate Professor
Taif University (Saudi Arabia)
Fa 2016 – Su 2017
Associate Professor
Norfolk State University
Fa 2017 – Su 2019
Associate Professor
Fordham University
Fa 2019 – Present
Associate Professor
Texas A&M University-Kingsville |
| Dr. Hani Zakaria Girgis | Assistant Professor
Electrical Engineering
and Computer Science | 3 | 2 | 09/01/2023 | Ph.D. (2008) The
State University
of New York | Fa 2014 – Sp 2019
Assistant Professor
University of Tulsa
Fa 2019 – Present
Assistant Professor
Texas A&M University-Kingsville |

* Each university determines, through a review process, the number of years each faculty member will be awarded tenure based on his/her dossier.