

Required Reporting per SB1, Rider #7, Available University Fund, Page III-63, 85th Legislature, Regular Session

System Office Operations & System Initiatives by Fiscal Year and Method of Finance

December 1, 2018

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Activity Descriptions

The Texas A&M University System Offices:

The A&M System Offices provide leadership and certain shared services for the system institutions (as detailed below) including financial, legal, auditing, and administrative services, academic and student program coordination, and HUB reporting, and oversight of board policy implementation.

System Offices have developed incrementally, as needed, to address the needs of member institutions for additional services, and pursuant to Regents' policies.

To a greater extent than any other in Texas, the A&M System has deliberately consolidated certain essential services and functions at the System Offices to take advantage of economies of scale and to provide value-added expertise that would otherwise be too expensive to acquire and maintain by the members independently, including cash, debt and investment management; health, risk, and property insurance programs; facilities planning and construction; communications; audit and legal services.

The majority of these services are billed (assessed) to and paid for by the A&M System member institutions from a variety of funding sources that are under their control. For example, all the internal auditors and legal counsel are part of the System Offices. Other centralized services include budgeting, accounting, payroll, and data reporting; fiscal management; investment management, intergovernmental relations; facilities planning and construction; real estate management; information technology services; and risk management.

FY 2019 Available University Funding for System Offices, includes an increase to cover the elimination General Revenue appropriations for system office.

In addition, the A&M System Offices operate several system-wide activities which include:

- The debt program for the A&M System (\$4.4 billion) which, in part, is funded through the biennial General Appropriations Act via tuition revenue bond (TRB) appropriations;
- The investment programs for the A&M System (\$4.9 billion) made up of operating funds and endowed funds;
- The A&M System self-insured group health/dental program (\$352.0 million) funded from employee and employer premiums;
- The A&M System workers' compensation insurance program (\$2.5 million) funded from member assessments; and
- The A&M System property and auto insurance programs (\$2.8 million) funded from member assessments and operated for the benefit of our member institutions.

Chancellor's Research/Teaching Initiative

The objective of the Chancellor's Research/Teaching Initiative is to provide one-time funds to Texas A&M University and/or Prairie View A&M University for the recruitment and hiring of faculty members who will have a transformative impact upon the teaching and research missions of the University. It is envisioned that such candidates will markedly enhance research funding awarded to the University from federal, international, industrial, and/or foundation sources.

Funds are allocated based on the required incentives necessary to recruit the faculty members that are above and beyond what Texas A&M University or Prairie View A&M University can provide through their routine funding sources. FY 2019 marks the seventh year of the research portion of this initiative and the fourth year with regard to the teaching initiative.

IBM Supercomupter

The supercomputer project is a joint funded project between Texas A&M University and the A&M System Offices. This initiative will provide for faster than ever computing in support of a variety of scientific and medical research projects.

RELLIS Initiative

The RELLIS Initiative represents a new and unique opportunity to develop a cost effective model for higher education emphasizing collaboration among a broad base of partner institutions. The vision for the RELLIS Initiative is to create a collaborative and transparent environment for students, faculty and industry to participate in education and conduct research across institutional boundaries at a single campus location. Students will enroll at one institution but will be able to seamlessly take courses and complete credentials from any of the partner institutions. Research can be collaboratively conducted by faculty from multiple institutions and industry at a single location. The System will own the instructional facilities, allowing the space to be efficiently shared by the partners.

Institutional Financial Forecasting Model (IFFM)

Engaged the services of Huron Consulting Group to assist with the design & development, implementation, and ongoing monitoring & maintenance of an Institutional Financial Forecasting Model (IFFM) for The Texas A&M University System. This model is structured by inter-relating independent variables including student enrollment, tuition pricing, state and federal appropriations, multiple types of grants (e.g., federal, state, private), faculty and staff salaries & benefits, auxiliary enterprises (e.g., housing, parking, athletics), capital project needs, debt levels, gifts, investments and other relevant data. The model allows for TAMUS to conduct scenario analysis of these various inputs and provides detailed and summary results (reports, financial statements, etc.).

Secure Enclave

A secure enclave is a highly secure data storage environment which allows selected users the ability to move and store highly confidential data into and out of the environment.

The data coming into the environment is scanned before going in, to ensure it contains no malware. Data is protected from any and all unauthorized access. The level of protection is consistent with Department of Defense (DoD) requirements as stated under Defense Federal Acquisition Regulation Supplement (DFARS) and the National Institute for Standards and Technology (NIST) 800-171 that govern the terms being applied to relevant contracts and grants.

Regents' Grant Initiative

This is a new initiative, approved by the Board of Regents, that will help Texas A&M System students facing significant hardships to stay in school and graduate on time without incurring additional debt.

Texas A&M System leaders have identified an important gap in financial aid programs. Students who come from families with income that is too high to allow them to qualify for federal Pell Grants, but too modest to provide a cushion in case of unexpected expenses are particularly vulnerable to having their progress toward a college degree derailed. Victims of disaster, natural or otherwise, could be eligible for the grants.

The Regents' Grants will provide resident undergraduates with an additional source of one-time grant funding that can help them overcome unforeseen financial hardships.

OFFICE OF THE BOARD OF REGENTS

Staff Positions and Responsibilities

• Executive Director, Board of Regents – 1 FTE

Principal officer to the Board of Regents in the administration of the responsibilities of the Office of the Board of Regents and the principal staff officer to each member of the Board in the discharge of his or her responsibilities.

Assistant to the Board of Regents – 1 FTE

Performs administrative duties to support the Executive Director and the Board of Regents Office.

Manager, Board Office – 1 FTE

Performs management and administrative duties in support of the Board of Regents Office.

• Coordinator, Board Operations – 1 FTE

Performs administrative duties including coordinating meeting logistics/arrangements, maintaining the website and coordination of special events for Board of Regents.

• Executive Administrative Associate – 1 FTE

Performs advanced administrative duties in support of Board of Regents Office. Types, transcribes, proofreads, edits and formats minutes of the Board.

• Administrative Associate V – 1 FTE

Performs administrative duties including composing, typing and distributing memoranda and other correspondence. Answers telephone and greets visitors to the Office of the Board of Regents. Assists with special events and supervises and coordinates schedules for all student workers.

Administrative Coordinator I – 1 FTE

Performs administrative duties including composing, typing and distributing memoranda and other correspondence. Answers telephone and greets visitors to the Office of the Board of Regents.

• Student Workers

The Board Office staffs several student worker positions to assist with special events and any other administrative duties as necessary. Actual FTE count will vary depending on the actual number of hours worked by each student.

FY 2017 (Actual)

System Office Operations & System Initiatives

	FY 2017 Actual					
	System Office					
	Operations					
	(excluding Board Office	Board Office	Board of			
	& Regent Expenses)	Operations	Regent Expenses			
Estimated Beginning Balance	<u>3,421,488</u>	<u>0</u>	<u>o</u>			
AUF Allocation	<u>20,414,100</u>	<u>701,243</u>	<u>95,408</u>			
Expenses						
Salaries	12,487,650	485,190				
Longevity	175,859	10,920				
Wages	33,115	5,797				
Benefits	3,660,955	121,286				
Travel	205,005	283	12,296			
Supplies & Materials	38,513	10,756	106			
Equipment	464,272	4,254	850			
Utilities	344,272					
Telecommunications	64,992	8,832	2,963			
Fees & Services	2,195,934	45,361	79,190			
Maintenance & Repairs	528,393	8,558				
Other Miscellaneous	4,514	7	2			
Capital	26,455					
Financial Aid						
TOTAL Expenses	<u>20,229,930</u>	<u>701,243</u>	<u>95,408</u>			
Net Transfers	<u>50.950</u>	<u>0</u>	<u>0</u>			
Ending Balance	<u>3,656,607</u>	<u>0</u>	<u>0</u>			
FTEs	<u>106.92</u>	<u>6.10</u>	<u>0.00</u>			

		FY 2017 Actual		
		Special Initiative	s	
	Chancellor's	IBM	RELLIS	IFFM
	Research/Teaching Initiative	Supercomputer	Initiative	Model
Estimated Beginning Balance	<u>11,891,043</u>	<u>441,078</u>	<u>0</u>	<u>265,103</u>
AUF Allocation	<u>38,300,000</u>	<u>o</u>	2,250,000	<u>212,747</u>
Expenses Salaries Longevity Wages Benefits Travel Supplies & Materials				
Equipment Utilities Telecommunications				37,975
Fees & Services Maintenance & Repairs Other Miscellaneous			202,214	410,186 236
Capital Financial Aid		309,146		
TOTAL Expenses	<u>o</u>	<u>309.146</u>	<u>202,214</u>	<u>448,396</u>
Net Transfers	(47,333,077)	<u>0</u>	<u>0</u>	<u>0</u>
Ending Balance	<u>2,857,966</u>	<u>131,932</u>	<u>2,047,786</u>	<u>29,454</u>
FTEs				

Method of Finance: General Revenue (GR)

	FY 2017 Actual					
	System Office Operations		Speci	al Initiatives		
	(excluding Board Office	Board Office	Board of	Need Based	Endangered	
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce	
GR Appropriation	<u>0</u>	<u>0</u>	<u>0</u>	<u>763,711</u>	<u>91,875</u>	
Expenses						
Salaries						
Longevity						
Wages						
Benefits						
Travel						
Supplies & Materials						
Equipment						
Utilities						
Telecommunications						
Fees & Services						
Maintenance & Repairs						
Other Miscellaneous				763,711	91,875	
Capital						
TOTAL Expenses	<u>o</u>	<u>o</u>	<u>0</u>	<u>763,711</u>	91.875	
FTEs	0.00	0.00	0.00	0.00	0.00	

THE TEXAS A&M UNIVERSITY SYSTEM

Reporting Requirements for System Office Operations & System Initiatives by Fiscal Year and Method of Finance

Method of Finance: Institutional Funds

	FY	' 2017 Actual	
	System Office		
	Operations		
	(excluding Board Office	Board Office	Board of
	& Regent Expenses)	Operations	Regent Expenses
Institutional Funds	<u>29,476,723</u>	<u>30,611</u>	<u>367,609</u>
Expenses			
Salaries	12,811,522		5,600
Longevity	207,141		
Wages	432,491	29,115	
Benefits	3,270,409	1,497	
Travel	557,847		11,806
Supplies & Materials	268,629		2,232
Equipment	217,122		1,533
Utilities	6,144		
Telecommunications	94,924		5,738
Fees & Services	10,676,849		92,049
Maintenance & Repairs	290,369		3,921
Other Miscellaneous	574,330		244,730
Capital	68,946		
TOTAL Expenses	<u>29,476,723</u>	<u>30,611</u>	<u>367,609</u>
FTEs	<u>155.56</u>	<u>0.00</u>	<u>0.00</u>

FY 2018 (Actual)

System Office Operations & System Initiatives

	FY 2018 Actual			FY 2018 Actu	ıal
	System Office				
	Operations			Special Initiati	ves
	(excluding Board Office	Board Office	Board of	Chancellor's	RELLIS/IFFM/
	& Regent Expenses)	Operations	Regent Expenses	Research/Teaching Initiative	Secure Enclave
Estimated Beginning Balance	<u>3,659,864</u>	<u>0</u>	<u>0</u>	<u>2.857,966</u>	<u>0</u>
AUF Allocation	<u>21,002,012</u>	<u>770,231</u>	<u>103,757</u>	<u>30,722,000</u>	<u>3,006,614</u>
Expenses					
Salaries	12,647,841	492,240			
Longevity	170,215	11,620			
Wages	39,847	7,976			
Benefits	3,528,903	123,208			
Travel	186,635	5,629	10,187		
Supplies & Materials	42,546	10,133	144		135
Equipment	(195,788)	22,382	17,576		(55,238)
Utilities	465,147				700,424
Telecommunications	72,954	15,347	5,548		
Fees & Services	1,196,785	77,660	67,472		566,309
Maintenance & Repairs	509,382	4,036	2,826		51,150
Other Miscellaneous	11,034	2	4		440
Capital	0				1,743,394
Financial Aid					
TOTAL Expenses	<u>18,675,499</u>	<u>770,231</u>	<u>103,757</u>	<u>o</u>	<u>3,006,614</u>
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>	(10,300,000)	<u>Q</u>
Ending Balance	<u>5,986,377</u>	<u>0</u>	<u>0</u>	<u>23,279,966</u>	<u>o</u>
FTEs	<u>98.76</u>	<u>6.10</u>	<u>0.00</u>		

Method of Finance: General Revenue (GR)

FY 2018 Actual					
System Office Operations		Speci	al Initiatives		
(excluding Board Office	Board Office	Board of	Need Based	Endangered	
& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce	
<u>0</u>	<u>0</u>	<u>0</u>	<u>730,001</u>	<u>40,026</u>	
			700 004	40,000	
			730,001	40,026	
0	<u>0</u>	<u>0</u>	<u>730,001</u>	<u>40.026</u>	
0.00	0.00	0.00	0.00	0.00	
	Operations (excluding Board Office & Regent Expenses)	Operations (excluding Board Office & Regent Expenses) Operations Operations Operations Operations Operations	System Office Operations (excluding Board Office & Regent Expenses) © © © © © © © © © © © © ©	System Office Operations (excluding Board Office & Board of Regent Expenses) Operations Operations	

THE TEXAS A&M UNIVERSITY SYSTEM

Reporting Requirements for System Office Operations & System Initiatives by Fiscal Year and Method of Finance

Method of Finance: Institutional Funds

	EV 2040 Actual				
		/ 2018 Actual			
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	<u>33,018,865</u>	<u>41,688</u>	<u>330,339</u>		
Evnonces					
Expenses	44.000.445				
Salaries	14,082,115				
Longevity	225,018				
Wages	1,074,264	40,116			
Benefits	3,568,321	1,572			
Travel	621,668		28,043		
Supplies & Materials	336,144		7,686		
Equipment	828,989		1,884		
Utilities	15,978				
Telecommunications	106,967		6,613		
Fees & Services	10,986,471		83,189		
Maintenance & Repairs	559,703		4,137		
Other Miscellaneous	574,876		198,788		
Capital	38,350				
TOTAL Expenses	<u>33,018,865</u>	<u>41,688</u>	<u>330,339</u>		
FTEs	<u>167.66</u>	<u>0.00</u>	<u>0.00</u>		

FY 2019 (Budget)

System Office Operations & System Initiatives

	FY:	2019 Budget		FY 2019 Budget		
	System Office					
	Operations			Special Init	iatives	
	(excluding Board Office	Board Office	Board of	Chancellor's	RELLIS	Regents'
	& Regent Expenses)	Operations	Regent Expenses	Research/Teaching Initiative	Initiative	Grant
Estimated Beginning Balance	<u>5,986,377</u>	<u>o</u>	<u>o</u>	<u>23,279,966</u>	<u>0</u>	<u>o</u>
AUF Allocation	<u>21,456,813</u>	<u>737,187</u>	<u>100,000</u>	<u>20,000,000</u>	4,000,000	<u>3,000,000</u>
Expenses						
Salaries	12,323,530	523,104				
Longevity	183,730	13,220				
Wages	50,820	8,000				
Benefits	3,247,587	124,343				
Travel	146,300	6,000	15,000			
Supplies & Materials	90,500	13,000	8,000			
Equipment	74,200	8,000	5,000			
Utilities	775,000				2,000,000	
Telecommunications	66,800	8,000	8,500			
Fees & Services	1,673,519	30,000	42,500		2,000,000	
Maintenance & Repairs	51,000	3,000	1,000			
Other Miscellaneous	490,500	520	20,000			
Capital	10,000					
Financial Aid						3,000,000
TOTAL Expenses	<u>19,183,486</u>	<u>737,187</u>	<u>100,000</u>	<u>Q</u>	<u>4,000,000</u>	<u>3,000,000</u>
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>TBD</u>	<u>0</u>	<u>0</u>
Ending Balance	<u>8,259,704</u>	<u>0</u>	<u>0</u>	<u>43,279,966</u>	<u>0</u>	<u>0</u>
FTEs	<u>99.62</u>	<u>7.00</u>	<u>0.00</u>			

Method of Finance: General Revenue (GR)

			FY 2019 Budget		
	System Office Operations		Specia	al Initiatives	
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>0</u>	<u>0</u>	<u>o</u>	<u>730,001</u>	<u>40,026</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment					
Utilities					
Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				730,001	40,026
Capital					
TOTAL Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>730,001</u>	<u>40.026</u>
FTEs	0.00	0.00	0.00	0.00	0.00

THE TEXAS A&M UNIVERSITY SYSTEM

Reporting Requirements for System Office Operations & System Initiatives by Fiscal Year and Method of Finance

Method of Finance: Institutional Funds

	FY 2019 Budget					
	System Office					
	Operations					
	(excluding Board Office	Board Office	Board of			
	& Regent Expenses)	Operations	Regent Expenses			
Institutional Funds	<u>25,424,878</u>	<u>30,000</u>	<u>170,000</u>			
Expenses						
Salaries	14,458,192					
Longevity	262,720					
Wages	295,310	30,000				
Benefits	3,830,300					
Travel	562,500		31,500			
Supplies & Materials	243,100		7,000			
Equipment	128,600		2,900			
Utilities	5,000					
Telecommunications	105,050		1,200			
Fees & Services	3,936,156		61,000			
Maintenance & Repairs	354,350		400			
Other Miscellaneous	1,203,600		66,000			
Capital	40,000					
TOTAL Expenses	<u>25,424,878</u>	<u>30,000</u>	<u>170,000</u>			
FTEs	<u>177.34</u>	<u>0.00</u>	<u>0.00</u>			

FY 2020 (Projected)

System Office Operations & System Initiatives

	FY 20	FY 2020 Projected			FY 2020 Projected	
	System Office					
	Operations			Special Initiative	s	
	(excluding Board Office	Board Office	Board of	Chancellor's	Regents'	
	& Regent Expenses)	Operations	Regent Expenses	Research/Teaching Initiative	Grant	
Estimated Beginning Balance	<u>8,259,704</u>	<u>0</u>	<u>o</u>	<u>0</u>	<u>0</u>	
AUF Allocation	<u>20,869,000</u>	<u>751,000</u>	<u>100,000</u>	<u>20,000,000</u>	<u>3,000,000</u>	
Expenses						
Salaries	12,570,000	534,000				
Longevity	187,000	13,000				
Wages	52,000	8,000				
Benefits	3,313,000	127,000				
Travel	146,000	6,000	15,000			
Supplies & Materials	91,000	13,000	8,000			
Equipment	74,000	8,000	5,000			
Utilities	775,000					
Telecommunications	67,000	8,000	8,500			
Fees & Services	1,674,000	30,000	43,000			
Maintenance & Repairs	51,000	3,000	1,000			
Other Miscellaneous	491,000	1,000	19,500			
Capital	10,000					
Financial Aid					3,000,000	
TOTAL Expenses	<u>19,501,000</u>	<u>751,000</u>	<u>100,000</u>	<u>0</u>	3,000,000	
Net Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>TBD</u>	<u>0</u>	
Ending Balance	<u>9,627,704</u>	<u>o</u>	<u>0</u>	<u>Q</u>	<u>o</u>	
FTEs	<u>99.62</u>	<u>7.00</u>	0.00			

Method of Finance: General Revenue (GR)

	FY 2020 Projected				
	System Office Operations			Specia	al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>0</u>	<u>0</u>	<u>o</u>	<u>730,001</u>	<u>40,026</u>
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment					
Utilities					
Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				730,001	40,026
Capital					
TOTAL Expenses	<u>o</u>	<u>o</u>	<u>0</u>	<u>730,001</u>	<u>40.026</u>
FTEs	0.00	0.00	0.00	0.00	0.00

THE TEXAS A&M UNIVERSITY SYSTEM

Reporting Requirements for System Office Operations & System Initiatives by Fiscal Year and Method of Finance

Method of Finance: Institutional Funds

	FY 2020 Projected				
	System Office				
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	<u>25,680,000</u>	<u>30,000</u>	<u>170,000</u>		
Expenses					
Salaries	14,603,000				
Longevity	265,000				
Wages	298,000	30,000			
Benefits	3,869,000				
Travel	568,000		31,500		
Supplies & Materials	246,000		7,000		
Equipment	130,000		2,900		
Utilities	5,000				
Telecommunications	106,000		1,200		
Fees & Services	3,976,000		61,000		
Maintenance & Repairs	358,000		400		
Other Miscellaneous	1,216,000		66,000		
Capital	40,000				
TOTAL Expenses	<u>25,680,000</u>	30,000	<u>170,000</u>		
FTEs	<u>177.34</u>	<u>0.00</u>	<u>0.00</u>		

FY 2021 (Projected)

System Office Operations & System Initiatives

	FY 2021 Projected		FY 2021 Projected		
	System Office				
	Operations			Special Initiative	s
	(excluding Board Office	Board Office	Board of	Chancellor's	Regents'
	& Regent Expenses)	Operations	Regent Expenses	Research/Teaching Initiative	Grant
Estimated Beginning Balance	<u>9,627,704</u>	<u>0</u>	<u>o</u>	<u>0</u>	<u>0</u>
AUF Allocation	<u>20,843,000</u>	<u>777,000</u>	<u>100,000</u>	<u>20,000,000</u>	<u>3,000,000</u>
Expenses					
Salaries	12,821,000	545,000			
Longevity	191,000	13,000			
Wages	53,000	8,000			
Benefits	3,379,000	130,000			
Travel	146,000	6,000	15,000		
Supplies & Materials	91,000	13,000	8,000		
Equipment	74,000	8,000	5,000		
Utilities	775,000				
Telecommunications	67,000	8,000	8,500		
Fees & Services	1,674,000	30,000	43,000		
Maintenance & Repairs	51,000	3,000	1,000		
Other Miscellaneous	491,000	13,000	19,500		
Capital	10,000				
Financial Aid					3,000,000
TOTAL Expenses	<u>19,823,000</u>	<u>777,000</u>	<u>100,000</u>	<u>Q</u>	3,000,000
Net Transfers	<u>0</u>	<u>o</u>	<u>0</u>	<u>TBD</u>	<u>o</u>
Ending Balance	<u>10,647,704</u>	<u>0</u>	<u>0</u>	<u>Q</u>	<u>o</u>
FTEs	<u>99.62</u>	<u>7.00</u>	<u>0.00</u>		

Method of Finance: General Revenue (GR)

	FY 2021 Projected				
	System Office				
	Operations			Specia	al Initiatives
	(excluding Board Office	Board Office	Board of	Need Based	Endangered
	& Regent Expenses)	Operations	Regent Expenses	Scholarships	Species Taskforce
GR Appropriation	<u>0</u>	<u>o</u>	<u>o</u>	<u>730.001</u>	40.026
Expenses					
Salaries					
Longevity					
Wages					
Benefits					
Travel					
Supplies & Materials					
Equipment					
Utilities					
Telecommunications					
Fees & Services					
Maintenance & Repairs					
Other Miscellaneous				730,001	40,026
Capital					
TOTAL Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>730,001</u>	<u>40,026</u>
FTEs	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

THE TEXAS A&M UNIVERSITY SYSTEM

Reporting Requirements for System Office Operations & System Initiatives by Fiscal Year and Method of Finance

Method of Finance: Institutional Funds

	FY 2021 Projected				
	System Office	•			
	Operations				
	(excluding Board Office	Board Office	Board of		
	& Regent Expenses)	Operations	Regent Expenses		
Institutional Funds	<u>24,534,670</u>	<u>30,000</u>	<u>170,000</u>		
Expenses					
Salaries	14,749,000				
Longevity	268,000				
Wages	301,000	30,000			
Benefits	3,908,000				
Travel	648,500		31,500		
Supplies & Materials	276,100		7,000		
Equipment	114,600		2,900		
Utilities	5,000				
Telecommunications	99,050		1,200		
Fees & Services	3,000,000		61,000		
Maintenance & Repairs	258,850		400		
Other Miscellaneous	866,570		66,000		
Capital	40,000				
			4=0 000		
TOTAL Expenses	<u>24,534,670</u>	<u>30,000</u>	<u>170,000</u>		
FTEs	<u>177.34</u>	<u>0.00</u>	<u>0.00</u>		