



Agenda Items
Meeting
of the
Board of Regents

February 9, 2023



**MEETING OF THE BOARD OF REGENTS
THE TEXAS A&M UNIVERSITY SYSTEM
February 9, 2023
College Station, Texas**

REGULAR AGENDA ITEMS

1. COMMITTEE ON FINANCE

No agenda items

2. COMMITTEE ON AUDIT

No agenda items

3. COMMITTEE ON BUILDINGS AND PHYSICAL PLANT

- 3.1 Approval of the Project Scope and Budget, Appropriation for Construction Services, and Approval for Construction for the Infrastructure, Dock Improvements and Ship FF&E - Ph I Project, Texas A&M University at Galveston, Texas (Project No. 10-3353), A&M System
- 3.2 Approval of the Project Scope (Early Procurement) and Budget, Appropriation for Partial Construction Services, and Approval for Partial Construction (Early Procurement) for the Convocation Center Project, Tarleton State University, Stephenville, Texas (Project No. 04-3396), A&M System
- 3.3 Approval of the Project Scope and Revised Budget, Appropriation for Construction Services, and Approval for Construction for the Nuclear Engineering Education Building Project, Texas A&M Engineering Experiment Station, College Station, Texas (Project No. 28-3324), A&M System
- 3.4 Approval to Amend the FY 2023-FY 2027 Texas A&M University System Capital Plan to Increase the Project Planning Amount for the Texas A&M – Fort Worth Law & Education Building Project and Appropriate Funds for Pre-Construction Services for The Texas A&M University System with an FY 2023 Start Date (Project No. 01-3359), A&M System
- 3.5 Approval of the Revised Project Budget, Appropriation for Construction Services, and Approval for Construction for the Propulsion Test Facility at the TEES Turbomachinery Lab Project, Texas A&M Engineering Experiment Station, College Station, Texas (Project No. 2021-07747), TEES
- 3.6 Approval to Amend the FY 2023-FY 2027 Texas A&M University System Capital Plan to Add the Texas A&M Health ESCO 2023 Project for Texas A&M University Health Science Center with an FY 2023 Start Date (Project No. 23-3412), A&M System

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 3.7 Approval to Amend the FY 2023-FY 2027 Texas A&M University System Capital Plan to Increase the Project Planning Amount, and Appropriate Funds for Pre-Construction Services and Related Project Costs for the Engineering Classroom & Research Building Project for Texas A&M University at Galveston with an FY 2023 Start Date (Project No. 10-3381), A&M System
- 3.8 Approval to Amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to Increase the Project Planning Amount, and Appropriate Funds for Pre-Construction Services and Related Project Costs for the Infrastructure, Dock Improvements and Ship FF&E - Ph II Project for Texas A&M University at Galveston with an FY 2023 Start Date (Project No. 10-3354), A&M System

Informational Report

Report of System Construction Projects Authorized by the Board

4. COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

No agenda items

5. THE TEXAS A&M UNIVERSITY SYSTEM BOARD OF REGENTS (*not assigned to Committee*)

Executive Session Items

- 5.1 *Authorization for the Disposition of Approximately 364.08 Acres of Land Located in San Saba County, Texas, Tarleton
- 5.2 *Authorization for the Disposition of Approximately 450.97 Acres of Land Located in San Saba County, Texas, Tarleton
- 5.3 *WITHDRAWN

Regular Agenda Items (not Executive Session)

- 5.4 Reappointment of Members to the Board of Directors of The University of Texas/Texas A&M Investment Management Company, BOR
- 5.5 Appointment of Member to the University Lands Advisory Board, BOR

6. CONSENT AGENDA ITEMS

The Texas A&M University System/Board of Regents

- 6.1 Approval of Minutes
- 6.2 Approval of FY 2024 Operating Budget Guidelines
- 6.3 Granting of the Title of Emeritus, February 2023
- 6.4 Confirmation of Appointment and Commissioning of Peace Officers

**Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.*

- 6.5 Approval of Non-substantive Revisions to System Policy 07.04, Benefits, Gifts and Honoraria
- 6.6 Approval of Substantive Revisions to System Policy 11.09, Low-Producing Degree Programs
- 6.7 Approval of Non-substantive Revisions to System Policies 13.03, Texas Public Educational Grants, and 51.03, Art Acquisitions for New and Renovated Facilities
- 6.8 Approval of Substantive Revisions to System Policies 15.02, Export Controls Program Management, and 15.05, System Research Security Office
- 6.9 Approval of Substantive Revisions to System Policy 29.01, Information Resources

Prairie View A&M University

- 6.10 Granting of Faculty Development Leave for FY 2023

Tarleton State University

- 6.11 Authorization to Award an Honorary Degree to Mr. Sam H. Pack
- 6.12 *Naming of an Office within Traditions South Building
- 6.13 *Naming of the Auditorium within Tarleton Welcome Center
- 6.14 *Naming of Two Interior Stalls within the Doty Rodeo Complex

Texas A&M International University

- 6.15 Granting of Faculty Development Leave for FY 2024

Texas A&M University

- 6.16 Granting of Faculty Development Leave for FY 2024
- 6.17 Approval of Academic Tenure, February 2023
- 6.18 *Authorization to Establish Four Quasi-Endowments in the System Endowment Fund
- 6.19 Approval for Dr. Xiaotong Song, a System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of Cellula BioPharma, Inc., a Business Entity that Proposes to License Technology from the A&M System
- 6.20 Approval for Dr. Robert Tsai, a System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of CADRx Inc., a Business Entity that Proposes to License Technology from the A&M System

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- 6.21 Approval for Dr. M. Karen Newell-Rogers, a System Employee, to Serve as an Officer of BCell Solutions, Inc., a Business Entity that has Licensed Technology from the A&M System
- 6.22 Approval of a New Bachelor of Science Degree Program with a Major in Financial Planning, and Authorization to Request Approval from the Texas Higher Education Coordinating Board
- 6.23 Approval of a New Undergraduate Degree Program with a Major in Journalism Leading to a Bachelor of Arts or a Bachelor of Science, and Authorization to Request Approval from the Texas Higher Education Coordinating Board
- 6.24 Approval of a New Bachelor of Arts Degree Program with a Major in International Affairs, and Authorization to Request Approval from the Texas Higher Education Coordinating Board
- 6.25 *Authorization for the President to Negotiate and Execute Certain Specified Contracts \$500,000 or More
- 6.26 Authorization for the President to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025
- 6.27 Establishment of the Center for Greenhouse Gas Management in Agriculture and Forestry (*this item also listed under Texas A&M AgriLife Research*)
- 6.28 *Namings of Areas and Spaces In and Around Aggie Park
- 6.29 *Naming of the Business Education Complex Building Adjacent to the Wehner Building

Texas A&M University-Central Texas

No agenda items

Texas A&M University-Commerce

- 6.30 Establishment of the Texas A&M-Commerce Center for Gamebird Research and Education

Texas A&M University-Corpus Christi

No agenda items

Texas A&M University-Kingsville

- 6.31 Granting of Faculty Development Leave for FY 2024
- 6.32 Approval of Academic Tenure, February 2023

Texas A&M University-San Antonio

No agenda items

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Texas A&M University-Texarkana

- 6.33 Authorization to Award an Honorary Degree to Mr. C. Cary Patterson
- 6.34 Establishment of the Center for Financial Literacy and Investment

West Texas A&M University

- 6.35 Authorization to Award an Honorary Degree to Dr. Alan W. Keister
- 6.36 Authorization to Award an Honorary Degree to Mr. Bruce Thompson
- 6.37 *Naming of the Department of Accounting, Economics, and Finance
- 6.38 *Renaming of J Ferg Field at Bain-Schaeffer Buffalo Stadium

Texas A&M AgriLife Extension Service

- 6.39 Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

Texas A&M AgriLife Research

- 6.27 Establishment of the Center for Greenhouse Gas Management in Agriculture and Forestry (*also listed under Texas A&M*)
- 6.40 Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

Texas A&M Engineering Experiment Station

- 6.41 Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025
- 6.42 *Naming of the Industrial Distribution Building

Texas A&M Forest Service

No agenda items

Texas A&M Engineering Extension Service

No agenda items

Texas A&M Veterinary Medical Diagnostic Laboratory

- 6.43 Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

Texas A&M Transportation Institute

No agenda items

Texas Division of Emergency Management

No agenda items

A&M System	The Texas A&M University System
A&M-Central Texas	Texas A&M University-Central Texas
A&M-Commerce	Texas A&M University-Commerce
A&M-Corpus Christi	Texas A&M University-Corpus Christi
A&M-San Antonio	Texas A&M University-San Antonio
A/E.....	Architect/Engineer
AgriLife Extension.....	Texas A&M AgriLife Extension Service
AgriLife Research	Texas A&M AgriLife Research
BOR	Board of Regents
FP&C.....	Facilities Planning and Construction
POR.....	Program of Requirements
PUF	Permanent University Fund
PVAMU.....	Prairie View A&M University
RELLIS	Respect, Excellence, Leadership, Loyalty, Integrity and Selfless Service
RFS.....	Revenue Financing System
TAMHSC	Texas A&M Health Science Center
TAMIU	Texas A&M International University
TAMUG.....	Texas A&M University at Galveston
TAMUT	Texas A&M University-Texarkana
Tarleton.....	Tarleton State University
TEES.....	Texas A&M Engineering Experiment Station
TEEX.....	Texas A&M Engineering Extension Service
Texas A&M at Qatar.....	Texas A&M University at Qatar
Texas A&M.....	Texas A&M University
Texas A&M-Kingsville.....	Texas A&M University-Kingsville
TDEM.....	Texas Division of Emergency Management
TFS.....	Texas A&M Forest Service
THECB.....	Texas Higher Education Coordinating Board
TTI.....	Texas A&M Transportation Institute
TVMDL.....	Texas A&M Veterinary Medical Diagnostic Laboratory
UTIMCO.....	The University of Texas/Texas A&M Investment Management Company
WTAMU.....	West Texas A&M University

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Agenda Item No. 6.1

**THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Board of Regents
February 1, 2023**

Members, Board of Regents
The Texas A&M University System

Subject: Approval of Minutes

I recommend adoption of the following minute order:

“The following minutes are approved:

**November 10, 2022, Regular Meeting,
November 11, 2022 Special Workshop Meeting, and
December 7, 2022, Special Telephonic Meeting.”**

Respectfully submitted,

Vickie Burt Spillers
Executive Director

Attachments (3)

MINUTES

REGULAR MEETING

BOARD OF REGENTS

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

November 10, 2022

(Approved February 9, 2023)

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MINUTES

REGULAR MEETING BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM

November 10, 2022

CONVENE

Chairman Tim Leach convened a regular meeting of the Board of Regents of The Texas A&M University System at 8:01 a.m., Thursday, November 10, 2022, in the Board Meeting Room on the campus of Texas A&M University, College Station, Texas.

The following members of the Board were present:

Mr. Tim Leach, Chairman
Mr. Bill Mahomes, Vice Chairman
Mr. Robert L. Albritton
Mr. Randy Brooks
Mr. Jay Graham
Mr. Michael A. Hernandez III
Ms. Elaine Mendoza
Mr. Cliff Thomas
Mr. Michael J. Plank
Mr. Demetrius Harrell, Student Regent

RECESS TO EXECUTIVE SESSION

Chairman Leach announced that the Board would recess to executive session as permitted by Chapter 551 of the Texas Government Code. He said in accordance with the law, no final action, decision or vote with regard to any matter considered in executive session would be made or taken.

(Note: The Board met in executive session from 8:05 a.m. until 2:30 p.m.)

RECONVENE

Chairman Leach reconvened the meeting in open session at 2:45 p.m., in Bethancourt Ballroom, Memorial Student Center, College Station, Texas, with a quorum present.

INVOCATION

The invocation was presented by Mr. Case Harris, a senior Business Honors and Finance major at Texas A&M University and Student Body President.

CHAIRMAN’S REMARKS

Chairman Leach welcomed everyone, said 2022 has been a productive and successful year, and The Texas A&M University System continues to serve Texas, the nation and the world with its emphasis on teaching, research and service.

Chairman Leach said that later in the agenda, the Board would consider designating 12 faculty members and 11 agency employees from across the A&M System as Regents Professors and Regent Fellows. He said this program was created in 1996 so that the Board could recognize outstanding professors and agency professionals. He added that this year’s honorees join 279 faculty members who have been designated Regents Professors and 164 agency professionals who have been recognized as Regents Fellows. He expressed the Board’s gratitude for a job well done.

CHANCELLOR’S REMARKS

Chancellor John Sharp provided highlights of the accomplishments of the A&M System (on file in the Office of the Board of Regents).

UPDATE - TEXAS HIGHER EDUCATION COORDINATING BOARD

Dr. Fred Farias, Chair of the Texas Higher Education Coordinating Board (THECB), provided a presentation of the THECB statewide strategic plan for higher education -- “Building a Talent Strong Texas” (*on file with the Office of the Board of Regents*).

RECESS AND RECONVENE

Chairman Leach recessed the meeting at 3:10 p.m.

(Note: On Wednesday, November 9, The Committee on Buildings and Physical Plant convened at 3:02 p.m. and adjourned at 3:58 p.m. The Committee on Audit convened at 4:00 p.m. and adjourned at 4:27 p.m. On November 10, the Committee on Academic and Student Affairs convened at 3:11 p.m. and adjourned at 3:56 p.m., the Committee on Finance convened at 3:56 p.m. and adjourned at 4:00 p.m.).

Chairman Leach reconvened the meeting at 4:00 p.m.

REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Regent Graham, Chairman of the Committee on Academic and Student Affairs, said the committee met earlier in the day and received a presentation from Dr. James Hallmark, Vice Chancellor for Academic and Student Affairs, on enrollment at A&M System universities in the context of national concerns about the return on investment of a college degree and of the affordability of a college degree. Regent Graham said the committee would continue to monitor those efforts to assure that our universities are meeting the needs of our students in Texas.

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**REPORT FROM THE COMMITTEE ON FINANCE**

Regent Albritton, Chairman of the Committee on Finance, said the committee met earlier the same day and considered Item 1.1 regarding approval of a proposed new undergraduate tuition and fee structure at Texas A&M University, Texas A&M University at Galveston, and the Texas A&M Health Science Center. Regent Albritton said the committee recommended approval of this item by the full Board.

On motion of Regent Mendoza seconded by Regent Plank, and by a unanimous vote, the following minute order was approved (167).

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MINUTE ORDER 167-2022 (ITEM 1.1)

**APPROVAL OF THE PROPOSED NEW UNDERGRADUATE
TUITION AND FEE STRUCTURE EFFECTIVE WITH
THE FALL 2023 SEMESTER FOR TEXAS A&M UNIVERSITY,
TEXAS A&M UNIVERSITY AT GALVESTON,
AND TEXAS A&M HEALTH SCIENCE CENTER,
THE TEXAS A&M UNIVERSITY SYSTEM**

All public hearings required by law have been properly conducted in accordance with the Texas Education Code.

The request for new undergraduate tuition and fee structure for Texas A&M University, Texas A&M University at Galveston, and Texas A&M Health Science Center, as shown on the attached exhibit, is approved to be effective with the fall 2023 semester.

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**REPORT FROM THE COMMITTEE ON AUDIT**

Regent Hernandez, Chairman of the Committee on Audit, said they met earlier the same day and received several reports from Mr. Charlie Hrcir, Chief Auditor, including the monthly audit report, audit-tracking report and the fiscal 2022 annual internal audit report. Regent Hernandez said the internal audit department has continued to meet its audit tracking measures and customer service measures. He added that it was good to see that we continue to have a very experienced audit team working for the System.

**REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Regent Plank, Chairman of the Committee on Buildings and Physical Plant, said the committee met the previous day at which time nineteen items were presented for consideration and two briefings were received related to campus planning. He briefly described Items 3.1

through 3.19, which had received committee approval, and recommended these items to the full Board for approval.

On motion of Regent Mahomes, seconded by Regent Brooks, and by a unanimous vote, the following minute orders were approved (168-186)

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MINUTE ORDER 168-2022 (ITEM 3.1)

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND
APPROVAL FOR CONSTRUCTION FOR
THE BAIN ATHLETIC EXPANSION PROJECT,
WEST TEXAS A&M UNIVERSITY, CANYON, TEXAS
(PROJECT NO. 18-3363),
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$8,979,500 for the Bain Athletic Expansion Project is approved.

The amount of \$5,479,500 is appropriated from Account No. 01-083538 Revenue Financing System Debt Proceeds (Investment Earnings), and the amount of \$2,880,000 is appropriated from Account No. 18-871328 Bain Athletic Expansion, for construction services and related project costs.

The Bain Athletic Expansion Project, West Texas A&M University, Canyon, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 169-2022 (ITEM 3.2)

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND
APPROVAL FOR CONSTRUCTION FOR THE
STUDENT SERVICES BUILDING PROJECT,
TEXAS A&M UNIVERSITY-COMMERCE, COMMERCE, TEXAS
(PROJECT NO. 21-3337),
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$19,500,000 for the Student Services Building Project is approved.

The amount of \$15,000,000 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds, (HEF), and the amount of \$2,550,000 is appropriated from Account No. 21-805045 HEF – Welcome Center Construction, for construction services and related project costs.

The Student Services Building Project, Texas A&M University-Commerce, Commerce, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 170-2022 (ITEM 3.3)

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND
APPROVAL FOR CONSTRUCTION FOR
THE STUDENT HOUSING PHASE II PROJECT,
TEXAS A&M UNIVERSITY-SAN ANTONIO, SAN ANTONIO, TEXAS
(PROJECT NO. 25-3309),
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$32,500,000 for the Student Housing Phase II Project is approved.

The amount of \$29,250,000 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds, (Housing Revenue), for construction services and related project costs.

The Student Housing Phase II Project, Texas A&M University-San Antonio, San Antonio, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 171-2022 (ITEM 3.4)

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES,
AND APPROVAL FOR CONSTRUCTION FOR
THE RELLIS CAMPUS INFRASTRUCTURE 4B PROJECT,
THE TEXAS A&M UNIVERSITY SYSTEM RELLIS CAMPUS,
BRYAN, TEXAS (PROJECT NO. 26-3365),
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a project budget of \$7,744,000 for the RELLIS Campus Infrastructure 4B Project is approved.

The amount of \$6,969,600 is appropriated from Account No. 01-084243, Permanent University Fund Debt Proceeds (AUF), for construction services and related project costs.

The RELLIS Campus Infrastructure 4B Project, The Texas A&M University System RELLIS Campus, Bryan, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

MINUTE ORDER 172-2022 (ITEM 3.5)

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES,
AND APPROVAL FOR REMAINING CONSTRUCTION FOR
THE BRIGHT AREA DEVELOPMENT PROJECT
TEXAS A&M UNIVERSITY, COLLEGE STATION, TEXAS
(PROJECT NO. 02-3343),
THE TEXAS A&M UNIVERSITY SYSTEM**

The revised project scope along with a project budget of \$235,735,550 for the Bright Area Development Project is approved. The amount of \$82,500,000 is appropriated from Account No. 01-083538, Revenue Financing System Debt Proceeds (Gifts), and the amount of \$735,550 is appropriated from Account No. 02-021614, Institutional Development-Bequest, for construction services and related project costs.

The Student-Athlete Academic & Wellness Center, Bright-Slocum Center Texas A&M Football, East Plazas, Ceremonial Drives, and Parking portion of the Bright Area Development Project, Texas A&M University, College Station, Texas, are approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 173-2022 (ITEM 3.6)

**APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND
APPROVAL FOR CONSTRUCTION FOR THE PARKING GARAGE PROJECT,
TARLETON STATE UNIVERSITY, STEPHENVILLE, TEXAS
(PROJECT NO. 04-3326),
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a revised project budget of \$41,000,000 for the Parking Garage Project is approved.

The amount of \$37,900,000 is appropriated from Account No. 01-083538 Revenue Financing System Debt Proceeds, (Parking Revenue), for construction services and related project costs.

The Parking Garage Project, Tarleton State University, Stephenville, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 174-2022 (ITEM 3.7)

**APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND
APPROVAL FOR CONSTRUCTION FOR THE BORLAUG SOUTHERN
CROP IMPROVEMENT CENTER RENOVATIONS PROJECT,
TEXAS A&M AGRILIFE RESEARCH, COLLEGE STATION, TEXAS
(PROJECT NO. 06-3344),
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a revised project budget of \$60,000,000 for the Borlaug Southern Crop Improvement Center Renovations Project is approved.

The amount of \$21,870,799 is appropriated from Account No. 01-084243 Permanent University Fund Debt Proceeds (AUF), the amount of \$11,000,000 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds (Indirect Cost Recoveries), the amount of \$8,099,554 is appropriated from Account No. 06-506450 ARS Grant Funds, the amount of \$3,462,500 is appropriated from Account No. 02-411511 GURI, the amount of \$6,462,500 is appropriated from Account No. 02-021502 Institute for Advanced Health, and the amount of \$4,204,201 is appropriated from Account No. 02-808823 Ag Construction/Renovations, for construction services and related project costs.

The Borlaug Southern Crop Improvement Center Renovations Project, Texas A&M AgriLife Research, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received

from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 175-2022 (ITEM 3.8)

**APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET, AND
APPROPRIATION FOR ADDITIONAL CONSTRUCTION SERVICES FOR
THE TEES DETONATION RESEARCH TEST FACILITY PROJECT,
TEXAS A&M ENGINEERING EXPERIMENT STATION, BRYAN, TEXAS
(PROJECT NO. 28-3341),
THE TEXAS A&M UNIVERSITY SYSTEM**

The revised project scope along with a project budget of \$9,500,000 for the TEES Detonation Research Test Facility Project is approved.

The amount of \$4,500,000 is appropriated from Account No. 02- 808816 TAMU Capital Project Contingency, for additional construction services and related project costs.

MINUTE ORDER 176-2022 (ITEM 3.9)

**APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES AND APPROVAL FOR
CONSTRUCTION FOR THE RECREATION CENTER PROJECT,
TEXAS A&M UNIVERSITY-SAN ANTONIO, SAN ANTONIO, TEXAS
(PROJECT NO. 25-3305),
THE TEXAS A&M UNIVERSITY SYSTEM**

The revised project scope along with a project budget of \$19,200,000 for the Recreation Center Project is approved.

The amount of \$11,000,000 is appropriated from Account No. 01-083538 Revenue Financing System Debt Proceeds (Rec Sports Fees), the amount of \$3,000,000 is appropriated from Account No. 01-084243 Permanent University Fund Debt Proceeds (AUF), the amount of \$2,200,000 is appropriated from Account No. 25-318099 Recreational Sports Reserves, and the amount of \$1,200,000 is appropriated from Account No. 25-022300 Designated Tuition Reserve, for construction services and related project costs.

The Recreation Center Project, Texas A&M University-San Antonio, San Antonio, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 177-2022 (ITEM 3.10)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO COMBINE
THE HEALTH SCIENCES EDUCATION AND RESEARCH CENTER AND
THE WESTERN HEMISPHERIC TRADE CENTER EXPANSION PROJECTS
INTO THE HEALTH SCIENCES EDUCATION AND RESEARCH CENTER
AND WESTERN HEMISPHERIC TRADE CENTER EXPANSION PROJECT,
AND APPROPRIATION FOR PRE-CONSTRUCTION SERVICES,
TEXAS A&M INTERNATIONAL UNIVERSITY, LAREDO, TEXAS
(PROJECT NO. 16-3382),
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope along with a revised project budget of \$71,200,000 for the Health Sciences Education and Research Center and Western Hemispheric Trade Center Expansion Project is approved.

The amount of \$7,120,000 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds (CCAP), for pre-construction services and related project costs.

Funding previously identified for the Fine and Performing Arts Addition (Project No. 16-3393) is reallocated to the Health Sciences Education and Research Center and Western Hemispheric Trade Center Expansion Project.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 178-2022 (ITEM 3.11)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN
TO COMBINE THE RENOVATION OF THE EDUCATION BUILDING
AND THE HEALTH/SAFETY UPGRADES PROJECTS
INTO THE RENOVATION OF THE EDUCATION BUILDING
AND HEALTH/SAFETY UPGRADES PROJECT FOR
WEST TEXAS A&M UNIVERSITY (PROJECT NO. 18-3364),
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to combine the Renovation of the Education Building and the Health/Safety Upgrades Projects into the Renovation of the Education Building and Health/Safety Upgrades Project for West Texas A&M University with an FY 2023 start date and a total planning amount of \$44,922,833 is approved.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 179-2022 (ITEM 3.12)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN
TO ADD THE AGRILIFE VERNON CAMPUS STORM REPAIRS PROJECT
FOR TEXAS A&M AGRILIFE RESEARCH WITH AN FY 2023 START DATE,
APPROPRIATION FOR REIMBURSEMENT FOR EMERGENCY REPAIRS
AND APPROPRIATION FOR PRE-CONSTRUCTION SERVICES
(PROJECT NO. 06-3407),
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to add the AgriLife Vernon Campus Storm Repairs Project for Texas A&M AgriLife Research with an FY 2023 start date and a total planning amount of \$14,000,000 is approved.

Contingent upon the completion of the Program of Requirements, the amount of \$1,400,000 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Indirect Cost Recoveries), for pre-construction services and related project costs and the amount of \$1,516,522.15 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Indirect Cost Recoveries), for reimbursement to AgriLife Research from project funds for expenditures related to emergency repairs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 180-2022 (ITEM 3.13)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN
TO ADD THE OLSEN FIELD AT BLUE BELL PARK
RENOVATIONS PROJECT FOR TEXAS A&M UNIVERSITY
WITH AN FY 2025 START DATE (PROJECT NO. 02-3403),
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to add the Olsen Field at Blue Bell Park Renovations Project for Texas A&M University with an FY 2025 start date and a total planning amount of \$60,000,000 is approved.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 181-2022 (ITEM 3.14)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO ADD
THE WEST CAMPUS PLAYER DEVELOPMENT CENTER AND
ELLIS FIELD RENOVATIONS PROJECT FOR TEXAS A&M UNIVERSITY
WITH AN FY 2024 START DATE (PROJECT NO. 02-3404),
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to add the West Campus Player Development Center and Ellis Field Renovations Project for Texas A&M University with an FY 2024 start date and a total planning amount of \$25,000,000 is approved.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 182-2022 (ITEM 3.15)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN
TO ADD THE TAMU OUTDOOR COMPETITION
THROWS AND WARMUP TRACK PROJECT FOR
TEXAS A&M UNIVERSITY WITH A FY 2024 START DATE
(PROJECT NO. 2022-07909),
TEXAS A&M UNIVERSITY**

The request to amend the FY 2023 – FY 2027 Texas A&M University System Capital Plan to add the TAMU Outdoor Competition Throws and Warmup Track Project for Texas A&M University with an FY 2024 start date and a total planning amount of \$9,000,000 is approved.

MINUTE ORDER 183-2022 (ITEM 3.16)

**APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION
FOR CONSTRUCTION SERVICES, AND APPROVAL FOR
CONSTRUCTION FOR THE INTERIOR FINISHES RENOVATION
DUNN HALL PHASE I PROJECT,
TEXAS A&M UNIVERSITY, COLLEGE STATION, TEXAS
(SSC PROJECT NO. 2021-07748),
TEXAS A&M UNIVERSITY**

The project scope along with a project budget of \$6,095,540 for the Interior Finishes Renovation Dunn Hall Phase I Project is approved.

The amount of \$5,485,986 is appropriated from Account No. 02-808818, Capital Renewal/DM Housing, for construction services and related project costs.

The Interior Finishes Renovation Dunn Hall Phase I Project, Texas A&M University, College Station, Texas, is approved for construction.

MINUTE ORDER 184-2022 (ITEM 3.17)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO
MODIFY THE PROJECT AMOUNT AND APPROVAL OF
THE REVISED PROJECT SCOPE AND BUDGET FOR
THE RESEARCH ADMINISTRATION BUILDING PROJECT FOR
TARLETON STATE UNIVERSITY (PROJECT NO. 07-22-0069),
TARLETON STATE UNIVERSITY**

The project scope along with a project budget of \$7,000,000 for the Research Administration Building Project is approved.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

MINUTE ORDER 185-2022 (ITEM 3.18)

**APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET,
APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR
CONSTRUCTION FOR THE BLV HVAC REPLACEMENT PROJECT,
TEXAS A&M UNIVERSITY-TEXARKANA, TEXARKANA, TEXAS
(PROJECT NO. 2022-TAMUT-214),
TEXAS A&M UNIVERSITY-TEXARKANA**

The revised project scope along with a project budget of \$6,430,152 for the BLV HVAC Replacement Project is approved.

The amount of \$1,980,152 is appropriated from Account No. 22-020900 SSC – Repair & Maintenance Reserves, the amount of \$1,500,000 is appropriated from Account No. 22-022100 HEERF Lost Revenue Recovery, the amount of \$1,380,000 is appropriated from Account No. 22-041000 Department of Education Financial Aid, and the amount of \$950,000 is appropriated from Account No. 22-029910 Designated Reserves, for construction services and related project costs.

AC Replacement Project, Texas A&M University-Texarkana, Texarkana, Texas, is approved for construction.

MINUTE ORDER 186-2022 (ITEM 3.19)

**APPROVAL TO AMEND THE FY 2023 – FY 2027
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN PROJECT AMOUNT,
APPROVAL OF THE REVISED PROJECT SCOPE AND BUDGET,
APPROPRIATION OF ADDITIONAL FUNDS FOR
CONSTRUCTION SERVICES AND RELATED PROJECT COSTS,
AND APPROVAL FOR CONSTRUCTION OF THE
TEXAS A&M FOREST SERVICE HUDSON OFFICE, LUFKIN, TEXAS
(PROJECT NO. TFS 818021),
TEXAS A&M FOREST SERVICE**

The revised project scope along with a project budget of \$5,000,000 for the Hudson Office Project is approved.

The amount of \$600,000 is appropriated from Account 11-818023, PUF-Fredericksburg Office, the amount of \$300,000 is appropriated from Account 11-818024 PUF-Fredericksburg Equipment Maintenance Building, the amount of \$528,000 is appropriated from Account 11-818025, PUF-McGregor Office, and \$271,000 is appropriated from Account No. 11-014214, Surplus Equipment Sales, for construction services and related project costs.

The Hudson Office Project, Texas A&M Forest Service, Lufkin, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

ADDITIONAL ITEMS CONSIDERED BY THE BOARD

Chairman Leach reported that Items 5.1 through 5.9. were considered during executive session.

On motion of Regent Brooks, seconded by Regent Graham, and by a unanimous vote, the following minute order was approved (187 through 195):

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**MINUTE ORDER 187-2022 (ITEM 5.1)**

**AUTHORIZATION TO NEGOTIATE A POTENTIAL  
SETTLEMENT OF A LAWSUIT IN THE MATTER OF  
SANDRA VALERIE GREEN V. TEXAS A&M UNIVERSITY  
AND TEXAS A&M ENGINEERING EXPERIMENT STATION,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Chancellor of The Texas A&M University System, or designee, is authorized to negotiate a potential settlement of a lawsuit in the matter of *Sandra Valerie Green v. Texas A&M University and Texas A&M Engineering Experiment Station*, or to proceed with defending against the litigation, in coordination with the Attorney General's Office, if an acceptable settlement cannot be reached.

**MINUTE ORDER 188-2022 (ITEM 5.2)**

**AUTHORIZATION FOR THE DEPUTY CHANCELLOR  
TO NEGOTIATE AND EXECUTE AN ASSET PURCHASE AGREEMENT,  
INCLUDING A LEASE ASSIGNMENT AND AMENDMENT,  
AND OTHER RELATED DOCUMENTS IN CONNECTION WITH  
THE CHARLOTTE SHARP CHILDREN'S CENTER, LLC,  
TEXAS A&M UNIVERSITY**

The Deputy Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to negotiate and execute an asset purchase agreement, including a lease assignment and amendment, and other related documents in connection with the Charlotte Sharp Children's Center, LLC, and to take any and all additional actions deemed necessary to carry out the intents and purposes of these agreements.

**MINUTE ORDER 189-2022 (ITEM 5.3)**

**AUTHORIZATION FOR THE PRESIDENT  
TO NEGOTIATE AND EXECUTE  
DEFINITIVE AGREEMENTS AND OTHER RELATED DOCUMENTS  
IN CONNECTION WITH A HEALTHCARE  
PROFESSIONAL SERVICES ARRANGEMENT,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute definitive agreements and other related documents in connection with a healthcare professional services arrangement, and further authorizes the president to take all actions necessary to carry out the intents and purposes of these agreements, subject to review for legal form and sufficiency by the Office of General Counsel.

**MINUTE ORDER 190-2022 (ITEM 5.4)**

**AUTHORIZATION TO NEGOTIATE AND EXECUTE AN  
INTERLOCAL AGREEMENT FOR USE OF TENNIS COURTS IN  
TRAVIS BRYAN MIDTOWN PARK LOCATED IN BRAZOS COUNTY, TEXAS,  
TEXAS A&M UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to negotiate and enter into an Interlocal Agreement with the City of Bryan for use of tennis courts in Travis Bryan Midtown Park located in Brazos County, Texas, and to take any and all additional actions, and execute any and all ancillary documents deemed necessary to consummate the transaction.

**MINUTE ORDER 191-2022 (ITEM 5.5)**

**AUTHORIZATION FOR THE PRESIDENT TO  
NEGOTIATE AND EXECUTE AN AMENDED AGREEMENT AND  
OTHER RELATED DOCUMENTS IN CONNECTION WITH  
THE PURCHASE OF ELECTRICITY IN FY 2023 THROUGH FY 2037  
WITH BRYAN TEXAS UTILITIES,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute an amended agreement and other related documents in connection with the purchase of electricity in FY 2023 through FY 2037 with Bryan Texas Utilities, subject to review for legal form and sufficiency by the Office of General Counsel.

**MINUTE ORDER 192-2022 (ITEM 5.6)**

**AUTHORIZATION TO NEGOTIATE A MASTER AGREEMENT  
AND ONE OR MORE GROUND LEASES FOR THE  
DEVELOPMENT OF THE TEXAS A&M UNIVERSITY SYSTEM  
FORT WORTH CAMPUS LOCATED IN TARRANT COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Chancellor of The Texas A&M University System, or designee, is authorized to negotiate a master agreement and one or more ground leases for the development of The Texas A&M University System Fort Worth Campus in Tarrant County, Texas.

**MINUTE ORDER 193-2022 (ITEM 5.7)**

**AUTHORIZATION FOR THE PRESIDENT OF  
TEXAS A&M UNIVERSITY-SAN ANTONIO TO  
NEGOTIATE AND EXECUTE CONTRACTS BETWEEN BOTH THE  
CITY OF SAN ANTONIO AND TEXAS A&M UNIVERSITY-SAN ANTONIO  
AS WELL AS WORKFORCE SOLUTIONS ALAMO AND  
TEXAS A&M UNIVERSITY-SAN ANTONIO IN CONNECTION WITH  
THE FUNDING FOR THE CONSTRUCTION OF  
THE EDUCARE SAN ANTONIO FACILITY,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University-San Antonio to negotiate and execute two contracts, one with the City of San Antonio and one with Workforce Solutions Alamo, to provide funding for the construction of the Educare San Antonio Facility, subject to review for legal form and sufficiency by the Office of General Counsel.

**MINUTE ORDER 194-2022 (ITEM 5.8)**

**AUTHORIZATION FOR THE DISPOSITION OF  
APPROXIMATELY 2.5 ACRES IN THE SOUTH PORTION OF  
THE TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER'S CAMPUS  
LOCATED ON HIGHWAY 47, BRYAN, BRAZOS COUNTY, TEXAS,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, having found a legitimate public purpose for the transfer of property to Brazos County, that there are adequate controls in place to insure that the public purpose is accomplished, and that the consideration received for the transfer of property is adequate, authorizes the Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, to negotiate, execute and deliver the documents necessary for the disposition of one of two locations to Brazos County, one of which is approximately 2.66 acres and the other of which is approximately 2.4 acres, in the south portion of the Texas A&M University Health Science Center's campus located on Highway 47, Bryan, Brazos County, Texas, and to take any and all additional actions, and execute any and all ancillary documents deemed necessary, to consummate the transaction.

**MINUTE ORDER 195-2022 (ITEM 5.9)**

**NAMING OF  
DR. TOMIKIA P. LEGRANDE  
AS SOLE FINALIST FOR THE POSITION OF  
PRESIDENT OF PRAIRIE VIEW A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Dr. Tomikia P. LeGrande is hereby named the sole finalist for the position of President of Prairie View A&M University. As required by state law, final action may be taken after the 21-day notice is given.

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CONSENT AGENDA ITEMS

(Note: Item 6.28 was taken out of order.)

Chairman Leach said that he wanted to note for the record the he and Regent Thomas recused themselves from any discussion or consideration of this item.

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On motion of Regent Brooks, seconded by Regent Graham, and by a unanimous vote, the following minute order was approved (196):

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MINUTE ORDER 196-2049 (ITEM 6.28)

**NAMINGS OF AREAS AND SPACES WITHIN AGGIE PARK,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the following areas and spaces within Aggie Park on the campus of Texas A&M University:

- Performance Pavilion – “Wood Stage, Susan D. ’89 and Anthony J. ’90 Wood”
- War Hymn Plaza – “Lafield Plaza, Michele and Jack Lafield ’72”
- Throckmorton Picnic Grove – “Philpy Picnic Grove, Sarah A. ’84 and Mark A. ’77 Philpy”
- Flagpole in Aggie Park on Houston Street Adjacent to Boardwalk and Lake – “Chancellor’s Century Council Flagpole”
- Multi- Purpose Building – “Stephen F. Brauer, Jr. ’02 Center”
- Grand Hall – Fischer Hall, “SuSu and Mark Fischer ’72”
- Pillar of the Aggie Network in the Ring Lawn – “SuSu and Mark Fischer ’72”
- Pillar of the Aggie Network in the Ring Lawn – “Amy B. ’84 and Timothy A. ’82 Leach”
- Pillar of the Aggie Network in the Ring Lawn – “Joanie M. and Arch H. ‘Beaver’ Aplin, III ’80”
- Pillar of the Aggie Network in the Ring Lawn – “Cathy and Clifton L. Thomas, Jr. ’72”

- Pillar of the Aggie Network in the Ring Lawn – “Shirley T. and Joseph B. ‘Joe’ Swinbank ’74”
- Pillar of the Aggie Network in the Ring Lawn – “Jill C. ’83 and Edwin J. ‘Joe’ ’82 Wright”
- Alumni Center Patio – “Trey and Alexis Yates ’17 Patio”
- Pavilion Path – “Yates Family Path”
- Pillar of the Aggie Network in the Ring Lawn – “Rhonda and Jeff Miller ’88”
- Pillar of the Aggie Network in the Ring Lawn – “David L. Coolidge ’87”

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Chairman Leach presented Items 6.1 through 6.27 and 6.29 through 6.54. The Board took action as set forth below (197-249):

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MINUTE ORDER 197-2022 (ITEM 6.1)

**APPROVAL OF MINUTES,
THE TEXAS A&M UNIVERSITY SYSTEM**

The following minutes are approved:

August 10, 2022, Regular Meeting, and
August 10, 2022, Special Workshop Meeting

MINUTE ORDER 198-2022 (ITEM 6.2)

**DESIGNATION OF THE REGENTS PROFESSOR AWARDS
AND THE REGENTS FELLOW SERVICE AWARDS
FOR EXEMPLARY PERFORMANCE AND PROFESSIONAL SERVICE
DURING FISCAL YEAR 2021-22,
THE TEXAS A&M UNIVERSITY SYSTEM**

The Board of Regents of The Texas A&M University System hereby grants the designation of ‘Regents Professor’ for exemplary performance during FY 2021-22 to the following 12 faculty members, effective immediately:

- Dr. Bart Ballard, Texas A&M University-Kingsville
- Dr. Irene Calboli, Texas A&M University
- Dr. Chuleeporn "Nikki" Changchit, Texas A&M University-Corpus Christi
- Dr. Michael R. Daley, Texas A&M University-Central Texas
- Dr. Robert W. Haynes, Texas A&M International University
- Dr. R. Malatesha Joshi, Texas A&M University
- Dr. Reza Langari, Texas A&M University
- Dr. Jay Maddock, Texas A&M Health Science Center
- Dr. Samba Reddy, Texas A&M Health Science Center
- Dr. E. Gloria C. Regisford, Prairie View A&M University

Dr. Wendell Sadler, Tarleton State University
Dr. Bradford P. Wilcox, Texas A&M University

The Board of Regents of The Texas A&M University System hereby grants the designation of ‘Regents Fellow’ for exemplary professional service during FY 2021-22 to the following 11 agency service, extension and research professionals, effective immediately:

Dr. Rafael M. Aldrete, Texas A&M Transportation Institute
Dr. Michael Brewer, Texas A&M AgriLife Research
Dr. Paul DeLaune, Texas A&M AgriLife Research
Dr. Karen Dixon, Texas A&M Transportation Institute
Mr. Jay Hall, Texas Department of Emergency Management
Dr. Terry Hensley, Texas A&M Veterinary Medical Diagnostic Laboratory
Mr. Mark A. Posada, Texas A&M Engineering Extension Service
Mr. Dallas Renfrew, Texas A&M Engineering Extension Service
Mr. Robert "Skip" Richter, Texas A&M AgriLife Extension Service
Dr. Dana Tarter, Texas A&M AgriLife Extension Service
Mr. Billy Whitworth, Texas A&M Forest Service

MINUTE ORDER 199-2022 (ITEM 6.3)

**GRANTING OF THE TITLE OF EMERITUS, NOVEMBER 2022,
THE TEXAS A&M UNIVERSITY SYSTEM**

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the chancellor, and confers the title of “Emeritus” upon the individuals as shown in the attached exhibit, Emeritus Title List No. 23-01, and grants all rights and privileges of this title.

MINUTE ORDER 200-2022 (ITEM 6.4)

**CONFIRMATION OF APPOINTMENT AND
COMMISSIONING OF PEACE OFFICERS,
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with System Policy 34.06, Appointment, Commissioning and Authority of Peace Officers, the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in the exhibit, attached to the official minutes, subject to their taking the oath required of peace officers.

MINUTE ORDER 201-2022 (ITEM 6.5)

**APPROVAL OF FIRST NATIONAL BANK OF BELLVILLE
AS A SYSTEM DEPOSITORY,
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with The Texas A&M University System Policy 22.02, System Investment, First National Bank of Bellville is hereby approved as a depository for The Texas A&M University System.

MINUTE ORDER 202-2022 (ITEM 6.6)

**APPROVAL OF NON-SUBSTANTIVE
REVISIONS TO SYSTEM POLICIES 31.05,
EXTERNAL EMPLOYMENT AND EXPERT WITNESS,
AND 61.01, PUBLIC INFORMATION ACT COMPLIANCE,
THE TEXAS A&M UNIVERSITY SYSTEM**

The non-substantive revisions to System Policies 31.05, External Employment and Expert Witness, and 61.01, Public Information Act Compliance, as shown in the attached exhibits, are approved, effective immediately.

MINUTE ORDER 203-2022 (ITEM 6.7)

**APPROVAL OF NON-SUBSTANTIVE REVISIONS
TO SYSTEM POLICIES 34.03, ALCOHOLIC BEVERAGES AND
51.07, PRESERVATION OF HISTORIC PROPERTIES,
THE TEXAS A&M UNIVERSITY SYSTEM**

The non-substantive revisions to System Policies 34.03, Alcoholic Beverages and 51.07, Preservation of Historic Properties, as shown in the attached exhibits, are approved, effective immediately.

MINUTE ORDER 204-2022 (ITEM 6.8)

**NAMING OF THE
“LT. COL. BENNY L. LOCKETT AUDITORIUM,”
PRAIRIE VIEW A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the auditorium within the Carden-Waller Cooperative Extension Building on the campus of Prairie View A&M University the “Lt. Col. Benny L. Lockett Auditorium.”

MINUTE ORDER 205-2022 (ITEM 6.9)

**APPROVAL OF ACADEMIC TENURE, NOVEMBER 2022,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Tarleton State University as set forth in the exhibit, Tenure List No. 23-01.

MINUTE ORDER 206-2022 (ITEM 6.10)

**APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE PROGRAM
WITH A MAJOR IN AGRICULTURAL EDUCATION,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Bachelor of Science in Agricultural Education.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 207-2022 (ITEM 6.11)

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM
WITH A MAJOR IN CIVIL AND ENVIRONMENTAL ENGINEERING,
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE
TEXAS HIGHER EDUCATION COORDINATING BOARD,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Master of Science in Civil and Environmental Engineering.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 208-2022 (ITEM 6.12)

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM
WITH A MAJOR IN SPEECH-LANGUAGE PATHOLOGY,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Master of Science in Speech-Language Pathology.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 209-2022 (ITEM 6.13)

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM
WITH A MAJOR IN LOGISTICS AND SUPPLY CHAIN MANAGEMENT,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Master of Science in Logistics and Supply Chain Management.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 210-2022 (ITEM 6.14)

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM
WITH A MAJOR IN CONSTRUCTION AND MANAGEMENT,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Master of Science in Construction and Management.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 211-2022 (ITEM 6.15)

**APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM
WITH A MAJOR IN DATA SCIENCE,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Master of Science in Data Science.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 212-2022 (ITEM 6.16)

**ADOPTION OF A RESOLUTION HONORING THE
MEMBERS OF THE TARLETON STATE UNIVERSITY MEN'S RODEO TEAM,
TARLETON STATE UNIVERSITY**

The Board of Regents of The Texas A&M University System adopted the resolution set forth in the attached exhibit.

MINUTE ORDER 213-2022 (ITEM 6.17)

**AUTHORIZATION FOR THE DISPOSITION OF
APPROXIMATELY 98.83 ACRES OF LAND LOCATED IN
SAN SABA COUNTY, TEXAS,
TARLETON STATE UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following legal review by the Office of General Counsel, is authorized to negotiate, execute and deliver the documents necessary for the disposition of approximately 98.83 acres of land located in San Saba, San Saba County, Texas, as shown in the attached exhibit and to take any and all additional action, and execute any and all ancillary documents deemed necessary, to consummate the transaction.

MINUTE ORDER 214-2022 (ITEM 6.18)

**ESTABLISHMENT OF THE CENTER FOR
COUNTERING HUMAN TRAFFICKING,
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Center for Countering Human Trafficking is hereby established as an organizational unit of Texas A&M International University within the College of Arts & Sciences.

MINUTE ORDER 215-2022 (ITEM 6.19)

**APPROVAL OF ACADEMIC TENURE,
NOVEMBER 2022, TEXAS A&M UNIVERSITY,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in the exhibit, Tenure List No. 23-01.

MINUTE ORDER 216-2022 (ITEM 6.20)

**APPROVAL FOR DR. ARUM HAN, DR. PAUL DE FIGUEIREDO, AND
DR. ADRIAN GUZMAN, SYSTEM EMPLOYEES, TO SERVE AS OFFICERS,
MEMBERS OF THE BOARD OF DIRECTORS, AND EMPLOYEES
OF SUHO BIOTECHNOLOGY LLC, A BUSINESS ENTITY
THAT PROPOSES TO LICENSE TECHNOLOGY FROM
THE TEXAS A&M UNIVERSITY SYSTEM,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. Arum Han, Dr. Paul de Figueiredo, and Dr. Adrian Guzman, employees of Texas A&M University, to serve, in their individual capacities, as officers, members of the Board of Directors, and employees of SUHO Biotechnology LLC, a business entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Han, Dr. de Figueiredo, and Dr. Guzman.

MINUTE ORDER 217-2022 (ITEM 6.21)

**APPROVAL FOR DR. ARUM HAN, DR. PAUL DE FIGUEIREDO,
DR. ADRIAN GUZMAN, AND DR. CAN HUANG, SYSTEM EMPLOYEES,
TO SERVE AS OFFICERS, MEMBERS OF THE BOARD OF DIRECTORS, AND
EMPLOYEES OF HELIOWAVE TECHNOLOGIES LLC, A BUSINESS ENTITY
THAT PROPOSES TO LICENSE TECHNOLOGY FROM
THE TEXAS A&M UNIVERSITY SYSTEM,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. Arum Han, Dr. Paul de Figueiredo, Dr. Adrian Guzman, and Dr. Can Huang, employees of Texas A&M University, to serve, in their individual capacities, as officers, members of the Board of Directors, and employees of Heliowave Technologies LLC, a business entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Han, Dr. de Figueiredo, Dr. Guzman, and Dr. Huang.

MINUTE ORDER 218-2022 (ITEM 6.22)

**APPROVAL FOR DR. PAUL DE FIGUEIREDO, DR. JIANXUN SONG,
AND DR. ARUM HAN, SYSTEM EMPLOYEES, TO SERVE AS OFFICERS,
MEMBERS OF THE BOARD OF DIRECTORS, AND EMPLOYEES OF
TRANQUILITY BIODESIGN, LLC, A BUSINESS ENTITY THAT
PROPOSES TO LICENSE TECHNOLOGY FROM
THE TEXAS A&M UNIVERSITY SYSTEM,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves for Dr. Paul de Figueiredo, Dr. Jianxun Song, and Dr. Arum Han, employees of Texas A&M University, to serve, in their individual capacities, as officers, members of the Board of Directors, and employees of Tranquility Biodesign, LLC, a business entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. de Figueiredo, Dr. Song, and Dr. Han.

MINUTE ORDER 219-2022 (ITEM 6.23)

**ESTABLISHMENT AND NAMING OF THE
“ADAM C. SINN ’00 CENTER FOR INVESTMENT MANAGEMENT,”
TEXAS A&M UNIVERSITY**

The “Adam C. Sinn ’00 Center for Investment Management” is hereby established and named as an organizational unit of Texas A&M University within the Adam C. Sinn ’00 Department of Finance at Mays Business School.

MINUTE ORDER 220-2022 (ITEM 6.24)

**ESTABLISHMENT OF THE SCHOLARS OF EARLY EDUCATION
AND DEVELOPMENT (SEEDS) INSTITUTE FOR TRANSLATIONAL RESEARCH,
TEXAS A&M UNIVERSITY**

The Scholars of Early Education and Development Institute for Translational Research is hereby established as an organizational unit of Texas A&M University.

MINUTE ORDER 221-2022 (ITEM 6.25)

**ESTABLISHMENT OF THE INSTITUTE FOR EQUINE SCIENCES,
TEXAS A&M AGRILIFE RESEARCH AND
TEXAS A&M UNIVERSITY**

The Institute for Equine Sciences is hereby established as a joint Texas A&M AgriLife Research and Texas A&M University institute.

MINUTE ORDER 222-2022 (ITEM 6.26)

**AUTHORIZATION TO ESTABLISH SIX QUASI-ENDOWMENTS
IN THE SYSTEM ENDOWMENT FUND TO SUPPORT
THE TEXAS A&M SCHOOL OF DENTISTRY,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to establish six quasi-endowments in the System Endowment Fund entitled as follows:

- Texas A&M School of Dentistry Faculty Fellows Quasi-Endowment
- Texas A&M School of Dentistry Career Development Professorships Quasi-Endowment
- Texas A&M School of Dentistry Professorships Quasi-Endowment
- Texas A&M School of Dentistry Graduate Student Organization Support Fund Quasi-Endowment
- Texas A&M School of Dentistry Critical Research Initiative Quasi-Endowment
- Texas A&M School of Dentistry Excellence Awards Quasi-Endowment

MINUTE ORDER 223-2022 (ITEM 6.27)

**AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE AND EXECUTE
CERTAIN SPECIFIED CONTRACTS \$500,000 OR MORE,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute the contracts, and other related documents, listed in the exhibit, Contract List No. 23-01, subject to review for legal form and sufficiency by the Office of General Counsel.

MINUTE ORDER 224-2022 (ITEM 6.29)

**NAMING OF THE
“COOLIDGE FOOTBALL INDOOR PERFORMANCE CENTER,”
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the Indoor Football Practice Facility on the campus of Texas A&M University the “Coolidge Football Indoor Performance Center.”

MINUTE ORDER 225-2022 (ITEM 6.30)

**NAMING OF A SPACE WITHIN THE
JOHN D. WHITE '70 - ROBERT L. WALKER '58 MUSIC ACTIVITY CENTER AND
NAMING OF SPACES WITHIN THE DON AND ELLIE KNAUSS
VETERAN RESOURCE AND SUPPORT CENTER,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the following space within the John D. White '70 – Robert L. Walker '58 Music Activity Center on the campus of Texas A&M University:

- Viewing Area at the Dunlap Drill Field – “Robin '76 and Bob Starnes '72 Viewing Area”

The Board of Regents of The Texas A&M University System hereby names the following spaces within the Don and Ellie Knauss Veteran Resource and Support Center on the campus of Texas A&M University:

- Assistant Director Office – “Susan and COL. John Wise '67 Office”
- Multi-Purpose Meeting Room – “Don Gerloff '55 Meeting Room”
- Small Office #2 (Room 1515) – “Bernard J. Natho '60 Office”

MINUTE ORDER 226-2022 (ITEM 6.31)

**NAMING OF THE “EY OFFICE SUITE” AND
“OPPORTUNE DEPARTMENT HEAD OFFICE”
WITHIN THE WEHNER BUILDING,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the following spaces in the Wehner Building on the campus of Texas A&M University:

- Accounting Department Office Suite (Suite 460 Wehner Building) – “EY Office Suite”
- Accounting Department Head Office (460B Wehner Building) – “Opportune Department Head Office”

MINUTE ORDER 227-2022 (ITEM 6.32)

**NAMING OF THE
“DR. THOMAS G. SCHMALZ MEMORIAL CHEMISTRY LABORATORY”
WITHIN THE ACADEMIC COMPLEX – PHASE I ON THE
TEXAS A&M UNIVERSITY AT GALVESTON CAMPUS,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the General Chemistry Laboratory (Level 3, Space A) within the Academic Complex – Phase 1 on the Texas A&M University at Galveston campus the “Dr. Thomas G. Schmalz Memorial Chemistry Laboratory.”

MINUTE ORDER 228-2022 (ITEM 6.33)

**AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE AND
EXECUTE REVENUE AGREEMENT(S) FOR THE
MAYS BUSINESS SCHOOL CENTER FOR EXECUTIVE DEVELOPMENT
FOR FISCAL YEAR 2023,
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute revenue agreements for the Mays Business School Center for Executive Development during fiscal year 2023, including any amendments, modifications or extensions to revenue agreements created prior to fiscal year 2023, subject to review for legal form and sufficiency by the Office of General Counsel. Each such agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by Texas A&M University in performing under the agreement. Total consideration under any agreement will not exceed \$3,000,000 and the term for any agreement will not exceed five years.

MINUTE ORDER 229-2022 (ITEM 6.34)

AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE AND EXECUTE REVENUE AGREEMENT(S) IN CONNECTION WITH PROVIDING U.S. COAST GUARD REQUIRED TRAINING TO LICENSE OPTION CADETS FROM OTHER MARITIME ACADEMIES FOR FISCAL YEARS 2023, 2024, AND 2025, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute revenue agreements in connection with providing U.S. Coast Guard required training to license option cadets from other Maritime Academies with any of the following parties:

1. U.S. Department of Transportation Maritime Administration (MARAD), including any MARAD subcontractor (acting as an agent for a Maritime Academy)
2. California Maritime Academy
3. Maritime College State University of New York
4. Massachusetts Maritime Academy
5. Northwestern Michigan College Great Lakes Maritime Academy
6. Maine Maritime Academy
7. United States Merchant Marine Academy

during fiscal years 2023, 2024, and 2025, subject to review for legal form and sufficiency by the Office of General Counsel. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all incremental costs incurred by Texas A&M University in performing under the agreement. Total consideration under any agreement will not exceed \$3,000,000 and the term for any agreement will not exceed one year.

MINUTE ORDER 230-2022 (ITEM 6.35)

AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE A LEASE FOR OFFICE SPACE IN THE BORLAUG CENTER FOR SOUTHERN CROP IMPROVEMENT BUILDING LOCATED AT 498 OLSEN BLVD., IN COLLEGE STATION, BRAZOS COUNTY, TEXAS, TEXAS A&M UNIVERSITY

The Chancellor of The Texas A&M University System, or designee, following review for legal sufficiency by the Office of General Counsel, is authorized to negotiate, execute and deliver a lease agreement with the United States Department of Agriculture – Agricultural Research Services for approximately 2,017 square feet of office space in the Borlaug Center for Southern Crop Improvement Building in College Station, Brazos County, Texas and to take any and all additional action, and execute any and all ancillary documents deemed necessary, to consummate the transaction.

MINUTE ORDER 231-2022 (ITEM 6.36)

**AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE
AND EXECUTE NEW EMPLOYMENT CONTRACTS FOR
HEAD SOFTBALL COACH – TRISHA FORD,
ASSISTANT BASEBALL COACH – NOLAN CAIN,
AND ASSOCIATE HEAD BASEBALL COACH – NATE YESKIE,
TEXAS A&M UNIVERSITY**

Authority is hereby granted to the President of Texas A&M University to negotiate and execute new employment contracts, upon review for legal form and sufficiency by the Office of General Counsel, with the following persons:

Head Softball Coach – Trisha Ford
Assistant Baseball Coach – Nolan Cain
Associate Head Baseball Coach – Nate Yeskie

MINUTE ORDER 232-2022 (ITEM 6.37)

**AUTHORIZATION TO EXECUTE GRANT AGREEMENT
WITH GREATER TEXAS FOUNDATION TO ESTABLISH THE
“GREATER TEXAS FOUNDATION (GTF) WARRIOR SCHOLARS PROGRAM”
TEXAS A&M UNIVERSITY-CENTRAL TEXAS**

The President of Texas A&M University-Central Texas is authorized to execute, following review for legal sufficiency by the Office of General Counsel, the grant agreement with the Greater Texas Foundation to establish the “Greater Texas Foundation (GTF) Warrior Scholars Program.”

MINUTE ORDER 233-2022 (ITEM 6.38)

**NAMING OF THE
DEPARTMENT OF COMPUTER INFORMATION SYSTEMS TO THE
“SUBHANI DEPARTMENT OF COMPUTER INFORMATION SYSTEMS”
TEXAS A&M UNIVERSITY-CENTRAL TEXAS**

The Board of Regents of The Texas A&M University System hereby names the Department of Computer Information Systems in the College of Business Administration at Texas A&M University-Central Texas the “Subhani Department of Computer Information Systems.”

MINUTE ORDER 234-2022 (ITEM 6.39)

**APPROVAL OF ACADEMIC TENURE, NOVEMBER 2022,
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University-Corpus Christi as set forth in the exhibit, Tenure List No. 23-01.

MINUTE ORDER 235-2022 (ITEM 6.40)

**APPROVAL OF AMENDED MISSION STATEMENT
AND AUTHORIZATION TO PROVIDE NOTIFICATION TO THE
TEXAS HIGHER EDUCATION COORDINATING BOARD,
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System approves the amended mission statement for Texas A&M University-Corpus Christi as shown in the exhibit.

The Board also authorizes notification of Texas A&M University-Corpus Christi's amended mission statement to the Texas Higher Education Coordinating Board.

MINUTE ORDER 236-2022 (ITEM 6.41)

**AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE
AND EXECUTE CERTAIN SPECIFIED CONTRACTS \$500,000 OR MORE,
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University-Corpus Christi to negotiate and execute the contract, and other related documents, listed in the exhibit, Contract List No. 23-01, subject to review for legal form and sufficiency by the Office of General Counsel.

MINUTE ORDER 237-2022 (ITEM 6.42)

**ESTABLISHMENT OF THE MEXICAN AMERICAN STUDIES INSTITUTE,
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Mexican American Studies Institute is hereby established as an organizational unit of Texas A&M University-Kingsville within the Division of Academic Affairs.

MINUTE ORDER 238-2022 (ITEM 6.43)

**ESTABLISHMENT OF THE INSTITUTE FOR
RURAL MENTAL HEALTH INITIATIVES,
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Institute for Rural Mental Health Initiatives is hereby established as an organizational unit of Texas A&M University-Kingsville within the College of Education and Human Performance.

MINUTE ORDER 239-2022 (ITEM 6.44)

**AUTHORIZATION TO ESTABLISH A QUASI-ENDOWMENT
IN THE SYSTEM ENDOWMENT FUND ENTITLED THE
“LAURA AND ROBERT UNDERBRINK QUASI-ENDOWED FUND
FOR EXCELLENCE IN AGRIBUSINESS,”
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University-Kingsville to establish a quasi-endowment in the System Endowment Fund entitled “Laura and Robert Underbrink Quasi-Endowed Fund for Excellence in Agribusiness.” Upon Texas A&M University-Kingsville’s initial \$250,000 investment, The King Ranch® Institute for Ranch Management will add to the endowment through fundraising efforts or other available funds. The earnings from the quasi-endowment will be used to provide support for faculty activity in agribusiness.

MINUTE ORDER 240-2022 (ITEM 6.45)

**APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE PROGRAM
WITH A MAJOR IN EDUCATION, AND
AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-San Antonio leading to a Bachelor of Science in Education.

The Board also authorizes submission of Texas A&M University-San Antonio’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 241-2022 (ITEM 6.46)

**APPROVAL OF A NEW BACHELOR OF SCIENCE
DEGREE PROGRAM WITH A MAJOR IN SPECIAL EDUCATION,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-San Antonio leading to a Bachelor of Science in Special Education.

The Board also authorizes submission of Texas A&M University-San Antonio's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 242-2022 (ITEM 6.47)

**APPROVAL OF A NEW MASTER OF EDUCATION DEGREE PROGRAM
WITH A MAJOR IN INSTRUCTIONAL LEADERSHIP,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-San Antonio leading to a Master of Education in Instructional Leadership.

The Board also authorizes submission of Texas A&M University-San Antonio's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 243-2022 (ITEM 6.48)

**AUTHORIZATION TO GRANT A CONDITIONAL ROADWAY EASEMENT
IN SAN ANTONIO, BEXAR COUNTY, TEXAS, TO THE CITY OF SAN ANTONIO,
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, is authorized to take all steps necessary to negotiate, execute and deliver a conditional roadway easement to the City of San Antonio, Texas, for approximately 4.5 acres along the western perimeter boundary of the Texas A&M University-San Antonio main campus, to remain in effect so long as the property is used for roadway purposes.

MINUTE ORDER 244-2022 (ITEM 6.49)

**APPROVAL OF A NEW ASSOCIATE OF ARTS DEGREE
PROGRAM WITH A MAJOR IN GENERAL STUDIES,
AND AUTHORIZATION TO REQUEST APPROVAL FROM
THE TEXAS HIGHER EDUCATION COORDINATING BOARD,
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at West Texas A&M University leading to an Associate of Arts Degree in General Studies.

The Board also authorizes submission of West Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 245-2022 (ITEM 6.50)

**RENAMING OF THE HASTINGS ELECTRONIC LEARNING CENTER,
TO THE "MARMADUKE INTERNET INNOVATION CENTER,"
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby renames the Hastings Electronic Learning Center on the campus of West Texas A&M University the "Marmaduke Internet Innovation Center."

MINUTE ORDER 246-2022 (ITEM 6.51)

**AUTHORIZATION TO SELL PROPERTY LOCATED AT
1618 AIRPORT DRIVE IN FORT STOCKTON, PECOS COUNTY, TEXAS,
TEXAS A&M AGRILIFE EXTENSION SERVICE**

The Chancellor of The Texas A&M University System, or designee, following legal review by the Office of General Counsel, is authorized to negotiate, execute and deliver the documents, and to take all other action necessary, to sell the property located at 1618 Airport Drive in Fort Stockton, Pecos County, Texas, and to take any and all additional action, and execute any and all ancillary documents deemed necessary, to consummate the transaction.

MINUTE ORDER 247-2022 (ITEM 6.52)

**APPROVAL OF 2023 STILES FARM FOUNDATION BUDGET,
TEXAS A&M AGRILIFE EXTENSION SERVICE**

The Board of Regents of The Texas A&M University System, acting in its capacity as trustees of the Stiles Farm Foundation, hereby approves the operating budget for the Stiles Farm Foundation for calendar year 2023, as shown in the attached exhibit.

MINUTE ORDER 248-2022 (ITEM 6.53)

**AUTHORIZATION TO EXECUTE FEDERAL NON-RESEARCH
GRANT AGREEMENTS, AND ANY AMENDMENTS,
MODIFICATIONS OR EXTENSIONS,
TEXAS A&M FOREST SERVICE**

The interim director of the Texas A&M Forest Service, or designee, is authorized to execute, following review for legal sufficiency by the Office of General Counsel, grant agreements, amendments, modifications or extensions with the United States Department of Agriculture – Forest Service for the fiscal year 2023 Consolidated Programs Grant and the fiscal year 2022 Bipartisan Infrastructure Law Grants.

MINUTE ORDER 249-2022 (ITEM 6.54)

**NAMING OF THE
“LES W. BUNTE JR. ADMINISTRATION AND CLASSROOM COMPLEX,”
TEXAS A&M ENGINEERING EXTENSION SERVICE**

The new administration and classroom complex under construction at the Brayton Fire Training Field is hereby named the “Les W. Bunte Jr. Administration and Classroom Complex.”

ANNOUNCEMENTS

Chairman Leach announced that the next regular Board meeting was scheduled for February 9, 2023, in College Station, Texas

ADJOURN

There being no further business, Chairman Leach adjourned at 4:15 p.m.

Vickie Burt Spillers
Executive Director, Board of Regents

(Minutes transcribed by Dee Rodriguez, Office of the Board of Regents.)

MINUTES

**SPECIAL WORKSHOP MEETING OF THE
BOARD OF REGENTS**

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

November 11, 2022

(Approved February 9, 2023)

**MINUTES OF THE
SPECIAL WORKSHOP MEETING
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

November 11, 2022

CONVENE

Chairman Tim Leach convened a special workshop meeting of the Board of Regents of The Texas A&M University System at 8:30 a.m., Friday, November 11, 2022, in Board of Regents Meeting Room, Board of Regents Annex, College Station Texas. The following members of the Board were present:

Mr. Tim Leach, Chairman
Mr. Bill Mahomes, Vice Chairman
Mr. Robert L. Albritton
Mr. Randy Brooks
Mr. Jay Graham
Mr. Michael A. Hernandez
Ms. Elaine Mendoza
Mr. Michael J. Plank
Mr. Cliff Thomas
Mr. Demetrius Harrell, Student Regent

Chairman Leach announced that a quorum was present and that they would receive briefings from System executives and invited guests.

Chairman Leach called on Brigadier General Patrick R. Michaelis (Retired), Commandant of Texas A&M University's Corps of Cadets, who gave an update on the Corps.

Next, Chairman Leach called on Brigadier General Joe E. Ramirez, Jr. (Retired), Texas A&M's Vice President for Student Affairs, who presented an overview of university policies relating to student organizations at Texas A&M.

Chairman Leach then called on Mr. Greg Hartman, Texas A&M's Chief Operating Officer and Senior Vice President, who provided an update on the implementation of administrative changes at Texas A&M.

Next Chairman Leach called on Dr. Jon Mogford, Chief Operating Officer and Senior Vice President of Texas A&M Health and Dr. Nancy Fahrenwald, Associate Vice President for University Health Services, who presented an update on mental health services in the A&M System.

Chairman Leach called on Ms. Jenny Jones, Vice Chancellor Governmental Relations, who discussed the upcoming Texas Legislative session.

Lastly, Chairman Leach called on Dr. Susan Ballabina, Texas A&M's Vice President for Academic and Strategic Partnerships, who briefly discussed the Institute for Equine Sciences.

ADJOURN

There being no further business, Chairman Leach adjourned the meeting at 10:07 a.m.

Vickie Burt Spillers
Executive Director, Board of Regents

DRAFT

MINUTES

**SPECIAL TELEPHONIC MEETING OF THE
BOARD OF REGENTS**

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

December 7, 2022

(Approved February 9, 2023)

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**MINUTES OF THE
SPECIAL TELEPHONIC MEETING
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

December 7, 2022

CONVENE

Chairman Tim Leach convened a special telephonic meeting of the Board of Regents of The Texas A&M University System at 10:01 a.m., Wednesday, December 7, 2022.

Chairman Leach said the agenda had been sent to each Regent and posted with the Secretary of State.

The following members of the Board were present via teleconference call:

Mr. Tim Leach, Chairman
Mr. Bill Mahomes, Vice Chairman
Mr. Robert L. Albritton
Mr. Randy Brooks
Mr. Jay Graham
Mr. Michael A. Hernandez
Ms. Elaine Mendoza
Mr. Michael J. Plank
Mr. Clifton L. Thomas, Jr.
Mr. Demetrius Harrell, Jr. (Student Regent)

RECESS TO EXECUTIVE SESSION

Chairman Leach said the Board would recess to executive session to consider matters as permitted by Chapter 551, Sections 71, 72 and 74 of the Texas Government Code, and in accordance with the law, no final action, decision, or vote with regard to any matter considered in the executive session would be made or taken.

(Note: The Board met in executive session from 10:04 a.m. until 10:44 a.m.)

RECONVENE IN OPEN SESSION

Chairman Leach reconvened the meeting in open session at 10:46 a.m. He announced that the Board had met in executive session from 10:04 a.m. until 10:44 a.m., and conferred with Chancellor Sharp, administration and attorneys on legal and personnel matters including discussion of Items 1 and 2.

Chairman Leach asked if there was any further discussion. There being none he called for a motion for Item 1. Vice Chairman Mahomes moved adoption of the minute order contained in Item 1. Regent Mendoza seconded the motion. Chairman Leach called each regent’s name for the vote. The record of the vote is as follows: Albritton – yes, Brooks – yes, Graham – yes, Hernandez – yes, Mahomes – yes, Mendoza – yes, Plank – yes, Thomas – yes and Chairman Leach voted “yes.”

The following minute order was approved (MO 250-2022).

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**MINUTE ORDER 250-2022 (ITEM 1)**

**APPOINTMENT OF  
DR. TOMIKIA P. LEGRANDE,  
AS PRESIDENT OF PRAIRIE VIEW A&M UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Effective June 1, 2023, Dr. Tomikia P. LeGrande is hereby appointed President of Prairie View A&M University, at an initial annual salary of \$400,000.

~~~~~

Chancellor Sharp commented that he felt that Dr. LeGrande would be a great president for Prairie View A&M University (PVAMU). He said that her background experiences and successes at other universities have prepared her for leading PVAMU into the next stage. Chancellor Sharp said that while it will be hard to follow Dr. Ruth Simmons, Dr. LeGrande emerged as a rock star during a recent campus visit.

Dr. LeGrande thanked Chancellor Sharp and the Board for the opportunity to lead one of the finest Historically Black Colleges and Universities (HBCUs) in the country. She said that she looked forward to working with PVAMU’s faculty, staff, students and local community to achieve great things.

Chairman Leach congratulated Dr. LeGrande and said that the Board was looking forward to the great things she would do at PVAMU.

Chairman Leach thanked Vice Chairman Mahomes, Regent Mendoza and the search committee for their hard work.

Vice Chairman Mahomes commented that he and Regent Mendoza were extremely pleased and excited at the selection of Dr. LeGrande. He said that Dr. LeGrande exhibited the type of success that they were looking for and believes that she will continue this type of success as President of PVAMU.

Chairman Leach asked if there was any further discussion on Item 2. There being none he called for a motion. Regent Plank moved adoption of the minute order contained in Item 2. Regent Mendoza seconded the motion. Chairman Leach called each regent’s name for the vote. The record of the vote is as follows: Albritton – yes, Brooks – yes, Graham – yes, Hernandez – yes, Mahomes – yes, Mendoza – yes, Plank – yes, Thomas – yes and Chairman Leach voted “yes.”

~~~~~

The following minute order was approved (MO 251-2022).

**MINUTE ORDER 251-2022 (ITEM 2)**

**APPOINTMENT OF  
DR. LINDA K. SCHOTT, AS INTERIM PRESIDENT  
OF TEXAS A&M UNIVERSITY-SAN ANTONIO,  
THE TEXAS A&M UNIVERSITY SYSTEM**

Effective January 16, 2023, Dr. Linda K. Schott is hereby appointed Interim President of Texas A&M University-San Antonio at an initial salary of \$390,000.

~~~~~

Chancellor Sharp commented that the System is fortunate to have Dr. Schott already residing in the San Antonio community. He said that Dr. Schott’s experience of having been president of two universities over the past 10 years would serve Texas A&M University-San Antonio well as it continues to grow.

~~~~~

**ADJOURN**

There being no further business, on motion of Regent Brooks, seconded by Regent Mendoza, the meeting was adjourned at 10:54 a.m.

Vickie Burt Spillers  
Executive Director, Board of Regents

*(Minutes transcribed by Jackie Bell, Office of the Board of Regents.)*

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Billy Hamilton, Deputy Chancellor and Chief Financial Officer  
The Texas A&M University System

**Subject:** Approval of FY 2024 Operating Budget Guidelines

### **Proposed Board Action:**

Approve FY 2024 operating budget guidelines per System Policy [27.03, Annual Operating Budget Process](#).

### **Background Information:**

System Policy 27.03 states that the Board must approve annually, upon the recommendation of the chancellor, guidelines for the preparation of annual operating budgets for the system.

### **A&M System Funding or Other Financial Implications:**

Not applicable.

### **Strategic Plan Imperative(s) this Item Advances:**

The annual operating budget is inclusive of all the imperatives (directly or indirectly) included in the A&M System strategic plan.



Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Deputy Chancellor and Chief Financial Officer  
December 16, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of FY 2024 Operating Budget Guidelines

I recommend adoption of the following minute order:

**“The Texas A&M University System guidelines for the FY 2024 operating budget, as shown in the attached exhibit, are hereby approved.”**

Respectfully submitted,

Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

**The Texas A&M University System**  
*FY 2024 Operating Budget Guidelines*

The Texas A&M University System (A&M System) is committed to serving the citizens of the state of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the state taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the state of Texas' limited resources and will ensure the benefit to the state taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing and other opportunities. Careful consideration must be given to maintaining the proper balance between tuition and fee increases and financial aid, and the effects these have on student access. The imperative of excellence in all we do and the reality of resource limitations in the state of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all A&M System resources is optimized.

In preparation for the upcoming FY 2024 budget process, we will remain focused on keeping administrative costs low through the continued improvement of operational efficiencies. In addition, budget recommendations shall be prepared within the estimated funds available and reserve balances should only be used in special one-time situations or where a definite plan provides justification of a limited use of such balances. In self-supporting activities, total funds budgeted shall not exceed realistic estimates of income and balances brought forward. It is expected that government and private contracts will finance their proportionate share of increases being recommended. Recommendations for other operating expenses should be based upon careful estimates of actual needs, taking into account every possibility for savings. Every effort should be made to ensure that we are taking advantage of cost savings opportunities and reducing expenditures wherever possible. In addition, all budgetary projections should include provisions to accommodate items subject to possible inflationary increases during the course of this operating year.

Chief Executive Officers are authorized to begin the process of preparing the FY 2024 operating budgets within the limits of available resources. The System Office of Budgets and Accounting will provide detailed instructions to be used in the support of each phase of the review and approval process for the Chancellor and Board of Regents.

## FY 2024 Budget Calendar

### 2023

|                |                                                                                         |
|----------------|-----------------------------------------------------------------------------------------|
| February       | FY 2023 budget update provided to the Board                                             |
| June           | Preliminary budgets submitted to the System Office of Budgets and Accounting for review |
| July-Aug (TBD) | Programmatic Budget Reviews                                                             |
| August         | FY 2024 Budget presented to the Board for approval                                      |

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Vice Chancellor for Academic Affairs  
November 10, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of the Title of Emeritus, February 2023, The Texas A&M University System

In accordance with System Policy [31.08, Emeritus](#), the designation of “Emeritus,” to be added to the rank or position upon retirement of a person, may be granted by the board upon the recommendation of the chancellor.

The chief executive officers of The Texas A&M University System recognize individuals from their respective institutions and agencies, as shown on the attached Emeritus list, who have made outstanding contributions through their dedicated and loyal service.

I recommend adoption of the following minute order:

**“In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the chancellor, and confers the title of “Emeritus” upon the individuals as shown in the attached exhibit, Emeritus Title List No. 23-02, and grants all rights and privileges of this title.”**

Respectfully submitted,

James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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M. Katherine Banks, Ph.D., President  
Texas A&M University

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Mark Rudin, President  
Texas A&M University-Commerce

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Jeffrey W. Savell, Ph.D.  
Vice Chancellor and Dean  
Agriculture and Life Sciences

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Emily F. Cutrer, President  
Texas A&M University-Texarkana

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS TITLES  
EMERITUS TITLE LIST NO. 23-02**

| System Member<br>Honoree        | Years<br>of<br>Service | Current Rank                       | Title Conferred                                                           | Effective Date                                                |
|---------------------------------|------------------------|------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------|
| <b>TEXAS A&amp;M UNIVERSITY</b> |                        |                                    |                                                                           |                                                               |
| Dr. David D. Briske             | 44                     | Regents<br>Professor               | Regents Professor<br>Emeritus of Ecology<br>and Conservation<br>Biology   | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Mary Margaret<br>Capraro    | 22                     | Professor                          | Professor Emerita of<br>Teaching, Learning, and<br>Culture                | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Robert M.<br>Capraro        | 22                     | Professor                          | Professor Emeritus of<br>Teaching, Learning, and<br>Culture               | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Jonathan C.<br>Coopersmith  | 34                     | Professor                          | Professor Emeritus of<br>History                                          | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Carol Bunch<br>Davis        | 18                     | Associate<br>Professor             | Associate Professor<br>Emerita of Liberal<br>Studies                      | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Thomas A. Ficht             | 38                     | Professor                          | Professor Emeritus of<br>Veterinary Pathobiology                          | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. David N. Ford               | 22                     | Professor                          | Professor Emeritus of<br>Civil and Environmental<br>Engineering           | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Nehemia Geva                | 31                     | Associate<br>Professor             | Associate Professor<br>Emeritus of Political<br>Science                   | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Stephen J. Griffin          | 23                     | Clinical<br>Associate<br>Professor | Clinical Associate<br>Professor Emeritus of<br>Comprehensive<br>Dentistry | Upon Approval by the<br>Board and the<br>Honoree's Retirement |

| <b>System Member<br/>Honoree</b> | <b>Years<br/>of<br/>Service</b> | <b>Current Rank</b>                     | <b>Title Conferred</b>                                                       | <b>Effective Date</b>                                         |
|----------------------------------|---------------------------------|-----------------------------------------|------------------------------------------------------------------------------|---------------------------------------------------------------|
| Dr. D. Kirk Hamilton             | 18                              | Professor                               | Professor Emeritus of<br>Architecture                                        | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Timothy<br>Hughbanks         | 35                              | Professor                               | Professor Emeritus of<br>Chemistry                                           | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. R. Duane Ireland             | 18                              | Distinguished<br>Professor              | Distinguished Professor<br>Emeritus of<br>Management                         | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. J. Spencer<br>Johnston       | 43                              | Professor                               | Professor Emeritus of<br>Entomology                                          | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Mr. Ronald A. Kaiser             | 42                              | Professor                               | Professor Emeritus of<br>Rangeland, Wildlife,<br>and Fisheries<br>Management | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. John E. Killough             | 10                              | Professor                               | Professor Emeritus of<br>Petroleum Engineering                               | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Duncan S.<br>MacKenzie       | 39                              | Associate<br>Professor                  | Associate Professor<br>Emeritus of Biology                                   | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Rita Brown<br>Moyes          | 26                              | Instructional<br>Associate<br>Professor | Instructional Associate<br>Professor Emerita of<br>Biology                   | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Peter S. Murano              | 22                              | Associate<br>Professor                  | Associate Professor<br>Emeritus of Food<br>Science and Technology            | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Joseph E. Pasciak            | 26                              | Professor                               | Professor Emeritus of<br>Mathematics                                         | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Achim Stössel                | 28                              | Associate<br>Professor                  | Associate Professor<br>Emeritus of<br>Oceanography                           | Upon Approval by the<br>Board and the<br>Honoree's Retirement |

| <b>System Member<br/>Honoree</b> | <b>Years<br/>of<br/>Service</b> | <b>Current Rank</b>        | <b>Title Conferred</b>                                             | <b>Effective Date</b>                                         |
|----------------------------------|---------------------------------|----------------------------|--------------------------------------------------------------------|---------------------------------------------------------------|
| Dr. Laura M. Stough              | 29                              | Professor                  | Professor Emerita of<br>Educational Psychology                     | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Mohsen<br>Taleghani          | 35                              | Clinical<br>Professor      | Clinical Professor<br>Emeritus of<br>Comprehensive<br>Dentistry    | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. R. Gilbert<br>Triplett       | 31                              | Regents<br>Professor       | Regents Professor<br>Emeritus of Oral and<br>Maxillofacial Surgery | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. Vickie M.<br>Williamson      | 25                              | Instructional<br>Professor | Instructional Professor<br>Emerita of Chemistry                    | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Dr. B. Dan Wood                  | 34                              | Professor                  | Professor Emeritus of<br>Political Science                         | Upon Approval by the<br>Board and the<br>Honoree's Retirement |

**TEXAS A&M UNIVERSITY-COMMERCE**

|                              |    |            |                                      |                                                               |
|------------------------------|----|------------|--------------------------------------|---------------------------------------------------------------|
| *Dr. Stephen A.<br>Armstrong | 20 | Professor  | Professor Emeritus of<br>Counseling  | Upon Approval by the<br>Board and the<br>Honoree's Retirement |
| Mr. Jack Cooke               | 13 | Instructor | Instructor Emeritus of<br>Management | Upon Approval by the<br>Board and the Honoree's<br>Retirement |
| Dr. Mildred Golden<br>Pryor  | 36 | Professor  | Professor Emeritus of<br>Management  | Upon Approval by the<br>Board and the Honoree's<br>Retirement |
| *Dr. Chester R.<br>Robinson  | 26 | Professor  | Professor Emeritus of<br>Counseling  | Upon Approval by the<br>Board and the<br>Honoree's Retirement |

\*Posthumous designation

| <b>System Member<br/>Honoree</b> | <b>Years<br/>of<br/>Service</b> | <b>Current Rank</b> | <b>Title Conferred</b> | <b>Effective Date</b> |
|----------------------------------|---------------------------------|---------------------|------------------------|-----------------------|
|----------------------------------|---------------------------------|---------------------|------------------------|-----------------------|

**TEXAS A&M UNIVERSITY-TEXARKANA**

|                        |    |           |                                                       |                                                               |
|------------------------|----|-----------|-------------------------------------------------------|---------------------------------------------------------------|
| Dr. Peter J. Racheotes | 45 | Professor | Professor Emeritus of<br>Counseling and<br>Psychology | Upon Approval by the<br>Board and the<br>Honoree’s Retirement |
|------------------------|----|-----------|-------------------------------------------------------|---------------------------------------------------------------|

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

|                 |    |                                                                |                                                                      |                                                               |
|-----------------|----|----------------------------------------------------------------|----------------------------------------------------------------------|---------------------------------------------------------------|
| Ms. Tanya Davis | 23 | County<br>Extension<br>Agent-Family<br>and Community<br>Health | County Extension<br>Agent-Family and<br>Community Health<br>Emeritus | Upon Approval by the<br>Board and the<br>Honoree’s Retirement |
|-----------------|----|----------------------------------------------------------------|----------------------------------------------------------------------|---------------------------------------------------------------|

|               |    |                                                                          |                                                                            |                                                               |
|---------------|----|--------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------|
| Mr. Cody Hill | 28 | County<br>Extension<br>Agent-<br>Agriculture and<br>Natural<br>Resources | County Extension<br>Agent-Agriculture and<br>Natural Resources<br>Emeritus | Upon Approval by the<br>Board and the<br>Honoree’s Retirement |
|---------------|----|--------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------|

|                     |    |                                                                          |                                                                            |                                                               |
|---------------------|----|--------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------|
| Mr. Reginald Lepley | 33 | County<br>Extension<br>Agent-<br>Agriculture and<br>Natural<br>Resources | County Extension<br>Agent-Agriculture and<br>Natural Resources<br>Emeritus | Upon Approval by the<br>Board and the<br>Honoree’s Retirement |
|---------------------|----|--------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------|

**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

|                                |    |                              |                                       |                                                               |
|--------------------------------|----|------------------------------|---------------------------------------|---------------------------------------------------------------|
| Mr. Bernard<br>“Bennie” Jacobs | 17 | Bacteriology<br>Scientist II | Bacteriology Scientist II<br>Emeritus | Upon Approval by the<br>Board and the<br>Honoree’s Retirement |
|--------------------------------|----|------------------------------|---------------------------------------|---------------------------------------------------------------|



Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Confirmation of Appointment and Commissioning of Peace Officers

**Proposed Board Action:**

In accordance with System Policy [34.06, Appointment, Commissioning and Authority of Peace Officers](#), the Board of Regents may confirm the appointment and commissioning of peace officers by the presidents of their respective members of The Texas A&M University System, as shown in the exhibit.

**Background Information:**

Presidents of member universities are authorized by system policy to appoint and commission campus police as peace officers, subject to confirmation by the Board of Regents.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

5. The A&M System will provide services that respond to the needs of the people of Texas by providing a safe place to learn, work and visit. Peace officers are an imperative part of providing these services to Texans.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Vice Chancellor for Business Affairs  
January 10, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Confirmation of Appointment and Commissioning of Peace Officers

I recommend adoption of the following minute order:

**“In accordance with System Policy 34.06, *Appointment, Commissioning and Authority of Peace Officers*, the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in the exhibit, attached to the official minutes, subject to their taking the oath required of peace officers.”**

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

\_\_\_\_\_  
John Sharp  
Chancellor

\_\_\_\_\_  
Ray Bonilla  
General Counsel

\_\_\_\_\_  
Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

\_\_\_\_\_  
Pablo Arenaz, President  
Texas A&M International University

\_\_\_\_\_  
M. Katherine Banks, Ph.D., President  
Texas A&M University

\_\_\_\_\_  
Marc A. Nigliazzo, Ph.D., President  
Texas A&M University-Central Texas

\_\_\_\_\_  
Mark J. Rudin, President  
Texas A&M University-Commerce

\_\_\_\_\_  
Walter V. Wendler, President  
West Texas A&M University

The Texas A&M University System  
Appointed and Commissioned Peace Officers

| <b>University Officer's Name</b>              | <b>Title</b>  | <b>Hire Date</b> |
|-----------------------------------------------|---------------|------------------|
| <b>TEXAS A&amp;M INTERNATIONAL UNIVERSITY</b> |               |                  |
| Oviedo, Ruth V.                               | Peace Officer | 11/15/2022       |
| <b>TEXAS A&amp;M UNIVERSITY</b>               |               |                  |
| Morris, Sara M.                               | Peace Officer | 12/09/2022       |
| Murphy, Timothy M.                            | Peace Officer | 12/09/2022       |
| Zissimos, Stephen A.                          | Peace Officer | 12/09/2022       |
| <b>TEXAS A&amp;M UNIVERSITY-CENTRAL TEXAS</b> |               |                  |
| Williams, Joeliqua W.                         | Peace Officer | 12/13/2022       |
| <b>TEXAS A&amp;M UNIVERSITY-COMMERCE</b>      |               |                  |
| Nevil, Destynie G.                            | Peace Officer | 11/01/2022       |
| <b>WEST TEXAS A&amp;M UNIVERSITY</b>          |               |                  |
| Harris, Chad A.                               | Peace Officer | 12/15/2022       |
| Hendricks, Andrew G.                          | Peace Officer | 01/02/2023       |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Ray Bonilla, General Counsel  
The Texas A&M University System

**Subject:** Approval of Non-substantive Revisions to System Policy *07.04, Benefits, Gifts and Honoraria*

**Proposed Board Action:**

Approve non-substantive revisions to System Policy *07.04, Benefits, Gifts and Honoraria*.

**Background Information:**

Only non-substantive revisions are proposed for Board approval. They include stylistic edits to conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of General Counsel

December 5, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Non-substantive Revisions to System Policy *07.04, Benefits, Gifts and Honoraria*

I recommend adoption of the following minute order:

**“The non-substantive revisions to System Policy *07.04, Benefits, Gifts and Honoraria*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Ray Bonilla  
General Counsel

**Approval Recommended:**

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John Sharp  
Chancellor

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer



## 07.04 Benefits, Gifts and Honoraria

[Revised February 8, 2018 \(MO 023-2018\)](#)

[Revised February 9, 2023 \(MO -2023\)](#)

Next Scheduled Review: February 9, 2028, 2023

Click to view [Revision History](#).

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### Policy Summary

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This policy provides strict standards on when benefits and gifts may be offered to, or accepted from, third parties by members of the Board of Regents (board) of The Texas A&M University System (system) and system employees.

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### Definitions

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Click to view [Definitions](#).

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### Policy

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#### 1. BENEFITS AND GIFTS

##### 1.1 Prohibited Benefits and Gifts to Board Members and Employees

- 1.1.1 Board members and employees ~~must~~**shall** not solicit, offer, confer, and agree to confer, accept or agree to accept any benefit in exchange for ~~the board member's or employee's~~**this or her** decision, opinion, recommendation, vote or other exercise of official power or discretion.
- 1.1.2 Board members and employees ~~must~~**shall** not accept or solicit any gift, favor or service that might reasonably tend to influence the board member or employee in the discharge of official duties or that the board member or employee knows or should know is being offered with the intent to influence the board member's or employee's official conduct.
- 1.1.3 Board members and employees who exercise discretion in connection with contracts, purchases, payments, claims and other pecuniary transactions of government ~~must~~**shall** not solicit, accept or agree to accept any benefit from any person the board member or employee knows is interested in or is likely to become interested in any contract, purchase, payment, claim or transaction involving the board member or employee's discretion.

1.1.3.1 EXCEPTION: Board members and employees may accept food, lodging, transportation or entertainment from persons or entities the board member or employee~~he or she~~ knows or reasonably should know are interested in or likely to become interested in a contract, purchase, payment, claim, decision or transaction involving the exercise of the board member's or employee's discretion only if the board member or employee is a "guest" as defined by Texas law. A board member or employee is a "guest" if the person or a representative of the entity providing the food, lodging, transportation or entertainment is present at the time the food, lodging, transportation or entertainment is received or enjoyed by the board member or employee.

1.1.3.2 Board members, the chancellor, presidents and agency directors are required to report any such benefits valued at over \$250 on their annual disclosure statements filed with the Texas Ethics Commission.

1.1.4 A benefit that is otherwise allowed by system policy is nevertheless prohibited if it is offered in exchange for official action, as described above.

1.1.5 Board members and employees who receive an unsolicited benefit that the board member or employee is prohibited from accepting by law may donate the benefit to a governmental entity that has the authority to accept the gift or may donate the benefit to a recognized tax-exempt charitable organization formed for educational, religious or scientific purposes.

## 1.2 Permitted Benefits and Gifts to Board Members and Employees

Board members and employees may accept the following:

- (a) Gifts or other benefits conferred on account of kinship or a personal, professional or business relationship independent of the board member's or employee's status as a board member or employee;
- (b) A fee prescribed by law to be received by the board member or employee or any other benefit to which the board member or employee is lawfully entitled or for which the board member or employee gives legitimate consideration in a capacity other than as a board member or employee;
- (c) A gift, award or memento that is received from a lobbyist who is required to make reports under Chapter 305 of the Government Code;
- (d) Items having a value of less than \$50, not including cash or negotiable instruments; and
- (e) Plaques and similar recognition awards, including achievement and recognition awards from the system.

- 1.3 Employees ~~mustshall~~ disclose to their respective chief executive officers any benefit received in the course of official business having a value of more than \$250. The chancellor, presidents and agency directors ~~mustshall~~ make such disclosures to the board. Board members ~~mustshall~~ make such disclosures to the board's Committee on Audit.
- 1.4 Board members are subject to all the requirements of system travel regulations, except as follows:
  - 1.4.1 Reimbursement for expenses other than transportation, meals and lodging incurred by board members while traveling on official business may be reimbursed to board members from gift fund accounts even though they may not be reimbursable from other funding sources.
  - 1.4.2 When a board member engages in travel for which compensation is to be received from any source other than system funds, the member ~~mustshall~~ not submit a claim under the provisions of system travel regulations. A board member who receives an overpayment for a travel expense ~~mustshall~~ reimburse the system for the overpayment.

## 2. HONORARIA

- 2.1 Board members and employees ~~mustshall~~ not solicit, accept or agree to accept an honorarium in consideration for services they would not have been asked to provide but for their official position or duties. This prohibition includes a request for or acceptance of a payment made to a third party if made in exchange for such services.
- 2.2 Board members and employees may accept the direct provision of or reimbursement for expenses for transportation and lodging incurred in connection with a speaking engagement at a conference or similar event. Meals provided as a part of the event or reimbursement for actual expenses for meals may also be accepted. Participation by the board member or employee in the event must be more than merely perfunctory.

## 3. GIFTS TO PUBLIC OFFICIALS

- 3.1 If a member provides tickets to a public official to allow the official and/or ~~the official's his or her~~ guests to attend an event, an officer or employee of the member or the board ~~mustwill~~ serve as host to the official and ~~must~~ attend the event.
- 3.2 Members may provide public officials with small, infrequent gifts of perishable food items delivered to their offices if such gifts are unsolicited and are not offered in exchange for action or inaction on the part of the public official.
- 3.3 Members may pay expenses in order to furnish information to state officials relevant to their official position, including presentations about the programs and services of the system.
- 3.4 Board members and employees ~~mustshall~~ not expend or authorize the expenditure of any system funds, services or supplies for the purpose of financing or otherwise supporting the candidacy of a person for an office in the legislative, executive or judicial branch of



state government or of the government of the United States, or influencing the outcome of any election or the passage or defeat of any legislative measure.

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## **Related Statutes, Policies, or Requirements**

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[Tex. Penal Code Ch. 36, \*Bribery and Corrupt Influence\*](#)

[Tex. Penal Code Ch. 39, \*Abuse of Office\*](#)

[Tex. Gov't Code Ch. 556, \*Political Activities by Certain Public Entities and Individuals\*](#)

[Tex. Gov't Code Ch. 572, \*Personal Financial Disclosure, Standards of Conduct, and Conflict of Interest\*](#)

[Tex. Gov't Code Ch. 660, \*Travel Expenses\*](#)

[System Policy 07.01, \*Ethics\*](#)

[System Policy 07.03, \*Conflicts of Interest, Dual Office Holding and Political Activities\*](#)

[System Regulation 21.01.03, \*Disbursement of Funds\*](#)

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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~~System Office of General Counsel~~ [Ethics and Compliance](#)  
(979) 458-~~6162~~6120



## 07.04 Benefits, Gifts and Honoraria

Revised [February 9, 2023](#) (MO -2023)  
Next Scheduled Review: February 9, 2028  
Click to view [Revision History](#).

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### Policy Summary

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This policy provides strict standards on when benefits and gifts may be offered to, or accepted from, third parties by members of the Board of Regents (board) of The Texas A&M University System (system) and system employees.

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### Definitions

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Click to view [Definitions](#).

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### Policy

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#### 1. BENEFITS AND GIFTS

##### 1.1 Prohibited Benefits and Gifts to Board Members and Employees

- 1.1.1 Board members and employees must not solicit, offer, confer, and agree to confer, accept or agree to accept any benefit in exchange for the board member's or employee's decision, opinion, recommendation, vote or other exercise of official power or discretion.
- 1.1.2 Board members and employees must not accept or solicit any gift, favor or service that might reasonably tend to influence the board member or employee in the discharge of official duties or that the board member or employee knows or should know is being offered with the intent to influence the board member's or employee's official conduct.
- 1.1.3 Board members and employees who exercise discretion in connection with contracts, purchases, payments, claims and other pecuniary transactions of government must not solicit, accept or agree to accept any benefit from any person the board member or employee knows is interested in or is likely to become interested in any contract, purchase, payment, claim or transaction involving the board member or employee's discretion.

1.1.3.1 EXCEPTION: Board members and employees may accept food, lodging, transportation or entertainment from persons or entities the board member or employee knows or reasonably should know are interested in or likely to become interested in a contract, purchase, payment, claim, decision or transaction involving the exercise of the board member's or employee's discretion only if the board member or employee is a "guest" as defined by Texas law. A board member or employee is a "guest" if the person or a representative of the entity providing the food, lodging, transportation or entertainment is present at the time the food, lodging, transportation or entertainment is received or enjoyed by the board member or employee.

1.1.3.2 Board members, the chancellor, presidents and agency directors are required to report any such benefits valued at over \$250 on their annual disclosure statements filed with the Texas Ethics Commission.

1.1.4 A benefit that is otherwise allowed by system policy is nevertheless prohibited if it is offered in exchange for official action, as described above.

1.1.5 Board members and employees who receive an unsolicited benefit that the board member or employee is prohibited from accepting by law may donate the benefit to a governmental entity that has the authority to accept the gift or may donate the benefit to a recognized tax-exempt charitable organization formed for educational, religious or scientific purposes.

## 1.2 Permitted Benefits and Gifts to Board Members and Employees

Board members and employees may accept the following:

- (a) Gifts or other benefits conferred on account of kinship or a personal, professional or business relationship independent of the board member's or employee's status as a board member or employee;
- (b) A fee prescribed by law to be received by the board member or employee or any other benefit to which the board member or employee is lawfully entitled or for which the board member or employee gives legitimate consideration in a capacity other than as a board member or employee;
- (c) A gift, award or memento that is received from a lobbyist who is required to make reports under Chapter 305 of the Government Code;
- (d) Items having a value of less than \$50, not including cash or negotiable instruments; and
- (e) Plaques and similar recognition awards, including achievement and recognition awards from the system.

1.3 Employees must disclose to their respective chief executive officers any benefit received in the course of official business having a value of more than \$250. The chancellor,

presidents and agency directors must make such disclosures to the board. Board members must make such disclosures to the board's Committee on Audit.

1.4 Board members are subject to all the requirements of system travel regulations, except as follows:

1.4.1 Reimbursement for expenses other than transportation, meals and lodging incurred by board members while traveling on official business may be reimbursed to board members from gift fund accounts even though they may not be reimbursable from other funding sources.

1.4.2 When a board member engages in travel for which compensation is to be received from any source other than system funds, the member must not submit a claim under the provisions of system travel regulations. A board member who receives an overpayment for a travel expense must reimburse the system for the overpayment.

## 2. HONORARIA

2.1 Board members and employees must not solicit, accept or agree to accept an honorarium in consideration for services they would not have been asked to provide but for their official position or duties. This prohibition includes a request for or acceptance of a payment made to a third party if made in exchange for such services.

2.2 Board members and employees may accept the direct provision of or reimbursement for expenses for transportation and lodging incurred in connection with a speaking engagement at a conference or similar event. Meals provided as a part of the event or reimbursement for actual expenses for meals may also be accepted. Participation by the board member or employee in the event must be more than merely perfunctory.

## 3. GIFTS TO PUBLIC OFFICIALS

3.1 If a member provides tickets to a public official to allow the official and/or the official's guests to attend an event, an officer or employee of the member or the board must serve as host to the official and attend the event.

3.2 Members may provide public officials with small, infrequent gifts of perishable food items delivered to their offices if such gifts are unsolicited and are not offered in exchange for action or inaction on the part of the public official.

3.3 Members may pay expenses in order to furnish information to state officials relevant to their official position, including presentations about the programs and services of the system.

3.4 Board members and employees must not expend or authorize the expenditure of any system funds, services or supplies for the purpose of financing or otherwise supporting the candidacy of a person for an office in the legislative, executive or judicial branch of state government or of the government of the United States, or influencing the outcome of any election or the passage or defeat of any legislative measure.

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## **Related Statutes, Policies, or Requirements**

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[Tex. Penal Code Ch. 36, \*Bribery and Corrupt Influence\*](#)

[Tex. Penal Code Ch. 39, \*Abuse of Office\*](#)

[Tex. Gov't Code Ch. 556, \*Political Activities by Certain Public Entities and Individuals\*](#)

[Tex. Gov't Code Ch. 572, \*Personal Financial Disclosure, Standards of Conduct, and Conflict of Interest\*](#)

[Tex. Gov't Code Ch. 660, \*Travel Expenses\*](#)

[System Policy 07.01, \*Ethics\*](#)

[System Policy 07.03, \*Conflicts of Interest, Dual Office Holding and Political Activities\*](#)

[System Regulation 21.01.03, \*Disbursement of Funds\*](#)

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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Ethics and Compliance  
(979) 458-6162

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** James R. Hallmark, Ph.D., Vice Chancellor for Academic Affairs  
The Texas A&M University System

**Subject:** Approval of Substantive Revisions to System Policy *11.09, Low-Producing Degree Programs*

**Proposed Board Action:**

Approve substantive revisions to System Policy *11.09, Low-Producing Degree Programs*.

**Background Information:**

The revisions noted are consistent with the current practice of the Texas Higher Education Coordinating Board (THECB) regarding the status of low-producing degree programs.

Although THECB continues to annually review academic institutions' degree programs, academic institutions now only need to prepare a biennial report, rather than an annual report, of the THECB's review for the chancellor and system board.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Vice Chancellor for Academic Affairs  
December 12, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Substantive Revisions to System Policy *11.09, Low-Producing Degree Programs*

I recommend adoption of the following minute order:

**“The substantive revisions to System Policy *11.09, Low-Producing Degree Programs*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

## 11.09 Low-Producing Degree Programs



~~Revised February 8, 2018 (MO 025 2018)~~

~~Revised February 9, 2023 (MO -2023)~~

Next Scheduled Review: February ~~9, 20288, 2023~~

Click to view [Revision History](#).

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### Policy Summary

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This policy provides that the universities (academic institutions) of The Texas A&M University System (~~system~~) ~~must~~~~shall~~ report, on ~~a biennial~~ ~~annual~~ basis, the status of each low-producing degree program to the chancellor and the Board of Regents (system board).

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### Policy

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The [Texas Higher Education Coordinating Board](#) (coordinating board) conducts an annual review of degree programs at institutions of higher education to identify ~~any~~ low-producing degree programs that do not meet minimum standards for the number of degrees awarded.

Academic institutions ~~must~~~~will~~ prepare a [biennial](#) report of the coordinating board's review to the chancellor and system board. The [biennial](#) report, ~~submitted in even-numbered years,~~ ~~must~~~~will~~ include supporting documentation for requests to ~~phase-out, consolidate, or temporarily exempt degree programs identified as~~ ~~low-producing degree programs and temporary exemptions~~. The chancellor ~~biennially will annually~~ reports to the ~~system board's~~ committee on academic and student affairs ~~on~~ the disposition of programs identified as low producing ~~(discontinued, consolidated, or granted temporary exemptions)~~.

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### Related Statutes, Policies, or Requirements

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[19 Tex. Admin. Code Ch. 4, Subch. R, Review of Low-Producing Degree Programs](#)

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### Member Rule Requirements

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A rule is not required to supplement this policy.

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### Contact Office

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~~System Office of~~ Academic Affairs  
(979) 458-6072



## 11.09 Low-Producing Degree Programs

Revised [February 9, 2023](#) (MO -2023)  
Next Scheduled Review: February 9, 2028  
Click to view [Revision History](#).



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### Policy Summary

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This policy provides that the universities (academic institutions) of The Texas A&M University System (system) must report, on a biennial basis, the status of each low-producing degree program to the chancellor and the Board of Regents (system board).

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### Policy

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The Texas Higher Education Coordinating Board (coordinating board) conducts an annual review of degree programs at institutions of higher education to identify low-producing degree programs that do not meet minimum standards for the number of degrees awarded.

Academic institutions must prepare a biennial report of the coordinating board's review to the chancellor and system board. The biennial report, submitted in even-numbered years, must include supporting documentation for requests to phase-out, consolidate, or temporarily exempt degree programs identified as low-producing. The chancellor biennially reports to the system board's committee on academic and student affairs on the disposition of programs identified as low producing.

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### Related Statutes, Policies, or Requirements

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[19 Tex. Admin. Code Ch. 4, Subch. R, Review of Low-Producing Degree Programs](#)

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### Member Rule Requirements

---

A rule is not required to supplement this policy.

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### Contact Office

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Academic Affairs  
(979) 458-6072

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Phillip Ray, Vice Chancellor for Business Affairs  
The Texas A&M University System

**Subject:** Approval of Non-substantive Revisions to System Policies *13.03, Texas Public Educational Grants* and *51.03, Art Acquisitions for New and Renovated Facilities*

**Proposed Board Action:**

Approve non-substantive revisions to System Policies *13.03, Texas Public Educational Grants* and *51.03, Art Acquisitions for New and Renovated Facilities*.

**Background Information:**

Policy *13.03*'s revisions include stylistic edits to conform to system style guidelines.

Policy *51.03*'s revisions include clarifying redundant language within the **Policy Summary** and stylistic edits to conform to system style guidelines.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Vice Chancellor for Business Affairs  
January 4, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Non-substantive Revisions to System Policies *13.03, Texas Public Educational Grants* and *51.03, Art Acquisitions for New and Renovated Facilities*

I recommend adoption of the following minute order:

**“The non-substantive revisions to System Policies *13.03, Texas Public Educational Grants* and *51.03, Art Acquisitions for New and Renovated Facilities*, as shown in the attached exhibits, are approved, effective immediately.”**

Respectfully submitted,

Phillip Ray  
Vice Chancellor for Business Affairs

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

## 13.03 Texas Public Educational Grants



[Revised February 8, 2018 \(MO 026 2018\)](#)

[Revised February 9, 2023 \(MO -2023\)](#)

Next Scheduled Review: February 9, 2028, 2023

Click to view [Revision History](#).

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### Policy Summary

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This policy requires each academic institution to establish guidelines regarding the funding of Texas Public Educational Grants and to determine eligibility for awarding such grants.

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### Policy

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Each institution **mustshall** establish guidelines regarding the funding of Texas Public Educational Grants and guidelines to determine eligibility for awarding Texas Public Educational Grants. Grants awarded under this program **mustshall** be based upon the financial need of the applicant.

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### Related Statutes, Policies, or Requirements

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[Tex. Educ. Code § 56.031 et seq., Texas Public Educational Grants](#)

[College for All Texans](#)

[System Regulation 15.01.01, Sponsored Agreements – Research and Other](#)

[System Policy 21.05.02, Federal Reporting of Foreign Gifts, Donations, Grants, Endowments and Contracts](#)

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### Member Rule Requirements

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A rule is not required to supplement this policy.

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### Contact Office

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~~System Office of~~ Budgets and Accounting  
(979) 458-6100



## 51.03 Art Acquisitions for New and Renovated Facilities

~~Reviewed February 26, 2018~~

~~Revised February 9, 2023 (MO -2023)~~

Next Scheduled Review: February ~~9, 2028~~~~26, 2023~~

Click to view [Revision History](#).

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### Policy Summary

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This policy ~~allows~~authorizes each member chief executive officer (CEO) of The Texas A&M University System (system) ~~members~~ to allocate ~~a portion~~up to 1% of the funds ~~on~~for a construction project for the acquisition of art. ~~This policy authorizes each member to allocate up to 1% of the construction cost for the acquisition of art.~~

---

### Policy

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It is the intention of the Board of Regents that a maximum of one percent (1%) of the construction cost of each new building construction project exceeding \$1,000,000 may be allocated for the acquisition of works of art and other aesthetic improvements. The works of art ~~must~~shall be located at or near the site of the construction project. The acquisition of the works of art ~~must~~shall be in accordance with the member's art acquisition standards and ~~shall be~~ approved by the member CEO. The appropriation and expenditure of funds ~~must~~shall be made on a case-by-case basis by the member and ~~shall be~~ in accordance with the applicable system policies and regulations.

---

### Member Rule Requirements

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A rule is not required to supplement this policy.

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### Contact Office

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~~System Office of~~ Facilities Planning & Construction  
(979) 458-7000

## 13.03 Texas Public Educational Grants

Revised February 9, 2023 (MO -2023)  
Next Scheduled Review: February 9, 2028  
Click to view [Revision History](#).



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### Policy Summary

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This policy requires each academic institution to establish guidelines regarding the funding of Texas Public Educational Grants and to determine eligibility for awarding such grants.

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### Policy

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Each institution must establish guidelines regarding the funding of Texas Public Educational Grants and guidelines to determine eligibility for awarding Texas Public Educational Grants. Grants awarded under this program must be based upon the financial need of the applicant.

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### Related Statutes, Policies, or Requirements

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[Tex. Educ. Code § 56.031 et seq., Texas Public Educational Grants](#)

[College for All Texans](#)

[System Regulation 15.01.01, Sponsored Agreements – Research and Other](#)

[System Policy 21.05.02, Federal Reporting of Foreign Gifts, Donations, Grants, Endowments and Contracts](#)

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### Member Rule Requirements

---

A rule is not required to supplement this policy.

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### Contact Office

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Budgets and Accounting  
(979) 458-6100

## 51.03 Art Acquisitions for New and Renovated Facilities

Revised February 9, 2023 (MO -2023)  
Next Scheduled Review: February 9, 2028  
Click to view [Revision History](#).



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### Policy Summary

---

This policy authorizes each member chief executive officer (CEO) of The Texas A&M University System (system) to allocate up to 1% of the funds on a construction project for the acquisition of art.

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### Policy

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It is the intention of the Board of Regents that a maximum of one percent (1%) of the construction cost of each new building construction project exceeding \$1,000,000 may be allocated for the acquisition of works of art and other aesthetic improvements. The works of art must be located at or near the site of the construction project. The acquisition of the works of art must be in accordance with the member's art acquisition standards and approved by the member CEO. The appropriation and expenditure of funds must be made on a case-by-case basis by the member and in accordance with the applicable system policies and regulations.

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### Member Rule Requirements

---

A rule is not required to supplement this policy.

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### Contact Office

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Facilities Planning & Construction  
(979) 458-7000

**AGENDA ITEM BRIEFING**

**Submitted by:** Joe Elabd, Ph.D., Vice Chancellor for Research  
The Texas A&M University System

**Subject:** Approval of Substantive Revisions to System Policies *15.02, Export Controls Program Management*, and *15.05, System Research Security Office*

**Proposed Board Action:**

Approve substantive revisions to System Policies *15.02, Export Controls Program Management*, and *15.05, System Research Security Office*.

**Background Information:**

National Security Presidential Memorandum (NSPM) 33 is a presidential directive issued in January 2021 and endorsed by the current administration in August 2021. This directive derives from the necessity of protecting U.S.-funded scientific research from foreign interference and exploiting the U.S.-based research ecosystem. Among requirements that apply to federal government funding agencies, NSPM-33 also requires certain research institutions to proactively ensure appropriate disclosure requirements are correctly reported to the institution and federal funding agencies. Substantive revisions to System Policies 15.02 and 15.05 are proposed to ensure internal operating procedures more accurately align with NSPM-33 requirements. The specific section revisions are described below.

**System Policy 15.02.**

**Definitions** – Definitions are removed, and text is added to section 1 detailing definitions are consistent with U.S. laws governing export control compliance.

**Section 1** – General background information related to export control laws and regulations is rewritten for clarity and to incorporate NSPM-33.

**Section 2** – Expectations for System Research Security Office (RSO) engagement are rewritten to strengthen member engagement.

**Section 2.1** – System RSO’s oversight role is emphasized.

**Section 2.2** – The System Export Control Affinity Group is emphasized.

**Section 2.3** – Administrative oversight of the System’s registration with the U.S. Department of State Directorate of Defense Trade Controls (DDTC) and U.S. Department of Commerce Bureau of Industry and Security (BIS) Snap-R accounts are consolidated at the System level akin to company headquarters vs. subsidiaries.

**Section 2.4** – Added to ensure the RSO provides this feature as a service to System members.



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**Section 3** – Rewritten to align with federal requirements, specifically the BIS and DDTC audit modules.

**New Section 4** – Violations are now incorporated into a stand-alone section as opposed to previously incorporated in Section 1.

**Old Section 4** – Individual responsibilities are now incorporated in Section 1.

**System Policy 15.05.**

Minor changes were made to incorporate the System RSO as the central point of contact for NSPM-33 requirements.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

The board's adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**

Office of the Vice Chancellor for Research

January 24, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Substantive Revisions to System Policies *15.02, Export Controls Program Management*, and *15.05, System Research Security Office*

I recommend adoption of the following minute order:

**“The substantive revisions to System Policies *15.02, Export Controls Program Management*, and *15.05, System Research Security Office*, as shown in the attached exhibits, are approved, effective immediately.”**

Respectfully submitted,

Joe Elabd, Ph.D.  
Vice Chancellor for Research

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

## 15.02 Export Controls Program Management

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~~Revised February 6, 2020 (MO 021-2020)~~

~~Revised February 9, 2023 (MO -2023)~~

Next Scheduled Review: February 9, 2028~~6, 2025~~

Click to view [Revision History](#).

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### Policy Summary

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~~The Texas A&M University System (system) and, its members, ~~employees and students must comply with all United States export control laws and regulations, including but not limited to those implemented by the Department of Commerce through its Export Administration Regulations (EAR), the Department of State through its International Traffic in Arms Regulations (ITAR), and the Department of Treasury through its Office of Foreign Assets Control (OFAC).~~ are committed to upholding the highest standard of ethical conduct and compliance with its legal obligations, including federal statutes and regulations implementing U.S. export control policies. This policy establishes the framework for coordinating export control program management activities within and between the members, and establishes mechanisms to ensure that each member develops, implements, and maintains an appropriate export control compliance program.~~

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### Definitions

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~~Click to view [Definitions](#).~~

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### Policy

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#### 1. ~~PURPOSE AND~~ BACKGROUND

~~The U.S. government (USG) administers strategically driven statutes and controls certain exports and re-exports for national and economic security. Through the Arms Export Control Act (AECA), the International Emergency Economic Powers Act (IEEPA), the Trading with the Enemy Act (TEA), the Export Control Reform Act of 2018 (ECRA), and other legislation, the USG regulates exports of items, technologies, software, and services to protect U.S. national and economic security. National Security Presidential Memorandum 33 (NSPM-33) was issued to protect U.S.-funded scientific research from foreign interference and exploitation in the U.S.-based research ecosystem, with export control compliance as a foundational component of required research security programs. The purposes of export control-related statutes are to:~~

- (a) Prevent the transfer of sensitive items and technology that could cause harm to the U.S. or its allies' interests.
- (b) Achieve a balance in safeguarding sensitive interests and the economic value of exports.
- (c) Implement U.S. foreign policy or domestic political concerns.
- (d) Implement sanctions as a policy alternative or supplement to either diplomacy or war.
- (e) Further multi-lateral agreements in which the U.S. participates.

This policy applies to all faculty, staff, employees, and visiting scholars. Individuals are responsible for the export control implications of their work. Each member will assist faculty, staff, students, and visiting scholars in assessing the applicability of export control statutes and regulations. Definitions of export control statute or regulation terminology, including but not limited to, "export," "defense service," "Empowered Official," "foreign person," "person," "technical information," and "U.S. person" are commensurate to those contained in the Export Administration Regulations (EAR), International Traffic in Arms Regulations (ITAR), or relative Office of Foreign Assets Control (OFAC) sanction program.

~~The export of certain items, technologies, software, and services is regulated for reasons of national security, foreign policy, prevention of the spread of weapons of mass destruction, and for competitive trade reasons. Export control laws restrict the shipment, transmission or transfer of certain items, software, technology and services from the United States to foreign countries, as well as "deemed exports" which are releases of controlled technology or source code to foreign persons located in the United States.~~

~~Several federal agencies implement export control rules and regulations. Each agency possesses jurisdiction over specific types of technology or restricted trade activities or controlled physical items. Among other regulations, the Department of Commerce regulates exports through the EAR 15 CFR 730-774, the Department of State regulates exports through the ITAR 22 CFR 120-130 and the Department of Treasury regulates exports and transactions involving certain countries, individuals and organizations through the OFAC. Each agency possesses different and changing rules and lists for specifying who or what is considered export sensitive. The restrictions enforced by the OFAC can be in addition to the requirements of the ITAR or EAR.~~

~~There are severe institutional and individual sanctions for violations of export controls laws including the loss of research funding, loss of export privileges, as well as civil and criminal penalties including imprisonment. Although many member activities could be excluded from export control laws, some activities may be restricted. The application of export control laws involves a fact-specific analysis. While most exports do not require specific approval from the federal government, certain exports require a license and others are prohibited.~~

## 2. SYSTEM RESEARCH SECURITY OFFICE (RSO)

~~In accordance with the system's commitment to upholding the highest ethical standards and conduct regarding export control laws and regulations in carrying out the mission and business standards of the system, the~~

2.1 The system RSO is the responsible office for with administrative oversight of member export control compliance programs. For purposes of this policy, administrative oversight is designed to ensure that each member develops, implements, and maintains an appropriate export control compliance program and to facilitate and coordinate export control compliance program management within and between members. The system RSO has unrestricted access to all export control-related operations, records, information, property, and personnel to carry out this policy. The system RSO has the independence necessary to carry out duties effectively without fear of retaliation. advising members in export control related matters. As a shared service resource, the RSO serves as the responsible system offi

2.2 The system RSO leads the system Export Control Affinity Group (SECAG). SECAG works collectively to develop common results for effective risk-based mitigation within and between members. Common results provide each system member the flexibility to develop procedures that are appropriate for their institution's level of risk. Outcomes (i.e., procedural or methodology changes) of other internal export controls working groups must be reviewed by the system RSO, and those working groups must be inclusive of all affected members. ee for facilitating development of effective risk-based mitigation strategies, educational and outreach opportunities, risk assessment tools, best practices, potential non-compliance investigations, assistance in federal agency licensing applications, commodity jurisdictions, commodity classifications, voluntary disclosures, and any other export control-related practitioner function. The RSO will establish, maintain, and lead a systemwide affinity group. The member's empowered official must coordinate with the RSO and OGC prior to communicating with federal regulatory bodies.

2.3 The system RSO maintains the system's Directorate of Defense Trade Controls (DDTC) and Bureau of Industry and Security (BIS) Snap-R registrations. Members will not register with DDTC or BIS Snap-R separately. Member legacy DDTC or BIS Snap-R accounts must be administratively moved under the system umbrella.

2.4 As a shared service, the system RSO provides members with export control-specific software resources, including restricted party screening applications.

### 3. SYSTEM MEMBER RESPONSIBILITIES

3.1 Each member must identify an Empowered Official (EO). According to 22 CFR 120.67, the EO is a member employee who:————

(a) Is a U.S. person and is in a position of authority for policy or management.

(b) Is empowered in writing to sign export control-related license applications or other approval requests on behalf of the member.

(c) Understands provisions and requirements of export control statutes and regulations, as well as criminal liability, civil liability, and administrative penalties for export control-related violations.

(d) Has the independent authority to inquire into any proposed export control-related activity by the member, verify the legality of the transaction and accuracy of the information, and refuse to sign any export control-related license application or other requests for approval without prejudice or other adverse recourse.

3.2 Each member must develop a rule implementing an export control compliance program to reduce the risk of potential export control violations. Compliance programs ~~must~~should include the following elements:

- ~~(a) an export control decision-making tree or similar guideline to use in analyzing export control issues;~~
- ~~(b) identification of the member's "empowered official(s)" who will have decision making authority for the resolution of export control issues;~~
- ~~(c) methods to identify and account for ITAR and EAR controlled physical items and controlled information;~~
- ~~(d) procedures to screen contacts and countries;~~
- ~~(e) record-keeping responsibilities;~~
- ~~(f) training and educational programs; and~~
- ~~(g) mechanisms for notification of violations and penalties.~~Management commitment.

(b) Continuous risk assessment.

(c) Export authorizations, classifications, and jurisdiction requests.

(d) Formal written export control management and compliance program procedures.

(e) Recordkeeping.

(f) Training.

(g) Internal compliance monitoring and periodic audits.

(h) Internal procedures for handling compliance issues, including reporting violations and taking corrective actions.

The compliance program must include procedures to screen potential restricted end-users and end-uses, methods to identify, account for, and protect (where applicable) items and information subject to the EAR or ITAR, procedures for assessing research and services subject to the EAR or ITAR, international travel requests (including an assessment of items and information taken abroad, and enhanced requirements for members subject to NSPM-33), international shipping, visiting scholars, employment, and acquisition of gifts, goods, and services.

3.32 ~~Annually, e~~Each member must conduct an export controls-specific risk assessment ~~annually~~ before ~~the start of~~starting each fiscal year. The risk assessment includes

~~identification-identifying of~~ the member's export control risk portfolio and corresponding risk mitigation strategies. The member risk assessment ~~is submitted to the RSO and~~ must be ~~included as an attachment~~attached to the member's annual ethics and compliance program ~~compliance~~ plan.

- 3.43 Monthly, each member must share applications and all associated documents regarding visiting scholars and employment of ~~non-U.S. foreign~~ persons from countries of concern ~~pursuant to guidance provided by the RSO quarterly and derived from various federal regulatory bodies~~ as defined in System Regulation 15.05.04, *High Risk Global Engagements and High Risk International Collaborations*, ~~in order to~~ satisfy the requirements of the federal government's insider threat program. ~~These documents are provided to the designated insider threat program senior official, appointed by the chancellor, for review.~~
- 3.5 Each member must provide the system RSO with a courtesy copy of any export control-related license application, license, commodity jurisdiction request (application and determination), commodity classification request (application and determination), documentation of general license use, or advisory opinion.

#### 4. VIOLATIONS

Each member is responsible for reporting known export control violations to the cognizant federal agency as prescribed by law, under the member's established internal reporting requirements, and in consultation with the system RSO and Office of General Counsel (OGC). Members must report known or suspected violations to the system RSO as soon as possible. The system RSO will promptly notify appropriate system officials, including the vice chancellor for research, OGC, and the system ethics and compliance officer. Members must coordinate all activities associated with voluntary disclosures with the RSO. This includes, but is not limited to, initial voluntary self-disclosure notifications, internal reviews, final voluntary self-disclosure notifications, and coordination with federal regulatory bodies during the disclosure and review process.

#### ~~4. INDIVIDUAL RESPONSIBILITY~~

~~All faculty, staff and students must be aware of and are responsible for the export control implications of their work and must ensure that their activities conform to export control rules and regulations. Any required license/approval must be in place before exporting anything that is deemed controlled. Each member will provide assistance to faculty, staff and students in assessing the applicability of export control regulations; however, primary responsibility for compliance rests with the individuals involved in the export, including principal investigators and others in supervisory positions.~~

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## **Related Statutes, Policies, or Requirements**

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[International Traffic in Arms Regulations \(ITAR\) 22 CFR 120-130](#)

[Export Administration Regulations \(EAR\) 15 CFR 730-774](#)

[Office of Foreign Assets Control \(OFAC\) 31 CFR 500-598](#)

[National Security Decision Directive 189](#)

[Atomic Energy Act of 1954 and Nuclear Regulatory Commission Regulations to 10 CFR Part 110](#)

[National Security Presidential Memorandum 33 \(NSPM-33\)](#)

[System Policy 15.05, System Research Security Office](#)

[System Regulation 15.05.04, High Risk Global Engagements and High Risk International Collaborations](#)

[System Regulation 16.01.01, Ethics and Compliance Programs](#)

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## **Member Rule Requirements**

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A rule is required to supplement this policy. See Section [3.2](#).

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## **Contact Office**

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~~System~~ Research Security ~~Office~~  
(979) 862-1965





## 15.05 System Research Security Office

~~Approved February 6, 2020 (MO 022-2020)~~

~~Revised February 9, 2023 (MO -2023)~~

Next Scheduled Review: ~~February 9, 2028~~ February 6, 2025

[Click to view Revision History.](#)

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### Policy Summary

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The Board of Regents (board) of The Texas A&M University System (system) is committed to the highest standards of integrity and compliance in ensuring the security of its member's research portfolios. This policy establishes the framework for (a) designating the system Research Security Office (RSO) as the responsible office for classified information, controlled unclassified information, management of the system's secure computing enclave, foreign influence reporting, and export controls program management, (b) achieving the highest level of compliance with applicable ethical, legal, regulatory, contractual and system standards and requirements in securing research portfolios, (c) promoting an organizational culture of compliance in meeting federal requirements to maintain federal funding, and (d) assisting members in related compliance operations.

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### Policy

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#### 1. SYSTEM RESEARCH SECURITY OFFICE

The vice chancellor for research appoints a chief research security officer (CRSO) who, through the Office of Research, has access to the chancellor and administers the functions of the RSO, including research security policies, procedures, and technology to enable members to comply with federal guidelines for handling all levels of U.S. government information. The RSO works closely with the System Office of General Counsel (OGC), the System Office of Information Technology (OIT), and the System Ethics and Compliance Office (SECO), as needed.

1.1 Specifically, the RSO serves as the responsible office for:

- (a) ~~C~~lassified information programs.;
- (b) ~~C~~ontrolled unclassified information programs.;
- (c) ~~M~~anagement of the system's secure computing enclave.;
- (d) ~~F~~oreign influence reporting programs.;
- (e) ~~E~~xport control program managements.

~~(e)(f)~~ Coordination of National Security Presidential Memorandum (NSPM) 33 requirements.

1.2 In support of these programs and to promote a culture of compliance, the RSO undertakes the following activities:

- (a) ~~D~~develop, implement, and monitor a system-wide research security compliance program (For ~~the purposes of~~ this policy, a system-wide research security compliance program refers to the administration of the classified, controlled unclassified, secure computing enclave, and foreign influence reporting programs; ~~and~~ administrative oversight of export control program ~~managements~~ designed to ensure each member develop~~s~~ments, implements, and maintains an appropriate export control program; ~~;~~ and to facilitate export control compliance programs within and between members.)~~;~~
- (b) ~~A~~advise and assist members in related compliance activities, including ~~to include~~ but not limited to developing related best practices.~~;~~
- (c) ~~P~~provide educational opportunities for members, such as the system export control affinity group.~~;~~
- (d) ~~e~~Coordinate with member-~~empowered~~ officials ~~prior to~~before their contact with federal regulatory agencies when instances of related known or suspected non-compliance occur.~~;~~ ~~and~~
- (e) ~~e~~Collaborate with members to develop appropriate related risk mitigation strategies.

1.3 Additionally, the RSO serves as the system's federal interface ~~with regards to~~regarding the following operati~~onal~~ing procedures:

- (a) ~~T~~he system facility security officer and the insider threat program senior official as required by the *National Industrial Security Program Operating Manual*.~~;~~
- (b) ~~The~~ focal point for communications with the federal intelligence and enforcement communities.~~;~~
- (c) ~~P~~point of contact for ensuring compliance with all aspects of the U.S. Department of Defense Cyber Maturity Model Certification.~~;~~ ~~and~~
- ~~(e)~~(d) Point of contact for ensuring compliance with all aspects of NSPM-33, including, but not limited to, required certifications and research security program implementation.
- ~~(d)~~(e) ~~P~~point of contact for communicating with federal agencies ~~in regards to~~regarding counter-intelligence issues.

## 2. SHARED SERVICES

2.1 As a shared service entity, members work closely with the RSO in exercising the office's available resources (subject matter expertise, equipment, training, etc.).

2.2 The RSO advises and assists members through outreach networks established with member stakeholders.

## Related Statutes, Policies, or Requirements

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[System Policy 15.02, Export Controls Program Management](#)

[System Regulation 15.05.01, Classified Information Management](#)

[System Regulation 15.05.02, Controlled Unclassified Information Management](#)

~~[System Regulation 15.05.03, Secure Computing Enclave Management](#)~~

~~[System Regulation 15.05.04, High Risk Global Engagements and High Risk International Collaborations](#)~~

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## Member Rule Requirements

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A rule is not required to supplement this policy.

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## Contact Office

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~~System~~ Research Security ~~Office~~  
(979) 862-1965

## 15.02 Export Control Program Management

Revised February 9, 2023 (MO -2023)  
Next Scheduled Review: February 9, 2028  
Click to view [Revision History](#).



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### Policy Summary

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The Texas A&M University System (system) and its members are committed to upholding the highest standard of ethical conduct and compliance with its legal obligations, including federal statutes and regulations implementing U.S. export control policies. This policy establishes the framework for coordinating export control program management activities within and between the members, and establishes mechanisms to ensure that each member develops, implements, and maintains an appropriate export control compliance program.

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### Policy

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#### 1. BACKGROUND

The U.S. government (USG) administers strategically driven statutes and controls certain exports and re-exports for national and economic security. Through the Arms Export Control Act (AECA), the International Emergency Economic Powers Act (IEEPA), the Trading with the Enemy Act (TEA), the Export Control Reform Act of 2018 (ECRA), and other legislation, the USG regulates exports of items, technologies, software, and services to protect U.S. national and economic security. National Security Presidential Memorandum 33 (NSPM-33) was issued to protect U.S.-funded scientific research from foreign interference and exploitation in the U.S.-based research ecosystem, with export control compliance as a foundational component of required research security programs. The purposes of export control-related statutes are to:

- (a) Prevent the transfer of sensitive items and technology that could cause harm to the U.S. or its allies' interests.
- (b) Achieve a balance in safeguarding sensitive interests and the economic value of exports.
- (c) Implement U.S. foreign policy or domestic political concerns.
- (d) Implement sanctions as a policy alternative or supplement to either diplomacy or war.
- (e) Further multi-lateral agreements in which the U.S. participates.

This policy applies to all faculty, staff, employees, and visiting scholars. Individuals are responsible for the export control implications of their work. Each member will assist faculty, staff, students, and visiting scholars in assessing the applicability of export control statutes and regulations. Definitions of export control statute or regulation terminology, including but not limited to, “export,” “defense service,” “Empowered Official,” “foreign person,” “person,”

“technical information,” and “U.S. person” are commensurate to those contained in the Export Administration Regulations (EAR), International Traffic in Arms Regulations (ITAR), or relative Office of Foreign Assets Control (OFAC) sanction program.

## 2. SYSTEM RESEARCH SECURITY OFFICE (RSO)

- 2.1 The system RSO is the responsible office with administrative oversight of member export control compliance programs. For purposes of this policy, administrative oversight is designed to ensure that each member develops, implements, and maintains an appropriate export control compliance program and to facilitate and coordinate export control compliance program management within and between members. The system RSO has unrestricted access to all export control-related operations, records, information, property, and personnel to carry out this policy. The system RSO has the independence necessary to carry out duties effectively without fear of retaliation.
- 2.2 The system RSO leads the system Export Control Affinity Group (SECAG). SECAG works collectively to develop common results for effective risk-based mitigation within and between members. Common results provide each system member the flexibility to develop procedures that are appropriate for their institution’s level of risk. Outcomes (i.e., procedural or methodology changes) of other internal export controls working groups must be reviewed by the system RSO, and those working groups must be inclusive of all affected members.
- 2.3 The system RSO maintains the system’s Directorate of Defense Trade Controls (DDTC) and Bureau of Industry and Security (BIS) Snap-R registrations. Members will not register with DDTC or BIS Snap-R separately. Member legacy DDTC or BIS Snap-R accounts must be administratively moved under the system umbrella.
- 2.4 As a shared service, the system RSO provides members with export control-specific software resources, including restricted party screening applications.

## 3. MEMBER RESPONSIBILITIES

- 3.1 Each member must identify an Empowered Official (EO). According to 22 CFR 120.67, the EO is a member employee who:
  - (a) Is a U.S. person and is in a position of authority for policy or management.
  - (b) Is empowered in writing to sign export control-related license applications or other approval requests on behalf of the member.
  - (c) Understands provisions and requirements of export control statutes and regulations, as well as criminal liability, civil liability, and administrative penalties for export control-related violations.
  - (d) Has the independent authority to inquire into any proposed export control-related activity by the member, verify the legality of the transaction and accuracy of the information, and refuse to sign any export control-related license application or other requests for approval without prejudice or other adverse recourse.

- 3.2 Each member must develop a rule implementing an export control compliance program to reduce the risk of potential export control violations. Compliance programs must include the following elements:
- (a) Management commitment.
  - (b) Continuous risk assessment.
  - (c) Export authorizations, classifications, and jurisdiction requests.
  - (d) Formal written export control management and compliance program procedures.
  - (e) Recordkeeping.
  - (f) Training.
  - (g) Internal compliance monitoring and periodic audits.
  - (h) Internal procedures for handling compliance issues, including reporting violations and taking corrective actions.

The compliance program must include procedures to screen potential restricted end-users and end-uses, methods to identify, account for, and protect (where applicable) items and information subject to the EAR or ITAR, procedures for assessing research and services subject to the EAR or ITAR, international travel requests (including an assessment of items and information taken abroad, and enhanced requirements for members subject to NSPM-33), international shipping, visiting scholars, employment, and acquisition of gifts, goods, and services.

- 3.3 Annually, each member must conduct an export controls-specific risk assessment before starting each fiscal year. The risk assessment includes identifying the member's export control risk portfolio and corresponding risk mitigation strategies. The member risk assessment must be attached to the member's annual ethics and compliance program plan.
- 3.4 Monthly, each member must share applications and all associated documents regarding visiting scholars and employment of foreign persons from countries of concern as defined in System Regulation *15.05.04, High Risk Global Engagements and High Risk International Collaborations*, to satisfy the requirements of the federal government's insider threat program.
- 3.5 Each member must provide the system RSO with a courtesy copy of any export control-related license application, license, commodity jurisdiction request (application and determination), commodity classification request (application and determination), documentation of general license use, or advisory opinion.

#### 4. VIOLATIONS

Each member is responsible for reporting known export control violations to the cognizant federal agency as prescribed by law, under the member's established internal reporting requirements, and in consultation with the system RSO and Office of General Counsel (OGC). Members must report known or suspected violations to the system RSO as soon as possible. The system RSO will promptly notify appropriate system officials, including the vice chancellor for research, OGC, and the system ethics and compliance officer. Members must coordinate all activities associated with voluntary disclosures with the RSO. This includes, but is not limited to, initial voluntary self-disclosure notifications, internal reviews, final voluntary self-disclosure notifications, and coordination with federal regulatory bodies during the disclosure and review process.

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## **Related Statutes, Policies, or Requirements**

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[International Traffic in Arms Regulations \(ITAR\) 22 CFR 120-130](#)

[Export Administration Regulations \(EAR\) 15 CFR 730-774](#)

[Office of Foreign Assets Control \(OFAC\) 31 CFR 500-598](#)

[National Security Decision Directive 189](#)

[Atomic Energy Act of 1954 and Nuclear Regulatory Commission Regulations to 10 CFR Part 110](#)

[National Security Presidential Memorandum 33 \(NSPM-33\)](#)

[System Policy 15.05, System Research Security Office](#)

[System Regulation 15.05.04, High Risk Global Engagements and High Risk International Collaborations](#)

[System Regulation 16.01.01, Ethics and Compliance Programs](#)

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## **Member Rule Requirements**

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A rule is required to supplement this policy. See Section 3.2.

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## **Contact Office**

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Research Security  
(979) 862-1965

## 15.05 System Research Security Office

Revised February 9, 2023 (MO -2023)  
Next Scheduled Review: February 9, 2028  
[Click to view Revision History.](#)



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### Policy Summary

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The Board of Regents (board) of The Texas A&M University System (system) is committed to the highest standards of integrity and compliance in ensuring the security of its member's research portfolios. This policy establishes the framework for (a) designating the system Research Security Office (RSO) as the responsible office for classified information, controlled unclassified information, management of the system's secure computing enclave, foreign influence reporting, and export control program management, (b) achieving the highest level of compliance with applicable ethical, legal, regulatory, contractual and system standards and requirements in securing research portfolios, (c) promoting an organizational culture of compliance in meeting federal requirements to maintain federal funding, and (d) assisting members in related compliance operations.

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### Policy

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#### 1. SYSTEM RESEARCH SECURITY OFFICE

The vice chancellor for research appoints a chief research security officer (CRSO) who, through the Office of Research, has access to the chancellor and administers the functions of the RSO, including research security policies, procedures, and technology to enable members to comply with federal guidelines for handling all levels of U.S. government information. The RSO works closely with the System Office of General Counsel (OGC), the System Office of Information Technology (OIT), and the System Ethics and Compliance Office (SECO), as needed.

1.1 Specifically, the RSO serves as the responsible office for:

- (a) Classified information programs.
- (b) Controlled unclassified information programs.
- (c) Management of the system's secure computing enclave.
- (d) Foreign influence reporting programs.
- (e) Export control program management.
- (f) Coordination of National Security Presidential Memorandum (NSPM) 33 requirements.



- 1.2 In support of these programs and to promote a culture of compliance, the RSO undertakes the following activities:
- (a) Develop, implement, and monitor a systemwide research security compliance program (For this policy, a systemwide research security compliance program refers to the administration of the classified, controlled unclassified, secure computing enclave, and foreign influence reporting programs; administrative oversight of export control program management designed to ensure each member develops, implements, and maintains an appropriate export control program; and to facilitate export control compliance programs within and between members.).
  - (b) Advise and assist members in related compliance activities, including but not limited to developing related best practices.
  - (c) Provide educational opportunities for members, such as the system export control affinity group.
  - (d) Coordinate with member-empowered officials before their contact with federal regulatory agencies when instances of related known or suspected non-compliance occur.
  - (e) Collaborate with members to develop appropriate related risk mitigation strategies.
- 1.3 Additionally, the RSO serves as the system's federal interface regarding the following operational procedures:
- (a) The system facility security officer and the insider threat program senior official as required by the *National Industrial Security Program Operating Manual*.
  - (b) The focal point for communications with the federal intelligence and enforcement communities.
  - (c) Point of contact for ensuring compliance with all aspects of the U.S. Department of Defense Cyber Maturity Model Certification.
  - (d) Point of contact for ensuring compliance with all aspects of NSPM-33, including, but not limited to, required certifications and research security program implementation.
  - (e) Point of contact for communicating with federal agencies regarding counterintelligence issues.

## 2. SHARED SERVICES

- 2.1 As a shared service entity, members work closely with the RSO in exercising the office's available resources (subject matter expertise, equipment, training, etc.).
- 2.2 The RSO advises and assists members through outreach networks established with member stakeholders.

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## Related Statutes, Policies, or Requirements

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[System Policy 15.02, Export Controls Program Management](#)

[System Regulation 15.05.01, Classified Information Management](#)

[System Regulation 15.05.02, Controlled Unclassified Information Management](#)

[System Regulation 15.05.04, High Risk Global Engagements and High Risk International Collaborations](#)

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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Research Security  
(979) 862-1965

Agenda Item No.

## AGENDA ITEM BRIEFING

**Submitted by:** Mark Stone, Chief Information Officer  
The Texas A&M University System

**Subject:** Approval of Substantive Revisions to System Policy *29.01, Information Resources*

### **Proposed Board Action:**

Approve substantive revisions to System Policy *29.01, Information Resources*.

### **Background Information:**

**Section 1.3.** Portions of this section are rewritten to better align with the purpose, roles, and responsibilities of the system chief information officer as described in the A&M System IT Governance framework.

References to “procedures” are modified to clarify that members are required to implement “rules” for the appropriate management of information resources.

Other changes made are for consistency, clarity and better document flow.

### **A&M System Funding or Other Financial Implications:**

None.

### **Strategic Plan Imperative(s) this Item Advances:**

The board’s adoption, maintenance and revision of system policies advances all eight Strategic Plan Imperatives by providing policy direction to the member institutions and agencies.

Agenda Item No.

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Office of the Chief Information Officer  
December 16, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Substantive Revisions to System Policy *29.01, Information Resources*

I recommend adoption of the following minute order:

**“The substantive revisions to System Policy *29.01, Information Resources*, as shown in the attached exhibit, are approved, effective immediately.”**

Respectfully submitted,

Mark Stone  
Chief Information Officer

**Approval Recommended:**

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John Sharp  
Chancellor

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

## 29.01 Information Resources

Revised February 9, 2023 (MO -2023)

Reviewed April 26, 2018

Next Scheduled Review: February 9, 2028~~April 26, 2023~~

Click to view [Revision History](#).



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### Policy Summary

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The Board of Regents (board) of The Texas A&M University System (system) regards information resources as a vital part of fulfilling the mission of the system. The system chief information officer (SCIO) is responsible for coordinating the system's information resources, including ensuring, in consultation with each member chief executive officer (CEO), the effectiveness, confidentiality and efficiency of members' information resources. In addition, the SCIO, in consultation with each CEO, is responsible for ensuring that appropriate ~~procedures rules and programs~~ are implemented to safeguard computer systems, networks and data and mitigating risks that may compromise information integrity, availability and confidentiality.

This policy establishes the authority and responsibilities of the SCIO and provides the minimum ~~procedures rules~~ to be ~~used developed and implemented~~ by members, ~~as coordinated by the SCIO~~, to govern the use of information resources.

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### Definitions

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Click to view [Definitions](#).

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### Policy

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#### 1. SYSTEM INFORMATION RESOURCES GOVERNANCE

- 1.1 The efficient and effective use of information resources is critical to the long-term success of the system. To that end, the SCIO is responsible for ensuring that all members ~~have implemented rules and/or procedures~~ for the appropriate management of information resources, including provisions designed to guarantee that information resources expenditures from any funding source are efficient and serve to improve system services. ~~The SCIO is also responsible for coordinating member information resources purchases, regardless of the funding source.~~
- 1.2 Each member must develop and implement rules to ensure compliance with applicable Texas Department of Information Resources' rules, including but not limited to Texas Administrative Code, Title 1, Ch. 202, Information Security Standards, Ch. 206, State Web Sites, and Ch. 213, Electronic and Information Resources. New or revised member

information resources rules ~~will are~~ not ~~become~~ effective until approved by the SCIO or designee, in addition to other approvals required by the system or member. ~~New or revised member information resources procedures will be developed in consultation with the SCIO or designee.~~

- 1.3 The SCIO, with the chancellor's approval, ~~must shall~~ establish-develop an information resources governance structure at the system level that accomplishes the following:
- (a) ~~identifies and coordinates the best source(s) of information technology hardware, software and services; establishes a systemwide information technology (IT) vision that supports member missions and goals;~~
  - (b) reduces non-productive redundancy across the system;
  - (c) when in the best interest of the system, and strategic objectives of the member(s), consolidates resources including networks, hardware, systems and applications;
  - (d) improves the security of the system's technology infrastructure; and
  - (e) determines the appropriate thresholds for delegating purchasing authority for member information resources to member CEOs.

## 2. USE OF SYSTEM INFORMATION RESOURCES

- 2.1 Each user of system information resources is responsible for using those system information resources in accordance with the guidelines established by the Texas Department of Information Resources, the Texas Ethics Commission, and System Policy *07.01, Ethics*. Accordingly, each user ~~must should~~:
- (a) use information resources for officially authorized business purposes, with an exception for incidental use as allowed in accordance with System Policy *33.04, Use of System Resources*;
  - (b) promptly disclose fraud, waste or abuse in accordance with System Policy ~~21.04~~ 10.02, Control of Fraud, Waste and Abuse Fraud Prevention;
  - (c) adhere to all laws, regulations and policies that refer to the use of information resources; and
  - (d) endeavor to avoid any actions that would create the appearance that the user is violating the law or the system's ethical standards.
- 2.2 ~~Privacy policies are mechanisms used to establish the responsibilities and limits for system administrators and users in providing privacy in information resources.~~ There is no expectation of privacy when using system information resources beyond that which is expressly provided by applicable privacy laws. Information created, stored or transmitted on system information resources may be subject to disclosure under the Texas Public Information Act or through legal or administrative proceedings. While the system does not routinely monitor individual usage of system information resources, members have the right to examine information created, stored or transmitted on system information resources for general business purposes, including but not limited to the normal operation and maintenance of such resources.

~~2.3 In accordance with Section 1.2, each member will develop and implement rules and/or procedures to ensure compliance with applicable Texas Department of Information Resources' rules; for example, Texas Administrative Code, Title 1, Ch. 202, *Information Security Standards*, Ch. 206, *State Web Sites*, and Ch. 213, *Electronic and Information Resources*.~~

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## **Related Statutes, Policies, or Requirements**

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[Tex. Educ. Code § 51.9335, \*Acquisition of Goods and Services\*](#)

[Tex. Gov't Code Ch. 2054, \*Information Resources\*](#)

[1 Tex. Admin. Code Ch. 202, \*Information Security Standards\*](#)

[1 Tex. Admin. Code Ch. 206, \*State Websites\*](#)

[1 Tex. Admin. Code Ch. 207, \*Telecommunications Services\*](#)

[1 Tex. Admin. Code Ch. 209, \*Minimum Standards for Meetings Held by Videoconference\*](#)

[1 Tex. Admin. Code Ch. 211, \*Information Resources Managers\*](#)

[1 Tex. Admin. Code Ch. 213, \*Electronic and Information Resources\*](#)

[1 Tex. Admin. Code Ch. 215, \*Statewide Technology Centers\*](#)

[1 Tex. Admin. Code Ch. 216, \*Project Management Practices\*](#)

[1 Tex. Admin. Code Ch. 217, \*Procurement of Information Resources\*](#)

[System Policy 10.02, \*Fraud Prevention\*](#)~~[Control of Fraud, Waste and Abuse](#)~~

[System Regulation 29.01.01, \*Information Resources Governance\*](#)

[System Regulation 29.01.02, \*Use of Licensed Software\*](#)

[System Regulation 29.01.03, \*Information Security\*](#)

[System Regulation 29.01.04, \*Accessibility of Electronic Information Resources\*](#)

[System Policy 33.04, \*Use of System Resources\*](#)

[System Regulation 33.04.02, \*Use of Telecommunication Services\*](#)

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## **Member Rule Requirements**

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A rule is required to supplement this policy. See Sections 1.1 and, 1.2 ~~and 2.3~~.

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## Contact Office

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~~Office of the System Chief Information Officer~~ Information Technology  
(979) 458-6450



## 29.01 Information Resources

Revised [February 9, 2023](#) (MO -2023)  
Next Scheduled Review: February 9, 2028  
Click to view [Revision History](#).



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### Policy Summary

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The Board of Regents (board) of The Texas A&M University System (system) regards information resources as a vital part of fulfilling the mission of the system. The system chief information officer (SCIO) is responsible for coordinating the system's information resources, including ensuring, in consultation with each member chief executive officer (CEO), the effectiveness, confidentiality and efficiency of members' information resources. In addition, the SCIO, in consultation with each CEO, is responsible for ensuring that appropriate rules are implemented to safeguard computer systems, networks and data and mitigating risks that may compromise information integrity, availability and confidentiality.

This policy establishes the authority and responsibilities of the SCIO and provides the minimum rules to be developed and implemented by members to govern the use of information resources.

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### Definitions

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Click to view [Definitions](#).

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### Policy

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#### 1. SYSTEM INFORMATION RESOURCES GOVERNANCE

- 1.1 The efficient and effective use of information resources is critical to the long-term success of the system. To that end, the SCIO is responsible for ensuring that all members implement rules for the appropriate management of information resources, including provisions designed to guarantee that information resources expenditures from any funding source are efficient and serve to improve system services.
- 1.2 Each member must develop and implement rules to ensure compliance with applicable Texas Department of Information Resources' rules, including but not limited to Texas Administrative Code, Title 1, Ch. 202, *Information Security Standards*, Ch. 206, *State Web Sites*, and Ch. 213, *Electronic and Information Resources*. New or revised member information resources rules are not effective until approved by the SCIO or designee, in addition to other approvals required by the system or member.

- 1.3 The SCIO, with the chancellor's approval, must develop an information resources governance structure at the system level that accomplishes the following:
- (a) establishes a systemwide information technology (IT) vision that supports member missions and goals;
  - (b) reduces non-productive redundancy across the system;
  - (c) when in the best interest of the system, and strategic objectives of the member(s), consolidates resources including networks, hardware, systems and applications;
  - (d) improves the security of the system's technology infrastructure; and
  - (e) determines the appropriate thresholds for delegating purchasing authority for member information resources to member CEOs.

## 2. USE OF SYSTEM INFORMATION RESOURCES

- 2.1 Each user of system information resources is responsible for using those system information resources in accordance with the guidelines established by the Texas Department of Information Resources, the Texas Ethics Commission, and System Policy *07.01, Ethics*. Accordingly, each user must:
- (a) use information resources for officially authorized business purposes, with an exception for incidental use as allowed in accordance with System Policy *33.04, Use of System Resources*;
  - (b) promptly disclose fraud, waste or abuse in accordance with System Policy *10.02, Fraud Prevention*;
  - (c) adhere to all laws, regulations and policies that refer to the use of information resources; and
  - (d) endeavor to avoid any actions that would create the appearance that the user is violating the law or the system's ethical standards.
- 2.2 There is no expectation of privacy when using system information resources beyond that which is expressly provided by applicable privacy laws. Information created, stored or transmitted on system information resources may be subject to disclosure under the Texas Public Information Act or through legal or administrative proceedings. While the system does not routinely monitor individual usage of system information resources, members have the right to examine information created, stored or transmitted on system information resources for general business purposes, including but not limited to the normal operation and maintenance of such resources.

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## Related Statutes, Policies, or Requirements

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[Tex. Educ. Code § 51.9335, \*Acquisition of Goods and Services\*](#)

[Tex. Gov't Code Ch. 2054, \*Information Resources\*](#)

[1 Tex. Admin. Code Ch. 202, Information Security Standards](#)

[1 Tex. Admin. Code Ch. 206, State Websites](#)

[1 Tex. Admin. Code Ch. 207, Telecommunications Services](#)

[1 Tex. Admin. Code Ch. 209, Minimum Standards for Meetings Held by Videoconference](#)

[1 Tex. Admin. Code Ch. 211, Information Resources Managers](#)

[1 Tex. Admin. Code Ch. 213, Electronic and Information Resources](#)

[1 Tex. Admin. Code Ch. 215, Statewide Technology Centers](#)

[1 Tex. Admin. Code Ch. 216, Project Management Practices](#)

[1 Tex. Admin. Code Ch. 217, Procurement of Information Resources](#)

[System Policy 10.02, Fraud Prevention](#)

[System Regulation 29.01.01, Information Resources Governance](#)

[System Regulation 29.01.02, Use of Licensed Software](#)

[System Regulation 29.01.03, Information Security](#)

[System Regulation 29.01.04, Accessibility of Electronic Information Resources](#)

[System Policy 33.04, Use of System Resources](#)

[System Regulation 33.04.02, Use of Telecommunication Services](#)

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## **Member Rule Requirements**

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A rule is required to supplement this policy. See Sections 1.1 and 1.2.

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## **Contact Office**

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Information Technology  
(979) 458-6450

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Ruth J. Simmons, President  
Prairie View A&M University

**Subject:** Granting of Faculty Development Leave for FY 2023,  
Prairie View A&M University

### **Proposed Board Action:**

Authorize faculty development leave for FY 2023 at Prairie View A&M University (PVAMU).

### **Background Information:**

System Policy [31.03, Leaves of Absence](#), and System Regulation [12.99.01, Faculty Development Leave](#), require that a recommendation for faculty development leave be submitted by the university president to the chancellor for recommendation to the Board of Regents for approval. At PVAMU, the application is submitted with support of the academic department, college dean, university development leave committee, provost and senior vice president for academic affairs, and president.

As shown in the exhibit, PVAMU requests approval for faculty development leave for one faculty member for FY 2023.

PVAMU is in compliance with the statutory requirement that no more than six percent of eligible faculty be on development leave at any time.

### **A&M System Funding or Other Financial Implications:**

No additional funding is required. Department faculty members are assuming the recommended faculty member's teaching load by adjusting course offerings the next academic year.

### **Strategic Plan Imperative(s) this Item Advances:**

Strategic Plan Imperative 4: The A&M System will increase its prominence by building a robust and targeted research portfolio. Providing faculty development leave opportunities further supports PVAMU Goal Theme 4 (Research and Innovation) by increasing innovative research and scholarly productivity as well as Goal Theme 8 (Institutional Image) which seeks to advance the university's image through innovative, relevant, and meaningful research.

Agenda Item No.

**PRAIRIE VIEW A&M UNIVERSITY**

Office of the President

September 30, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of Faculty Development Leave for FY 2023, Prairie View A&M University

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in the attached exhibit, “Faculty Development Leave List FY 2023, Prairie View A&M University.”**

Respectfully submitted,

Ruth J. Simmons  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

FACULTY DEVELOPMENT LEAVE LIST  
FY 2023  
PRAIRIE VIEW A&M UNIVERSITY

| Name/<br>Title/<br>Department                                  | Years of Prairie<br>View A&M<br>University<br>Tenured, Tenure-<br>Track Service | Semester of<br>Leave | Location and Brief Description of Leave                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|----------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>BRAILSFORD COLLEGE OF ARTS &amp; SCIENCES</b>               |                                                                                 |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Aliakbar Haghighi<br>Professor<br>Department of<br>Mathematics | 20                                                                              | Spring 2023          | Leave will be spent in Prairie View, Texas. During the leave, research and writing activities will be conducted in order to complete a contracted book of ten chapters entitled <i>Higher Mathematics for Scientists and Engineers</i> . Along with the research and writing, the references, solutions, and an index will be completed. In addition to the book, one research paper will be completed on medicinal dosing levels, another on the transient solution of a novel queueing model, and one grant proposal will be developed for submission to the National Science Foundation. Dr. Haghighi's development leave will benefit the teaching mission of his department through enhanced student training, his research by bringing novel approaches and new applied knowledge into the mathematics discipline, and the strategic vision of the university through increased overall visibility. |

**AGENDA ITEM BRIEFING**

**Submitted by:** Dr. James Hurley, President  
Tarleton State University

**Subject:** Authorization to Award an Honorary Degree to Mr. Sam H. Pack

**Proposed Board Action:**

Authorize the president of Tarleton State University (Tarleton) to award an Honorary Doctor of Humane Letters degree to Mr. Sam H. Pack.

**Background Information:**

In accordance with Section 1.2 of System Policy [\*11.07, Granting of Honorary Degrees\*](#), Tarleton submits this request to award an Honorary Doctor of Humane Letters degree to Mr. Sam H. Pack.

This recognition is in tribute to his distinguished career and for the positive and significant impact his lifetime of service has made on the automobile industry. Mr. Pack owns six automobile dealerships within the DFW metroplex, co-owns six more in Tulsa, and is a founding member of Triton Automotive Group (today representing 200 dealerships), along with other business ventures and investments which consist of real estate, banking, finance, and re-insurance. Mr. Pack also owns a very impressive and historic automobile collection comprised of several limited editions, one-of-ones, etc., totaling more than 390 vehicles.

As a strong supporter of education, Mr. Pack has assisted with the creation of numerous programs at numerous colleges and universities consisting of Automotive Student (Technicians) Service Training, Technicians of Tomorrow, Driving Dreams Tours, Tarleton State University Pack Automotive Group Intern Program, and Sam Pack Cares.

The nomination for this Honorary Doctor of Humane Letters degree received the unanimous support of the University Honorary Degrees Committee. The nomination was endorsed by the Executive Committee of the Faculty Senate, the Faculty Senate as a whole meeting in executive session, and the president of Tarleton.

With Board authorization, this honorary degree will be presented to Mr. Sam H. Pack at Tarleton's commencement ceremony in May 2023.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will directly advance the Tarleton State University Strategic Plan, Goal V: Institutional Prominence. This agenda item also supports The Texas A&M University System Strategic Plan Imperative number six, "The A&M System, in adhering to the high standard

Agenda Item No.  
Agenda Item Briefing

of excellence and growth required in this strategic plan, will display prudent financial stewardship and sustainability”. This imperative focuses on the expansion of the donor base and overall funds raised. Mr. Pack has a true philanthropic heart and supports numerous community projects, organizations, and fundraising efforts.

Mr. Pack has made financial gifts to Tarleton supporting the Tarleton Food Pantry, President’s Circle, and scholarships, as well as underwriting the Presidential Suite at Tarleton’s Memorial Stadium for the past four football seasons.



Agenda Item No.

**TARLETON STATE UNIVERSITY**

Office of the President

January 2, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Award an Honorary Degree to Mr. Sam H. Pack

I recommend approval of the following minute order:

**“The president of Tarleton State University is authorized to award an Honorary Doctor of Humane Letters degree to Mr. Sam H. Pack.”**

Respectfully submitted,

Dr. James Hurley, President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Tarleton State University**  
Honorary Degree Candidate Summary

Mr. Sam H. Pack  
Candidate for Honorary Doctor of Humane Letters

Mr. Sam H. Pack was born and raised in Stephenville, Texas. He and his wife Carol reside in Dallas, Texas, they have two sons, Tony and Todd. Tony and his wife Louisa along with their daughters, Carly and Macy, reside in Southlake, Texas. Todd resides in Shreveport, La., and attends Holy Angels, a residential school for individuals with special needs.

In 1959 Mr. Pack attended Tarleton State College before an illness forced him to abandon his dream of earning a college degree. After Mr. Pack recovered from his illness he entered the workforce never achieving his dream of a college degree.

He started his career with Ford Credit in 1962 and held various management positions prior to resigning in 1980 to purchase his first automobile dealership. Today, he owns and operates Pack Automotive Group, which consists of six dealerships in the Dallas/Fort Worth metroplex. Mr. Pack co-owns six dealerships in Tulsa, Oklahoma, along with other business ventures and investments, including real estate, banking, finance, and re-insurance.

He has served his industry in executive and leadership positions at local, state, and national levels for 42 years. The Texas Automobile Dealers Association recognized him as an industry “Legend” in 2005. He was the second person in the 93-year history of the association to receive this award.

During the 2016 Top Volume Leadership Summit, he was one of five dealers inducted into the inaugural class of Ford’s “Top Volume Ford Dealers Hall of Fame” in recognition of a lifetime of outstanding achievement and inspirational leadership.

Mr. Pack is a recipient of countless community service awards including, Dallas County Community College District and Brookhaven College recognized Sam with their inaugural “Pillar of the Community”, the Farmers-Branch Chamber of Commerce honored him with the “Chairman’s Award”, and he has been Metrocrest’s “Citizen of the Year”, Rotary’s “Man of the Year”, the City of Carrollton’s “Entrepreneur of the Year”, and numerous others.

Mr. Sam Pack currently serves on numerous industry and community boards and committees.

Mr. Pack has a true philanthropic heart and supports numerous community projects, organizations, and fundraising efforts. He established a charitable program, Sam Pack Cares, with an aim to support those in need and where he can make a difference. The program has provided millions in financial support to almost 300 charities, service organizations, and community events in the past five years. In addition to Sam Pack Cares, Mr. Pack has also participated in numerous major fundraising initiatives as chairman, co-chair, and donor.

Currently, his antique car collection consists of numerous several limited editions, one-of-ones, etc., totaling more than 390 vehicles in the Pack Automotive Museum – one of the largest of such collections in the nation. This collection represents part of the United States Automobile Industry History.

Mr. Pack’s daily involvement in the dealerships and his hobby as a classic car collector and enthusiast are reflective of his love and passion for the automotive industry and its history.

Agenda Item No.

## AGENDA ITEM BRIEFING

**Submitted by:** Pablo Arenaz, President  
Texas A&M International University

**Subject:** Granting of Faculty Development Leave for FY 2024,  
Texas A&M International University

### **Proposed Board Action:**

Authorize faculty development leave for FY 2024 at Texas A&M International University (TAMIU).

### **Background Information:**

System Policy [31.03, Leaves of Absence](#), and System Regulation [12.99.01, Faculty Development Leave](#), require that a recommendation for faculty development leave be submitted by the university president to the chancellor for recommendation to the Board of Regents for approval. At TAMIU, the application is submitted with support of the academic department, college dean, university development leave committee (elected by the general faculty), provost and executive vice president for academic affairs, and president.

As shown in the exhibit, TAMIU requests approval for faculty development leave for five faculty members for FY 2024.

TAMIU is in compliance with the statutory requirement that no more than six percent of eligible faculty be on development leave at any time.

### **A&M System Funding or Other Financial Implications:**

No additional funding is required. Department faculty members are assuming the recommended faculty members' teaching loads by adjusting course offerings the next academic year.

### **Strategic Plan Imperative(s) this Item Advances:**

This item advances *Strategic Plan V.4*: "The A&M System will increase its prominence by building a robust and targeted research portfolio."

Agenda Item No.

**TEXAS A&M INTERNATIONAL UNIVERSITY**

Office of the President

January 11, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of Faculty Development Leave for FY 2024,  
Texas A&M International University

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2024, Texas A&M International University.”**

Respectfully submitted,

Pablo Arenaz  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**FACULTY DEVELOPMENT LEAVE LIST  
FY 2024  
TEXAS A&M INTERNATIONAL UNIVERSITY**

| Name/<br>Title/<br>Department                                                             | Years of<br>TAMIU<br>Tenured,<br>Tenure-<br>Track<br>Service | Semester of<br>Leave | Location and Brief Description of Leave                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>A.R. SANCHEZ, JR. SCHOOL OF BUSINESS</b>                                               |                                                              |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Moon-Kyung Cho<br>Associate<br>Professor<br>International<br>Banking &<br>Finance Studies | 7                                                            | Spring 2024          | Dr. Cho will spend her leave as a Visiting Scholar at the University of St. Gallen in Switzerland to engage in research with other scholars in the area of international accounting and to conduct productive research leading to additional quality publications that will enhance her growing reputation in this important area of research. Having previously served as an auditor in business, Dr. Cho will gain valuable experience from this international appointment from both an academic perspective, and from an operations perspective in areas related to environmental, social, and governance risks. Dr. Cho will learn newer ways of approaching higher education that will enrich her as an educator and benefit accounting students at TAMIU. Furthermore, this international exposure will enhance her scholarly reputation and that of the AR Sanchez, Jr. School of Business and TAMIU.                                                                                                                                                                                                                                                                                                                                                                                                 |
| Anwen Yin<br>Associate<br>Professor<br>International<br>Banking &<br>Finance Studies      | 8                                                            | Fall 2023            | Dr. Yin will spend his leave primarily in Laredo, Texas. Dr. Yin specializes mainly in econometrics – an area that uses economic theory, mathematics, and statistical inference to quantify economic phenomena and turn it into useful tools for policymaking. Data that spans time on financial variables like stock prices and currency values are called financial time series data. These can be of various frequencies (daily, weekly, monthly). During his sabbatical, Dr. Yin plans to study the behavior of financial time series data during times of economic distress like the recent pandemic. More precisely, the sabbatical will provide him the valuable time to immerse himself in learning cutting-edge methodologies on forecasting of financial variables. For this, Dr. Yin is not only going to read the relevant econometric literature but also devote his time in learning how to apply them in statistical software packages. He will be studying the patterns of different financial time series for the U.S. as well as on international financial markets. Learning these newer advances in financial econometrics will have a positive impact on his teaching of econometrics courses at TAMIU, both at the undergraduate and doctoral levels and, hence, benefit our students. |

**COLLEGE OF ARTS & SCIENCES**

|                                                                       |   |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------------------------------------------------------------|---|----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Ju Oak Kim<br>Associate<br>Professor<br>Psychology &<br>Communication | 7 | Fall 2023 -<br>Spring 2024 | Dr. Kim will spend her leave working both in Laredo and in her native country and site of her research in South Korea. She will work on two book projects that would help her consolidate her position as a leading author in the topic of globalization and counter hegemonic cultural formations. Both books in their different ways will explore the complex relations of the entertainment industry (the music business) and Korean media and global social media to transform Korean culture into a global phenomenon (K-Pop being the prime example). Dr. Kim is already a respected and productive scholar in those lines. Working on these two books would allow her to expand her presence and impact in that line of research, making our department and university more visible at the international level. |
| Fei Luo<br>Associate<br>Professor<br>Social Studies                   | 7 | Fall 2023                  | Dr. Luo will spend her leave in Laredo and Houston, Texas. A criminal justice associate professor specializing in policing, Dr. Luo proposes to study the novel use of GIS technology to examine the impact of local police activity on perceptions of policing among different groups. This research will be particularly relevant to current police reform debates. This project will provide great opportunities to engage more students in actual research projects. The policing and immigration research will also facilitate the establishment of a border research center at TAMU, which is in the planning process                                                                                                                                                                                            |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Granting of Faculty Development Leave for FY 2024,  
Texas A&M University

**Proposed Board Action:**

Authorize faculty development leave for FY 2024, Texas A&M University (Texas A&M).

**Background Information:**

System Policy [31.03, Leaves of Absence](#), and System Regulation [12.99.01, Faculty Development Leave](#), require that a recommendation for faculty development leave be submitted by the university president to the chancellor for recommendation to the Board of Regents for approval. At Texas A&M, the application is submitted with support of the academic department, college dean, university development leave committee (elected by the general faculty), vice president for faculty affairs, and president.

As shown in the exhibit, Texas A&M requests approval for faculty development leave for 72 faculty members for FY 2024.

Texas A&M is in compliance with the statutory requirement that no more than six percent of eligible faculty be on development leave at any time.

**A&M System Funding or Other Financial Implications:**

No additional funding is required. Department faculty members are assuming the recommended faculty members' teaching loads by adjusting course offerings the next academic year.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System strategic imperatives 1, 3, 4 and 5. More specifically, it will: a) enable faculty to reinvent graduate and undergraduate education which will provide students with an array of pathways to pursue their ambitions and interests, in support of imperative 1; b) cultivate academic innovation, retain exceptional faculty and foster lifelong success of our graduates in support of imperative 3; c) increase the breath and scope of our research portfolio, in support of imperative 4; and d) provide services that respond to the needs of the people of Texas and contribute to the strength of the state's economy in support of imperative 5 by extending our engagement in rural and urban communities, accelerating commercialization and entrepreneurship and by graduating students who impact our communities and the world.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

November 9, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of Faculty Development Leave for FY 2024, Texas A&M University

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2024, Texas A&M University.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs



FACULTY DEVELOPMENT LEAVE LIST  
FY 2024  
TEXAS A&M UNIVERSITY

| Name/<br>Title/<br>Department                                                        | Years of<br>Texas A&M<br>University<br>Tenured,<br>Tenure-Track<br>Service | Semester of<br>Leave | Location and Brief Description of Leave                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES</b>                                      |                                                                            |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| John Crompton<br>Distinguished Professor<br>Recreation, Park and<br>Tourism Sciences | 45                                                                         | Fall 2023            | Dr. Crompton’s leave will take place in College Station, Texas, except for two months at the University of Massachusetts Amherst. The Recreation, Park, and Tourism Sciences Department is engaged in a major strategic shift to focus on hospitality. Dr. Crompton ranks fourth on the world list of researchers in the leisure industries. His expertise is in financing and marketing. He will be using the leave to retool and redirect his research, teaching, and service programs to refocus and/or realign them so they align more directly with the department’s new strategic thrust in hospitality.                                        |
| Shaodong Guo<br>Associate Professor<br>Nutrition                                     | 7                                                                          | Fall 2023            | Dr. Guo's leave will take place at Tessera Therapeutics, Inc. in Cambridge, Massachusetts, and Fzata Inc. in Arbutus, Maryland. These companies are leading pharmaceutical companies in genomic medicine and probiotic yeast medicine. Dr. Guo will assist with building a start-up biopharmaceutical company for the treatment of type 2 diabetes mellitus and fatty liver Nonalcoholic Steatohepatitis Disease. The leave will enhance translational research and opens new opportunities for industrial collaborations. Further, Texas A&M students will benefit from novel approaches gained from working with frontiers of therapeutic industry. |

| <b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES (Continued)</b>                                          |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------------------------------------------------------------------------------------------------------|----|-------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Pingwei Li<br>Professor<br>Biochemistry and<br>Biophysics                                            | 11 | Fall 2023   | Dr. Li's leave will take place at Harvard Medical School and the University of Washington. Dr. Li will visit Dr. Hao Wu's lab at Harvard Medical School to learn advanced technologies in electron microscopy. He will visit Dr. Daniel Stetson's lab at the University of Washington to learn techniques of cell biology. These visits will improve the research program in Dr. Li's lab, help to develop new projects for the application of federal grants, and contribute significantly to the department's research in structural biology. The visits will also be beneficial to the training of graduate students and teaching at the graduate level.                                                                                                          |
| Thomas Meek<br>Professor<br>Biochemistry and<br>Biophysics                                           | 8  | Spring 2024 | Dr. Meek's leave will take place in the laboratory of Dr. Peter Tyler at Victoria University of Wellington in Wellington, New Zealand. Currently, Dr. Meek oversees a National Institute of Health-funded collaboration with Dr. Tyler. This leave will allow Dr. Meek to refresh his existing skills in synthetic chemistry and drug design for infectious diseases, including COVID-19, and gain training in molecular modeling. This will transfer back to his laboratory at Texas A&M University and facilitate his ability to obtain further funding. Dr. Meek will share his expertise in enzyme chemistry and drug design with his Texas A&M University colleagues.                                                                                           |
| Robert Strong<br>Associate Professor<br>Agricultural Leadership,<br>Education, and<br>Communications | 12 | Fall 2023   | Dr. Strong's leave will take place at Wageningen University and Research, Netherlands, the University of Reading, United Kingdom, and the University College Dublin, Ireland. Dr. Strong will enhance his knowledge of climate-smart agriculture, learn strategies to increase academic research metrics, develop strategies to increase the inclusion of marginalized individuals in climate-smart agriculture, and enhance his capacity to earn external competitive grants. The benefits and expected impacts are his increased impact on students, stakeholders, and scholars, enhancing the College of Agriculture and Life Sciences' global recruiting footprint, and to serve the university's Strategic Plan by engaging Texas and beyond to enhance impact. |

| <b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES (Continued)</b>                     |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------------------------------------------------------------------|----|-------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Joseph Veldman<br>Associate Professor<br>Ecology and<br>Conservation Biology    | 5  | Spring 2024 | Dr. Veldman's leave will take place in the tropical savannas and forests of Bolivia. Dr. Veldman's research program will benefit from intensive field data collection – funded by the National Science Foundation – that requires extended time abroad. While in Bolivia, Dr. Veldman will lead a field course to provide students from both Texas A&M and Bolivian universities with experiential learning opportunities. By strengthening collaborative ties with Bolivian scientific institutions and publishing high-impact journal articles, Dr. Veldman's leave will bolster the reputation of the College of Agriculture and Life Sciences and Texas A&M as international leaders in the fields of ecology and conservation biology. |
| Bradford Wilcox<br>Professor<br>Ecology and<br>Conservation Biology             | 22 | Spring 2024 | Dr. Wilcox's leave will take place at the Center for Applied Ecology, University of Lisbon in Portugal. He will collaborate with colleagues who are experts on the ecology and management of forests and savannas. Together they will address the conservation and management of global savannas. This sabbatical will be invaluable for advancing the savanna teaching research agenda at Texas A&M. It will also advance the international stature of Texas A&M. Students will directly benefit from new knowledge in the classroom and new research opportunities.                                                                                                                                                                       |
| Jessica Yorzinski<br>Associate Professor<br>Ecology and<br>Conservation Biology | 6  | Fall 2023   | Dr. Yorzinski's leave will take place in College Station and Bastrop, Texas. During her faculty development leave, Dr. Yorzinski will develop new projects on primate behavior and write a review on the growing threat of light pollution on animal behavior. This faculty development leave will benefit Dr. Yorzinski's research program as well as her department, college, and the university by increasing her competitiveness for external funding and enhancing the visibility of her research program.                                                                                                                                                                                                                             |

| <b>SCHOOL OF ARCHITECTURE</b>                               |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------------------------------------------|----|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Ahmed Ali<br>Associate Professor<br>Architecture            | 7  | Spring 2024                | Dr. Ali's leave will take place at Delft University of Technology in Delft, Netherlands. Activities will include collaboration on Circular Economy and Industrial Symbiosis research with top world scholars. She will also study the climate action initiative while on campus, which aims to make the campus, by 2030, operating in a completely sustainable manner. The leave will benefit the international engagement of the Resource-Based Design Research Lab at the School of Architecture and enhance coursework offerings that prepare students to be leaders in the Circular Economy and Industrial Symbiosis and engage in interdisciplinary projects.              |
| Mark Clayton<br>Professor<br>Architecture                   | 27 | Fall 2023 -<br>Spring 2024 | Dr. Clayton's leave will take place in College Station, Texas, California, and Italy. His leave will involve conducting physical and virtual interviews with thought leaders to reveal appropriate responses to climate change related to architecture and building. The interviews will be compiled as writings targeted towards industry and academic audiences. Dr. Clayton will also employ his expertise in software development to produce tools to allow students and practitioners to apply the knowledge of sustainability in their work. Benefits involve positioning the School of Architecture as a leader in an area that is of crucial importance in the future.  |
| Youngjib Ham<br>Associate Professor<br>Construction Science | 5  | Spring 2024                | Dr. Ham's leave will take place College Station, Texas, and Seoul, South Korea at Seoul National University. The leave will advance his research on smart construction and smart city. During the leave, his activities will be to conduct advanced research at the intersection of data science and construction science with collaborators. This leave will positively impact his research program by expanding collaboration networking and his teaching by integrating with the advanced research. This leave will also be beneficial to the department, school, and university by increasing international collaboratively funded projects with international recognition. |

| <b>SCHOOL OF ARCHITECTURE (Continued)</b>                                      |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
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| Shannon Van Zandt<br>Professor<br>Landscape Architecture<br>and Urban Planning | 17 | Spring 2024 | Dr. Van Zandt's leave will take place in College Station, Austin, and Houston, Texas, and Washington, D.C. She will collaborate with policymakers working in the post-disaster financing field. She will also engage in primary data collection and analysis to identify ways that post-disaster financing programs can facilitate more timely and comprehensive recovery of rental housing markets after disasters. These efforts will advance her research on disaster recovery for socially vulnerable populations, which has tangible benefits for the state of Texas, as well as her collaborative research, mentoring of doctoral students, and teaching of future professionals. |
| Xuemei Zhu<br>Professor<br>Architecture                                        | 14 | Spring 2024 | Dr. Zhu's leave will take place in College Station, Texas. During this leave, she will work on a textbook about social and behavioral factors in architectural design, submit at least one National Institute proposal focusing on the health impacts of K-12 schools or workplaces, and submit multiple journal articles and conference presentations. These activities will allow her to refocus and further strengthen her research agenda and pedagogy as related to design for health, while producing a much-needed textbook tailored for architecture education at Texas A&M.                                                                                                    |
| <b>COLLEGE OF ARTS &amp; SCIENCES</b>                                          |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Carlos Blanton<br>Professor<br>History                                         | 21 | Fall 2023   | Dr. Blanton's leave will take place in College Station, Texas, in the fall term of 2023 to enable him to complete his book, <i>Between Black and White: The Chicana/o in the American Mind</i> , as well as other related publications. Dr. Blanton's work during his leave will be of immense value to the students of Texas A&M, now a Hispanic-Serving Institution, by documenting the centuries-long history of Chicana/o people in the United States. Dr. Blanton's research will extend and elevate the strong intellectual reputation of the Department of History and Texas A&M.                                                                                                |

| <b>COLLEGE OF ARTS &amp; SCIENCES (Continued)</b>           |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| Jennifer Doleac<br>Associate Professor<br>Economics         | 5  | Fall 2023 -<br>Spring 2024 | Dr. Doleac's leave will take place in Ann Arbor, Michigan. She will study how criminal justice involvement and its effects on labor market participation affect well-being in old age. She will also study whether court-issued rehabilitation certificates help the formerly incarcerated reintegrate successfully into society and avoid future criminal behavior. This leave will benefit Texas A&M's teaching and advising on the economics of crime. It will also benefit Texas A&M through the publication of the resulting papers in top peer-reviewed journals.                                                                                                                       |
| Marian Eide<br>Professor<br>English                         | 26 | Fall 2023                  | Dr. Eide's leave will take place in College Station, Texas. She will continue research on Afghanistan's literature about the American occupation. The research will result in a book manuscript proposing the concept of an ontological divide that results from extreme experience, separating individuals from their former selves or their communities. This book will enhance the research profile of the Texas A&M English Department. The leave will also facilitate the design of courses on this century's war writing both to serve the department's mission to teach global English studies and to address core curriculum learning objectives investigating social responsibility. |
| Alexander Finkelstein<br>Professor<br>Physics and Astronomy | 14 | Fall 2023 -<br>Spring 2024 | Dr. Finkelstein's leave will take place in Israel and Germany. Specifically, at the Weizmann Institute of Science in Rehovot, Israel, Johannes Gutenberg University of Mainz in Rintelnd Palatinate, Germany and the Karlsruhe Institute of Technology in Karlsruhe, Germany. Dr. Finkelstein's studies in spintronics and magnonics match well the research conducted by the leading scientists in these institutes. He will conduct research in the field of quantum computation. His leave will help Texas A&M establish collaborations of mutual interest with these world-class institutions fostering future applications for new sources of funding.                                   |

| <b>COLLEGE OF ARTS &amp; SCIENCES (Continued)</b>      |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| Irina Gaynanova<br>Associate Professor<br>Statistics   | 7  | Fall 2023 -<br>Spring 2024 | Dr. Gaynanova's leave will take place in the University of Miami Miller School of Medicine, Johns Hopkins University, and the University of California, Irvine. She will focus on preparing grant proposals with her existing collaborators, establishing new collaborations outside of Texas A&M, and becoming proficient in the area of deep learning. The leave will benefit the Texas A&M Department of Statistics by leading to new project ideas for students, increasing the impact of Dr. Gaynanova's research due to close collaboration with biomedical scientists and elevating research visibility.                                                                                                      |
| Christian Hilty<br>Professor<br>Chemistry              | 16 | Fall 2023                  | Dr. Hilty's leave will take place at the Weizmann Institute of Science in Rehovot, Israel. He will develop and implement a research project aiming at elucidating fundamental aspects of how the interaction with surrounding water molecules defines the structure and function of biological macromolecules. Dr. Hilty and his host, Dr. Lucio Frydman, will apply a technology providing strong magnetic resonance signals through nuclear spin hyperpolarization of water towards this goal. This research will further the understanding of cellular and disease processes. The leave will benefit Texas A&M because the activities will include Texas A&M undergraduate students and postdoctoral researchers. |
| Allison Hopkins<br>Associate Professor<br>Anthropology | 6  | Spring 2024                | Dr. Hopkins' leave will take place in College Station, Texas, and Coral Gables, Florida. During leave, Dr. Hopkins will develop a smoking relapse prevention program that analyzes personal network data. He will access training through online and in-person coursework, consult textbooks, and develop expert mentorships. The benefits include completion of a nationally funded research project, of which Dr. Hopkins is the network expert. Additional benefits include the potential to train graduate students and collaborate on research projects within and across colleges using these highly flexible and broadly applicable data analysis skills.                                                     |

| <b>COLLEGE OF ARTS &amp; SCIENCES (Continued)</b>                  |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| Jessica Howell<br>Professor<br>English                             | 8  | Fall 2023 -<br>Spring 2024 | Dr. Howell's leave will take place in College Station, Texas, England, New York, and Connecticut. She will draft a book manuscript on " <i>The Healthy Victorian Woman</i> ," which Cambridge University Press has solicited for review. This research enhances Dr. Howell's courses on women's travel writing and Health Humanities and supports the department's goals in targeting high-profile presses for faculty publication. The book topic complements curricular focuses in English and Women's and Gender Studies. It also exemplifies cross-disciplinary research within the new College of Arts & Sciences at Texas A&M.                      |
| Jun Lei<br>Associate Professor<br>Global Languages and<br>Cultures | 7  | Fall 2023 -<br>Spring 2024 | Dr. Lei's leave will take place in College Station, Texas. She will develop a new area of research and write a book, tentatively titled " <i>Gender and Sexual Politics in Contemporary Chinese Digital Media</i> ." Her manuscript is on gender and sexuality in Chinese literature in the 20th century. She will also assemble a special journal issue on Asian masculinities in the regimes of global capital and nationalism. Dr. Lei's work will advance departmental goals that include the advancement of interdisciplinary scholarship in the broader area of global studies and the advancement of the curriculum in Asian Studies at Texas A&M. |
| Qi Li<br>Professor<br>Economics                                    | 23 | Spring 2024                | Dr. Li's leave will take place in New Haven, Connecticut. He will visit his collaborator at Yale University. He will work on a research project studying how macro-policy changes affect individual behaviors. He will use a novel economics model to link individuals' responses to policy changes. This research leave will enable Dr. Li to concentrate on the research project and produce at least two high-quality journal publications. The research output will enhance Texas A&M's reputation and benefit teaching and research at both the undergraduate and graduate levels.                                                                   |



| <b>COLLEGE OF ARTS &amp; SCIENCES (Continued)</b>                         |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| Jennifer Marshall<br>Associate Professor<br>Physics and Astronomy         | 7  | Fall 2023                  | Dr. Marshall's leave will take place in College Station, Texas, Waimea, Hawaii, and Tucson, Arizona. She will lead the effort to develop a new astronomical instrument, the Maunakea Spectroscopic Explorer Pathfinder, which will enable transformative, wide-ranging science projects across the United States astronomical community. She will collaborate with institutions to discuss progress on the project. Texas A&M students will be engaged in aspects of the science planning exercises. This work will continue to bring recognition to astronomy at Texas A&M.                                                                                                                                              |
| Vani Mathur<br>Assistant Professor<br>Psychological and Brain<br>Sciences | 7  | Spring 2024                | Dr. Mathur's leave will take place in College Station, Texas, and London, Ontario, Canada. She will build collaborative networks within communities across College Station and Texas A&M to support pain equity interventions. She will also collaborate with an international team with unique expertise in building multi-sector partnerships inclusive of people living with pain. These networks will facilitate the translation of Dr. Mathur's pain research to benefit community health and establish feasibility of data collection in these contexts. Texas A&M student researchers will gain high-impact training opportunities that bridge university missions of innovation, education, and societal service. |
| Bojan Popov<br>Professor<br>Mathematics                                   | 21 | Fall 2023 -<br>Spring 2024 | Dr. Popov's leave will take place in College Station, Texas, and Sofia, Bulgaria. Dr. Popov will concentrate on a new collaboration with colleagues at the University of Sofia in Sofia, Bulgaria and ongoing work with Dr. Guermond at Texas A&M on the development and analysis of numerical methods for solving nonlinear hyperbolic dominated systems. Simulations of such problems are used in real life to model transsonic and supersonic flows, flooding predictions, and other nonlinear phenomena. International collaborations will increase the visibility of Texas A&M. The development of accurate and efficient numerical methods will impact students' education and many scientific fields.              |

| <b>COLLEGE OF ARTS &amp; SCIENCES (Continued)</b> |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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| David Powers<br>Associate Professor<br>Chemistry  | 7  | Fall 2023 -<br>Spring 2024 | Dr. Powers' leave will take place in Göttingen, Germany. Dr. Powers will collaborate with Professor Sven Schneider to develop new molecular catalyst platforms for hydrocarbon upgrading chemistry and advance new methods for interrogating the structures of exotic reactive intermediates involved in these novel chemical transformations. These activities will significantly contribute to the development of next-generation catalysts for small-molecule activation and valorization, advance the breadth and impact of Dr. Powers' research program, enhance the global visibility of Texas A&M, and contribute to the education of current and future Texas A&M students.                                            |
| Huiyan Sang<br>Professor<br>Statistics            | 14 | Fall 2023 -<br>Spring 2024 | Dr. Sang's leave will take place at the University of Texas, MD Anderson Cancer Research Center (MD Anderson) in Houston, Texas. She will collaborate with top researchers, scientists and physicians to investigate efficient new Bayesian causal inference tools for biomedical studies using spatial statistical and machine-learning methods and modeling approaches. She will utilize resources at MD Anderson on cancer research to build collaborations with scientists and physicians and seek joint National Institutes of Health grants. Dr. Sang's leave will also benefit her teaching and her students by providing more real-world data examples and motivating new research projects for her graduate students. |
| Guoqiang Tian<br>Professor<br>Economics           | 35 | Spring 2024                | Dr. Tian's leave will take place in College Station, Texas. The purpose of the leave is to write a high-profile manuscript on Leonid Hurwicz's economic thought. Dr. Hurwicz was a Nobel Laureate and the "father of mechanism design theory." The book will fill a literature gap by systematically and comprehensively investigating Dr. Hurwicz's economic thought, methodology, and practical significance. Based on the research, Dr. Tian will develop his textbook, <i>Advanced Microeconomic Theory</i> , for publication and update his lecture notes of relevant courses for student use. The book will enhance the visibility and impact of Texas A&M worldwide.                                                    |

| <b>COLLEGE OF ARTS &amp; SCIENCES (Continued)</b>                        |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| Robin Veldman<br>Associate Professor<br>Global Languages and<br>Cultures | 5  | Fall 2023 -<br>Spring 2024 | Dr. Veldman’s leave will take place in College Station, Texas. She will focus on completing the manuscript for her second book, tentatively titled “ <i>The New Civil Religion: Public Religiosity and the Common Good in a Polarized America.</i> ” The timeliness of her project will advance Dr. Veldman as a leader in the field of Religious Studies and bolster the reputation of Texas A&M in the humanities. The cultural relevance of her research topic will contribute to her developing a new teaching module on religion in contemporary America that will resonate with students in her undergraduate courses.                                                                                                                                                 |
| Sarah Witherspoon<br>Professor<br>Mathematics                            | 18 | Fall 2023 -<br>Spring 2024 | Dr. Witherspoon's leave will take place in the University of Washington (Seattle), Indiana University (Bloomington), and the Mathematical Sciences Research Institute (Berkeley, California). She will conduct research in algebra and representation theory with collaborators Julia Pevtsova at the University of Washington and Julia Plavnik at Indiana University. She will participate in the spring semester research program on Noncommutative Algebraic Geometry at the Mathematical Sciences Research Institute. These activities will greatly benefit her research program, improving opportunities for her future PhD students, and they will lead to higher visibility in the mathematical community that will benefit the department, college, and university. |
| Anna Wolfe<br>Associate Professor<br>Communication and<br>Journalism     | 6  | Fall 2023                  | Dr. Wolfe’s leave will take place in Bryan-College Station, Texas. Activities include producing two article submissions to top-tier journals in Communication and a book proposal that will offer a novel point of intervention to improve the lives of highly stigmatized groups through faith-based organizations’ mission initiatives. The proposed activities will bolster Dr. Wolfe’s national and international research profile, enhance her dossier for promotion to Professor, make her more competitive for external funding, impact the learning opportunities for undergraduate and graduate students, and increase the visibility of Texas A&M in the interdisciplinary areas of Communication and Religious Studies.                                           |

| <b>COLLEGE OF ARTS &amp; SCIENCES (Continued)</b>                           |    |           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| Yangyang Xu<br>Associate Professor<br>Atmospheric Sciences                  | 6  | Fall 2023 | Dr. Xu's leave will take place at the National Center for Atmospheric Research in Boulder, Colorado. The leave will initiate and sustain research collaboration in studying the Earth's climate. He will conduct climate model development and application that accounts for solar radiation management using the host institute's computational resources. The benefit to his research program will include access to new research tools and a wider network of science contacts. Graduate and undergraduate students will gain valuable experiences by working with scientists in other institutes. The visit will enhance the university's capacity in climate research and enable further collaborative funding opportunities. |
| Renyi Zhang<br>Professor<br>Atmospheric Sciences                            | 25 | Fall 2023 | Dr. Zhang's leave will take place in Germany and the United Kingdom. He will participate in research, teaching, and outreach activities at the Max Planck Institute for Chemistry in Germany and the University of East Anglia in Norwich, England. He will collaborate with faculty/researchers and undergraduate/graduate students at both institutions to investigate formation and transformation of airborne particulate matter (aerosols) and to assess their impacts on human health, ecosystems, and climate. His leave will facilitate future institutional collaborations for Texas A&M researchers and students. The leave will also enrich Texas A&M educational programs.                                             |
| <b>MAYS BUSINESS SCHOOL</b>                                                 |    |           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Michael Ketzenberg<br>Professor<br>Information and<br>Operations Management | 15 | Fall 2023 | Dr. Ketzenberg's leave will take place in The Netherlands, Germany, and Turkey. The leave will involve visiting Eindhoven University of Technology, Technical University of Munich, and Bilkent University in Ankara, Turkey, to collaborate on new research projects on sustainability, leading to publications in top peer-reviewed journals. This research aligns with the strategic vision of Mays Business School to enhance the world's prosperity by developing high-impact research that addresses the environment and economic systems. This research will move the department, school, and university towards preeminence in sustainability.                                                                             |

| <b>MAYS BUSINESS SCHOOL (Continued)</b>                                                                   |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| Poondi Varadarajan<br>Distinguished Professor<br>Marketing                                                | 41 | Fall 2023 -<br>Spring 2024 | Dr. Varadarajan's leave will take place in College Station, Texas. He will research generic product innovation strategies and business model innovations. Generic product innovation strategies are product innovation opportunities, avenues or pathways that inherently exist in numerous product categories. His research entails identifying the underlying characteristics of past successful product innovations in various product categories to develop an extensive list of generic product innovation strategies. Dr. Varadarajan envisions that the research will result in journal articles and course material for the courses on product innovation that he currently teaches at the graduate and undergraduate levels at Texas A&M. |
| <b>SCHOOL OF EDUCATION AND HUMAN DEVELOPMENT</b>                                                          |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Daniel Bowen<br>Associate Professor<br>Educational<br>Administration and<br>Human Resource<br>Development | 7  | Spring 2024                | Dr. Bowen's leave will take place in Houston, Texas. For this development leave, Dr. Bowen will dedicate time to build upon the foundation of his National Endowment for the Arts-supported Arts, Humanities, and Civic Engagement Lab. This leave will provide opportunities necessary for extensively meeting, strategizing, and fostering collaborations with leading arts, humanities, and civic engagement researchers, organizations, and funders, both in the Houston area and beyond. These efforts will enhance productivity of this lab's research efforts, improve teaching and learning opportunities for students, and propel Texas A&M's status as a preeminent leader in this field.                                                |
| Zohreh Eslami<br>Professor<br>Educational Psychology                                                      | 20 | Fall 2023 -<br>Spring 2024 | Dr. Eslami's leave will take place primarily in Qatar. She will study English Medium Instruction at Hamad Bin Khalifa University and Qatar university using a multilayered structure to present different perspectives and different types of data in interpreting English Medium Instruction in universities. She will publish a guest-edited issue of a relevant journal related to English Medium Instruction in Qatar. The research activities will enhance her professional visibility and open opportunities for her graduate students. It will also enrich her courses in Bilingual/English as a Second Language Teacher Education in Educational Psychology.                                                                               |

| <b>SCHOOL OF EDUCATION AND HUMAN DEVELOPMENT (Continued)</b>                              |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| Karen Rambo-Hernandez<br>Associate Professor<br>Teaching, Learning & Culture              | 2  | Spring 2024 | Dr. Rambo-Hernandez's leave will take place in College Station, Texas. She will collaborate remotely with researchers at the Center for School and Student Progress. Specifically, she will examine how classroom contexts influence individual student achievement and growth in reading, mathematics, and science. She will examine whether some groups of students grow at different rates than others and how COVID interrupted their growth. These results are expected to better enable Texas A&M educators to maximize learning for all students and further establish Dr. Rambo-Hernandez as a leading expert in student academic growth while bringing recognition to the university.                               |
| Christine Stanley<br>Professor<br>Educational Administration & Human Resource Development | 23 | Fall 2023   | Dr. Stanley's leave will be based out of College Station, Texas. The leave involves zoom interviews with 16 Association of American Universities. She will gather data for a book, detailing the experiences of 16 senior college administrators who have experience as chief diversity officers in large public research universities. This research will benefit the School of Education and Human Development and Texas A&M because the documented experiences of these individuals can help to institutionalize diversity and equity strategic plans in research, teaching, and learning for deeper accountability and measurable educational outcomes on college campuses.                                              |
| <b>COLLEGE OF ENGINEERING</b>                                                             |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Satish Bukkapatnam<br>Professor<br>Industrial & Systems Engineering                       | 8  | Fall 2023   | Dr. Bukkapatnam's leave will take place in Oakridge, Tennessee, at the Oakridge National Labs, Livermore, California, at Lawrence Livermore National Lab, Indian Institute of Technology Tirupati, and Arts et Metiers, France. The leave will allow for developing a research and training program in Smart hybrid manufacturing. His research, education and outreach activities will lead to the development of new scholarship, demonstration test beds to enhance research efforts in Smart hybrid manufacturing, and a stacked undergraduate-graduate level course. The leave will also boost Texas A&M's ongoing efforts to establish an industry consortium and a dual degree program in Smart hybrid manufacturing. |

| <b>COLLEGE OF ENGINEERING (Continued)</b>                          |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| Mark Burris<br>Professor<br>Civil and Environmental<br>Engineering | 21 | Fall 2023 -<br>Spring 2024 | Dr. Burris' leave will take place in College Station, Texas, the University of Puerto Rico Mayagüez, and the University of South Florida. Dr. Burris will conduct research on how behavioral science may be used to improve our ability to predict and model travel behavior. Dr. Burris will strengthen his already established relationship with faculty at these universities through work on research projects, proposals, and journal papers. His leave activities will enhance his and Texas A&M's status towards recognition as an expert in this rapidly advancing field.                                                                                 |
| Jianer Chen<br>Professor<br>Computer Science and<br>Engineering    | 32 | Fall 2023                  | Dr. Chen's leave will take place at DePaul University, Chicago, and University of Wisconsin, Madison. Activities of the leave will include research collaborations with Professor Iyad Kanj at DePaul University on algorithm development on a new computational model for massive data processing, and with Professor Jin-Yi Cai at the University of Wisconsin on the study of complexity issues for the model. The leave will enhance the research reputation of Texas A&M, expanding Dr. Chen's current research agenda, and attract top students outside of Texas to join the Computer Science and Engineering graduate program at Texas A&M.                |
| Swaroop Darbha<br>Professor<br>Mechanical Engineering              | 19 | Fall 2023 -<br>Spring 2024 | Dr. Darbha's leave will take place at the United States Naval Research Laboratory in Washington, D.C. Dr. Darbha will collaborate with researchers investigating applications involving the use of drones for supporting naval vessels in sea bases and waterways. Dr. Darbha's research program will benefit from the insight provided by the use of drones and help secure research contracts in the future. Interactions with the Naval Research Laboratory will also help develop a pipeline for potential capstone design projects for undergraduate students. These activities align with the College of Engineering's strategic research area of autonomy. |

| <b>COLLEGE OF ENGINEERING (Continued)</b>                              |    |           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| Kamran Entesari<br>Professor<br>Electrical and Computer<br>Engineering | 16 | Fall 2023 | Dr. Entesari's leave will take place at the Boeing Research and Technology Solid-State Electronics Development Department in Huntington Beach, California. Activities will include exploring transformative research collaboration in the mutual interest area of Silicon Photonics, identifying internship positions for current graduate students in Boeing Research and Technology, and preparing educational content for future Texas A&M courses. The leave will strengthen Texas A&M's position in the semiconductor technology area, establish collaborations between Boeing and Texas A&M to perform projects of mutual interest, and maintain Texas A&M as a pioneer center for novel microelectronics and photonics activities. |
| Jeffrey Falzarano<br>Professor<br>Ocean Engineering                    | 15 | Fall 2023 | Dr. Falzarano's leave will take place at the Norwegian Technical University in Trondheim, Norway, and the University of Illinois Urbana-Champaign. The leave will involve collaboration and research with top leaders and researchers in the area of advanced technology in ocean engineering. Specific research will evaluate the control of autonomous vessels and nonlinear dynamics of marine renewable energy towards the writing of several archival journal publications. This leave is key to the growth and success of Texas A&M's Ocean Engineering Department, creation of new courses, and towards enhancement of funding opportunities.                                                                                      |
| Paul Gratz<br>Professor<br>Electrical and Computer<br>Engineering      | 13 | Fall 2023 | Dr. Gratz's leave will take place at The University of Cambridge in Cambridge, England, The University of Edinburgh, and University College London. The leave will establish long-term collaborations, gain new expertise, and gain international research exposure in the area of cybersecurity and hardware design. The leave will involve research and providing seminars, and raise the visibility of Dr. Gratz's research program and Texas A&M internationally. Dr. Gratz's research will benefit through new long-term collaborations and new research areas. His teaching will benefit from introducing new topics and techniques.                                                                                                |



| <b>COLLEGE OF ENGINEERING (Continued)</b>                                   |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| Ruihong Huang<br>Associate Professor<br>Computer Science and<br>Engineering | 7  | Fall 2023 -<br>Spring 2024 | Dr. Huang's leave will take place at the University of Michigan, Texas A&M, and the University of Arizona. He will also visit the industry research labs of Google and Amazon. University of Michigan has a strong research group of Natural Language Processing, consisting of several high-profile faculty researchers and a large number of students. He will collaborate on existing and future projects by co-advising students and also contribute to grant proposal writing. Dr. Huang's leave will foster new collaborations including student co-advising and grant applications for Texas A&M.                                                  |
| Abhishek Jain<br>Associate Professor<br>Biomedical Engineering              | 6  | Fall 2023 -<br>Spring 2024 | Dr. Jain's leave will take place in Houston, Texas, at the lab of Dr. John Cooke in the Department of Cardiovascular Science at Houston Methodist Hospital. He will spend his leave focusing on translational research that directly involves patients, developing cross-disciplinary educational and research programs, and will also leverage his presence at the heart of Texas Medical Center in planning the most effective path towards commercializing his organ-chip technologies. The benefits of Dr. Jain's leave will include new research skills and stronger ties to Texas Medical Center institutes and the School of Engineering Medicine. |
| Mladen Kezunovic<br>Professor<br>Electrical and Computer<br>Engineering     | 30 | Spring 2024                | Dr. Kezunovic's leave will take place at the Institute for Systems and Computer Engineering, Technology and Science in Porto, Portugal. Dr. Kezunovic will engage in collaborative research, visit local universities, interact with graduate student interns, work on a joint proposal through the US-European research programs, write joint publications, and give lectures. The benefit to the department will be the enhancement of research experience. The benefits to the college will be joint project funding. The benefit to the university will be broadening international experience and conveying it to the students and colleagues.       |

| <b>COLLEGE OF ENGINEERING (Continued)</b>                              |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| Vinayak Krishnamurthy<br>Associate Professor<br>Mechanical Engineering | 6  | Spring 2024                | Dr. Krishnamurthy's leave will take place in the Faculty of Industrial Design Engineering Department at Delft University of Technology in Delft, Netherlands. He will collaborate with Delft University of Technology faculty to develop artificial intelligence tools that understand and converse with human designers for creative problem solving in engineering design. He will publish research findings and explore funding opportunities. This leave will help Dr. Krishnamurthy establish his research on computational creativity on a global scale leading to pioneering publications at the forefront of design theory. Funding could increase Texas A&M's impact in the domain of Artificial Intelligence in engineering. |
| Reza Langari<br>Professor<br>Mechanical Engineering                    | 31 | Fall 2023 -<br>Spring 2024 | Dr. Langari's leave will take place in College Station, Texas, and Dearborn, Michigan. He will engage in collaborative research and educational development in the area of autonomous and automated vehicles. The purpose of the leave is to retool his teaching skills after a ten-year full-time administrative assignment and to collaborate with Dr. Dimitar Filev, a Hagler Fellow with Texas A&M. The benefits include advancing the state of the art in decision logic for automated vehicles and integration of content from the proposed research in the teaching of the relevant courses in the Mechanical Engineering Department.                                                                                           |
| Robin Murphy<br>Professor<br>Computer Science and<br>Engineering       | 14 | Fall 2023                  | Dr. Murphy's leave will take place at Carnegie Mellon University in Pennsylvania. He will work with Dr. Howie Choset and members of the Robotics Institute to prepare new grant proposals, expand collaborative research, and co-host the Institute of Electrical and Electronics Engineers Safety Security Rescue Robotics Conference. Dr. Murphy will revise Disaster Robotics, a seminal text which won a 2015 award for Best Writing in Engineering and Technology. The leave will directly benefit Dr. Murphy's research in robotics and how to teach and advise students, as well as strengthen the department, college, and university's reputation in robotics research.                                                       |

| <b>COLLEGE OF ENGINEERING (Continued)</b>                                    |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------------------------------|----|-------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Emily Pentzer<br>Associate Professor<br>Materials Science and<br>Engineering | 3  | Spring 2024 | Dr. Pentzer's leave will take place in Birmingham, United Kingdom, and Fribourg, Switzerland. Dr. Pentzer will collaborate with Professor Andrew Dove of The University of Birmingham, United Kingdom, to develop the novel synthesis and processing of sustainable polymers, and she will collaborate with Professor Christoph Weder at the Adolphe Merkle Institute at the University of Fribourg, Switzerland, to develop stimuli-responsive bio-inspired polymer composites. These activities will significantly contribute to the discovery of new soft materials constructs, advance Dr. Pentzer's research career, increase the global visibility of Texas A&M, and enhance the education of current and future Texas A&M engineering students.              |
| Xiaofeng Qian<br>Associate Professor<br>Materials Science and<br>Engineering | 7  | Fall 2023   | Dr. Qian's leave will take place at Harvard University in Cambridge, Massachusetts. During this leave Dr. Qian will collaborate with Professor Efthimios Kaxiras in the Harvard Physics Department to develop novel computational methods for modeling non-equilibrium quantum materials across different length and time scales. These activities will contribute significantly to the fundamental understanding of emergent physical phenomena. The leave will advance Dr. Qian's research and funding opportunities from the National Science Foundation and Department of Energy, will develop a course module for the annual Computational Materials Science Summer School to train the next-generation workforce, and enhance global visibility of Texas A&M. |
| Miladin Radovic<br>Professor<br>Materials Science and<br>Engineering         | 16 | Spring 2024 | Dr. Radovic's leave will take place at the University Carlos III, Madrid, Spain, the University of Poitiers, France, the University of Huddersfield, United Kingdom, RWTH Aachen University, Germany, and the University of Belgrade, Serbia. During this leave, Dr. Radovic will collaborate with European experts on developing MAX phases and MXene materials for structural applications in extreme environments, their additive manufacturing, and their integration in gas sensors. Planned research activities will foster the application of those new ceramic materials, accelerate Dr. Radovic professional development towards his research and teaching, and help establish Texas A&M University as a world leader in the field.                        |

| <b>COLLEGE OF ENGINEERING (Continued)</b>                                            |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------------------------------------------------------|----|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Srikanth Saripalli<br>Professor<br>Mechanical Engineering                            | 5  | Fall 2023 -<br>Spring 2024 | Dr. Saripalli's leave will take place at Ola Electric in India and in College Station, Texas. He plans to work closely with Ola Electric, an electronic scooter manufacturer, on the development of Autonomous Electric Vehicles. In addition, he will be working in the newly constructed Remote Operations Center, a part of the RELLIS StarLab facility. There, he will take the lead in developing a well-articulated Mission Profile and a pathway to sustainability. The leave will allow him to acquire knowledge and experience at a startup level. He will utilize the acquired knowledge and experience to establish successful translational activities at Texas A&M.                                                                                                           |
| Farzan Sasangohar<br>Associate Professor<br>Industrial and Systems<br>Engineering    | 7  | Fall 2023                  | Dr. Sasangohar's leave will take place at Healthcare Human Factors, Toronto, Canada, and the University of Toronto Department of Mechanical and Industrial Engineering. He will focus on translational research to test safety and efficacy of digital therapeutics for chronic diseases in underserved populations. He will gain experience in regulatory approval processes to bridge his work in product development to sustainable implementation. Such translational research expertise broadens opportunities in existing university-industry partnerships at both department-specific and multiple school levels, supports the university's commitment to rural and underserved population health, and enhances courses in Human Systems Engineering and related training programs. |
| Jyhwen Wang<br>Professor<br>Engineering Technology<br>and Industrial<br>Distribution | 15 | Fall 2023                  | Dr. Wang's leave will take place at the Oregon Institute of Technology in Portland, Oregon, and at the Universitat Politècnica de València, Alcoy, Spain. Dr. Wang will conduct collaborative research in the area of additive manufacturing with the focus on three-dimensional printing of ceramic and metallic materials. Dr. Wang's activities will include collaborative research on metallic foams and guest lectures in a composite materials course. The leave will further strengthen Dr. Wang's research in advanced manufacturing and increase the visibility of the department, college and university nationally and internationally.                                                                                                                                         |

| <b>COLLEGE OF ENGINEERING (Continued)</b>              |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------------------------|----|-------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Xiubin Wang<br>Professor<br>Civil Engineering          | 8  | Spring 2024 | Dr. Wang's leave will take place in College Station, Texas, and Vicksburg, Mississippi. He will collaborate with the United States Army Corps of Engineers as he develops stochastic network models and optimization algorithms for dredging on a large-scale multimodal freight network over the United States inland and coastal ports waterway system by considering the stochastic shoaling effect from dredging. The goal is to optimize the annual billion-dollar maintenance project that serves the entire national waterway. The leave offers unique opportunity and involvement for graduate students and will strengthen Texas A&M as a national leader in this area.                           |
| <b>BUSH SCHOOL OF GOVERNMENT AND PUBLIC SERVICE</b>    |    |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Jose Antonio Cheibub<br>Professor<br>Political Science | 6  | Fall 2023   | Dr. Cheibub's leave will take place in College Station, Texas. During the leave, Dr. Cheibub will work in collaboration with graduate students to develop a reliable measure of intra-party competition in proportional representation elections. Assessing the degree to which candidates from the same party take votes from each other is essential for understanding the stability and performance of democratic regimes. It also helps to assess the many electoral reform proposals currently being made in democracies around the world. This work will advance Dr. Cheibub's and Texas A&M University's research on the impact of institutions on the functioning of democracies around the world. |
| Matthew Fuhrmann<br>Professor<br>Political Science     | 11 | Fall 2023   | Dr. Fuhrmann's leave will take place in College Station, Texas. The purpose of the leave is to research the role of military alliances in United States foreign policy. He will complete two or more peer-reviewed journal articles. By publishing this research in leading journals, Dr. Fuhrmann will augment Texas A&M's reputation and advance the university's research agenda. This research will inform public debate on an issue of real-world significance. Dr. Fuhrmann will learn new research skills during his leave, which will benefit his teaching and mentoring of students.                                                                                                              |

**BUSH SCHOOL OF GOVERNMENT AND PUBLIC SERVICE (Continued)**

|                                                                                       |           |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------------------------------------------------------------------------|-----------|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>Robert Greer<br/>Associate Professor<br/>Public Service and<br/>Administration</p> | <p>6</p>  | <p>Fall 2023</p>                   | <p>Dr. Greer’s leave will take place in College Station, Texas. The purpose of Dr. Greer’s leave is to provide an understanding of the environmental, social, and governance risks and policies that affect public finance and the municipal bond market. Dr. Greer will engage with research partners in both the public and private sectors to evaluate current strategies for managing risks along with their impacts. The proposed programs will result in academic publications, professional development opportunities for faculty and students, teaching materials on an emerging issue, and will raise the profile of Texas A&amp;M.</p>                                                              |
| <p>Reyko Huang<br/>Associate Professor<br/>International Affairs</p>                  | <p>10</p> | <p>Fall 2023</p>                   | <p>Dr. Huang’s leave will take place in College Station, Texas. She will write her second book, <i>The Global Rebel Elite: Transnational Social Networks in Armed Rebellion</i>. The book will examine the role of transnational social networks in shaping the course of contemporary armed conflicts, with fresh implications for scholarship and foreign policy. Students will benefit from this project as they gain fresh insights about armed conflicts and international relations in Dr. Huang’s courses. Publication by a leading university press will benefit the Bush School of Government and Public Service and Texas A&amp;M with an accomplishment consistent with their strategic goals.</p> |
| <p>Mohammad Tabaar<br/>Associate Professor<br/>International Affairs</p>              | <p>10</p> | <p>Fall 2023 -<br/>Spring 2024</p> | <p>Dr. Tabaar’s leave will take place at Harvard University or Stanford University. He will conduct research on Iran’s nuclear challenge by examining primary sources, including Iranian media and other Persian materials. His research will support the writing of a book which will present the role of domestic politics and regime survival in Iran’s nuclear strategy against the backdrop of its external security threats. Dr. Tabaar’s research will advance the academic knowledge on nuclear proliferation and autocracies, contribute to the national debate on Iran’s nuclear challenge, contribute to student knowledge, and increase the visibility of Texas A&amp;M.</p>                      |

| <b>SCHOOL OF MEDICINE</b>                                                                            |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------|----|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Hubert Amrein<br>Professor<br>Molecular and Cellular<br>Medicine                                     | 13 | Fall 2023 -<br>Spring 2024 | Dr. Amrein's leave will take place at the University of Oxford, Oxford United Kingdom, and the University of British Columbia, Vancouver, Canada. The visit to the University of Oxford is planned for the fall semester of 2023 with a research focus on neuropeptide signaling. The visit to the University of British Columbia is planned for the spring semester of 2024 with a research focus on the circuitry of chemosensory perception. The hosts, Drs. Scott Waddell and Mike Gordon, are experts in their respective fields. The benefits of the leave will include procuring new research tools and academic connections between Texas A&M and these two premier institutions, resulting in collaborative publications and grants. |
| <b>SCHOOL OF PERFORMANCE, VISUALIZATION &amp; FINE ARTS</b>                                          |    |                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Ergun Akleman<br>Professor<br>School of Performance,<br>Visualization & Fine<br>Arts (DEPT)          | 27 | Fall 2023 -<br>Spring 2024 | Dr. Akleman's leave will take place in the College of Computer and Informatics Engineering, and Istanbul Technical University, Istanbul, Turkey. He will focus on multidisciplinary research activities in science, technology, engineering, arts, and mathematics. He will regularly visit visual computing and computation media researchers in various universities and research centers in Turkey and Europe to develop a community around his multidisciplinary research activities. The development of such a large community will help the School of Performance, Visualization & Fine Arts to develop joint programs and attract strong students in M.S. and Ph.D. programs.                                                          |
| Dawna Schuld<br>Associate Professor<br>School of Performance,<br>Visualization & Fine<br>Arts (DEPT) | 5  | Fall 2023 -<br>Spring 2024 | Dr. Schuld's leave will take place in Los Angeles, California, Washington, D.C., and College Station, Texas. She will conduct archival research and interviews in California and Washington, DC. She will write a book, " <i>Mining the Gap</i> ," about Cold War era artist residencies with defense-industry researchers and contractors in the United States and the United Kingdom. This project represents the core of her research on the history of art and technology and meets a mandate for promoting and understanding interdisciplinary collaboration in the School of Performance, Visualization & Fine Arts.                                                                                                                    |

| <b>SCHOOL OF PUBLIC HEALTH</b>                                                    |    |           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-----------------------------------------------------------------------------------|----|-----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lei-Shih Chen<br>Associate Professor<br>Health Behavior                           | 13 | Fall 2023 | Dr. Chen's leave will take place in Houston, Texas, and Taiwan. The purpose of her leave is to establish and strengthen collaborations with scholars regarding infantile spasms and healthcare toward the development of screening and testing for babies with infantile spasms. Dr. Chen will initiate plans with colleagues at Texas Children's Hospital affiliated with the Baylor College of Medicine and Asia University to submit proposals to develop and test a screening tool for babies with infantile spasms and publish research findings. This experience will contribute to Dr. Chen's research and also improve her teaching and mentoring efforts.        |
| <b>TEXAS A&amp;M UNIVERSITY AT GALVESTON</b>                                      |    |           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Karl Kaiser<br>Associate Professor<br>Marine and Coastal<br>Environmental Science | 10 | Fall 2023 | Dr. Kaiser's leave will take place at the University of Ottawa in Ontario, Canada, and Memorial University in Newfoundland, Canada. He will study the effects of climate change on carbon fluxes in Arctic tundra and boreal regions and build collaborative networks with Canadian scientists. The leave will allow Dr. Kaiser to expand his research focus on the effects of extreme climate events on coastal resilience and participate in multiple oceanographic expeditions. Dr. Kaiser's research activities will benefit his development as an impactful scientist and raise the profile of Texas A&M University at Galveston.                                    |
| Elizabeth Nyman<br>Associate Professor<br>Liberal Studies                         | 6  | Fall 2023 | Dr. Nyman's leave will take place in Tromso, Norway, and Inari, Finland. She will be researching the indigenous Sami people of Scandinavia, who span an area north of the Arctic Circle. She will consider the role of the Sami Council in Arctic Ocean politics, using participant observation and visits to public cultural sites. This broadens the scope of her research to include Arctic indigenous peoples, which is a key element for successful proposals for external funding, and will benefit her teaching in the Maritime Studies Program. It also meets the Texas A&M University at Galveston campus' strategic plan, a specialization in the blue economy. |



**TEXAS A&M UNIVERSITY AT GALVESTON (Continued)**

|                                                                         |   |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------------------------------------------------|---|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Kyeong Park<br>Professor<br>Marine and Coastal<br>Environmental Science | 8 | Spring 2024 | Dr. Park's leave will take place at Gyeonggi-Incheon Sea Grant/Inha University in Gyeonggi, South Korea, Korea Environment Institute in Yeongi-gun, South Korea, and Texas A&M University at Galveston. He will participate in research projects strengthening collaborative ties with Korean institutions. He will also develop a modeling course for water quality and living resources in coastal systems. Dr. Park's activities will help him to become a more mature scientist/educator and raise the profile of Texas A&M University at Galveston. Activities are consistent with the Galveston campus' strategic focus on developing leadership on coastal resiliency. |
|-------------------------------------------------------------------------|---|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

November 18, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Academic Tenure, February 2023, Texas A&M University

I recommend adoption of the following minute order.

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in the exhibit, Tenure List No. 23-02.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

TEXAS A&M UNIVERSITY  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 23-02

| <u>Name</u>                                     | <u>Present Rank</u><br><u>Department</u> | <u>Yrs. Towards Tenure*</u><br><u>Univ.</u> <u>Other Inst.</u> |    | <u>Effective Date/Tenure</u>                            | <u>Education</u>                        | <u>Employment Towards Tenure</u>                                                                                                                                                                                                                                                                                                                |
|-------------------------------------------------|------------------------------------------|----------------------------------------------------------------|----|---------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES</b> |                                          |                                                                |    |                                                         |                                         |                                                                                                                                                                                                                                                                                                                                                 |
| Dr. Audrey P. McElroy                           | Professor<br>Poultry Science             | 0                                                              | 15 | Upon Approval<br>by the Board<br>and Faculty<br>Arrival | Ph.D. (1998)<br>Texas A&M<br>University | Fa 1999 – Sp 2005<br>Assistant Professor and Extension<br>Specialist<br>Virginia Tech<br><br>Fa 2005 – Sp 2012<br>Associate Professor and Extension<br>Specialist (Tenured 2005)<br>Virginia Tech<br><br>Fa 2012 – Sp 2014<br>Professor and Extension Specialist<br>Virginia Tech<br><br>Fa 2022 – Present<br>Professor<br>Texas A&M University |

## SCHOOL OF DENTISTRY

|                    |                                         |   |     |                                                         |                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|--------------------|-----------------------------------------|---|-----|---------------------------------------------------------|----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Lily T. Garcia | Professor<br>Comprehensive<br>Dentistry | 0 | >15 | Upon Approval<br>by the Board<br>and Faculty<br>Arrival | D.D.S. (1984)<br>Baylor<br>College of<br>Dentistry,<br>Dallas, Texas | <p>Su 1994 – Su 2001<br/>Assistant Professor<br/>University of Colorado Health<br/>Sciences Center, Dental School</p> <p>Su 2001 – Su 2005<br/>Associate Professor (Tenured<br/>2005)<br/>University of Texas Health<br/>Science Center at San Antonio</p> <p>Fa 2005 – Su 2013<br/>Professor<br/>University of Texas Health<br/>Science Center at San Antonio</p> <p>Fa 2013 – Su 2019<br/>Professor (Tenured 2013)<br/>University of Iowa Dental School<br/>and Dental Clinics</p> <p>Fa 2019 – Fa 2022<br/>Professor (Tenured 2019)<br/>University of Nevada, School of<br/>Dental Medicine</p> <p>Fa 2022 – Present<br/>Professor<br/>Texas A&amp;M University</p> |
|--------------------|-----------------------------------------|---|-----|---------------------------------------------------------|----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**MAYS BUSINESS SCHOOL**

|                 |                         |   |   |                                                         |                                         |                                                                                                                                                                                                                                                                                                          |
|-----------------|-------------------------|---|---|---------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Brady Twedt | Professor<br>Accounting | 0 | 9 | Upon Approval<br>by the Board<br>and Faculty<br>Arrival | Ph.D. (2013)<br>Texas A&M<br>University | <p>Su 2013 – Sp 2018<br/>Assistant Professor<br/>Indiana University</p> <p>Su 2018 – Su 2020<br/>Assistant Professor<br/>University of Oregon</p> <p>Fa 2020 – Present<br/>Associate Professor<br/>(Tenured 2020)<br/>University of Oregon</p> <p>Su 2023<br/>Professor<br/>Texas A&amp;M University</p> |
|-----------------|-------------------------|---|---|---------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**SCHOOL OF MEDICINE**

|                          |                                                       |   |     |                                                         |                                                               |                                                                                                                                                                                                                                                        |
|--------------------------|-------------------------------------------------------|---|-----|---------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Paula K.<br>Shireman | Professor<br>Primary Care<br>and Population<br>Health | 0 | >15 | Upon Approval<br>by the Board<br>and Faculty<br>Arrival | M.D. (1990)<br>Indiana<br>University<br>School of<br>Medicine | <p>Su 1999 – Su 2006<br/>Assistant Professor<br/>University of Texas Health<br/>Science Center at San Antonio</p> <p>Fa 2006 – Su 2010<br/>Associate Professor (Tenured<br/>2006)<br/>University of Texas Health<br/>Science Center at San Antonio</p> |
|--------------------------|-------------------------------------------------------|---|-----|---------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**SCHOOL OF MEDICINE (Continued)**

Dr. Paula K. Shireman (continued)

Fa 2010 – Fa 2021  
Professor  
University of Texas Health  
Science Center at San Antonio

Sp 2022 – Present  
Professor  
Texas A&M University

**IRMA LERMA RANGEL SCHOOL OF PHARMACY**

Dr. Zhenyu Li            Professor            0            14  
Pharmaceutical  
Sciences

Upon Approval    Ph.D. (1997)  
by the Board      Soochow  
and Faculty        University  
Arrival

Fa 2008 – Su 2015  
Assistant Professor  
University of Kentucky

Fa 2015 – Su 2020  
Associate Professor (Tenured  
2015)  
University of Kentucky

Fa 2020 – Fa 2021  
Professor  
University of Kentucky

Fa 2021 – Present  
Professor  
Texas A&M University

**IRMA LERMA RANGEL SCHOOL OF PHARMACY (Continued)**

|               |                                         |   |    |                                                         |                                         |                                                                                                                                                                                                                                                                                              |
|---------------|-----------------------------------------|---|----|---------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Yinan Wei | Professor<br>Pharmaceutical<br>Sciences | 0 | 14 | Upon Approval<br>by the Board<br>and Faculty<br>Arrival | Ph.D. (2003)<br>Princeton<br>University | Fa 2008 – Su 2014<br>Assistant Professor<br>University of Kentucky<br><br>Fa 2014 – Su 2020<br>Associate Professor (Tenured<br>2014)<br>University of Kentucky<br><br>Fa 2020 – Fa 2021<br>Professor<br>University of Kentucky<br><br>Sp 2022 – Present<br>Professor<br>Texas A&M University |
|---------------|-----------------------------------------|---|----|---------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Agenda Item No.

### **AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Approval for Dr. Xiaotong Song, a System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of Cellula BioPharma, Inc., a Business Entity that Proposes to License Technology from The Texas A&M University System

#### **Proposed Board Action:**

Approve for Dr. Xiaotong Song, Research Associate Professor in the Center for Infectious and Inflammatory Diseases at the Institute of Biosciences and Technology at Texas A&M University (Texas A&M), to serve in his individual capacity as an employee, officer, and member of the board of directors of Cellula BioPharma, Inc., a business entity that proposes to enter into a license agreement with The Texas A&M University System (A&M System) for technology developed by Dr. Song.

#### **Background Information:**

Dr. Song earned his Ph.D. from Nanjing Medical University in China in 2002 and completed a post-doctoral fellowship with Baylor College of Medicine in Houston, Texas in 2007. Dr. Song continued with Baylor College of Medicine as an instructor and, subsequently, tenure-track assistant professor until 2016 when he founded a small pharmaceutical company, Icell Kealex Therapeutics, and served as the company's CEO until a successful acquisition in 2020. Dr. Song joined Texas A&M in 2021 as a Research Associate Professor at the Institute of Biosciences and Technology. Dr. Song's primary research interest is to develop novel and more effective vaccines and immunotherapies for cancers and infectious diseases. His recent work focused on the development of a novel CAR-T cell therapy for cancer which serves as the basis for a new startup company, Cellula BioPharma, Inc.

Dr. Song has worked with Texas A&M Technology Commercialization and Texas A&M Innovation Partners to file applicable patent applications for invention, A&M System Disclosure of Invention No. 5793, entitled "Delivery of Adenosine Deaminase to Cancer Cells, Immune Cells and the Tumor Microenvironment" to protect the A&M System's intellectual property rights in this technology.

Cellula BioPharma, Inc. is an early-stage biopharmaceutical company founded in 2022 to commercialize intellectual property related to a novel CAR-T cell therapy for solid tumors developed by Dr. Song at Texas A&M. Dr. Song is requesting approval to work with Cellula BioPharma, Inc. as an employee, officer, and member of the board of directors of the company. Cellula BioPharma, Inc. has plans to enter into an exclusive license agreement with the A&M



Agenda Item No.  
Agenda Item Briefing

System to commercialize the above-stated technology and have the right to make, have made, sell, and use licensed products for commercial purposes.

Pursuant to [Texas Education Code §51.912](#) and Section 1.2 of System Regulation [31.05.04, Outside Activities – Business Entities Having an Agreement with the System](#), Board of Regents approval is required for Dr. Song to serve in his individual capacity as an employee, officer, and member of the board of directors of Cellula BioPharma, Inc. Any potential conflicts of interest will be evaluated under System Regulation [15.01.03, Financial Conflicts of Interest in Sponsored Research](#). A conflict of interest management plan has been developed by the Texas A&M Division of Research to mitigate potential conflicts of interest that might arise in connection with Cellula BioPharma, Inc. and continued research relating to the intellectual property to be licensed to Cellula BioPharma, Inc. Dr. Song's request for permission for faculty consulting and external professional employment under System Regulation [31.05.01, Faculty Consulting and/or External Professional Employment](#) has been approved.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance the A&M System strategic imperative 5 of enabling the A&M System to provide services that respond to the needs of the people of Texas and to contribute to the strength of the state's economy. In particular, approval will enable the A&M System to license intellectual property developed by Dr. Song to Cellula BioPharma, Inc., which will enable Cellula BioPharma, Inc. to offer services and products that incorporate the intellectual property. As a result, a novel treatment for solid tumors will be introduced to the marketplace where effective cell therapies for these cancers are limited, contributing to the strength of the state's cancer pharmaceuticals industry.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

December 21, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval for Dr. Xiaotong Song, a System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of Cellula BioPharma, Inc., a Business Entity that Proposes to License Technology from The Texas A&M University System

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves for Dr. Xiaotong Song, an employee of Texas A&M University, to serve, in his individual capacity, as an employee, officer, and member of the board of directors of Cellula BioPharma, Inc., a business entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Song.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Submission Recommended:**

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Jon Mogford  
Chief Operating Officer and Vice President  
Texas A&M University Health Science Center

**Approval Recommended:**

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John Sharp  
Chancellor

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Approval for Dr. Robert Tsai, a System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of CADRx Inc., a Business Entity that Proposes to License Technology from The Texas A&M University System

### **Proposed Board Action:**

Approve for Dr. Robert Tsai, Professor in the Center for Translational Cancer Research at the Institute of Biosciences and Technology at Texas A&M University (Texas A&M), to serve in his individual capacity as an employee, officer, and member of the board of directors of CADRx Inc., a business entity that proposes to enter into a license agreement with The Texas A&M University System (A&M System) for technology developed by Dr. Tsai.

### **Background Information:**

Dr. Tsai earned his M.D. from the National Taiwan University School of Medicine in Taipei in 1988 and completed Neurology residence training at the National Taiwan University Hospital in Taipei in 1991. He earned his Ph.D. in Neuroscience from the Johns Hopkins University School of Medicine in Baltimore in 1996 and completed a post-doctoral fellowship with the National Institute of Neurological Disorders and Stroke in Bethesda, Maryland in 2003. He joined Texas A&M in 2003 as an Assistant Professor at the Institute of Biosciences and Technology, where he now serves as a professor. Dr. Tsai's research has focused on understanding the molecular mechanism that drives the self-renewal of stem cells and cancer cells and their biological importance in tissue regeneration (i.e., liver), premature aging, as well as cancer development, prevention, and treatment. He maintains several promising translational research programs with recent pursuits focused on development of a novel 3D-printed mucoadhesive patch to eradicate oral precancerous lesions (i.e., leukoplakia) for oral cancer prevention with a high lesion-specific efficacy and low systemic toxicities.

Dr. Tsai has worked with Texas A&M Technology Commercialization and Texas A&M Innovation Partners to file applicable patent applications and obtain issued patents for inventions, A&M System Disclosure of Invention Nos. TAMUS 3451, entitled "Mycophenolic Acid Analogues as an Anti-Tumor Chemosensitizing Agent," and TAMUS 5243, entitled "Biodegradable Mucoadhesive Patch for Delivery of Drugs/Chemicals on/through Oral Mucosa" to protect the A&M System's intellectual property rights in these technologies.

CADRx Inc. is an early-stage biopharmaceutical company founded in 2022 to commercialize intellectual property related to a drug combination and topical drug delivery platform developed by Dr. Tsai at Texas A&M for the prevention of oral cancers. Dr. Tsai is requesting approval to work with CADRx Inc. as an employee, officer, and member of the board of directors of the

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company. CADRx Inc. has plans to enter into an exclusive license agreement with the A&M System to commercialize the above-stated technologies and have the right to make, have made, sell, and use licensed products for commercial purposes.

Pursuant to [Texas Education Code §51.912](#) and Section 1.2 of System Regulation [31.05.04, \*Outside Activities – Business Entities Having an Agreement with the System\*](#), Board of Regents approval is required for Dr. Tsai to serve in his individual capacity as an employee, officer, and member of the board of directors of CADRx, Inc. Any potential conflicts of interest will be evaluated under System Regulation [15.01.03, \*Financial Conflicts of Interest in Sponsored Research\*](#). A conflict of interest management plan has been developed by the Texas A&M Division of Research to mitigate potential conflicts of interest that might arise in connection with CADRx Inc. and continued research relating to the intellectual property to be licensed to CADRx Inc. Dr. Tsai's request for permission for faculty consulting and external professional employment under System Regulation [31.05.01, \*Faculty Consulting and/or External Professional Employment\*](#) has been approved.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance the A&M System strategic imperative 5 of enabling the A&M System to provide services that respond to the needs of the people of Texas and to contribute to the strength of the state's economy. In particular, approval will enable the A&M System to license intellectual property developed by Dr. Tsai to CADRx Inc., which will enable CADRx Inc. to offer services and products that incorporate the intellectual property. As a result, a novel treatment and drug delivery platform for oral premalignant lesions will be introduced to the marketplace where effective preventative solutions for oral cancers are limited, contributing to the strength of the state's cancer pharmaceuticals industry.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

December 21, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval for Dr. Robert Tsai, a System Employee, to Serve as an Employee, Officer, and Member of the Board of Directors of CADRx Inc., a Business Entity that Proposes to License Technology from The Texas A&M University System

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves for Dr. Robert Tsai, an employee of Texas A&M University, to serve, in his individual capacity, as an employee, officer, and member of the board of directors of CADRx Inc., a business entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Tsai.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Submission Recommended:**

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Jon Mogford  
Chief Operating Officer and Vice President  
Texas A&M University Health Science Center

**Approval Recommended:**

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John Sharp  
Chancellor

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Approval for Dr. M. Karen Newell-Rogers, a System Employee, to Serve as an Officer of BCell Solutions, Inc., a Business Entity that has Licensed Technology from The Texas A&M University System

### **Proposed Board Action:**

Approve for Dr. M. Karen Newell-Rogers, Research Professor of Medical Physiology in the School of Medicine at Texas A&M University (Texas A&M), to serve in her individual capacity as an officer of BCell Solutions, Inc., a business entity that has entered into a license agreement with The Texas A&M University System (A&M System) for technology developed by Dr. Newell-Rogers.

### **Background Information:**

Dr. Newell-Rogers earned her Ph.D. in Microbiology and Immunology from the University of Colorado Health Sciences Center in Denver in 1987 and subsequently completed postdoctoral fellowships with McGill University in 1991 and the National Jewish Center for Immunology and Respiratory Medicine in Denver in 1994. Following her postdoctoral fellowships, Dr. Newell-Rogers held various faculty appointments in Biology and Bioenergetics at the University of Colorado at Colorado Springs through 2010. She first joined Texas A&M in 2011 as a Professor in the Department of Medical Physiology, retired in 2017 to help found BCell Solutions, Inc. and later rejoined the faculty at Texas A&M in her current role in 2020. Dr. Newell-Rogers ended her employment with BCell Solutions, Inc. that same year. Dr. Newell-Rogers has broad experience and training in microbiology and immunology and has studied the contribution of immune response genes to infectious and post-infectious chronic inflammatory syndromes, metabolic disruption in tumor cells, and therapeutic approaches to reversal of chronic inflammatory disease. Her recent scientific pursuits have been focused on the modulation of identified peptides with therapeutic effects of reducing inflammation in models of TBI, preeclampsia, collagen-induced arthritis, and loss of renal auto-regulation. Expanded studies along these lines have also enabled a multi-disciplinary approach to the study of TBI-related Alzheimer's Disease.

Dr. Newell-Rogers has worked with Texas A&M Technology Commercialization (TTC) and Texas A&M Innovation Partners to file applicable patent applications and obtain issued patents for inventions, A&M System Disclosure of Invention Nos. TAMUS 3566, entitled "Methods and Products for Treating Preeclampsia and Modulating Blood Pressure," and TAMUS 3420, entitled "Clip Modulation for Treatment of Mucosal Diseases" to protect the A&M System's intellectual property rights in these technologies.

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BCell Solutions, Inc. was founded in 2017 to commercialize intellectual property related to a small molecule anti-inflammatory peptide developed by Dr. M. Karen Newell-Rogers during her faculty appointment at the University of Colorado and improved upon at Texas A&M to develop new immunotherapies in the treatment of various forms of chronic inflammatory diseases, including autoimmune and neurodegenerative disease, and some cancers. Dr. Newell-Rogers is requesting approval to work with BCell Solutions, Inc. as an officer of the company. BCell Solutions, Inc. has entered into an exclusive license agreement with the A&M System to commercialize the above stated technologies and have the right to make, have made, sell, and use licensed products for commercial purposes.

Pursuant to [Texas Education Code §51.912](#) and Section 1.2 of System Regulation [31.05.04, Outside Activities – Business Entities Having an Agreement with the System](#), Board of Regents approval is required for Dr. Newell-Rogers to serve in her individual capacity as an officer of BCell Solutions, Inc. Any potential conflicts of interest will be evaluated under System Regulation [15.01.03, Financial Conflicts of Interest in Sponsored Research](#). Conflict of interest management plans have been developed by the Texas A&M Division of Research to mitigate potential conflicts of interest that might arise in connection with BCell Solutions, Inc. and continued research relating to the intellectual property licensed to BCell Solutions, Inc. Dr. Newell-Rogers' request for permission for faculty consulting and external professional employment under System Regulation [31.05.01, Faculty Consulting and/or External Professional Employment](#) has been approved.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance the A&M System strategic imperative 5 of enabling the A&M System to provide services that respond to the needs of the people of Texas and to contribute to the strength of the state's economy. In particular, approval will enable Dr. Newell-Rogers to work with BCell Solutions, Inc. to contribute to the development of services and products that incorporate intellectual property she has developed. As a result, novel immunotherapies for the treatment of various forms of chronic inflammatory diseases, including autoimmune and neurodegenerative disease, and some cancers will be introduced to the marketplace where cellular immunotherapeutic approaches that are safe and specific in their effectiveness are limited, contributing to the strength of the state's pharmaceutical industry.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

December 21, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval for Dr. M. Karen Newell-Rogers, a System Employee, to Serve as an Officer of BCell Solutions, Inc., a Business Entity that has Licensed Technology from The Texas A&M University System

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves for Dr. M. Karen Newell-Rogers, an employee of Texas A&M University, to serve, in her individual capacity, as an officer of BCell Solutions, Inc., a business entity that has licensed technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, discovered, invented or developed by Dr. Newell-Rogers.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Submission Recommended:**

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Jon Mogford  
Chief Operating Officer and Vice President  
Texas A&M University Health Science Center

**Approval Recommended:**

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John Sharp  
Chancellor

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer



Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Approval of a New Bachelor of Science Degree Program with a Major in Financial Planning, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

### **Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Bachelor of Science (B.S.) in Financial Planning (FINP), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval, and certify that all applicable THECB criteria have been met.

### **Background Information:**

The proposed B.S. FINP will be the first degree program offered at Texas A&M to emphasize the theory, application, and practice of holistic financial planning. Financial planning involves the development and management of household short- and long-term financial goals. A holistic counseling and coaching approach will be used across the well-being areas of risk management, insurance, household investments, retirement, household taxation, estate, and retirement planning to provide confidence and security for clients from all walks of life across the life cycle. The proposed B.S. FINP will equip students for careers in financial planning, consulting, government agencies, financial literacy education, financial software applications, accounting organizations, consumer banking, and related professions. The proposed degree program will also prepare students for specialized graduate study to apply financial planning to specific clientele sets, such as graduate study in accounting, psychology, agribusiness, finance, and law.

### **A&M System Funding or Other Financial Implications:**

To offer the proposed B.S. FINP program, four new faculty members will be needed in addition to a reallocation of existing faculty. The anticipated total cost over the first five years of the program is \$5,113,820, including \$1,990,698 of new costs. Total anticipated funding is \$10,380,635, including new revenue generated over the first five years of \$7,257,514.

### **Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System (A&M System) strategic imperatives 1 and 3. Specifically, all qualified students will have an array of pathways to pursue their ambitions and interests. Students will leave the A&M System as responsible and engaged citizens prepared for successful careers in a global economy.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

November 15, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Bachelor of Science Degree Program with a Major in Financial Planning, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Science in Financial Planning.**

**The Board also authorizes submission of Texas A&M University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Bachelor of Science  
with a major in Financial Planning  
(CIP 52.0804.00)

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**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: Department of Agricultural Economics within the College of Agriculture and Life Sciences

The proposed 120-credit hour Bachelor of Science (B.S.) in Financial Planning (FINP) will prepare students to emphasize the theory, application, and practice of holistic financial planning. This program will equip students for careers in financial planning, consulting, government agencies, consumer banking, and related professions. It will also prepare students for specialized graduate study in accounting, psychology, agribusiness, finance, and law.

Specifically, the proposed B.S. FINP program will prepare students to:

- apply the psychology of financial planning;
- deconstruct client behavior in a financial planning meeting;
- defend investment plan design and risk tolerance mapping;
- break down the general principles and economic environment of financial planning;
- communicate and develop estate planning strategy;
- illustrate risk management and insurance analysis within the client environment;
- exemplify professional conduct in financial planning;
- implement the financial planning professional rules and regulations;
- defend values-based selling in the client and practitioner relationship;
- calculate tax strategy implications for a household;
- measure and prepare goal development, economic forecasts, and solution-driven holistic plan creation;
- articulate and apply foundational financial planning knowledge; and,
- assess and present retirement and income planning design choice financial planning knowledge.

The proposed B.S. FINP program includes 42 university required core curriculum semester credit hours (SCHs), 60 SCHs of required classes, nine SCHs of prescribed electives, and nine SCHs of general electives.

The proposed implementation date is fall 2023.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under 19 Texas Administrative Code, Section 5.45 in regard to need, quality, financial and faculty resources, standards, and costs. New costs during the first five years will not exceed \$2 million.

## I. NEED

### A. Employment Opportunities

The need for sound financial advice amid economic uncertainty and greater personal responsibility has created an incredible demand for new financial planners. According to the U.S. Bureau of Labor Statistics, financial planning is expected to grow faster than average, at a rate of 7% through 2028. The Texas Workforce Commission estimates the number of Personal Financial Advisors will grow by 25.3% between 2018 and 2028, a rate of almost double that of the average growth rate (11.8%) across all occupations.

The current minor in financial planning offered by the College of Agriculture and Life Sciences at Texas A&M has been in high demand since its inception in 2015 (with approximately 1100 students pursuing the minor currently). Moreover, there has been a significant growth in related course enrollment by an average of 29.81% per year. The demand for graduates to enter this relatively new and rapidly growing service-oriented profession will position students for rewarding careers and professional excellence.

### B. Projected Enrollment

The table below shows the estimated cumulative headcount (based on new enrollment to the university) for the first five years of the program.

|                             | Year 1    | Year 2    | Year 3     | Year 4     | Year 5     |
|-----------------------------|-----------|-----------|------------|------------|------------|
| <b>Total New Students</b>   | <b>20</b> | <b>40</b> | <b>50</b>  | <b>60</b>  | <b>60</b>  |
| Attrition                   |           | 1         | 2          | 2          | 2          |
| <b>Cumulative Headcount</b> | <b>20</b> | <b>59</b> | <b>107</b> | <b>165</b> | <b>205</b> |
| Graduates                   |           |           |            | 18         | 37         |

Given the popularity of the related minor, it is anticipated that additional students will transition into this program once established.

### C. Existing State Programs

Currently, the only similar bachelor's program offered in Texas is the Bachelor of Business Administration (B.B.A.) in Financial Consulting (CIP Code of 52.0804.00) offered at Southern Methodist University. Texas Tech University offers a Ph.D. in Personal Financial Planning under the same CIP Code. However, Texas Tech University's Personal Financial Planning undergraduate bachelor and master's level programs (CIP Code 19.0401.00) focus on family resource management specifically.

There are eight undergraduate programs offered as an emphasis, track, or path within alternative degree programs and two programs offered as undergraduate minors. These programs are offered at Prairie View A&M University (Financial Planning minor), Southwestern Adventist University (B.B.A. in Finance, Financial Planning concentration), Steven F. Austin State University (B.B.A. in Finance, Financial Planning emphasis), Texas

A&M University-Commerce (Financial Planning minor), University of Houston (B.B.A. in Finance, Personal Financial Planning track), University of North Texas (B.B.A. in Risk, Insurance, and Financial Services, Financial Planning track), University of Texas at Dallas (B.S. in Finance, Personal Financial Planning track), and University of the Incarnate Word (B.B.A. in Finance, Financial Planning Career Path).

## **II. QUALITY & RESOURCES**

### **A. Faculty**

During the first five years, the program will require four additional faculty members to support the proposed program. These new tenured/tenure-track faculty will join two tenured/tenure track and eight support faculty already in the Department of Agricultural Economics. The eight support faculty are practitioners in the field of financial planning.

### **B. Program Administration**

Dr. Nathan Harness, TD Ameritrade Director of Financial Planning, will serve as the program coordinator/administrator for the proposed B.S. FINP. New program administration costs will be needed to hire a new program coordinator to schedule courses, advertise the program, assist the director of the B.S. FINP program, and other duties, as needed.

### **C. Other Personnel**

No other new staff will be required for the proposed program.

### **D. Supplies, Materials**

A small estimate of \$8,000 per year in supply costs are included in the anticipated costs for basic needs of onboarding the additional faculty members.

### **E. Library**

The proposed program will be adequately supported by the Texas A&M University Libraries. This program will not require additional library resources as current library holdings include all the required materials needed to support the program.

### **F. Equipment, Facilities**

There are no anticipated new capital equipment, facilities, improvements, additions, or renovations needed to support the new program. Students will take most of their courses in the Agriculture and Life Sciences Building. The existing buildings that house the courses offered by the College of Agriculture and Life Sciences have sufficient space, computers, computer labs, and resources to support the proposed B.S. FINP.

**G. Accreditation**

Once approved, the B.S. FINP will seek immediate approval by the Certified Financial Planning Board (CFP Board). Registration with the CFP Board is not a requirement for an undergraduate program in financial planning, but programs that are not registered and approved would not allow students the ability to sit for the Certified Financial Planner (CFP) exam or the ability to hold the designation.

**III. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>        |                    | <b>SOURCES OF FUNDING</b>            |                    |
|-----------------------------------|--------------------|--------------------------------------|--------------------|
| Faculty                           | \$1,576,098        | Formula Income                       | \$197,385          |
| Program Administration            | \$314,600          | Statutory Tuition                    | \$838,150          |
| Graduate Assistants               | \$0                | Designated Tuition                   | \$4,003,675        |
| Supplies & Materials              | \$40,000           | Student Fees                         | \$2,218,304        |
| Library & IT Resources            | \$0                |                                      |                    |
| Equipment, Facilities             | \$0                |                                      |                    |
| Staff                             | \$0                |                                      |                    |
| Other (Student Support)           | \$60,000           |                                      |                    |
| <b>Estimated New 5-Year Costs</b> | <b>\$1,990,698</b> | <b>Estimated New 5-Year Revenues</b> | <b>\$7,257,514</b> |

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Approval of a New Undergraduate Degree Program with a Major in Journalism Leading to a Bachelor of Arts or a Bachelor of Science, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

### **Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) with degree designations leading to a Bachelor of Arts (B.A.) in Journalism (JOUR) or a Bachelor of Science (B.S.) in Journalism (JOUR), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval, and certify that all applicable THECB criteria have been met.

### **Background Information:**

The proposed program in journalism, resulting in either a B.A. or a B.S. in Journalism, will provide students with professional and marketable journalism skills, while also providing scholastic foundations to promote ethical and informed journalistic practice. Students will benefit from the communication course offerings in the Department of Communication and Journalism, a large, interdisciplinary academic department, with faculty specializing in mass communication, social and digital media, and media studies, among others. The B.S. JOUR specifically will provide students the same journalistic foundations as the B.A. JOUR, but with a concentrated focus on scientific principles, practices, and reporting. Students seeking the proposed B.S. JOUR will be required to obtain a minor from among the sciences and take courses in statistics and both qualitative and quantitative research methods.

### **A&M System Funding or Other Financial Implications:**

To offer the proposed B.A./B.S. JOUR program, five new faculty members will be needed in addition to a reallocation of existing faculty. The anticipated total cost over the first five years of the program is \$4,379,000, including \$3,038,000 of new costs. Total anticipated funding is \$9,388,728, including new revenue generated over the first five years of \$8,047,728.

### **Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System (A&M System) strategic imperatives 1 and 3. Specifically, all qualified students will have an array of pathways to pursue their ambitions and interests. Students will leave the A&M System as responsible and engaged citizens prepared for successful careers in a global economy.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

November 15, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Undergraduate Degree Program with a Major in Journalism Leading to a Bachelor of Arts or a Bachelor of Science, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University with degree designations leading to a Bachelor of Arts in Journalism or a Bachelor of Science in Journalism.**

**The Board also authorizes submission of Texas A&M University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs



**Texas A&M University**

Bachelor of Arts with a major in Journalism  
Bachelor of Science with a major in Journalism  
(CIP 09.0401.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: College of Arts and Sciences, Department of Communication and Journalism

The proposed 120-credit hour degree program with degree designations leading to a Bachelor of Arts (B.A.) or a Bachelor of Science (B.S.) in Journalism (JOUR) will provide students with professional and marketable journalism skills, while also providing scholastic foundations to promote ethical and informed journalistic practice. This program will replace the existing Bachelor of Arts in University Studies concentration in Journalism Studies (USLA-JRN) in response to the president's *Path Forward* priorities, which includes elevating journalism at Texas A&M University (Texas A&M) by creating a new journalism program with immersive professional experiences for students.

Among other things, the proposed B.A./B.S. JOUR program will prepare students to:

- write a variety of mass media products, including news stories, press releases, and features, following accepted journalistic standards, including Associated Press style;
- apply ethical practices involving journalism, the First Amendment, and other mass media issues;
- apply methods to distinguish truth from misinformation, strengthen news media reliability, and nurture the public trust;
- create and design media products, including blogs, podcasts, digital audio, digital video, social media, digital photography, and multimedia; and,
- apply cutting-edge techniques for audience engagement and storytelling across a variety of publication platforms.

Students pursuing the B.S. JOUR specifically also will be prepared to interpret scientific ideas for lay audiences and to convey scientific ideas through various genres.

The proposed B.A./B.S. JOUR program includes 42 university-required core curriculum semester credit hours (SCHs), 15 SCHs of required classes, 30 SCHs of prescribed electives, 15 SCHs of general electives along with 15 – 18 SCHs in a minor related to a chosen area of specialization. Students seeking the proposed B.S. JOUR will be required to obtain a minor from among the sciences.

The proposed implementation date is fall 2023.

Texas A&M certifies that the proposed new degree program meets the criteria under 19 Texas Administrative Code, Section 5.45 in regard to need, quality, financial and faculty resources, standards, and costs. New costs during the first five years will exceed \$2 million.

**I. NEED**

**A. Employment Opportunities**

Jobs that draw on communication, media, and journalistic skills are in high demand across a broad range of industries; not limited to careers in print journalism. LinkedIn recently listed 1,508 jobs for journalists in Texas and 11,998 jobs nationwide (July 5, 2022). The Bureau of Labor Statistics (BLS) notes that jobs for news analysts, reporters, and journalists are expected to increase in the coming decade. Journalists also work as film and video editors, writers, photographers, and broadcast, sound, and video professionals, which the BLS rates as “growing much faster than average.” The proposed B.A./B.S. JOUR will provide opportunities for students to specialize in a wide array of subfields and to be competitive in jobs across these many sectors. Students pursuing the proposed B.A. JOUR will have opportunities to pursue immersive learning experiences that will help them obtain jobs in sports journalism specifically. Likewise, those students pursuing the B.S. JOUR will gain competitive advantages in rapidly growing science and technology areas. LinkedIn recently listed 2,896 jobs for science communicators in Texas and 20,758 nationwide (July 19, 2022). A quarter of these positions are “entry level.” Graduates of the proposed B.S. JOUR program will be poised to have their choice of these entry level positions.

**B. Projected Enrollment**

The table below shows the estimated cumulative headcount (based on increased enrollment to the university) for the first five years of the program.

|                             | <b>Year 1</b> | <b>Year 2</b> | <b>Year 3</b> | <b>Year 4</b> | <b>Year 5</b> |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total New Students</b>   | <b>25</b>     | <b>50</b>     | <b>63</b>     | <b>78</b>     | <b>98</b>     |
| Attrition                   |               | 3             | 5             | 6             | 8             |
| <b>Cumulative Headcount</b> | <b>25</b>     | <b>72</b>     | <b>130</b>    | <b>202</b>    | <b>270</b>    |
| Graduates                   |               |               |               | 22            | 45            |

In addition to the new students in the above table, the proposed program anticipates up to 50 students transitioning into the B.A./B.S. JOUR in the first year, and up to 25 students transitioning into the program in the second year. The intended cumulative headcount by the fifth year of the proposed B.A./B.S. JOUR is approximately 270 students in order to maintain the accepted standard student-to-faculty ratio of approximately 30:1.

### **C. Existing State Programs**

There are seven bachelor's degree programs with the 09.0401.00 CIP Code currently offered at Texas public universities: a B.A. in Mass Media at Angelo State University, a B.A. in Journalism at Texas Southern University, a B.S. in Journalism at Texas State University, a B.A. in Journalism at Texas Tech University, a Bachelor of Journalism in Journalism at The University of Texas at Austin, a B.A. in Journalism at University of Houston, and a B.A. in Journalism at University of North Texas. In addition, four private institutions have a program under the 09.0401.00 CIP Code: a B.A. in Journalism at Baylor University, a B.A. in Journalism at Southern Methodist University, a B.A. in Journalism and a B.S. in Journalism at Texas Christian University, and a B.A. in Journalism and Mass Communication at Houston Christian University. Texas A&M will be the second public institution in Texas to offer a B.S. JOUR degree, uniquely preparing graduates to meet a growing demand for journalists in science and technology. Texas A&M will also provide students unmatched experiences related to sports journalism through internship opportunities with *12<sup>th</sup> Man Productions*, including live broadcasts and the development and delivery of content for ESPN SEC Network Productions.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

During the first five years, the program will require five additional faculty members to support the proposed program. These new tenure-track faculty will join five tenured/tenure track and nine academic professional track (APT) journalism faculty already in the Department of Communication and Journalism (CMJR), currently supporting the USLA-JRN and journalism minor and to be reallocated to supporting the proposed program.

### **B. Program Administration**

The proposed program will be led by the new Director of Journalism (to be hired prior to the beginning of the new program). In addition, the proposed program will require time from the Bolton Advising Center, which advises students in CMJR. The time and effort of current academic advisors will be allocated to the proposed program accordingly.

### **C. Other Personnel**

Administration of an immersive internship program central to the proposed program will require the time of a dedicated staff member. Thus, a new staff member dedicated to supporting journalism will be hired by the third year.

### **D. Supplies, Materials**

Supplies and materials will be provided by CMJR to support writing-intensive and student-intensive courses included in the curriculum of the proposed degree program. Such

supplies include hardware (of costs less than \$5,000 each) and software licenses to update existing computer labs used for instruction. In addition, sufficient digital and video cameras, microphones, and peripherals will be purchased to support course work.

**E. Library**

The proposed program will be adequately supported by the Texas A&M University Libraries. This program will not require additional library resources as current library holdings include all the required materials needed to support the program.

**F. Equipment, Facilities**

There are no anticipated new capital equipment, facilities, improvements, additions, or renovations needed to support the new program. Students will receive their formal curriculum-based training in Bolton Hall, home to CMJR, and classrooms on the main campus in College Station. Available classrooms can accommodate projected increased enrollment. Faculty offices in Bolton Hall are adequate for accommodating the five new faculty being hired by CMJR to support the proposed B.A./B.S. JOUR.

**G. Accreditation**

The accrediting body for journalism is *Accrediting Council on Education in Journalism and Mass Communications* (ACEJMC). The goal will be to meet current ACEJMC accreditation criteria by the end of the first five years of the new program. At that time, with a new director and with new faculty hires, the new director and all faculty will decide the optimal time to seek accreditation.

**III. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>        |                    | <b>SOURCES OF FUNDING</b>            |                    |
|-----------------------------------|--------------------|--------------------------------------|--------------------|
| Faculty                           | \$2,300,000        | Formula Income                       | \$122,885          |
| Program Administration            | \$180,000          | Statutory Tuition                    | \$1,048,500        |
| Graduate Assistants               | \$0                | Designated Tuition                   | \$4,101,313        |
| Supplies & Materials              | \$408,000          | Student Fees                         | \$2,775,030        |
| Library & IT Resources            | \$0                |                                      |                    |
| Equipment, Facilities             | \$0                |                                      |                    |
| Staff                             | \$150,000          |                                      |                    |
| <b>Estimated New 5-Year Costs</b> | <b>\$3,038,000</b> | <b>Estimated New 5-Year Revenues</b> | <b>\$8,047,728</b> |

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Approval of a New Bachelor of Arts Degree Program with a Major in International Affairs, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

**Proposed Board Action:**

Approve the establishment of a new degree program at Texas A&M University (Texas A&M) leading to a Bachelor of Arts (B.A.) in International Affairs (INTA), authorize the submission of this degree program to the Texas Higher Education Coordinating Board (THECB) for approval, and certify that all applicable THECB criteria have been met.

**Background Information:**

The B.A. INTA program will consist of 120 semester credit hours and will provide a strong background in social science disciplines (political science, economics, statistics) and humanities (history, regional studies). A rigorous foreign language requirement and a mandatory semester of education abroad will give students the tools necessary to succeed professionally and/or progress into graduate study in the field of international affairs. The B.A. INTA program seeks to produce graduates with the linguistic skills and cultural competencies that will allow them to succeed in an increasingly globalized world economy. Graduates will have developed analytical and extensive writing skills, and will be qualified to pursue a range of professions including positions in the federal government related to international affairs (e.g., the Department of Defense, the Department of State, the various agencies of the intelligence community), positions requiring a background in international affairs in other parts of the federal government (federal law enforcement, the Department of Homeland Security, the Departments of Treasury, Commerce, and Agriculture dealing with international trade and economic issues), positions in primary and secondary education, positions in the private sector with firms dealing with the international economy, and positions in the state and local government that interface globally.

**A&M System Funding or Other Financial Implications:**

To offer the proposed B.A. INTA program, two new faculty members will be needed in addition to the reallocation of existing faculty. The anticipated total cost over the first five years of the program is \$5,724,927, including \$1,385,075 in new costs. Total anticipated sources of funds are \$12,857,446, including new revenue generated over the first five years of \$8,517,594.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System (A&M System) strategic imperatives 1 and 3. Specifically, all qualified students will have an array of pathways to pursue their ambitions and interests. Students will leave the A&M System as responsible and engaged citizens prepared for successful careers in a global economy.

Agenda Item No.

**TEXAS A&M UNIVERSITY**

Office of the President

November 15, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of a New Bachelor of Arts Degree Program with a Major in International Affairs, and Authorization to Request Approval from the Texas Higher Education Coordinating Board

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Bachelor of Arts in International Affairs.**

**The Board also authorizes submission of Texas A&M University’s new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University**

Bachelor of Arts  
with a major in International Affairs  
(CIP 45.0901.00)

**Program Review Outline**

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**BACKGROUND & PROGRAM DESCRIPTION**

Administrative Unit: Bush School of Government and Public Service Department of International Affairs

The proposed 120-semester credit hour (SCH) Bachelor of Arts (B.A.) in International Affairs (INTA) will provide important skills to students that will be attractive to employers, including strong foreign language skills, international cultural competencies, knowledge of international relations and international economics, along with strong analytical and writing skills. This program will replace the existing International Politics and Diplomacy track within the Bachelor of Arts (B.A.) in International Studies (INTS, 30.2001.00) in response to the president's *Path Forward* priorities, which called for consolidation with the Department of Political Science and the International Studies Program into the Bush School of Government and Public Service (Bush School).

The proposed B.A. INTA program will prepare students to:

1. analyze international political, economic, and social issues;
2. recognize varying approaches to argumentation, what counts as viable data, and how it is gathered and presented;
3. write clearly and present their findings convincingly;
4. become proficient in a language other than English; and
5. successfully navigate terrain, both literally and figuratively, that is foreign to them, through successful completion of a semester of study abroad.

The proposed B.A. INTA includes 42 SCH of university-required core curriculum; 26 SCH of Bush School required courses (for all undergraduates, regardless of major); 28 SCH of required major course credits (including six credits of a third-year language study); 15 SCH of prescribed electives (12 within one of five focus areas: international social processes; international development and economic policy; international politics, security and diplomacy; international geographic information systems; and quantitative methods; and three in any additional 400-level INTA course); and nine SCH of general electives. Students will also be required to study abroad for at least one semester (long or summer).

The proposed implementation date is fall 2023.

Texas A&M University (Texas A&M) certifies that the proposed new degree program meets the criteria under 19 Texas Administrative Code, Section 5.45 in regard to need, quality, financial and faculty resources, standards, and costs. New costs during the first five years will not exceed \$2 million.

## I. NEED

### A. Employment Opportunities

Graduates with the proposed B.A. INTA will be qualified to pursue a range of professions including positions in the federal government related to international affairs (e.g., the Department of Defense, the Department of State, the various agencies of the intelligence community), positions requiring a background in international affairs in other parts of the federal government (federal law enforcement, the Department of Homeland Security, the Departments of Treasury, Commerce, and Agriculture dealing with international trade and economic issues), positions in primary and secondary education, positions in the private sector with firms dealing with the international economy, and positions in the state and local government that interface globally. Job growth in occupations suited to graduates with degrees in international affairs between 2018 and 2019 was 3.28%. Job growth in these fields is anticipated to grow at an annual rate of 2.7% between 2016 and 2026.

Most of the federal government jobs in the field of international affairs are located in the Washington D.C. area. Among these are approximately 23,000 civilian and military employees at the Department of Defense, 14,617 at the Department of Homeland Security, and 8,927 working at the Department of State. These, combined with government employees in the national security area working in Congress, the Treasury Department, the Federal Bureau of Investigation, and other parts of the Department of Justice, result in a conservative estimate of 50,000 government employees in the Washington, D.C. area in the general area of international affairs. Other intelligence agencies, like the Central Intelligence Agency, National Security Agency, the Directorate of National Intelligence, and the National Geospatial Intelligence Agency, add 15,000 to 20,000 employees, many of whom are actively engaged in international affairs.

### B. Projected Enrollment

Estimated new enrollment to the university in the program's first five years is presented below. The current B.A. INTS International Politics and Diplomacy track has experienced a steady increase in demand in recent years. This trend, coupled with the inquiries regarding undergraduate opportunities in the Bush School generally and in international affairs specifically, led to the projected enrollment for the proposed program listed below.

|                             | Year 1    | Year 2    | Year 3     | Year 4     | Year 5     |
|-----------------------------|-----------|-----------|------------|------------|------------|
| <b>Total New Students</b>   | <b>35</b> | <b>45</b> | <b>75</b>  | <b>75</b>  | <b>75</b>  |
| Attrition                   |           | 2         | 3          | 5          | 5          |
| <b>Cumulative Headcount</b> | <b>35</b> | <b>78</b> | <b>150</b> | <b>220</b> | <b>257</b> |
| Graduates                   |           |           |            | 33         | 42         |

In addition to the new students in the above table, the proposed program anticipates approximately 40 students transitioning into the B.A. INTA in the first year, and another 30 students transitioning into the program in the second year, primarily from among the students enrolled in the B.A. INTS International Politics and Diplomacy track. The intended cumulative headcount by the fifth year of the proposed B.A. INTA is



approximately 257 students to maintain an accepted standard student-to-faculty ratio of approximately 30:1.

### **C. Existing State Programs**

Eleven bachelor's degrees in international relations (45.0901) exist in Texas, only two of which are offered at public institutions (International Relations offered at Texas State University and Global Affairs at The University of Texas at San Antonio). The proposed B.A. INTA requires a study abroad experience, specific coursework in globalization, and three years of foreign language study (or demonstrated foreign language proficiency), which makes it unique from other programs in the state. It will also be the only bachelor's degree in International Affairs in Texas offered at a flagship state university as well as the only such program offered in a school devoted to government and public service.

## **II. QUALITY & RESOURCES**

### **A. Faculty**

During the first five years, the program will require two additional faculty members to support the proposed program. These two new tenure-track faculty members will join the six full-time faculty members who transitioned to the Bush School Department of International Affairs during the *Path Forward* academic realignment and consolidation efforts.

### **B. Program Administration**

Dr. Richard Joseph Golsan, Distinguished Professor in the Department of International Studies, will manage the proposed B.A. INTA. Additionally, percentages of the Bush School's administrative leadership (e.g., Dean, associate deans, assistant deans, department head) time and salaries have been allocated to the proposed program, according to their responsibilities. No new personnel will be needed for program administration.

### **C. Other Personnel**

Texas A&M has authorized the hiring of one new IT specialist for the Bush School and one new clerical assistant in the Department of International Affairs. The department has allocated percentages of their time and salary to the proposed degree. Reallocated expenses include salary for two full-time academic advisors who transitioned to the Bush School during the *Path Forward* academic realignment and consolidation.

The department has calculated the need for graduate assistants for teaching (GATs) based upon estimates of student enrollment in the three primary required courses, which will be taught in large lecture format with sections. As enrollment grows, the total number of GATs needed will increase. In Year One, the estimate is three GATs; in Year Two, six GATs; in Year Three, eight GATs; in Year Four, 10 GATs; and in Year Five, 12 GATs.

#### **D. Supplies, Materials**

Supplies and materials will be provided by the Department of International Affairs, with an anticipated cost of \$50,500 over the first five years.

#### **E. Library**

The proposed program will be adequately supported by the Texas A&M University Libraries. This program will not require additional library resources as current library holdings include all the required materials needed to support the program.

#### **F. Equipment, Facilities**

There are no anticipated new equipment, facilities, improvements, additions, or renovations needed to support the new program. Classes will be taught on main campus in classrooms that can accommodate the projected increased enrollments. The Bush School has allocated offices in the Allen Building for advisors for its undergraduate programs, including the proposed B.A. INTA. Faculty offices in the Allen Building are adequate for accommodating the two new faculty being hired by the Department of International Affairs to support the proposed B.A. INTA.

#### **G. Accreditation**

There is no national accrediting body for programs in international affairs. The Bush School is a full member of the Association of Professional Schools of International Affairs (APSIA). APSIA is comprised of the leading graduate programs in international affairs, including over 60 schools in the Americas, Asia, and Europe dedicated to the improvement of professional education in international affairs.

### **III. NEW 5-YEAR COSTS & FUNDING SOURCES**

| <b>NEW FIVE-YEAR COSTS</b>        |                    | <b>SOURCES OF FUNDING</b>            |                    |
|-----------------------------------|--------------------|--------------------------------------|--------------------|
| Faculty                           | \$497,891          | Formula Income                       | \$161,930          |
| Program Administration            | \$0                | Statutory Tuition                    | \$1,105,500        |
| Graduate Assistants               | \$458,250          | Designated Tuition                   | \$4,324,274        |
| Supplies & Materials              | \$50,500           | Student Fees                         | \$2,925,890        |
| Library & IT Resources            | \$0                |                                      |                    |
| Equipment, Facilities             | \$0                |                                      |                    |
| Staff                             | \$252,184          |                                      |                    |
| Other <sup>1</sup>                | \$126,250          |                                      |                    |
| <b>Estimated New 5-Year Costs</b> | <b>\$1,385,075</b> | <b>Estimated New 5-Year Revenues</b> | <b>\$8,517,594</b> |

<sup>1</sup> Including research and travel support for program faculty, recruitment expenses, and operations.

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Authorization for the President to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

**Proposed Board Action:**

Authorize the president of Texas A&M University (Texas A&M) to execute agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. The execution of these documents is subject to review for legal form and sufficiency by the Office of General Counsel and approval by the deputy chancellor and chief financial officer.

**Background Information:**

Texas A&M has received, and anticipates continued receipt of, non-research awards for sponsored instruction and training and other sponsored activities from federal agencies; state agencies; municipal and county organizations; public and private corporations, companies and partnerships; and foreign entities, including governmental entities and public or private business corporations and companies. Examples of these awards include the Texas A&M University Health Science Center disseminating pneumococcal vaccinations, sponsored by Pfizer, Texas A&M providing instruction at Lawrence Livermore National Lab in the National Security Affairs Program, and Texas A&M monitoring pre-trial misdemeanor outcomes, sponsored by Duke University.

In accordance with System Policy [25.07, Contract Administration](#), absent a specific exception, “contracts, grants and agreements to perform educational and/or service activities consistent with a member’s mission and involving a total stated or implied consideration of \$500,000 or more” require approval of the Board of Regents. Many of these non-research awards are multi-year and provide \$500,000 or more in sponsor funding. Once the award is made, the sponsor typically expects acceptance without delay and performance to begin as soon as possible. Delaying the execution of the sponsored agreement while seeking Board of Regents approval is likely to result in forfeiture of the sponsor funding.

**A&M System Funding or Other Financial Implications:**

The agreements described are revenue-generating agreements. All costs of performing under the agreement will be covered by the terms of the agreement, subject to any agreed cost share by Texas A&M in accordance with System Regulation [15.01.05, Cost Sharing on Sponsored Agreements](#). Total consideration under any agreement requested under this authorization will not exceed \$5,000,000, and the term for any agreement will not exceed five years.

Agenda Item No.  
Agenda Item Briefing

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System strategic imperatives 5 and 7. In particular, Texas A&M will be able to respond quickly and efficiently to requests to provide instruction, training, and other sponsored activities, meeting the needs of the people of Texas, the United States, and internationally. Texas A&M will share its expertise and experience to confront national and global challenges and contribute to the state's economy.

Agenda Item No.

**TEXAS A&M UNIVERSITY**  
Office of the President  
January 12, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization for the President to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

I recommend adoption of the following minute order:

**“The president of Texas A&M University is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by Texas A&M University in performing under the agreement, subject to any agreed cost share by Texas A&M University in accordance with System Regulation 15.01.05, *Cost Sharing on Sponsored Agreements*. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years. For each fiscal year covered by this delegation of authority, Texas A&M University shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements.”**

Respectfully submitted,

M. Katherine Banks, Ph.D.  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

**AGENDA ITEM BRIEFING**

**Submitted by:** Dr. Cliff Lamb, Director  
Texas A&M AgriLife Research

M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Establishment of the Center for Greenhouse Gas Management in Agriculture and Forestry

**Proposed Board Action:**

Establish the Center for Greenhouse Gas Management in Agriculture and Forestry as a joint Texas A&M AgriLife Research (AgriLife Research) and Texas A&M University (Texas A&M) center.

**Background Information:**

The U.S. Environmental Protection Agency estimated that in 2019 the U.S. was the country that contributed the second highest percentage of total world greenhouse gas (GHG) emissions behind China. Total GHG emissions need to be reduced around the world. Although agriculture is not a major contributor, it can be an important player in the solution by reducing its emissions and by sequestering/capturing carbon in agricultural and forest crops and the soil, improving soil health and function, making our soils better able to withstand environmental stressors. U.S. agriculture producers have historically been charged to produce the safest and most affordable food for its fellow citizens and the world. However, producers must now address the new paradigm of producing safe, affordable food with minimal carbon footprint, while also helping reach the target of net-zero emissions.

Through a multidisciplinary approach, the Texas A&M AgriLife program can develop and disseminate the knowledge necessary for adopting, documenting, and marketing climate-smart agriculture and forestry (CSAF) practices. In addition, development and implementation of inexpensive, sensing technologies applicable at the producer level is needed. Science-based CSAF practices as well as efficient and innovative ways to capture, measure, and retain or market GHGs are key for the long-term sustainability of the global food and fiber production system. It is our goal to have the best, most collaborative carbon and GHG program in the world to improve the industry and its participants and to enhance the care and welfare of the environment. The Center for Greenhouse Gas Management in Agriculture and Forestry will lead an effort to enhance research infrastructure and deliver programs that increase the ability of Texans to make informed carbon and GHG-based decisions. The proposed center will facilitate communication, provide coordination with currently existing programming in research, teaching, and extension, and seek new opportunities with industry and other partnerships.

**A&M System Funding or Other Financial Implications:**

The commitments and funding available to support the Center for Greenhouse Gas Management in Agriculture and Forestry are listed in the attached Executive Summary.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System (A&M System) Strategic Imperative 4 - The A&M System will increase its prominence by building a robust and targeted research portfolio. AgriLife Research has a statewide mandate to carry out research in the agricultural, environmental, and life sciences to advance the public good. The agency is working to find innovative solutions that will create adaptive agricultural systems – systems that can meet the demand of a growing population, changing climate, fluctuating economic conditions, unpredictable geopolitical environments, declining resources, and public health crises. Of the four priority areas that AgriLife Research focuses on, the following three are where the Center for Greenhouse Gas Management in Agriculture and Forestry will contribute:

- Discover new innovations, technologies, and science-based solutions to enhance agricultural and ecological systems, and the life sciences;
- Provide translational research necessary to develop and produce high-quality, safe, and sustainable food and fiber systems with local, national, and global impacts; and
- Enhance the efficiency, profitability, and resiliency of agriculture, forests and other natural resources, and food systems in the state of Texas and the world.

Agenda Item No.

**TEXAS A&M AGRILIFE RESEARCH  
TEXAS A&M UNIVERSITY**

Office of the Director  
Office of the President  
November 14, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Center for Greenhouse Gas Management in Agriculture and Forestry

I recommend adoption of the following minute order:

**“The Center for Greenhouse Gas Management in Agriculture and Forestry is hereby established as a joint Texas A&M AgriLife Research and Texas A&M University center.”**

Respectfully submitted,

Dr. Cliff Lamb  
Director  
Texas A&M AgriLife Research

M. Katherine Banks, PhD.  
President  
Texas A&M University

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

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Jeffrey W. Savell, Ph.D.  
Vice Chancellor and Dean  
Agriculture and Life Science



**TEXAS A&M AGRILIFE RESEARCH**  
**TEXAS A&M UNIVERSITY**  
Center for Greenhouse Gas Management in Agriculture and Forestry

**EXECUTIVE SUMMARY**

***1. Rationale for the Creation***

The U.S. Environmental Protection Agency estimated that in 2019 the U.S. contributed approximately 15% of total world greenhouse gas (GHG) emissions, the second largest emitter behind China. The agriculture sector was estimated to be responsible for 9.6% of U.S. emissions. Among states, Texas is the No. 1 carbon dioxide (CO<sub>2</sub>) emitter. In 2019, energy-related CO<sub>2</sub> emissions from Texas reached 683 million metric tons, which is twice the next highest emitter (California) in the United States. At the same time, Texas ranks No. 1 in the number of farms (125 million acres) and No. 4 in total agricultural cash receipts, is the largest cattle-producing state in the U.S., and is ranked in the top five states in both dairy and poultry production. As the U.S. targets net-zero emissions by 2050, substantial opportunity exists to increase the adoption of production practices that sequester carbon and reduce greenhouse gas emissions. Texas is uniquely positioned to advance this national goal by increasing the number of agricultural operations, grasslands, and forests that utilize climate-smart agriculture and forestry (CSAF) practices.

Although agriculture contributes less than 10% of total GHG emissions, it can be an important player in the solution, not only by reducing its emissions, but also by sequestering/capturing carbon in the soil and storing carbon in long-lived forest products such as building materials. Soil carbon sequestration improves soil health and function making our soils better able to withstand environmental stressors. U.S. agricultural producers have been charged to produce the safest and most affordable food for its fellow citizens and the world. Since 1950, U.S. producers have increased productivity by 262% while using 2% less inputs. Moreover, U.S. consumers benefit by having the most affordable food and fiber in the world, as they spent an average of 7.1% of their disposable income on food at home in 2020. However, for producers to address the new paradigm of producing safe, affordable food with minimal carbon footprint, while also helping to reach the target of net-zero emissions, incentives need to be identified across the entire food and fiber supply chain from farm to table. Therefore, through a multidisciplinary approach, the Texas A&M AgriLife program can develop and disseminate the knowledge necessary throughout the different stages of the food and fiber supply chain in order to empower the people of Texas to make informed, economics-based decisions related to adopting, documenting, and marketing CSAF practices. In addition, assessment of the influence of CSAF practices on GHG emissions and carbon stocks are in dire need of the development and implementation of inexpensive, sensing technologies that are applicable at the producer level. The cost of documenting climate-smart benefits will negatively affect adoption and consumer prices if new technology is not developed. Science-based CSAF practices as well as efficient and innovative ways to capture, measure, and retain or market GHGs are key for the long-term sustainability of the global food and fiber production system.

Texas A&M AgriLife is the largest comprehensive agriculture program in the nation and is home to the College of Agriculture and Life Sciences (COALS) at Texas A&M University (Texas A&M), Texas A&M AgriLife Research (AgriLife Research), Texas A&M AgriLife Extension (AgriLife Extension), Texas A&M Forest Service, and Texas Veterinary Medical Diagnostic

Laboratory that will play a major role in the Center for Greenhouse Gas Management in Agriculture and Forestry. As a member of the nation's land-grant system, Texas A&M AgriLife has worked for over a century to enrich Texans with comprehensive agricultural and life sciences knowledge and services to restore connections among people, agriculture, food, fiber, science, and the economy. Many of Texas A&M AgriLife's activities include educating Texans through research, demonstration, and dissemination of sustainable and CSAF practices, technology development and evaluation, modeling and prediction of agricultural management, as well as evaluation of marketing, policy, and consumer behavior. However, many of these efforts are isolated and miss the full potential of coordinated multidisciplinary approaches to problem solving.

## **2. Mission and Vision**

### *Mission*

To collaboratively utilize the agricultural expertise of AgriLife Research and Texas A&M to enhance existing agricultural programs and position Texas to lead the nation in the discovery and adoption of climate-smart agriculture and forestry practices that sequester carbon and mitigate greenhouse gas emissions.

### *Vision*

Texas A&M's goal of having the best, most collaborative carbon and greenhouse gas program in the world will be aligned with AgriLife Research and AgriLife Extension's efforts to improve the industry and its participants and to enhance the care and welfare of the environment. The Center for Greenhouse Gas Management in Agriculture and Forestry will lead an effort to enhance research infrastructure and deliver programs that increase the ability of Texans to make informed carbon and greenhouse gas-based decisions associated with agriculture and forestry.

### *Description of the Center*

The center will provide coordination with currently existing programming in research, teaching, and extension. It will facilitate clear communication and coordination of research and outreach efforts. The center will not manage programs. Rather, it will be a resource for enhancing and promoting existing programs, while also coordinating activities in conjunction with existing development structures in COALS and AgriLife Research. Additionally, the center will seek opportunities with industry and other partnerships. The center will serve to facilitate improved collaboration among all agricultural entities at Texas A&M. In so doing, the center will provide the opportunity to:

- Improve and enhance communication and collaboration among all carbon- and climate-centric research, extension and education groups within Texas A&M and AgriLife Research, as well as Texas' agricultural industries and its stakeholders;
- Increase funding from grants, contracts, and endowments; and
- Enhance statewide, national, and international recognition and increased visibility to the A&M System by becoming a collaborative leader in carbon and GHG emission sciences.

## **3. Impact on the Education and Training of Students**

The center will facilitate the utilization of Texas A&M's expertise to enhance the existing research, extension, and educational activities associated with carbon- and GHG-related issues including, but not limited to, urban and rural land management, industrial processes,

technology development, modeling and remote sensing, economic analysis, market evaluation and development, and fundamental research, so that the A&M System continues to prepare future graduates to be industry leaders, generate research and outreach that will strengthen the industry, and foster the welfare of the environment. The center will work to facilitate collaboration among faculty, agency personnel, students, and clubs and organizations.

#### **4. Sources and Future Expectations of Financial Support**

The Director of the center will be a faculty member in COALS or AgriLife Research. As Director of the center, the faculty member will receive an administrative stipend funded by AgriLife Research. All remaining administrative support will be funded according to AgriLife Research/COALS center funding guidelines. The Director will receive access for centralized administrative services, such as marketing and communications, IT, digital education, and events management. In addition, the Director will work closely with a representative from the Texas A&M Foundation to generate additional long-term support.

Recent external funding associated with carbon- and GHG-related work (active and approved funding from 2018 to the present) totals over \$100 million (Table 1) and includes a wide range of expertise including the Texas A&M departments of Soil and Crop Sciences (SCSC), Animal Science (ANSC), Agricultural Economics (AGEC), Agricultural Leadership, Education, and Communications (ALEC), Horticultural Sciences (HORT), Biological and Agricultural Engineering (BAEN), Entomology (ENTO), Plant Pathology and Microbiology (PLPA), Sociology (SOCI), Civil and Environmental Engineering (CVEN), Mechanical Engineering (MEEN), and Ecology and Conservation Biology (ECCB); A&M System agencies including AgriLife Research, AgriLife Extension, and Texas A&M Forest Service; A&M System universities, including Prairie View A&M University and Tarleton State University; and A&M System institutes, including the Texas Water Resources Institute (TWRI) at AgriLife Research, AgriLife Extension, and COALS, and the Texas Institute for Applied Environment Research (TIAER) at Tarleton State University.

Table 1. External funding awarded and/or approved for funding to AgriLife Research or Texas A&M University. Grants less than \$500,000 are summarized at the end.

| <b>Title</b>                                                                                | <b>Sponsor</b>                                                                               | <b>Amount</b> | <b>Departments</b>                  |
|---------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------|-------------------------------------|
| Texas Climate-Smart Initiative                                                              | USDA-NRCS (2023-2027)                                                                        | \$65,000,000  | SCSC, ANSC, AGECE, ALEC, HORT, BAEN |
| The Grass is Greener on the Other Side: Developing Climate-Smart Beef and Bison Commodities | USDA-NRCS via South Dakota State University (2023-2027)                                      | \$1,311,191   | ANSC                                |
| National Sorghum Producers Partnerships for Climate-Smart Commodities Project N             | USDA-NRCS via National Grain Sorghum Producers Board and Kansas State University (2023-2027) | \$974,984     | SCSC                                |
| U.S. Climate-Smart Cotton Program                                                           | USDA-NRCS via U.S. Cotton Trust Protocol (2023-2027)                                         | \$2,452,158   | SCSC                                |
| Climate Smart Cotton through a Sustainable and Innovative Supply Chain Approach             | USDA-NRCS via ECOM USA, LLC (2023-2027)                                                      | \$1,216,630   | SCSC                                |

|                                                                                                                                                   |                                     |                      |                               |
|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------------------|-------------------------------|
| Sustainable Agricultural Intensification and Enhancement through the Utilization of Regenerative Agricultural Management Practices                | USDA-NIFA (2021-2026)               | \$10,000,000         | SCSC, ANSC, TWRI, AGECE, BAEN |
| A Field-Deployable Magnetic Resonance Imaging Rhizotron for Modeling and Enhancing Root Growth and Biogeochemical Function                        | DOE (2017-2023)                     | \$7,296,900          | SCSC                          |
| Research, Development, and Evaluation of 'Diesel Nut' Oil- Crop Feedstocks                                                                        | Chevron (2022-2027)                 | \$6,356,795          | SCSC, AGECE, ENTO             |
| Improve Outreach to Improve Soils: Combining Data, Economics, and Communication to Improve Soil Health Across the South Central United States     | USDA-NRCS (2018-2021)               | \$1,333,315          | SCSC                          |
| U.S. Dairy Net Zero Initiative: Improving Dairy On-Farm Sustainability through Improved Soil Health and Manure Management                         | Dairy Science Institute (2021-2026) | \$1,050,602          | ANSC, SCSC, BAEN              |
| Biocarbon-Enhanced Dairy Manure Management Demonstration for Enhanced Water Quality                                                               | USDA-NRCS (2021-2024)               | \$898,081            | SCSC, AGECE                   |
| Getting to the root of drought: unlocking plant-soil-microbiome interactions in the rhizosphere that regulate drought responses                   | USDA-NIFA (2021-2023)               | \$750,000            | SCSC, PLPA                    |
| Actionable Links Between Soil Function, Ecosystem Services, and Stakeholder Perceptions to Overcome Barriers to Improved Soil Management          | USDA-NIFA (2018-2022)               | \$690,153            | SCSC, AGECE, SOCI, BAEN       |
| Innovative Sorghum-based Production Systems with Biological Nitrification Inhibition Property to Enhance Sustainability of Agroecosystems         | USDA-NIFA (2019-2022)               | \$638,070            | SCSC, HORT, CVEN              |
| Developing soil health assessment tool and providing inputs for actionable soil health data                                                       | Soil In Formation, PBC (2022-2024)  | \$616,468            | SCSC, TWRI                    |
| Grazing management effects on soil health, the delivery of ecosystem services and economic profitability on cattle ranches in the Southern Plains | USDA-NIFA (2021-2024)               | \$500,000            | ECCB, SCSC                    |
| <b>Subtotal</b>                                                                                                                                   |                                     | <b>\$101,085,347</b> |                               |
| Other Federal Funding                                                                                                                             | NIFA, NRCS, ERS                     | \$2,003,696          |                               |
| Subcontracts from other academic institutions, including Tarleton State University                                                                |                                     | \$1,290,596          |                               |
| Funding from non-profit and industry                                                                                                              |                                     | \$2,273,788          |                               |
| <b>TOTAL</b>                                                                                                                                      |                                     | <b>\$106,653,427</b> |                               |

## 5. Governance and Advisory Structure

AgriLife Research will provide administration of the Center for Greenhouse Gas Management in Agriculture and Forestry. The administration and organizational strategy of the proposed center will be structured such that it subscribes to A&M System Policy [11.02, Creation of Centers and Institutes](#) and Texas A&M Standard Administrative Procedure [11.02.99.M0.01, Centers and Institutes](#). The center will have a Director, who will report directly to the AgriLife Research administration and be supported with input by an External Advisory Committee and an Internal Advisory Committee. These two committees will be expected to meet annually to provide input

in advances and success of the center. The External Advisory Committee will be comprised of leading agricultural industry professionals from producer associations, private individuals, and companies, foundations, and national or international institutions. The Internal Advisory Committee will be comprised of representatives from AgriLife Research, AgriLife Extension, Texas A&M Forest Service, and COALS.

#### **6. Mechanisms for Periodic Review**

The center Director will be responsible for preparing annual progress reports to present to the Director of AgriLife Research, which will be shared with department heads at COALS, the Dean of COALS, and the Texas A&M Vice President for Research for comment. The External and Internal Advisory Committees will meet annually, at a minimum, and the center will be evaluated by AgriLife Research and COALS annually.

The annual report will summarize the following aspects of the center:

- Administrative structure
- External and Internal Advisory Committee summaries
- Annual budget
- Research activities including input (grants, contracts, etc.) and output (publications, reports, etc.) metrics
- Outreach activities
- Carbon-related teaching accomplishments
- Development summary
- Goals for the upcoming year

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Mark J. Rudin, President  
Texas A&M University-Commerce

**Subject:** Establishment of the Texas A&M-Commerce Center for Gamebird Research and Education

**Proposed Board Action:**

Establish the Texas A&M-Commerce Center for Gamebird Research and Education at Texas A&M University-Commerce (A&M-Commerce).

**Background Information:**

Gamebird hunting in the U.S. contributes \$6.4 billion annually to the economy and supports 95,000 jobs. However, iconic gamebird species that were once plentiful are now diminishing. The main drivers of the population declines are habitat loss, habitat fragmentation, and climate change. Ground-nesting grassland birds, like quail, pheasants, and wild turkeys, are expected to be most vulnerable to rising ground temperatures and extreme climate events associated with climate change. The loss of gamebird populations not only costs state and local economies millions of dollars annually, it has major implications for ecosystem function, the conservation of wildlife, and policies associated with protection of birds and biodiversity. The goal of the Texas A&M-Commerce Center for Gamebird Research and Education is to be the national hub for innovative gamebird research, education, and collaboration, attracting world-class scientists, students, staff, and allied industry partners. Further, the Texas A&M-Commerce Center for Gamebird Research and Education will create experiential learning opportunities and provide an integrated platform for research scientists, game producers, agriculturists, and gamebird companies to collaborate seamlessly to advance scientific discoveries from the laboratory to the field.

**A&M System Funding or Other Financial Implications:**

The Director of the Texas A&M-Commerce Center for Gamebird Research and Education intends to submit a request for support from the Chancellor's Research Initiative. Funding for certain physical space for the Texas A&M-Commerce Center for Gamebird Research and Education has been allocated by the university, and sustaining support for the Texas A&M-Commerce Center for Gamebird Research and Education will be sought from extramural funding sources, including private foundations, individuals, and federal and state agencies.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will directly advance The Texas A&M University System Strategic Imperative 4: The A&M System will increase its prominence by building a robust and targeted research portfolio.

Agenda Item No.

**TEXAS A&M UNIVERSITY-COMMERCE**

Office of the President

November 11, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Texas A&M-Commerce Center for Gamebird Research and Education

I recommend adoption of the following minute order:

**“The Texas A&M-Commerce Center for Gamebird Research and Education is hereby established as an organizational unit of Texas A&M University-Commerce within the Vice President for Research and Economic Development Department.”**

Respectfully submitted,

Mark J. Rudin  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

**TEXAS A&M UNIVERSITY-COMMERCE**  
Texas A&M-Commerce Center for Gamebird Research and Education

**EXECUTIVE SUMMARY**

**1. Rationale for the Creation of the Texas A&M-Commerce Center for Gamebird Research and Education**

Gamebird hunting in the U.S. contributes \$6.4 billion annually to the economy and supports 95,000 jobs. However, iconic gamebird species that were once plentiful are now diminishing. Northern bobwhite quail have declined >80% since 1967 and other gamebird species like the lesser prairie chicken and the masked bobwhite are on the brink of extinction. Most upland gamebirds are grassland birds, which have declined 53% since 1970, more than any other suite of birds. The main drivers of the population declines are habitat loss, habitat fragmentation, and climate change. Ground-nesting grassland birds, like quail, pheasants, and wild turkeys, are expected to be most vulnerable to rising ground temperatures and extreme climate events associated with climate change. The loss of gamebird populations not only costs state and local economies millions of dollars annually, it has major implications for ecosystem function, the conservation of wildlife, and policies associated with protection of birds and biodiversity. The Texas A&M-Commerce Center for Gamebird Research and Education is poised to address these problems and revolutionize gamebird research by: (1) pioneering new methods to reduce habitat loss and fragmentation (2) innovating new techniques for restoring gamebird populations, (3) evaluating the impact of climate change on gamebird development and population sustainability, (4) researching economic solutions for gamebirds on working lands, and (5) increasing scientific literacy regarding gamebirds, hunting, and biodiversity.

Emerging new areas of investigation into gamebird sustainability have been developed by Dr. Kelly Reyna, Director of The Quail Research Laboratory and Associate Professor of Wildlife and Conservation Science, and his research team. Along with collaborators, their discoveries span from the molecular to population level and have the ability to improve methods to manage and conserve U.S. gamebirds, drive science-based efforts to conserve gamebird species, and change the trajectory of gamebird populations in the U.S. Because gamebirds like bobwhite quail are conservation umbrella species, the work of the Texas A&M-Commerce Center for Gamebird Research and Education will have a positive impact on associated ecosystems, wildlife communities, agricultural enterprises, and state and local economies.

**2. General Description of the Texas A&M-Commerce Center for Gamebird Research and Education**

The goal of the Texas A&M-Commerce Center for Gamebird Research and Education is to be the national hub for innovative gamebird research, education, and collaboration. The new facilities will include a modern quail production and research laboratory, gamebird education center, waterfowl observation boardwalk, upland nature trails, and will house a gamebird management certification program. Facility implementation will include three phases: (1) research facilities, (2) outdoor education facilities, and (3) an education facility.

The Texas A&M-Commerce Center for Gamebird Research and Education will attract world-class scientists, students, staff, and allied industry partners. Further, the Texas A&M-Commerce Center for Gamebird Research and Education will create experiential learning opportunities and provide an integrated platform for research scientists, game producers,



agriculturists, and gamebird companies to collaborate seamlessly to advance scientific discoveries from the laboratory to the field.

While the Texas A&M-Commerce Center for Gamebird Research and Education will certainly provide a catalyst for increasing collaborations between the gamebird industry and Texas A&M University-Commerce (A&M-Commerce), it is expected that the Texas A&M-Commerce Center for Gamebird Research and Education will develop partnerships with national and state wildlife conservation agencies, prominent scientists, and relevant NGOs.

### **3. Potential Faculty Associated with the Texas A&M-Commerce Center for Gamebird Research and Education**

The Texas A&M-Commerce Center for Gamebird Research and Education is designed to be interdisciplinary in nature and includes faculty across multiple colleges within Texas A&M University-Commerce (faculty listed below). Additional collaborations are expected with faculty within The Texas A&M University System, and with national partnerships.

Kelly Reyna, Ph.D. Founding Director of the Texas A&M-Commerce Center for Gamebird Research and Education and Associate Professor of Wildlife and Conservation Science. Dr. Reyna's research centers on the physiological and population response of gamebirds to changing environments, including the impacts of extreme climate and agricultural enterprises. Dr. Reyna has extensive experience in establishing and directing multidisciplinary research programs and obtaining external funding.

Jeffrey Whitt, Ph.D. Research Associate of the Texas A&M-Commerce Center for Gamebird Research and Education. Dr. Whitt's research centers on predicting gamebird habitat with satellite imagery which plays a major role in the selection of conservation focus areas. Dr. Whitt has a proven track record in developing and implementing gamebird research projects in the laboratory and field.

Johanna Delgado Acevedo, Ph.D. Associate Professor of Wildlife and Conservation Science in the College of Science and Engineering. Dr. Delgado Acevedo is dedicated to teaching ecology, wildlife management, and conservation. Dr. Delgado Acevedo's research includes examining habitat use by wild pigs, small mammals, amphibians, and reptiles, movement of reptiles, and wildlife sampling techniques.

Brooke A. Clemmons, Ph.D. Assistant Professor of Animal Science in the College of Agricultural Sciences and Natural Resources. Dr. Clemmons' research focuses on determining the relationships between gut microbes and host phenotypes in agriculturally-relevant species (beef cattle and gamebirds). Dr. Clemmons specializes in -omics technologies, including microbiomics, metabolomics, and transcriptomics, including the integration of these methodologies to answer interdisciplinary scientific questions that foster sustainable food sources while improving the environment.

Jeff Kopachena, Ph.D. Professor of Behavioral and Wildlife Ecology in the College of Science and Engineering. Dr. Kopachena's research centers on biodiversity and ecological processes in human dominated landscapes.

Lin Guo, Ph.D. Associate Professor of Environmental Science in the College of Science and Engineering. Dr. Guo's research centers on bioremediation, water quality, and environmental pollution.

Amanda Delisle, DVM, Director of Veterinary BioMedical Technology Program in the College of Agricultural Sciences and Natural Resources. Dr. Delisle specializes in veterinary medicine and will assist with veterinary assessments of gamebirds.

Bjorn Schmidt, Ph.D. Assistant Professor of Biological and Environmental Sciences in the College of Science and Engineering. Dr. Schmidt specializes in landscape genetics, population and community ecology, aquatic ecology, and invasive species.

#### 4. *Potential Activities of the Texas A&M-Commerce Center for Gamebird Research and Education*

In addition to collaborative research activities, the Texas A&M-Commerce Center for Gamebird Research and Education plans to:

- **Establish a National Gamebird Management and Conservation Certification Program.** Despite the national decline in gamebird populations and their importance to the nation's economy and ecology, there is a dearth of training opportunities for present and future gamebird biologists. The Texas A&M-Commerce Center for Gamebird Research and Education, in collaboration with the department of biological and environmental sciences, will implement a gamebird certification program that includes coursework in gamebird development and production, ecology and management, conservation, policy, and sustainability, hunting, and tours of gamebird habitat across the country.
- **Establish the Gamebird Research Station Program.** The Gamebird Research Station Program works with landowners to establish long-term, regional-scale habitat management and research with a goal to evaluate gamebird population systems and develop solutions for gamebird population sustainability. Gamebird research stations will provide valuable information for landowners and provide a reliable, non-anecdotal “early warning” system for regional gamebird population changes. Ultimately, we can pattern gamebird population systems and identify solutions for sustainability.
- **Conduct Innovative Gamebird Research from Egg to Adult:** Sustainable gamebird populations are dependent on chick development, hatching, and recruitment. Stressors like extreme climate (e.g., drought), and management efforts, like spraying pesticides or overgrazing during nesting season have negative impacts from egg to adult. The Texas A&M-Commerce Center for Gamebird Research and Education includes a world-class laboratory to investigate factors that influence quail development and population sustainability.
- **Launch a Super Quail and Gamebird Sales Program:** Millions of captive-reared gamebirds are released annually with few, if any, surviving into the next year. In areas with habitat restoration but no sustainable gamebird population, captive-reared birds could be an economically viable solution for restoring and bolstering populations, but only if annual survival was similar to translocated or wild birds. The Texas A&M-Commerce Center for Gamebird Research and Education is researching the similarities and differences between wild and captive-reared quail to develop a “Super Quail” with the ability to survive better than other captive-reared birds and reproduce in the wild. Quail and other gamebirds will be made available for purchase. Proceeds will fund the Texas A&M-Commerce Center for Gamebird Research and Education.
- **Lead State and National Gamebird Translocation Efforts:** Translocations have been used to improve or reestablish quail populations for more than 150 years. Unfortunately, most efforts are unsuccessful in the long term. Many landowners have created habitats suitable for

bobwhite, but there are no nearby populations from which birds can repopulate. Multiple factors play a role in the success of translocations, including health and genetics, translocation distance, release site, predators, available nutrition and cover, stress during capture, holding, transport, and release. The Texas A&M-Commerce Center for Gamebird Research and Education is a leader in quail translocation research, having conducted numerous translocations for northern bobwhite and California valley quail, over distances of 195 to 2,400 km.

- **Develop a newsletter and outreach program.** The Texas A&M-Commerce Center for Gamebird Research and Education will produce a newsletter to provide relevant gamebird information to stakeholders and the public. Within the newsletter, and as part of a greater education program, the Texas A&M-Commerce Center for Gamebird Research and Education will disseminate information regarding gamebird research, conservation, education, and events.
- **Provide Nationally Relevant Gamebird Data.** As a national hub for gamebird research, the Texas A&M-Commerce Center for Gamebird Research and Education intends to produce a National Gamebird Trends Report, as part of a National Gamebird Report.
- **Conduct Gamebird Symposia.** In addition to publishing research results in top journals, the Texas A&M-Commerce Center for Gamebird Research and Education intends to hold symposia to highlight research and activities associated with the center.

#### 5. Impact on Education and Training of Students

Once the Texas A&M-Commerce Center for Gamebird Research and Education is designated, a Gamebird Management and Conservation Certification program will be implemented to train students in topics ranging from gamebird production through population sustainability. This is in response to a growing demand by state wildlife agencies to hire gamebird biologists. Additionally, a master's degree program in Wildlife and Conservation Science will be created to train new professionals in the gamebird field. This should foster future creation of a doctoral degree in Wildlife and Conservation Science. A significant number of publications in top journals will be expected of faculty members, postdoctoral fellows, and graduate students in the Texas A&M-Commerce Center for Gamebird Research and Education, as well as presentations at national and international conferences. Faculty will also seek research and education funding via the National Science Foundation, National Fish and Wildlife Foundation, and other relevant funding agencies.

#### 6. Resource Requirements for the Texas A&M-Commerce Center for Gamebird Research and Education

Resources for the Texas A&M-Commerce Center for Gamebird Research and Education will continue to be acquired through private and public partnerships.

#### 7. Sources and Future Expectation of Financial Support

In 2021, A&M-Commerce was awarded \$45 million for an Agricultural Complex from the state of Texas, and the university decided to allocate \$5 million toward establishing facilities for the Texas A&M-Commerce Center for Gamebird Research and Education with Dr. Kelly Reyna as director. A&M-Commerce has also dedicated an additional \$1 million in financial support.

In addition to construction, minimum operational funding required for the first two years is \$1 million. Continuing funding will be provided by research grant funding awarded to members of the Texas A&M-Commerce Center for Gamebird Research and Education as well as support from A&M-Commerce.

Each member of the Texas A&M-Commerce Center for Gamebird Research and Education will apply for multiple research grants from institutions such as the National Science Foundation, National Fish and Wildlife Foundation, U.S. Department of Agriculture, and other gamebird-related funding opportunities.

The A&M-Commerce Center for Gamebird Research and Education expects to recruit postdoctoral fellows and research associates to work with investigators. The goal of these fellows will be to apply for extramural fellowship funding during the first year in order to continue their research activities.

Until the new facility is built, the Texas A&M-Commerce Center for Gamebird Research and Education will be physically located in the Keith D. McFarland Science Building at A&M-Commerce, in the same location as The Quail Research Laboratory. The new facility is currently in the planning stages with construction to take place within 2 years.

#### **8. Governance and Advisory Structure**

The director of the Texas A&M-Commerce Center for Gamebird Research and Education reports to the Vice President for Research and Economic Development. Dr. Kelly Reyna will serve as Director of the Texas A&M-Commerce Center for Gamebird Research and Education.

An external advisory board will provide guidance on various aspects of research and operations.

#### **9. Mechanisms for Periodic Review**

The director of the Texas A&M-Commerce Center for Gamebird Research and Education will submit an annual report to the Vice President for Research and Economic Development. The report will include accomplishments in research, service, and teaching.

Agenda Item No.

## AGENDA ITEM BRIEFING

**Submitted by:** Dr. Robert Vela, President  
Texas A&M University-Kingsville

**Subject:** Granting of Faculty Development Leave for FY 2024,  
Texas A&M University-Kingsville

### **Proposed Board Action:**

Authorize faculty development leave for FY 2024 at Texas A&M University-Kingsville (Texas A&M-Kingsville).

### **Background Information:**

System Policy [31.03, Leaves of Absence](#), and System Regulation [12.99.01, Faculty Development Leave](#), require that a recommendation for faculty development leave be submitted by the university president to the chancellor for recommendation to the Board of Regents for approval. At Texas A&M-Kingsville, the application is submitted with support of the academic department, college dean, university development leave committee (elected by the general faculty), provost and executive vice president for academic affairs, and president.

As shown in the exhibit, Texas A&M-Kingsville requests approval for faculty development leave for two faculty members for FY 2024.

Texas A&M-Kingsville is in compliance with the statutory requirement that no more than six percent of eligible faculty be on development leave at any time.

### **A&M System Funding or Other Financial Implications:**

No additional funding is required. Department faculty members are assuming the recommended faculty members' teaching load by adjusting course offerings the next academic year.

### **Strategic Plan Imperative(s) this Item Advances:**

The faculty development leave requested fulfills The Texas A&M University System Strategic Plan Imperative #4 in increasing the research portfolio of the university through the research done by the faculty members requesting development leave.

Agenda Item No.

**TEXAS A&M UNIVERSITY-KINGSVILLE**

Office of the President

November 8, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Granting of Faculty Development Leave for FY 2024, Texas A&M University-Kingsville

I recommend adoption of the following minute order:

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2024, Texas A&M University-Kingsville.”**

Respectfully submitted,

Dr. Robert Vela  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**FACULTY DEVELOPMENT LEAVE LIST  
FY 2024  
TEXAS A&M UNIVERSITY-KINGSVILLE**

| Name/<br>Title/<br>Department                                           | Years of<br>Texas<br>A&M-<br>Kingsville<br>Tenured,<br>Tenure-<br>Track<br>Service | Semester of<br>Leave | Location and Brief Description of Leave                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------------------------------------------------------|------------------------------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>COLLEGE OF ARTS AND SCIENCES</b>                                     |                                                                                    |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Haibin Su<br>Professor<br>Physics and<br>Geosciences                    | 11                                                                                 | Fall 2023            | Dr. Su’s leave will be spent at The University of Alabama conducting collaborative research with Dr. Hongxing Liu from the Department of Geography. They will work together on the development of machine learning algorithms and cloud-based computational techniques for mapping lake and river water quality and bathymetry using satellite and drone remote sensing. Research findings will be submitted to a high impact peer-reviewed journal for publication. The publication will increase knowledge about remote sensing for water quality which will serve to enhance the reputation of the department, college, and university. This study supports the university’s strategic plan goal to “promote innovated research, scholarship, and art-based performances.”                                                                                                                                                                                                              |
| Subbarao Yelisetti<br>Associate Professor<br>Physics and<br>Geosciences | 9                                                                                  | Spring 2024          | Dr. Yelisetti’s leave will be spent submitting at least four research articles to international high-impact, peer-reviewed journals; visiting the Indian Institute of Technology Kanpur, India, for three months; conducting a reconnaissance survey in the Himalayas; obtaining training on new software packages used in seismology; and developing a National Science Foundation grant proposal for over \$600,000 for submission by summer 2024. These proposed activities will increase Dr. Yelisetti’s knowledge in the geophysics and seismology course he teaches; improve his ability to direct research, resulting in numerous publications, improved curriculum for students, providing resources for Texas A&M-Kingsville’s MS in Petrophysics students; and lay the foundation for future research, teaching and curriculum development. His plan will help recruit top-notch students for the program and increase the university’s visibility and international reputation. |

Agenda Item No.

**TEXAS A&M UNIVERSITY-KINGSVILLE**

Office of the President

November 28, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Approval of Academic Tenure, February 2023,  
Texas A&M University-Kingsville

I recommend adoption of the following minute order.

**“The Board of Regents of The Texas A&M University System, in accordance with System Policy [12.01, Academic Freedom, Responsibility and Tenure](#), hereby authorizes the granting of tenure to the following faculty members at Texas A&M University-Kingsville as set forth in the exhibit, Tenure List No. 23-02.”**

Respectfully submitted,

Dr. Robert Vela  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs



**TEXAS A&M UNIVERSITY-KINGSVILLE  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 23-02**

| <u>Name</u>                                         | <u>Present Rank<br/>Department</u>                                         | <u>Yrs. Towards Tenure*</u> |                    | <u>Effective<br/>Date/Tenure</u> | <u>Education</u>                                          | <u>Employment<br/>Towards Tenure</u>                                                                                                               |
|-----------------------------------------------------|----------------------------------------------------------------------------|-----------------------------|--------------------|----------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                     |                                                                            | <u>Univ.</u>                | <u>Other Inst.</u> |                                  |                                                           |                                                                                                                                                    |
| <b>COLLEGE OF AGRICULTURE AND NATURAL RESOURCES</b> |                                                                            |                             |                    |                                  |                                                           |                                                                                                                                                    |
| Dr. Michael Cherry                                  | Assistant Professor<br>Rangeland and Wildlife<br>Sciences                  | 3                           | 3                  | 09/01/2023                       | Ph.D. (2014)<br>University of<br>Georgia                  | Fa 2016 – Su 2019<br>Assistant Professor<br>Virginia Tech<br><br>Fa 2019 –Present<br>Assistant Professor<br>Texas A&M University-Kingsville        |
| <b>COLLEGE OF ARTS AND SCIENCES</b>                 |                                                                            |                             |                    |                                  |                                                           |                                                                                                                                                    |
| Dr. Montamas<br>Suntravat                           | Assistant Professor<br>Chemistry                                           | 4                           | 0                  | 09/01/2023                       | Ph.D. (2010)<br>Chulalongkorn<br>University<br>(Thailand) | Fa 2018 – Present<br>Assistant Professor<br>Texas A&M University-Kingsville                                                                        |
| <b>COLLEGE OF BUSINESS ADMINISTRATION</b>           |                                                                            |                             |                    |                                  |                                                           |                                                                                                                                                    |
| Dr. Randy Colvin                                    | Assistant Professor<br>Management, Marketing<br>and Information<br>Systems | 6                           | 0                  | 09/01/2023                       | D.B.A. (2016)<br>Kennesaw State<br>University             | Fa 2016 – Present<br>Assistant Professor<br>Texas A&M University-Kingsville                                                                        |
| Dr. William Procasky                                | Assistant Professor<br>Accounting and Finance                              | 3                           | 2                  | 09/01/2023                       | Ph.D. (2016)<br>Texas A&M<br>International<br>University  | Fa 2017 – Su 2019<br>Assistant Professor<br>Westminster College<br><br>Fa 2019 – Present<br>Assistant Professor<br>Texas A&M University-Kingsville |

## COLLEGE OF ENGINEERING

|                         |                                                                       |   |   |            |                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-------------------------|-----------------------------------------------------------------------|---|---|------------|--------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dr. Habib Ammari        | Associate Professor<br>Electrical Engineering<br>and Computer Science | 3 | 2 | 09/01/2023 | Ph.D. (2008)<br>The University of<br>Texas at<br>Arlington<br><br>Ph.D. (1996)<br>Faculty of<br>Sciences of Tunis<br>(Tunisia) | Fa 1997 – Su 2005<br>Assistant Professor (Tenure 1999)<br>University of Tunis (Tunisia)<br><br>Fa 2008 – Su 2011<br>Assistant Professor<br>Hofstra University<br><br>Fa 2011 – Su 2015<br>Associate Professor (Tenure 2014)<br>University of Michigan-Dearborn<br><br>Su 2015 – Su 2016<br>Associate Professor<br>Taif University (Saudi Arabia)<br><br>Fa 2016 – Su 2017<br>Associate Professor<br>Norfolk State University<br><br>Fa 2017 – Su 2019<br>Associate Professor<br>Fordham University<br><br>Fa 2019 – Present<br>Associate Professor<br>Texas A&M University-Kingsville |
| Dr. Hani Zakaria Girgis | Assistant Professor<br>Electrical Engineering<br>and Computer Science | 3 | 2 | 09/01/2023 | Ph.D. (2008) The<br>State University<br>of New York                                                                            | Fa 2014 – Sp 2019<br>Assistant Professor<br>University of Tulsa<br><br>Fa 2019 – Present<br>Assistant Professor<br>Texas A&M University-Kingsville                                                                                                                                                                                                                                                                                                                                                                                                                                    |

\* Each university determines, through a review process, the number of years each faculty member will be awarded tenure based on his/her dossier.

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Emily F. Cutrer, President  
Texas A&M University-Texarkana

**Subject:** Authorization to Award an Honorary Degree to Mr. C. Cary Patterson

**Proposed Board Action:**

Authorize the president of Texas A&M University-Texarkana (A&M-Texarkana) to award an Honorary Doctor of Letters degree to Mr. C. Cary Patterson.

**Background Information:**

In accordance with Section 1.2 of System Policy [11.07, Granting of Honorary Degrees](#), A&M-Texarkana submits this request to award an Honorary Doctor of Letters degree to Mr. C. Cary Patterson. This recognition is in tribute to his distinguished career and for the positive and significant impact his lifetime of service has made on A&M-Texarkana, the state of Texas, and the United States of America.

The nomination for this Honorary Doctor of Letters degree received the unanimous support of the University Honorary Degrees Committee. The nomination was endorsed by the president of A&M-Texarkana.

With Board authorization, this honorary degree will be presented to Mr. Patterson at A&M-Texarkana's commencement ceremony in May 2023.

**A&M System Funding or Other Financial Implications:**

None.

**Strategic Plan Imperative(s) this Item Advances:**

Awarding this Honorary Doctor of Letters degree to Mr. Patterson would recognize his meritorious and outstanding service and contributions toward System Strategic Plan Imperatives 1, 3, and 5. (1) Mr. Patterson worked tirelessly toward establishing A&M-Texarkana as a comprehensive regional university so all qualified students will find a place in the A&M System. (3) Mr. Patterson advocated with the Texas Higher Education Coordinating Board for approval to establish engineering and information technology programs – enabling our students to leave the A&M System as responsible and engaged citizens prepared for successful careers in an increasingly global economy. (5) Finally, Mr. Patterson's expertise in recovering \$17 billion for the State of Texas in the tobacco litigation responded to the needs of the people of Texas and contributed to the strength of the state's economy.

Agenda Item No.

**TEXAS A&M UNIVERSITY-TEXARKANA**

Office of the President

November 7, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Award an Honorary Degree to Mr. C. Cary Patterson

I recommend approval of the following minute order:

**“The president of Texas A&M University-Texarkana is authorized to award an Honorary Doctor of Letters degree to Mr. C. Cary Patterson.”**

Respectfully submitted,

Emily F. Cutrer  
President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Texas A&M University-Texarkana**  
Honorary Degree Candidate Summary

Mr. C. Cary Patterson  
Candidate for Honorary Doctor of Letters

C. Cary Patterson was born and raised in Texarkana, Texas. Mr. Patterson takes to heart and puts into practice the words of Luke 12:48 “To whom much is given, much will be required” that his late father, Dr. William R. Patterson, kept under the glass top of his dental practice office desk.

He earned his Bachelor of Business Administration degree from the University of Texas at Austin and his Juris Doctorate from St. Mary’s University in San Antonio. Mr. Patterson began his legal career defending product liability and negligence cases in East Texas and Southwest Arkansas. In 1986, he partnered with Harold Nix and for the past 36 years, he has been instrumental in leading Nix Patterson to the forefront of some of the most high-profile litigation in the country.

Mr. Patterson played a vital role in the firm’s representation of the State of Texas in the historic Texas tobacco litigation recovering over \$17 billion for the State of Texas – the largest settlement in American jurisprudence at that time. His contributions to society through funding for higher education from this settlement are immeasurable. In 2009, he was lead counsel for the plaintiffs, securing a \$45.5 million judgement against Chevron for underpaid natural gas royalties to the government and to Native Americans. Mr. Patterson was involved in the British Petroleum (BP) litigation representing the State of Florida following the devastating 2010 Gulf of Mexico oil spill, securing a \$3 billion settlement. In March 2019, Nix Patterson obtained an historic \$270 million settlement against Purdue Pharma in the State of Oklahoma opioid litigation. Mr. Patterson’s legal career has been dedicated to righting wrongs in Texas and throughout the nation.

Mr. Patterson has been equally dedicated and successful in promoting opportunities for higher education for Texans and students from across the nation. When A&M-Texarkana was an upper division institution, sharing a campus with Texarkana College, he worked tirelessly for downward expansion and campus relocation, both locally and in Austin. Through his vision and willingness to share that vision with other community leaders by transporting them to other A&M System schools and to Austin, Texas, A&M-Texarkana became a comprehensive regional university housed on a beautiful new campus. Cary Patterson is the foundation of what the university is today.

Like his parents, when Cary Patterson sees a need, in his quiet, behind-the-scenes way, he finds a way to meet that need – without any expectation or desire for recognition. He advocated with the Texas Higher Education Coordinating Board for approval to establish engineering and information technology programs. Through his leadership, generosity, and advocacy, deserving students have the opportunity to earn a world-class A&M-Texarkana degree here in Northeast Texas.

Mr. Patterson was also instrumental in establishing REDI (Regional Economic Development Incorporated) to ignite the Northeast Texas region and attract new business and industry.

In 2018, he received the C.E. Palmer Award from the Texarkana Chamber of Commerce – Texarkana’s most prestigious award for public service and a lifetime of altruism. Mr. Patterson was recognized as Texarkana Independent School District’s Distinguished Alumnus in 2019.

**AGENDA ITEM BRIEFING**

**Submitted by:** Emily F. Cutrer, President  
Texas A&M University-Texarkana

**Subject:** Establishment of the Center for Financial Literacy and Investment

**Proposed Board Action:**

Establish the Center for Financial Literacy and Investment (CFLI) within the College of Business, Engineering, and Technology at Texas A&M University-Texarkana.

**Background Information:**

The upper East Texas region has often been considered the “forgotten” region of the state. The U.S. Bureau of Labor Statistics shows that between 2009 and 2019, employment growth for upper East Texas was 5.8 percent compared with overall state employment growth of 22.3 percent. This significant difference suggests a lack of economic and financial opportunity for the population in the East Texas region. Launching the CFLI can significantly impact economic growth opportunities for businesses and citizens through active engagement and education.

The CFLI will become a catalyst for systematic learning in financial literacy, investment knowledge, and business advancement where it will make a significant and lasting personal financial impact on the lives of high school students, college students, the Northeast Texas community, local businesses, and the university community at large. Our distinctive blend of financial literacy programs, investment club competitions, student investment fund, training financial coaches, assisting the East Texas community with tax preparation, and increasing the financial expertise of our local business community will provide significant benefits to the economic development of the region.

**A&M System Funding or Other Financial Implications:**

Start-up funding for the CFLI was provided by the 87<sup>th</sup> Texas Legislature.

**Strategic Plan Imperative(s) this Item Advances:**

Imperative 5 – The A&M System will provide services that respond to the needs of the people of Texas and contribute to the strength of the state’s economy.

The CFLI will address the needs in Northeast Texas for citizens to develop and improve their financial skills. The TIAA Institute-GFLEC Personal Finance Index shows that currently only about half of all Americans understand basic financial concepts. Given the high poverty level in Northeast Texas it is reasonable to assume that an even smaller percentage of the region’s population have this understanding. The CFLI will address this issue through four programmatic areas: public outreach, high school outreach, A&M-Texarkana student training, and research. Activities would range from basic financial training for the general population to income tax assistance from IRS-certified volunteers, to continuing education for employees in the financial management community. A&M-Texarkana regularly fields requests from a number of

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Agenda Item Briefing

professional organizations, including banks and insurance companies, to develop continuing education curricula. The CFLI would help to update skills and provide training in the financial disciplines to employees who have not received such training. Partnerships with high schools would provide financial literacy training as well as information about financing post-secondary education and opportunities for careers in the financial sector.

Agenda Item No.

**TEXAS A&M UNIVERSITY-TEXARKANA**

Office of the President

November 11, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Center for Financial Literacy and Investment

I recommend adoption of the following minute order:

**“The Center for Financial Literacy and Investment is hereby established as an organizational unit of Texas A&M University-Texarkana within the College of Business, Engineering, and Technology.”**

Respectfully submitted,

Emily F. Cutrer  
President

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel



**TEXAS A&M UNIVERSITY-TEXARKANA**  
Center for Financial Literacy and Investment (CFLI)

**EXECUTIVE SUMMARY**

***1. Rationale for the Creation of the Center***

The upper East Texas region, comprised of cities such as Texarkana, Tyler, Longview, Paris, Marshall, Palestine, Mount Pleasant, Sulphur Springs, Jacksonville, Kilgore, Henderson, and Athens, has often been considered the "forgotten" region of the state. The U.S. Bureau of Labor Statistics shows that between 2009 and 2019, employment growth for upper East Texas was 5.8 percent compared with overall state employment growth of 22.3 percent.<sup>1</sup> This significant difference suggests a lack of economic and financial opportunity for the population in the East Texas region. We believe that launching a Center for Financial Literacy and Investment (CFLI) can significantly impact economic growth opportunities for businesses and citizens through active engagement and education.

In 2018, the average household income within the upper East Texas region was \$48,967, significantly lower than the state average of \$63,826. Besides, 29 percent of the region's households reported average incomes exceeding \$75,000, versus 38 percent for the state, indicating some level of income inequality in the upper East Texas region.<sup>2</sup> The population of upper East Texas is slightly older than the overall Texas population, with a median age of 38.5 in upper East Texas and 34 in Texas, with a relatively smaller population of young to early-middle-aged adults compared with Texas overall.<sup>3</sup> These statistics suggest that income inequality may be more pronounced in middle-aged and older adults. While these disparities are important and should be addressed, the CFLI is committed to providing financial education relevant to all age demographics including younger, middle-aged, and older adults.

The Texas Comptroller of Public Accounts shows that from 2010 to 2019, the population for the upper East Texas region grew at a slower rate than the state growth of 4.1 percent versus 15.3 percent respectively.<sup>4</sup> Moreover, the region has seen limited population growth since 2010, with a median age significantly older than the state and an average household income less than the statewide average. Furthermore, data from the U.S. Census indicate that the region's per capita income in 2018 was \$41,477, lower than Texas's \$50,355, with 19.0 percent of the population holding a bachelor's degree compared with 29.3 percent for the state.<sup>5</sup> While the long-term impact of Covid-19 is unknown at this time, the pandemic is expected to significantly affect the citizens of upper East Texas through reduced opportunities for income growth due to inflation and employment constraints.

With the Texas state legislature's financial support, Texas A&M University-Texarkana's (A&M-Texarkana) CFLI is primed to become a beacon of personal financial education in the Northeast

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<sup>1</sup> <https://comptroller.texas.gov/economy/economic-data/regions/2020/upper-east.php>

<sup>2</sup> <https://comptroller.texas.gov/economy/economic-data/regions/2020/upper-east.php>

<sup>3</sup> The Health Status of Northeast Texas, 2021, The University of Texas at Tyler

<sup>4</sup> <https://comptroller.texas.gov/economy/economic-data/regions/2022/snap-upper-east.php>

<sup>5</sup> U.S. Census Bureau, U.S. Bureau of Labor Statistics, and U.S. Bureau of Economic Analysis.

Texas region. The center will become the catalyst for systematic learning in financial literacy, investment knowledge, and business advancement, where it will make a significant and lasting personal financial impact on the lives of high school students, college students, the Northeast Texas community, local businesses, and the university community at large. Our distinctive blend of financial literacy programs, investment club competitions, student investment fund, training financial coaches, assisting the East Texas community with tax preparation, and increasing the financial expertise of our local business community will provide significant benefits to the economic development of the region. Using the power of collaboration and partnership among different stakeholders, we will build a better East Texas.

## ***2. General Description of the Center and Its Mission and Goals.***

### **Vision:**

The Center for Financial Literacy and Investment will be the preeminent conduit for financial literacy and investment knowledge in East Texas by providing learning and teaching resources to enrich lives and advance the financial expertise of local businesses in the region.

### **Mission:**

The Center for Financial Literacy and Investment provides students, local businesses, and the community in East Texas with innovative financial literacy tools and education in investment to prepare them to make wise financial decisions and improve their lives.

A primary goal of the center is to enhance and improve the standard of living across the region. We recognize that a critical factor impacting social mobility is a lack of knowledge of basic personal financial and personal free market economic principles that often lead to poor financial decisions. Therefore, the center will answer the need for financial literacy education in the region in an effort to enhance knowledge of basic financial understanding and skill sets.

The CFLI is distinctive and unique because it provides a blend of financial literacy, investment club competition opportunities, financial coaches training, tax preparation assistance, a student-managed investment fund, and entrepreneurial programming for the local business community. Each of these financial programs significantly impacts the region's economic development.

1. The CFLI will provide a **premier financial literacy program** face-to-face and online. The financial literacy courses will be offered face-to-face to high-school and college students and community members in the CFLI campus computer literacy lab and at various locations throughout the community. Animated, dynamic videos will also be created to provide attractive and concise courses to those who may prefer this learning modality or cannot attend programming in person.
2. **Academic investment clubs** will be established as primary learning units. Students, faculty, and employees from the university, banks, businesses, and community members will be able to create their own investment club to learn about financial literacy, retirement, and personal investments.
3. **Investment club competitions** will be hosted on campus and in the community using market simulations such as Stock-Trak Market, challenging the clubs to invest with Internet money and compete to refine trading and financial literacy skills. No other financial literacy center offers these investment clubs.

4. A **student-managed investment fund** managed by A&M-Texarkana students will be created. Participating students will manage several investment portfolios using real money and collaborate closely with finance faculty and financial experts. This practical investment experience will enhance our students' financial and investment knowledge and decision-making capabilities. We will equip our trading room with 16 Bloomberg terminals which will be used to conduct market research. A finance professor will oversee this effort.
5. A **Volunteer Income Tax Assistance (VITA)** program will be established to assist students, faculty, staff, and the larger community and region with tax preparation. Accounting students from A&M-Texarkana, as well as other volunteers, will provide support. An A&M-Texarkana accounting professor will lead the VITA program.
6. The East Texas banking and local business community will have the opportunity to participate in **seminars and conferences** with recent financial innovations such as Fintech, Blockchain, and Cryptocurrency, among others.
7. A&M-Texarkana faculty will collaborate on **research** related to financial literacy, economics, and banking focused on the East Texas region. Bloomberg terminals and other finance-related tools and software will be utilized for this research.

### ***3. Potential Faculty Associated with the Center and Potential Intersystem and Other Collaborations.***

The following faculty will be associated with the CFLI collaborating in research in East Texas issues, financial literacy, and personal investments.

- **Dr. James Nguyen, Associate Professor of Finance and Economics**  
Dr. Nguyen will conduct research and utilize financial applications using Bloomberg terminals with finance and investment classes
- **Faculty Member, Assistant Professor of Accounting, VITA Coordinator**  
A search for a faculty member to oversee the VITA program is ongoing. This faculty member will be responsible for the VITA's development, implementation, management, and operation.
- **Dr. Juan R. Castro, Executive Director of Center for the CFLI and Adjunct Professor**
- Dr. Castro, who is responsible for the development and operations of the CFLI, will also work on research with other faculty members. **Dr. Alan Blaylock, Assistant Professor of Finance**
- Dr. Blaylock, who is responsible to coordinate the Student Investment Fund, will also work on research with other faculty members. **Faculty of the College of Business, Engineer, Business, and Technology (CBET)**  
Faculty from CBET will be engaged in potential research and collocation with the CFLI.

### ***4. Potential Activities***

1. Spring 2023 Campus Activities, Surveys, and Assessments
  - A&M-Texarkana employees' Financial Literacy Workshop
  - Honor's Students and A&M-Texarkana students Financial Literacy Workshop

- International Students Financial Literacy Workshop (Bilingual)
  - Financial Literacy and Personal Investment Surveys with A&M-Texarkana college students
2. Spring 2023 Community Financial Literacy Surveys and Assessments with Community
    - Texarkana Community College, Texarkana, Texas, survey, and focus groups to assess community college students' financial and investment knowledge and skills.
    - High School Students - Texarkana, Texas, survey, and focus groups to assess financial and investment knowledge and skills.
    - African American, Anglo American and Hispanic churches – Texarkana, Texas, survey, and focus group to assess financial and investment knowledge and skills.
    - Texarkana Police Officers Association – survey and focus groups to assess financial investment knowledge and skills.
    - The Literacy Council of Bowie and Miller Counties - survey and focus groups to assess financial investment knowledge and skills.
    - Texarkana Chamber of Commerce – survey to assess financial investment knowledge and skills.
    - Rotary Club of Texarkana – survey to assess financial investment knowledge and skills.
  3. Conferences Hosted at A&M-Texarkana:
    - Fintech and the Economic Risk of East Texas – Federal Reserve of Dallas  
Date: Anticipated – April 2023
    - Blockchain and its Applications for Banking in East Texas  
Date: Anticipated – May 2023
    - Cryptocurrency and Personal Investment – Federal Reserve of Dallas  
Date: Anticipated – September 2023
    - First A&M-Texarkana Financial Literacy and Personal Investment Conference  
Call Papers related to financial literacy and personal investment  
Date: Anticipated – October 2023
  4. Faculty Research Collaboration:
    - "Using Credit Scores to Capture Small Banks Portfolio Credit Risk, the Case of East Texas" Working Research Paper. By Juan R. Castro, Ph.D. Alan Blacklock, Ph.D. and James Nguyen, Ph.D.
  5. Bloomberg Training:
    - Bloomberg Portal page Training- Finance A&M-Texarkana faculty, Spring 2023
    - Bloomberg Terminal Training - A&M-Texarkana Faculty, Spring 2023
  6. Financial and Academic Training:
    - Dr. Juan R. Castro, 2022 Financial Management Association Annual Meeting, October 19-22, 2022, Atlanta, Georgia.
    - Dr. Charles Blaylock, Student Managed Investment Fund Consortium (SMIFC) Conference, Chicago, October 2023
  7. Annual Personal Financial Services Fair - Texarkana Convention Center  
Invited Participants: banks, financial services, insurance companies, etc.  
Date: Anticipated – May 2023

8. Summer Financial Aid Bootcamp - A&M-Texarkana campus  
Date: Anticipated – June 2023

### **5. *Impact on Education and Training of Students***

CFLI will carry out the mission of the university by providing students with engaging and rewarding educational experiences through knowledge, ability, and skills acquisition to prepare them for opportunities while in college and after graduation. The financial programming offered through the CFLI will provide a learning environment that enriches students, faculty, and community stakeholders and empower and improve the lives of people in the upper East Texas region.

One of the most significant impacts the CFLI will have on the students and the public in general, is to change behaviors about savings, spending, and managing money for daily living, investment, and retirement, consequently helping people to understand personal finance better, become better fiscal managers, and encourage savings for personal wealth.

The CFLI will help educate the East Texas community. Financial literacy is a core life skill that helps people make sound financial decisions, nurtures responsible financial behavior, and teaches people the confidence to take control of their finances. The financial programs implemented by the center will ensure that residents of the region are equipped with the knowledge, confidence, and skills necessary to improve their understanding of financial products and concepts that will help them to make better financial and economic decisions. We conclude then that the impact of the center will be very significant in the lives of the students, adults, businesses, and the entire East Texas community.

### **6. *Resource Requirements***

The CFLI is seeking to provide attractive and dynamic financial literacy courses to a new generation of high school and college student and the Texarkana community. Recourses such as Bloomberg terminals, new computers, statistical software and LED stock ticker have been purchased. Future expenses include interfacing teaching resources with a financial website, financial animated video games, apps, media creation, and implementing the financial literacy and investment programs.

### **7. *Sources and Future Expectations of Financial Support***

In fiscal year (FY) 2022, we were allocated \$1,160,000 to begin developing CFLI. Since that time, we have hired an Executive Director and Professor of Finance who has been working to develop policies and practices to lead and manage the student investment fund. The search to hire additional faculty to support the VITA program is ongoing. Since these faculty and staff have been hired, funds have been utilized for training personnel. In addition, we have equipped the center with the proper resources for its work, including new computers, computer lab equipment, statistical software, Bloomberg terminals, and a stock ticker. The center has also procured financial literacy materials to develop the planned financial programs.

The forecasted expenses for FY 2023 are expected to increase with the launch of the center, which includes interfacing teaching resources with a financial website, creating class content, financial video games, apps, media creation, and implementing the financial literacy and investment programs in the center. The center will also utilize funds for dynamic and interactive financial and investment competition programs to attract young people and to develop financial and investment courses and classes to reach the community.

## **8. Governance and Advisory Structure**

### **CFLI Personnel:**

- **Dr. Juan R. Castro, Executive Director Center for Financial Literacy and Investment**  
Dr. Castro is responsible for the development and operations of the CFLI, coordinating the performance of the VITA program, overseeing the relevant day-to-day activities of the center, and promoting and marketing the center's objectives to local government leaders, business partners, and other community-based organizations and community members.
- **Dr. Divya Choudhary, Dean of the College of Business, Engineering, and Technology (CBET)**  
Dr. Choudhary will have oversight responsibility for Dr. Castro and all faculty and staff who work in the center. The center is housed within CBET.
- **Dr. Alan Blaylock, Assistant Professor of Finance, Student Investment Fund Coordinator**  
Dr. Blaylock is responsible for the development, implementation, and management of the Student-Managed Investment Fund.
- **CFLI Administrative Assistant**  
A search for an administrative assistant to support Dr. Castro and other faculty who work in the center is ongoing. This person will be responsible for supporting the center's overall activities, including support for programming on campus and in the community.

### **Internal Advisory Board:**

- **CFLI Strategic Planning**  
A strategic plan committee has been established to ensure the mission and vision of the center are followed and to help establish a precise roadmap and to create a premier Center for Financial Literacy and Investment. The committee is composed of faculty, staff, and students from A&M-Texarkana, and East Texas community leaders.

### **External Advisory Board:**

- An External Advisory Board will be established to ensure the center is addressing the needs of the students, community, and businesses in upper East Texas. This Board will also help to identify collaboration among different stakeholders in the area and to enhance the financial and economic networking to implement different projects. This External Advisory Board will consist of community leaders, bankers, and bankers from the upper East Texas region.

## **9. Mechanisms for Periodic Review**

The CFLI will be externally reviewed at least every three years, in accordance with guidelines developed by the Division of Research at Texas A&M (Standard Administrative Procedure 11.02.99.M0.01 – Centers and Institutes). Reviewers will make recommendations directly to the Provost and Vice President for Academic Affairs, of Texas A&M University- Texarkana.

**Appendix-1**  
**A&M-Texarkana Center for Financial Literacy and Investment**

**Goals, Objectives, Strategic Actions, and Performance Measures**

**GOAL 1:** The Center for Financial Literacy and Investment will provide the best financial literacy education and investment training to college students, High School Students, and the public and become the "first choice" in personal finance learning in East Texas.

**Timeline to measure initial performance:** October 2023

| <b>Objectives</b>                                                                                                                                  | <b>Strategies/Actions</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>Performance Measures</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Objective-1:</b><br/>Offer a dynamic and innovative financial literacy curriculum to prepare students to make sound financial decisions.</p> | <p><b>Strategy-1:</b> Create a Basic Financial Literacy curriculum of 6 modules to learn basic personal financial concepts<br/> <b>Strategy-2:</b> Create an advanced financial literacy curriculum of 4 modules to learn advanced personal financial concepts.<br/> <b>Strategy-3:</b> Create a Personal Investment curriculum of 5 modules to learn about retirement and retail investment in the stock market<br/> <b>Strategy-4:</b> Create and use learning units called "Investment Clubs" as the main academic learning unit for financial literacy and personal investment.</p> | <ul style="list-style-type: none"> <li>• At the end of the Basic Financial Literacy Program, students will be able to establish short-long term goals, do banking transactions, and create their own emergency fund savings</li> <li>• At the end of the Advanced Financial Literacy Program, students will be able to understand credit risk and credit reports and make consumer, student, and mortgage loan transactions</li> <li>• At the end of the Personal Investment Program, students will be able to know different strategies for retirement and how to make retail investments in the stock market</li> <li>• Establish several investment clubs with TAMUT college students, employees, and targeted populations such as bank customers, business workers, and high school students.</li> </ul> |
| <p><b>Objective-2:</b><br/>Train financial instructors and financial coaches with TAMUT college students and in the community</p>                  | <p><b>Strategy-1:</b> Create a certificate financial literacy program to train financial mentors or financial coaches to teach their population segments<br/> <b>Strategy-2:</b> Train groups of 5-20 TAMUT students to become personal financial literacy coaches or personal investment advisors<br/> <b>Strategy-3:</b> Train groups of 5-20 adults from different stakeholders in the community to become personal</p>                                                                                                                                                              | <ul style="list-style-type: none"> <li>• 100 hundred financial mentors will receive a Financial Success Coach Certificate in the first two years of the Center</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

|                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                             | financial literacy coaches or personal investment advisors                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                         |
| <b>Objective-3:</b><br>expand personal investment knowledge and financial decision-making.                                                                  | <b>Strategy-1:</b> establish Investment Club competitions using different stock market simulations across East Texas constituents.                                                                                                                                                                                                                  | <ul style="list-style-type: none"> <li>• 12 Investment clubs will be formed across east Texas in the first two years of the Center</li> <li>• 10 Investment club competitions will be conducted in the first two years of the Center</li> </ul>                                                                         |
| <b>Objective-4:</b><br>Provide financial aid education, tools, and information to TAMUT college students, high school students, and adults in the community | <p><b>Strategy-1:</b> Create financial aid animated videos modules with financial aid information on the Center's website</p> <p><b>Strategy-2:</b> Provide face-to-face financial aid workshops to college students using the Center's Financial Literacy Computer Lab</p> <p><b>Strategy-3:</b> Offer financial aid boot camps in the summer.</p> | <ul style="list-style-type: none"> <li>• Several animated financial aid modules related to TAMUT will be added to the Center's website</li> <li>• One college financial aid boot camp will be offered in the summer</li> <li>• One face-to-face workshop about financial aid will be offered in the semester</li> </ul> |

**GOAL 2:** The Center for Financial Literacy and Investment will provide the best resources, learning platforms, and accessibility to the students and the community.

**Timeline to measure initial performance:** November 2023

| <b>Objectives</b>                                                                                                                   | <b>Strategies/Actions</b>                                                                                                                                                                                                                                                                                                                                                                                                           | <b>Performance Measures</b>                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective-1: provide</b> excellent accessibility and learning platforms for learning financial literacy and personal investment. | <p><b>Strategy-1:</b> Develop an animated and engaging website to deliver financial literacy and investment classes and modules</p> <p><b>Strategy-2:</b> Disseminate online and face-to-face financial literacy and investment classes to students</p> <p><b>Strategy-3:</b> Establish a financial literacy and Investment computer lab to teach face-to-face lectures and install financial education and Investment Software</p> | <ul style="list-style-type: none"> <li>• Finish the creation of a modern, engaging, and animated website that will serve as the primary online interface for the public.</li> <li>• Build financial literacy and investment curricula and add them to the Center's website</li> <li>• Set up a financial literacy computer lab with 24 computers and teaching resources</li> </ul> |
| <b>Objective-2: provide</b> different technological means to learn financial literacy to the public                                 | <b>Strategy-1:</b> Use different technological tools such as apps and smartphones to address students' learning needs and incomes to reach a large population.                                                                                                                                                                                                                                                                      | <ul style="list-style-type: none"> <li>• Build Financial literacy apps for smartphones and tablets to access animated videos and online classes</li> </ul>                                                                                                                                                                                                                         |



|  |                                                                                                                         |                                                                                                                                                                                                                                               |
|--|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <p><b>Strategy-2:</b> Use different learning platforms such as Canvas and YouTube to reach out to college students.</p> | <ul style="list-style-type: none"> <li>• Implement Financial literacy and investment curricula on Canvas for college students</li> <li>• Post Financial videos via YouTube or other social media to enhance participants' learning</li> </ul> |
|--|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**GOAL 3:** The Center for Financial Literacy and Investment will provide VITA – Volunteer Income Tax Assistance to East Texas college students and low-income people.

**Timeline to measure initial performance:** November 2023

| Objectives                                                                                                                               | Strategies/Actions                                                                                                                                                                                                                                                                                                 | Performance Measures                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Objective-1:</b> Increase the opportunities for free income tax service to college students, staff, faculty, and the community</p> | <p><b>Strategy-1:</b> Deploy TAMUT accounting and business students in different locations in East Texas to provide income tax services</p> <p><b>Strategy-2:</b> Connect with several banks, businesses, and community organizations to provide tax services to college students and underserved populations.</p> | <ul style="list-style-type: none"> <li>• 60 accounting students and faculty from CBET will participate with VITA services in the East Texas community in the first two years</li> <li>• 300 people from the East Texas community will receive VITA help with their income taxes in the first two years</li> <li>• Several businesses, banks, and community organizations will be contacted to engage them in providing VITA services to the community.</li> </ul> |
| <p><b>Objective-2:</b> Expand and improve TAMUT college students learning by providing income tax help in the community</p>              | <p><b>Strategy-1:</b> Provide income tax training to TAMUT accounting and business students to be prepared to help with income taxes to the community</p>                                                                                                                                                          | <ul style="list-style-type: none"> <li>• Train 60 accounting and students from CBET with IRS tax forms and income taxes</li> <li>• Provide laptops to VITA students with IRS software and income tax preparation tools.</li> </ul>                                                                                                                                                                                                                                |

**GOAL 4:** The Center for Financial Literacy and Investment will develop a Student-Managed Investment Fund (SMIF) to enhance A&M-Texarkana students' skills in investment decision-making and provide real-world experience in investment industry practice.

**Timeline to measure initial performance:** September 2023

| Objectives                                                                                                             | Strategies/Actions                                                                                                                                                                                                                                                                | Performance Measures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective-1:</b> Develop a SMIF                                                                                     | <b>Strategy-1:</b> Assist in creating a fundraising plan to obtain funds for the SMIF<br><b>Strategy-2:</b> Establish an investment portfolio to be managed by students                                                                                                           | <ul style="list-style-type: none"> <li>• Policies and procedures will be drafted for SMIF operations</li> <li>• Proposal documents and presentations will be created for potential donors</li> <li>• A brokerage account will be opened and funded for students to trade securities for the SMIF</li> </ul>                                                                                                                                                                                                                 |
| <b>Objective-2:</b> Provide training and tools that allow students to make sound investments decisions with real money | <b>Strategy-1:</b> Develop a curriculum to train students to manage an investment portfolio<br><b>Strategy-2:</b> Integrate SMIF operations into the CBET Finance curriculum<br><b>Strategy-3:</b> Train faculty and students to use investment management applications and tools | <ul style="list-style-type: none"> <li>• Curriculum will be created to prepare students to manage the SMIF</li> <li>• The Finance Concentration will be evaluated to determine how SMIF operations and curriculum can best be implemented within the Concentration</li> <li>• 14 Bloomberg Terminals will be installed</li> <li>• Training in the use of the Bloomberg Terminal will be provided to faculty and students</li> <li>• Bloomberg Terminals will be used to conduct investment research and analysis</li> </ul> |
| <b>Objective-3:</b> Engage students and TAMUT employees in the investment profession                                   | <b>Strategy-1:</b> Have TAMUT become an active member of the Student Managed Investment Fund Consortium (SMIFC)<br><b>Strategy-2:</b> Seek advice and coaching from investment industry professionals                                                                             | <ul style="list-style-type: none"> <li>• 20 students will attend SMIFC conferences</li> <li>• An advisory board will be established to advise students and faculty in investment analysis and investment industry practice</li> </ul>                                                                                                                                                                                                                                                                                       |

**GOAL 5:** The Center for Financial Literacy and Investment will develop a regional data hub and qualitative and quantitative financial assessments to determine the level of financial literacy and investment knowledge and predict behavioral financial conditions in targeted populations.

**Timeline to measure initial performance:** May 2023

| Objectives                                                                                          | Strategies/Actions                                                                                                                              | Performance Measures                                                                                                                                                                                        |
|-----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective-1:</b><br>Determine the level of financial literacy knowledge in the target population | <b>Strategy-1:</b> create financial surveys using the Likert model to find out the financial literacy knowledge levels of the target population | <ul style="list-style-type: none"> <li>• At least eight financial literacy surveys will be conducted for different demographics and groups in other regions of East Texas in the first two years</li> </ul> |

|                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                        | <b>Strategy-2:</b> Conduct financial literacy assessments with different demographics, college students, high school students, and adults in the community.                                                                                                                                                                                                    | <ul style="list-style-type: none"> <li>• Qualitative assessments will be conducted for each survey done</li> <li>• Pre-post financial evaluations will be conducted from the survey's data</li> </ul>                                                                                                                                                                           |
| <b>Objective-2:</b><br>Determine the level of investment knowledge and skills in the target population | <p><b>Strategy-1:</b> Create investment surveys using the Likert model to determine the level of investment knowledge and investment decision-making skills of the target population.</p> <p><b>Strategy-2:</b> Conduct Investment knowledge assessments with different demographics, college students, high school students, and adults in the community.</p> | <ul style="list-style-type: none"> <li>• At least eight personal investment skill surveys will be conducted for different demographics and groups in other regions of East Texas in the first two years</li> <li>• Qualitative assessments will be conducted for each survey done</li> <li>• Pre-post financial evaluations will be conducted from the survey's data</li> </ul> |
| <b>Objective-3:</b> Predict the behavioral attitude toward financial and investment concepts           | <p><b>Strategy-1:</b> Create a predictive financial model to determine the personal behavior of several financial concepts such as savings, expenditures, and others</p> <p><b>Strategy-2:</b> Create a predictive investment model to determine the personal behavior of several investment concepts such as risk, returns, and personal biases</p>           | <ul style="list-style-type: none"> <li>• Create a statistical, financial model and write a computer program of a statistical logistic regression or similar statistical predictive model to capture the behavioral financial pre-disposition concerning financial literacy and personal investment concepts</li> </ul>                                                          |

**GOAL 6:** The Center for Financial Literacy and Investment will enhance the financial acumen of engaged stakeholders in East Texas by providing conferences on new financial innovations and opportunities for financial and economic research.

**Timeline to measure initial performance:** May 2023

| <b>Objectives</b>                                                           | <b>Strategies/Actions</b>                                                                                                                                                                                                                                                                                  | <b>Performance Measures</b>                                                                                                                                                                                                                                                                                               |
|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective-1:</b> Increase financial and economic research for East Texas | <p><b>Strategy-1:</b> work collaboratively with faculty and interested stakeholders to research financial and banking topics related to East Texas</p> <p><b>Strategy-2:</b> Provide research support to faculty, TAMUT student, and financial stakeholders by providing Bloomberg access and training</p> | <ul style="list-style-type: none"> <li>• Two research papers related to finance and economics in East Texas will be presented at conferences in the first two years</li> <li>• Bloomberg Terminal training will be conducted for Faculty, Finance Students, and Interested financial stakeholders in Fall 2022</li> </ul> |

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| <p><b>Objective-2:</b> Increase TAMUT college student financial and economic led-faculty research</p>                                           | <p><b>Strategy-1:</b> Promote investment clubs, finance, accounting, and CBET students to work in research</p> <p><b>Strategy-2:</b> Support finance, accounting, and CBET students to submit and present student research papers at conferences</p> <p><b>Strategy-3:</b> Promote student research led by faculty</p>  | <ul style="list-style-type: none"> <li>• CBET students will work on student research papers led by faculty or staff</li> <li>• Finance students, CBET students, and Investment Club students will submit student research papers to the ESP conference held by the Federal Reserve of Dallas</li> </ul>                                                                                                                                                                                                                                         |
| <p><b>Objective-3:</b> Increase the understanding of new financial innovations and data analytics for businesses and financial stakeholders</p> | <p><b>Strategy-1:</b> Provide annual conferences with invited speakers to cover new financial innovations such as fintech, cryptocurrency, and blockchains</p> <p><b>Strategy-2:</b> Provide financial quantitative and data analytics seminars to banks and businesses to enhance their financial decision-making.</p> | <ul style="list-style-type: none"> <li>• One TAMUT Campus conference related to Fintech, Blockchain, Cryptocurrency, etc., will be organized annually.</li> <li>• 14 Bloomberg Terminals will be available for students and faculty</li> <li>• One Stock Ticker providing current investment and market companies information will be displayed on the TAMUT campus</li> <li>• One seminar per semester will be offered to business professionals and bankers in the East Texas region to enhance their knowledge of data analytics.</li> </ul> |

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Walter V. Wendler, President  
West Texas A&M University

**Subject:** Authorization to Award an Honorary Degree to Dr. Alan W. Keister

### **Proposed Board Action:**

Authorize the president of West Texas A&M University (WTAMU) to award an Honorary Doctor of Philosophy in Health Sciences degree to Dr. Alan W. Keister.

### **Background Information:**

In accordance with Section 1.2 of System Policy [11.07, Granting of Honorary Degrees](#), WTAMU submits this request to award an Honorary Doctor of Philosophy in Health Sciences degree to Dr. Alan Keister. This recognition is in tribute to his distinguished career and for the positive and significant impact his lifetime of service has made on the West Texas Region, WTAMU, the state of Texas, and the United States of America.

This nomination was reviewed by the College of Nursing and Health Sciences Faculty Ad Hoc committee, as required in the WTAMU Rule *11.07.99.W1*, Granting of Honorary Degrees, and the nomination has received unanimous support.

With Board authorization, this honorary degree will be presented to Dr. Alan Keister at WTAMU's commencement ceremony in May 2023.

### **A&M System Funding or Other Financial Implications:**

None.

### **Strategic Plan Imperative(s) this Item Advances:**

Dr. Alan W. Keister is a highly distinguished professional and community leader in the medical field. Through Heal the City Clinic, his contribution to the region has been and will continue to be an excellent example of the values WTAMU displays in the Texas Panhandle. This year, the Clinic will serve over 8,000 patient contacts, enroll over 500 patients in a chronic care program, and fill almost 38,000 prescriptions. These services save individuals and institutions millions in healthcare dollars annually. This recognition honors his association and contributions to WTAMU in achieving Imperative 5 of The Texas A&M University System strategic plan in providing services that respond to the needs of the people of Texas and contribute to the strength of the state's economy.

Agenda Item No.

**WEST TEXAS A&M UNIVERSITY**

Office of the President

December 5, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Award an Honorary Degree to Dr. Alan Keister

I recommend approval of the following minute order:

**“The president of West Texas A&M University is authorized to award an Honorary Doctor of Philosophy in Health Sciences degree to Dr. Alan Keister.”**

Respectfully submitted,

Walter V. Wendler, President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**West Texas A&M University**  
Honorary Degree Candidate Summary of Accomplishments

Alan W. Keister, MD, FACP  
Candidate for Honorary Doctor of Philosophy in Health Sciences

Dr. Alan Keister is a lifelong Texas Panhandle resident. He grew up in a medical family in Amarillo, graduated from Amarillo High School, and is a member of the Sandie Hall of Fame. Dr. Keister is a cum laude graduate of Baylor University, a graduate of UT Southwestern Medical School, and a resident graduate in internal medicine from Vanderbilt University. Upon graduation, Dr. Keister returned to Amarillo to begin his medical career. As his primary job, Dr. Keister is a member of Amarillo Medical Specialists and oversees one of the largest private medical practices in the region.

While all of these are impressive achievements, his visionary dream and passion work, for Heal the City Clinic, is the qualifying endeavor for an honorary degree in Health Sciences at West Texas A&M University. Dr. Keister is Heal the City's founder and chief medical officer, roles he continues today. He has received numerous peer-reviewed recognition and awards for his work.

Heal the City is a free clinic with the stated mission of providing high-quality health care, with dignity, to the uninsured of the region. From its humble beginnings in a small, converted residence in September 2014, serving patients one night per week, to its present 20,000 square foot, full-service medical facility, Heal the City has continued to fulfill its critical mission.

Under Dr. Keister's leadership, the Clinic now operates five days per week, serves acute care patients daily, manages chronic care patients, provides acute dental care and referrals, offers wellness protocols, and operates a full-service pharmacy for the benefit of its patients. This is all at no cost to patients for these services.

Generous individual donors, volunteers, foundations, corporations, and businesses in the Texas Panhandle region help Heal the City Clinic achieve operational funds. This year, the Clinic will serve over 8,000 patient contacts, enroll over 500 patients in a chronic care program, and fill almost 38,000 prescriptions. These services save individuals and institutions millions in healthcare dollars annually.

Statistics do not begin to tell the story of the impact on the region that Dr. Alan Keister's dream of a free clinic provides. He lives a life of dedication to others, consistently having a positive and meaningful impact on the regional community, and serving as an inspirational model for other communities throughout the nation. His passion for the medically underserved and less fortunate makes him an ideal candidate for an honorary doctorate in Health Sciences.

Agenda Item No.

## **AGENDA ITEM BRIEFING**

**Submitted by:** Walter V. Wendler, President  
West Texas A&M University

**Subject:** Authorization to Award an Honorary Degree to Mr. Bruce Thompson

### **Proposed Board Action:**

Authorize the president of West Texas A&M University (WTAMU) to award an Honorary Doctor of Philosophy in Engineering degree to Mr. Bruce Thompson.

### **Background Information:**

In accordance with Section 1.2 of System Policy, [11.07, Granting of Honorary Degrees](#), WTAMU submits this request to award an Honorary Doctor of Philosophy in Engineering degree to Bruce Thompson. This recognition is in tribute to his distinguished career and for the positive and significant impact his lifetime of service has made on the West Texas Region, WTAMU, the state of Texas, and the United States of America.

This nomination was reviewed by the College of Engineering Faculty Ad Hoc committee and Mechanical Engineering Ad Hoc committee, as required in the WTAMU Rule *11.07.99.W1*, Granting of Honorary Degrees, and the nomination has received unanimous support.

With Board authorization, this honorary degree will be presented to Mr. Bruce Thompson at WTAMU's commencement ceremony in May 2023.

### **A&M System Funding or Other Financial Implications:**

None.

### **Strategic Plan Imperative(s) this Item Advances:**

Mr. Bruce Thompson is a highly distinguished business leader and machine designer in agriculture, oil and gas, and engineering. Based on his past experiences of owning a feed yard, grain elevator, and fertilizer plant that used augers to handle material, Mr. Thompson applied his expertise to the oil and gas service industry to create his first of multiple patented inventions that are environmentally safe. This recognition honors his association and contributions to WTAMU in achieving Imperative 5 of The Texas A&M University System strategic plan in providing services that respond to the needs of the people of Texas and contributing to the strength of the state's economy.



Agenda Item No.

**WEST TEXAS A&M UNIVERSITY**  
Office of the President  
October 19, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization to Award an Honorary Degree to Mr. Bruce Thompson

I recommend approval of the following minute order:

**“The president of West Texas A&M University is authorized to award an Honorary Doctor of Philosophy in Engineering degree to Mr. Bruce Thompson.”**

Respectfully submitted,

Walter V. Wendler, President

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

**West Texas A&M University**  
Honorary Degree Candidate Summary of Accomplishments

Mr. Bruce Thompson  
Candidate for Honorary Doctor of Philosophy in Engineering

As a farmer and rancher in Hartley, Texas, Bruce Thompson worked in all aspects of the agriculture business for over 40 years. During the Barnett Shale boom of the early 2000s, Bruce and his wife Verena moved to Granbury, Texas, to join the service industry in a variety of aspects including water hauling to renting frac tanks. When he saw the expense of hazardous waste hauling and the danger of workers entering confined spaces, he designed a solution for many of the environmental and safety problems created by large sand fracs and new completion procedures.

Based on his past experiences owning a feed yard, grain elevator, and fertilizer plant that used augers to handle material, he applied his agricultural industry expertise to the oil and gas service industry in order to create his first patented invention, the Sand X®. The Sand X® proprietary process separates oil from sand as it cleans and recycles flow-back water to be stored and reused. This process reduces water costs and safety risks in both the drill-out and flow-back. After going through the Sand X® process, the sand is then free of hydrocarbons and chlorides, which saves oil companies millions of dollars. In addition, the process is environmentally friendly and safe from start to finish. The Sand X® continues to evolve as Mr. Thompson modifies the equipment to keep up with the needs of customers.

While using the Sand X® on a location in South Texas, he discovered a company that was struggling with an H<sub>2</sub>S gas hazard. Again, Mr. Thompson saw the problem and generated a solution. As a result, he invented and patented the Super Loop, which closes the loop on hazardous gases. The Super Loop reduces virtually all emissions by sending emissions to a flare or containment system in order to mitigate on-site disasters. Although the problem that inspired the Super Loop was H<sub>2</sub>S emission specifically, the Super Loop is also widely used to make well sites safer by decreasing hydrocarbon emissions, even on wells without H<sub>2</sub>S. His designs have been hailed by World Oil magazine as “an environmentally friendly, safe, and cost-saving system for sand disposal in the completions process.”

Mr. Thompson has also invented the Sand L, which supplements the Sand X® process, by dispensing the Sand X®-filtered sand evenly and safely into a roll-off box or suitable container. As a truly great inventor and engineer, he continues to develop other equipment to solve problems. The Sand X® team is now currently manufacturing the Beast as well, which is a Sand X® model that features a double auger. Since the initial model, Sand X® has made three significant upgrades including the Super Loop and has about 180 of the systems working in oilfield pads around the world.

Sand X® is a family-owned manufacturing company specializing in the design and production of innovative equipment that continues to revolutionize the way wells are completed. The technology for all of their equipment is green, safe, and actually saves money. Sand X® paved the way for green completions and has been established as a leader in environmentally friendly technologies. Their innovations are supported by awards from well-respected oil and gas organizations and the Texas Railroad Commissioner.

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Rick Avery, Ph.D., Director  
Texas A&M AgriLife Extension Service

**Subject:** Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

**Proposed Board Action:**

Authorize the director of Texas A&M AgriLife Extension Service (AgriLife Extension) to execute agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. The execution of these documents is subject to review for legal form and sufficiency by the Office of General Counsel and approval by the deputy chancellor and chief financial officer.

**Background Information:**

AgriLife Extension has received, and anticipates continued receipt of, non-research awards for sponsored instruction and training and other sponsored activities from domestic and international: federal agencies; states agencies; municipal and county organizations; public and private corporations; commodity groups; non-profit sectors; companies, and partnerships; and foreign entities, including governmental entities and public or private business corporations and companies as listed above. An example is an agreement between AgriLife Extension and Auburn University where AgriLife Extension provides professional development webinars to assist persons working with military families, in part by disseminating educational resources via innovative technologies.

In accordance with System Policy [25.07, Contract Administration](#), absent a specific exception, “contracts, grants and agreements to perform educational and/or service activities consistent with a member’s mission and involving a total stated or implied consideration of \$500,000 or more” require approval of the Board of Regents. Many of these non-research awards are multi-year and provide \$500,000 or more in sponsor funding. Once the award is made, the sponsor typically expects acceptance without delay and performance to begin as soon as possible. Delaying the execution of the sponsored agreement while seeking Board of Regents approval is likely to result in forfeiture of the sponsor funding.

**A&M System Funding or Other Financial Implications:**

The agreements described are incoming revenue agreements. All costs of performing under the agreement will be covered by the terms of the agreement, subject to any agreed cost share by Texas A&M in accordance with System Regulation [15.01.05, Cost Sharing on Sponsored Agreements](#). Total consideration under any agreement requested under this authorization will not exceed \$5,000,000, and the term for any agreement will not exceed five years.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System strategic imperatives 5 and 7. In particular, AgriLife Extension will be able to respond quickly and efficiently to requests to provide instruction, training, and other sponsored activities, meeting the needs of the people of Texas, the United States, and internationally. AgriLife Extension will share its expertise and experience to confront national and global challenges and contribute to the state’s economy.

Agenda Item No.

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

Office of the President

January 24, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

I recommend adoption of the following minute order:

**“The director for Texas A&M AgriLife Extension Service is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by AgriLife Research in performing under the agreement, subject to any agreed cost share by AgriLife Research in accordance with System Regulation 15.01.05, *Cost Sharing on Sponsored Agreements*. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years. For each fiscal year covered by this delegation of authority, Texas A&M AgriLife Extension Service shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements”**

Respectfully submitted,

Rick Avery, Ph.D., Director  
Texas A&M AgriLife Extension Service

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

**AGENDA ITEM BRIEFING**

**Submitted by:** Dr. Cliff Lamb, Director  
Texas A&M AgriLife Research

M. Katherine Banks, Ph.D., President  
Texas A&M University

**Subject:** Establishment of the Center for Greenhouse Gas Management in Agriculture and Forestry

**Proposed Board Action:**

Establish the Center for Greenhouse Gas Management in Agriculture and Forestry as a joint Texas A&M AgriLife Research (AgriLife Research) and Texas A&M University (Texas A&M) center.

**Background Information:**

The U.S. Environmental Protection Agency estimated that in 2019 the U.S. was the country that contributed the second highest percentage of total world greenhouse gas (GHG) emissions behind China. Total GHG emissions need to be reduced around the world. Although agriculture is not a major contributor, it can be an important player in the solution by reducing its emissions and by sequestering/capturing carbon in agricultural and forest crops and the soil, improving soil health and function, making our soils better able to withstand environmental stressors. U.S. agriculture producers have historically been charged to produce the safest and most affordable food for its fellow citizens and the world. However, producers must now address the new paradigm of producing safe, affordable food with minimal carbon footprint, while also helping reach the target of net-zero emissions.

Through a multidisciplinary approach, the Texas A&M AgriLife program can develop and disseminate the knowledge necessary for adopting, documenting, and marketing climate-smart agriculture and forestry (CSAF) practices. In addition, development and implementation of inexpensive, sensing technologies applicable at the producer level is needed. Science-based CSAF practices as well as efficient and innovative ways to capture, measure, and retain or market GHGs are key for the long-term sustainability of the global food and fiber production system. It is our goal to have the best, most collaborative carbon and GHG program in the world to improve the industry and its participants and to enhance the care and welfare of the environment. The Center for Greenhouse Gas Management in Agriculture and Forestry will lead an effort to enhance research infrastructure and deliver programs that increase the ability of Texans to make informed carbon and GHG-based decisions. The proposed center will facilitate communication, provide coordination with currently existing programming in research, teaching, and extension, and seek new opportunities with industry and other partnerships.

**A&M System Funding or Other Financial Implications:**

The commitments and funding available to support the Center for Greenhouse Gas Management in Agriculture and Forestry are listed in the attached Executive Summary.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System (A&M System) Strategic Imperative 4 - The A&M System will increase its prominence by building a robust and targeted research portfolio. AgriLife Research has a statewide mandate to carry out research in the agricultural, environmental, and life sciences to advance the public good. The agency is working to find innovative solutions that will create adaptive agricultural systems – systems that can meet the demand of a growing population, changing climate, fluctuating economic conditions, unpredictable geopolitical environments, declining resources, and public health crises. Of the four priority areas that AgriLife Research focuses on, the following three are where the Center for Greenhouse Gas Management in Agriculture and Forestry will contribute:

- Discover new innovations, technologies, and science-based solutions to enhance agricultural and ecological systems, and the life sciences;
- Provide translational research necessary to develop and produce high-quality, safe, and sustainable food and fiber systems with local, national, and global impacts; and
- Enhance the efficiency, profitability, and resiliency of agriculture, forests and other natural resources, and food systems in the state of Texas and the world.

Agenda Item No.

**TEXAS A&M AGRILIFE RESEARCH  
TEXAS A&M UNIVERSITY**

Office of the Director  
Office of the President  
November 14, 2022

Members, Board of Regents  
The Texas A&M University System

Subject: Establishment of the Center for Greenhouse Gas Management in Agriculture and Forestry

I recommend adoption of the following minute order:

**“The Center for Greenhouse Gas Management in Agriculture and Forestry is hereby established as a joint Texas A&M AgriLife Research and Texas A&M University center.”**

Respectfully submitted,

Dr. Cliff Lamb  
Director  
Texas A&M AgriLife Research

M. Katherine Banks, PhD.  
President  
Texas A&M University

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

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James R. Hallmark, Ph.D.  
Vice Chancellor for Academic Affairs

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Jeffrey W. Savell, Ph.D.  
Vice Chancellor and Dean  
Agriculture and Life Science

**TEXAS A&M AGRILIFE RESEARCH**  
**TEXAS A&M UNIVERSITY**  
Center for Greenhouse Gas Management in Agriculture and Forestry

**EXECUTIVE SUMMARY**

***1. Rationale for the Creation***

The U.S. Environmental Protection Agency estimated that in 2019 the U.S. contributed approximately 15% of total world greenhouse gas (GHG) emissions, the second largest emitter behind China. The agriculture sector was estimated to be responsible for 9.6% of U.S. emissions. Among states, Texas is the No. 1 carbon dioxide (CO<sub>2</sub>) emitter. In 2019, energy-related CO<sub>2</sub> emissions from Texas reached 683 million metric tons, which is twice the next highest emitter (California) in the United States. At the same time, Texas ranks No. 1 in the number of farms (125 million acres) and No. 4 in total agricultural cash receipts, is the largest cattle-producing state in the U.S., and is ranked in the top five states in both dairy and poultry production. As the U.S. targets net-zero emissions by 2050, substantial opportunity exists to increase the adoption of production practices that sequester carbon and reduce greenhouse gas emissions. Texas is uniquely positioned to advance this national goal by increasing the number of agricultural operations, grasslands, and forests that utilize climate-smart agriculture and forestry (CSAF) practices.

Although agriculture contributes less than 10% of total GHG emissions, it can be an important player in the solution, not only by reducing its emissions, but also by sequestering/capturing carbon in the soil and storing carbon in long-lived forest products such as building materials. Soil carbon sequestration improves soil health and function making our soils better able to withstand environmental stressors. U.S. agricultural producers have been charged to produce the safest and most affordable food for its fellow citizens and the world. Since 1950, U.S. producers have increased productivity by 262% while using 2% less inputs. Moreover, U.S. consumers benefit by having the most affordable food and fiber in the world, as they spent an average of 7.1% of their disposable income on food at home in 2020. However, for producers to address the new paradigm of producing safe, affordable food with minimal carbon footprint, while also helping to reach the target of net-zero emissions, incentives need to be identified across the entire food and fiber supply chain from farm to table. Therefore, through a multidisciplinary approach, the Texas A&M AgriLife program can develop and disseminate the knowledge necessary throughout the different stages of the food and fiber supply chain in order to empower the people of Texas to make informed, economics-based decisions related to adopting, documenting, and marketing CSAF practices. In addition, assessment of the influence of CSAF practices on GHG emissions and carbon stocks are in dire need of the development and implementation of inexpensive, sensing technologies that are applicable at the producer level. The cost of documenting climate-smart benefits will negatively affect adoption and consumer prices if new technology is not developed. Science-based CSAF practices as well as efficient and innovative ways to capture, measure, and retain or market GHGs are key for the long-term sustainability of the global food and fiber production system.

Texas A&M AgriLife is the largest comprehensive agriculture program in the nation and is home to the College of Agriculture and Life Sciences (COALS) at Texas A&M University (Texas A&M), Texas A&M AgriLife Research (AgriLife Research), Texas A&M AgriLife Extension (AgriLife Extension), Texas A&M Forest Service, and Texas Veterinary Medical Diagnostic



Laboratory that will play a major role in the Center for Greenhouse Gas Management in Agriculture and Forestry. As a member of the nation's land-grant system, Texas A&M AgriLife has worked for over a century to enrich Texans with comprehensive agricultural and life sciences knowledge and services to restore connections among people, agriculture, food, fiber, science, and the economy. Many of Texas A&M AgriLife's activities include educating Texans through research, demonstration, and dissemination of sustainable and CSAF practices, technology development and evaluation, modeling and prediction of agricultural management, as well as evaluation of marketing, policy, and consumer behavior. However, many of these efforts are isolated and miss the full potential of coordinated multidisciplinary approaches to problem solving.

## **2. Mission and Vision**

### *Mission*

To collaboratively utilize the agricultural expertise of AgriLife Research and Texas A&M to enhance existing agricultural programs and position Texas to lead the nation in the discovery and adoption of climate-smart agriculture and forestry practices that sequester carbon and mitigate greenhouse gas emissions.

### *Vision*

Texas A&M's goal of having the best, most collaborative carbon and greenhouse gas program in the world will be aligned with AgriLife Research and AgriLife Extension's efforts to improve the industry and its participants and to enhance the care and welfare of the environment. The Center for Greenhouse Gas Management in Agriculture and Forestry will lead an effort to enhance research infrastructure and deliver programs that increase the ability of Texans to make informed carbon and greenhouse gas-based decisions associated with agriculture and forestry.

### *Description of the Center*

The center will provide coordination with currently existing programming in research, teaching, and extension. It will facilitate clear communication and coordination of research and outreach efforts. The center will not manage programs. Rather, it will be a resource for enhancing and promoting existing programs, while also coordinating activities in conjunction with existing development structures in COALS and AgriLife Research. Additionally, the center will seek opportunities with industry and other partnerships. The center will serve to facilitate improved collaboration among all agricultural entities at Texas A&M. In so doing, the center will provide the opportunity to:

- Improve and enhance communication and collaboration among all carbon- and climate-centric research, extension and education groups within Texas A&M and AgriLife Research, as well as Texas' agricultural industries and its stakeholders;
- Increase funding from grants, contracts, and endowments; and
- Enhance statewide, national, and international recognition and increased visibility to the A&M System by becoming a collaborative leader in carbon and GHG emission sciences.

## **3. Impact on the Education and Training of Students**

The center will facilitate the utilization of Texas A&M's expertise to enhance the existing research, extension, and educational activities associated with carbon- and GHG-related issues including, but not limited to, urban and rural land management, industrial processes,

technology development, modeling and remote sensing, economic analysis, market evaluation and development, and fundamental research, so that the A&M System continues to prepare future graduates to be industry leaders, generate research and outreach that will strengthen the industry, and foster the welfare of the environment. The center will work to facilitate collaboration among faculty, agency personnel, students, and clubs and organizations.

#### **4. Sources and Future Expectations of Financial Support**

The Director of the center will be a faculty member in COALS or AgriLife Research. As Director of the center, the faculty member will receive an administrative stipend funded by AgriLife Research. All remaining administrative support will be funded according to AgriLife Research/COALS center funding guidelines. The Director will receive access for centralized administrative services, such as marketing and communications, IT, digital education, and events management. In addition, the Director will work closely with a representative from the Texas A&M Foundation to generate additional long-term support.

Recent external funding associated with carbon- and GHG-related work (active and approved funding from 2018 to the present) totals over \$100 million (Table 1) and includes a wide range of expertise including the Texas A&M departments of Soil and Crop Sciences (SCSC), Animal Science (ANSC), Agricultural Economics (AGEC), Agricultural Leadership, Education, and Communications (ALEC), Horticultural Sciences (HORT), Biological and Agricultural Engineering (BAEN), Entomology (ENTO), Plant Pathology and Microbiology (PLPA), Sociology (SOCI), Civil and Environmental Engineering (CVEN), Mechanical Engineering (MEEN), and Ecology and Conservation Biology (ECCB); A&M System agencies including AgriLife Research, AgriLife Extension, and Texas A&M Forest Service; A&M System universities, including Prairie View A&M University and Tarleton State University; and A&M System institutes, including the Texas Water Resources Institute (TWRI) at AgriLife Research, AgriLife Extension, and COALS, and the Texas Institute for Applied Environment Research (TIAER) at Tarleton State University.

Table 1. External funding awarded and/or approved for funding to AgriLife Research or Texas A&M University. Grants less than \$500,000 are summarized at the end.

| <b>Title</b>                                                                                | <b>Sponsor</b>                                                                               | <b>Amount</b> | <b>Departments</b>                  |
|---------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------|-------------------------------------|
| Texas Climate-Smart Initiative                                                              | USDA-NRCS (2023-2027)                                                                        | \$65,000,000  | SCSC, ANSC, AGECE, ALEC, HORT, BAEN |
| The Grass is Greener on the Other Side: Developing Climate-Smart Beef and Bison Commodities | USDA-NRCS via South Dakota State University (2023-2027)                                      | \$1,311,191   | ANSC                                |
| National Sorghum Producers Partnerships for Climate-Smart Commodities Project N             | USDA-NRCS via National Grain Sorghum Producers Board and Kansas State University (2023-2027) | \$974,984     | SCSC                                |
| U.S. Climate-Smart Cotton Program                                                           | USDA-NRCS via U.S. Cotton Trust Protocol (2023-2027)                                         | \$2,452,158   | SCSC                                |
| Climate Smart Cotton through a Sustainable and Innovative Supply Chain Approach             | USDA-NRCS via ECOM USA, LLC (2023-2027)                                                      | \$1,216,630   | SCSC                                |

|                                                                                                                                                   |                                     |                      |                               |
|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------------------|-------------------------------|
| Sustainable Agricultural Intensification and Enhancement through the Utilization of Regenerative Agricultural Management Practices                | USDA-NIFA (2021-2026)               | \$10,000,000         | SCSC, ANSC, TWRI, AGECE, BAEN |
| A Field-Deployable Magnetic Resonance Imaging Rhizotron for Modeling and Enhancing Root Growth and Biogeochemical Function                        | DOE (2017-2023)                     | \$7,296,900          | SCSC                          |
| Research, Development, and Evaluation of 'Diesel Nut' Oil- Crop Feedstocks                                                                        | Chevron (2022-2027)                 | \$6,356,795          | SCSC, AGECE, ENTO             |
| Improve Outreach to Improve Soils: Combining Data, Economics, and Communication to Improve Soil Health Across the South Central United States     | USDA-NRCS (2018-2021)               | \$1,333,315          | SCSC                          |
| U.S. Dairy Net Zero Initiative: Improving Dairy On-Farm Sustainability through Improved Soil Health and Manure Management                         | Dairy Science Institute (2021-2026) | \$1,050,602          | ANSC, SCSC, BAEN              |
| Biocarbon-Enhanced Dairy Manure Management Demonstration for Enhanced Water Quality                                                               | USDA-NRCS (2021-2024)               | \$898,081            | SCSC, AGECE                   |
| Getting to the root of drought: unlocking plant-soil-microbiome interactions in the rhizosphere that regulate drought responses                   | USDA-NIFA (2021-2023)               | \$750,000            | SCSC, PLPA                    |
| Actionable Links Between Soil Function, Ecosystem Services, and Stakeholder Perceptions to Overcome Barriers to Improved Soil Management          | USDA-NIFA (2018-2022)               | \$690,153            | SCSC, AGECE, SOCI, BAEN       |
| Innovative Sorghum-based Production Systems with Biological Nitrification Inhibition Property to Enhance Sustainability of Agroecosystems         | USDA-NIFA (2019-2022)               | \$638,070            | SCSC, HORT, CVEN              |
| Developing soil health assessment tool and providing inputs for actionable soil health data                                                       | Soil In Formation, PBC (2022-2024)  | \$616,468            | SCSC, TWRI                    |
| Grazing management effects on soil health, the delivery of ecosystem services and economic profitability on cattle ranches in the Southern Plains | USDA-NIFA (2021-2024)               | \$500,000            | ECCB, SCSC                    |
| <b>Subtotal</b>                                                                                                                                   |                                     | <b>\$101,085,347</b> |                               |
| Other Federal Funding                                                                                                                             | NIFA, NRCS, ERS                     | \$2,003,696          |                               |
| Subcontracts from other academic institutions, including Tarleton State University                                                                |                                     | \$1,290,596          |                               |
| Funding from non-profit and industry                                                                                                              |                                     | \$2,273,788          |                               |
| <b>TOTAL</b>                                                                                                                                      |                                     | <b>\$106,653,427</b> |                               |

## 5. Governance and Advisory Structure

AgriLife Research will provide administration of the Center for Greenhouse Gas Management in Agriculture and Forestry. The administration and organizational strategy of the proposed center will be structured such that it subscribes to A&M System Policy [11.02, Creation of Centers and Institutes](#) and Texas A&M Standard Administrative Procedure [11.02.99.M0.01, Centers and Institutes](#). The center will have a Director, who will report directly to the AgriLife Research administration and be supported with input by an External Advisory Committee and an Internal Advisory Committee. These two committees will be expected to meet annually to provide input

in advances and success of the center. The External Advisory Committee will be comprised of leading agricultural industry professionals from producer associations, private individuals, and companies, foundations, and national or international institutions. The Internal Advisory Committee will be comprised of representatives from AgriLife Research, AgriLife Extension, Texas A&M Forest Service, and COALS.

#### **6. Mechanisms for Periodic Review**

The center Director will be responsible for preparing annual progress reports to present to the Director of AgriLife Research, which will be shared with department heads at COALS, the Dean of COALS, and the Texas A&M Vice President for Research for comment. The External and Internal Advisory Committees will meet annually, at a minimum, and the center will be evaluated by AgriLife Research and COALS annually.

The annual report will summarize the following aspects of the center:

- Administrative structure
- External and Internal Advisory Committee summaries
- Annual budget
- Research activities including input (grants, contracts, etc.) and output (publications, reports, etc.) metrics
- Outreach activities
- Carbon-related teaching accomplishments
- Development summary
- Goals for the upcoming year

Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Dr. Cliff Lamb, Director  
Texas A&M AgriLife Research

**Subject:** Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

**Proposed Board Action:**

Authorize the director of Texas A&M AgriLife Research (AgriLife Research) to execute agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. The execution of these documents is subject to review for legal form and sufficiency by the Office of General Counsel and approval by the deputy chancellor and chief financial officer.

**Background Information:**

AgriLife Research has received, and anticipates continued receipt of, non-research awards for sponsored instruction and training and other sponsored activities from domestic and international: federal agencies; states agencies; municipal and county organizations; public and private corporations; commodity groups; non-profit sectors; companies, and partnerships; and foreign entities, including governmental entities and public or private business corporations and companies as listed above. An example is an agreement with the Foreign Agricultural Service of the U.S. Department of Agriculture where AgriLife Research, through the Borlaug Institute for International Agriculture and Development, supports program monitoring and evaluation of the International Agricultural Education Fellowship Program.

In accordance with System Policy [25.07, \*Contract Administration\*](#), absent a specific exception, “contracts, grants and agreements to perform educational and/or service activities consistent with a member’s mission and involving a total stated or implied consideration of \$500,000 or more” require approval of the Board of Regents. Many of these non-research awards are multi-year and provide \$500,000 or more in sponsor funding. Once the award is made, the sponsor typically expects acceptance without delay and performance to begin as soon as possible. Delaying the execution of the sponsored agreement while seeking Board of Regents approval is likely to result in forfeiture of the sponsor funding.

**A&M System Funding or Other Financial Implications:**

The agreements described are incoming revenue agreements. All costs of performing under the agreement will be covered by the terms of the agreement, subject to any agreed cost share by Texas A&M in accordance with System Regulation [15.01.05, \*Cost Sharing on Sponsored Agreements\*](#). Total consideration under any agreement requested under this authorization will not exceed \$5,000,000, and the term for any agreement will not exceed five years.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System strategic imperatives 5 and 7. In particular, AgriLife Research will be able to respond quickly and efficiently to requests to provide instruction, training, and other sponsored activities, meeting the needs of the people of Texas, the United States, and internationally. AgriLife Research will share its expertise and experience to confront national and global challenges and contribute to the state’s economy.

Agenda Item No.

**TEXAS A&M AGRILIFE RESEARCH**

Office of the Director

January 24, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

I recommend adoption of the following minute order:

**“The director for Texas A&M AgriLife Research is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by AgriLife Research in performing under the agreement, subject to any agreed cost share by AgriLife Research in accordance with System Regulation 15.01.05, *Cost Sharing on Sponsored Agreements*. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years. For each fiscal year covered by this delegation of authority, Texas A&M AgriLife Research shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements ”**

Respectfully submitted,

Dr. Cliff Lamb, Director  
Texas A&M AgriLife Research

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

## AGENDA ITEM BRIEFING

**Submitted by:** Dr. John E. Hurtado, Interim Director  
Texas A&M Engineering Experiment Station

**Subject:** Authorization for the Interim Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

### **Proposed Board Action:**

Authorize the interim director of Texas A&M Engineering Experiment Station (TEES) to execute agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. The execution of these documents is subject to review for legal form and sufficiency by the Office of General Counsel and approval by the deputy chancellor and chief financial officer.

### **Background Information:**

TEES has received, and anticipates continued receipt of, non-research awards for sponsored instruction and training and other sponsored activities from domestic and international: federal agencies; state agencies; municipal and county organizations; public and private corporations; non-profit sectors; companies, and partnerships; and foreign entities, including governmental entities and public or private business corporations and companies as listed above. An example is an agreement relating to the Energy Systems Laboratory at TEES, where TEES contracts with the Metropolitan Transit Authority of Harris County to conduct a comprehensive energy efficiency and energy systems upgrade program.

In accordance with System Policy [25.07, Contract Administration](#), absent a specific exception, “contracts, grants and agreements to perform educational and/or service activities consistent with a member’s mission and involving a total stated or implied consideration of \$500,000 or more” require approval of the Board of Regents. Many of these non-research awards are multi-year and provide \$500,000 or more in sponsor funding. Once the award is made, the sponsor typically expects acceptance without delay and performance to begin as soon as possible. Delaying the execution of the sponsored agreement while seeking Board of Regents approval is likely to result in forfeiture of the sponsor funding.

### **A&M System Funding or Other Financial Implications:**

The agreements described are incoming revenue agreements. All costs of performing under the agreement will be covered by the terms of the agreement, subject to any agreed cost share by TEES in accordance with System Regulation [15.01.05, Cost Sharing on Sponsored Agreements](#). Total consideration under any agreement requested under this authorization will not exceed \$5,000,000, and the term for any agreement will not exceed five years.

### **Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System strategic imperatives 5 and 7. In particular, TEES will be able to respond quickly and efficiently to requests to provide sponsored instruction and training and other sponsored activities, meeting the needs of the people of Texas, the United States, and internationally. TEES will share its expertise and experience to confront national and global challenges and contribute to the state’s economy.

Agenda Item No.

**TEXAS A&M ENGINEERING EXPERIMENT STATION**

Office of the Interim Director

January 24, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization for the Interim Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

I recommend adoption of the following minute order:

**“The interim director for Texas A&M Engineering Experiment Station is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by Texas A&M Engineering Experiment Station in performing under the agreement, subject to any agreed cost share by Texas A&M Engineering Experiment Station in accordance with System Regulation 15.01.05, *Cost Sharing on Sponsored Agreements*. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years. For each fiscal year covered by this delegation of authority, Texas A&M Engineering Experiment Station shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements.”**

Respectfully submitted,

Dr. John E. Hurtado, Interim Director  
Texas A&M Engineering Experiment Station

**Approval Recommended:**

**Approved for Legal Sufficiency:**

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John Sharp  
Chancellor

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Ray Bonilla  
General Counsel

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer



Agenda Item No.

**AGENDA ITEM BRIEFING**

**Submitted by:** Amy K. Swinford, Director  
Texas A&M Veterinary Medical Diagnostic Laboratory

**Subject:** Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

**Proposed Board Action:**

Authorize the director of the Texas A&M Veterinary Medical Diagnostic Laboratory (TVMDL) to execute agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. The execution of these documents is subject to review for legal form and sufficiency by the Office of General Counsel and approval by the deputy chancellor and chief financial officer.

**Background Information:**

TVMDL has received, and anticipates continued receipt of, non-research awards for sponsored instruction and training and other sponsored activities from domestic and international: federal agencies; states agencies; municipal and county organizations; public and private corporations; commodity groups; non-profit sectors; companies, and partnerships; and foreign entities, including governmental entities and public or private business corporations and companies as listed above.

In accordance with System Policy [25.07, \*Contract Administration\*](#), absent a specific exception, “contracts, grants and agreements to perform educational and/or service activities consistent with a member’s mission and involving a total stated or implied consideration of \$500,000 or more” require approval of the Board of Regents. Many of these non-research awards are multi-year and provide \$500,000 or more in sponsor funding. Once the award is made, the sponsor typically expects acceptance without delay and performance to begin as soon as possible. Delaying the execution of the sponsored agreement while seeking Board of Regents approval is likely to result in forfeiture of the sponsor funding.

**A&M System Funding or Other Financial Implications:**

The agreements described are incoming revenue agreements. All costs of performing under the agreement will be covered by the terms of the agreement, subject to any agreed cost share by Texas A&M in accordance with System Regulation [15.01.05, \*Cost Sharing on Sponsored Agreements\*](#). Total consideration under any agreement requested under this authorization will not exceed \$5,000,000, and the term for any agreement will not exceed five years.

**Strategic Plan Imperative(s) this Item Advances:**

Approval of this agenda item will advance The Texas A&M University System strategic imperatives 5 and 7. In particular, TVMDL will be able to respond quickly and efficiently to requests to provide instruction, training, and other sponsored activities, meeting the needs of the people of Texas, the United States, and internationally. TVMDL will share its expertise and experience to confront national and global challenges and contribute to the state’s economy.

Agenda Item No.

**TEXAS A&M VETERINARY MEDICAL  
DIAGNOSTIC LABORATORY**

Office of the President

January 24, 2023

Members, Board of Regents  
The Texas A&M University System

Subject: Authorization for the Director to Execute Agreements for Sponsored Instruction and Training and Other Sponsored Activities that are not Research for Fiscal Years 2023, 2024, and 2025

I recommend adoption of the following minute order:

**“The director for Texas A&M Veterinary Medical Diagnostic Laboratory (TVMDL) is authorized to execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the deputy chancellor and chief financial officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2023, 2024, and 2025. Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by TVMDL in performing under the agreement, subject to any agreed cost share by TVMDL in accordance with System Regulation 15.01.05, *Cost Sharing on Sponsored Agreements*. Total consideration under any agreement will not exceed \$5,000,000 and the term for any agreement will not exceed five years. For each fiscal year covered by this delegation of authority, Texas A&M Veterinary Medical Diagnostic Laboratory shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements”**

Respectfully submitted,

Amy K. Swinford, Director  
Texas A&M Veterinary Medical  
Diagnostic Laboratory

**Approval Recommended:**

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John Sharp  
Chancellor

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Billy Hamilton  
Deputy Chancellor and  
Chief Financial Officer

**Approved for Legal Sufficiency:**

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Ray Bonilla  
General Counsel

**\*Certified by the general counsel or other appropriate attorney as confidential or information that may be withheld from public disclosure in accordance with Section 551.1281 and Chapter 552 of the Texas Government Code.**