

**MINUTES**

**REGULAR MEETING**

**BOARD OF REGENTS**

**THE TEXAS A&M UNIVERSITY SYSTEM**

**HELD IN**

**COLLEGE STATION, TEXAS**

**February 4, 2021**

*(Approved May 20, 2021)*

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## **MINUTES**

### **REGULAR MEETING BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

**February 4, 2021**

#### **CONVENE**

Chairman Elaine Mendoza convened a regular meeting of the Board of Regents of The Texas A&M University System at 8:00 a.m., Thursday, February 4, 2021, in the Century Ballroom of the Doug Pitcock '49 Texas A&M Hotel & Conference Center, 177 Joe Routt Boulevard, College Station, Texas.

The following members of the Board were present:

Ms. Elaine Mendoza, Chairman  
Mr. Tim Leach, Vice Chairman  
Mr. Phil Adams  
Mr. Robert L. Albritton  
Mr. Jay Graham  
Mr. Michael A. Hernandez III  
Mr. Michael J. Plank  
Mr. Clifton L. Thomas, Jr.  
Mr. Cahlen Cheatham, Student Regent

The following member of the Board was not present:

Mr. Bill Mahomes

#### **RECESS TO EXECUTIVE SESSION**

Chairman Mendoza announced that the Board would recess to executive session as permitted by Chapter 551, Sections 71, 72, 73, 74 and 76 of the Texas Government Code. She said in accordance with the law, no final action, decision or vote with regard to any matter considered in executive session would be made or taken.

*(Note: The Board met in executive session from 8:01 a.m. until 12:11 p.m.)*

#### **RECONVENE**

Chairman Mendoza reconvened the meeting in open session at 12:50 p.m. with a quorum present.

### **INVOCATION**

Chairman Mendoza called on Mr. Jack Tucker, a Texas A&M University Business Management Major with a minor in Military Studies, and concentration in Pre-Law Studies, from Houston, Texas, who presented the invocation.

### **CHAIRMAN'S REMARKS**

Chairman Mendoza welcomed everyone to the first regular meeting of the A&M System Board of Regents for 2021. She said this year the availability of the vaccine and prospect of introducing more vaccines offered a ray of hope, but they must remain diligent in following pandemic protocols. She advised that the A&M System continued to be a major contributor to the statewide response to COVID-19. (A complete copy of her remarks are on file in the Office of the Board of Regents).

### **CHANCELLOR'S REMARKS**

Chancellor Sharp highlighted accomplishments of the A&M System (a copy of his remarks are on file in the Office of the Board of Regents).

### **COVID-19 UPDATE**

Mr. Billy Hamilton, Deputy Chancellor and Chief Financial Officer, and Dr. James Hallmark, Vice Chancellor for Academic Affairs, provided this update. Mr. Hamilton commended the hundreds of System individuals pressed into this emergency that responded with grace and hard work; it was a tribute to them. Dr. Hallmark provided an overview of the planning and safe implementation of curricular and co-curricular activities on campuses while maximizing learning. (A complete copy of their remarks are on file in the Office of the Board of Regents).

Chairman Mendoza introduced Mr. Eric Mendoza, President of the Chancellor's Student Advisory Council (CSAC), to present highlights. She said Mr. Mendoza was a senior at Texas A&M, where he served as Student Body President while simultaneously pursuing his bachelors in Economics and masters in Finance.

### **UPDATE FROM CHANCELLOR'S STUDENT ADVISORY COUNCIL**

Mr. Mendoza provided an update on behalf of CSAC (a copy of his remarks are on file in the Office of the Board of Regents).

Chairman Mendoza said the Board appreciated Mr. Mendoza's update and thanked Chancellor Sharp for convening this council. She added that they learned a lot from CSAC and hoped it would be an annual event.

### **RECESS AND RECONVENE**

Chairman Mendoza recessed the meeting at 1:40 p.m.

*(Note: On Wednesday, February 3, the Committee on Academic and Student Affairs convened at 2:03 p.m. and adjourned at 3:45 p.m. The Committee on Buildings and Physical Plant convened at 4:10 p.m. and adjourned at 4:52 p.m. On Thursday, February 4, the Committee on Finance convened at 1:42 p.m. and adjourned at 2:15 p.m. The Committee on Audit convened at 2:16 p.m. and adjourned at 2:32 p.m.).*

Chairman Mendoza reconvened the meeting at 2:33 p.m.

### **REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

Regent Thomas, Chairman of the Committee on Academic and Student Affairs, said the committee met the previous day and discussed efforts to continue improving teaching at System institutions. He added that they were doing interesting things with teaching, understanding that good teaching was important for students to be successful. He said they reviewed enrollment trends and heard from CSAC on issues and opportunities faced by students this year.

### **REPORT FROM THE COMMITTEE ON FINANCE**

Regent Albritton, Chairman of the Committee on Finance, said the committee met earlier the same day and had no items on the agenda. He added that the committee received a report from Mr. Hamilton and Ms. Maria Robinson, Chief Investment Officer and Treasurer. He said it was amazing the financial resiliency they had shown through all of this. Regent Albritton emphasized that it was a credit to all involved and not many systems could reflect those type of numbers throughout this situation. He said the returns that Ms. Robinson provided in the investment area added a lot of extra income during this pandemic. He congratulated them both on the areas they were controlling. Regent Albritton said there were no items for Board consideration.

### **REPORT FROM THE COMMITTEE ON AUDIT**

Regent Adams, Chairman of the Committee on Audit, said the committee met earlier that day and received reports from Mr. Charlie Hrcir, Chief Auditor, including the Monthly Audit Report, the Audit Tracking Report and the FY 2020 Annual Internal Audit Report.

### **REPORT FROM THE COMMITTEE ON BUILDINGS AND PHYSICAL PLANT**

Regent Plank, Acting Chairman of the Committee on Buildings and Physical Plant, reported that the committee met the previous day and received an update on the deferred maintenance initiative. He said the committee recommended approval of Agenda Items 3.1 through 3.3.

On motion of Regent Adams, seconded by Vice Chairman Leach, and by a unanimous vote, the following minute orders were approved (005 through 007):

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**MINUTE ORDER 005-2021 (ITEM 3.1)**

**APPROVAL TO AMEND THE FY 2021 - FY 2025  
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO ADD  
THE TARLETON ESCO 2021 PROJECT WITH A FISCAL YEAR 2021  
START DATE AND APPROVAL OF THE PROJECT SCOPE AND  
BUDGET, APPROPRIATION FOR THE PRE-CONSTRUCTION  
AND CONSTRUCTION SERVICES, AND APPROVAL FOR  
CONSTRUCTION OF THE TARLETON ESCO 2021 PROJECT  
(NO. 04-3340) AT TARLETON STATE UNIVERSITY,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The request to amend the FY 2021-FY 2025 Texas A&M University System Capital Plan to add the Tarleton ESCO 2021 Project for Tarleton State University with an FY 2021 start date is approved.

The project scope along with a project budget up to \$13,084,947 for the Tarleton ESCO 2021 Project is approved.

The amount up to \$12,131,195 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds, (Energy Savings) and the amount of \$953,752 is appropriated from Account No. 04-201999, USF Reserve, for pre-construction and construction services and related project costs.

The Tarleton ESCO 2021 Project, Tarleton State University, Stephenville, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.



**MINUTE ORDER 006-2021 (ITEM 3.2)**

**APPROVAL OF THE PROJECT SCOPE AND BUDGET,  
APPROPRIATION FOR PRE-CONSTRUCTION AND  
CONSTRUCTION SERVICES, AND APPROVAL FOR  
PRE-CONSTRUCTION AND CONSTRUCTION FOR THE  
TEES DETONATION RESEARCH TEST FACILITY PROJECT (NO. 28-3341),  
TEXAS A&M ENGINEERING EXPERIMENT STATION, BRYAN, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The project scope and budget of \$5,000,000 for the TEES Detonation Research Test Facility Project is approved.

The amount of \$2,500,000 is appropriated from Account No. 02-419061-00001 GURI, and the amount of \$2,500,000 is appropriated from Account No. 02-290253-00001 CRI/GURI Match, for pre-construction and construction services and related project costs.

The scope and budget for the TEES Detonation Research Test Facility Project, Texas A&M Engineering Experiment Station, Bryan, Texas, is approved for construction.

**MINUTE ORDER 007-2021 (ITEM 3.3)**

**APPROVAL TO AMEND THE FY 2021 - FY 2025  
TEXAS A&M UNIVERSITY SYSTEM CAPITAL PLAN TO ADD  
THE HEEP LABORATORY BUILDING RENOVATION PROJECT  
WITH A FISCAL YEAR 2021 START DATE AND APPROVAL OF  
THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR  
PRE-CONSTRUCTION OF THE HEEP LABORATORY BUILDING  
RENOVATION PROJECT (NO. 2019-07199), AT TEXAS A&M UNIVERSITY,  
TEXAS A&M UNIVERSITY**

The request to amend the FY2021 - FY2025 Texas A&M University Capital Plan to add the Heep Laboratory Building Renovation Project for Texas A&M University with an FY 2021 start date and a project budget of \$9,700,000 is approved.

The amount of \$970,000 is appropriated from Account No. 02-808865-Old Heep Renovation for pre-construction services and related project costs.

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**ADDITIONAL ITEMS CONSIDERED BY THE BOARD**

Chairman Mendoza reported that Items 5.1 through 5.10 were considered in executive session. She said Item 5.6 had been withdrawn.

On motion of Regent Albritton, seconded by Regent Adams, and by a unanimous vote, the following minute orders were approved (008 through 016):

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**MINUTE ORDER 008-2021 (ITEM 5.1)**

**AUTHORIZATION TO NEGOTIATE AND  
EXECUTE A GROUND LEASE OF LAND TO THE  
GEORGE & BARBARA BUSH FOUNDATION TO SHOWCASE  
THE UNION PACIFIC 4141 ENGINE AND CONSTRUCT A FACILITY  
TO HOUSE A RETIRING MARINE ONE HELICOPTER NEAR THE  
GEORGE H.W. BUSH PRESIDENTIAL LIBRARY AND MUSEUM  
IN COLLEGE STATION, BRAZOS COUNTY, TEXAS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Chancellor of The Texas A&M University System, or designee, following legal review by the Office of General Counsel, is authorized to negotiate, execute and deliver a ground lease to The George & Barbara Bush Foundation near the George H.W. Bush Presidential Library and Museum in College Station, Brazos County, and to take any and all additional action, and execute any and all ancillary documents deemed necessary, to consummate the transaction.

**MINUTE ORDER 009-2021 (ITEM 5.2)**

**AUTHORIZATION FOR THE CHANCELLOR TO  
NEGOTIATE AND EXECUTE MULTIPLE LEASES OF SUITES  
IN THE WESTINGHOUSE BUILDING AT PROVIDENCE PARK  
LOCATED AT 2501 EARL RUDDER FREEWAY,  
COLLEGE STATION, BRAZOS COUNTY, TEXAS,  
TEXAS A&M UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, is authorized to take all steps necessary to negotiate, execute and deliver multiple leases in the Westinghouse building at Providence Park, located at 2501 Earl Rudder Freeway, College Station, Brazos County, Texas.

**MINUTE ORDER 010-2021 (ITEM 5.3)**

**AUTHORIZATION TO LEASE SPACE FOR THE  
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER  
IN THE BRYAN MEDICAL CENTER BUILDING LOCATED AT  
2900 E. 29<sup>TH</sup> STREET IN BRYAN, BRAZOS COUNTY, TEXAS,  
TEXAS A&M UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, is authorized to take all steps necessary to

negotiate, execute and deliver a lease of approximately 36,672 square feet of space for seven years in the Bryan Medical Center Building located at 2900 E. 29th Street, Bryan, Brazos County, Texas.

**MINUTE ORDER 011-2021 (ITEM 5.4)**

**AUTHORIZATION TO PURCHASE  
PRIVATIZED STUDENT HOUSING PROJECT  
AND TERMINATE GROUND LEASE,  
TEXAS A&M UNIVERSITY**

The Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, is authorized to negotiate, execute and deliver all documents, and to take all other action necessary, to purchase one privatized student housing project and terminate the related ground lease on the campus of Texas A&M University at Galveston.

The amount of approximately \$49,110,000 plus applicable closing costs is appropriated from Account No. 01-085655, Revenue Financing System Debt Proceeds (Housing Revenue), for the purchase of the one student housing project.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 012-2021 (ITEM 5.5)**

**AUTHORIZATION TO PURCHASE  
PRIVATIZED STUDENT HOUSING PROJECT  
AND TERMINATE GROUND LEASE,  
TEXAS A&M UNIVERSITY-COMMERCE**

The Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, is authorized to negotiate, execute and deliver all documents, and to take all other action necessary, to purchase one privatized student housing project and terminate one related ground lease on the campus of Texas A&M University-Commerce.

The amount of approximately \$29,005,000 plus applicable closing costs is appropriated from Account No. 01-085655, Revenue Financing System Debt Proceeds (Housing Revenue), for the purchase of the student housing project.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

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*(Note: Item 5.6 was withdrawn.)*

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**MINUTE ORDER 013-2021 (ITEM 5.7)**

**AUTHORIZATION TO PURCHASE  
PRIVATIZED STUDENT HOUSING PROJECT  
AND TERMINATE GROUND LEASES,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, is authorized to negotiate, execute and deliver all documents, and to take all other action necessary, to purchase three privatized student housing projects and terminate three related ground leases on the campus of Texas A&M University-Corpus Christi.

The amount of approximately \$179,565,000 plus applicable closing costs is appropriated from Account No. 01-085655, Revenue Financing System Debt Proceeds (Housing Revenue), for the purchase of the three student housing projects.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the

Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 014-2021 (ITEM 5.8)**

**AUTHORIZATION TO PURCHASE  
PRIVATIZED STUDENT HOUSING PROJECT  
AND TERMINATE GROUND LEASE,  
TEXAS A&M UNIVERSITY-SAN ANTONIO**

The Chancellor of The Texas A&M University System, or designee, following a review for legal sufficiency by the Office of General Counsel, is authorized to negotiate, execute and deliver all documents, and to take all other action necessary, to purchase one privatized student housing project and terminate the related ground lease on the campus of Texas A&M University-San Antonio.

The amount of approximately \$25,090,000 plus applicable closing costs is appropriated from Account No. 01-085655, Revenue Financing System Debt Proceeds (Housing Revenue), for the purchase of the one student housing project.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

**MINUTE ORDER 015-2021 (ITEM 5.9)**

**AUTHORIZATION TO EXECUTE A  
WORKING FOREST CONSERVATION EASEMENT COVERING  
2,387 ACRES, MORE OR LESS, OF PRIVATELY-OWNED  
FOREST LAND IN SABINE COUNTY, TEXAS,  
TEXAS A&M FOREST SERVICE**

The Chancellor of The Texas A&M University System, or designee, following approval for legal sufficiency by the Office of General Counsel, is authorized to execute a Working Forest Conservation Easement covering 2,387 acres, more or less, of forest land owned by Howard Management Services, L.P. in Sabine County, Texas.

**MINUTE ORDER 016-2021 (ITEM 5.10)**

**NAMING OF THE  
TEXAS A&M UNIVERSITY COLLEGE OF DENTISTRY DENTAL CLINIC  
THE DR. MARCELLUS C. COOPER DENTAL CLINIC,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby authorizes Texas A&M University to name the Texas A&M University College of Dentistry Dental Clinic, located at 4570 Scyene Road, Dallas, Texas, the “Dr. Marcellus C. Cooper Dental Clinic” after receipt of the deed to the Dental Clinic by the A&M System.

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Chairman Mendoza presented Item 5.11.

On motion of Regent Plank, seconded by Regent Albritton, and by a unanimous vote, the following minute order was approved (017):

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**MINUTE ORDER 017-2021 (ITEM 5.11)**

**REAPPOINTMENT OF  
MR. CLIFTON L. THOMAS, JR. TO THE  
BOARD OF DIRECTORS OF THE UNIVERSITY OF TEXAS/  
TEXAS A&M INVESTMENT MANAGEMENT COMPANY,  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

Mr. Clifton L. Thomas, Jr. is hereby reappointed by the Board of Regents of The Texas A&M University System to the Board of Directors of The University of Texas/Texas A&M Investment Management Company for a three-year term to expire on April 1, 2024, or until a replacement is named.

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**CONSENT AGENDA ITEMS**

Chairman Mendoza presented Items 6.1 through 6.24.

On motion of Regent Albritton, seconded by Vice Chairman Leach, and by a unanimous vote, the following minute orders were approved (018 through 041):

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**MINUTE ORDER 018-2021 (ITEM 6.1)**

**APPROVAL OF MINUTES  
FROM THE NOVEMBER 12, 2020, REGULAR MEETING;  
NOVEMBER 12, 2020, SPECIAL WORKSHOP MEETING;  
AND JANUARY 7, 2021, SPECIAL TELEPHONIC MEETING,  
BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM**

The Minutes of the November 12, 2020, Regular Meeting; November 12, 2020, Special Workshop Meeting; and January 7, 2021, Special Telephonic Meeting are hereby approved.

**MINUTE ORDER 019-2021 (ITEM 6.2)**

**GRANTING OF THE TITLE OF EMERITUS, FEBRUARY 2021,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor, and confers the title of “Emeritus” upon the individuals as shown in the attached exhibit, Emeritus Title List No. 21-02, and grants all rights and privileges of this title.

**MINUTE ORDER 020-2021 (ITEM 6.3)**

**CONFIRMATION OF  
APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS,  
THE TEXAS A&M UNIVERSITY SYSTEM**

In accordance with System Policy 34.06 (Appointment, Commissioning and Authority of Peace Officers), the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities, in accordance with the requirements of the law, and as shown in the exhibit, attached to the official minutes, subject to their taking the oath required of peace officers.

**MINUTE ORDER 021-2021 (ITEM 6.4)**

**APPROVAL OF FY 2022 OPERATING BUDGET GUIDELINES,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The Texas A&M University System guidelines for the FY 2022 operating budget, as shown in the attached exhibit, are hereby adopted.

**MINUTE ORDER 022-2021 (ITEM 6.5)**

**CONFIRMATION OF  
NEW AND AMENDED FIELD TRIP AND STUDY ABROAD  
FEES FOR THE TEXAS A&M UNIVERSITY SYSTEM,  
THE TEXAS A&M UNIVERSITY SYSTEM**

The request for new and amended field trip and study abroad fees for The Texas A&M University System, as shown on the attached exhibit, is hereby confirmed.

**MINUTE ORDER 023-2021 (ITEM 6.6)**

**APPROVAL OF NON-SUBSTANTIVE REVISIONS TO  
SYSTEM POLICY 02.03 (SYSTEM ADMINISTRATION),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The non-substantive revisions to System Policy 02.03 (System Administration), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 024-2021 (ITEM 6.7)**

**APPROVAL OF REVISIONS TO SYSTEM POLICY 03.02  
(ACADEMIC MISSION STATEMENTS AND PROGRAM INVENTORY),  
THE TEXAS A&M UNIVERSITY SYSTEM**

The revisions to System Policy 03.02 (Academic Mission Statements and Program Inventory), as shown in the attached exhibit, are approved, effective immediately.

**MINUTE ORDER 025-2021 (ITEM 6.8)**

**AUTHORIZATION TO ESTABLISH  
SIX QUASI-ENDOWMENTS IN THE SYSTEM ENDOWMENT FUND,  
PRAIRIE VIEW A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Prairie View A&M University to establish six quasi-endowments in the System Endowment Fund. These quasi-endowments and associated future earnings will support the recruitment of high-achieving students, high caliber faculty and outstanding scholars, academic program enrichment, and faculty development.



**MINUTE ORDER 026-2021 (ITEM 6.9)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2022,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in the attached exhibit, Faculty Development Leave List FY 2022, Texas A&M International University.

**MINUTE ORDER 027-2021 (ITEM 6.10)**

**AUTHORIZATION TO ESTABLISH  
A QUASI-ENDOWMENT IN THE SYSTEM ENDOWMENT FUND  
ENTITLED TAMIU SPECIAL QUASI-ENDOWMENT,  
TEXAS A&M INTERNATIONAL UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M International University to establish a quasi-endowment in the System Endowment Fund entitled “TAMIU Special Quasi-Endowment.” The endowment will be funded by gift funds from Ms. MacKenzie Scott. Distributions from the newly created quasi-endowment will be allocated to support various initiatives including student scholarships, endowed chairs and professorships, instructional, research, co-curricular, and extra-curricular programming, new academic program development, and facilities maintenance at Texas A&M International University in Laredo, Texas.

TAMIU is authorized to allocate these funds to establish additional quasi-endowment accounts for these purposes.

**MINUTE ORDER 028-2021 (ITEM 6.11)**

**APPROVAL OF ACADEMIC TENURE, FEBRUARY 2021,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in the exhibit, Tenure List No. 21-02.

**MINUTE ORDER 029-2021 (ITEM 6.12)**

**GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2022,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the exhibit, Faculty Development Leave List FY 2022, Texas A&M University.

**MINUTE ORDER 030-2021 (ITEM 6.13)**

**APPROVAL OF A NEW DOCTOR OF NURSING PRACTICE  
DEGREE PROGRAM, AND AUTHORIZATION TO REQUEST APPROVAL  
FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Doctor of Nursing Practice.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 031-2021 (ITEM 6.14)**

**APPROVAL OF A NEW DOCTOR OF PHILOSOPHY  
DEGREE PROGRAM WITH A MAJOR IN CONSTRUCTION SCIENCE,  
AND AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University leading to a Doctor of Philosophy in Construction Science.

The Board also authorizes submission of Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 032-2021 (ITEM 6.15)**

**REAFFIRMATION OF EXISTING  
MISSION STATEMENTS FOR TEXAS A&M UNIVERSITY  
AND TEXAS A&M UNIVERSITY AT GALVESTON,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System reaffirms the existing mission statements for Texas A&M University and Texas A&M University at Galveston as shown in the exhibit.

**MINUTE ORDER 033-2021 (ITEM 6.16)**

**ESTABLISHMENT OF THE  
CENTER FOR SYSTEMATIC REVIEWS AND RESEARCH SYNTHESSES,  
TEXAS A&M UNIVERSITY**

The Center for Systematic Reviews and Research Syntheses is hereby established as a component of Texas A&M University.

**MINUTE ORDER 034-2021 (ITEM 6.17)**

**AUTHORIZATION FOR THE PRESIDENT  
TO NEGOTIATE AND EXECUTE A CERTAIN  
SPECIFIED CONTRACT OVER \$500,000,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute the contract, and other related documents, listed in the exhibit, Contract List No. 21-02, subject to review for legal form and sufficiency by the Office of General Counsel.

**MINUTE ORDER 035-2021 (ITEM 6.18)**

**AUTHORIZATION TO ESTABLISH A  
QUASI-ENDOWMENT IN THE SYSTEM ENDOWMENT FUND  
ENTITLED THE HUDGINS FAMILY MBA ENDOWED FELLOWSHIP,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to establish a quasi-endowment in the System Endowment Fund entitled the “Hudgins Family MBA Endowed Fellowship.” The fellowship will be funded by gift funds from Mr. Jack Hudgins and matched by funds from the Mays Business School. Distributions from the newly created quasi-endowment will be used to provide one or more fellowships to full-time students in good standing pursuing an MBA degree from Mays Business School at Texas A&M University in College Station, Texas.

**MINUTE ORDER 036-2021 (ITEM 6.19)**

**APPROVAL OF ACADEMIC TENURE, FEBRUARY 2021,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01 (Academic Freedom, Responsibility and Tenure), hereby authorizes the granting of tenure to the following faculty member at Texas A&M University-Corpus Christi as set forth in the exhibit, Tenure List No. 21-02.

**MINUTE ORDER 037-2021 (ITEM 6.20)**

**APPROVAL FOR DR. JIAN SHENG, A SYSTEM EMPLOYEE,  
TO SERVE AS PRESIDENT OF THE BOARD OF DIRECTORS OF  
CTCELLTOUCH, INC., A FACULTY STARTUP THAT PROPOSES TO  
LICENSE TECHNOLOGY FROM THE TEXAS A&M UNIVERSITY SYSTEM,  
TEXAS A&M UNIVERSITY-CORPUS CHRISTI**

The Board of Regents of The Texas A&M University System approves for Dr. Jian Sheng, an employee of Texas A&M University-Corpus Christi, to serve, in his individual capacity, as the President of the Board of Directors of *ctCellTouch*, Inc., an entity that proposes to license technology from The Texas A&M University System relating to the research, development, licensing, or exploitation of intellectual property conceived, created, authored, discovered, invented, or developed by Dr. Sheng.

**MINUTE ORDER 038-2021 (ITEM 6.21)**

**APPROVAL OF A NEW MASTER OF SCIENCE  
DEGREE PROGRAM WITH A MAJOR IN TAXATION, AND  
AUTHORIZATION TO REQUEST APPROVAL FROM THE  
TEXAS HIGHER EDUCATION COORDINATING BOARD,  
TEXAS A&M UNIVERSITY-KINGSVILLE**

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Kingsville leading to a Master of Science in Taxation.

The Board also authorizes submission of Texas A&M University-Kingsville's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

**MINUTE ORDER 039-2021 (ITEM 6.22)**

**NAMING OF THE  
BAPTIST COMMUNITY SERVICES NURSING EDUCATION FLOOR,  
WEST TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System hereby names the second floor of the Harrington Academic Hall WTAMU Amarillo Center of West Texas A&M University, the “Baptist Community Services Nursing Education Floor.”

**MINUTE ORDER 040-2021 (ITEM 6.23)**

**CONFIRMATION OF  
APPOINTMENT AND COMMISSIONING OF PEACE OFFICER,  
TEXAS A&M FOREST SERVICE**

In accordance with System Policy 34.06 (Appointment, Commissioning and Authority of Peace Officers), the Board of Regents confirms the Director of Texas A&M Forest Service’s appointment and commissioning of Mr. Seth L. Shrell as a peace officer for the system, subject to taking the oath required of peace officers.

**MINUTE ORDER 041-2021 (ITEM 6.24)**

**AUTHORIZATION TO ESTABLISH A  
QUASI-ENDOWMENT IN THE SYSTEM ENDOWMENT  
FUND ENTITLED THE ANDY MULLINS TRANSPORTATION  
PLANNING FELLOWSHIP QUASI-ENDOWMENT,  
TEXAS A&M UNIVERSITY**

The Board of Regents of The Texas A&M University System authorizes the agency Director of the Texas A&M Transportation Institute to establish a quasi-endowment in the System Endowment Fund entitled the “Andy Mullins Transportation Planning Fellowship Quasi-Endowment.” The fellowship will be funded by TTI institutional funds. Earnings from the newly created quasi-endowment will be used to provide one or more annual stipends to TTI employees who are also full-time or part-time graduate students in good standing pursuing a degree related to transportation planning.

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**ANNOUNCEMENTS**

Chairman Mendoza said she wanted to acknowledge a special anniversary. She advised that at lunch they had a unique celebration for a unique individual, Regent Adams. She said this could be the last quarterly Board meeting that would be constituted in this way. Chairman Mendoza added that typically, they held a dinner or other celebratory events for outgoing Regents, and were unsure when that would happen. She said they wanted to make a

statement about the contributions of Regent Adams, who had served on the Board for 18 years on over a 20-year span. She noted that the many things that had gone forward with his leadership had been incredible. Chairman Mendoza thanked him for all he had done for the A&M System.

Regent Adams thanked Governors Perry and Abbott for giving him the opportunity to serve. He said it had been an honor and privilege and he was grateful. He added that it had been a labor of love and he was so appreciative. Regent Adams said he also appreciated that Chancellor Sharp agreed to come on board nine and a half years ago. He emphasized that he was grateful for all those in the room that had worked so hard and served the System and Texas A&M so diligently over these years. He said they were making great progress and Texas A&M had become a great university and the A&M System had become a great system. Regent Adams noted that the best thing for him was the relationships. He said most he had only known 10-20 years, but served with Regent Thomas and Regent Emeritus Gene Stallings, and known others, like Chancellor Sharp, for a long time. Regent Adams reported that he had served with 30 Regents over these past years and the relationships had been special.

Chairman Mendoza announced that she had been honored to serve as Chairman and thanked Board members for their vote to make that happen. She said she hoped she had honored their vote by serving this Board well. She pointed out that the goal was to bring the Board together and bring out their great expertise and thoughtfulness on discussions of important, strategic issues that affected the A&M System. Chairman Mendoza said they wanted to ensure they kept it at a high level on the big issues that could make a huge impact, but also ensure they were responsive to addressing the issues identified over the last several years. She advised that at every meeting they tried to come up with issues they wanted to learn more about and things they needed to focus on to make the A&M System better in serving the students, faculty and staff better. She said they had gone through some great topics of substance and importance to the System. Chairman Mendoza added that with the conclusion of the workshop today they had hit all areas the Board wanted to know more about. She thanked the Board for their patience and for their time, energy, and great thoughts they provided to Chancellor Sharp and his leadership team to make the A&M System greater than it was today. She said she appreciated their support.

Chairman Mendoza advised that the next regularly scheduled Board meeting was scheduled for May 19-20, 2021.

### **ADJOURN**

There being no further business, Chairman Mendoza asked for a motion to adjourn. On motion of Regent Albritton, seconded by Vice Chairman Leach, the meeting was adjourned at 2:43 p.m.

Vickie Burt Spillers  
Executive Director, Board of Regents

*(Minutes transcribed by Gwen Kirby, Office of the Board of Regents.)*

REVISED

**THE TEXAS A&M UNIVERSITY SYSTEM  
CONFIRMATION OF EMERITUS TITLES  
EMERITUS TITLE LIST NO. 21-02**

<b>System Member Honoree</b>	<b>Years of Service</b>	<b>Current Rank</b>	<b>Title Conferred</b>	<b>Effective Date</b>
<b>TEXAS A&amp;M UNIVERSITY</b>				
Dr. James J. Benjamin	45	Professor	Professor Emeritus of Accounting	Upon Approval by the Board and the Honoree's Retirement
Dr. Steven P. Brinsko	27	Professor	Professor Emeritus of Large Animal Clinical Sciences	Upon Approval by the Board and the Honoree's Retirement
Dr. Stephen F. Crouse	36	Professor	Professor Emeritus of Health and Kinesiology	Upon Approval by the Board and the Honoree's Retirement
Mr. Richard R. Davison Jr.	39	Professor	Professor Emeritus of Visualization	Upon Approval by the Board and the Honoree's Retirement
** Mr. Frank W. Elliott	6	Professor	Professor Emeritus of the School of Law	Upon Approval by the Board and the Honoree's Retirement
Dr. Julian E. Gaspar	29	Clinical Professor	Clinical Professor Emeritus of Finance	Upon Approval by the Board and the Honoree's Retirement
Dr. Eleanor M. Green	11	Dean and Professor	Dean Emerita of the College of Veterinary Medicine and Biomedical Sciences and Professor Emerita of Large Animal Clinical Sciences	Upon Approval by the Board and the Honoree's Retirement
** Mr. James Hambleton	2	Professor	Professor Emeritus of the School of Law	Upon Approval by the Board and the Honoree's Retirement

<b>System Member Honoree</b>	<b>Years of Service</b>	<b>Current Rank</b>	<b>Title Conferred</b>	<b>Effective Date</b>
Dr. Donny L. Hamilton	42	Professor	Professor Emeritus of Anthropology	Upon Approval by the Board and the Honoree's Retirement
** Ms. Maxine M. Harrington	5	Professor	Professor Emerita of the School of Law	Upon Approval by the Board and the Honoree's Retirement
Dr. James L. Heilman	40	Professor	Professor Emeritus of Soil and Crop Sciences	Upon Approval by the Board and the Honoree's Retirement
** Ms. Charlotte Hughart	3	Professor	Professor Emerita of the School of Law	Upon Approval by the Board and the Honoree's Retirement
** Mr. H. Dennis Kelly	4	Instructional Associate Professor	Instructional Associate Professor Emeritus of the School of Law	Upon Approval by the Board and the Honoree's Retirement
Dr. Ronald D. Lacewell	50	Professor	Professor Emeritus of Agricultural Economics	Upon Approval by the Board and the Honoree's Retirement
Dr. R. Daniel Lineberger	30	Professor	Professor Emeritus of Horticultural Sciences	Upon Approval by the Board and the Honoree's Retirement
Dr. Kerry K. Litzenberg	41	Regents Professor	Regents Professor Emeritus of Agricultural Economics	Upon Approval by the Board and the Honoree's Retirement
Dr. R. Lee Panetta	32	Professor	Professor Emeritus of Atmospheric Sciences	Upon Approval by the Board and the Honoree's Retirement
Dr. Fred E. Smeins	51	Professor	Professor Emeritus of Ecology and Conservation Biology	Upon Approval by the Board and the Honoree's Retirement
* ** Judge Joe Spurlock, II	7	Professor	Professor Emeritus of the School of Law Posthumous	Upon Approval by the Board



<b>System Member Honoree</b>	<b>Years of Service</b>	<b>Current Rank</b>	<b>Title Conferred</b>	<b>Effective Date</b>
** Ms. Karin Strohbeck	6	Instructional Associate Professor	Instructional Associate Professor Emerita of the School of Law	Upon Approval by the Board and the Honoree's Retirement
Dr. Dickson D. Varner	34	Professor	Professor Emeritus of Large Animal Clinical Sciences	Upon Approval by the Board and the Honoree's Retirement

#### **TEXAS A&M UNIVERSITY-COMMERCE**

Dr. Dale R. Funderburk	52	Professor	Professor Emeritus of Economics	Upon Approval by the Board and the Honoree's Retirement
Dr. William "Chuck" Holt	10	Associate Professor	Associate Professor Emeritus of Educational Leadership	Upon Approval by the Board and the Honoree's Retirement

\*Posthumous

\*\*Law School faculty were transferred from Texas Wesleyan University to Texas A&M University at the time of acquisition seven years ago. Years of Service reflects years at Texas A&M from the time of acquisition until retirement. Current Rank was rank at time of retirement. This is the first emeritus request submitted from the Law School.

The Texas A&M University System  
Appointed and Commissioned Peace Officers  
December 15, 2020

<b>University Officer's Name</b>	<b>Title</b>	<b>Hire Date</b>
<b>PRAIRIE VIEW A&amp;M UNIVERSITY</b>		
Bachtel, Edward A. II	Peace Officer	10/05/2020
<b>TEXAS A&amp;M UNIVERSITY-COMMERCE</b>		
Herndon, Nathan W.	Peace Officer	11/09/2020
<b>TEXAS A&amp;M UNIVERSITY-CORPUS CHRISTI</b>		
Carrillo II, Ricardo O.	Peace Officer	12/03/2020
<b>TEXAS A&amp;M UNIVERSITY-TEXARKANA</b>		
Crye, Jack	Peace Officer	11/08/2020
Winters, Bonita M	Peace Officer	12/01/2020
<b>TEXAS A&amp;M UNIVERSITY</b>		
Harden, Spenser B.	Peace Officer	12/03/2020
Iaconopelli, Thomas H.	Peace Officer	12/03/2020
Salinas, Aaron S.	Peace Officer	12/03/2020
Scheuter, Benjamin A.	Peace Officer	12/03/2020
Stell, Nathan A.	Peace Officer	12/03/2020
<b>WEST TEXAS A&amp;M UNIVERSITY</b>		
Munsell, Allison R.	Peace Officer	11/09/2020

**The Texas A&M University System**  
***FY 2022 Operating Budget Guidelines***

The Texas A&M University System (A&M System) is committed to serving the citizens of the state of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the state taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the state of Texas' limited resources and will ensure the benefit to the state taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing and other opportunities. Careful consideration must be given to maintaining the proper balance between tuition and fee increases and financial aid, and the effects these have on student access. The imperative of excellence in all we do and the reality of resource limitations in the state of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all A&M System resources is optimized.

In preparation for the upcoming FY 2022 budget process, we will remain focused on keeping administrative costs low through the continued improvement of operational efficiencies. In addition, budget recommendations shall be prepared within the estimated funds available and reserve balances should only be used in special one-time situations or where a definite plan provides justification of a limited use of such balances. In self-supporting activities, total funds budgeted shall not exceed realistic estimates of income and balances brought forward. It is expected that government and private contracts will finance their proportionate share of increases being recommended. Recommendations for other operating expenses should be based upon careful estimates of actual needs, taking into account every possibility for savings. Every effort should be made to ensure that we are taking advantage of cost savings opportunities and reducing expenditures wherever possible. In addition, all budgetary projections should include provisions to accommodate items subject to possible inflationary increases during the course of this operating year.

Chief Executive Officers are authorized to begin the process of preparing the FY 2022 operating budgets within the limits of available resources. The System Office of Budgets and Accounting will provide detailed instructions to be used in the support of each phase of the review and approval process for the Chancellor and Board of Regents.

## **Revised FY 2022 Budget Calendar**

### **2021**

January 12 <sup>th</sup>	Beginning of 87 <sup>th</sup> Regular Legislative Session
February	FY 2021 budget update provided to the Board
May 31 <sup>st</sup>	End of 87 <sup>th</sup> Regular Legislative Session
Late June	Preliminary budgets submitted to the System Office of Budgets and Accounting for review
August (TBD)	Programmatic Budget Reviews
August	FY 2022 Budget presented to the Board for approval



# THE TEXAS A&M UNIVERSITY SYSTEM

## NEW & AMENDED FIELD TRIP/STUDY ABROAD FEES

BOARD OF REGENTS MEETING  
February 2021

# TARLETON STATE UNIVERSITY

## Field Trip/Study Abroad Program Fees FY 2020

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees</u></b>	KINE	3326	Guadalupe Mountains	\$135.00		
	KINE	3326	Palo Duro Canyon	\$155.00		
	EDAD	6316	Washington D.C.	\$950.00		
	WSES	4090	Florida	\$800.00		
<b><u>Study Abroad Fees</u></b>						
College of Liberal & Fine Arts	GERM	2311, 2312, or 4686	Germany	\$3,380.00		
	ENGL	2320 & 4386	South Korea		\$5,170.00	\$1,670.00
	POLS	3310/3315/4385/5385	Costa Rica	\$3,300.00		
	SOCW	4059/5390	Costa Rica	\$3,300.00		
	CRIJ	4387/5315	Czech Republic & Poland		\$5,925.00	\$2,634.00
	POLS	4385	Czech Republic & Poland		\$5,925.00	\$2,634.00
	CNSL	4086	Italy & Greece		\$4,581.00	\$4,371.00
	COMMS	4086	Italy & Greece	\$4,371.00		
	SOCI	4340 & 1306	Japan	\$1,960.00		
	HIST	4085 & 5085	Japan	\$1,960.00		
	COMM	3304	England, Ireland & Wales	\$4,192.00		
	EDUC	3395	England, Ireland & Wales	\$4,192.00		
	SPAN	1411, 1412, 2311, 2312	Spain	\$4,855.00		
	SPAN	3301, 3302/4086	Spain	\$4,855.00		
College of Science & Technology	MATH	4370/5370	Greece	\$3,500.00		
	BIOL	4090	Roatan Island	\$3,985.00		
College of Education	PSYC	3303/4390	France & Netherlands	\$3,607.00		
	READ	3356	France & Netherlands	\$3,607.00		
	ARTN	5362	Ireland	\$4,279.00		
	KINE	4085	Ireland	\$4,279.00		
	KINE	2315/5370	France	\$4,875.00		
	PSYC	3303/2314/4390	Mexico		\$3,355.00	\$3,200.00
	KINE	4390	Mexico		\$3,355.00	\$3,200.00
	EDLT	5390/6390	Ireland	\$4,195.24		
College of Business Administration	BUSI	4389/5398	Ireland	\$1,000.00		
	MGMT	3350/5301 & 4389/5389	Ireland	\$1,000.00		
	HRMT	5389	Ireland	\$1,000.00		
	BUS	4344	England & France	\$3,940.00		
	MGMT	4354	England & France	\$3,940.00		
	BUSI	3312/4344/4389/5354/5389	Chile	\$1,200.00		
	MGMT	3350/4354/4389/5301/5389	Chile	\$1,200.00		
	HRMT	4389/5389	Chile	\$1,200.00		
	MKTG	4389/5389	Chile	\$1,200.00		
College of Agriculture & Environmental Sciences	ANSC	4390 & 5390	Australia		\$6,750.00	\$5,575.00
	AGSD	4390	Czech Republic & Poland		\$4,050.00	\$1,800.00
	ACRS	5390	Czech Republic & Poland		\$4,050.00	\$1,800.00
	WSES	4342	Nepal		\$5,570.00	\$3,950.00
	WSES	4342/5342	Spain & Portugal		\$3,823.00	\$2,000.00
	WSES	4341 & 4342	UK, South Africa, Botswana, Zimbabwe, Zambia, & Namabia		\$10,240.00	\$7,500.00
	AGEC	4321/5386	China	\$1,956.00		
	AGEC	4086/5086	Peru	\$4,460.36		
	ACOM	4390	Costa Rica	\$2,757.80		
	ACRS	5390	Costa Rica	\$2,757.80		

# TARLETON STATE UNIVERSITY

## Field Trip/Study Abroad Program Fees FY 2020

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
College of Health Sciences & Human Services	NURS	4303	England		\$5,500.00	\$4,800.00
	SOCW	4059 & 5390	Costa Rica		\$2,408.00	\$3,300.00
	POLS	3310	Costa Rica	\$3,300.00		
	NURS	4086/5086	Spain	\$4,825.00		
	COMM	4086	Italy & Greece	\$4,341.00		
Honors College	Honors	The Italian Renaissance	Italy	\$3,466.00		
British Studies	ART	4533 & 4163	England	\$6,950.00		
	BUAD	4993	England	\$6,950.00		
	BUAD	5993 & 6663	England	\$7,200.00		
	CRJU	4253 & 4923	England	\$6,950.00		
	CRJU	6313 & 6413	England	\$7,200.00		
	EPSY	3153	England	\$6,950.00		
	SOST	3003	England	\$6,950.00		
	ENGL	4753 & 4993	England	\$6,950.00		
	ENGL	5753 & 5003	England	\$7,200.00		
	EXPH	4936	England	\$6,950.00		
	EXPH	5936	England	\$7,200.00		
	ENGL	4716	England	\$7,100.00		
	ENGL	5773 & 5003	England	\$7,350.00		
	THEA	4393 & 4493	England	\$7,100.00		
	HIST	4933 & 4953	England	\$6,950.00		
	HIST	5003	England	\$7,200.00		
	HIST	3123 & 4953	England	\$6,950.00		
	HIST	5003	England	\$7,200.00		
	SOCW	3603 & 4423	England	\$6,950.00		
	MCOM	3503 & 3513	England	\$6,950.00		
	HSAD	4006	England	\$6,950.00		
	HSAD	5006	England	\$7,200.00		
	SOCL	4883 & 4893	England	\$6,950.00		

**TEXAS A&M INTERNATIONAL UNIVERSITY**  
**Field Trip/Study Abroad Program Fees**  
FY 2020

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Study Abroad Fees</u></b>						
College of Arts and Sciences	LEDR	43334	Argentina	\$3,880.00		
	COMM	3309	Peru	\$4,100.00		
College of Education	CSDO	4300	Belize		\$3,974.00	\$2,700.00
A.R Sanchez School of Business	MGT	4399	China (Fall 2019)	\$3,965.00		
	BA	5399	China (Fall 2019)	\$3,965.00		



**TEXAS A&M UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY2020

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees</u></b>						
Agriculture & Life Sciences	AGLS	225-500	San Miguel de Allende	1,850.00		
	RENR	215-All Sections	Biodiversity Teaching and Research Cooperative and Herbarium, Range Area, Little Brazos River, Lick Creek Park (3 separate trips)		20.00	35.00
	RPTS	300-152	Local		475.00	300.00
	SCSC	315-All Sections	Round Rock, Texas	70.00		
	SCSC	685-300	Knoxville, TN		655.00	475.00
	SCSC	453-All Sections	Knoxville, TN		655.00	475.00
Architecture	SCSC	653-All Sections	Knoxville, TN		655.00	475.00
	ARCH	206-All Sections	Austin, Texas	200.00		
	LAND	489-501	Costa Rica	1,898.00		
Bush School of Government & Public Service	INTA	685-301	Channel Islands	3,500.00		
Mays Business School	IBUS	489-501	Italy, Croatia, Slovenia	20.00		
	ISTM	440-All Sections	Ireland	15.00		
	ACCT	430-All Sections	Australia - Sydney, Uluru, Alice Springs, Cairns, Brisbane	7,977.60		
Education & Human Development	DCED	222-All Sections	Chiba & Tokyo, Japan	2,564.00		
	DCED	260-500	Denver, Colorado	1,252.75		
	DCED	301-501	Denver, Colorado	1,252.75		
	DCED	303-All Sections	Chiba & Tokyo, Japan	2,564.00		
	DCED	306-500	Denver, Colorado	1,252.75		
	DCED	372-All Sections	Chiba & Tokyo, Japan	2,564.00		
	DCED	401-	Denver, Colorado	1,252.75		
	DCED	473-All Sections	Chiba & Tokyo, Japan	2,564.00		
	EDCI	692-All Sections	Rome Italy and Castiglione Fiorentino Italy	2,100.00		
	EDCI	485	New Zealand	5,109.00		
	EDCI	485-001	La Fortuna, Soltis Center, Costa Rica		1,688.00	1,685.00
	EDCI	645-All Sections	Rome Italy and Castiglione Fiorentino Italy	2,100.00		
	EDCI	680-All Sections	Rome Italy and Castiglione Fiorentino Italy	2,100.00		
	EDCI	683-500	Hacienda Santa Clara, San Miguel de Allende, Mexico		2,200.00	2,775.00
	EDCI	685-001	La Fortuna, Soltis Center, Costa Rica		1,688.00	1,685.00
	EHRD	485-550	Rome to Venice	3,555.00		
	EHRD	485-550	Krakow, Poland and Vienna & Salzburg, Austria		3,555.00	4,462.00
	EHRD	685-550	Rome to Venice	3,555.00		
	EHRD	685-550	Krakow, Poland and Vienna & Salzburg, Austria		3,555.00	4,462.00
	EPSY	430-550	Edinburgh, Scotland; Belfast, Ireland; London, England		2,616.00	5,432.10
	EPSY	431-All Sections	Hacienda Santa Clara, Mexico	2,440.00		

**TEXAS A&M UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY2020

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees - Continued</u></b>						
Education & Human Development - Continued	EPSY	485-All Sections	Capetown & Johannesburg, South Africa + Victoria Falls, Zambia	4,885.00		
	EPSY	485-507	Hacienda Santa Clara, Mexico	2,440.00		
	EPSY	485-550	Edinburgh, Scotland; Belfast, Ireland; London, England		2,616.00	5,432.10
	EPSY	602-All Sections	Capetown & Johannesburg, South Africa + Victoria Falls, Zambia	4,885.00		
	EPSY	647-600	Edinburgh, Scotland; Belfast, Ireland; London, England		2,616.00	5,432.10
	HLTH	285-	Sydney & Cairns, Australia	4,782.00		
	HLTH	332-All Sections	Sydney & Cairns, Australia	4,782.00		
	HLTH	334-500	Costa Rica	2,593.60		
	HLTH	485-All Sections	Dominican Republic	-	3,612.00	2,949.00
	HLTH	485-500	Costa Rica	2,593.60		
	HLTH	485-505	Sydney & Cairns, Australia	4,782.00		
	HLTH	485-550	Rome to Venice	3,555.00		
	HLTH	485-550	Krakow, Poland and Vienna & Salzburg, Austria		3,555.00	4,462.00
	HLTH	485-577	Taiwan		2,798.00	2,821.40
	HLTH	491-All Sections	Dominican Republic		3,612.00	2,949.00
	HLTH	685-	Sydney & Cairns, Australia	4,782.00		
	HLTH	685-All Sections	Dominican Republic		3,612.00	2,949.00
	HLTH	685-577	Taiwan		2,798.00	2,821.40
	HLTH	691-All Sections	Dominican Republic		3,612.00	2,949.00
	INST	222-550	Capetown & Johannesburg, South Africa + Victoria Falls, Zambia	4,885.00		
	INST	301-550	Capetown & Johannesburg, South Africa + Victoria Falls, Zambia	4,885.00		
	INST	363-703	Hacienda Santa Clara, San Miguel de Allende, Mexico	-	2,200.00	2,775.00
	KINE	175-	Denver, Colorado	1,252.75		
	KINE	285-	Sydney & Cairns, Australia	4,782.00		
	KINE	485-	Denver, Colorado	1,252.75		
	KINE	485-	Chiba & Tokyo, Japan	2,564.00		
	KINE	485-508	Sydney & Cairns, Australia	4,782.00		
	KINE	491-All Sections	Dominican Republic		3,612.00	2,949.00
	KINE	685-	Sydney & Cairns, Australia	4,782.00		
	KINE	691-All Sections	Dominican Republic		3,612.00	2,949.00
	MEFB	460-503	New Zealand	5,109.00		
	RDNG	472-901	Paris, France; London, England	2,620.00		
	SPMT	485-	Greece & Switzerland	6,334.00		
	SPMT	685-	Greece & Switzerland	6,334.00		
	SPSY	685-All Sections	Capetown & Johannesburg, South Africa + Victoria Falls, Zambia	4,885.00		
Engineering	CVEN	342-All Sections	Acme Brick Plant, Elgin, TX	40.00		
	CVEN	343-501	New Braunfels, Tx.	45.00		
	CVEN	622-All Sections	New Braunfels, Tx.	45.00		
	ENGR	285-150	Doha, Qatar	500.00		

**TEXAS A&M UNIVERSITY**  
Field Trip/Study Abroad Program Fees  
FY2020

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees - Continued</u></b>						
Engineering Continued	MEEN	221-555	Cartago, Costa Rica and Texas A&M Soltis Center for Research & Education, San Isidro, Costa Rica	2,000.00		
	MEEN	225-555	Cartago, Costa Rica and Texas A&M Soltis Center for Research & Education, San Isidro, Costa Rica	2,000.00		
Geosciences	GEOS	289-All Sections	Local trip - investigating flood control features or disaster recovery in College Station area	30.00		
	ATMO	489-500	Various locations throughout the Central United States	356.00		
	GEOS	110-All Sections	Local trip - investigating flood control features or disaster recovery in College Station and Houston areas	50.00		
	GEOL	330-515	New Mexico, Arizona, Texas	606.00		
	GEOS	405-910	Storm Peak Laboratory in Steamboat CO	385.00		
Liberal Arts	ANTH	304-100	Texas, New Mexico, Arizona, Utah, Colorado	350.00		
	COMM	257-All Sections	Rothko Chapel and Menil Collection	50.00		
	COMM	338-500	Johannesburg, Kruger, and Cape Town, South Africa	293.36		
	COMM	434-500	Costa Rica: San Jose, La Fortuna, Ciudad Quesada, Quepos, Sarchi	197.23		
	INTS	285-520	Berlin		2,200.00	2,300.00
	INTS	285-521	Istanbul, Turkey		2,310.00	2,510.00
	PERF	454-All Sections	New York, NY	1,750.00		
	POLS	231-401	Washington, DC		600.00	850.00
	RELS	257-All Sections	Rothko Chapel and Menil Collection	50.00		
	RELS	312-All Sections	Rothko Chapel and Menil Collection	50.00		
Science	BIOL	440-All Sections	Marine Science Institute, Port Aransas, Texas		100.00	150.00
	SCEN	289-510	Paris, France	3,070.00		
School of Law	LAW	7830-602	Channel Islands	3,500.00		
	LAW	7830-603	Mexico	2,000.00		
<b><u>Study Abroad Fees</u></b>						
GEOS	ATMO	370	Indonesia	10,500.00		
ENGR	CVEN	349	France	7,000.00		
	ENGR	482	Qatar	7,000.00		
	PETE	355	Qatar	7,000.00		

**TEXAS A&M UNIVERSITY AT GALVESTON**

**Field Trip/Study Abroad Program Fees**

**FY 2020**

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees</u></b>						
Texas A&M Galveston	MARB	415-All Sections	Alaska		\$2,200.00	\$2,310.00
	MART	213-All Sections	Cameron, LA	\$75.00		
	MAST	485-405	College Station, Texas	\$250.00		
	MARS	426-All Sections	Galveston		\$90.10	\$130.00
	MARS	460-All Sections	Galveston		\$315.00	\$100.00
	MARS	306-All Sections	Galveston		\$315.00	\$50.00
	1900	659-All Sections	Curacao	\$1,800.00		
<b><u>Study Abroad Fees</u></b>						
Texas A&M Galveston	MARB	370	Argentina	\$7,000.00		

**TEXAS A&M UNIVERSITY-COMMERCE**

**Field Trip/Study Abroad Program Fees**

**FY 2020**

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees</u></b>						
Counseling	COUN	497/597	Atlanta, GA	\$500.00		
<b><u>Study Abroad Fees</u></b>						
Political Science	PSCI	497/597	Argentina	\$1,325.00		

# TEXAS A&M UNIVERSITY - CORPUS CHRISTI

## Field Trip/Study Abroad Program Fees

FY 2020

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees</u></b>						
College of Science & Engineering	BIOL	3414	Various		\$76.00	\$0.00
	BIOL	3428	Various		\$50.00	\$10.00
	BIOL	4319	Various	\$57.39		
	BIOL	4353	Gulf of Mexico	\$570.00		
	BIOL	4547	Various	\$528.00		
	BIOL	4590	Various		\$110.00	\$86.00
	BIOL	5430	Gulf of Mexico		\$170.00	\$120.00
	BIOL	5590	Various	\$57.39		
	FAMA	5329	Various		\$110.00	\$86.00
	MARB	6353	Gulf of Mexico	\$570.00		
	MARB	6430	Gulf of Mexico		\$170.00	\$120.00
<b><u>Study Abroad Fees</u></b>						
College of Science & Engineering	Various	Various	Belize		\$4,734.76	\$4,839.79
	GEOL	4650	Mexico	\$2,562.78		
College of Nursing & Health Sciences	NURS	4660	Costa Rica		\$2,091.74	\$2,362.30
College of Liberal Arts	Various	Various	Scotland	\$2,500.00		

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
**Field Trip/Study Abroad Program Fees**  
**FY 2020**

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Study Abroad Fees</u></b>						
Communications Sciences & Disorders	CSDO	5330	Belize		\$3,050.00	\$3,000.00

**WEST TEXAS A&M UNIVERSITY**  
**Field Trip/Study Abroad Program Fees**  
**FY 2020**

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Field Trip Fees</u></b>						
Communication	COMM	4300	South Africa		\$4,377.00	\$3,870.00
	MCOM	4300	South Africa		\$4,377.00	\$3,870.00



**TEXAS A&M HEALTH SCIENCE CENTER**

**Field Trip/Study Abroad Program Fees**

**FY 2020**

Department	Course	Course #	Destination	New Fee	Increased (Decreased) Fee	
					From	To
<b><u>Study Abroad Fees</u></b>						
Study Abroad - Costa Rica	PHLT	489	Cost Rica (Fall 2019)		\$2,832.10	\$3,783.26

**THE TEXAS A&M UNIVERSITY SYSTEM**  
Field Trip/Study Abroad Program Fees  
FY 2020

**The following System Members submitted no new or amended Field Trip/Study Abroad Program Fees:**

Prairie View A&M University  
Texas A&M University-Central Texas  
Texas A&M University-San Antonio  
Texas A&M University-Texarkana

## 02.03 System Administration

Revised [February 4, 2021](#) (MO -2021)  
Next Scheduled Review: February 4, 2026  
Click to view [Revision History](#).



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### Policy Summary

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Consistent with provisions of the Texas Education Code, the Board of Regents (board) of The Texas A&M University System (system) assigns responsibilities to the System Offices, under the direction of the chancellor.

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### Policy

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#### RESPONSIBILITIES OF SYSTEM OFFICES

- (1) Coordinate the activities of system members;
  - (2) Initiate, monitor, approve, and coordinate long-range planning for the system;
  - (3) Approve short-range institutional plans for operations and expenditures;
  - (4) Provide technical assistance, such as legal and financial services, to system members;
  - (5) Evaluate each system member;
  - (6) Assist system members in the achievement of performance goals; and
  - (7) Perform such other duties as may be delegated by the board.
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### Related Statutes, Policies, or Requirements

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[Tex. Educ. Code § 51.353](#)

[Tex. Educ. Code § 85.17](#)

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### Member Rule Requirements

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A rule is not required to supplement this policy.

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### Contact Office

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Office of the Chancellor  
(979) 458-6000

## 03.02 Academic Mission Statements and Program Inventory

Revised [February 4, 2021](#) (MO -2021)  
Next Scheduled Review: February 4, 2026  
Click to view [Revision History](#).



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### Policy Summary

This policy provides each academic institution of The Texas A&M University System (system) with the required review and approval process for the creation or revision of the academic institution's mission statement and program inventory.

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### Policy

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#### 1. ACADEMIC INSTITUTIONS MISSION STATEMENT AND PROGRAM INVENTORY

- 1.1 Mission Statement. Each academic institution's mission statement is a narrative description of the academic institution's general mission which is prepared by the academic institution and approved by the system Board of Regents (system board). The mission statement addresses the fundamental purpose of the academic institution with respect to its teaching, research and public service responsibility. Each academic institution's mission statement must be consistent with its program inventory and, if applicable, the academic institution's statutory mission description.
- 1.2 Program Inventory. Each academic institution's program inventory lists the academic institution's degree and certificate programs authorized by the system board and the Texas Higher Education Coordinating Board (coordinating board).

#### 2. PREPARATION, SYSTEM REVIEW AND APPROVAL

- 2.1 Each academic institution reviews the academic institution's mission statement no less frequently than the Southern Association of Colleges and Schools Commission on Colleges reaffirmation schedule. Each academic institution prepares a request to the system board for approval of a new or revised mission statement or reaffirmation of the mission statement if no changes are required.
- 2.2 Each academic institution requests authority to add new degree programs to the program inventory in accordance with System Policy *11.10, Academic Program Requests*, through the System Office of Academic Affairs to the chancellor for system review and system board approval.

- 2.3 Upon approval by the system board, a request to change the academic institution's mission statement or add a new degree program to the program inventory is submitted by the System Office of Academic Affairs to the coordinating board.
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## **Related Statutes, Policies, or Requirements**

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[19 Tex. Admin. Code Ch. 5, Subch. B,](#)

[System Policy 03.01, System Mission, Vision and Strategic Planning Process](#)

[System Policy 11.10, Academic Program Requests](#)

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## **Member Rule Requirements**

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A rule is not required to supplement this policy.

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## **Contact Office**

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System Office of Academic Affairs  
(979) 458-6072

**FACULTY DEVELOPMENT LEAVE LIST  
FY 2022  
TEXAS A&M INTERNATIONAL UNIVERSITY**

<b>Name/ Title/ Department</b>	<b>Years of Texas A&amp;M International University Tenured, Tenure- Track Service</b>	<b>Semester of Leave</b>	<b>Location and Brief Description of Leave</b>
<b>COLLEGE OF ARTS &amp; SCIENCES</b>			
Mehnaaz Momen Associate Professor Social Sciences	18	Fall 2021	Dr. Momen's leave will take place in Laredo. She will be completing a book-length manuscript tentatively entitled "Space, Memory, and Identity: Anatomy of a Border City." Based on primary data and copious interviews, the book will connect the issues of "growth, globalization, and identity by analyzing the city of Laredo in its totality." A public administration and political science specialist, Dr. Momen has already completed three chapters and has secured a publisher. With a leave for the fall 2021 semester, Dr. Momen will complete the remaining chapters of the manuscript and ready it for publication. Dr. Momen's book will benefit the university, the college, and the department by contributing to the university's reputation as a vital cultural and historical hub for research on the region that it serves and the local community in which it resides.

TEXAS A&M UNIVERSITY  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 21-02

<u>Name</u>	<u>Present Rank</u> <u>Department</u>	<u>Yrs. Towards Tenure*</u>		<u>Effective</u> <u>Date/Tenure</u>	<u>Education</u>	<u>Employment</u> <u>Towards Tenure</u>
<b>COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT</b>						
Dr. Benjamin C. Herman	Associate Professor Teaching, Learning and Culture and Biology	0	10	Upon Approval by the Board and Faculty Arrival	Ph.D. (2010) Iowa State University	Fa 2010 – Su 2015 Assistant Professor University of South Florida  Fa 2015 – Su 2017 Assistant Professor University of Missouri  Fa 2017 – Fa 2019 Associate Professor (Tenured 2017) University of Missouri  Sp 2020 Associate Professor Texas A&M University

# COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT (Continued)

Dr. Junghwan Kim	Associate Professor Educational Administration and Human Resource Development	0	6	Upon Approval by the Board and Faculty Arrival	Ph.D. (2012) The Pennsylvania State University	<p>Fa 2014 – Sp 2020 Assitant Professor University of Oklahoma</p> <p>Su 2020 – Su 2020 Associate Professor (Tenured 2020) University of Oklahoma</p> <p>Fa 2020 Associate Professor Texas A&amp;M University</p>
Dr. Jamaal R. Young	Associate Professor Teaching, Learning and Culture	0	9	Upon Approval by the Board and Faculty Arrival	Ph.D. (2011) Texas A&M University	<p>Fa 2011 – Su 2017 Assistant Professor University of North Texas</p> <p>Fa 2017 – Su 2018 Associate Professor (Tenured 2017) University of North Texas</p> <p>Fa 2018 – Fa 2019 Associate Professor (Tenured 2018) University of Iowa</p> <p>Sp 2020 Associate Professor Texas A&amp;M University</p>



## COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT (Continued)

Dr. Jemimah "Mimi" Young	Associate Professor Teaching, Learning and Culture	0	7	Upon Approval by the Board and Faculty Arrival	Ph.D. (2013) Texas A&M University	<p>Fa 2013 – Su 2018 Assistant Professor University of North Texas</p> <p>Fa 2018 – Fa 2019 Assistant Professor University of Iowa</p> <p>Sp 2020 Associate Professor Texas A&amp;M University</p>
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## COLLEGE OF ENGINEERING

Dr. Michel A. Kinsy	Associate Professor Electrical and Computer Engineering	0	6	Upon Approval by the Board and Faculty Arrival	Ph.D. (2013) Massachusetts Institute of Technology	<p>Fa 2014 – Su 2016 Assistant Professor University of Oregon</p> <p>Fa 2016 – Su 2020 Assistant Professor Boston University</p> <p>Fa 2020 Associate Professor Texas A&amp;M University</p>
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## COLLEGE OF LIBERAL ARTS

Dr. Noni K. Gaylord-Harden	Professor Psychological and Brain Sciences	0	>15	Upon Approval by the Board and Faculty Arrival	Ph.D. (2003) University of Memphis	<p>Fa 2004 – Su 2011 Assistant Professor Loyola University</p> <p>Fa 2011 – Su 2019 Associate Professor (Tenured 2011) Loyola University</p> <p>Fa 2019 – Su 2020 Professor Loyola University</p> <p>Fa 2020 Professor Texas A&amp;M University</p>
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## COLLEGE OF VETERINARY MEDICINE AND BIOMEDICAL SCIENCES

Dr. Yava L. Jones-Hall	Associate Professor Veterinary Pathobiology	1	9	Upon Approval by the Board and Faculty Arrival	Ph.D. (2011) Michigan State University	<p>Fa 2010 – Su 2017 Assistant Professor Purdue University</p> <p>Fa 2017 – Sp 2019 Associate Professor (Tenured 2017) Purdue University</p> <p>Su 2019 Associate Professor Texas A&amp;M University</p>
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\* Each university determines, through a review process, the number of years each faculty member will be awarded tenure based on his/her dossier.

**FACULTY DEVELOPMENT LEAVE LIST**  
**FY 2022**  
**TEXAS A&M UNIVERSITY**

<b>Name/ Title/ Department</b>	<b>Years of Texas A&amp;M Tenured, Tenure— Track Service</b>	<b>Semester of Leave</b>	<b>Location and Brief Description of Leave</b>
<b>BUSH SCHOOL OF GOVERNMENT AND PUBLIC SERVICE</b>			
Jessica Gottlieb Associate Professor International Affairs	7	Fall 2021 – Spring 2022	Dr. Gottlieb’s leave will take place in College Station, Texas, and Senegal, West Africa. In College Station, she will finish writing her book manuscript on transitions to programmatic politics in low-income democracies. In Senegal, she will conduct necessary field research to complete the book, including surveys and interviews with politicians, bureaucrats, and business leaders. The book will mark the culmination of Dr. Gottlieb’s second major research stream on the relationship between state capacity and democratic accountability in developing countries and make a major contribution to the field of comparative politics. This leave will grow opportunities for international experiences for Bush School students, and is significant in that it will provide international exposure to some of the strategic incentives around investments in state capacity that have policy implications of their own.

COLLEGE OF AGRICULTURE AND LIFE SCIENCES			
Muthukumar Bagavathiannan Associate Professor Soil and Crop Sciences	6	Spring 2022	Dr. Bagavathiannan's leave will take place at four different institutions: Kenyatta University, Kenya, The International Rice Research Institute, Philippines Sydney, The University of Sydney, Australia, and Cornell University, Ithaca, New York. These visits will allow Dr. Bagavathiannan to acquire and expand expertise and professional connections regarding international research and outreach for improving global food security. He will author/co-author four review papers, initiate three collaborative experiments, and outline one grant proposal. Benefits to Texas A&M include providing state-of-the-art-instruction to students on advanced weed management technologies, acquisition of better national and international funding, collaborative publications, improved global visibility, and expanded international impact.
Claudio Casola Associate Professor Ecology and Conservation Biology	6	Spring 2022	Dr. Casola's leave will take place in College Station, Texas, and in Pisa, Italy. Research priorities will focus on producing multiple high-impact scientific articles on gene evolution and its role in agriculture and biodiversity. He will also seek opportunities to network with Italian colleagues and develop a study abroad course on gene evolution to be taught in Italy. Benefits for the Department of Ecology and Conservation Biology, the College of Agriculture and Life Sciences and Texas A&M include new opportunities for funding acquisition, international recognition and increased student international experiences.
Youjun Deng Associate Professor Soil and Crop Sciences	13	Spring 2022	Dr. Deng's leave will take place at the Akademia Górniczo-Hutnicza University of Science and Technology, the Institute of Geological Sciences, and the Polish Academy of Sciences, Krakow, Poland. He will work with collaborators to expand experimental and computational chemistry methods in studying detoxifying microbial toxins with clays. He will offer lectures on quantitative analysis of clay minerals. The leave will expand innovative research tools and develop new ideas on selecting, synthesizing, and modifying clays to detoxify microbial toxins. This attention to progress will help to sustain the front-runner status Texas A&M holds for tackling the world-wide threats of microbial toxins.
Kim E. Dooley Professor Agricultural Leadership, Education, and Communications	23	Fall 2021	Dr. Dooley's leave will take place in Thessaloniki, Greece, as part of the Fulbright–Shuman European Union Affairs program. An evaluation framework was recently developed with colleagues in Agriculture and Life Sciences and the School of Public Health as a translational collaboration (bench to community) innovation in advancing human health through agriculture. Dr. Dooley will test this framework to measure the adoption of agroecology with European Union partners. Agroecology applies ecological processes to agricultural production systems to strengthen sustainability. This leave will benefit Texas A&M University with advanced approaches to train students and junior faculty on impact evaluation research.

<b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES (Continued)</b>			
Gabriel L. Hamer Associate Professor Entomology	5	Spring 2022	Dr. Hamer's leave will take place at the Center for Biotechnology Studies and the Department of Biochemistry and Microbiology at the Universidad del Valle de Guatemala. During the leave, Dr. Hamer will conduct field and lab work, train students, prepare proposals, and provide a research seminar. His research program studying vector-borne diseases has built a strong foundation focusing on insect vectors of disease in the U.S. His ability to compete for external funding will improve by building research capacity in other countries endemic for vector-borne diseases.
A. Michelle Lawing Associate Professor Ecology and Conservation Biology	6	Spring 2022	Dr. Lawing's leave will take place in College Station, Texas, and Tuscany, Italy, where she will lead a synthetic review to address the critical challenge of predicting biotic responses to environmental change, write an article and programming tutorial for modeling geographic ranges through time, and lead an international trip for data collection and new curriculum development. These activities will result in products that raise the national and international profile of Dr. Lawing's research program and provide scaffolding for others to apply her methodology. Activities benefit Texas A&M by providing new international linkages and stronger positioning for increased federal funding.
A. Paul Schwab Professor Soil and Crop Sciences	8	Fall 2021	Dr. Schwab's leave will take place in the Astromaterials Research and Exploration Science Division at Johnson Space Center in Houston, Texas. Dr. Schwab will be working with Dr. Douglas Ming, Chief Scientist for Exploration at NASA, in a mutually beneficial project to develop new methods for characterizing surface chemistry and oxidation/reduction reactions of soils on Mars. The leave will benefit Dr. Schwab by expanding the analytical techniques at his disposal and providing new opportunities for his graduate students. Advantages for the Soil and Crop Sciences Department, the College of Agriculture and Life Sciences and Texas A&M include new avenues of funding and new collaborations.
C. Scott Shafer Professor Recreation, Park, and Tourism Sciences	24	Fall 2021 – Spring 2022	Dr. Shafer's leave will take place in Tyler, Texas, with MHS Planning and Design and New York City with The Project for Public Spaces. Existing survey data will be analyzed and site visits made to examine public space planning and design. The research priority will be to collaborate with practitioners at MHS Planning and Design and The Project for Public Spaces on manuscripts for peer-reviewed publication. The teaching priority will be to develop course materials for use in teaching graduate and undergraduate courses. Impacts will include new research collaborations, publications and educational materials.

<b>COLLEGE OF AGRICULTURE AND LIFE SCIENCES (Continued)</b>			
Libo Shan Professor Biochemistry and Biophysics	11	Spring 2022	Dr. Shan's leave will take place in Portugal at the Instituto Gulbenkian de Ciência. Dr. Shan will gain genetic, biochemical and metabolomic expertise in sugar profiling and energy signaling in plants. While learning these novel techniques, Dr. Shan will quantify various sugar and metabolite components in a series of plant defense mutants she has generated at Texas A&M. She will incorporate this new knowledge into her teaching program and integrate metabolomics and energy signaling into her successful research program on plant defense signaling, thereby, further leveraging her excellence in research and competitiveness in grant applications.
Vijay P. Singh Distinguished and Regents Professor Biological and Agricultural Engineering	14	Fall 2021	Dr. Singh's leave will take place at the Indian Institute of Technology and National Institute of Hydrology, both located in Roorkee, India. These are India's premier institutes for hydrology and water resource research. Dr. Singh will collaborate with scientists and faculty on modeling of simultaneous occurrences of natural disasters, such as extreme winds and rains, and heat waves and drought, which seem to be occurring more frequently, perhaps because of climate change. The collaboration will lead to joint publications. The benefits for the College of Agriculture and Life Sciences and Texas A&M include opening new opportunities for institutional research collaboration, student exchange, and developing joint research projects.
<b>COLLEGE OF ARCHITECTURE</b>			
Cecilia H. Giusti Associate Professor Landscape Architecture and Urban Planning	15	Fall 2021 – Spring 2022	Dr. Giusti's leave will take place in Texas at the University of Texas at Austin with occasional travel to Brazil, Guatemala, Peru, Chile and Argentina. She proposes two projects: 1) work on a book on informal markets based on her research on Guatemala, the border area and in Latin America 2) reflect on her work as Associate Dean for Outreach and Diversity, leading innovative initiatives to create an inclusive campus through learning experiences and creative works. She has held an administrative position for seven years and needs time to advance her research. This will benefit her academic profile and will have a direct impact on her teaching and her research.
Dawn Jourdan Professor Landscape Architecture and Urban Planning	4	Fall 2021	Dr. Jourdan's leave will take place in New York City, New York. Dr. Jourdan will work with the All Star Project, Inc. team to learn their performance methodology as it relates to their program: Conversation Cops and Kids. The benefits of this program are threefold: first, this provides an opportunity for Dr. Jourdan to engage in a new line of research that brings together arts and community development with young people; secondly, Dr. Jourdan has proposed to create a new course entitled Performing Democracy; and lastly, this research is important to the institutional conversation about race.

COLLEGE OF ENGINEERING			
Thomas K. Ferris Associate Professor Industrial and Systems Engineering	9	Fall 2021 – Spring 2022	Dr. Ferris' leave will take place in Warren, Michigan, at the U.S. Army Combat Capabilities Development Command Ground Vehicle Systems Center. He will collaborate with a diverse group of scientists and engineers through the Crew Optimization and Augmentation Technologies Program to design and conduct experimental evaluations of human interface technologies for military ground vehicles. Ground Vehicle Systems Center and Crew Optimization and Augmentation Technologies offer the research infrastructure and project opportunity for Dr. Ferris to advance his research in human cognitive workload assessment via physiological and performance indicators. This opportunity builds on existing Crew Optimization and Augmentation Technologies collaborative research and aligns with Texas A&M partnership initiatives with U.S. Army Futures Command.
Akhilesh K. Gaharwar Associate Professor Biomedical Engineering	7	Spring 2022	Dr. Gaharwar's leave will take place at the Terasaki Institute in Los Angeles, California, and the University of Southampton in Southampton, United Kingdom. He will utilize this opportunity to enhance his skills in personalized medicine, biomedical innovation and business development, which can potentially lead to a Center for Personalized Medicine at Texas A&M. This international and multidisciplinary collaboration will allow him to broaden the applications of his biomaterials technologies and foster new research collaborations, which will further strengthen his research capability, elevate the impact of his research, and generate new course contents.
Stefan Hurlebaus Professor Civil Engineering	15	Fall 2021 – Spring 2022	Dr. Hurlebaus' leave will take place in College Station, Texas, to write a textbook entitled "Smart Structures". The textbook will be unique, illuminating an emerging topic. Dr. Hurlebaus will also complete several publications based on three recent research projects and collaborate with others to advance his scholarship in several important areas. These activities are very important to bring national recognition to his research program, enabling him to explore multidisciplinary research opportunities, establish future research directions, complement his classroom teaching, and provide positive exposure for Texas A&M, the college and department.
Roland Kaunas Associate Professor Biomedical Engineering	15	Fall 2021	Dr. Kaunas' leave will take place at the University of Minnesota, Minneapolis, Minnesota, working on several challenging scientific issues. He will apply his technologies used for biofabrication of bone grafts from bone stem cells to the cardiac stem cell cultures. He will also spend time at the Mayo Clinic in Rochester, Minnesota, to explore collaborative projects that he would return the following summer to complete. Dr. Kaunas will incorporate these techniques to significantly boost his research program and his courses at Texas A&M. The collaboration will help strengthen the international reputation of the Biomedical Engineering Department and Texas A&M.

<b>COLLEGE OF ENGINEERING (Continued)</b>			
Zenon Medina-Cetina Associate Professor Civil Engineering	12	Fall 2021 – Spring 2022	Dr. Medina-Cetina's leave will take place at Texas A&M, College Station, Texas. The purpose of Dr. Medina-Cetina's leave is to focus on the leading of three multidisciplinary and multinational projects, and on the completion of reports and journal papers of these and other projects. The main benefits and impacts of Dr. Medina-Cetina's leave include the sustainability of research infrastructure and teams, and the dissemination of research findings on Bayesian risk assessment and management of social, economic, and environmental impacts of COVID-19 on U.S. supply chains, and of climate variability in the Gulf of Mexico and in the Arctic.
Krzysztof A. Michalski Associate Professor Electrical and Computer Engineering	33	Fall 2021 – Spring 2022	Dr. Michalski's leave will take place in College Station, Texas. The purpose of the leave is to write and submit for publication a research monograph, which will be accomplished over a two-semester period. This book will deal with the problem of an antenna radiating above a half-space medium, with applications to some new and emerging technologies. The book will be a valuable resource to researchers, educators, and to generations of students to come. It will bring recognition and enhanced visibility to Dr. Michalski's department and college and to Texas A&M.
Scott A. Socolofsky Professor Civil Engineering	17	Fall 2021 – Spring 2022	Dr. Socolofsky's leave will take place in College Station, Texas, with travel to federal research sponsors and collaborators nationally located in Washington, D.C., Vicksburg, Mississippi, and the Woods Hole Oceanographic Institution in Falmouth, Massachusetts. Dr. Socolofsky will expand his research portfolio into new, center-level grants on ocean mixing and will complete an invited textbook on Mixing and Transport in the Environment. This leave benefits research and teaching through expanded research opportunities and a new textbook and benefits the College of Engineering and Texas A&M by increasing Dr. Socolofsky's leadership, recognition, and scholarly productivity in environmental hydraulics. The impact is expected to be a new, long-term research agenda solving problems related to coastal resiliency.
Alvin T. Yeh Associate Professor Biomedical Engineering	17	Fall 2021	Dr. Yeh's leave will take place in College Station, Texas, and Houston, Texas. Dr. Yeh will spend his leave developing a new research area in genomic imaging. He will work remotely with collaborators at the University of Houston and at the University of Southampton, England. Dr. Yeh will devise a new experimental approach toward understanding gene regulation and its misregulation that leads to disease. This new approach will use and further develop modern approaches in gene editing technologies and super-resolution microscopy. Advances in these scientific and engineering fields will enhance research and teaching at Texas A&M.



<b>COLLEGE OF GEOSCIENCES</b>			
Jessica N. Fitzsimmons Associate Professor Oceanography	5	Fall 2021 – Spring 2022	Dr. Fitzsimmons' leave will take place partly in College Station, Texas, and partly at the Woods Hole Oceanographic Institution in Falmouth, Massachusetts, and the University of Minnesota. Dr. Fitzsimmons leave is to write two high-profile synthesis papers in her niche fields of expertise – hydrothermal metal chemistry and the unique role of colloidal metals in biogeochemical cycles, which will increase the reputation and visibility of Texas A&M's Oceanography Department. Additionally, she will work with collaborators in Minnesota to develop and publish the first electron microscopy images for marine colloidal metals ever produced; she will also bring these methods back to Texas A&M, elevating her future funded projects.
Courtney Schumacher Professor Atmospheric Sciences	17	Spring 2022	Dr. Schumacher's leave will take place in the Department of Mathematics and Statistics at the University of Victoria (UVIC) in Victoria, British Columbia, Canada. She will collaborate with Dr. Boualem Khouider, a mathematician at UVIC who specializes in geophysical applications, to implement and assess a new parameterization for global climate models meant to better represent large storms and their associated extreme rainfall and other impacts. Besides tackling a problem that has been ignored by climate models for decades, the leave will enhance interdisciplinary collaborations and knowledge for Dr. Schumacher and her students and contribute to the international research reputation of Texas A&M.
<b>COLLEGE OF LIBERAL ARTS</b>			
Yonghong An Associate Professor Economics	6	Spring 2022	Dr. An's leave will take place in Tucson, Arizona. He will work on a major research project studying the market for academic journals and its impact on knowledge dissemination. He will work with his collaborator on data collection, empirical analysis, and communications with industry experts and peer scholars. Research conducted during the leave will produce high-quality journal articles that will bring international recognition in academic communities and increase the visibility and reputation of the Economics Department and Texas A&M. The research should produce teaching and research benefits at both the undergraduate and graduate levels.
Terry H. Anderson Professor History	41	Fall 2021	Dr. Anderson's leave will take place in College Station, Texas. He is writing a history monograph of the United States during 1990s, one that will examine themes, events, and people who had an impact on the United States and changed the contour of American history. He has published six books, three with Oxford University Press, who is interested in this study. Publication will enhance the status of the department, college and university. The leave will also benefit his scholarship and teaching.

COLLEGE OF LIBERAL ARTS (Continued)			
Andrew C. Barr Associate Professor Economics	5	Fall 2021 – Spring 2022	Dr. Barr's leave will take place at Dartmouth College in Hanover, New Hampshire. He will immerse himself in the research environment and deepen an ongoing collaboration with Dr. Bruce Sacerdote, at Dartmouth, across two areas: (1) the effects of a massive increase in veteran education benefits on students and the schools that they attend, and (2) the effects of identity theft. Both projects will enhance Dr. Barr's scholarly reputation and have the potential to influence policy, thereby drawing positive attention to Texas A&M. The leave will also result in increased access to unique data and funding that will support graduate student success.
José L. Bermúdez Professor Philosophy and Humanities	10	Spring 2022	Dr. Bermúdez's leave will take place in College Station, Texas. He will complete his book " <i>A Guidebook to Aristotle's De Anima</i> ," which is under contract to Oxford University Press. The book has two overarching aims. The first is to develop an understanding of <i>De Anima</i> (On the Soul) in its own context. The second is to show the rich possibilities for dialog between Aristotle's theories in <i>De Anima</i> and contemporary discussion in the philosophy of mind and metaphysics. Work on the book will enhance Dr. Bermúdez's teaching, including his upper-level and graduate courses on Classical Philosophy.
Carlos A. Bolaños-Guzmán Associate Professor Psychological and Brain Sciences	4	Fall 2021	Dr. Bolaños-Guzmán's leave will take place at the University of Texas at Arlington in Arlington, Texas, and Mount Sinai School of Medicine in New York City, New York. He will be trained in neurobiological methods to assess sex differences and collect electrophysiology/gene transfer data using animal models. This leave will benefit his research program by vastly improving and increasing the prospects for additional federal funding, elevating student research training opportunities, and increasing scholarly productivity. Expected outcome/impact is the submission of new research grant proposal to the National Institute on Drug Abuse, which will benefit his department, college, and Texas A&M when funded.
Eduardo Espina Professor Hispanic Studies	33	Spring 2022	Dr. Espina's leave will take place in Asuncion, Paraguay. While there, he will research and write a book on modern Paraguayan poetry. Given that there are no books on this subject, this leave will be beneficial on various levels. At the departmental level, it will benefit the students who regularly take his poetry classes, since the content of the investigation will be the basis of future syllabi. In addition, this book will have an impact on the academic community and will improve the national and international visibility of the department, the college, and the university.

<b>COLLEGE OF LIBERAL ARTS (Continued)</b>			
Melanie C. Hawthorne Professor International Studies	33	Fall 2021 – Spring 2022	Dr. Hawthorne's leave will take place in Austin, Texas, and in College Station, Texas, where she will complete a scholarly monograph, the first biography in English of the Anglo-French turn-of-the-century author Renée Vivien. While previous critics have emphasized Vivien's poetry and her debt to Hellenism, this work, based on extensive scholarly research, will explore the Asian influences on Vivien's work, particularly her prose. These activities will enhance Dr. Hawthorne's research reputation, highlight Texas A&M as a leader in innovative humanities and gender research, and make materials available for graduate and undergraduate classroom use.
Paul M. Kellstedt Professor Political Science	17	Fall 2021	Dr. Kellstedt's leave will take place in College Station, Texas. With two Texas A&M graduate students, he will analyze decades of open-ended survey data about what Americans like and dislike about the Republican and Democratic parties. Findings will shed light on partisan polarization in the U.S., focusing on what citizens reveal, in their own words, about their shifting impressions of both parties. The leave will involve analysis of these responses using "big data" text-analysis, and writing journal articles. The leave will speed the process of working with these data and ensure rapid publication of results, which will benefit Texas A&M.
Chaitanya Lakkimsetti Associate Professor Sociology	6	Spring 2022	Dr. Lakkimsetti's leave will take place in India conducting ethnographic research for her second book project. She will advance her research and teaching program in feminist approaches to study of religion, sexuality and citizenship in contemporary South Asia. Benefits include completing research and drafting a proposal as well as two chapters for a book manuscript on devotional practices and sexuality in India. Additionally, the leave will allow Dr. Lakkimesetti to complete a journal article to advance scholarly debates on the intersections of religion, gender and sexuality, as well as, revise graduate and undergraduate courses on feminist approaches to religion and sexuality. Expected impacts include a book that will make significant contributions to the interdisciplinary fields of comparative religious studies and sexuality studies and the development of a unique course on gender and religion at Texas A&M.

<b>COLLEGE OF LIBERAL ARTS (Continued)</b>			
Britt Mize Associate Professor English	14	Spring 2022	Dr. Mize's leave will take place in a series of libraries in the United States and abroad including the University of Rochester, New York, Princeton University, New Jersey, Columbia University, New York, The University of Texas at Austin, Texas, and especially the British Library, London, where he will examine rare materials in order to produce entries for the Beowulf's Afterlives Bibliographic Database, a major scholarly project of both academic and public interest. The finished database will document every version or adaptation of the epic Beowulf between 1705 and 2020, including translations, films, novels, and other genres. The database's Pilot Version (about 1/4 of the eventual full contents) already contributes to both research and teaching at Texas A&M and beyond, and the completed version will constitute a major research accomplishment.
Heili Pals Associate Professor Sociology	7	Fall 2021	Dr. Pals' leave will take place at the Institute of Social Studies at Tartu University, in Tartu, Estonia. Using the newest Estonian longitudinal "Paths of a Generation" data, she will extend her previous innovative research about positive impacts of adolescent school deviance on the life-course in a rapidly changing society. The benefits and impacts include: 1) completion of two journal articles; 2) improvements in maintenance and analysis of Texas A&M's Kaplan Longitudinal and Multigenerational Study based on expertise gleaned from the Center of Estonian Longitudinal Studies; and, 3) reinforcing the connection between Texas A&M and Tartu University for student and faculty exchanges.
Harland Prechel Professor Sociology	29	Spring 2022	Dr. Prechel's leave will take place in College Station, Texas, and virtually (if COVID-19 travel restrictions are lifted, this leave would be in person) at Cornell University, Ithaca, New York; Brown University, Providence, Rhode Island; and at the Climate Social Science Network, headquartered at Brown University. Leave activities include collecting and compiling data, writing a grant proposal, and collaborating with colleagues. Research benefits and expected impacts include increased knowledge of the field, a multi-year data set to examine greenhouse gas emissions, publications, and greater visibility in the field. Teaching benefits and impacts include incorporating newly acquired knowledge into Dr. Prechel's courses and training undergraduate and graduate students for employment in Texas and elsewhere. Benefits to the department, college, and university include creating new knowledge, communicating new knowledge in prestigious venues, and excelling in undergraduate and graduate education.

COLLEGE OF LIBERAL ARTS (Continued)			
Linda Radzik Professor Philosophy and Humanities	23	Spring 2022	Dr. Radzik's leave will take place in either College Station, Texas, or Tuebingen, Germany. She will develop a series of essays on how privacy both limits and licenses the practices by which people hold one accountable for wrongdoing. The research will yield three journal articles, enable her to improve an existing graduate course, and enhance her scholarly reputation and that of the Department of Philosophy and Humanities. Travel to Germany will enable her to maintain connections with international colleagues.
Martin P. Regan Associate Professor Performance Studies	13	Fall 2021 – Spring 2022	Dr. Regan's leave will take place in Tokyo, Japan, while in residence as a Fulbright Scholar at the Institute of Contemporary Japanese Music at Sensoku Gakuen College of Music. Activities will include conducting library/archival and ethnographic research, conferring with specialists in the field, teaching courses in his area of expertise, and completing a monograph focused on Japanese performing arts from the seventh-century to the present day. The resulting monograph will deepen Dr. Regan's knowledge and expand his expertise in Japanese performing arts, bring increased visibility to Texas A&M, and will benefit his students through integration of his research findings into the classroom.
Jeffrey W. Winking Associate Professor Anthropology	12	Spring 2022	Dr. Winking's leave will take place in College Station, Texas, and in a rural community in Nicaragua. During his leave, he will conduct research exploring models of human cooperation by observing community members as they construct a schoolhouse for their village. This research is funded by the National Science Foundation and the John Templeton Foundation, allowing the research team to provide all of the necessary construction materials to the community. This novel approach will shed light on long-debated questions by balancing the benefits of experimental and observational designs and place the college and university at the forefront on this type of research.
Gabriela C. Zapata Associate Professor Hispanic Studies	4	Fall 2021	Dr. Zapata's leave will take place in College Station, Texas, where she will complete a book manuscript under contract. The volume examines the theoretical, research, and practice connections between the multiliteracies framework " <i>Learning by Design</i> " and second language teaching. This work will cement Dr. Zapata's existing research in this area, and her role as a leader in multiliteracies-based second language education. The content incorporates study findings and practices developed at Texas A&M, with participation of graduate and undergraduate students in Hispanic Studies and other Liberal Arts units, which will place the college and university at the forefront of second language research and pedagogy.

COLLEGE OF SCIENCE			
Kevin Burgess Professor Chemistry	28	Spring 2022	Dr Burgess' leave will take place in Malaysia with visits to Singapore and Thailand. Activities include: (1) strengthen existing research collaborations, expanding interests beyond chemistry into cancer research; (2) refine a graduate short-course; and, (3) recruit graduate students to Texas A&M. Benefits include collaborations useful for experiments that are hard to establish in Texas A&M Chemistry. The department and college will benefit from selected research students, and Texas A&M teaching will benefit from the optimized course. Expected impacts are that a U.S. Fulbright Scholar's Award application has been submitted for the proposed visit; if successful, this would be prestigious for the University.
Tamás Erdélyi Professor Mathematics	25	Spring 2022	Dr. Erdélyi's leave will take place in the Renyi Institute of Mathematics and the Eotvos Lorand University in Budapest, Hungary. Dr. Erdélyi wishes to make progress in his research and submit his results to prestigious mathematics journals finding out whether or not flat skew-reciprocal Littlewood polynomial exist, whether or not flat from below Newman polynomials exist, and whether or not ultraflat Littlewood polynomial exist. It would be very interesting to see whether or not the Mahler measure in the L1 norm of a Littlewood polynomial can be asymptotically as large as its L2 norm. Dr. Erdélyi wishes to have short visits to other mathematical centers in Europe to meet excellent experts working on problems close to his research interests. This will bring national credit to Texas A&M.
Rostislav Grigorchuk Distinguished Professor Mathematics	18	Fall 2021	Dr. Grigorchuk's leave will take place in Bielefeld (Germany) as the recipient of the Humboldt Research Award for 2020, and the University of Geneva (Switzerland), and Bernoulli Center in Swiss Federal Institute of Technology (Lausanne, Switzerland). During the leave he will finish two major joint projects with Fellow of Hagler Institute for Advanced Study Professor M. Lyubich. Dr. Grigorchuk will also visit the University of Geneva (Switzerland), and Bernoulli Center in Swiss Federal Institute of Technology, Lausanne, to deliver the prestigious Bernoulli Lecture. The results of his research will be included in the graduate courses at Texas A&M, and reported at seminars of the Department of Mathematics and international conferences.
Bani K. Mallick University Distinguished Professor Statistics	22	Spring 2022	Dr. Mallick's leave will take place in University of California (UCLA), Los Angeles, Biostatistics Department and the Florida State University (FSU), Tallahassee, Department of Statistics. At UCLA he will work with Professor Sudipto Banerjee on big data Spatio-temporal data analysis. At FSU he will work with Dr. Debajyoti Sinha on BIG Survival data analysis with application in medicine and cancer. Benefits include writing a research proposal for the National Science Foundation Institute grant, obtaining new data and ideas for students and teaching, and additional funding to his department and college.

COLLEGE OF SCIENCE (Continued)			
Dan Melconian Professor Physics and Astronomy	13	Spring 2022	Dr. Melconian's leave will take place in Vancouver, British Columbia, Canada, where Canada's National Laboratory for subatomic physics, TRIUMF, is located. The purpose is to develop the research program Dr. Melconian and his team are pursuing within the TRIUMF Neutral Atom Trap collaboration. A graduate student working with a research scientist and Dr. Melconian are developing new detectors at Texas A&M for the radioactive $\beta$ -decay experiments being studied to test the standard model of particle physics. Dr. Melconian and members of his group will travel to TRIUMF to install, characterize and commission these detectors, enhancing international ties between Texas A&M and TRIUMF.
Grigoris Paouris Professor Mathematics	12	Fall 2021 – Spring 2022	Dr. Paouris' leave will take place in Princeton University, New Jersey, and in Queen Mary University of London, U.K. Dr. Paouris has ongoing collaborations with faculty members of Princeton University and he is planning to initiate some new ones in the field of high dimensional probability, metric geometry and its applications to theoretical computer science and complexity. Dr. Paouris is recently interested in the field of probability and various applications and Queen Mary University of London is the ideal place to enhance his skills in these directions.
Casey J. Papovich Professor Physics and Astronomy	12	Spring 2022	Dr. Papovich's leave will take place at the University of California, San Diego. Dr. Papovich will work with resident experts to develop new analysis techniques and ideas to apply to forthcoming datasets expected from the James Webb Space Telescope. Dr. Papovich will then study physical properties of the most distant galaxies (including potential "first galaxies") identified by the James Webb Space Telescope. The primary outcome will be high profile publications from James Webb Space Telescope data, benefiting Texas A&M directly. Dr. Papovich will transfer this new knowledge to students, providing a direct benefit to his research students and classroom teaching activities at Texas A&M.
Ralf Rapp Professor Physics and Astronomy	17	Fall 2021	Doctor Rapp's leave will take place in Darmstadt, Germany, and College Station, Texas. He will collaborate on theoretical research on hot nuclear matter related to experiments at the Facility for Anti-proton and Ion Research, currently under construction at Darmstadt. These activities will be of high benefit to his research program and to Texas A&M's recognition in this field. In College Station, Dr. Rapp will focus on his grant renewal proposal to the National Science Foundation (NSF). NSF funding has been pivotal to his successful research at Texas A&M for 16 years, and is critical to support his students and maintain scientific leadership.

<b>COLLEGE OF SCIENCE (Continued)</b>			
Frank M. Raushel Distinguished Professor Chemistry	40	Fall 2021 – Spring 2022	Dr. Raushel's leave will take place at the University of Regensburg (UR), Germany. He will engage with the laboratory of Professor Reinhard Sterner from the Institute of Biophysics and Physical Biochemistry at the UR to investigate the molecular origins of enzyme evolution, the biophysical basis for allosteric control of multi-enzyme complexes, and the development of novel methods for the redesign of enzyme active sites. These efforts will significantly enhance the research program in these areas at Texas A&M and will facilitate the exchange of graduate students and postdoctoral associates.
Louis E. Strigari Associate Professor Physics and Astronomy	6	Fall 2021	Dr. Strigari's leave will take place primarily at Durham University, United Kingdom. Dr. Strigari's research focuses on understanding the properties of dark matter and neutrinos using terrestrial and astrophysical sources. This leave will give him an opportunity to strengthen his research program in the field of cosmological simulations of dark matter properties. Some of his students are currently working on this topic for their thesis work. As a result of these visits, he will be in position to expand upon his federal funding profile and seek new avenues of research funding for his group at Texas A&M.
Hong-Cai J. Zhou Professor Chemistry	12	Spring 2022	Dr. Zhou's leave will take place in the Institute of Organometallic Compounds of the Italian National Research Council (ICCOM-CNR) in Firenze, Italy. He will collaborate with Dr. Andrea Rossin at the ICCOM-CNR on research in an emerging field, metal–organic frameworks. He also plans to visit five top metal-organic frameworks research laboratories in Europe while organizing a new themed issue for the <i>Royal Society of Chemistry Journal</i> , <i>Chemical Society Reviews</i> , a top journal with an impact factor of 38. The leave will significantly advance his research and teaching, which are in-line with the department, college, and university strategic goals.
<b>COLLEGE OF VETERINARY MEDICINE AND BIOMEDICAL SCIENCES</b>			
Sarah A. Hamer Associate Professor Veterinary Integrative Biosciences	8	Spring 2022	Dr. Hamer's leave will take place at the Universidad del Valle de Guatemala where she will teach and conduct research. Dr. Hamer will immerse students in the field for high impact hands-on learning about insect vectors of disease, epidemiology, and veterinary medicine. Dr. Hamer will lead a community-based intervention study to treat household dogs with safe commercially-available systemic insecticides to reduce the abundance of insect vectors. The proposed activities will position her as a leader in vector-borne disease research while elevating Texas A&M's excellence in bi-national collaborations regarding public health.



<b>SCHOOL OF LAW</b>			
Luz E. Herrera Professor School of Law	4	Fall 2021 – Spring 2022	Luz Herrera’s leave will take place in Fort Worth, McAllen, El Paso, Texas, and San Diego, California. Her research includes interviewing legal and social service providers to develop a conceptual framework for a bi-national legal services program that includes lawyer training to serve bi-cultural communities. Professor Herrera will produce scholarship outlining the vision for a legal service delivery program that also advances her research with the American Bar Foundation. Since the Law School recruits a significant number of students from the U.S.-Mexico border region, this project can potentially have a significant impact on students’ clinical work and future career opportunities.
<b>TEXAS A&amp;M UNIVERSITY AT GALVESTON</b>			
Jay R. Rooker Regents Professor Marine Biology	22	Fall 2021	Dr. Rooker’s leave will take place in Europe and the U.S. where he will investigate the life history and population connectivity of top marine predators. He will use geochemical tracers with colleagues in Spain to expand research on the natal origin and trans-Atlantic movement of bluefin tuna. Dr. Rooker will also initiate a global investigation of the trophic position and environmental histories of billfishes, tunas, and sharks using natural tracers. Dr. Rooker’s leave will benefit Texas A&M by opening new opportunities for international research collaborations, and new skills and analytical techniques to elevate the quality of student research.
Peter J. van Hengstum Associate Professor Marine and Coastal Environmental Science	7	Spring 2022	Dr. van Hengstum’s leave will take place in the Bahamas to expand his research into extreme rainfall patterns (hurricanes, droughts, deluges) over thousands of years with the National Museum of The Bahamas. As a paleoclimatologist and National Geographic explorer, Dr. van Hengstum uses the sediment records in remote blue holes to study long-term climate change. New field sites and samples will be established during the leave that will benefit his research program, provide preliminary data for additional extramural funding, and expand undergraduate and graduate research projects. This is consistent with Texas A&M University at Galveston’s strategic focus on developing leadership on coastal resiliency.

**Mission Statements**

**Texas A&M University Mission Statement:**

Texas A&M University is dedicated to the discovery, development, communication, and application of knowledge in a wide range of academic and professional fields. Its mission of providing the highest quality undergraduate and graduate programs is inseparable from its mission of developing new understandings through research and creativity. It prepares students to assume roles in leadership, responsibility and service to society. Texas A&M assumes as its historic trust the maintenance of freedom of inquiry and an intellectual environment nurturing the human mind and spirit. It welcomes and seeks to serve persons of all racial, ethnic and geographic groups as it addresses the needs of an increasingly diverse population and a global economy. In the 21st century, Texas A&M University seeks to assume a place of preeminence among public universities while respecting its history and traditions.

**Texas A&M University at Galveston Mission Statement:**

Texas A&M Galveston is a special-purpose institution of higher education for undergraduate and graduate instruction in marine and maritime studies in science, engineering and business and for research and public service related to the general field of marine resources. The institution is under the management and control of the Board of Regents of The Texas A&M University System, with degrees offered under the name and authority of Texas A&M University at College Station.

TEXAS A&M UNIVERSITY  
REQUEST FOR APPROVAL TO NEGOTIATE  
AND EXECUTE CONTRACTS OVER \$500,000  
CONTRACT LIST NO. 21-02

University Unit	Contracting Party	Total Consideration	Contract Term	New or Renewal	Purpose of Contract/Summary of Statement of Work	Strategic Imperative
Admissions	College Advising Corps	\$1,226,252 (revenue)  <i>(\$916,502.04 to Texas A&amp;M and up to \$309,750 for education awards)</i>	1 year	Amendment	Amendment to Memorandum of Agreement (MOA) dated July 1, 2019 which provided funding to the Texas A&M Partner Program with College Advising Corps for FY2020. In FY2020 Texas A&M placed 54 advisors in underserved high schools and met other obligations with the goal of providing guidance and encouragement to high school students in navigating the college admissions process. This amendment extends the MOA for one additional year, providing funding for FY2021 for 54 advisors. If any advisors are enrolled as AmeriCorps members and complete their term of service, they will be eligible to receive an education award in the amount of \$6,095.	Approval of this agenda item will advance A&M System strategic imperatives 1, 3, and 6. Specifically, this agenda item will allow 1) all qualified students to find a place in the A&M System and have an array of pathways to pursue their ambitions and interests; 2) students to leave the A&M System as responsible and engaged citizens prepared for successful careers in an increasingly global economy; and 3) A&M System, in adhering to the high standard of excellence and growth, to display prudent financial stewardship and sustainability.

TEXAS A&M UNIVERSITY-CORPUS CHRISTI  
RECOMMENDATIONS FOR TENURE  
TENURE LIST NO. 21-02

<u>Name</u>	<u>Present Rank</u> <u>Department</u>	<u>Yrs. Towards Tenure*</u>		<u>Effective</u> <u>Date/Tenure</u>	<u>Education</u>	<u>Employment</u> <u>Towards Tenure</u>
		<u>Univ.</u>	<u>Other Inst.</u>			
<b>COLLEGE OF SCIENCE &amp; ENGINEERING</b>						
Dr. Dale E. Gawlik	Professor Life Sciences	0	12	Upon Approval by the Board and Faculty Arrival	Ph.D. (1994) Texas A&M University	Fa 2008 – Su 2013 Associate Professor (Tenured 2008) Florida Atlantic University  Fa 2013 – Su 2020 Professor Florida Atlantic University  Sp 2021 Professor Texas A&M University- Corpus Christi

\* Each university determines, through a review process, the number of years each faculty member will be awarded tenure based on his/her dossier.