



Deputy Chancellor and Chief Financial Officer
THE TEXAS A&M UNIVERSITY SYSTEM

August 16, 2021

MEMORANDUM #2021-031

TO: Members, Board of Regents
The Texas A&M University System

Mr. John Sharp
Chancellor

SUBJECT: FY 2022 Executive Budget Summary

Attached is the FY 2022 Executive Budget Summary which summarizes the operating budget for the A&M System and provides a summary for each individual member. The Executive Budget Summary contains a combined operating budget for the A&M System totaling \$9.6 billion.

A PDF version of the enclosed Executive Budget Summary will also be available via Diligent Boardbooks.

Following each member's budget summary is a section entitled "Supplemental Information". This section contains various types of information to aid in your analysis of the budget, various student metrics, faculty information, and other institutional data.

During the due diligence review of these operating budgets, staff members have worked to ensure that the budgets presented to you for approval meet your fiduciary responsibilities as a member of the Board of Regents of The Texas A&M University System.

Thank you for your participation in our Programmatic Budget Reviews. We hope that these reviews provide each of you with a better understanding of the budget changes that are being proposed for FY 2022, and provided you with the information you need as you prepare for the upcoming board meeting.

Billy Hamilton
Deputy Chancellor & CFO

Enclosures



THE TEXAS A&M UNIVERSITY SYSTEM

FY 2022 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2022

System Members

Universities

Prairie View A&M University

President: Ruth Simmons

Established: 1876

Tarleton State University

President: James L. Hurley

Established: 1899

Joined A&M System: 1917

Texas A&M International University

President: Pablo Arenaz

Established: 1970

Joined A&M System: 1989

Texas A&M University

President: M. Katherine Banks

Established: 1876

Texas A&M University at Galveston

CEO: Col. Michael E. Fossum

Texas A&M Health Science Center

Senior VP and CEO: Jon Mogford

Established: 1999

Texas A&M University – Central Texas

President: Marc A. Nigliazzo

Established: 2009

Texas A&M University – Commerce

President: Mark Rudin

Established: 1889

Joined A&M System: 1996

Texas A&M University – Corpus Christi

President: Kelly M. Miller

Established: 1947

Joined A&M System: 1989

Texas A&M University – San Antonio

President: Cynthia Teniente-Matson

Established: 2009

Texas A&M University – Kingsville

President: Mark Hussey

Established: 1925

Joined A&M System: 1989

Texas A&M University – Texarkana

President: Emily Fourmy Cutrer

Established: 1971

Joined A&M System: 1996

West Texas A&M University

President: Walter Wendler

Established: 1910

Joined A&M System: 1990

Agencies

Texas A&M AgriLife

VC and Dean: Patrick Stover

Texas A&M AgriLife Research

Director: Patrick Stover

Established: 1887

Texas A&M AgriLife Extension Service

Director: Jeff Hyde

Established: 1915

Texas A&M Forest Service

Interim Director: Al Davis

Established: 1915

Texas A&M Veterinary Medical Diagnostic Laboratory

Interim Director: Amy Swinford

Established: 1967

Texas A&M Engineering Experiment Station

VC and Dean: John E. Hurtado

Established: 1914

Texas A&M Engineering Extension Service

Director: David Coatney

Established: 1948

Texas A&M Transportation Institute

Director: Gregory D. Winfree

Established: 1950

Texas Division of Emergency Management

Director: W. Nim Kidd

Joined A&M System: 2019

System Offices

Texas A&M University System Offices

Chancellor: John Sharp

www.tamus.edu

Established: 1948

● **Agricultural Agencies**



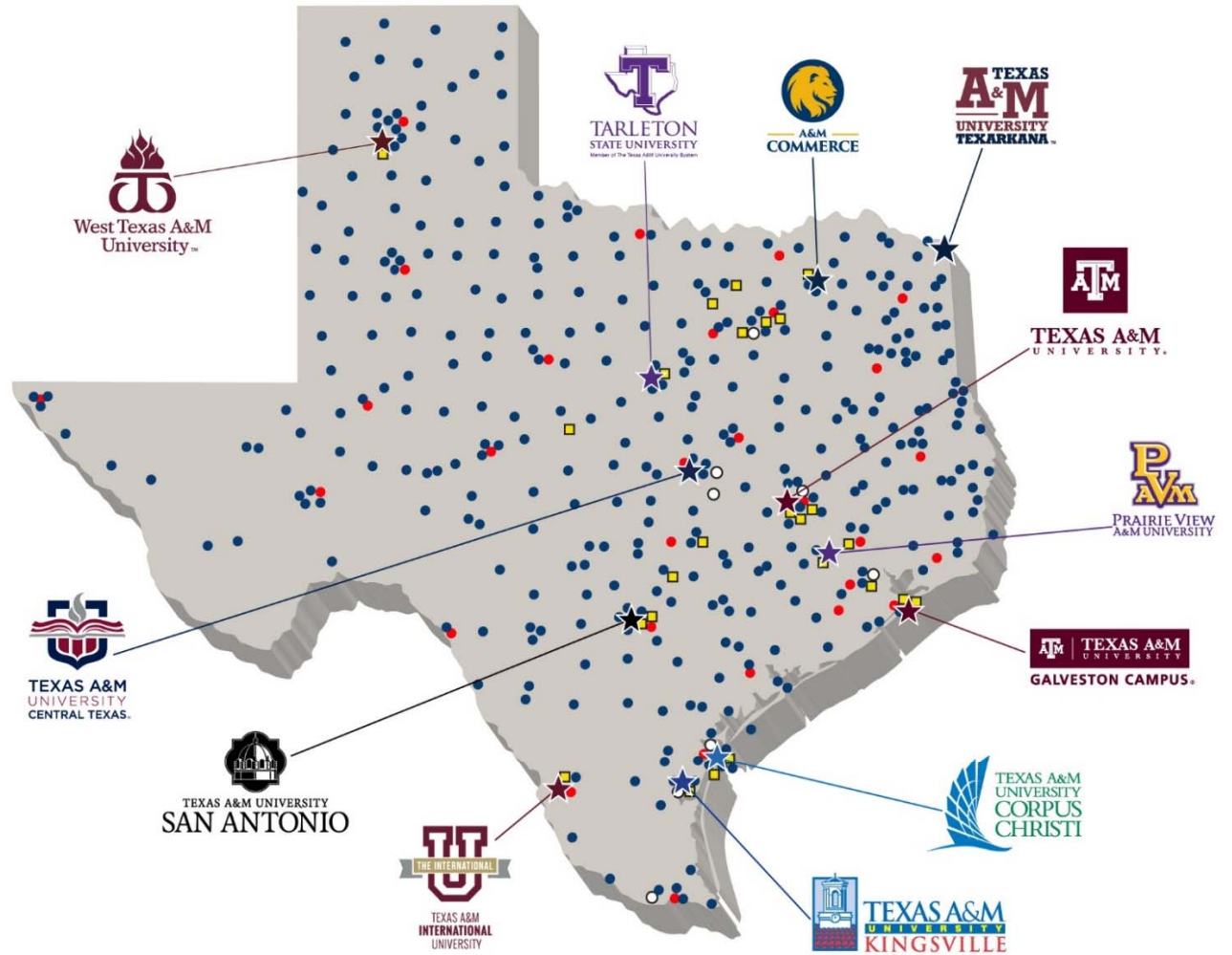
■ **Engineering Agencies**



● **Texas Division of Emergency Management**



○ **Health Science Center Campus Locations**





TEXAS A&M UNIVERSITY SYSTEM



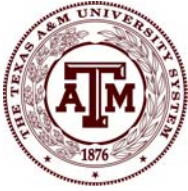
BUDGET NARRATIVE

Introduction

The Texas A&M University System is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the State taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the State of Texas' limited resources and will ensure the benefit to the State taxpayer is considered in every academic, research and service activity performed. As a reminder, the 86th legislature approved the transfer of the Texas Division of Emergency Management (TDEM) from the Texas Department of Public Safety to the Texas A&M University System effective September 1, 2019. TDEM is treated as a separate agency within the Texas A&M University System and continues to provide critical emergency programs to the citizens of the State of Texas. Much of these services are paid for by pass-thru emergency funding provided by the federal government. This emergency funding can cause some significant budget base variance that will be detailed below.

The A&M System remains focused on advancing its core mission of teaching and research. In so doing, it is important we continue to focus on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, public/private partnerships, debt financing, investment management, and other opportunities. The imperative of excellence in all we do and the reality of resource limitations in the State of Texas increase the importance of striving to meet these challenges and dictate that we devote our collective skills to ensuring that the productivity of all System resources is optimized.

In the pages to follow, each member will provide an executive budget summary detailing the changes to their overall revenues and expenses based on the impact of the COVID-19 pandemic, the funding received through the Higher Education Emergency Relief Funds (HEERF), newly appropriated funding provided by the 87th Legislature, enrollment projections, and services provided by our agencies. Many of the significant budget variances to be discussed have to do with institutions transitioning from an FY 2021 "Pre-COVID budget" to a reduced FY 2021 "COVID budget" and now to an FY 2022 "Post-COVID budget". The FY 2021 "COVID budget" took into account a 5% state mandated reduction in general revenue, a flexible hiring freeze, the elimination of many non-essential vacant positions, drops in enrollment, and the elimination of employee retention plans. However, as we move back to "Pre-COVID" operations, institutions are now in the process of restoring many of these items based on the successful outcome of the 87th Legislative Session and through the federal assistance provided by the HEERF.



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

Revenues

FY 2022 marks the first year of the new 2022/2023 biennium. Overall, FY 2022 Total Revenues are budgeted to increase by \$3.3 billion (52%), when compared to the FY 2021 original budget. However, much of this variance is associated with the projected pass-thru activities provided by TDEM. When you exclude TDEM from the calculation, the overall projected increase is \$668 million (13%).

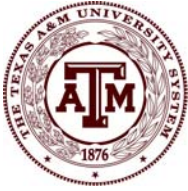
State Appropriations are budgeted to increase by \$120.6 million (10%) compared to FY 2021. This increase is associated with increases in formula funding provided to the academic members to partially fund enrollment growth, restoration (for a few service agencies) of the prior year 5% general revenue reduction, \$11 million per year added to TDEM to provide for agency operating costs, and additional special item funding such as \$9 million per year allocated for the Institute for Advancing Health through Agriculture.

Federal Appropriations are up significantly due to the one-time funding provided by the federal government's Higher Education Emergency Relief Act. This funding was provided to our academic universities to provide institutional support due to the impact of the COVID-19 pandemic. As a reminder, the A&M System Service and Research Agencies did not receive any COVID-19 relief funding.

Higher Education Fund (HEF) is budgeted to remain level at \$48.4 million. This appropriation is provided to our non-PUF universities and will remain level for the next 3 years. *In general, HEF can be used to acquire land; construct, repair, and rehabilitate buildings; and purchase capital equipment and library books.*

AUF income is budgeted to increase slightly by \$17.2 million. TAMU, TAMHSC, and PVAMU will receive \$136 million, \$47.2 million, and \$28.7 million per year, respectively. In addition, the following AUF allocations have also been proposed: 1) Debt Service - \$174.4 million, 2) System Office Operations - \$24.9 million 3) Regents' Grants - \$3 million, 4) Regents' Scholarships - \$10 million, and 5) One-time excellence initiatives of up to \$38 million. The one-time excellence funds will be used to support the Chancellor's Research Initiative and Renowned Faculty EDGES Program.

Tuition and Fees are budgeted to increase by \$91.7 million (6%), when compared to the FY 2021 original budget. This increase is associated with the 2.1% HEPI inflation adjustment and with a projected increase in enrollment as we move back to pre-COVID operations. FY 2022 will mark the eighth year of guaranteed tuition and fee rates available for all students.



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

Contracts and Grants are budgeted to increase by \$2.7 billion (133%). The majority of this variance is associated with the projected pass-thru activities provided by TDEM. Excluding TDEM from the calculation, the overall projected increase is \$117.9 million (15%). A majority of this increase is due to the increased COVID and BARDA research to be conducted by the Health Science Center. Student Financial Assistance is up 40%, or \$135 million, due to the HEERF funding provided for emergency student aid.

In addition, Investment Income has been budgeted conservatively at \$138.7 million for FY 2022. The FY 2022 budget estimate is based primarily on the Cash Concentration Pool estimated returns of 3% and the System Endowment Fund return of \$0.326360 cents per unit per year.

Expenditures

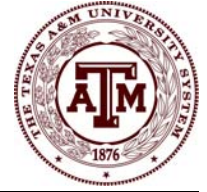
FY 2022 Total Expenditures are budgeted at \$9.6 billion. This is a net increase of \$3.3 billion (53%) when compared to the FY 2021 budget. As discussed previously, much of this variance is associated with the projected pass-thru activities provided by TDEM. When you exclude TDEM from the calculation, the overall projected increase in total expenses is \$692.6 million (14%).

Total FY 2022 Personnel Costs (faculty and staff salaries, wages, and benefits) of \$2.8 billion are budgeted to increase by \$150.7 million (6%) as compared to the FY 2021 budget. When you exclude debt service and TDEM, Personnel Costs account for 53% of our total proposed budget for FY 2022. During the uncertainty surrounding FY 2021, all members implemented a flexible hiring freeze, eliminated non-essential vacant positions, reduced operating costs such as travel and utilities, eliminated (or delayed) employee retention plans and instituted reductions in force. However, as we begin to move back to “Pre-COVID” operations, institutions are in the process of restoring many of these items based on the successful outcome of the 87th Legislative Session and the federal assistance provided by the HEERF.

Utilities are budgeted at \$128 million, which is 1% lower than what was budgeted for FY 2021. The A&M System continues to make every effort to improve ongoing conservation efforts and better management of purchased utilities. Many of the system members have completed, and others are working on, energy savings conservation projects to make improvements that lower utility costs.



TEXAS A&M UNIVERSITY SYSTEM



BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase by \$89.1 million (14%). This is primarily due to the use of the institutional portion of the HEERF funds to provide additional student financial aid.

Discounts are projected to increase slightly. This is primarily due to the inflation adjusted increase to Tuition and Fees, state mandated financial aid set-asides, and Texas Grant funding.

Excluding TDEM, Equipment (Capitalized) is projected to increase by \$14.7 million and Operations and Maintenance expenditures are budgeted to increase by \$432.2 million. The increase in Operations and Maintenance is directly attributable to the additional increased COVID and BARDA research to be conducted by the Health Science Center and the student aid portion of the HEERF funds that are provided directly to the students. All student aid funds provided directly to students fall under the Operations and Maintenance expense categories.

Debt Service expenditures are budgeted to increase by \$13.9 million. Of the total debt service amount of \$501.7 million, \$170.5 million (34%) and \$331.2 million (66%) are financed through the A&M System PUF and RFS debt financing programs, respectively.

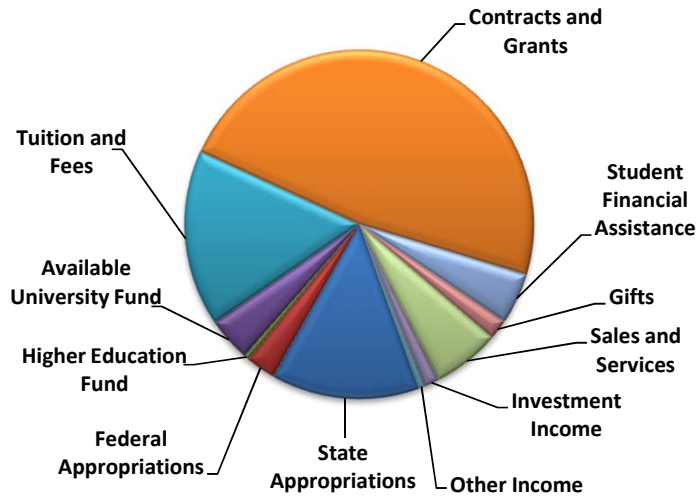


THE TEXAS A&M UNIVERSITY SYSTEM
FY 2022 Budget Graphs
(In Thousands)



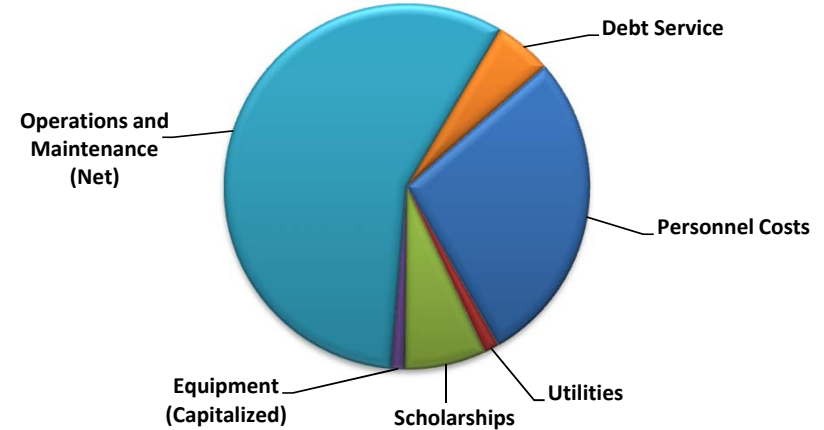
FY 2022 BUDGET REVENUES

\$9,632,486 Total



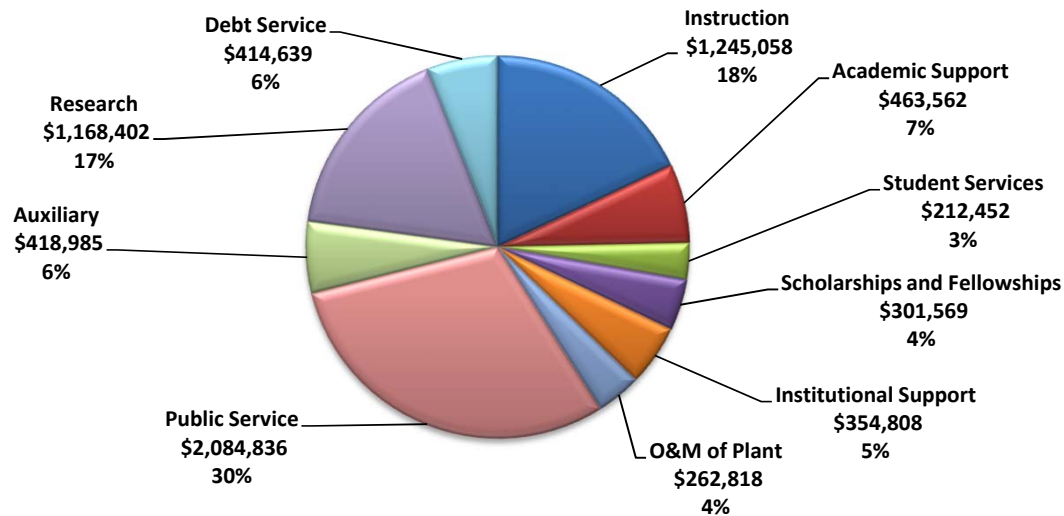
FY 2022 BUDGET EXPENDITURES

\$9,571,678 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 4,923,318		\$ 182,768	4%
<i>Restatement: (prior year correction)</i>	(1,027,762)	(2,952)	250					
REVENUES								
State Appropriations	\$ 1,232,727	\$ 1,284,269	\$ 1,360,329	\$ 1,254,548	\$ 1,375,187	14%	\$ 120,639	10%
Federal Appropriations	36,412	38,355	56,054	87,985	273,001	3%	185,016	210%
Higher Education Fund	46,587	46,587	46,587	48,420	48,420	1%	0	n/a
Available University Fund	597,415	378,638	469,865	386,695	403,935	4%	17,240	4%
Tuition and Fees	1,409,053	1,485,053	1,528,905	1,546,857	1,638,545	17%	91,688	6%
Contracts and Grants	724,103	768,122	2,286,569	2,047,321	4,775,252	50%	2,727,932	133%
Student Financial Assistance	317,535	337,996	980,643	334,690	469,680	5%	134,990	40%
Gifts	192,213	208,747	164,478	183,743	185,319	2%	1,576	1%
Sales and Services	659,605	674,050	610,743	611,351	625,160	6%	13,808	2%
Investment Income	257,265	210,469	482,324	136,983	138,725	1%	1,742	1%
Other Income	109,249	116,646	84,297	56,509	57,347	1%	839	1%
Discounts	(329,994)	(361,755)	(352,738)	(355,177)	(358,085)	-4%	(2,909)	1%
TOTAL REVENUES	\$ 5,252,172	\$ 5,187,176	\$ 7,718,056	\$ 6,339,925	\$ 9,632,486	100%	\$ 3,292,561	52%
EXPENDITURES								
Salaries - Faculty	\$ 762,996	\$ 812,662	\$ 844,350	\$ 867,863	\$ 923,380	10%	\$ 55,517	6%
Salaries - Non-Faculty	949,848	991,597	1,050,627	1,066,273	1,121,246	12%	54,973	5%
Wages	181,938	181,703	170,397	159,779	164,786	2%	5,007	3%
Benefits	493,901	514,680	535,917	543,067	578,300	6%	35,233	6%
Personnel Costs	2,388,683	2,500,643	2,601,292	2,636,982	2,787,713	29%	150,731	6%
Utilities	134,191	130,728	107,457	128,743	128,055	1%	(688)	-1%
Scholarships	592,399	633,483	654,185	626,628	715,700	7%	89,073	14%
Discounts	(329,994)	(361,755)	(352,738)	(355,177)	(358,085)	-4%	(2,909)	1%
Equipment (Capitalized)	142,496	129,565	122,389	99,251	118,664	1%	19,413	20%
Operations and Maintenance (Net)	1,272,780	1,299,221	3,378,919	2,627,739	5,677,876	59%	3,050,138	116%
Debt Service	410,990	473,147	415,625	487,848	501,755	5%	13,907	3%
TOTAL EXPENDITURES	\$ 4,611,546	\$ 4,805,032	\$ 6,927,130	\$ 6,252,014	\$ 9,571,678	100%	\$ 3,319,665	53%
TRANSFERS								
Other	(164,264)	(115,829)	108,914	4,673	(37,687)		(42,360)	>-500%
NET TRANSFERS	\$ (164,264)	\$ (115,829)	\$ 108,914	\$ 4,673	\$ (37,687)		\$ (42,360)	>-500%
NET INCREASE (DECREASE)	476,362	266,316	899,840	92,585	23,121		(69,464)	-75%
ENDING CURRENT NET POSITION	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 4,833,135	\$ 4,946,439		\$ 113,304	2%

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for OPEB in FY 2018 is \$145.2 million, FY 2019 (\$462.5) million, FY 2020 \$83.3 million.
TAMUS amount for TRS pension in FY 2018 is (\$7.8) million, FY 2019 \$32.8 million, FY 2020 \$68.6 million.



THE TEXAS A&M UNIVERSITY SYSTEM
Excluding TDEM
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY20 Budget to FY21 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,666,796	\$ 4,909,502		\$ 242,705	5%
<i>Restatement: (prior year correction)</i>	<i>(1,027,762)</i>	<i>(2,952)</i>	<i>250</i>					
REVENUES								
State Appropriations	\$ 1,232,727	\$ 1,284,269	\$ 1,325,896	\$ 1,241,448	\$ 1,347,559	23%	106,111	9%
Federal Appropriations	36,412	38,355	56,054	87,985	273,001	5%	185,016	210%
Higher Education Fund	46,587	46,587	46,587	48,420	48,420	1%	0	n/a
Available University Fund	597,415	378,638	469,865	386,695	403,935	7%	17,240	4%
Tuition and Fees	1,409,053	1,485,053	1,528,905	1,546,857	1,638,545	29%	91,688	6%
Contracts and Grants	724,103	768,122	1,071,841	794,116	911,997	16%	117,881	15%
Student Financial Assistance	317,535	337,996	385,237	334,690	469,680	8%	134,990	40%
Gifts	192,213	208,747	164,478	183,743	185,319	3%	1,576	1%
Sales and Services	659,605	674,050	610,242	611,351	624,833	11%	13,481	2%
Investment Income	257,265	210,469	481,144	136,983	138,725	2%	1,742	1%
Other Income	109,249	116,646	83,725	56,182	57,347	1%	1,166	2%
Discounts	(329,994)	(361,755)	(352,738)	(355,177)	(358,085)	-6%	(2,909)	1%
TOTAL REVENUES	\$ 5,252,172	\$ 5,187,176	\$ 5,871,236	\$ 5,073,293	\$ 5,741,276	100%	\$ 667,983	13%
EXPENDITURES								
Salaries - Faculty	\$ 762,996	\$ 812,662	\$ 842,381	\$ 867,863	\$ 923,380	16%	\$ 55,517	6%
Salaries - Non-Faculty	949,848	991,597	1,032,005	1,041,272	1,091,583	19%	50,311	5%
Wages	181,938	181,703	168,642	159,779	164,786	3%	5,007	3%
Benefits	493,901	514,680	531,269	535,122	571,317	10%	36,195	7%
Personnel Costs	2,388,683	2,500,643	2,574,296	2,604,036	2,751,066	48%	147,030	6%
Utilities	134,191	130,728	107,441	128,110	126,749	2%	(1,360)	-1%
Scholarships	592,399	633,483	654,185	626,628	715,700	13%	89,073	14%
Discounts	(329,994)	(361,755)	(352,738)	(355,177)	(358,085)	-6%	(2,909)	1%
Equipment (Capitalized)	142,496	129,565	118,278	99,251	113,916	2%	14,666	15%
Operations and Maintenance (Net)	1,272,780	1,299,221	1,636,976	1,394,686	1,826,909	32%	432,223	31%
Debt Service	410,990	473,147	415,625	487,848	501,755	9%	13,907	3%
TOTAL EXPENDITURES	\$ 4,611,546	\$ 4,805,032	\$ 5,154,063	\$ 4,985,381	\$ 5,678,010	100%	\$ 692,630	14%
TRANSFERS								
Other	(164,264)	(115,829)	108,914	4,673	(37,687)		(42,360)	>-500%
NET TRANSFERS	\$ (164,264)	\$ (115,829)	\$ 108,914	\$ 4,673	\$ (37,687)		\$ (42,360)	>-500%
NET INCREASE (DECREASE)	476,362	266,316	826,087	92,585	25,578		(67,007)	-72%
ENDING CURRENT NET POSITION	\$ 3,577,176	\$ 3,840,460	\$ 4,666,796	\$ 4,759,382	\$ 4,935,080		\$ 175,698	4%



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
PERCENT OF FISCAL YEAR 2020				
Instruction	\$ 1,107,913	\$ 1,110,270	\$ 1,119,493	\$ 1,150,636
Academic Support	346,139	358,772	418,508	410,774
Student Services	179,340	176,230	193,429	190,266
Scholarships and Fellowships	118,691	126,845	133,711	144,270
Institutional Support	329,170	322,106	332,342	348,937
O&M of Plant	220,272	241,393	241,276	259,083
Public Service	230,412	275,736	247,392	304,426
Research	374,023	375,636	382,421	400,570
E&G and Designated Subtotal:	\$ 2,905,960	\$ 2,986,988	\$ 3,068,573	\$ 3,208,963
Auxiliary:				
Auxiliary	\$ 384,498	\$ 417,598	\$ 427,710	\$ 418,985
Auxiliary Subtotal:	\$ 384,498	\$ 417,598	\$ 427,710	\$ 418,985
Restricted:				
Instruction	\$ 101,225	\$ 105,053	\$ 114,744	\$ 94,423
Academic Support	49,594	55,964	59,064	52,787
Student Services	11,798	14,549	14,760	22,186
Scholarships and Fellowships	101,710	108,122	112,150	157,299
Institutional Support	2,719	3,722	3,678	5,872
O&M of Plant	3,833	3,997	4,621	3,735
Public Service	61,313	59,517	53,840	1,780,410
Research	431,084	445,157	473,085	767,832
Restricted Subtotal:	\$ 763,276	\$ 796,057	\$ 835,928	\$ 2,884,540
Debt Service	\$ 400,251	\$ 410,878	\$ 472,809	\$ 414,639
TOTAL:				
Instruction	\$ 1,209,138	\$ 1,215,323	\$ 1,234,237	\$ 1,245,058
Academic Support	395,732	414,736	477,572	463,562
Student Services	191,137	190,779	208,189	212,452
Scholarships and Fellowships	220,402	234,967	245,861	301,569
Institutional Support	331,889	325,828	336,020	354,808
O&M of Plant	224,106	245,390	245,897	262,818
Public Service	291,725	335,253	301,232	2,084,836
Auxiliary	384,498	417,598	427,710	418,985
Research	805,106	820,794	855,506	1,168,402
Debt Service	400,251	410,878	472,809	414,639
TOTAL:	\$ 4,453,984	\$ 4,611,546	\$ 4,805,031	\$ 6,927,130



The Texas A&M University System
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 442,840	\$ 434,162	\$ (8,678)
Designated	2,903,344	2,924,186	20,842
Auxiliary	663,119	669,569	6,450
Restricted	377,233	381,740	4,507
Total Change in Net Position	\$ 4,386,535	\$ 4,409,657	\$ 23,121

For detailed explanations, please see member schedules.

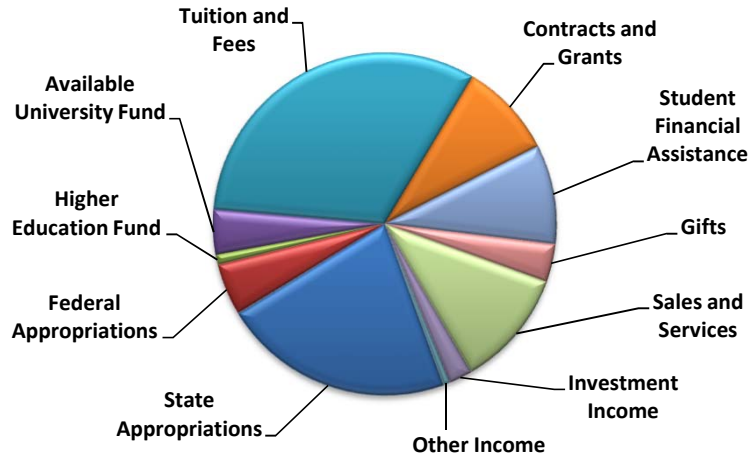


THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS

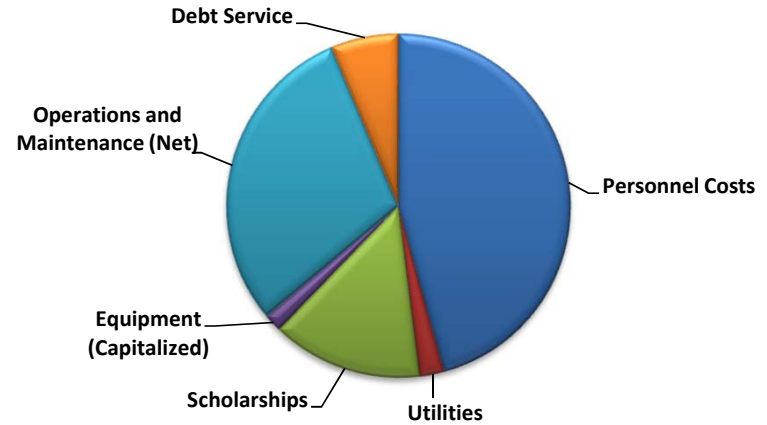
FY 2022 Budget Graphs
 (In Thousands)



FY 2022 BUDGET REVENUES
 \$4,649,053 Total

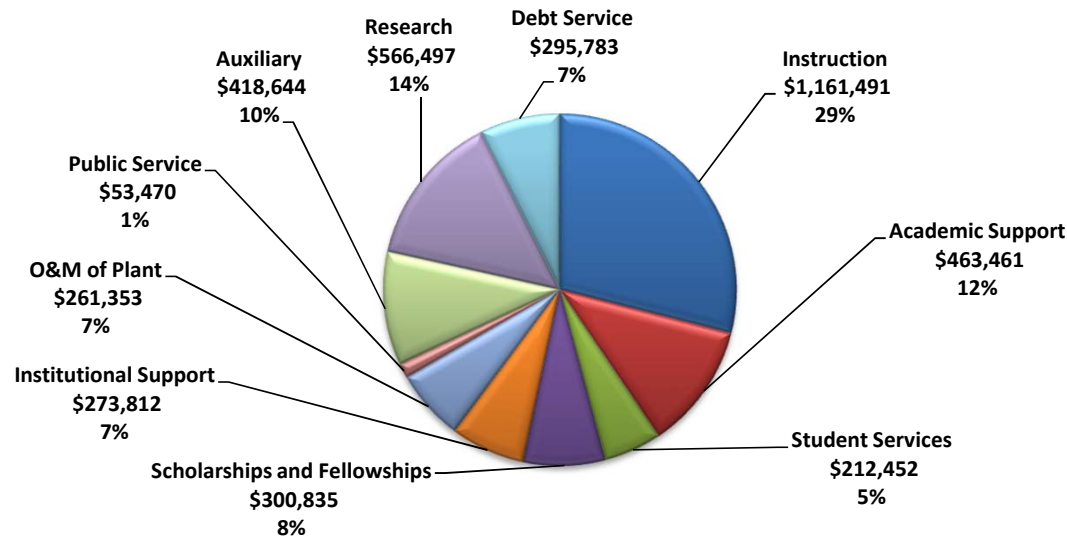


FY 2022 BUDGET EXPENDITURES
 \$4,556,937 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Academics
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 3,774,008		\$ 254,499	7%
<i>Restatement: (prior year correction)</i>	0	(2,952)	250					
REVENUES								
State Appropriations	\$ 998,824	\$ 995,512	\$ 1,042,768	\$ 1,013,879	\$ 1,093,469	24%	\$ 79,590	8%
Federal Appropriations	9,431	9,859	27,385	59,537	244,546	5%	185,010	311%
Higher Education Fund	46,587	46,587	46,587	48,420	48,420	1%	0	n/a
Available University Fund	164,821	189,605	170,461	178,677	211,903	5%	33,226	19%
Tuition and Fees	1,383,551	1,459,831	1,512,625	1,521,569	1,611,442	35%	89,873	6%
Contracts and Grants	357,199	386,584	518,382	411,960	449,116	10%	37,156	9%
Student Financial Assistance	317,535	337,996	385,237	334,690	469,680	10%	134,990	40%
Gifts	184,278	202,094	155,763	177,887	179,967	4%	2,080	1%
Sales and Services	578,805	586,551	532,986	543,306	557,043	12%	13,736	3%
Investment Income	179,689	117,975	397,568	106,831	109,829	2%	2,998	3%
Other Income	67,726	86,863	54,637	31,846	31,724	1%	(123)	0%
Discounts	(329,994)	(361,755)	(352,738)	(355,177)	(358,085)	-8%	(2,909)	1%
TOTAL REVENUES	\$ 3,958,452	\$ 4,057,701	\$ 4,491,660	\$ 4,073,425	\$ 4,649,053	100%	\$ 575,628	14%
EXPENDITURES								
Salaries - Faculty	\$ 693,831	\$ 744,449	\$ 767,294	\$ 794,702	\$ 844,791	19%	\$ 50,090	6%
Salaries - Non-Faculty	689,428	722,213	755,493	766,896	806,231	18%	39,335	5%
Wages	150,625	153,360	140,681	137,128	141,418	3%	4,290	3%
Benefits	384,843	404,483	416,962	425,521	454,215	10%	28,693	7%
Personnel Costs	1,918,726	2,024,506	2,080,431	2,124,247	2,246,655	49%	122,408	6%
Utilities	120,916	117,467	95,299	114,339	112,509	2%	(1,831)	-2%
Scholarships	578,659	618,344	634,829	610,695	699,531	15%	88,836	15%
Discounts	(329,994)	(361,755)	(352,738)	(355,177)	(358,085)	-8%	(2,909)	1%
Equipment (Capitalized)	87,064	94,525	89,628	78,050	82,198	2%	4,148	5%
Operations and Maintenance (Net)	951,750	981,168	1,163,581	1,127,556	1,461,755	32%	334,199	30%
Debt Service	292,098	333,034	296,769	301,669	312,374	7%	10,705	4%
TOTAL EXPENDITURES	\$ 3,619,219	\$ 3,807,288	\$ 4,007,799	\$ 4,001,380	\$ 4,556,937	100%	\$ 555,556	14%
TRANSFERS								
Other	(164,397)	(108,893)	(70,209)	4,423	2,389		(2,034)	-46%
NET TRANSFERS	\$ (164,397)	\$ (108,893)	\$ (70,209)	\$ 4,423	\$ 2,389		\$ (2,034)	-46%
NET INCREASE (DECREASE)	174,836	141,520	413,653	76,467	94,505		18,038	24%
ENDING CURRENT NET POSITION	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 3,595,977	\$ 3,868,514		\$ 272,537	8%



THE TEXAS A&M UNIVERSITY SYSTEM
Academics
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
PERCENT OF FISCAL YEAR 2020				
Instruction	\$ 1,055,996	\$ 1,043,970	\$ 1,048,436	\$ 1,084,296
Academic Support	346,139	358,772	418,508	410,677
Student Services	179,340	176,230	193,429	190,266
Scholarships and Fellowships	117,928	126,115	132,981	143,540
Institutional Support	254,008	251,967	255,293	268,185
O&M of Plant	218,663	239,964	239,774	257,620
Public Service	46,347	47,528	47,120	38,970
Research	149,086	149,339	158,672	173,871
E&G and Designated Subtotal:	\$ 2,367,506	\$ 2,393,885	\$ 2,494,212	\$ 2,567,426
Auxiliary:				
Auxiliary	\$ 383,929	\$ 416,188	\$ 427,639	\$ 418,644
Auxiliary Subtotal:	\$ 383,929	\$ 416,188	\$ 427,639	\$ 418,644
Restricted:				
Instruction	\$ 79,081	\$ 82,201	\$ 91,328	\$ 77,195
Academic Support	49,594	55,939	59,051	52,784
Student Services	11,798	14,549	14,760	22,186
Scholarships and Fellowships	101,707	108,120	112,148	157,294
Institutional Support	1,710	3,130	3,102	5,627
O&M of Plant	3,833	3,996	2,775	3,734
Public Service	19,041	18,366	17,695	14,500
Research	226,479	230,847	251,881	392,626
Restricted Subtotal:	\$ 493,242	\$ 517,149	\$ 552,740	\$ 725,946
TOTAL:				
Instruction	\$ 1,135,077	\$ 1,126,171	\$ 1,139,763	\$ 1,161,491
Academic Support	395,732	414,711	477,559	463,461
Student Services	191,137	190,779	208,189	212,452
Scholarships and Fellowships	219,634	234,236	245,130	300,835
Hospitals and Clinics	0	0	0	0
Institutional Support	255,718	255,097	258,395	273,812
O&M of Plant	222,496	243,959	242,549	261,353
Public Service	65,388	65,894	64,814	53,470
Auxiliary	383,929	416,188	427,639	418,644
Research	375,565	380,186	410,552	566,497
Debt Service	291,537	291,997	332,697	295,783
TOTAL:	\$ 3,536,214	\$ 3,619,219	\$ 3,807,288	\$ 4,007,799



The Texas A&M University System

ACADEMICS

Change in Net Position

Fiscal Year 2022 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 311,769	\$ 307,015	\$ (4,753)
Designated	2,454,544	2,542,033	87,489
Auxiliary	662,416	668,866	6,450
Restricted	345,280	350,599	5,319
Total Change in Net Position	\$ 3,774,007	\$ 3,868,513	\$ 94,505

For detailed explanations, please see member schedules.

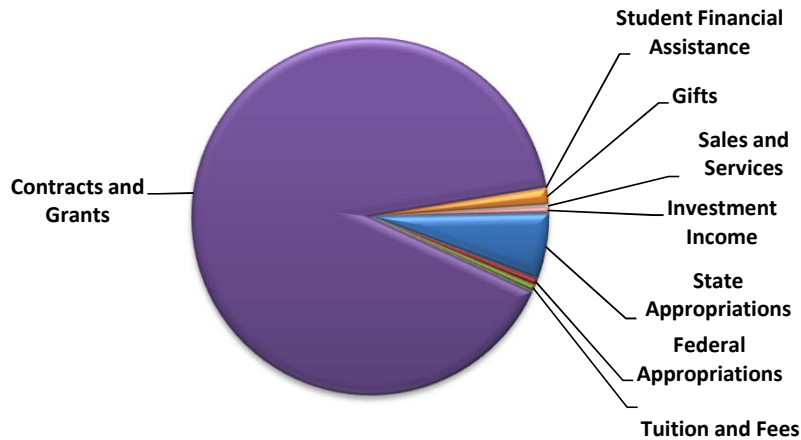


**THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES**

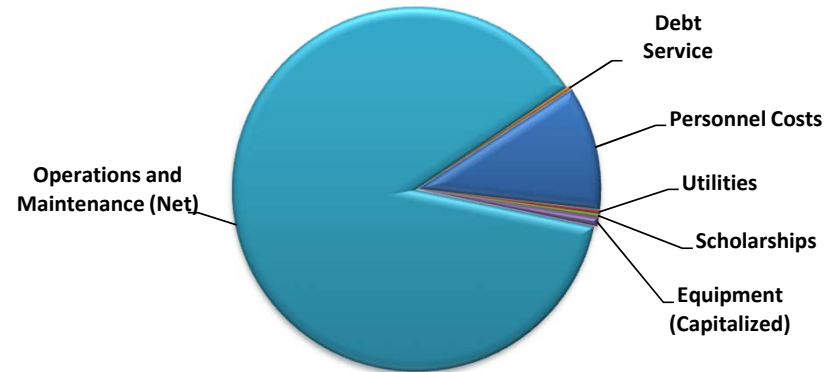
FY 2022 Budget Graphs
(In Thousands)



FY 2022 BUDGET REVENUES
\$4,713,542 Total

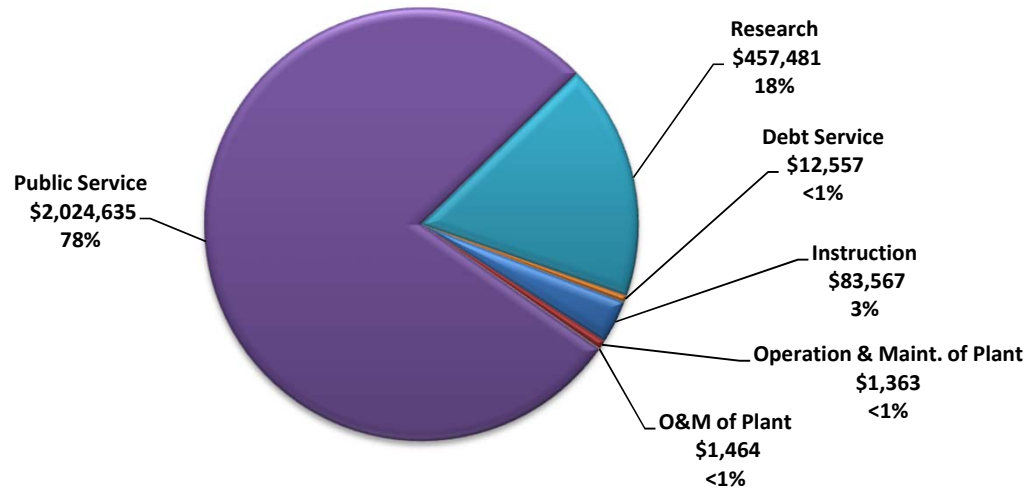


FY 2022 BUDGET EXPENDITURES
\$4,721,721 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2022 EXECUTIVE BUDGET SUMMARY



(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY20 Budget to FY21 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 363,495	\$ 331,164	\$ 374,336	\$ 511,440	\$ 425,954		\$ (85,485)	-17%
<i>Restatement: (prior year correction)</i>	0	0	0					
REVENUES								
State Appropriations	\$ 233,133	\$ 287,987	\$ 316,791	239,976	280,987	6%	\$ 41,011	17%
Federal Appropriations	26,982	28,495	27,764	28,449	28,455	1%	6	0%
Tuition and Fees	25,502	25,223	16,280	25,288	27,103	1%	1,816	7%
Contracts and Grants	353,475	364,700	1,605,061	1,626,359	4,266,035	91%	2,639,675	162%
Student Financial Assistance	0	0	595,406	0	0	0%	0	n/a
Gifts	7,156	5,850	8,002	5,664	5,160	0%	(504)	-9%
Sales and Services	73,027	84,194	76,012	67,187	67,383	1%	196	0%
Investment Income	18,821	10,950	36,095	12,052	12,796	0%	744	6%
Other Income	26,728	28,928	28,175	24,662	25,623	1%	961	4%
TOTAL REVENUES	\$ 764,823	\$ 835,981	\$ 2,685,099	\$ 2,029,637	\$ 4,713,542	100%	\$ 2,683,905	132%
EXPENDITURES								
Salaries - Faculty	\$ 69,070	\$ 67,791	\$ 76,716	73,161	78,589	2%	\$ 5,428	7%
Salaries - Non-Faculty	245,671	252,923	276,179	282,437	297,423	6%	14,986	5%
Wages	30,687	27,975	29,118	22,565	23,282	0%	717	3%
Benefits	105,002	105,780	114,075	112,665	119,169	3%	6,505	6%
Personnel Costs	450,430	454,469	496,088	490,828	518,464	11%	27,635	6%
Utilities	12,108	12,209	11,124	13,629	14,772	0%	1,143	8%
Scholarships	13,738	13,237	15,243	15,240	15,438	0%	198	1%
Equipment (Capitalized)	27,422	30,758	30,336	21,180	36,446	1%	15,266	72%
Operations and Maintenance (Net)	301,079	276,901	2,031,319	1,484,611	4,123,166	87%	2,638,554	178%
Debt Service	11,813	11,035	12,559	14,403	13,437	0%	(967)	-7%
TOTAL EXPENDITURES	\$ 815,504	\$ 798,610	\$ 2,596,668	\$ 2,039,892	\$ 4,721,721	100%	\$ 2,681,829	131%
TRANSFERS								
Other	16,592	5,881	24,184	12,619	11,278		(1,340)	-11%
NET TRANSFERS	\$ 16,592	\$ 5,881	\$ 24,184	\$ 12,619	\$ 11,278		\$ (1,340)	-11%
NET INCREASE (DECREASE)	(35,176)	43,252	137,104	2,363	3,099		736	31%
ENDING CURRENT NET POSITION	\$ 331,164	\$ 374,336	\$ 511,440	\$ 513,803	\$ 429,053		\$ (84,749)	-16%

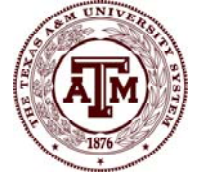


THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES EXCLUDING TDEM
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 363,495	\$ 331,164	\$ 374,336	\$ 437,686	\$ 412,138		\$ (25,548)	-6%
REVENUES								
State Appropriations	\$ 233,133	\$ 287,987	\$ 282,358	226,875	253,358	31%	\$ 26,483	12%
Federal Appropriations	26,982	28,495	27,764	28,449	28,455	3%	6	0%
Tuition and Fees	25,502	25,223	16,280	25,288	27,103	3%	1,816	7%
Contracts and Grants	353,475	364,700	390,333	373,154	402,779	49%	29,625	8%
Gifts	7,156	5,850	8,002	5,664	5,160	1%	(504)	-9%
Sales and Services	73,027	84,194	75,511	67,187	67,056	8%	(131)	0%
Investment Income	18,821	10,950	34,915	12,052	12,796	2%	744	6%
Other Income	26,728	28,928	27,603	24,335	25,623	3%	1,288	5%
TOTAL REVENUES	\$ 764,823	\$ 835,981	\$ 862,767	763,004	822,331	100%	\$ 59,327	8%
EXPENDITURES								
Salaries - Faculty	\$ 69,070	\$ 67,791	\$ 74,746	73,161	78,589	9%	\$ 5,428	7%
Salaries - Non-Faculty	245,671	252,923	257,557	257,437	267,760	32%	10,323	4%
Wages	30,687	27,975	27,363	22,565	23,282	3%	717	3%
Benefits	105,002	105,780	109,427	104,720	112,186	14%	7,466	7%
Personnel Costs	450,430	454,469	469,093	457,882	481,817	58%	23,935	5%
Utilities	12,108	12,209	11,107	12,995	13,466	2%	470	4%
Scholarships	13,738	13,237	15,243	15,240	15,438	2%	198	1%
Equipment (Capitalized)	27,422	30,758	26,224	21,180	31,698	4%	10,518	50%
Operations and Maintenance (Net)	301,079	276,901	289,376	251,559	272,198	33%	20,640	8%
Debt Service	11,813	11,035	12,559	14,403	13,437	2%	(967)	-7%
TOTAL EXPENDITURES	\$ 816,591	\$ 798,610	\$ 823,601	\$ 773,259	\$ 828,053	100%	\$ 54,794	7%
TRANSFERS								
Other	16,592	5,881	24,184	12,619	11,278	1%	(1,340)	-11%
NET TRANSFERS	\$ 16,592	\$ 5,881	\$ 24,184	\$ 12,619	\$ 11,278	1%	\$ (1,340)	-11%
NET INCREASE (DECREASE)	(35,176)	43,252	63,350	2,363	5,556	1%	3,193	135%
ENDING CURRENT NET POSITION	\$ 331,164	\$ 374,336	\$ 437,686	\$ 440,050	\$ 417,695	51%	\$ (22,355)	-5%



THE TEXAS A&M UNIVERSITY SYSTEM
Agencies
FY 2022 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
PERCENT OF FISCAL YEAR 2020				
Instruction	\$ 51,917	\$ 66,299	\$ 71,058	\$ 66,340
Institutional Support	25,569	19,097	18,184	16,862
O&M of Plant	1,609	1,429	1,503	1,463
Public Service	183,965	226,994	199,954	264,974
Research	222,131	222,305	223,993	226,699
E&G and Designated Subtotal:	\$ 485,191	\$ 536,124	\$ 514,691	\$ 576,435
Restricted:				
Instruction	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228
Institutional Support	0	0	0	0
O&M of Plant	1	1	3	1
Public Service	40,281	39,059	35,345	1,759,661
Research	196,437	206,728	214,108	230,783
Restricted Subtotal:	\$ 258,863	\$ 268,641	\$ 272,873	\$ 2,007,672
TOTAL:				
Instruction	\$ 74,061	\$ 89,151	\$ 94,474	\$ 83,567
Institutional Support	25,569	19,097	18,184	16,862
O&M of Plant	1,610	1,430	1,506	1,464
Public Service	224,246	266,053	235,299	2,024,635
Auxiliary	0	0	0	0
Research	418,568	429,033	438,101	457,481
Debt Service	12,159	11,802	11,034	12,557
TOTAL:	\$ 756,214	\$ 816,591	\$ 798,610	\$ 2,596,667



The Texas A&M University System

AGENCIES

Change in Net Position

Fiscal Year 2022 Budget

(In Thousands)

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 131,071	\$ 127,146	\$ (3,925)
Designated	264,468	272,303	7,835
Restricted	30,415	29,604	(812)
Total Change in Net Position	\$ 425,954	\$ 429,053	\$ 3,099

For detailed explanations, please see member schedules.

BUDGET NARRATIVE

Introduction:

PVAMU returned from remote operations June 1, 2021, and will offer Face-to-Face instruction in fall 2021. The FY 2022 budget has conservatively projected revenues and estimated expenses. Enrollment considerations are 9,071 student head count and 118,997 semester credit hours.

Revenues:

- State Appropriations includes the 5% budget reduction. However, new exceptional items, such as the Healthy Houston Initiative, The VISION Community Project, and an increase in Formula Funding yielded an overall increase of \$4.7 million (8%).
- Federal Appropriations increased 136% over FY 2021. The increase is attributable to the Higher Education Emergency Funding (HEERF).
- Tuition and Fees revenue has a modest projected increase of \$4.4 million (5%) over the FY 2021 budget.
- Student Financial Assistance projected increase of \$10.3 million (25%) is attributable to HEERF.
- The Investment Income increase (18%) is attributable to new quasi-endowments tied to faculty.

Expenses:

- Impact of COVID-19
 - Overall Expenses up 25% (considering HEERF)
- Institutional Priorities
 - Student Financial Assistant
 - Safe learning environment for students, faculty and staff
 - Enrollment
- Personnel
 - Employee Retention Plan
 - Faculty Tenure and Promotion
 - Up to 3% Faculty and Staff Performance Based Pool
 - Career Ladder Promotions for University Police Department
- New Faculty Chair Endowment and Support

BUDGET NARRATIVE CONTINUED

- HEERF Funding Plan – funding will be used to support Student Assistance Grants, COVID Testing, Vaccine support, quarantine/isolation support, COVID Hotline, enhanced cleaning
 - \$19.5 million – Student Grants
 - \$ 6.4 million – Delivery of Instruction
 - (adjuncts, academic support staff, additional staff to accommodate social distancing, IT Infrastructure enhancements)
 - \$10.4 million - Student Services Support
 - Health and IT Support
 - \$10.9 million – Contingency Funds
 - Improve the quality of air flow

Reserves:

- FY 2020 Operating Reserve balance
 - \$56.4 million, 3.5 months
- FY 2021 Projected Reserve balance
 - \$60.0 million, 4.9 months
 - Projection for FY 2022
 - Slight increase as face-to-face course offerings return.

Capital and Deferred Maintenance Plan:

The current deferred maintenance plan is being revised. The major FY 2022 proposed project on the Capital Plan is the new Engineering Classroom and Research Building. The project is scheduled to begin September 2021 with a completion date of August 2024.



Prairie View A&M University

FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	251,239
FY 2022 Proposed Expense Budget		314,294
Difference	\$	63,055
% Change		25%

Personnel Costs

Salaries - Faculty
 Employee Retention Plan
 HEERF Instruction Support
 Endowed Chair Funds
 Faculty Promotion and Tenure

\$ 7,132

Method of Finance

Federal Appropriations; Available University Funds
 University Services Fee; Investment Income; Designated
 Tuition; Fees; State Appropriations; Contracts and Grants

Salaries Non-Faculty Lines
 Employee Retention Plan
 Title III Funding Activities
 Healthy Houston Initiative
 COVID Student Support Services

6,446

Federal Appropriations; Available University Funds
 University Services Fee; Investment Income; Designated
 Tuition; Fees; State Appropriations; Contracts and Grants

Wages

775

General Revenue and Designated Tuition

Benefits

2,708

All Funds

Utilities

Cost-Savings

(479)

Sales and Services

Scholarship Programs (Net of Discounts)

Scholarships
 Discounts

672

Tuition and Fees; Designated and Gifts,
 Contracts & Grants

Equipment

Research Activity and Student Center

79

Other Operating Income; Sales and Services;
 Designated Tuition; University Services Fee

Operations and Maintenance

HEERF Emergency Student Grants
 HEERF COVID Student Support Services
 Agriculture Land Grant Programs
 Healthy Houston Initiative
 The VISION Community Project

47,003

Federal Appropriations; Designated Tuition;
 University Services Fee; State Appropriations;
 Sales and Services

Debt Service

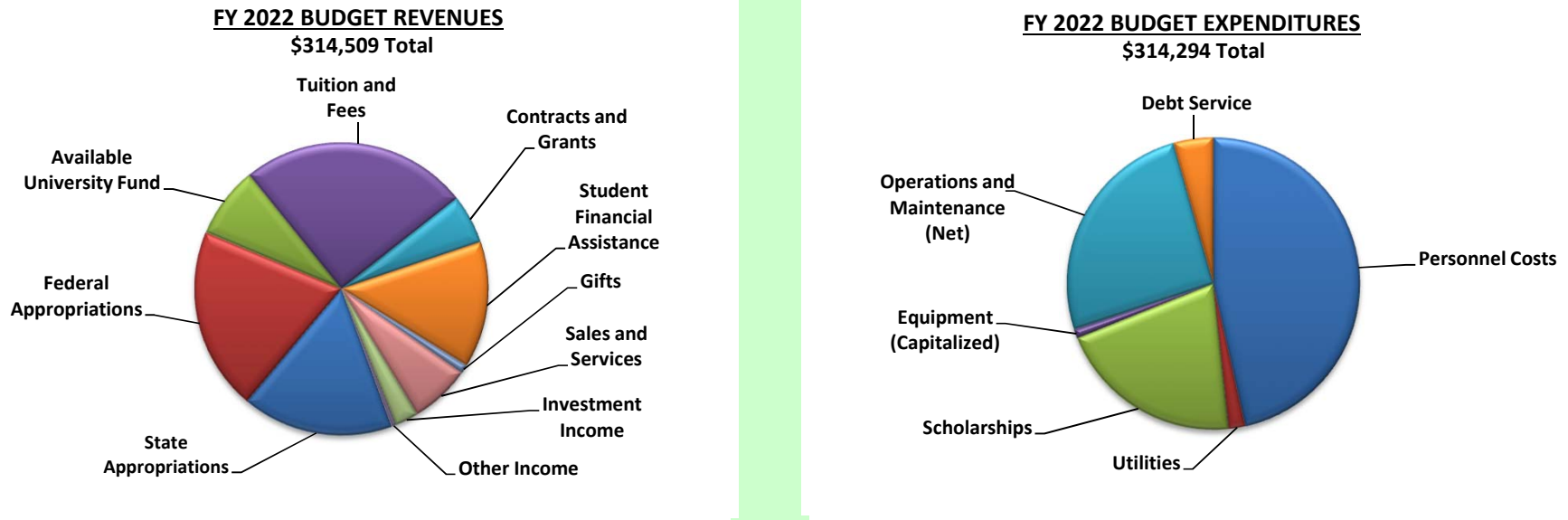
(1,281)

27% GR-TRB, 60% Designated Tuition, &
 13% Auxiliary

TOTAL:	\$	63,055
---------------	-----------	---------------

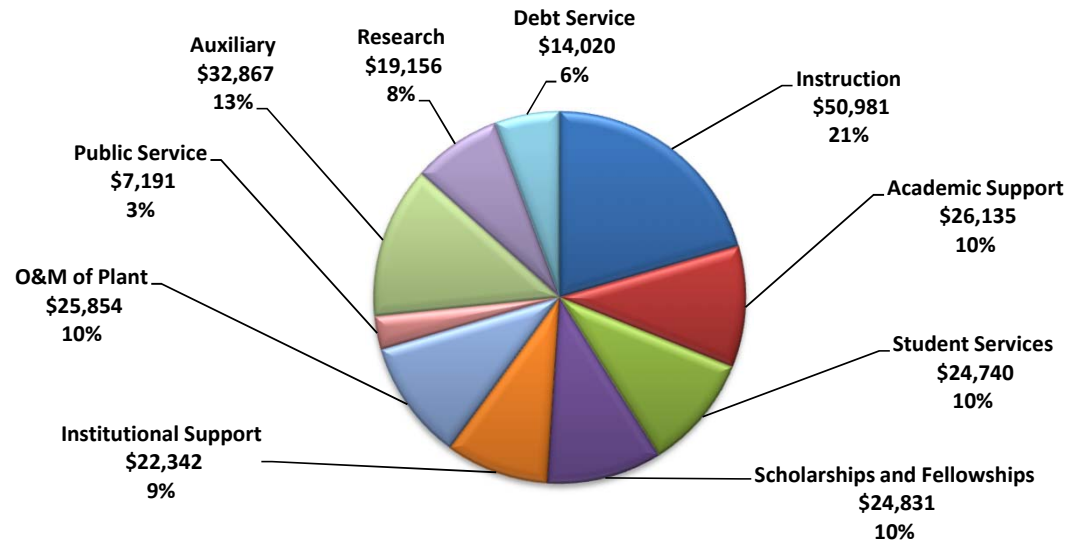


THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 165,199	\$ 162,622	\$ 151,855	\$ 167,200	\$ 176,000		\$ 8,800	5%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 58,075	\$ 57,449	\$ 57,637	\$ 56,040	\$ 60,691	19%	\$ 4,650	8%
Federal Appropriations	9,409	9,838	11,363	31,160	73,523	23%	42,363	136%
Available University Fund	24,793	24,956	24,956	27,639	28,745	9%	1,106	4%
Tuition and Fees	86,010	91,460	91,347	87,177	91,616	29%	4,439	5%
Contracts and Grants	14,497	18,556	14,602	18,844	19,807	6%	963	5%
Student Financial Assistance	39,820	43,916	51,486	40,560	50,818	16%	10,258	25%
Gifts	1,796	2,284	4,294	3,523	3,483	1%	(40)	-1%
Sales and Services	25,140	27,004	21,394	25,068	24,185	8%	(883)	-4%
Investment Income	9,619	6,148	14,942	7,962	9,391	3%	1,429	18%
Other Income	4,675	4,703	5,900	1,836	1,780	1%	(56)	-3%
Discounts	(45,872)	(53,506)	(48,278)	(50,747)	(49,529)	-16%	1,218	-2%
TOTAL REVENUES	\$ 227,963	\$ 232,809	\$ 249,644	\$ 249,061	\$ 314,509		\$ 65,448	26%
EXPENDITURES								
Salaries - Faculty	\$ 33,679	\$ 37,340	\$ 40,826	\$ 44,111	\$ 51,243	16%	\$ 7,132	16%
Salaries - Non-Faculty	45,556	46,784	49,254	55,034	61,480	20%	6,446	12%
Wages	6,594	6,943	5,340	4,999	5,774	2%	775	16%
Benefits	22,427	24,126	25,026	26,658	29,366	9%	2,708	10%
Personnel Costs	108,256	115,193	120,446	130,802	147,863	47%	17,062	13%
Utilities	6,120	5,430	5,027	6,309	5,830	2%	(479)	-8%
Scholarships	64,113	71,978	68,994	66,126	65,580	21%	(546)	-1%
Discounts	(45,872)	(53,506)	(48,278)	(50,747)	(49,529)	-16%	1,218	-2%
Equipment (Capitalized)	5,755	7,096	4,914	3,078	3,156	1%	79	3%
Operations and Maintenance (Net)	68,764	82,677	82,500	81,682	128,686	41%	47,003	58%
Debt Service	14,033	14,006	14,515	13,990	12,709	4%	(1,281)	-9%
TOTAL EXPENDITURES	\$ 221,170	\$ 242,875	\$ 248,118	\$ 251,239	\$ 314,294		\$ 63,055	25%
TRANSFERS								
Other	(9,370)	(701)	13,820	241	0		(241)	-100%
NET TRANSFERS	\$ (9,370)	\$ (701)	\$ 13,820	\$ 241	\$ -		\$ (241)	-100%
NET INCREASE (DECREASE)	(2,577)	(10,767)	15,345	(1,937)	215		2,152	-111%
ENDING CURRENT NET POSITION	\$ 162,622	\$ 151,855	\$ 167,200	\$ 165,263	\$ 176,215		\$ 10,952	7%



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 44,965	\$ 45,408	\$ 48,941	\$ 50,281
Academic Support	16,670	15,337	18,330	15,977
Student Services	15,428	16,858	18,651	16,892
Scholarships and Fellowships	7,046	8,290	11,729	12,841
Institutional Support	17,646	20,507	20,756	21,498
O&M of Plant	20,067	19,224	23,607	25,854
Public Service	2,871	2,830	2,596	3,658
Research	6,713	9,660	10,501	10,879
E&G and Designated Subtotal:	\$ 131,406	\$ 138,113	\$ 155,113	\$ 157,880
Auxiliary:				
Auxiliary	\$ 31,332	\$ 33,603	\$ 35,445	\$ 32,867
Auxiliary Subtotal:	\$ 31,332	\$ 33,603	\$ 35,445	\$ 32,867
Restricted:				
Instruction	\$ 777	\$ 847	\$ 932	\$ 700
Academic Support	6,540	9,151	12,151	10,157
Student Services	1,853	2,260	1,377	7,849
Scholarships and Fellowships	7,435	9,711	9,084	11,990
Institutional Support	118	154	292	844
O&M of Plant	117	5	0	0
Public Service	5,647	5,841	6,142	3,533
Research	7,966	7,451	8,333	8,277
Restricted Subtotal:	\$ 30,454	\$ 35,421	\$ 38,310	\$ 43,351
TOTAL:				
Instruction	\$ 45,742	\$ 46,255	\$ 49,873	\$ 50,981
Academic Support	23,210	24,488	30,480	26,135
Student Services	17,281	19,118	20,028	24,740
Scholarships and Fellowships	14,481	18,001	20,813	24,831
Institutional Support	17,764	20,660	21,049	22,342
O&M of Plant	20,184	19,229	23,608	25,854
Public Service	8,518	8,671	8,739	7,191
Auxiliary	31,332	33,603	35,445	32,867
Research	14,679	17,112	18,834	19,156
Debt Service	15,842	14,032	14,006	14,020
TOTAL:	\$ 209,034	\$ 221,170	\$ 242,875	\$ 248,118



Prairie View A&M University
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	<u>Estimated Beginning Net Position</u>	<u>Estimated Ending Net Position</u>	<u>Change In Net Position</u>
Fund Group (Current Funds Only)			
Functional and General	\$ 31,000	\$ 27,851	\$ (3,149)
Designated	104,000	106,267	2,267
Auxiliary	18,000	19,097	1,097
Restricted	23,000	23,000	0
Change in Net Position	<u><u>\$ 176,000</u></u>	<u><u>\$ 176,215</u></u>	<u><u>\$ 215</u></u>

Explanation for Net Decrease*

Functional and General	\$ (3,149,131)	One-time use of net position for the following 1). Scholarships utilized for recruiting efforts and offering \$1,000,000 in scholarships, and 2). CRI projects; continued use of previously appropriated AUF funding for CRI projects is reflected in the FY 2022 budget, and 3). One-time funds related to the operations of the Center for the Study and Prevention of Juvenile Delinquency Center.
-------------------------------	----------------	---

TARLETON STATE UNIVERSITY

BUDGET NARRATIVE

Introduction

During fiscal year 2021, Tarleton completed a 10-year strategic plan. The mission for Tarleton State University, a founding member of the Texas A&M System, is to transform generations by inspiring discovery, leadership, and inclusion through educational excellence. The vision of Tarleton State University is to be *THE* premier comprehensive regional university in the nation, with a keen focus on student success, teaching, and research.

The strategic plan also defines the following priorities for the University:

- **Student Opportunity & Success** – strategically grow enrollment and foster a thriving learning environment characterized by transformational educational experiences that promote the holistic development, economic mobility, and success of all students.
- **Academic Distinction** – Achieve academic excellence through innovative instructional practices, strategic program expansion, and a robust academic and technological infrastructure.
- **Diversity, Equity and Inclusion** - Demonstrate institutional commitment to equity and inclusion that provides fair access and opportunities for students and employees of all backgrounds and identities.
- **Research, Innovation & Economic Impact** - Cultivate an entrepreneurial ecosystem to enhance research, scholarship, and regional partnerships that drive innovation and economic development.
- **Institutional Prominence** - Attain national prominence through student achievement, a thriving employee experience, a culture of philanthropy, and fiscal sustainability.

Revenues

- During FY 2021, Tarleton conservatively budgeted and forecasted revenues in all categories due to the uncertainties caused by the pandemic.
- State Appropriations for General Revenue increased \$4.8 million (11%) compared to the FY 2021 budget. The increase included funding for the Health Science Rural Health appropriation of \$1 million in FY 2022 as well as Formula Funding growth. These items primarily resulted in the overall increase in State Appropriations of \$5.8 million.

TARLETON STATE UNIVERSITY

BUDGET NARRATIVE CONTINUED

- Federal Higher Education Emergency Relief Funds (HEERF) provisioned for higher education as emergency funding associated with the pandemic increased \$14.4 million (>500%) compared to FY 2021.
- Tuition and Fees increased \$9.9 million (9%) compared to FY 2021 due to record enrollment growth, an increase in athletic fees, an inflation adjustment and estimates based upon a 3-year average, as opposed to previous more conservative methods.
- Student Financial Assistance increased \$3.3 million (11%) associated with increased enrollment and HEERF.
- Contracts and Grants increased \$1.8 million (22%) associated with the new Research Division.
- Sales and Service has decreased \$855,000 (-2%) due to a decrease in housing rates made possible by refinancing of several housing units.

Expenses

- Personnel costs have increased by \$7.1 million (7%) for FY 2022 associated with a projected 4% increase for retention of talented staff through performance based merit and market adjustments. The remaining 3% reflects investments in strategic initiatives such as Diversity, Research, and Intercollegiate Athletics.
- Utilities increased slightly, \$159,000 (3%), in FY 2022 due to additional square footage.
- Scholarships increased by \$10.6 million (25%) with a comparable increase in Discounts of \$4.7 million (17%) associated with increases in Federal HEERF and investment in strategic scholarship programs such as the Distinguished High School Partner and Distinguished Community College Partner programs.
- Equipment increased by \$1.2 million (53%) due to investment in Research infrastructure.
- Operations and Maintenance increased by \$15.4 million (24%) associated with increases in Federal HEERF and investment in strategic initiatives such as Research, Diversity and Intercollegiate Athletics.
- Debt Service was reduced by \$791,000 (-3%) due to paying off RFS bonds.

BUDGET NARRATIVE CONTINUED

Reserves

- FY 2020 Operating Reserve balance will support 3.3 months of operations.
- FY 2021 Projected Reserve balance will support 3.5 months of operations.
- FY 2022 Budget includes a Net Available of \$2.2 million that will be allocated throughout the year to deferred maintenance and unexpected expenses.

Capital Plan

Priorities for the Capital Plan for FY 2022 include:

- Purchase of Rodeo Facility
- Expansion of Health Sciences Center for Rural Health initiative
- Expansion of the Fort Worth Campus Building 2 (FWB2)
- Research Administration Building
- Renovation of existing agriculture building
- Upgrades to Baseball and Softball Complex
- Planning for parking garage, convocation center, and university hotel



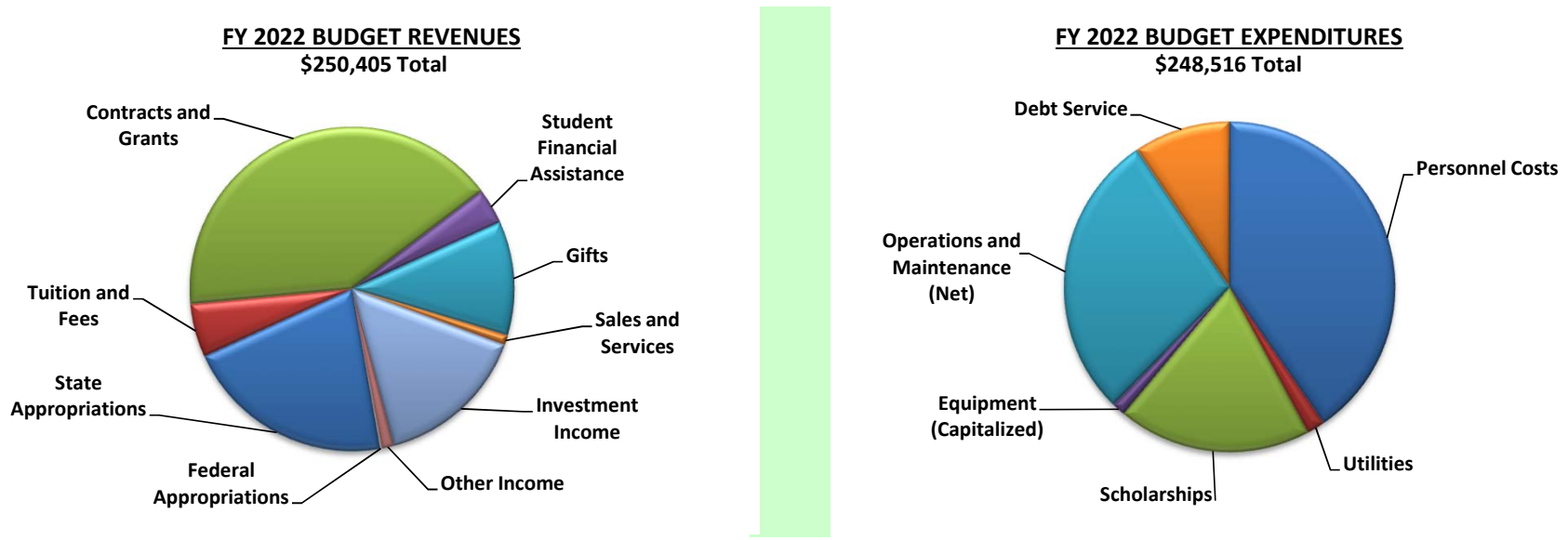
Tarleton State University
FY 2022 Highlighted Budget Components
(In Thousands)

FY 2021 Board Approved Expense Budget	\$ 219,545
FY 2022 Proposed Expense Budget	248,516
Difference	\$ 28,972
% Change	13.2%

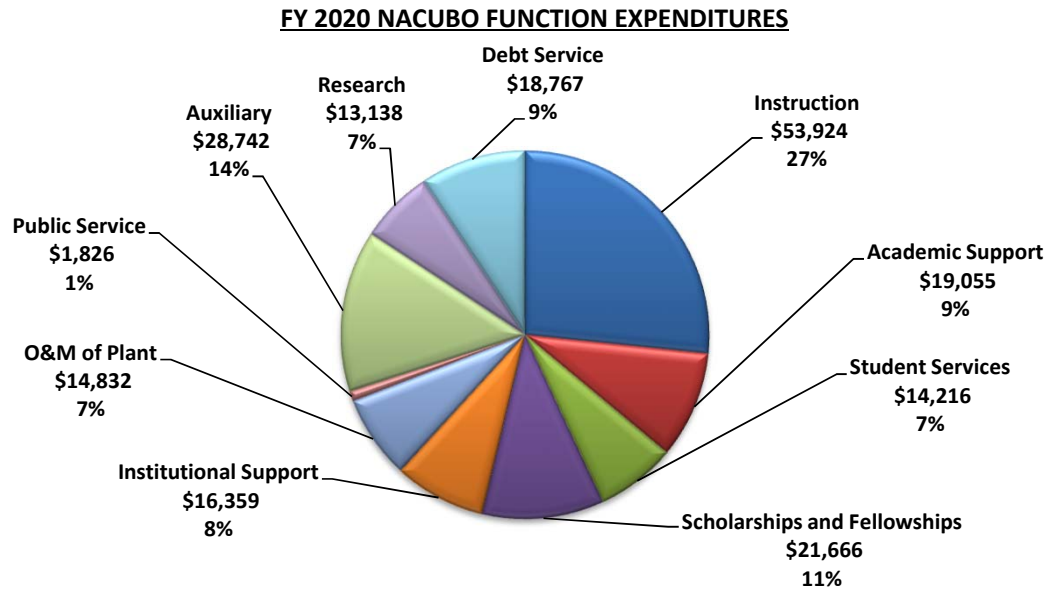
		<u>Method of Finance</u>
Personnel Costs		
Proposed Employee Retention Plan	\$ 3,463	50% Appropriations, 40% Tuition and Fees, 10% Auxiliary Revenue
New Positions	1,721	60% State Appropriations, 30% Tuition and Fees, 20% Auxiliary
Increased Benefit Costs	1,483	50% Appropriations, 40% Tuition and Fees, 10% Auxiliary Revenue
Wages	393	50% Tuition & Fees, 50% Auxiliary
Utilities	159	85% Tuition & Fees, 15% Auxiliary
Scholarships and Discounts	5,908	Restricted (HEERF)
Operations & Maintenance	15,389	90% Restricted (HEERF), 10% Auxiliary
Equipment (Capitalized)	1,247	85% Tuition & Fees, 15% Restricted
Debt Service	(791)	Auxiliary
TOTAL:	\$ 28,972	



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 73,683	\$ 85,003	\$ 90,691	\$ 115,169	\$ 115,797		\$ 627	1%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 66,315	\$ 56,654	\$ 55,489	\$ 53,498	\$ 59,264	24%	\$ 5,767	11%
Federal Appropriations	0	0	2,992	533	14,966	6%	14,433	>500%
Tuition and Fees	92,506	97,665	103,619	106,455	116,386	46%	9,931	9%
Contracts and Grants	8,353	8,069	8,353	8,198	10,000	4%	1,802	22%
Student Financial Assistance	29,778	30,821	34,442	28,916	32,173	13%	3,257	11%
Gifts	1,883	5,664	2,363	2,311	2,750	1%	438	19%
Sales and Services	30,941	28,492	22,088	43,876	43,021	17%	(855)	-2%
Investment Income	6,903	5,490	16,676	2,460	3,500	1%	1,040	42%
Other Income	653	677	8,506	405	405	0%	(0)	0%
Discounts	(24,299)	(24,997)	(24,447)	(27,332)	(32,060)	-13%	(4,728)	17%
TOTAL REVENUES	\$213,034	\$208,536	\$230,082	\$ 219,320	\$ 250,405		\$ 31,085	14%
EXPENDITURES								
Salaries - Faculty	\$ 35,883	\$ 38,430	\$ 38,379	\$ 41,225	\$ 43,802	18%	\$ 2,577	6%
Salaries - Non-Faculty	35,111	35,808	37,190	35,123	37,729	15%	2,606	7%
Wages	5,408	5,697	5,300	5,201	5,595	2%	393	8%
Benefits	22,936	23,259	24,167	24,644	26,127	11%	1,483	6%
Personnel Costs	99,338	103,193	105,037	106,193	113,253	46%	7,060	7%
Utilities	2,540	2,683	2,761	4,809	4,968	2%	159	3%
Scholarships	41,939	42,505	44,309	42,526	53,162	21%	10,636	25%
Discounts	(24,299)	(24,997)	(24,447)	(27,332)	(32,060)	-13%	(4,728)	17%
Equipment (Capitalized)	1,796	1,621	1,271	2,365	3,611	1%	1,247	53%
Operations and Maintenance (Net)	50,642	54,800	54,827	63,723	79,112	32%	15,389	24%
Debt Service	16,786	18,621	18,767	27,260	26,469	11%	(791)	-3%
TOTAL EXPENDITURES	\$188,742	\$198,426	\$202,525	\$ 219,545	\$ 248,516		\$ 28,972	13%
TRANSFERS								
Other	(12,971)	(4,422)	(3,078)	225	75		(150)	-67%
NET TRANSFERS	\$ (12,971)	\$ (4,422)	\$ (3,078)	\$ 225	\$ 75		\$ (150)	-67%
NET INCREASE (DECREASE)	11,320	5,688	24,478	0	1,963		1,963	n/a
ENDING CURRENT NET POSITION	\$ 85,003	\$ 90,691	\$115,169	\$ 115,169	\$ 117,760		\$ 2,591	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 62,086	\$ 62,018	\$ 61,855	\$ 53,099
Academic Support	13,081	13,826	14,131	18,769
Student Services	10,843	10,928	11,298	11,358
Scholarships and Fellowships	5,460	5,577	5,020	5,997
Institutional Support	14,045	13,946	15,660	16,131
O&M of Plant	12,165	11,306	11,709	14,770
Public Service	1,724	1,885	2,076	1,148
Research	3,998	5,082	5,701	7,927
E&G and Designated Subtotal:	\$ 123,401	\$ 124,570	\$ 127,449	\$ 129,199
Auxiliary:				
Auxiliary	\$ 27,040	\$ 27,243	\$ 28,881	\$ 28,742
Auxiliary Subtotal:	\$ 27,040	\$ 27,243	\$ 28,881	\$ 28,742
Restricted:				
Instruction	\$ 858	\$ 914	\$ 895	\$ 826
Academic Support	385	393	3,635	287
Student Services	919	1,386	1,222	2,857
Scholarships and Fellowships	12,173	11,008	11,413	15,669
Institutional Support	8	5	2	228
O&M of Plant	185	56	0	62
Public Service	676	542	671	678
Research	6,114	5,842	5,638	5,211
Restricted Subtotal:	\$ 21,317	\$ 20,144	\$ 23,475	\$ 25,817
TOTAL:				
Instruction	\$ 62,944	\$ 62,932	\$ 62,750	\$ 53,924
Academic Support	13,466	14,219	17,766	19,055
Student Services	11,762	12,314	12,520	14,216
Scholarships and Fellowships	17,633	16,585	16,432	21,666
Institutional Support	14,053	13,951	15,662	16,359
O&M of Plant	12,349	11,362	11,709	14,832
Public Service	2,399	2,427	2,746	1,826
Auxiliary	27,040	27,243	28,881	28,742
Research	10,112	10,924	11,339	13,138
RFS Debt Service Transfers	18,195	16,786	18,621	18,767
TOTAL:	\$ 189,954	\$ 188,742	\$ 198,426	\$ 202,525



Tarleton State University
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 3,306	\$ 3,403	\$ 97
Designated	72,523	72,523	0
Auxiliary	25,519	26,394	875
Restricted	14,449	15,440	991
Change in Net Position	\$ 115,797	\$ 117,760	\$ 1,963

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues for FY 2022 are budgeted to increase \$55.2 million (44%) compared to the FY 2021 budget. This is primarily a result of increases in State and Federal Appropriations, Student Financial Assistance, and Tuition and Fees revenue.

- State Appropriations have increased by \$7.4 million (20%) due to an increase in formula funding and the newly appropriated non-formula item, Path to Academic and Student Success (PASS).
- Federal Appropriations have increased by \$20 million largely from the Higher Education Emergency Relief Fund (HEERF) Institutional and Minority Serving Institution (MSI) funding.
- Tuition and Fees are projected to increase by \$10.3 million as a result of Board authorized increases and a projected enrollment approaching pre-pandemic levels.
- Contracts and Grants are increasing by \$1.4 million (30%) due to new grants, such as Title V AIREs, Advanced Nurse Education–SANE, and other smaller grants.
- Student Financial Assistance, including Pell Grant and HEERF Student Support, is expected to increase by \$17.7 million (49%).

Expenditures

Total Expenditures for FY 2022 are budgeted to increase by \$55.1 million (44%) compared to FY 2021 budgeted expenditures. This is primarily due to increases in Personnel Costs, Scholarships, and Operations and Maintenance costs associated with the COVID-19 response.

- Salaries and wages are expected to increase by \$10.6 million and will include:
 - a 3% performance pool,
 - a \$106,000 pool for faculty promotions,
 - \$3 million in new positions (approximately 91 FTEs) for the student success PASS initiative, and
 - approximately \$3.9 million in temporary, HEERF funded positions for academic and student support (approximately 74 FTEs).
- Benefits are projected to increase \$1.8 million (13%) due to new positions and changes to benefit rates.
- Scholarships are projected to increase by \$25.2 million (net) as a result of an increase in PELL Grant and additional HEERF Student Support.

BUDGET NARRATIVE CONTINUED

- Equipment (Capitalized) expenses are projected to increase by \$2.3 million (28%) due to new sponsored research grants, faculty start-up research costs, and equipment costs related to the ongoing COVID-19 response.
- Operations and Maintenance expenses are expected to increase by \$15 million (58%) due to restoration of travel budgets, costs related to the ongoing COVID-19 response, and other operational costs.
- Debt Service will increase by \$91,000. The debt service is budgeted at \$11.1 million for capital projects funded with general revenue (\$8.6 million), fees (\$603,538), and auxiliary revenue (\$1.9 million). The debt includes \$8.6 million for prior construction of the University Success Center and associated road extensions and parking lots, the Fine Arts Building and Theater, Science Building, Kinesiology Building, Academic Innovation Center and the Support Services Building. It also includes \$2.5 million for renovations to the Student Center and Recreational Sports Center, the ESCO Utility Project, and debt for the Residential Learning Center.

Texas A&M International University

FY 2022 Highlighted Budget Components

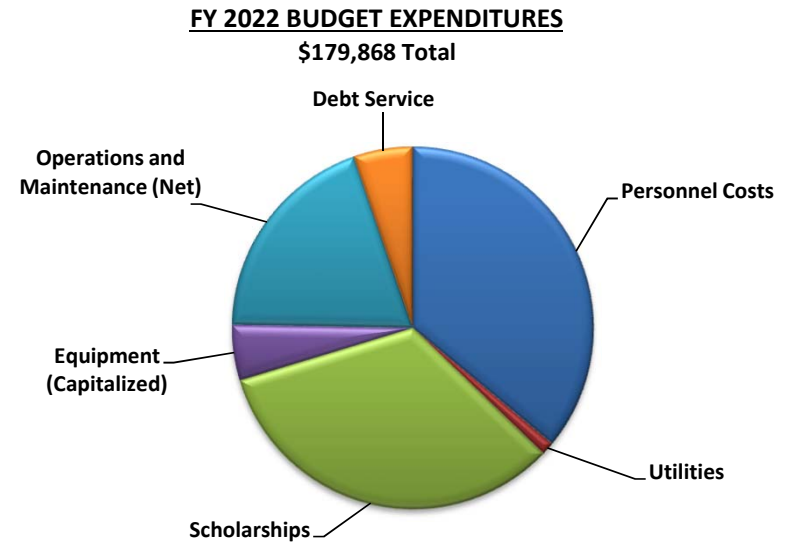
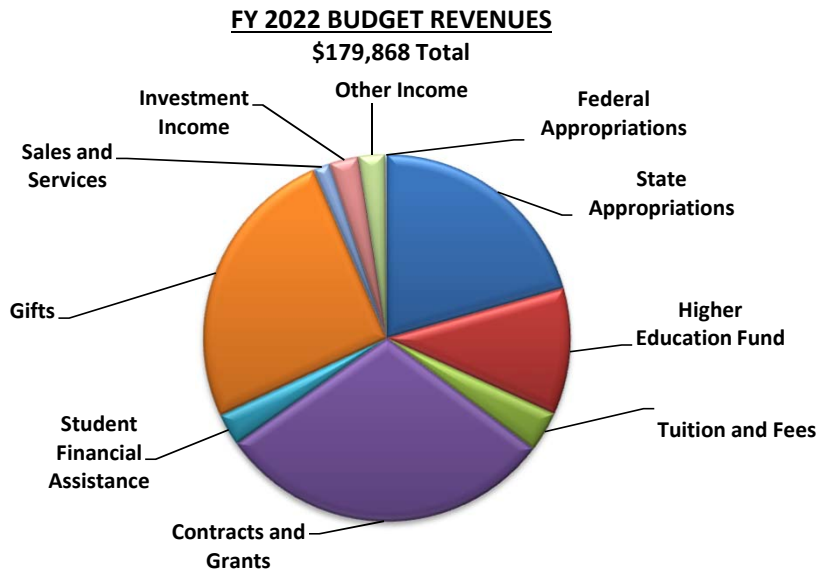
(In Thousands)

FY 2021 Board Approved Expense Budget	\$	124,794
FY 2022 Proposed Expense Budget		179,868
Difference	\$	55,075
% Change		44.1%

		<u>Method of Finance</u>
Personnel Costs		
Proposed Salary (Faculty & Staff)	\$ 5,817	State & Federal Appropriations, Tuition and Fees, Grants
Path to Academic Success Initiative (PASS)	3,000	State Appropriation
Proposed Performance Plan Faculty & Non-Faculty	1,176	State Appropriation, Tuition and Fees, Grants
Faculty Promotions	106	State Appropriation
Wages	471	Grants, Federal Appropriation
Benefits	1,754	State Appropriation, Tuition and Fees, Grants
O&M funds (Travel, M&O, Def. Maint.)	14,989	Tuition and Fees, Grants, Federal Appropriation
Equipment	2,298	Grants, Federal Appropriation
Utilities	200	Tuition and Fees
Scholarships	26,692	Tuition and Fees, Federal Appropriation
Increase in tuition discounts	(1,519)	Tuition and Fees
Increase in TRB	91	State Appropriation

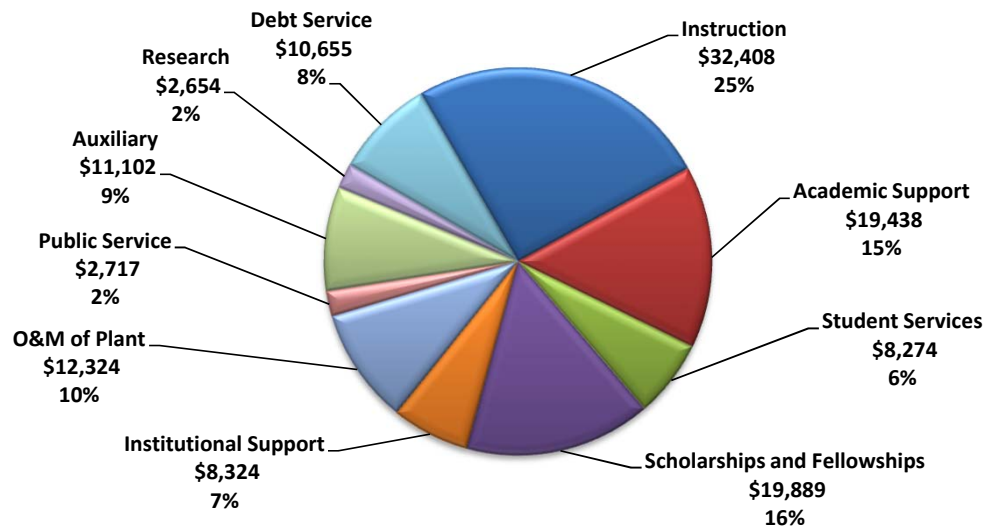
TOTAL:	\$	55,075
---------------	-----------	---------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 73,088	\$ 79,998	\$ 88,838	\$ 106,092	\$ 106,092		\$ 0	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 37,375	\$ 37,463	\$ 37,154	\$ 36,084	\$ 43,479	24%	\$ 7,395	20%
Federal Appropriations	0	0	1,771	3,556	23,560	13%	20,004	>500%
Higher Education Fund	6,710	6,710	6,710	7,462	7,462	4%	0	n/a
Tuition and Fees	53,137	58,163	63,090	52,868	63,183	35%	10,315	20%
Contracts and Grants	9,159	5,711	4,876	4,578	5,974	3%	1,396	30%
Student Financial Assistance	32,196	35,459	40,166	35,891	53,580	30%	17,689	49%
Gifts	3,122	4,234	4,444	3,100	3,100	2%	0	n/a
Sales and Services	5,100	5,291	4,802	5,456	5,475	3%	19	0%
Investment Income	5,364	4,067	11,658	4,993	4,905	3%	(88)	-2%
Other Income	754	1,576	720	299	305	0%	6	2%
Discounts	(28,052)	(31,916)	(32,417)	(29,636)	(31,155)	-17%	(1,519)	5%
TOTAL REVENUES	\$ 124,865	\$ 126,758	\$ 142,973	\$ 124,652	\$ 179,868		\$ 55,217	44%
EXPENDITURES								
Salaries - Faculty	\$ 19,452	\$ 20,588	\$ 21,564	\$ 22,379	\$ 26,352	15%	\$ 3,973	18%
Salaries - Non-Faculty	23,760	23,469	22,412	23,839	29,966	17%	6,127	26%
Wages	4,094	3,941	4,288	3,621	4,092	2%	471	13%
Benefits	12,833	12,798	12,905	13,862	15,615	9%	1,754	13%
Personnel Costs	60,140	60,797	61,168	63,700	76,025	42%	12,325	19%
Utilities	1,565	1,520	1,737	2,191	2,391	1%	200	9%
Scholarships	41,829	46,860	50,014	43,332	70,024	39%	26,692	62%
Discounts	(28,052)	(31,916)	(32,417)	(29,636)	(31,155)	-17%	(1,519)	5%
Equipment (Capitalized)	1,055	1,173	3,313	8,110	10,408	6%	2,298	28%
Operations and Maintenance (Net)	27,272	30,549	33,315	25,994	40,982	23%	14,988	58%
Debt Service	10,435	10,609	10,655	11,103	11,193	6%	91	1%
TOTAL EXPENDITURES	\$ 114,243	\$ 119,591	\$ 127,785	\$ 124,794	\$ 179,868		\$ 55,075	44%
TRANSFERS								
Other	(3,711)	1,673	2,066	142	0		(142)	-100%
NET TRANSFERS	\$ (3,711)	\$ 1,673	\$ 2,066	\$ 142	\$ -		\$ (142)	-100%
NET INCREASE (DECREASE)	6,911	8,840	17,254	(0)	0		0	-100%
ENDING CURRENT NET POSITION	\$ 79,998	\$ 88,838	\$ 106,092	\$ 106,092	\$ 106,092		\$ 0	0%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 29,472	\$ 28,761	\$ 30,225	\$ 30,787
Academic Support	13,401	13,493	13,842	16,682
Student Services	6,895	6,049	6,113	6,918
Scholarships and Fellowships	2,120	2,720	3,357	3,847
Institutional Support	7,294	7,391	8,564	8,259
O&M of Plant	9,958	9,938	12,075	12,029
Public Service	2,197	1,970	1,884	1,572
Research	1,685	1,549	1,598	999
E&G and Designated Subtotal:	\$ 73,022	\$ 71,872	\$ 77,659	\$ 81,093
Auxiliary:				
Auxiliary	\$ 7,244	\$ 8,181	\$ 10,043	\$ 11,102
Auxiliary Subtotal:	\$ 7,244	\$ 8,181	\$ 10,043	\$ 11,102
Restricted:				
Instruction	\$ 2,109	\$ 1,796	\$ 1,432	\$ 1,621
Academic Support	7,799	5,824	3,367	2,756
Student Services	735	517	534	1,356
Scholarships and Fellowships	8,619	10,999	11,491	16,042
Institutional Support	17	69	20	65
O&M of Plant	2	17	3	294
Public Service	1,287	1,323	1,194	1,145
Research	2,825	3,209	3,240	1,655
Restricted Subtotal:	\$ 23,392	\$ 23,755	\$ 21,280	\$ 24,935
TOTAL:				
Instruction	\$ 31,581	\$ 30,557	\$ 31,657	\$ 32,408
Academic Support	21,200	19,317	17,209	19,438
Student Services	7,630	6,566	6,647	8,274
Scholarships and Fellowships	10,739	13,719	14,848	19,889
Institutional Support	7,311	7,461	8,583	8,324
O&M of Plant	9,960	9,956	12,078	12,324
Public Service	3,484	3,293	3,078	2,717
Auxiliary	7,244	8,181	10,043	11,102
Research	4,510	4,758	4,839	2,654
RFS Debt Service Transfers	12,680	10,435	10,609	10,655
TOTAL:	\$ 116,338	\$ 114,243	\$ 119,591	\$ 127,785



Texas A&M International University
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	<u>Estimated Beginning Net Position</u>	<u>Estimated Ending Net Position</u>	<u>Change In Net Position</u>
Fund Group (Current Funds Only)			
Functional and General	\$ 27,778	\$ 27,778	\$ -
Designated	44,771	44,771	-
Auxiliary	17,108	17,108	-
Restricted	16,434	16,434	-
Change in Net Position	<u>\$ 106,092</u>	<u>\$ 106,092</u>	<u>\$ -</u>

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

FY 2022 Budget Overview

The Texas A&M University (TAMU) FY 2022 budget endeavors to provide financial support for the university's mission: the success of students, faculty and staff. Although COVID-19 presents a near-term setback, the university continues to focus on strategic priorities. As announced by incoming president M. Katherine Banks, the university is currently undergoing a comprehensive review of operations with the goal of developing an administrative structure that is effective, efficient and flexible, while directing valuable resources toward the stated mission.

Higher Education Emergency Relief Act (HEERF)

The University received both student aid and institutional aid from the U.S. Department of Education awarded via the Higher Education Emergency Relief Fund (HEERF) to assist in the university's response to COVID-19. The university has utilized 100% of HEERF I (CARES) funding and HEERF II (CRRSAA) funding provided for student aid and 100% of HEERF I and approximately 73% of HEERF II funding provided for institutional aid. The FY 2022 budget includes \$50 million in Federal Student Aid (budgeted in Student Financial Assistance) and \$61.4 million in Federal Institutional Aid (budgeted in Federal Appropriations). Student Aid will be provided as direct emergency aid grants to students, while Institutional Aid will continue to be utilized to address COVID-19 testing and tracking, increased technology costs, enhanced course delivery, supplemental cleaning of classrooms and facilities and other identified costs, as well as the replacement of lost revenue.

Revenues

Total Revenues are budgeted to increase \$203.1 million (10%) compared to the FY 2021 budget.

State Appropriations are budgeted to increase by \$32.1 million (8%) compared to the FY 2021 budget. Of this total, \$27.1 million is due to formula funding. This amount includes additional funding provided to General Academic Institutions (GAIs) by the legislature to partially fund enrollment growth. The remaining \$5 million increase (7%) is due to an increase in the state paid benefits budgeted amount to better align the budget with actual expenditures. Available University Funding (AUF) is budgeted to increase by \$13.9 million (11%) due to an increase in the university's allocation from the TAMU System.

BUDGET NARRATIVE CONTINUED

Federal Appropriations (HEERF) funding is budgeted to increase by \$48.9 million (>100%) over FY 2021. This amount reflects expectations associated with Federal HEERF funding provided by the U.S. Department of Education.

Tuition and Fees revenue is budgeted to increase by \$53.7 million (7%) compared to the FY 2021 budget. Designated tuition, college level differential tuition, college level program fees and student fee revenue amounts are increasing due to cohort movement and slight increases in enrollment. Designated tuition revenue is also increasing due to an approved inflationary rate increase impacting new students, graduate students and students on variable rate plans. Statutory tuition is decreasing slightly due to a reduction in non-resident enrollment, as well as a reduction in the statutory non-resident tuition rate as calculated by The Higher Education Coordinating Board and directed by Section 54.051(d) of the Texas Education Code.

Student Financial Assistance is budgeted to increase by \$49.4 million (55%) over FY 2021 levels. The increase is primarily driven by increased HEERF funding for emergency student aid. The remainder of the increase is due to an increase in Federal Pell Grants.

Contracts and Grants income is budgeted to increase over FY 2021 levels by \$5.6 million (2%). Gifts income is budgeted to increase by \$3.2 million (2%). Sales and Services income is budgeted to decrease by \$2 million (-1%) compared to FY 2021 budget amounts primarily due to the lingering effect of the pandemic services on Transportation Services' revenue.

Expenditures

The Total Expenditures budget amount is increasing \$188.5 million (9%), compared to the FY 2021 expenditure budget.

Personnel Costs, comprising the largest component of the expense budget, are budgeted to increase by \$48.9 million (4%). A large driver of this increase is a proposed 2% employee retention program for FY 2022. Targeted faculty hiring and tenured faculty promotions continue to be an on-going process. Increasing student enrollment creates new opportunities in staff positions, as TAMU is committed to providing an environment for overall student success. Benefit expenses are trending in line with faculty and non-faculty salaries.

Scholarships (net of discounts) are budgeted to increase \$4.1 million (3%). The university continues its commitment to provide financial aid to deserving students.

BUDGET NARRATIVE CONTINUED

Operations & Maintenance is budgeted to increase by \$140.6 million (24%) over FY 2021 budget. This increase is attributed to several areas:

1. Projected HEERF funding budgeted in operations (institutional aid and emergency aid to students fall under O&M for budget purposes)
2. A large portion of the central university contingency funds are budgeted in Operations & Maintenance as planning continues toward best utilizing increased state funding and tuition/fee proceeds. This portion of the budget will become more refined upon completion of the current administrative review.
3. Annual increases for maintenance, landscaping and custodial services due to inflation and increased building square footage across campus
4. Continuing targeted classroom, laboratory and building renovations completed through the deferred maintenance program
5. Increases in property insurance premiums
6. Increases in system assessments (some assessments were waived or reduced in FY 2022)

Proceeds from Net Service Departments is affecting the expenditure budget more positively by \$4.5 million, or 15% over FY 2021. This is due primarily by increases in revenue in the departments of TAMU-Information Technology and University Police, with a lesser increase in associated expenses.

Debt Service is budgeted to decrease by \$4.9 million (4%) compared to the FY 2021 budget due to the retirement of the 2011 bonds and reductions in commercial paper principal payments.

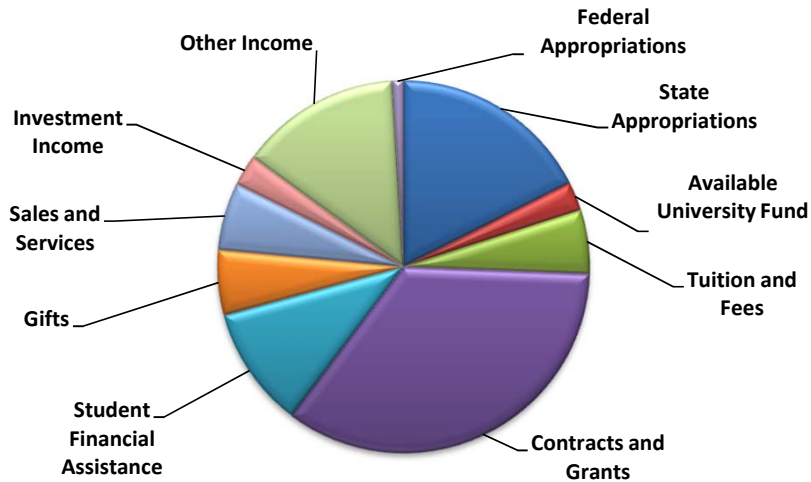
Texas A&M University
FY 2022 Highlighted Budget Components
(In Thousands)

FY 2021 Board Approved Expense Budget	\$ 2,044,971
FY 2022 Proposed Expense Budget	2,233,445
Difference	\$ 188,473
% Change	9.2%

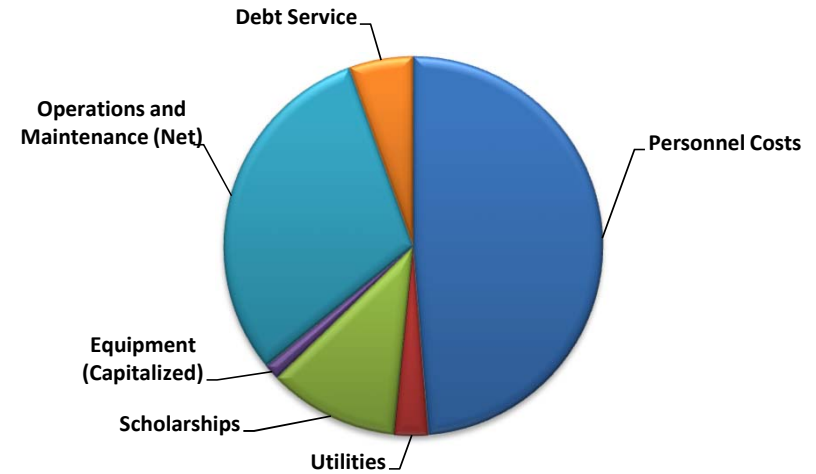
<u>Budget Component</u>		<u>Method of Finance</u>
Faculty Salaries	\$ 24,099	Includes \$9.8M in employee retention; Other increases related to targeted faculty hiring programs 50% GR & Statutory Tuition, 50% Designated Tuition and University Advancement Fees
Non-Faculty Salaries	10,144	\$9.2M in employee retention 70% in Designated Tuition and University Advancement Fees; 30% in Restricted Funds
Wages	1,782	50% GR & Statutory Tuition, 50% Designated Tuition and University Advancement Fees
Benefits	12,928	\$3M related to employee retention 32% GR & Statutory Tuition, 62% Designated Funds; 6% Restricted Funds
Total Increase in Personnel Costs	\$ 48,953	
Scholarships (Net)	4,147	Primarily increases in Designated Funds; Moved some funding from Designated Tuition to Available University Funds.
Operations & Maintenance	145,811	\$111.5M in restricted funds for HEERF funding, other increases in Designated Tuition, University Advancement Fees and other designated funds.
Net Service Departments	(4,510)	Designated Funds
Debt Service	(4,915)	Restricted Gift funds
Other	(1,013)	Various
TOTAL:	\$ 188,473	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2022 Budget Graphs
(In Thousands)

FY 2022 BUDGET REVENUES
\$2,315,087 Total

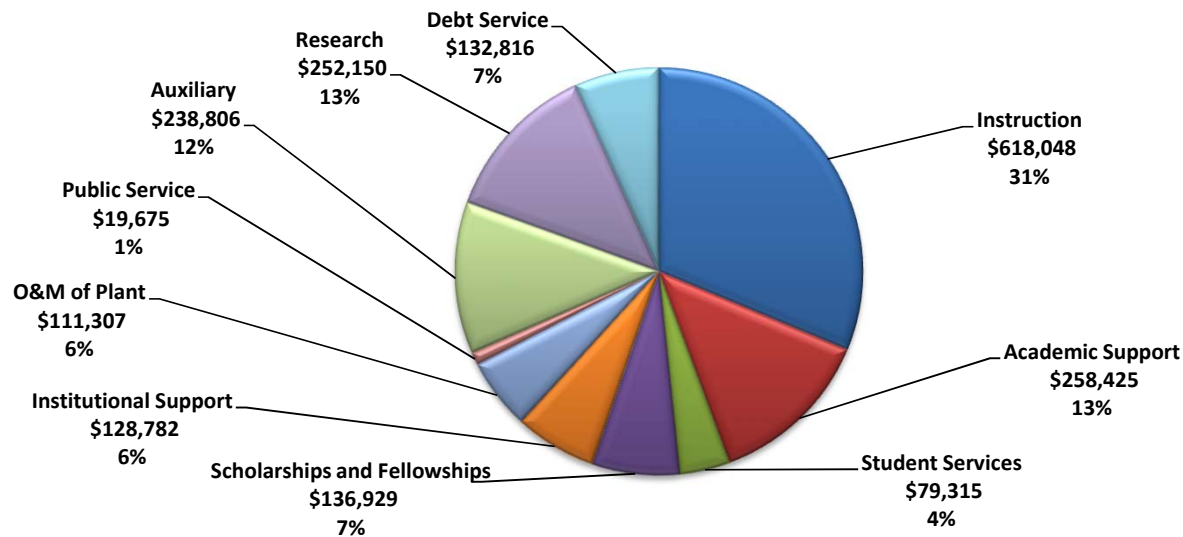


FY 2022 BUDGET EXPENDITURES
\$2,233,445 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,242,214		\$ 149,537	7%
<i>Restatement: (prior year correction)</i>		(2,702)						
REVENUES								
State Appropriations	\$ 378,032	\$ 381,353	\$ 415,860	\$ 399,680	\$ 431,791	19%	\$ 32,111	8%
Federal Appropriations	0	0	3,003	12,500	61,400	3%	48,900	391%
Available University Fund	140,028	135,705	116,505	122,038	135,978	6%	13,940	11%
Tuition and Fees	701,276	754,064	790,123	798,672	852,388	37%	53,717	7%
Contracts and Grants	210,570	236,617	231,045	252,529	258,102	11%	5,573	2%
Student Financial Assistance	87,707	94,115	114,409	89,856	139,252	6%	49,396	55%
Gifts	141,334	158,151	115,990	140,864	144,113	6%	3,248	2%
Sales and Services	374,422	382,054	359,329	345,913	343,926	15%	(1,987)	-1%
Investment Income	106,154	63,602	240,227	66,073	66,300	3%	227	0%
Other Income	42,656	62,069	26,603	23,573	24,081	1%	508	2%
Discounts	(130,900)	(145,898)	(143,544)	(139,701)	(142,244)	-6%	(2,543)	2%
TOTAL REVENUES	\$ 2,051,278	\$ 2,121,833	\$ 2,269,551	\$ 2,111,997	\$ 2,315,087		\$ 203,090	10%
EXPENDITURES								
Salaries - Faculty	\$ 358,504	\$ 386,994	\$ 397,354	\$ 419,099	\$ 443,198	20%	\$ 24,099	6%
Salaries - Non-Faculty	345,667	366,237	384,290	390,517	400,662	18%	10,144	3%
Wages	104,076	103,158	99,545	90,225	92,007	4%	1,782	2%
Benefits	187,534	200,476	204,484	207,910	220,838	10%	12,928	6%
Personnel Costs	995,780	1,056,865	1,085,674	1,107,751	1,156,704	52%	48,953	4%
Utilities	82,450	81,505	61,390	69,258	69,362	3%	105	0%
Scholarships	241,876	261,617	271,699	258,677	265,367	12%	6,690	3%
Discounts	(130,900)	(145,898)	(143,544)	(139,701)	(142,244)	-6%	(2,543)	2%
Equipment (Capitalized)	50,372	64,504	60,359	31,650	31,283	1%	(367)	-1%
Operations and Maintenance (Net)	462,810	470,174	507,848	582,212	722,763	32%	140,551	24%
Debt Service	140,115	170,262	132,828	135,125	130,210	6%	(4,915)	-4%
TOTAL EXPENDITURES	\$ 1,842,502	\$ 1,959,028	\$ 1,976,253	\$ 2,044,971	\$ 2,233,445		\$ 188,473	9%
TRANSFERS								
Other	(137,801)	(110,367)	(75,690)	(4,784)	(7,494)		(2,710)	57%
NET TRANSFERS	\$ (137,801)	\$ (110,367)	\$ (75,690)	\$ (4,784)	\$ (7,494)		\$ (2,710)	57%
NET INCREASE (DECREASE)	70,975	52,437	217,608	62,241	74,149		11,907	19%
ENDING CURRENT NET POSITION	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,154,918	\$ 2,316,363		\$ 161,445	7%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 542,660	\$ 527,682	\$ 521,397	\$ 554,223
Academic Support	187,039	199,024	241,743	228,037
Student Services	70,165	69,526	74,030	75,265
Scholarships and Fellowships	63,255	71,613	73,669	79,501
Institutional Support	119,575	115,977	117,464	127,701
O&M of Plant	86,805	97,692	96,169	108,086
Public Service	19,908	21,727	22,963	15,947
Research	75,843	84,301	88,829	102,068
E&G and Designated Subtotal:	\$ 1,165,250	\$ 1,187,543	\$1,236,265	\$ 1,290,828
Auxiliary:				
Auxiliary	\$ 212,832	\$ 239,910	\$ 244,524	\$ 238,806
Auxiliary Subtotal:	\$ 212,832	\$ 239,910	\$ 244,524	\$ 238,806
Restricted:				
Instruction	\$ 64,800	\$ 68,427	\$ 76,961	\$ 63,825
Academic Support	28,348	29,055	31,823	30,388
Student Services	4,218	5,509	5,006	4,050
Scholarships and Fellowships	32,190	34,161	37,377	57,428
Institutional Support	744	885	1,386	1,081
O&M of Plant	2,257	2,100	2,527	3,222
Public Service	5,387	4,741	4,241	3,728
Research	124,315	130,085	148,687	150,082
Restricted Subtotal:	\$ 262,259	\$ 274,964	\$ 308,007	\$ 313,803
TOTAL:				
Instruction	\$ 607,459	\$ 596,108	\$ 598,358	\$ 618,048
Academic Support	215,387	228,079	273,566	258,425
Student Services	74,383	75,036	79,036	79,315
Scholarships and Fellowships	95,445	105,775	111,045	136,929
Institutional Support	120,319	116,862	118,850	128,782
O&M of Plant	89,063	99,792	98,696	111,307
Public Service	25,295	26,468	27,204	19,675
Auxiliary	212,832	239,910	244,524	238,806
Research	200,157	214,387	237,516	252,150
RFS Debt Service Transfers	129,107	140,085	170,233	132,816
TOTAL:	\$ 1,769,447	\$ 1,842,502	\$1,959,028	\$ 1,976,253



Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 99,204	\$ 99,204	\$ -
Designated	1,460,446	1,528,387	67,941
Auxiliary	488,202	492,228	4,026
Restricted	194,362	196,544	2,182
Change in Net Position	\$ 2,242,214	\$ 2,316,363	\$ 74,149

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction:

Beginning in FY 2017 after Hurricane Harvey impacted the region, Texas A&M-Galveston (TAMUG) began to show a decline in its overall enrollment. About the same time, TAMUG also began several strategic enrollment practices to better attract and retain students. These included dropping the “general academics” option for first time college students; a new partnership with the College of Engineering that took time to develop, and an acceleration of graduation for upper-level students. The downward trend continued through FY 2019. Additionally, along with many Universities, TAMUG also suffered a decline in non-resident and foreign students.

After tremendous efforts in recruiting, fall 2019 showed a stabilization of its first-year enrollment and improvement in first year retention. During the early spring of 2020, we observed good signs of further stabilization for fall 2020 and then we experienced the COVID-19 pandemic. Many changes were required to address the pandemic and we began to think very conservatively about fall 2020 enrollment. While we are optimistic that our enrollment management strategies will provide a trajectory toward healthy growth in the future, we remain cautious regarding FY 2022 and what might be possible remaining impacts from COVID-19. Currently, our fall 2021 enrollment numbers are coming in as projected resulting in a moderate increase in our revenue projections. This is mainly due to a slight increase in our incoming freshmen, a healthy increase in first year engineers as part of our partnership with the College of Engineering, and an increase in our graduate population. All these impacts are reflected in the budget we have prepared for approval.

Legislative Successes:

TAMUG experienced a game-changing win in this legislative session with an appropriation of \$45 million that will help our campus prepare for the arrival of a new training ship expected in 2025. This funding will be transferred to us in FY 2021 and therefore NOT reflected in our FY 2022 presentation. But, since it is so significant, we discuss it here. Beginning in FY 2023 we will have sole use of the T/S Kennedy while our new training vessel is being constructed. By permanently increasing our capacity to train License Option students and knowing we can count on a larger ship from here on, we increase our ability to aggressively recruit. As overall enrollment grows, the percentage of License Options students will also increase and our TAMMA Hall occupancy will stabilize.

Lastly, over the past two biennium sessions we have traded out higher weighted upper division classes for lower weighted freshmen classes in Engineering. This caused an unintended negative impact to our formula. Very recently, we have reviewed the details of this partnership agreement with the College of Engineering, and we are adjusting how to record headcount and semester credit hours to provide for better funding for both parties. As a result, we should see an improved result in formula funding next session.

BUDGET NARRATIVE CONTINUED

Revenues:

TAMUG is budgeting an overall increase in resources of approximately \$7.1 million (11%) over FY 2021. State appropriations increased by \$1 million (4%). In determining our FY 2022 Tuition & Fees revenue budget, we used best estimates for fall 2021 headcounts, pre-COVID enrollment trends and a careful look where we may have over or under budgeted enrollment revenue during the pandemic year. Based on these factors, we adjusted our budgeted Tuition and Fees revenues resulting in an approximate \$1.3 million (6%) increase. We continue to use slightly conservative estimates across the board on all revenue until we can establish a reliable trend. Additionally, TAMUG purchased one residence hall which has resulted in an approximate \$3.1 million increase in Sales and Services revenues. We have also budgeted our estimates of remaining Federal Appropriations for COVID-19 relief of over \$2 million. Slight reductions in other areas net to the total increase of 11%. Increases of note are as follows:

- The Higher Education Emergency Relief Funds (HEERF) funding impact on revenues– Federal Appropriations for Student Financial Assistance and institutional assistance:
 - The \$1.5 million increase in Student Financial Assistance is primarily the result of HEERF funding when compared to FY 2021 budget. The increase is significant at 57%. These funds will be used to assist students in FY 2022 and recorded as Operations and Maintenance.
 - The \$567,000 increase in Federal Appropriations is for institutional assistance from HEER funding. . When compared to FY 2021 budget, the increase is significant at 96%. These funds will be used by the institution to mitigate impacts from COVID-19. Corresponding expenses are reflected in Operations and Maintenance.
- A \$1.004 million increase in State Appropriations or approximately 4%
 - \$732,000 additional growth appropriation
 - \$272,000 additional benefits funded by the state and adjustment to locally funded state benefits
- A \$1.1 million increase in Designated Tuition revenues mainly due to a correction for a very conservative estimate used for COVID-19 year 2021, slight growth for headcount increase and a Board approved inflation increase.
- A \$3 million increase in Sales and Services revenues directly due to the purchase of our P-3 residence hall (TAMMA Hall). This purchase moved all revenues and associated expenses over to our financial system.

BUDGET NARRATIVE CONTINUED

Expenses:

Expenses are adjusted to reflect revenue estimates described above. Overall, expenses have increased by approximately 10%. One of our biggest challenges during FY 2021 was the added expense required to create and equip socially distanced classrooms, create more class offerings to accommodate this distance, and hire and train additional instructors while continuing to cover fixed costs to operate the University. While much of this expense was covered by HEERF funding, we do expect to spend additional HEERF dollars in FY 2022 on some equipment that will mitigate impact from possible future pandemics. Increases of note to our expenses for FY 2022 are as follows:

- HEERF funding impact on expenses
 - A \$2.5 million increase in Operations and Maintenance corresponding to the increase in HEERF funding for Student Financial Assistance of \$1.5 million and Institutional Assistance of \$1 million described above.
- A \$582,000 (5%) increase in Faculty and Grad Assistant-Teaching salaries. This is mainly due to an employee retention plan for performance based pool which is contingent upon projected revenues being realized, coupled with moderate faculty promotions.
- A \$368,000 (3%) increase in Staff and Grad Assistant-NonTeaching salaries. This is mainly due to an employee retention plan for a performance based pool which is contingent upon projected revenues being realized.
- A \$632,000 (43%) increase in wages. This is directly due to bringing the student wages budget back to pre-COVID levels, adding wages due to the addition of TAMMA Hall, and adding temporary employees for Sea Camp and to crew the larger ship.
- A \$187,000 (10%) Utilities increase. This is directly due to the purchase of TAMMA Hall and associated utility costs.
- A \$104,000 (51%) increase in Capital Equipment. This is directly due to budget for mitigation of the pandemic impact and the addition of TAMMA Hall to our budgets.

BUDGET NARRATIVE CONTINUED

Debt Service:

Debt Service increase of approximately \$2.7 million is directly related to the purchase of the P-3 residence hall (TAMMA Hall) and the addition of the Energy Savings project from ESCO.

Academic Building Complex	\$4,810,473	Marine Terminal Renewal	\$ 359,271	Student Svcs Bldg	\$ 96,264
Ocean and Coastal Studies Building	\$2,570,150	Esco Project	\$ 265,150	Parking Lot	\$ 81,870
Purchase of Stu Housing TAMMA Hall	\$2,407,953	Waterfront Pavilion	\$ 202,626	Student Life Bldg	\$ 35,086
Residence Hall Constr & Renovation	\$1,513,518	Dining Svcs Expansion	\$ 128,798		
Powell Engineering Complex	\$ 756,000	Marine Terminal Flagship	\$ 106,022		

Reserves:

- FY 2020 Reserve balance is \$39.682 million or 9 months.
- FY 2021 Projected Reserve Balance is \$27.5 million or approximately 6.7 months.
 - Reserves were used or obligated in FY 2021 to cover costs of Tropical Storm Laura and Winter Storm URI. They have also been obligated to support costs associated with the construction of a new access bridge to Pelican Island and to support new research faculty start-up costs.
 - Investment Earnings have been healthy during FY 2021. While the costs of items mentioned in the bullets above have been covered by some of these reserves, we are optimistic about investment earnings in FY 2022 and our ability to receive funding from insurance proceeds and/or FEMA funding.

BUDGET NARRATIVE CONTINUED

Capital Plan:

- The \$45 million appropriation from the state for support of our new training vessel and infrastructure has been added to our Capital Plan for Board approval. This appropriation will cover two phases of construction:
 - Phase I \$35 million:
 - Campus Infrastructure-Funding will provide a new central plant, related utility equipment, underground thermal, electrical and data grid.
 - Phase II \$10 million:
 - Funding will provide state-of-the-art labs such as communication and electronic navigation labs, gas turbine labs, diesel mechanical labs as well as multi-purpose classrooms.
 - Funding will also provide shore-side dock infrastructure upgrades to accommodate the larger training vessel.

Deferred Maintenance:

Last year when TAMUG reported on Deferred Maintenance, we explained that approximately \$21 million was planned to be spent to reduce the E&G portion of our Deferred Maintenance plan. As a result of our \$45 million legislative appropriation, approximately \$18 million will be spent directly on a new plant that will reduce this Deferred Maintenance number for E&G.

Texas A&M University at Galveston

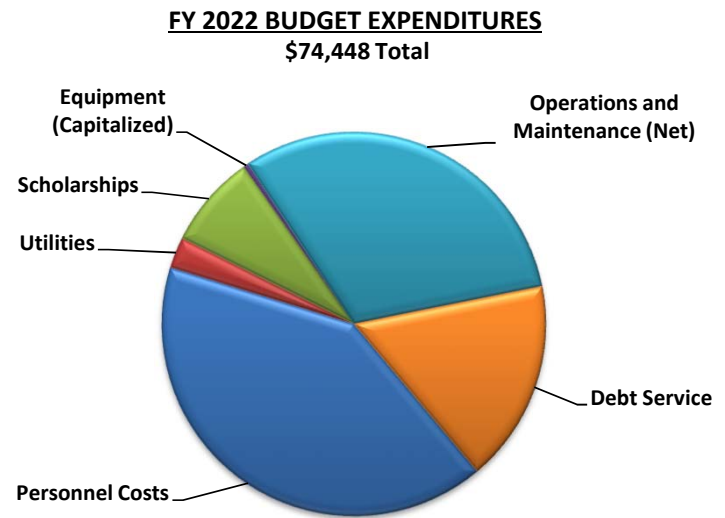
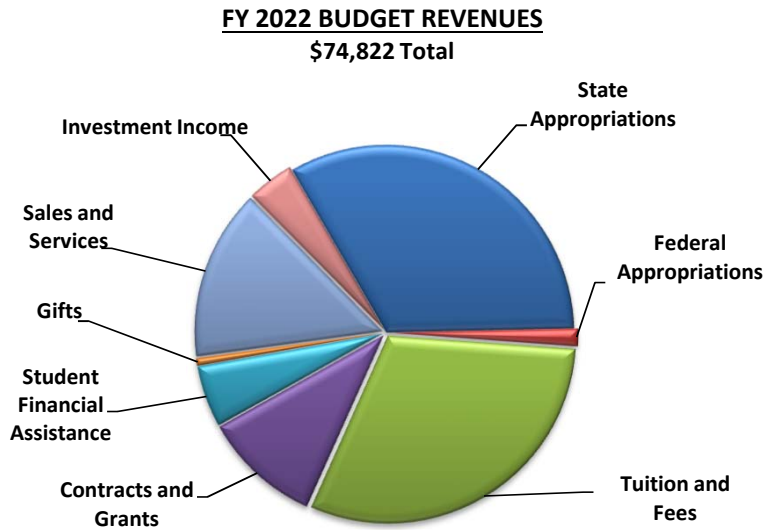
FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	67,485
FY 2022 Proposed Expense Budget		74,448
Difference	\$	6,963
% Change		10.3%

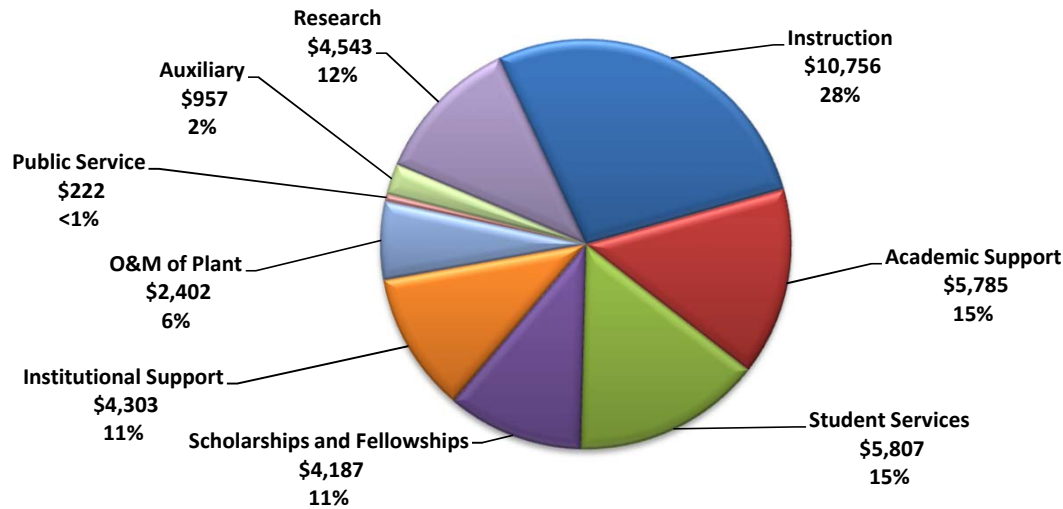
Personnel Costs		<u>Method of Finance</u>
Salaries increased due to planned employee retention plan and increased wages for pre-Covid ops	\$ 1,499	Tuition & Fees, State Appropriations including addition of TAMMA Hall
Debt Service increase from purchase of P-3 and Esco Project	2,669	Designated and Auxiliary Funds
Students Spend from HEERF Funding	1,500	Student Financial Assistance from HEERF recorded as O&M
Institutional Spend from HEERF Funding	1,100	Institutional Portion of HEERF Funding recorded as O&M
Other Operating Costs	195	Remaining O&M increase due to utilities and equipment for TAMMA Hall purchase
TOTAL:	\$ 6,963	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 53,737	\$ 58,144	\$ 60,813	\$ 63,150	\$ 58,001		\$ (5,149)	-8%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 25,264	\$ 25,554	\$ 25,535	\$ 24,939	\$ 25,943	35%	\$ 1,004	4%
Federal Appropriations	0	0	154	589	1,156	2%	567	96%
Tuition and Fees	24,072	24,081	21,645	22,769	24,051	32%	1,283	6%
Contracts and Grants	7,927	9,667	7,323	8,294	8,010	11%	(284)	-3%
Student Financial Assistance	2,637	2,762	3,110	2,660	4,183	6%	1,523	57%
Gifts	911	1,035	426	1,000	500	1%	(500)	-50%
Sales and Services	11,540	10,958	6,671	8,529	11,594	15%	3,065	36%
Investment Income	4,698	2,932	8,720	2,735	3,206	4%	471	17%
Other Income	874	(60)	280	0	0	0%	0	n/a
Discounts	(3,775)	(3,823)	(3,605)	(3,815)	(3,823)	-5%	(8)	0%
TOTAL REVENUES	\$ 74,147	\$ 73,049	\$ 70,260	\$ 67,701	\$ 74,822		\$ 7,121	11%
EXPENDITURES								
Salaries - Faculty	\$ 12,002	\$ 12,527	\$ 12,484	\$ 11,907	\$ 12,489	17%	\$ 582	5%
Salaries - Non-Faculty	10,839	11,644	11,848	10,697	11,065	15%	367	3%
Wages	2,121	2,057	1,456	1,459	2,091	3%	632	43%
Benefits	6,205	6,876	6,944	6,424	6,341	9%	(82)	-1%
Personnel Costs	31,168	33,104	32,731	30,488	31,987	43%	1,499	5%
Utilities	1,632	1,742	1,541	1,862	2,049	3%	187	10%
Scholarships	6,083	6,117	6,488	6,224	6,207	8%	(17)	0%
Discounts	(3,775)	(3,823)	(3,605)	(3,815)	(3,823)	-5%	(8)	0%
Equipment (Capitalized)	471	202	770	203	307	0%	104	51%
Operations and Maintenance (Net)	25,748	24,049	21,473	21,859	24,388	33%	2,529	12%
Debt Service	10,683	10,920	10,689	10,664	13,333	18%	2,669	25%
TOTAL EXPENDITURES	\$ 72,010	\$ 72,310	\$ 70,087	\$ 67,485	\$ 74,448		\$ 6,963	10%
TRANSFERS								
Other	2,270	1,931	2,164	75	0		(75)	-100%
NET TRANSFERS	\$ 2,270	\$ 1,931	\$ 2,164	\$ 75	\$ -		\$ (75)	-100%
NET INCREASE (DECREASE)	4,407	2,669	2,336	291	374		83	29%
ENDING CURRENT NET POSITION	\$ 58,144	\$ 60,813	\$ 63,150	\$ 63,441	\$ 58,375		\$ (5,065)	-8%

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2022 Executive Budget Summary
(In Thousands)

EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 18,240	\$ 19,803	\$ 18,594	\$ 18,744
Academic Support	5,163	5,189	6,617	5,825
Student Services	4,148	3,508	3,670	3,726
Scholarships and Fellowships	2,615	2,379	2,323	1,559
Institutional Support	8,940	7,784	7,043	6,683
O&M of Plant	5,660	5,917	5,346	6,200
Public Service	1,399	1,459	1,593	734
Research	2,775	2,774	2,996	3,068
E&G and Designated Subtotal:	\$ 48,942	\$ 48,815	\$ 48,182	\$ 46,540
Auxiliary:				
Auxiliary	\$ 4,921	\$ 4,816	\$ 4,775	\$ 4,724
Auxiliary Subtotal:	\$ 4,921	\$ 4,816	\$ 4,775	\$ 4,724
Restricted:				
Instruction	\$ 636	\$ 524	\$ 1,923	\$ 1,410
Academic Support	26	17	51	990
Student Services	43	13	50	20
Scholarships and Fellowships	838	739	789	1,383
Institutional Support	107	161	398	204
O&M of Plant	1	60	1	19
Public Service	107	49	0	0
Research	4,812	6,133	5,222	4,108
Restricted Subtotal:	\$ 6,570	\$ 7,696	\$ 8,434	\$ 8,135
TOTAL:				
Instruction	\$ 18,877	\$ 20,327	\$ 20,517	\$ 20,154
Academic Support	5,189	5,206	6,668	6,816
Student Services	4,191	3,522	3,720	3,746
Scholarships and Fellowships	3,453	3,118	3,113	2,943
Institutional Support	9,048	7,946	7,441	6,888
O&M of Plant	5,662	5,977	5,347	6,219
Public Service	1,506	1,508	1,593	734
Auxiliary	4,921	4,816	4,775	4,724
Research	7,587	8,907	8,218	7,176
RFS Debt Service Transfers	10,662	10,683	10,920	10,689
TOTAL:	\$ 71,095	\$ 72,010	\$ 72,310	\$ 70,087



Texas A&M University at Galveston
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,001	\$ 1,001	\$ -
Designated	34,000	34,000	-
Auxiliary	13,000	13,374	374
Restricted	10,000	10,000	-
Change in Net Position	\$ 58,001	\$ 58,375	\$ 374

Explanation for Net Decrease*

* if applicable

TEXAS A&M HEALTH SCIENCE CENTER

BUDGET NARRATIVE

Introduction:

Texas A&M University Health Science Center (Texas A&M Health) is committed to serving the citizens of the State of Texas and understands that valuable, but limited, financial resources provided must be utilized in an efficient and effective manner. The COVID-19 pandemic has intensified Texas A&M Health's commitment to stand ready to serve, lean into issues, and deliver solutions. During FY 2022, the College of Medicine will enroll 230 first-year students, up from 175 in FY 2021 and 125 in FY 2020. 50 of these students will be the third class for the Engineering Medicine (EnMed) program. The colleges of Nursing, Pharmacy, and the School of Public Health continue to expand enrollment to address the health professions shortage in Texas. Coming out of the pandemic, the College of Dentistry is hopeful it will be able to fully utilize its new state of the art clinical facility in Dallas, allowing it to expand its educational, clinical, and research mission. An extensive strategic planning process was completed in FY 2021, laying out a transformative direction for the health sciences within Texas A&M.

Revenues:

Total Revenues for FY 2022 are budgeted at \$400 million, an increase of \$51.9 million (15%), compared to the FY 2021 budget.

- COVID-19 has significantly impacted Texas A&M Health Clinical revenue, with revenue projections declining \$1.8 million (5%) from FY 2021 budget. Hardest hit were the clinics in the College of Dentistry where lost revenue totaled \$3.3 million in FY 2020 and \$2.4 million in FY 2021. The loss in revenue in FY 2020 - 2021 is partially covered from CARES Act Funds allocated to clinical lost revenue totaling \$3.2 million. The remaining losses will be covered primarily from reserves. Efficiencies were implemented where possible, but high PPE and sanitization costs added to the financial strain.
- COVID-19 has had a positive impact on the Contracts and Grants revenue budget. The \$24.4 million increase (40%), compared to the FY 2021 budget, is primarily due to the Center for Innovation in Advanced Development and Manufacturing's (CIADM) participation in The Operation (formerly Operation Warp Speed). CIADM currently oversees the securement of capacity for monthly production of between 20-40 million doses of COVID-19 vaccine candidates at the College Station facility of a CIADM subcontracting partner, FUJIFILM Diosynth Biotechnologies Texas (FDBT). A related expense budget increase has been included.
- Texas A&M Health is grateful to receive increased State Appropriations of \$7.3 million (4%), as compared to FY 2021. The additional funding is primarily attributed to \$1.7 million for the expansion of the Sexual Assault Nursing Examiners (SANE) program, a \$900,000 increase in formula funding due to enrollment growth, and \$4.4 million increased State contributions to the formulas.

TEXAS A&M HEALTH SCIENCE CENTER

BUDGET NARRATIVE CONTINUED

- Enrollment Projections are indicating a slight increase based on application and enrollment data compared to the same time last year. The pandemic has not negatively impacted the health related disciplines' enrollment. However, if the pandemic resurges, it will become increasingly difficult for health science students to receive the necessary clinical contact hours required for graduation.
- Tuition and Fees revenue is budgeted to increase 11% due to increased enrollment and increases in MD, DDS, and PharmD tuition and fees to the median of other Texas programs, in addition to Board approved increases in Dental Hygiene and Graduate Nursing programs.
- Available University Fund revenue is budgeted to increase \$18.2 million (63%) to fund the Texas Medical Center 3 (TMC3) facility lease payments (\$9.2 million) and institutional priorities identified in the strategic plan (\$9 million).

Expenses:

Total Expenditures are budgeted at \$393 million, an increase of \$46.6 million (13%), compared to the FY 2021 budget.

- COVID-19 has resulted in an Operations and Maintenance expenditure budget increase of \$44.1 million (39%), primarily due to the CIADM federal contract for The Operation (formerly Operation Warp Speed) as discussed in the revenue narrative above.
- FY 2022 Institutional priorities include:
 - Strengthen existing and develop new clinical and research partnerships
 - Institution wide strategic plan implementation to build momentum, integration, and collaboration internally and externally
 - Engineering Medicine continued startup and sustainability
 - Clinical and research enterprise growth and sustainability
- Contingent on Board approval, Texas A&M Health proposes a 2% performance base employee retention plan program, plus a 1% pool for one-time performance based payments totaling \$4.5 million (including benefits).
- Texas A&M Health has received \$6.7 million in Higher Education Emergency Relief Funds (HEERF) and Provider Relief Funding. Of this, \$3.2 million will be used for emergency financial aid grants to students, \$3.2 million will assist the Dental and Medical clinics with COVID-19 related issues and lost revenue, and the remaining \$0.3 million will assist with the transition to on-line classes, as well as PPE and sanitizing supplies for reopening classrooms and facilities.

TEXAS A&M HEALTH SCIENCE CENTER

BUDGET NARRATIVE CONTINUED

Reserves:

- The FY 2020 Current Reserve balance is \$88 million, which equals 4.3 months of reserves.
- The FY 2021 Projected Reserve balance is anticipated to increase to \$100 million, equaling 4.6 months of reserves.
- Projection for FY 2022 – it is anticipated reserves will increase from FY 2021 due to the continued support from Texas A&M University, offset by the startup of new clinical and research initiatives.

Capital Plan:

- The College of Dentistry, after moving into its new Dental Clinic and Education building in Dallas in December of 2019, is proposing a \$9.6 million renovation to its previous clinic space to provide updated, state-of-the-art educational and research space.
- TMC3 in Houston remains on the Capital Plan, with lease payments of \$9.2 million anticipated in FY 2022.
- Looking forward, the proposed Research and Nursing Education Building in McAllen will continue Texas A&M's 100-year history of serving the Rio Grande Valley by allowing for the expansion of research capabilities and instruction in high-need areas for the region, Texas, and beyond. A \$40 million tuition revenue bond request has been submitted to the state.



Texas A&M Health
FY 2022 Highlighted Budget Components
(In Thousands)

FY 2021 Board Approved Expense Budget	\$	346,581
FY 2022 Proposed Expense Budget		393,224
Difference	\$	46,642
% Change		13.5%

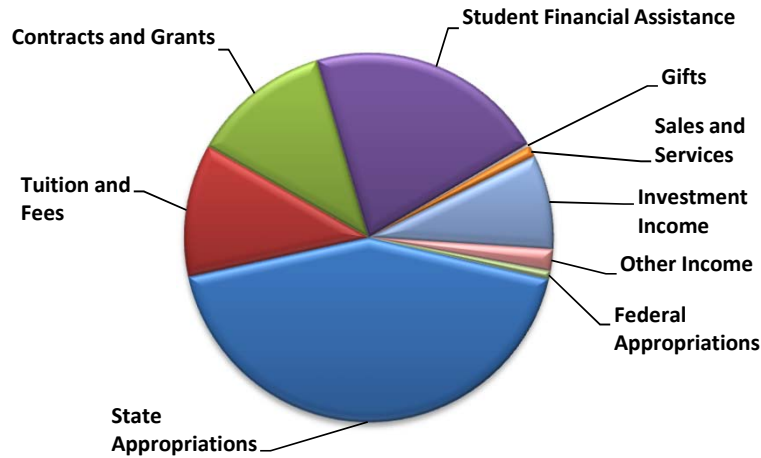
Personnel Costs			<u>Method of Finance</u>
Proposed Employee Retention Plan	\$	4,390	State Appropriations, Tuition and Fees
Faculty Promotions		93	State Appropriations, Tuition and Fees
CIADM Covid-19 Space Reservation Agreement		23,275	Contract & Grant
Scholarships and Discounts for Undergraduates		456	50% Tuition and Fees, 50% Grants
Operations for institutional priorities (Clinical and Research Enterprises, EnMed, and student growth in all health sciences colleges).		16,580	Available University Fund
Growth in SANE CON program		1,700	State Appropriations
Debt Service		147	Tuition and Fees
TOTAL:	\$	46,642	



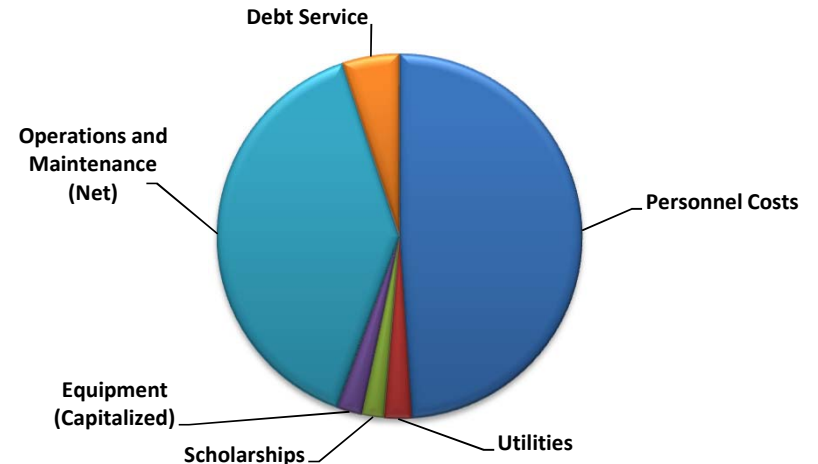
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
FY 2022 Budget Graphs
(In Thousands)



FY 2022 BUDGET REVENUES
\$400,177 Total

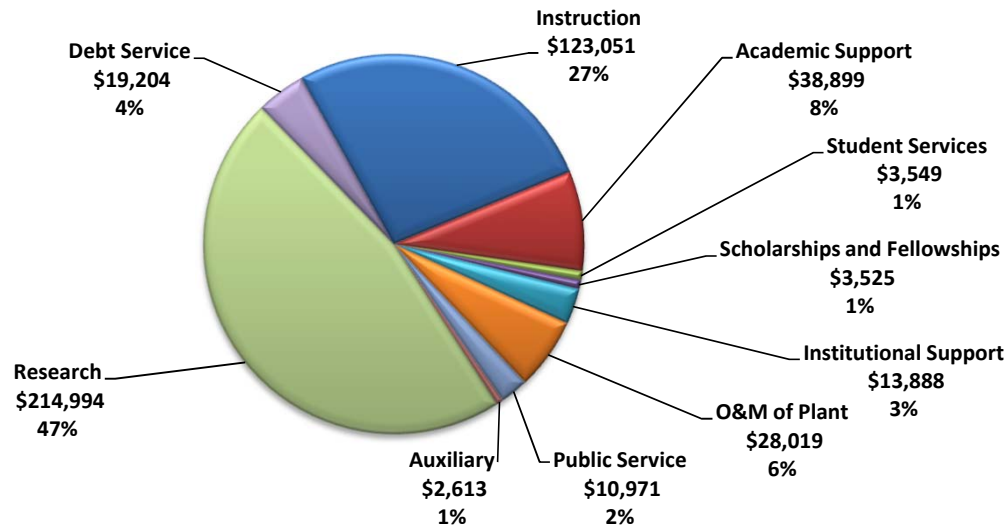


FY 2022 BUDGET EXPENDITURES
\$393,224 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 195,361	\$ 224,034	\$ 294,232	\$ 362,606	\$ 432,757		\$ 70,151	19%
<i>Restatement: (prior year correction)</i>		(250)	250					
REVENUES								
State Appropriations	\$ 159,494	\$ 161,455	\$ 164,614	\$ 166,088	\$ 173,379	43%	\$ 7,291	4%
Federal Appropriations	0	0	22	200	0	0%	(200)	-100%
Available University Fund	0	29,000	29,000	29,000	47,180	12%	18,180	63%
Tuition and Fees	41,220	43,129	44,016	44,604	49,330	12%	4,727	11%
Contracts and Grants	55,010	56,006	198,488	60,460	84,839	21%	24,378	40%
Student Financial Assistance	847	1,068	1,784	1,070	1,070	0%	0	n/a
Gifts	4,478	5,404	5,038	4,016	3,950	1%	(66)	-2%
Sales and Services	42,971	41,348	37,821	35,228	33,446	8%	(1,782)	-5%
Investment Income	12,750	10,747	30,244	7,567	7,536	2%	(31)	0%
Other Income	8,108	10,149	4,492	3,000	2,910	1%	(90)	-3%
Discounts	(3,077)	(2,927)	(3,365)	(2,906)	(3,464)	-1%	(558)	19%
TOTAL REVENUES	\$ 321,801	\$ 355,380	\$ 512,155	\$ 348,327	\$ 400,177		\$ 51,850	15%
EXPENDITURES								
Salaries - Faculty	\$ 63,265	\$ 70,037	\$ 72,307	\$ 74,817	\$ 75,856	19%	\$ 1,039	1%
Salaries - Non-Faculty	68,147	70,316	73,053	71,810	74,960	19%	3,151	4%
Wages	3,198	6,956	2,794	6,660	5,600	1%	(1,060)	-16%
Benefits	33,303	33,876	36,589	37,243	37,704	10%	460	1%
Personnel Costs	167,914	181,185	184,744	190,530	194,120	49%	3,590	2%
Utilities	8,699	7,749	7,068	9,987	9,639	2%	(348)	-3%
Scholarships	6,915	6,795	7,738	6,799	7,813	2%	1,014	15%
Discounts	(3,077)	(2,927)	(3,365)	(2,906)	(3,464)	-1%	(558)	19%
Equipment (Capitalized)	3,916	7,247	7,224	10,200	8,878	2%	(1,323)	-13%
Operations and Maintenance (Net)	97,749	95,138	236,100	111,957	156,077	40%	44,120	39%
Debt Service	19,341	19,361	19,204	20,014	20,161	5%	147	1%
TOTAL EXPENDITURES	\$ 301,456	\$ 314,549	\$ 458,713	\$ 346,581	\$ 393,224		\$ 46,642	13%
TRANSFERS								
Other	8,328	29,617	14,683	13,235	13,071		(164)	-1%
NET TRANSFERS	\$ 8,328	\$ 29,617	\$ 14,683	\$ 13,235	\$ 13,071		\$ (164)	-1%
NET INCREASE (DECREASE)	28,673	70,448	68,125	14,980	20,024		5,043	34%
ENDING CURRENT NET POSITION	\$ 224,034	\$ 294,232	\$ 362,606	\$ 377,587	\$ 452,781		\$ 75,194	20%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 118,862	\$ 113,675	\$ 119,959	\$ 120,661
Academic Support	32,071	33,317	38,285	38,139
Student Services	4,417	5,369	4,350	3,512
Scholarships and Fellowships	2,005	1,638	1,911	2,204
Institutional Support	14,221	14,993	14,128	13,856
O&M of Plant	22,233	23,607	25,781	28,020
Public Service	8,602	9,315	8,381	9,174
Research	40,459	30,011	30,064	30,074
E&G and Designated Subtotal:	\$ 242,870	\$ 231,925	\$ 242,857	\$ 245,641
Auxiliary:				
Auxiliary	\$ 2,277	\$ 2,893	\$ 2,627	\$ 2,613
Auxiliary Subtotal:	\$ 2,277	\$ 2,893	\$ 2,627	\$ 2,613
Restricted:				
Instruction	\$ 2,907	\$ 2,394	\$ 2,395	\$ 2,391
Academic Support	520	368	736	759
Student Services	73	71	81	36
Scholarships and Fellowships	530	415	484	1,321
Institutional Support	64	90	49	32
O&M of Plant	3	2	(9)	(1)
Public Service	1,894	2,270	2,102	1,797
Research	44,351	41,696	43,869	184,920
Restricted Subtotal:	\$ 50,342	\$ 47,306	\$ 49,706	\$ 191,255
TOTAL:				
Instruction	\$ 121,769	\$ 116,069	\$ 122,353	\$ 123,051
Academic Support	32,591	33,685	39,020	38,899
Student Services	4,490	5,440	4,430	3,549
Scholarships and Fellowships	2,535	2,053	2,396	3,525
Institutional Support	14,285	15,083	14,176	13,888
O&M of Plant	22,236	23,609	25,771	28,019
Public Service	10,496	11,586	10,483	10,971
Auxiliary	2,277	2,893	2,627	2,613
Research	84,811	71,707	73,933	214,994
RFS Debt Service Transfers	19,758	19,333	19,358	19,204
TOTAL:	\$ 315,247	\$ 301,456	\$ 314,549	\$ 458,713



Texas A&M Health Science Center
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 70,899	\$ 70,899	\$ -
Designated	333,326	351,940	18,614
Auxiliary	2,327	2,327	-
Restricted	26,205	27,615	1,410
Change in Net Position	\$ 432,757	\$ 452,781	\$ 20,024

Explanation for Net Decrease*

* if applicable

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE

Introduction:

Although the COVID-19 pandemic certainly impacted the TAMU-CT campus in FY 2020 and FY 2021, the university did not face the financial implications associated with housing or related costs. The Higher Education Emergency Relief Fund (HEERF) allocations received from the U.S. Department of Education has allowed TAMU-CT to provide emergency relief to students and to prepare the campus for resumption of campus activities in the fall semester.

Overall FY 2022 revenue is budgeted to increase by \$9.8 million (26%) compared to the FY 2021 budget. This increase is primarily attributed to the restoration of General Revenue funds and one-time HEERF funds. Planned expenses have increased by \$8.2 million (21%). We anticipate that some of the HEERF funds utilized as reimbursement for lost revenues will be part of the Reserve balances for FY 2022 to be used for unanticipated expenses.

Demographics:

- Fall 2021 headcount is currently down slightly compared to Fall 2020 but several recruiting efforts are on-going to recruit new transfer students and encourage current students to return to campus.
- As indicated in the demographic data, TAMU-CT continues to excel in the serving underrepresented Minority and Military Affiliated students. Of note is that these populations graduate at a rate nearly equal to, or exceeding, their percentage of the overall student body.

Revenues:

- State Appropriations are increased by \$2.1 million (11%) due to the restoration of General Revenue funds. A&M-Central Texas will also receive an increase of general revenue formula funding of \$424,000 per year and a special item request for \$600,000 each year of the biennium for the innovative Transfer Central program.
- Tuition and Fees are budgeted to increase overall by \$1.9 million (13%). Semester Credit Hours (SCH) levels were higher than expected in FY 2021 and are estimated to remain steady and perhaps grow 2 – 3% based on trends noted for the Fall 2021 semester. In addition, the 2.1% inflationary adjustment factors into this revenue increase.

As expected, Designated Tuition will also increase this year as a result of merging the University Services Fee into Designated Tuition for new students. The rationale for this change was to reduce out of pocket expense for service members using Tuition Assistance benefits.

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

Students who were on the guaranteed plan when this change was implemented are in their final year and the University Services Fee will no longer be charged after FY 2022.

- The \$3.7 million budgeted in Federal Appropriations is the remainder of the HEERF allocations expected to be received in FY 2022 for the Institutional portion. The increase of \$1.4 million in Student Financial Assistance is the remaining HEERF allocations expected to be received in FY 2022 for Student grant allocations.
- Contracts and grants revenue is budgeted to increase as research activities at A&M-Central Texas continue to expand.

Expenses:

Total Expenditures are budgeted to increase by \$8.2 million (21%), compared to the FY 2021 budget. This increase is primarily a result of Personnel Costs and HEERF-related Operations and Maintenance.

- Personnel Costs are budgeted to increase \$4.6 million (22%) compared to the FY 2021 budget. The FY 2021 budget for faculty was 14% lower than the FY 2020 budget due to the 5% cut of General Revenue funds and anticipated lower enrollment due to the pandemic. Most vacant faculty positions were not budgeted and placed on hold. Now that the General Revenue funding has been restored, it will be used to fill vacant faculty positions. We also have several faculty promotions planned for approximately \$95,000 as part of our retention program.
- Vacant staff positions were included in the FY 2021 budget, but only essential positions were filled due to a flexible hiring freeze in place. Many vacant positions were held vacant until recently. As the pandemic eases, normal staffing will be resumed. We also plan to hire a few new staff members for the Transfer Central program that received new Special Item funding from the recent legislative session. Finally, a new assistant dean position in the College of Business Administration was created halfway through the FY 2021 year to continue the expansion of programs in that area.
- In addition, A&M-Central Texas has set aside funds for a 3% employee retention plan, contingent upon reaching enrollment targets. It is imperative that an effort is made to retain highly talented faculty and staff.
- The budgeted increases in faculty and staff salaries drives the related benefit costs which contributes to the overall increase in Personnel Costs.

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

BUDGET NARRATIVE CONTINUED

- Scholarship expenses are anticipated to decrease for FY 2022. However, this is offset by an increase in emergency grants to students from HEERF funds which is captured in the Operations and Maintenance line.
- Net Operations and Maintenance costs are budgeted to increase \$4.9 million (57%) in FY 2021 primarily due to one-time costs to enhance classrooms and provide safe learning and work environments due to COVID-19.

Reserves:

- FY 2020 Current Reserve balance: \$12.7 million / 3.3 months
- FY 2021 Projected Reserve balance: \$ 13.2 million / 3.4 months
- It is anticipated that the FY 2021 Reserve balance will increase slightly due to lowered expenses for personnel, travel and other cost cutting measures. In addition, reimbursements from HEERF funds for indirect costs are being held in a reserve account for unanticipated expenses.

Capital Plan:

- Centralized Operational Reliability and Efficiency (CORE) Facilities:
The facilities and maintenance structure would provide a consolidated space for infrastructure support needs. Having infrastructure operations in one facility will provide continuity of operations, cost efficiencies and redundancy for existing systems, along with a dedicated environment for emergency operations. This facility was submitted as a TRB request for the recent legislative session.



Texas A&M University-Central Texas

FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	38,507
FY 2022 Proposed Expense Budget		46,735
Difference	\$	8,229
% Change		21.4%

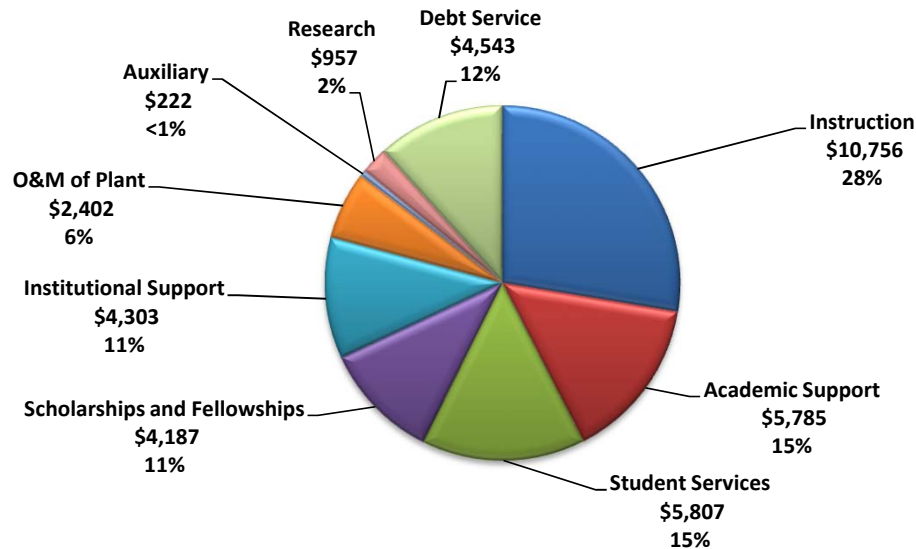
		<u>Method of Finance</u>
Personnel Costs	\$ 4,607	State Appropriations, Tuition and Fees
Utilities	(143)	State Appropriations
Scholarships	(1,990)	Student Financial Assistance
Discounts	227	Student Financial Assistance
Equipment (Capitalized)	670	Federal Appropriations and Student Financial Assistance
Operations and Maintenance	4,861	Federal Appropriations and Student Financial Assistance
Debt Service	(5)	Tuition and Fees
TOTAL:	\$ 8,229	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES





THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2022 Executive Budget Summary
(In Thousands)



**TEXAS A&M
UNIVERSITY
CENTRAL TEXAS**

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 18,687	\$ 19,649	\$ 23,905	\$ 29,188	\$ 26,682		\$ (2,505)	-9%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 18,121	\$ 18,595	\$ 19,351	\$ 18,430	\$ 20,482	44%	\$ 2,052	11%
Federal Appropriations	6	6	224	481	3,714	8%	3,234	>500%
Tuition and Fees	13,064	14,554	14,759	14,624	16,534	35%	1,910	13%
Contracts and Grants	609	569	698	283	991	2%	707	250%
Student Financial Assistance	5,141	5,221	5,615	4,882	6,271	13%	1,389	28%
Gifts	441	679	653	273	348	1%	74	27%
Sales and Services	477	467	428	274	541	1%	267	97%
Investment Income	968	734	2,456	464	408	1%	(56)	-12%
Other Income	35	105	94	25	18	0%	(6)	-25%
Discounts	(2,488)	(2,568)	(2,207)	(2,570)	(2,342)	-5%	227	-9%
TOTAL REVENUES	\$ 36,374	\$ 38,362	\$ 42,069	\$ 37,166	\$ 46,966		\$ 9,799	26%
EXPENDITURES								
Salaries - Faculty	\$ 8,691	\$ 8,450	\$ 8,642	\$ 7,583	\$ 10,302	22%	\$ 2,718	36%
Salaries - Non-Faculty	7,674	8,157	8,339	8,427	9,616	21%	1,189	14%
Wages	849	813	968	428	528	1%	99	23%
Benefits	4,201	4,257	4,363	4,425	5,025	11%	600	14%
Personnel Costs	21,415	21,677	22,312	20,864	25,471	54%	4,607	22%
Utilities	348	386	377	568	425	1%	(143)	-25%
Scholarships	6,947	6,841	6,425	6,278	4,288	9%	(1,990)	-32%
Discounts	(2,488)	(2,568)	(2,207)	(2,570)	(2,342)	-5%	227	-9%
Equipment (Capitalized)	724	234	420	283	953	2%	670	237%
Operations and Maintenance (Net)	6,602	5,060	7,104	8,545	13,406	29%	4,861	57%
Debt Service	4,537	4,535	4,543	4,539	4,534	10%	(5)	0%
TOTAL EXPENDITURES	\$ 38,085	\$ 36,165	\$ 38,974	\$ 38,507	\$ 46,735		\$ 8,229	21%
TRANSFERS								
Other	2,673	2,060	2,189	2,119	2,000		(119)	-6%
NET TRANSFERS	\$ 2,673	\$ 2,060	\$ 2,189	\$ 2,119	\$ 2,000		\$ (119)	-6%
NET INCREASE (DECREASE)	962	4,256	5,283	779	2,230		1,452	186%
ENDING CURRENT NET POSITION	\$ 19,649	\$ 23,905	\$ 29,188	\$ 29,967	\$ 28,913		\$ (1,054)	-4%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2022 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 11,147	\$ 10,300	\$ 10,372	\$ 10,756
Academic Support	6,034	5,781	6,393	5,784
Student Services	4,868	5,065	5,018	5,024
Scholarships and Fellowships	2,102	2,146	2,177	2,086
Institutional Support	4,387	4,147	2,155	4,158
O&M of Plant	3,218	2,392	2,167	2,402
Public Service	6	2	22	2
Research	358	552	503	437
E&G and Designated Subtotal:	\$ 32,119	\$ 30,385	\$ 28,808	\$ 30,650
Auxiliary:				
Auxiliary	\$ 153	\$ 186	\$ 169	\$ 222
Auxiliary Subtotal:	\$ 153	\$ 186	\$ 169	\$ 222
Restricted:				
Instruction	\$ -	\$ -	\$ -	\$ -
Academic Support	0	10	4	2
Student Services	104	129	132	783
Scholarships and Fellowships	2,401	2,356	2,163	2,100
Institutional Support	4	0	43	145
O&M of Plant	0	0	0	0
Public Service	0	1	0	9
Research	990	483	312	520
Restricted Subtotal:	\$ 3,499	\$ 2,977	\$ 2,653	\$ 3,559
TOTAL:				
Instruction	\$ 11,147	\$ 10,300	\$ 10,372	\$ 10,756
Academic Support	6,034	5,791	6,397	5,785
Student Services	4,971	5,194	5,150	5,807
Scholarships and Fellowships	4,503	4,501	4,340	4,187
Institutional Support	4,391	4,147	2,198	4,303
O&M of Plant	3,218	2,392	2,167	2,402
Public Service	6	3	22	12
Auxiliary	153	186	169	222
Research	1,348	1,034	815	957
RFS Debt Service Transfers	4,432	4,537	4,535	4,543
TOTAL:	\$ 40,203	\$ 38,085	\$ 36,165	\$ 38,974



Texas A&M University - Central Texas
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 1,357	\$ 1,369	\$ 12
Designated	24,983	26,300	1,316
Auxiliary	4	20	17
Restricted	339	1,224	885
Change in Net Position	\$ 26,682	\$ 28,913	\$ 2,230

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$28.2 million (15%) compared to the FY 2021 budget.

State Appropriations are budgeted to increase \$2.9 million (6%) due to enrollment growth.

Federal Appropriations are budgeted to increase \$9.4 million to reflect Higher Education Emergency Relief Fund (HEERF) – Institutional Portion.

Higher Education Funds are budgeted to remain at the same level as the FY 2021 budget.

Tuition and Fees are budgeted to increase \$6.2 million (7%), due to the slight increase in FY 2021 student enrollment, the Higher Education Price Index adjustments, and the expansion to the Dallas site. TAMU-C assumes a level enrollment projection for the upcoming fiscal year.

Contracts and Grants revenues are budgeted to increase \$1.4 million (33%), to reflect the allocation of HEERF. Student Financial Assistance is budgeted to increase \$10.5 million (39%), due to an increase in HEERF for Student Emergency Aid Grants, and an estimated increase of Pell and Texas Grants.

Gifts, Sales and Services, Investment Income, and Other Income are budgeted conservatively in FY 2022 compared to FY 2020 actuals. Discounts are adjusted to reflect the change in the mix of student population.

Expenditures

Total Expenditures are budgeted to increase \$27.1 million (14%) compared to the FY 2021 budget. The projected increase is due to the pass-through of Emergency Student Aid Grants from HEERF, the expansion into Dallas in November 2021 with building expenses, a faculty and staff retention plan, providing classroom technology support, and creating creative learning environments.

BUDGET NARRATIVE CONTINUED

The requested budget is consistent with the priorities developed to meet the following institutional goals:

- Student Preparedness
 - Dallas Expansion in November 2021: \$2.3 million anticipated in revenue with a \$2.3 million expense budget for building expenses, faculty salaries, and support staff.
 - Emergency Student Aid Grants (HEERF): \$11 million
- An Inclusive Community Characterized by Respect and Collaboration
 - Retention Plan includes a pool up to 2% for Faculty and Staff, contingent on the fall enrollment and the availability of funding: \$1.2 million (based on 2% retention pool)
 - Faculty Promotions: \$100,000
 - Market Driven Salary Adjustments: \$75,000
 - Associated benefit increases related to the merit plan: \$390,000
 - Phasing out of hiring freeze of essential faculty & staff: \$1.1 million
- Transform Operations to Serve the Mission of a Contemporary University
 - Advance Computer Science/Cybersecurity at RELLIS: \$200,000

Total Personnel Costs are budgeted to increase to assist in achieving the goals outlined above. The total additional amount set aside for Personnel Costs is \$1.8 million (\$2%) for a faculty and staff retention plan, and voluntary separation program payout of \$600,000.

Utilities are projected to increase slightly to accommodate the campus returning to normal operations.

BUDGET NARRATIVE CONTINUED

Scholarships are budgeted to increase by \$10.7 million (24%) for FY 2022 essentially due to an increase in HEERF disbursements, as well as an estimated increase of Pell and Texas Grants, and institutional scholarships. Discounts are adjusted to reflect the change in the mix of student population.

Operations and Maintenance expenditures are budgeted to increase by \$12.8 million (26%) to support the above institutional priorities, to provide technology upgrades in the classroom, as well as expanding campus Wi-Fi, and to reinforce campus safety and security in a post-COVID learning environment.

Debt Service (RFS) of \$13.4 million includes \$5.3 million in Tuition Revenue Bond (TRB) debt service and \$8 million in other Revenue Financing System (RFS) debt service. The debt service transfers are primarily for the nursing building, student center, music building, science building, and student housing.

Transfers

Other Transfers are attributed primarily to \$2 million of HEF funds reserved to set aside funding for deferred maintenance and \$400,000 for anticipated property purchases.

Texas A&M University-Commerce

FY 2022 Highlighted Budget Components

(In Thousands)

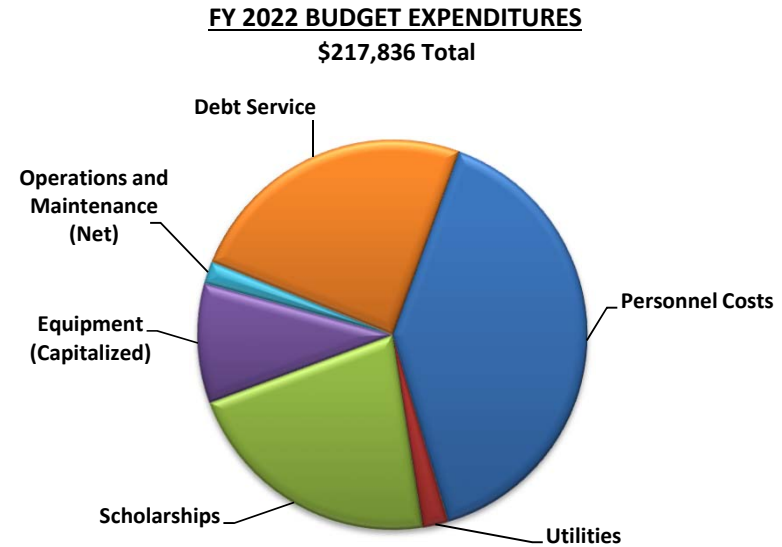
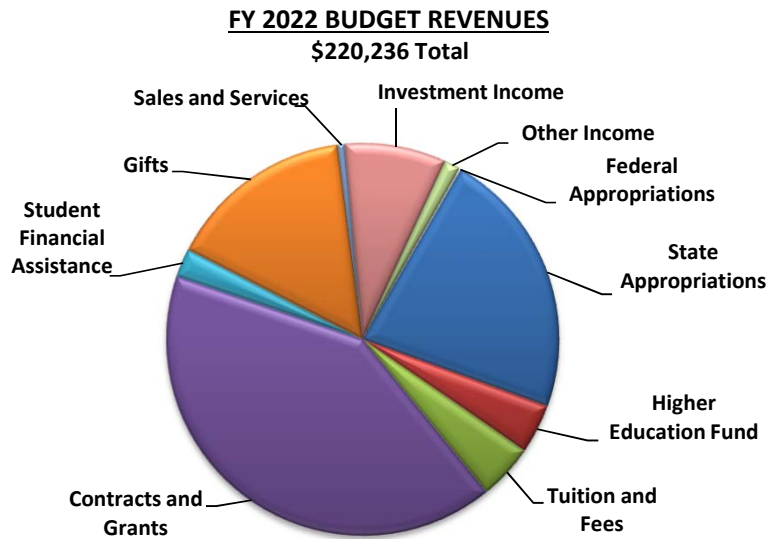


FY 2021 Board Approved Expense Budget	\$ 190,715
FY 2022 Proposed Expense Budget	217,836
Difference	\$ 27,121
% Change	14.2%

		Method of Finance
Personnel Costs		
Performance Based Pool (0-3%)	1,200	Tuition & Fees, Sales & Services, E&G
Cybersecurity Program (RELLIS)	200	Tuition & Fees
Voluntary Separation Program Payout	600	Designated Tuition
Faculty Promotions & Market Adjustments	100	Tuition & Fees
Phasing out hiring freeze	1,080	E&G
Benefits	1,078	Tuition & Fees, Sales & Services
Utilities	290	Tuition & Fees, Sales & Services
Scholarships - Net Discount (Pell Grant, HEERF - Student Portion)	8,844	80% Restricted Funds, 20% Tuition & Fees
Equipment (capitalized)	377	Sales & Services
Operations and Maintenance:		
HEERF - Technology enhancement, Operations Support, Lost Revenue	10,000	100% Federal HEERF
Expansion into Dallas (Operations)	2,300	Tuition & Fees
Property Insurance	456	Tuition & Fees, Sales & Services
Debt Service	596	Fees, Sales & Services

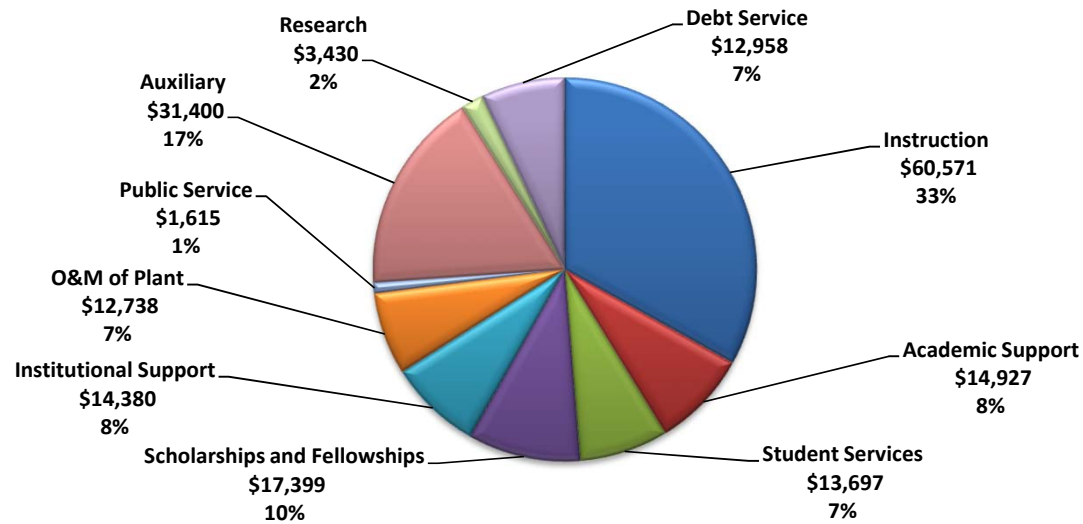
TOTAL:	\$ 27,121
---------------	------------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 120,302	\$ 127,144	\$ 129,009	\$ 146,698	\$ 157,353		\$ 10,656	7%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 52,614	\$ 52,812	\$ 52,044	\$ 51,627	\$ 54,502	25%	\$ 2,875	6%
Federal Appropriations	0	0	1,245	600	10,000	5%	9,400	>500%
Higher Education Fund	10,786	10,786	10,786	11,124	11,124	5%	0	n/a
Tuition and Fees	86,606	83,542	89,422	94,711	100,876	46%	6,165	7%
Contracts and Grants	3,414	4,051	4,164	4,333	5,755	3%	1,422	33%
Student Financial Assistance	26,309	26,533	27,864	27,257	37,773	17%	10,516	39%
Gifts	1,837	2,626	2,039	1,700	1,450	1%	(250)	-15%
Sales and Services	25,573	27,032	22,864	20,658	20,512	9%	(145)	-1%
Investment Income	8,288	7,293	20,032	3,177	3,177	1%	0	n/a
Other Income	1,570	1,763	3,820	365	365	0%	0	n/a
Discounts	(22,460)	(22,468)	(24,785)	(23,486)	(25,298)	-11%	(1,812)	8%
TOTAL REVENUES	\$ 194,538	\$ 193,970	\$ 209,495	\$ 192,066	\$ 220,236		\$ 28,170	15%
EXPENDITURES								
Salaries - Faculty	\$ 36,200	\$ 37,622	\$ 39,515	\$ 38,223	\$ 39,760	18%	\$ 1,538	4%
Salaries - Non-Faculty	30,018	30,753	31,656	30,939	31,944	15%	1,005	3%
Wages	5,333	4,835	5,319	5,659	6,296	3%	637	11%
Benefits	21,077	21,414	22,171	22,508	23,587	11%	1,078	5%
Personnel Costs	92,629	94,624	98,662	97,329	101,587	47%	4,258	4%
Utilities	3,396	2,961	2,882	5,146	5,436	2%	290	6%
Scholarships	37,792	39,716	42,686	45,048	55,704	26%	10,656	24%
Discounts	(22,460)	(22,468)	(24,785)	(23,486)	(25,298)	-12%	(1,812)	8%
Equipment (Capitalized)	1,586	1,212	1,195	4,387	4,764	2%	377	9%
Operations and Maintenance (Net)	53,089	51,564	49,295	49,535	62,290	29%	12,756	26%
Debt Service	13,059	13,064	13,179	12,755	13,352	6%	596	5%
TOTAL EXPENDITURES	\$ 179,092	\$ 180,674	\$ 183,114	\$ 190,715	\$ 217,836		\$ 27,121	14%
TRANSFERS								
Other	(8,604)	(11,430)	(8,693)	(2,191)	(2,400)		(209)	10%
NET TRANSFERS	\$ (8,604)	\$ (11,430)	\$ (8,693)	\$ (2,191)	\$ (2,400)		\$ (209)	10%
NET INCREASE (DECREASE)	6,843	1,865	17,688	(840)	(0)		840	-100%
ENDING CURRENT NET POSITION	\$ 127,145	\$ 129,009	\$ 146,698	\$ 145,858	\$ 157,353		\$ 11,496	8%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 60,293	\$ 61,064	\$ 56,781	\$ 60,275
Academic Support	11,449	11,439	15,248	14,469
Student Services	12,628	10,573	12,769	11,906
Scholarships and Fellowships	8,253	5,870	6,466	7,298
Institutional Support	14,658	14,845	14,741	14,249
O&M of Plant	14,076	14,969	13,793	12,723
Public Service	2,670	2,025	2,022	1,181
Research	1,874	1,488	1,582	1,920
E&G and Designated Subtotal:	\$ 125,901	\$ 122,274	\$ 123,401	\$ 124,021
Auxiliary:				
Auxiliary	\$ 31,111	\$ 31,365	\$ 30,836	\$ 31,400
Auxiliary Subtotal:	\$ 31,111	\$ 31,365	\$ 30,836	\$ 31,400
Restricted:				
Instruction	\$ 642	\$ 377	\$ 332	\$ 297
Academic Support	148	243	277	457
Student Services	1,273	1,453	1,825	1,791
Scholarships and Fellowships	9,297	8,121	9,063	10,101
Institutional Support	279	265	196	132
O&M of Plant	0	9	3	15
Public Service	595	512	496	434
Research	1,991	1,415	1,180	1,510
Restricted Subtotal:	\$ 14,227	\$ 12,394	\$ 13,373	\$ 14,735
TOTAL:				
Instruction	\$ 60,935	\$ 61,440	\$ 57,113	\$ 60,571
Academic Support	11,598	11,682	15,526	14,927
Student Services	13,901	12,027	14,593	13,697
Scholarships and Fellowships	17,550	13,991	15,529	17,399
Institutional Support	14,938	15,110	14,937	14,380
O&M of Plant	14,077	14,978	13,796	12,738
Public Service	3,265	2,537	2,518	1,615
Auxiliary	31,111	31,365	30,836	31,400
Research	3,864	2,904	2,762	3,430
RFS Debt Service Transfers	13,497	13,059	13,064	12,958
TOTAL:	\$ 184,737	\$ 179,092	\$ 180,674	\$ 183,114



Texas A&M University - Commerce
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 13,472	\$ 13,472	\$ -
Designated	105,114	105,114	-
Auxiliary	27,523	27,523	-
Restricted	11,245	11,245	-
Change in Net Position	\$ 157,353	\$ 157,353	\$ -

Explanation for Net Decrease*



TEXAS A&M UNIVERSITY – CORPUS CHRISTI



BUDGET NARRATIVE

Revenues:

Total Revenue is budgeted to increase \$52 million (22%) over FY 2021. The overall increase is primarily due to an increase in Sales and Services, budgeted to increase by \$18.5 million (257%), as a direct result of TAMU-CC purchasing Islander Housing this past spring and an increase of \$17 million (340%) in Federal Appropriations in the form of Higher Education Emergency Relief Funds (HEERF). HEERF will be used for student scholarships & support for those impacted by the pandemic as well as insuring that TAMU-CC maintains the health and safety of the Islander campus.

An increase in State Appropriations by \$5.9 million (10%) is comprised of additional formula funding that was approved during the 87th legislative session coupled with additional non-formula funding for TAMU-CC's Lone Star Unmanned Aircraft System (LSUAS).

Discounts are budgeted at \$20.4 million for FY 2022, a decrease of \$5.7 million (22%) over FY 2021. This adjustment will more accurately reflect discount rates offered to recruit and retain students.

Expenses:

Total Expenditures are budgeted to increase \$52 million (22%) over FY 2021. The overall increase is primarily due to an increase in the Scholarships budget by \$20.4 million (44%) for awards utilizing HEERF funding and a \$11.3 million (20%) increase in Operations and Maintenance due to the expenses associated with Islander Housing operations and increased System Assessments.

Personnel Costs are budgeted at \$138 million, an increase of \$6.1 million (5%) and are largely attributable to faculty promotions, both faculty and staff market driven adjustments, an employee retention plan up to a 3% performance base pool, and changes in Benefits associated with these changes.

Utilities are budgeted to decrease by \$1 million as TAMU-CC continues to realize savings associated with TAMU-CC Energy Conservation Projects.

BUDGET NARRATIVE CONTINUED

Debt Service

RFS Debt Service transfers for FY 2022 are budgeted at \$26.9 million which represents an increase of \$9.3 million (53%). \$9.1 million of this increase is attributed to debt service for Islander Housing. The remaining amount is funded from general revenue (Tuition Revenue Bonds), \$9.1 million and \$7.9 million funded with HEF and fees. The RFS Debt Service is primarily associated with the following projects:

University Center	Various Physical Plant Projects and Equipment
Harte Research Institute Building	New Parking Garage - Bayside
Island Hall	Islander Housing
Michael & Karen O'Connor Building	Lone Star UAS Project
Classroom Lab Building	Tidal Hall
Performing Arts Center	Chaparral Renovations
Dugan Wellness Center	PAC Audio Improvements
Bayside Parking Garage	Library Hot Water Loop
Momentum Sports Complex	Campus-Wide Elevator Updates & Skywalks
Dining Hall	Center for Instruction Roof Replacement
Chapman Field Renovations	Natural Resource Center Roof Replacement
University Center Expansion	Island Parking Garage

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

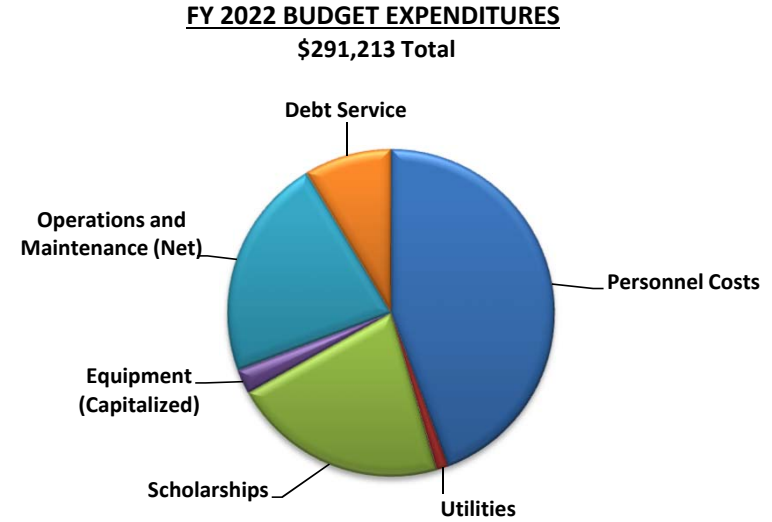
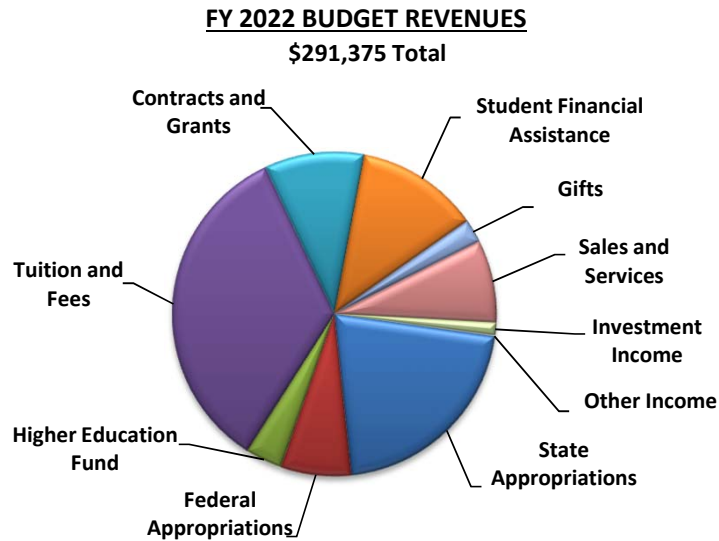
FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	238,725
FY 2022 Proposed Expense Budget		291,213
Difference	\$	52,488
% Change		21.99%

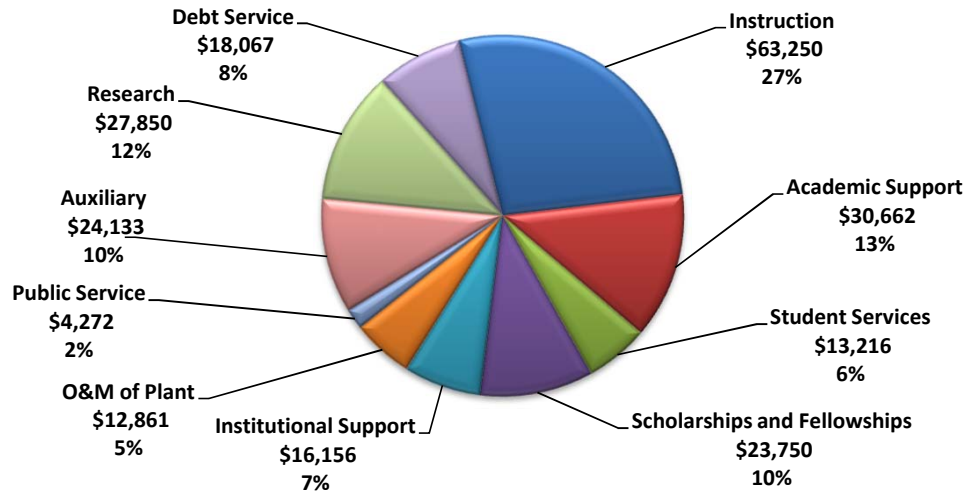
		<u>Method of Finance</u>
Personnel Costs		
Faculty & Staff	\$ 3,499	76% State; 32% Designated Tuition & Fees; (7%) Auxiliary; (1%) Restricted
Wages	288	12% State; 97% Designated Tuition & Fees; (18%) Auxiliary; 9% Restricted
Benefits	2,366	75% State; 19% Designated Tuition & Fees; 6% Auxiliary
Scholarships and Discounting	26,174	0.7% State Appropriations; 3.2% Designated Tuition & Fees; 4% Auxiliary; 92.1% Contracts & Grants
Operations and Maintenance, Utilities	10,842	(3%) Appropriations; (6%) Designated Tuition & Fees; 57% Auxiliary; 52% Contracts & Grants
Debt Service	9,319	(2.5%) State; 4% Designated Tuition & Fees; 98.5% Auxiliary
TOTAL:	\$ 52,488	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 104,373	\$ 128,581	\$ 127,789	\$ 131,077	\$ 144,770		\$ 13,693	10%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 58,179	\$ 58,232	\$ 61,419	\$ 59,814	\$ 65,759	23%	\$ 5,945	10%
Federal Appropriations	0	0	639	5,000	22,000	8%	17,000	340%
Higher Education Fund	11,136	11,136	11,136	11,479	11,479	4%	0	n/a
Tuition and Fees	101,771	103,674	103,573	107,022	105,925	36%	(1,097)	-1%
Contracts and Grants	28,681	27,543	27,303	30,500	31,031	11%	531	2%
Student Financial Assistance	30,042	30,911	32,314	32,406	38,426	13%	6,020	19%
Gifts	6,822	6,762	6,463	7,256	7,270	2%	14	0%
Sales and Services	10,065	10,056	7,148	7,203	25,721	9%	18,518	257%
Investment Income	7,897	6,073	16,711	3,814	3,814	1%	0	n/a
Other Income	1,137	1,429	1,390	942	447	0%	(495)	-53%
Discounts	(20,574)	(24,510)	(21,282)	(26,252)	(20,496)	-7%	5,756	-22%
TOTAL REVENUES	\$ 235,157	\$ 231,305	\$ 246,814	\$ 239,182	\$ 291,375		\$ 52,193	22%
EXPENDITURES								
Salaries - Faculty	\$ 39,967	\$ 44,000	\$ 45,316	\$ 47,064	\$ 48,634	17%	\$ 1,571	3%
Salaries - Non-Faculty	43,247	46,291	49,758	49,946	51,874	18%	1,928	4%
Wages	8,020	7,576	6,110	6,480	6,768	2%	288	4%
Benefits	24,519	25,502	26,976	28,492	30,858	11%	2,366	8%
Personnel Costs	115,753	123,369	128,160	131,982	138,135	47%	6,153	5%
Utilities	4,651	4,504	3,894	4,753	3,677	1%	(1,077)	-23%
Scholarships	41,848	45,726	44,939	46,214	66,632	23%	20,418	44%
Discounts	(20,574)	(24,510)	(21,282)	(26,252)	(20,496)	-7%	5,756	-22%
Equipment (Capitalized)	4,208	5,299	5,601	6,889	7,509	3%	620	9%
Operations and Maintenance (Net)	45,700	52,616	54,788	57,479	68,777	24%	11,299	20%
Debt Service	17,158	17,486	18,117	17,660	26,979	9%	9,319	53%
TOTAL EXPENDITURES	\$ 208,744	\$ 224,491	\$ 234,217	\$ 238,725	\$ 291,213		\$ 52,488	22%
TRANSFERS								
Other	(2,205)	(7,605)	(9,311)	276	(8)		(284)	-103%
NET TRANSFERS	\$ (2,205)	\$ (7,605)	\$ (9,311)	\$ 276	\$ (8)		\$ (284)	-103%
NET INCREASE (DECREASE)	24,208	(792)	3,287	733	154		(579)	-79%
ENDING CURRENT NET POSITION	\$ 128,581	\$ 127,789	\$ 131,077	\$ 131,810	\$ 144,924		\$ 13,114	10%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 52,503	\$ 54,069	\$ 57,911	\$ 59,564
Academic Support	24,909	24,109	27,754	29,393
Student Services	9,483	9,266	13,208	12,805
Scholarships and Fellowships	9,257	9,736	9,876	10,760
Institutional Support	15,437	15,708	15,019	15,563
O&M of Plant	11,007	11,597	12,497	12,750
Public Service	2,468	2,280	2,448	2,740
Research	6,343	6,065	9,965	9,298
E&G and Designated Subtotal:	\$ 131,406	\$ 132,830	\$ 148,676	\$ 152,874
Auxiliary:				
Auxiliary	\$ 21,484	\$ 22,304	\$ 24,017	\$ 24,133
Auxiliary Subtotal:	\$ 21,484	\$ 22,304	\$ 24,017	\$ 24,133
Restricted:				
Instruction	\$ 4,057	\$ 3,990	\$ 4,248	\$ 3,686
Academic Support	2,183	1,638	1,558	1,269
Student Services	236	266	232	411
Scholarships and Fellowships	7,628	8,774	8,276	12,989
Institutional Support	235	293	474	592
O&M of Plant	439	816	194	111
Public Service	1,128	1,076	820	1,533
Research	17,710	19,663	18,602	18,552
Restricted Subtotal:	\$ 33,616	\$ 36,515	\$ 34,403	\$ 39,143
TOTAL:				
Instruction	\$ 56,560	\$ 58,058	\$ 62,158	\$ 63,250
Academic Support	27,091	25,747	29,311	30,662
Student Services	9,719	9,532	13,440	13,216
Scholarships and Fellowships	16,885	18,510	18,152	23,750
Institutional Support	15,672	16,001	15,493	16,156
O&M of Plant	11,446	12,413	12,691	12,861
Public Service	3,596	3,356	3,267	4,272
Auxiliary	21,484	22,304	24,017	24,133
Research	24,053	25,728	28,567	27,850
RFS Debt Service Transfers	18,070	17,095	17,395	18,067
TOTAL:	\$ 204,575	\$ 208,744	\$ 224,491	\$ 234,217



Texas A&M University - Corpus Christi
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 12,569	\$ 12,569	\$ -
Designated	96,292	96,292	-
Auxiliary	26,941	26,995	54
Restricted	8,967	9,067	100
Change in Net Position	\$ 144,770	\$ 144,924	\$ 154

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction:

- Texas A&M University-Kingsville's FY 2022 budget was prepared based on a projected 20% decrease in fall enrollment. This budget assumption addresses the continuing negative impact from the COVID-19 pandemic on student retention levels, and projected decreases in both domestic and international enrollment.
- A new campus strategic plan has been developed utilizing conservative projections for revenue and enrollment over the next five fiscal years, which are supported by national enrollment projections for 4-year public universities. If actual revenue exceeds projections, surplus funds will be used to fund deferred maintenance, athletics and reserve accounts.
- Student recruitment for FY 2022 and beyond will focus on the 70,000 high school graduates and more than 160,000 community college students within a 3-hour drive of Kingsville. In FY 2021, the university signed dual admission agreements with Del Mar College and Victoria College to strengthen relationships with junior colleges in the region. The University also leveraged Regent Scholarship funds to create a Javelina Opportunity Award, which provides tuition and fees for students with family incomes less than \$65,000 per year.

Revenues:

- State Appropriations-General Revenue reflects an 8% increase of \$2.87 million over FY 2021 due to the 5% General Revenue reductions taken in FY 2021, a \$750,000 new Article IX non-formula item for the Citrus Center, and \$1.48 million in additional Article IX formula funding.
- Federal Appropriations reflecting the institutional portion of the HEERF Federal Supplemental funding totaling \$10.7 million is also included in the FY 2022 budget as one-time revenue that will be used as needed to address the continuing financial impact to the University from the pandemic.
- Tuition and Fees for the FY 2022 budget was conservatively prepared based on a projected 20% decline in enrollment which would correspond to a \$10 million decrease in tuition & fee revenue and a \$1.65 million decrease in Sales & Services. The university will continue to closely monitor fall enrollment and address any unforeseen impacts.
- The Student Financial Assistance portion of the Higher Education Emergency Relief Funds (HEERF) Federal Supplemental funding totaling \$10.7 million is included in the FY 2022 budget.



TEXAS A&M UNIVERSITY - KINGSVILLE



BUDGET NARRATIVE CONTINUED

Expenses:

- Strategic reductions were made in vacant positions due to the anticipated enrollment decline.
- The University's Employee Retention Plan for FY 2022 will include a mid-year 3% performance based pool to retain highly productive employees.
- Utilities are budgeted with a 9% savings of \$367,000 due to taking two dorms offline and the current trend in usage.
- The \$818,000 budget reduction in FY 2021 in Equipment was funded via the CARES Act in FY 2021 and is not included in FY 2022.
- The \$10 million net increase in Operations & Maintenance includes COVID-19 related expenditures to be funded with HEERF Federal Supplemental funding, including \$2.7 million in projected HVAC improvements and grants disbursed to students.
- Other budget reductions in FY 2022 include a \$300,000 reduction in international student insurance and a \$150,000 reduction in travel.

Reserves:

- The university's FY 2020 Current Fund Reserve balance total was \$35.7 million (3.6 months of reserves).
- The FY 2021 Current Funds Reserve balance is projected to equal \$41.3 million (estimated slightly more than 4 months of reserves) based on year-to-date conservative spending due to the pandemic and estimated lost revenue reimbursements from federal funding.
- The University would expect the FY 2022 Current Funds Reserve balances to remain level, primarily due to the availability of federal funding that may be needed to offset fall and spring lost revenue. A decrease to the months of reserves is possible as expenditures increase with the return to normal operations and also from weather related repairs that are ongoing and funded through insurance recoveries.

BUDGET NARRATIVE CONTINUED

Capital Plan:

- The Capital Plan, similar to the budget, was conservatively developed based on current projected revenues while remaining focused on addressing the university's deferred maintenance. It includes the following proposed projects:
 - A Lucio Hall Outside Air Unit Renovation project which has been bid to ensure adequate cooling and heating of the residence hall
 - Improvements to the campus physical plant and utility infrastructure
 - A TRB request for Agricultural Facilities (\$60 million) which includes the following:
 - Expansion of Veterinary Technology teaching facilities
 - Replacement of Agriculture teaching livestock facilities
 - New multi-disciplinary Agriculture Sciences research & teaching facilities
 - New greenhouse and research support facilities – Weslaco
 - A new Javelina Community Care Clinic to support patient care for students, faculty, staff and the surrounding community and to support teaching and research of the campus and the Texas A&M Health Science Center.

Texas A&M University-Kingsville

FY 2022 Highlighted Budget Components

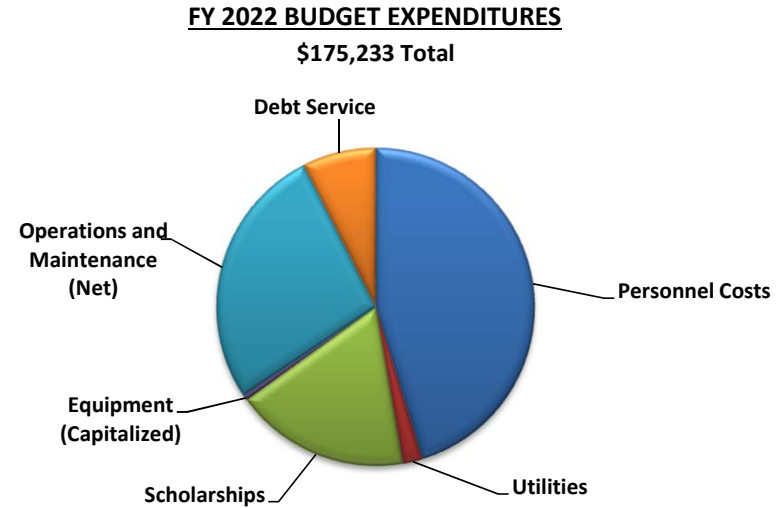
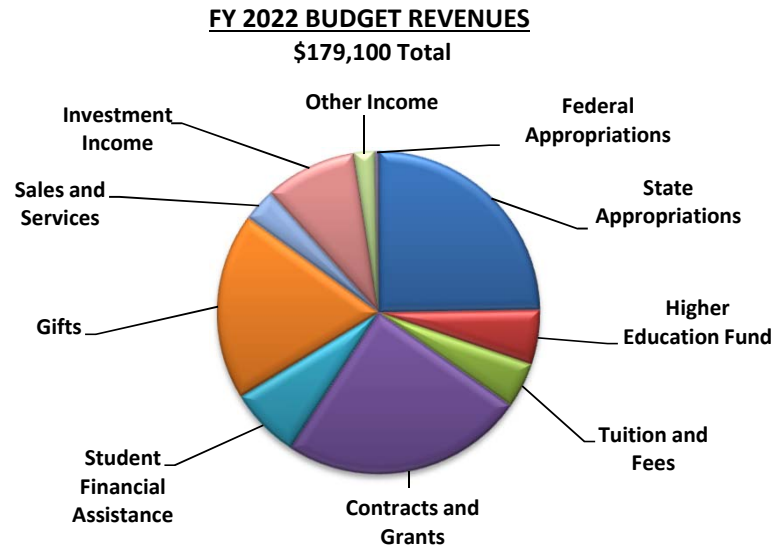
(In Thousands)

FY 2021 Board Approved Expense Budget	\$	164,067
FY 2022 Proposed Expense Budget		175,233
Difference	\$	11,166
% Change		6.8%

			<u>Method of Finance</u>
Personnel:	\$	570	79% Tuition and Fees; 8% Auxiliary; 13% Auxiliary
Net increase (1% vacant staff positions reduced, 1% vacant faculty reduced, 2.7% decrease in wages + 3% mid-year merit)			
Utilities decrease		(367)	Designated Fees
Scholarships & Discounts		1,377	Restricted Funds
Equipment		(818)	Restricted (Federal CAREs Act Funding)
Operations & Maintenance		10,066	Restricted ARP Federal student grants and pandemic related expenditures
		235	Designated Tuition & Fees - increase in Assessments & Insurance
		(151)	Designated Tuition - decrease in Travel
		(100)	Designated Fees - decrease in International Student Insurance
Debt Service		455	Tuition Revenue Bond & HEF
Debt Service		(100)	Auxiliary
TOTAL:	\$	11,166	

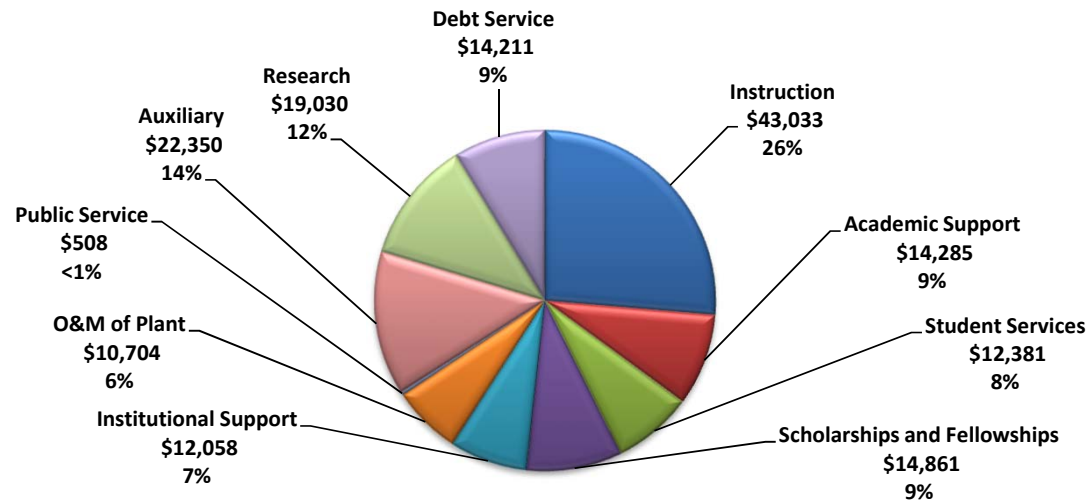


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 88,486	\$ 88,886	\$ 94,690	\$ 104,158	\$ 108,103		\$ 3,945	4%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 48,283	\$ 48,123	\$ 48,311	\$ 45,721	\$ 48,142	27%	\$ 2,421	5%
Federal Appropriations	0	0	1,699	2,216	10,659	6%	8,443	381%
Higher Education Fund	8,966	8,966	8,966	8,858	8,858	5%	0	n/a
Tuition and Fees	60,018	61,329	57,520	57,647	47,620	27%	(10,027)	-17%
Contracts and Grants	12,987	13,825	14,945	14,357	13,798	8%	(559)	-4%
Student Financial Assistance	23,883	23,612	25,170	27,479	36,474	20%	8,996	33%
Gifts	7,186	6,525	6,328	6,760	6,389	4%	(371)	-5%
Sales and Services	21,473	21,846	17,267	19,615	17,963	10%	(1,652)	-8%
Investment Income	5,697	4,340	12,233	4,368	4,146	2%	(223)	-5%
Other Income	773	1,104	1,835	722	689	0%	(33)	-5%
Discounts	(19,127)	(17,982)	(16,792)	(16,567)	(15,637)	-9%	930	-6%
TOTAL REVENUES	\$ 170,138	\$ 171,687	\$ 177,482	\$ 171,177	\$ 179,100		\$ 7,924	5%
EXPENDITURES								
Salaries - Faculty	\$ 32,357	\$ 31,372	\$ 31,244	\$ 30,648	\$ 30,985	18%	\$ 337	1%
Salaries - Non-Faculty	31,449	31,018	32,140	30,884	31,204	18%	320	1%
Wages	5,471	5,651	4,312	5,004	4,868	3%	(137)	-3%
Benefits	19,793	19,327	19,511	19,294	19,344	11%	49	0%
Personnel Costs	89,071	87,368	87,206	85,831	86,401	49%	570	1%
Utilities	4,147	4,037	4,122	4,148	3,781	2%	(367)	-9%
Scholarships	33,484	30,693	31,145	33,598	34,045	19%	447	1%
Discounts	(19,127)	(17,982)	(16,792)	(16,567)	(15,637)	-9%	930	-6%
Equipment (Capitalized)	1,994	1,221	1,973	1,755	937	1%	(818)	-47%
Operations and Maintenance (Net)	42,490	40,695	41,555	41,401	51,450	29%	10,048	24%
Debt Service	13,677	14,060	14,211	13,901	14,256	8%	355	3%
TOTAL EXPENDITURES	\$ 165,736	\$ 160,092	\$ 163,420	\$ 164,067	\$ 175,233		\$ 11,166	7%
TRANSFERS								
Other	(4,002)	(5,791)	(4,595)	(4,111)	(3,868)		244	-6%
NET TRANSFERS	\$ (4,002)	\$ (5,791)	\$ (4,595)	\$ (4,111)	\$ (3,868)		\$ 244	-6%
NET INCREASE (DECREASE)	400	5,804	9,468	2,998	0		(2,998)	-100%
ENDING CURRENT NET POSITION	\$ 88,886	\$ 94,690	\$ 104,158	\$ 107,156	\$ 108,103		\$ 947	1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 43,784	\$ 42,731	\$ 41,180	\$ 41,120
Academic Support	14,843	14,585	12,664	13,497
Student Services	14,160	13,112	12,543	11,118
Scholarships and Fellowships	5,999	5,176	4,710	4,896
Institutional Support	11,823	11,403	11,551	11,956
O&M of Plant	10,778	9,771	9,628	10,704
Public Service	815	863	564	440
Research	5,734	4,978	4,265	3,831
E&G and Designated Subtotal:	\$ 107,936	\$ 102,619	\$ 97,105	\$ 97,562
Auxiliary:				
Auxiliary	\$ 24,042	\$ 24,597	\$ 23,900	\$ 22,350
Auxiliary Subtotal:	\$ 24,042	\$ 24,597	\$ 23,900	\$ 22,350
Restricted:				
Instruction	\$ 1,761	\$ 2,336	\$ 1,642	\$ 1,913
Academic Support	496	439	763	788
Student Services	1,240	1,482	1,510	1,263
Scholarships and Fellowships	7,717	7,153	6,452	9,965
Institutional Support	82	163	100	102
O&M of Plant	95	60	0	0
Public Service	219	113	118	68
Research	13,529	13,098	14,441	15,199
Restricted Subtotal:	\$ 25,138	\$ 24,843	\$ 25,026	\$ 29,298
TOTAL:				
Instruction	\$ 45,545	\$ 45,067	\$ 42,822	\$ 43,033
Academic Support	15,338	15,024	13,428	14,285
Student Services	15,399	14,594	14,053	12,381
Scholarships and Fellowships	13,716	12,329	11,162	14,861
Institutional Support	11,905	11,566	11,651	12,058
O&M of Plant	10,873	9,830	9,628	10,704
Public Service	1,034	976	682	508
Auxiliary	24,042	24,597	23,900	22,350
Research	19,263	18,076	18,706	19,030
RFS Debt Service Transfers	13,558	13,677	14,060	14,211
TOTAL:	\$ 170,673	\$ 165,736	\$ 160,092	\$163,420



Texas A&M University - Kingsville
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 11,650	\$ 11,650	\$ -
Designated	53,248	53,248	0
Auxiliary	12,005	12,005	0
Restricted	31,200	31,200	0
Change in Net Position	\$ 108,103	\$ 108,103	\$ -

Explanation for Net Decrease*

* if applicable



TEXAS A&M UNIVERSITY-SAN ANTONIO



BUDGET NARRATIVE

Introduction:

Continuing key factors affecting A&M-San Antonio's FY 2022 budget are the COVID-19 pandemic and federal assistance received under the Higher Education Emergency Relief Fund (HEERF) as part of the Federal CARES act.

A comparison of the FY 2021 budget to the proposed FY 2022 budget results in increased revenues and expenditures. We based the FY 2021 budget on prior year actual enrollment trends and included 1% enrollment growth as well. We continue the refinement of our revenue modeling, a slight projected increase in semester credit hours (SCH), and a 2.1% inflationary increase on tuition and fees, and a full year of Athletic Fee Revenue.

Revenues:

- State Appropriations for the current year increased approximately 2%. The FY 21 budget contained a one-time \$1.9 million rescission. The new biennial funding model contains reductions to formula funding and Institutional Enhancement. The net impact of the prior year rescission and these current year reductions in appropriations, and state benefits equal \$814,000.
- Federal Appropriations are projected to increase \$9.7 million over FY 2021. This is attributed to the HEERF institutional aid funding received through the Federal CARES act.
- Tuition and fees are projected to increase 8%. This increase is a result of one full year of Athletic Fee revenue, and increased fee rates for inflation, and a small enrollment growth.
- Contracts and Grants are projected to significantly increase over FY 2021. This is primarily attributed to Indirect Cost Recovery received on HEERF Funds.
- Student Financial Assistance is projected to increase by 86% over FY 2021. This is primarily attributed to an additional \$8.7 million in additional HEERF student aid funds expected to be received, plus Texas Grants allocation of \$5.2 million.
- Gifts are projected to increase for additional scholarships and other programs.
- Investment Income is projected to increase more appropriately reflect historical trends.



TEXAS A&M UNIVERSITY-SAN ANTONIO



BUDGET NARRATIVE CONTINUED

Expenses:

As noted above, the most significant impact of the COVID-19 pandemic on the University's expense budget for FY 2022 is the additional \$9.6 million in HEERF institutional Aid and \$8.7 million in HEERF student aid received through the Federal CARES act. Institutional priorities will remain focused on delivering excellent instruction and providing timely services to students and the community, but in a shifted environment that provides for a variety of flexible options. Our faculty continue to enhance their instructional delivery in a rapidly changing environment with course redesign and additional programs being planned for future.

- Personnel Cost are projected to increase 23% over FY 2021 or \$11.9 million. Of this \$11.9 million \$2.2 million increase in staff personnel cost and \$1.6 million in faculty personnel cost is mostly attributed to HEERF and \$2 million in one-time funded term-limited positions funded by gifts and contracts and use of reserves. This budget includes approximately \$500 thousand in corrections to fully budget all faculty chair and associate deans at 12 months as opposed to 9 months in previous budget. A total of \$690 thousand in new positions from various self-funded and fee generated sources are in the budget. Additionally another \$950 thousand increase is due to faculty and staff promotions and other market adjustments aimed at retaining both faculty and staff positions. A total of \$3.6 million is for increase in benefits for personnel additions and also due to refinement and correction of benefits proportional that increases funding from institutional funds.
- Scholarships are projected to increase \$5.7 million for Texas Grants that was previously not budgeted in revenues or expenses.
- For FY 2022 Operations and Maintenance Cost are projected to increase by 59% over FY 2021. This is primarily attributed to \$8.7 million of HEERF student aid awarded directly to the students, and \$5.2 million of HEERF operational expenditures planned for FY2022.
- Debt Service includes a final debt service payment for IT infrastructure, and new debt of \$1.2 million associated with the purchase of Housing.

BUDGET NARRATIVE CONTINUED

Reserves:

- FY 2021 projected reserves will be \$54.6 million. Included in this beginning balance we have funds earned in 2021 from IDC on HEERF and recaptured lost revenue from state appropriations. State appropriation revenue was reduced in the FY 21 budget and therefore the lost revenue will be provided to assist in funding term limited positions during 2022.
- We expect reserves to decrease in FY 2022 as we utilize them to provide “bridge funding”, and to fund specific one-time expenditures. We still project to achieve a 4-month operational reserve from uncommitted reserves.

Capital Plan:

- In response to uncertainty about future enrollment levels and the economic environment, the University is in the process of reevaluation for the recreational center to potentially have two phases for a total cost of \$30 Million.
- One new academic building came online in Fall 20 and another building is in construction with expectation to be completed by August 2022.
- The university continues to plan for future facilities. Considerable growth in both commercial and residential construction are taking place within proximity to the campus that will likely result in additional student and employee housing as well as services for the campus community.
- Additional governmental partnerships are developing to address infrastructure needs of the campus and potential for partnerships on additional recreational support.



Texas A&M University San Antonio
FY 2022 Highlighted Budget Components
(In Thousands)



FY 2021 Board Approved Expense Budget	\$	92,102
FY 2022 Proposed Expense Budget		123,837
Difference	\$	31,735
% Change		34.5%

Personnel Costs

Increases in Faculty Salaries	\$	2,992
Increase in Non-Faculty Salaries		5,260
Increase in Wages		36
Increase in Benefits due to proportionality change & Positions on HEERF		3,589

Method of Finance

Tuition and Fees, Contracts & Grants (HEERF)	
Tuition and Fees, Contracts & Grants (HEERF)	
Tuition and Fees	
Tuition and Fees	

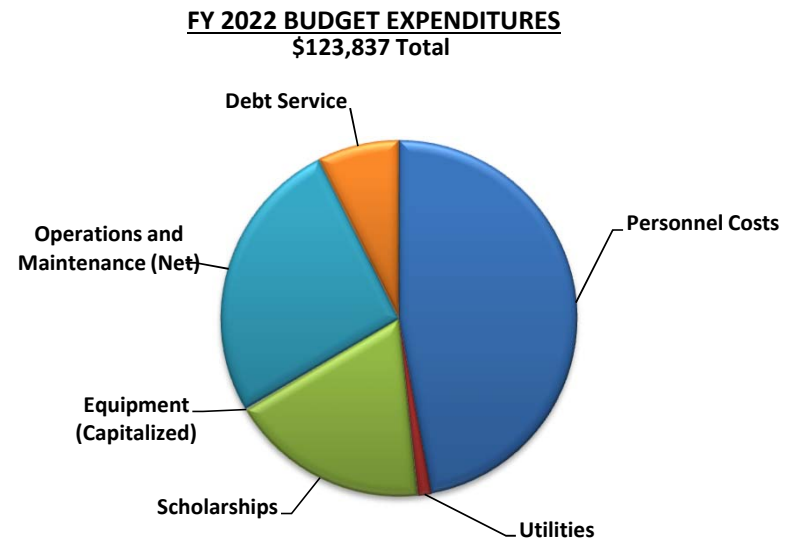
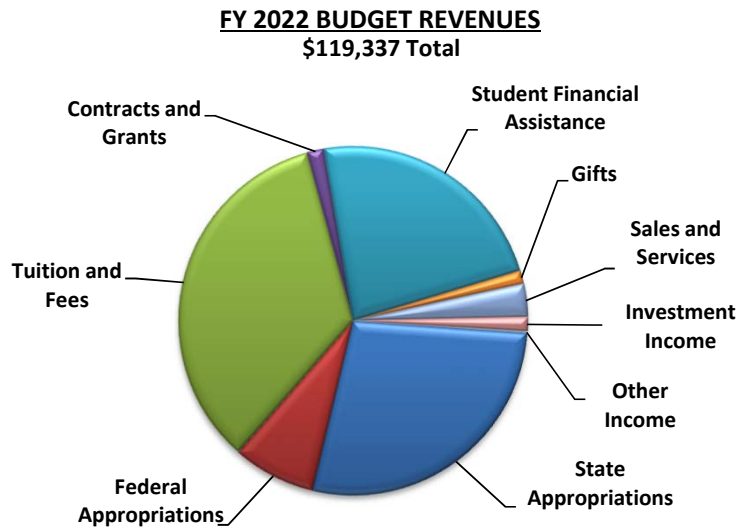
Other Operating Expenditures

Net Increase in Utilities (Housing/Salaries)		67
Increase in Need Based Scholarships -CARES Act/Regents Scholarship		5,939
Increase in Scholarship Discounts		(1,150)
Decrease in Equipment (Capitalized)		(37)
Increase in Departmental Operating Expense		13,009
Increase in RFS Debt Service-Campus Housing		1,185
Decrease in TRB Debt Service		(3)
Increase in RFS Debt Service- IT Infrastructure		788
Increase in RFS Debt Service - Student Rec Center		60

Tuition and Fees	
Contracts & Grants (Texas Grants)	
Tuition and Fees	
Tuition and Fees	
Contracts & Grants (HEERF),	
Fees	
State Appropriations	
Fees	
Fees	

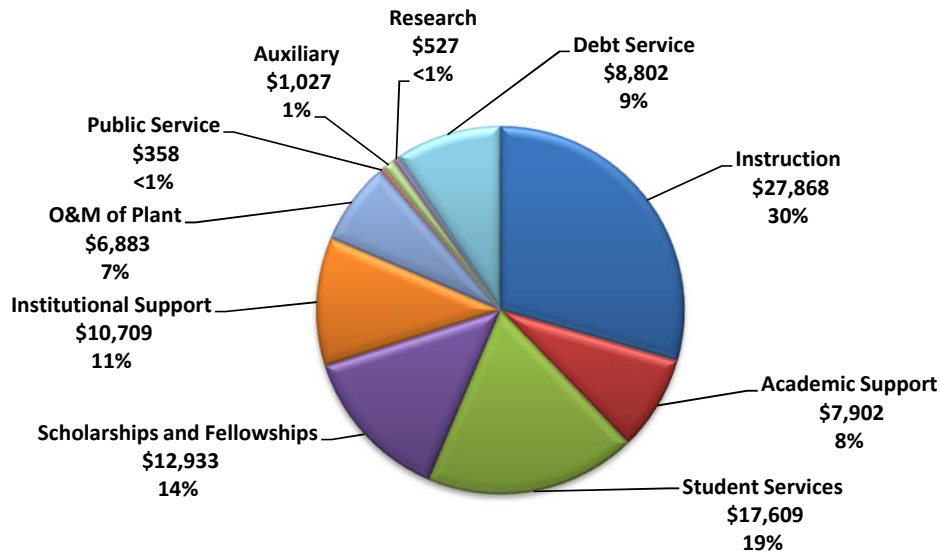
TOTAL:	\$	31,735
---------------	-----------	---------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 36,197	45,618	\$ 44,283	\$ 50,180	\$ 54,645		\$ 4,465	9%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 32,418	\$ 32,686	\$ 36,516	\$ 35,335	\$ 36,149	30%	\$ 814	2%
Federal Appropriations	0	0	2,227	350	10,034	8%	9,684	>500%
Tuition and Fees	39,058	40,315	42,312	41,410	44,880	38%	3,470	8%
Contracts and Grants	514	478	750	288	2,034	2%	1,746	>500%
Student Financial Assistance	15,528	17,259	21,259	16,131	30,125	25%	13,993	87%
Gifts	1,749	2,151	1,429	1,095	1,616	1%	520	48%
Sales and Services	903	1,071	1,530	3,672	3,998	3%	326	9%
Investment Income	2,211	2,128	5,476	1,349	1,649	1%	301	22%
Other Income	133	234	247	233	265	0%	32	14%
Discounts	(7,157)	(10,015)	(10,362)	(10,264)	(11,414)	-10%	(1,150)	11%
TOTAL REVENUES	\$ 85,358	\$ 86,307	\$ 101,385	\$ 89,599	\$ 119,337		\$ 29,738	33%
EXPENDITURES								
Salaries - Faculty	\$ 15,332	\$ 17,418	\$ 19,069	\$ 18,231	\$ 21,223	17%	\$ 2,992	16%
Salaries - Non-Faculty	14,677	17,414	19,325	21,257	26,517	21%	5,260	25%
Wages	2,113	2,790	2,701	2,432	2,468	2%	36	1%
Benefits	7,479	8,836	10,035	9,897	13,487	11%	3,589	36%
Personnel Costs	39,600	46,459	51,130	51,818	63,695	51%	11,877	23%
Utilities	894	1,065	1,104	1,565	1,632	1%	67	4%
Scholarships	17,000	20,757	21,055	18,547	24,486	20%	5,939	32%
Discounts	(7,157)	(10,015)	(10,362)	(10,264)	(11,414)	-9%	(1,150)	11%
Equipment (Capitalized)	185	1,543	132	185	148	0%	(37)	-20%
Operations and Maintenance (Net)	17,775	19,886	22,756	22,228	35,237	28%	13,009	59%
Debt Service	7,701	7,950	8,802	8,024	10,052	8%	2,028	25%
TOTAL EXPENDITURES	\$ 75,997	\$ 87,645	\$ 94,617	\$ 92,102	\$ 123,837		\$ 31,735	34%
TRANSFERS								
Other	60	4	(870)	(5)	(105)		(100)	>500%
NET TRANSFERS	\$ 60	\$ 4	\$ (870)	\$ (5)	\$ (105)		\$ (100)	>500%
NET INCREASE (DECREASE)	9,420	(1,335)	5,897	(2,508)	(4,604)		(2,097)	84%
ENDING CURRENT NET POSITION	\$ 45,617	\$ 44,283	\$ 50,180	\$ 47,672	\$ 50,040		\$ 2,368	5%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 19,133	\$ 23,773	\$ 25,724	\$ 27,714
Academic Support	5,937	7,477	7,659	7,169
Student Services	11,982	11,327	15,663	17,607
Scholarships and Fellowships	3,737	4,040	4,812	5,083
Institutional Support	8,242	8,511	9,597	8,911
O&M of Plant	6,306	5,111	8,407	6,883
Public Service	453	342	257	358
Research	259	220	214	376
E&G and Designated Subtotal:	\$ 56,049	\$ 60,801	\$ 72,334	\$ 74,101
Auxiliary:				
Auxiliary	\$ 567	\$ 349	\$ 389	\$ 1,027
Auxiliary Subtotal:	\$ 567	\$ 349	\$ 389	\$ 1,027
Restricted:				
Instruction	\$ -	\$ 29	\$ 6	\$ 154
Academic Support	0	896	541	733
Student Services	29	147	73	2
Scholarships and Fellowships	5,033	5,918	6,155	7,850
Institutional Support	6	10	11	1,798
O&M of Plant	0	0	0	0
Public Service	115	20	87	0
Research	185	125	99	151
Restricted Subtotal:	\$ 5,368	\$ 7,146	\$ 6,973	\$ 10,688
TOTAL:				
Instruction	\$ 19,133	\$ 23,802	\$ 25,730	\$ 27,868
Academic Support	5,937	8,373	8,200	7,902
Student Services	12,011	11,474	15,736	17,609
Scholarships and Fellowships	8,770	9,959	10,967	12,933
Institutional Support	8,248	8,521	9,607	10,709
O&M of Plant	6,306	5,111	8,407	6,883
Public Service	568	362	344	358
Auxiliary	567	349	389	1,027
Research	444	345	314	527
RFS Debt Service Transfers	7,508	7,701	7,950	8,802
TOTAL:	\$ 69,493	\$ 75,997	\$ 87,645	\$ 94,617



Texas A&M University - San Antonio
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 13,988	\$ 12,275	\$ (1,713)
Designated	39,105	36,456	(2,649)
Auxiliary	1,200	1,207	7
Restricted	353	103	(250)
Change in Net Position	\$ 54,645	\$ 50,040	\$ (4,604)

Explanation for Net Decrease*

Functional and General	\$ (1,712,971)	One-time use of reserves to be used as a temporary "bridge funding" strategy due to the reduction in General Revenue funding, and the change in Benefit Proportionality, causing the University to cover more benefits from General Revenue-Dedicated dollars. These incremental changes will be moved to base (recurring) funding in FY 2023 if funding allows.
Designated	\$ (2,648,883)	One-time use of reserves to fund term-limited positions, and benefits to support various university functions. Planned one-time use of reserves to cover the increase in operating cost such as short term membership agreements. Bridge to base funding for New technology maintenance contracts aquired to enhance the academic experience that will be moved to base funding in FY 2023.
Restricted	\$ (249,999)	one-time use of gift revenue received in FY 2021 that will be used in FY2022..



TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE

Revenues

Total Revenues for Texas A&M University-Texarkana (TAMUT) are budgeted to increase \$12.6 million (25%) compared to the FY 2021 budget.

An increase in State Appropriations by \$3.5 million (14%), approved during the 87th legislative session, is comprised of additional formula funding and non-formula funding for A&M-Texarkana's Better East Texas-Two Initiative programs (Doctor of Physical Therapy and Northeast Texas Institute for Financial Wellness and Literacy), in addition to restoration of nursing funding reductions. State benefits paid by the state increased because of the additional non-formula funding.

Federal Appropriations are budgeted to increase \$4 million in the form of Higher Education Emergency Relief Funds (HEERF) to be used for student support for those impacted by the pandemic, as well as institutional support for pandemic recovery efforts.

Higher Education Funds are budgeted to remain at the same level as the FY 2021 budget.

Tuition and Fees are budgeted to increase \$1.2 million (8%) over FY 2021 actuals based on Higher Education Price Index (HEPI) adjustments, increases in differential tuition for the College of Business, Engineering and Technology, and our Nursing Program as a second cohort is added. Currently, our fall enrollment is trending to exceed FY 2021 by 5%. However, TAMUT is planning for flat enrollment this fall.

Contracts & Grants are budgeted to increase \$1.8 million, partially attributed to the allocation of HEERF grant funding. Student Financial Assistance is budgeted to increase \$2.8 million (45%) due to HEERF allocations designated for Student Emergency Aid Grants.

Gifts, Sales and Services and Investment Income are budgeted conservatively compared to FY 2020 actuals. Discounts are budgeted to increase \$87,000 (3%) to reflect the needs of our student population.

BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase \$12.2 million (24%) compared to the FY 2021 budget.

Institutional priorities include:

- Implementation of Doctor of Physical Therapy and Northeast Texas Institute for Financial Wellness and Literacy and the use of funds granted to reductions which were funded during the 87th legislative session
- Professional development to enhance online instruction and learning
- Expanded technology capacity used to meet university goals for student learning and success

Personnel costs are budgeted to increase due to the ongoing Better East Texas Initiative (BETI) for the social work program, a family nurse practitioner program, and a mechanical engineering program plan. In addition, additional personnel costs are projected for the implementation of the Better East Texas-Two Initiative programs and in support of the nursing program.

Utility expenses are budgeted to decrease \$327,000 (-32%) due to availability of annualized cost data and energy cost leveling as the campus returns to normal operations post-pandemic, while accounting for the new Patterson Student Center and the Building for Academic and Student Success (BASS) which added 92,621 square-footage of space. These savings are to be reallocated to mission-critical initiatives, such as student success, technology enhancement, and course instruction initiatives.

Scholarships are budgeted to increase \$142,000 (2%) in FY 2022 essentially due to an increase in HEERF disbursements, Pell Grants and institutional scholarships. Discounts are adjusted to reflect the needs of our student population.

Operations and Maintenance expenses are budgeted to increase \$10.5 million in FY 2022. The projected increase is primarily due to increased expenses in Equipment (Capitalized) and Operations and Maintenance required for successful management of the Better East Texas-Two Initiative programs (Doctor of Physical Therapy and Northeast Texas Institute for Financial Wellness and Literacy), continued growth in the nursing program, and the demand associated with management and processing of HEERF grant funding. Increases are also projected in SSC assessments in support of the first full year occupying the Patterson Student Center and BASS building on a post-COVID campus.



TEXAS A&M UNIVERSITY – TEXARKANA

BUDGET NARRATIVE CONTINUED

TAMUT continues to identify additional budget modifications and reallocations to maximize available resources by leveraging shared service agreements and strategic outsourcing of services. In FY 2022, TAMUT will continue the agreement with Texas A&M University – Corpus Christi (TCC-Texas Connections Consortium) for Ellucian-Banner student information system licensing, and our outsourcing contract for Ellucian-Banner service and support to Columbia Advisory Group (CAG). In addition, TAMUT will continue the shared services model through CAG for Information Security Officer services, as well as the agreement with Texas A&M University for support of the university's payroll processing.

Debt Service (RFS) is budgeted for \$8.7 million. Of this amount, \$7.5 million is funded from Tuition Revenue Bonds for campus buildings including the Academic and Student Services Building. The remaining balance is debt service for campus buildings and capital projects funded with System Treasury Revenue Financing.



Texas A&M University - Texarkana

FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	50,247
FY 2022 Proposed Expense Budget		62,492
Difference	\$	12,246
% Change		24.4%

Method of Finance

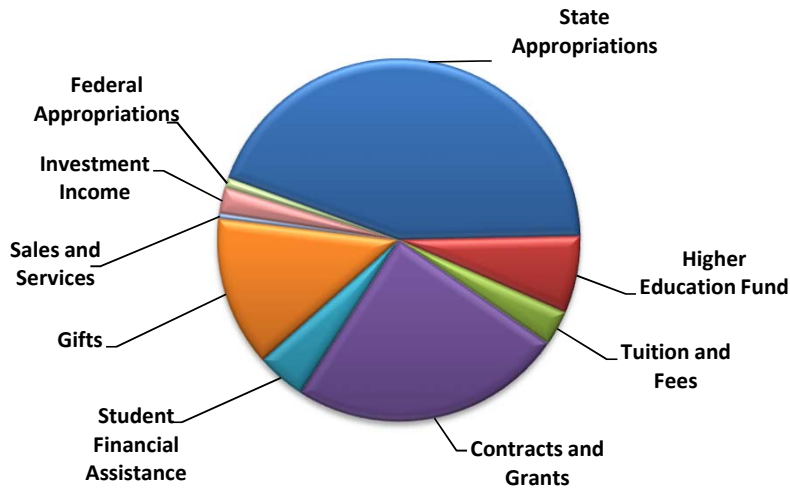
Personnel Costs			
Faculty	\$	(7)	Designated Tuition and Fees
Staff		127	Educational & General
Wages		70	Designated Tuition and Fees
Benefits		646	80% Educational & General; 20% Designated Tuition & Fees
Subtotal Personnel Costs		836	
Operating Costs:			
Net change in Scholarships		56	Designated Tuition
Utilities		(327)	4% State Appropriations; (92%) Designated Tuition and Fees; (12%) Auxiliary
Capital Equipment		1,144	Educational and General
Operations & Maintenance		10,512	All Funds
Debt Service		24	8% Educational and General; 92% Auxiliary
TOTAL:	\$	12,246	



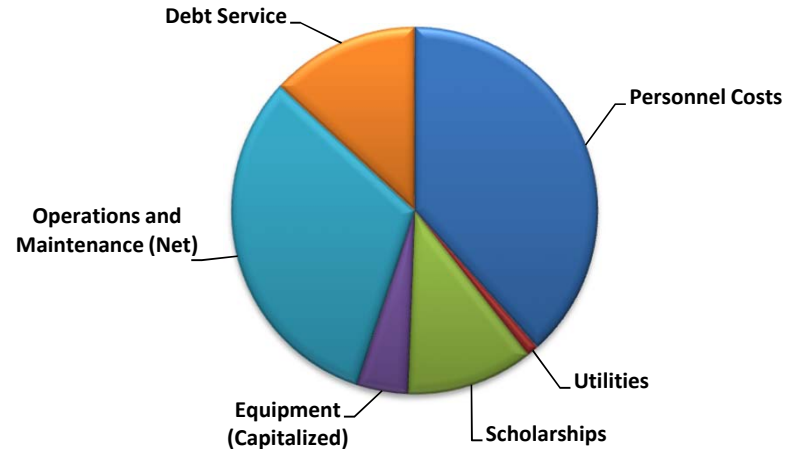
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2022 Budget Graphs
(In Thousands)



FY 2022 BUDGET REVENUES
\$62,492 Total

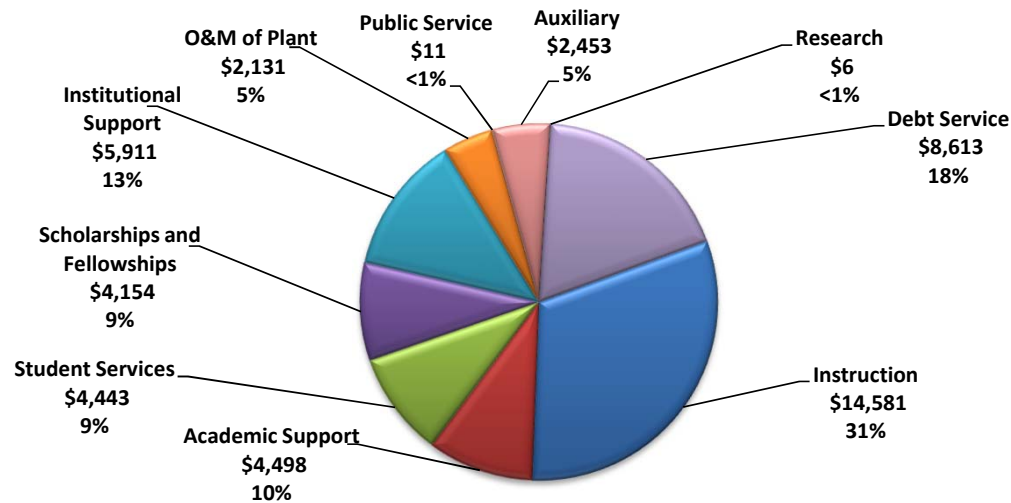


FY 2022 BUDGET EXPENDITURES
\$62,492 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 30,972	\$ 20,929	\$ 20,663	\$ 24,688	\$ 24,968		\$ 280	1%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 23,205	\$ 23,417	\$ 25,434	\$ 25,561	\$ 29,093	47%	\$ 3,531	14%
Federal Appropriations	0	0	357	479	4,539	7%	4,059	>500%
Higher Education Fund	1,824	1,824	1,824	2,050	2,050	3%	0	n/a
Tuition and Fees	13,389	14,142	14,484	14,940	16,129	26%	1,189	8%
Contracts and Grants	491	614	948	1,105	2,912	5%	1,807	164%
Student Financial Assistance	5,366	5,779	6,364	6,074	8,828	14%	2,755	45%
Gifts	562	333	238	1,099	303	0%	(796)	-72%
Sales and Services	1,993	2,159	2,779	1,611	1,521	2%	(90)	-6%
Investment Income	2,417	1,048	3,069	370	592	1%	222	60%
Other Income	384	68	51	0	0	0%	0	n/a
Discounts	(3,399)	(3,536)	(3,607)	(3,389)	(3,476)	-6%	(87)	3%
TOTAL REVENUES	\$ 46,232	\$ 45,849	\$ 51,940	\$ 49,901	\$ 62,492		\$ 12,591	25%
EXPENDITURES								
Salaries - Faculty	\$ 7,470	\$ 8,191	\$ 8,302	\$ 8,975	\$ 8,968	14%	\$ (7)	0%
Salaries - Non-Faculty	8,158	8,602	9,131	9,365	9,493	15%	127	1%
Wages	1,430	1,069	1,004	538	608	1%	70	13%
Benefits	4,807	5,167	5,308	5,564	6,210	10%	646	12%
Personnel Costs	21,865	23,029	23,746	24,443	25,279	40%	836	3%
Utilities	549	693	659	1,017	691	1%	(327)	-32%
Scholarships	6,564	7,042	7,452	7,270	7,412	12%	142	2%
Discounts	(3,399)	(3,536)	(3,607)	(3,389)	(3,476)	-6%	(87)	3%
Equipment (Capitalized)	13,319	1,394	550	1,832	2,976	5%	1,144	62%
Operations and Maintenance (Net)	7,992	8,848	9,181	10,438	20,951	34%	10,512	101%
Debt Service	9,575	9,021	8,821	8,635	8,659	14%	24	0%
TOTAL EXPENDITURES	\$ 56,466	\$ 46,491	\$ 46,801	\$ 50,247	\$ 62,492		\$ 12,246	24%
TRANSFERS								
Other	191	376	(1,114)	75	0		(75)	-100%
NET TRANSFERS	\$ 191	\$ 376	\$ (1,114)	\$ 75	\$ -		\$ (75)	-100%
NET INCREASE (DECREASE)	(10,043)	(266)	4,025	(270)	0		270	-100%
ENDING CURRENT NET POSITION	\$ 20,929	\$ 20,663	\$ 24,688	\$ 24,418	\$ 24,968		\$ 550	2%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 12,051	\$ 13,216	\$ 13,629	\$ 14,569
Academic Support	4,859	4,911	4,659	4,103
Student Services	3,507	3,706	3,574	3,746
Scholarships and Fellowships	1,084	1,259	1,432	1,598
Institutional Support	5,037	5,079	5,479	5,524
O&M of Plant	1,784	12,908	2,193	2,131
Public Service	4	0	0	0
Research	58	35	6	6
E&G and Designated Subtotal:	\$ 28,384	\$ 41,113	\$ 30,972	\$ 31,677
Auxiliary:				
Auxiliary	\$ 1,807	\$ 2,278	\$ 2,320	\$ 2,453
Auxiliary Subtotal:	\$ 1,807	\$ 2,278	\$ 2,320	\$ 2,453
Restricted:				
Instruction	\$ 69	\$ 27	\$ 99	\$ 11
Academic Support	331	345	403	395
Student Services	46	159	1,589	697
Scholarships and Fellowships	1,734	1,867	2,178	2,556
Institutional Support	29	1,021	106	387
O&M of Plant	0	20	0	0
Public Service	261	61	17	11
Research	18	-	-	-
Restricted Subtotal:	\$ 2,487	\$ 3,501	\$ 4,391	\$ 4,058
TOTAL:				
Instruction	\$ 12,120	\$ 13,243	\$ 13,728	\$ 14,581
Academic Support	5,189	5,256	5,063	4,498
Student Services	3,553	3,865	5,162	4,443
Scholarships and Fellowships	2,818	3,126	3,610	4,154
Institutional Support	5,067	6,100	5,585	5,911
O&M of Plant	1,784	12,928	2,193	2,131
Public Service	265	61	17	11
Auxiliary	1,807	2,278	2,320	2,453
Research	75	35	6	6
RFS Debt Service Transfers	9,479	9,575	8,808	8,613
TOTAL:	\$ 42,157	\$ 56,466	\$ 46,491	\$ 46,801



Texas A&M University - Texarkana
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 6,551	\$ 6,551	\$ -
Designated	12,027	12,027	-
Auxiliary	2,729	2,729	-
Restricted	3,661	3,661	-
Change in Net Position	\$ 24,968	\$ 24,968	\$ -

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase by \$21.4 million (12%), compared to the FY 2021 budget.

State Appropriations overall are projected to grow \$3.7 million. This is due to General Revenue increasing by \$2.9 million (9%) compared to FY 2021 due to the 5% mandated General Revenue reductions which were absorbed in FY 2021. State Appropriated Benefits increased by \$1.4 million (16%) due to under budgeting in FY 2021 and general increases in FY 2022. Higher Education Funds (HEF) remained flat at \$7.4 million.

Federal Appropriations increased by \$7.1 million (>100%) due to the receipt of Higher Education Emergency Relief funding (HEERF) awarded for COVID-19 assistance.

Tuition and Fees are also budgeted to increase by \$3.85 million (5%). The Board approved tuition rate increase based on inflation is expected to generate approximately \$1.4 million. In addition, the Distance Education Fee, which is being budgeted for the first time, will generate nearly \$1.8 million. The relatively new Deferred Maintenance Fee will be applicable to a new cohort on guaranteed plans and will generate an additional \$458,000.

Contracts and Grants reflect a decrease of \$2.3 million (-28%). This is a result of the reclassification of HEERF funding received for COVID-19 assistance to Federal Appropriations. Student Financial Assistance is budgeted to increase by \$9.2 million also due to COVID-19 assistance funding from HEERF. Gifts are budgeted to decrease by \$192,000 (-3.9%).

Sales and Services are budgeted to decrease by \$1.06 million (-4%). This decrease is attributable to anticipated lower occupancy rates that will negatively affect Food Service and Housing revenues. General decreases in auxiliary operations including the University Bookstore, summer camp activities, space leases and commissions make up the remaining decrease.



BUDGET NARRATIVE CONTINUED

Expenditures

Total Expenditures are budgeted to increase by \$23.4 million (14%) compared to the FY 2020 budget and is comprised of the following items:

Personnel Costs are budgeted to increase \$3.6 million (4%) compared to the FY 2021 budget. Faculty salaries are budgeted to increase by \$1.5 million (5%) and Non-Faculty salaries are budgeted to increase by \$664,000 (2%). Five new faculty lines were added across all Colleges in support of WT125, the University's Strategic Plan. Four new non-faculty positions in the University Police department, Human Resources, Admissions and Advising Services and the floor level increased for entry level employees to \$12/hour. These are planned for enhanced security, student services and institutional support and compliance. The university's planned 2% employee retention performance based pool and faculty promotions have been reinstated after last year's absence due to effects of COVID-19 and reduction in General Revenue. Student wages are budgeted to increase by \$302,000 (7%) and benefits are anticipated to increase by \$1.1 million (6%) due primarily to rising TRS rates, increases in employer health insurance premiums and growth in salary and wages.

Utilities are expected to experience a decrease of \$98,000 (-4%) due to continued reductions in energy consumption as a result of the recently completed ESCO project.

Scholarships are budgeted to increase by \$8.7 million (29%) due to a newly implemented four year institutional scholarship program as well as student awards from HEERF grants.

Equipment (Capitalized) expenditures will increase by \$154,000 (2%) which maintains current investment levels to be made in equipment for deferred maintenance needs in residential housing units.



BUDGET NARRATIVE CONTINUED

Operations and Maintenance is budgeted to increase by \$7.1 million (14%) mainly due to COVID-19 response expenditures related to the last phase of the HEERF institutional awards.

Debt Service (RFS) will return to normal levels after a year of deferred payments in FY 2021 for some of the outstanding obligations.



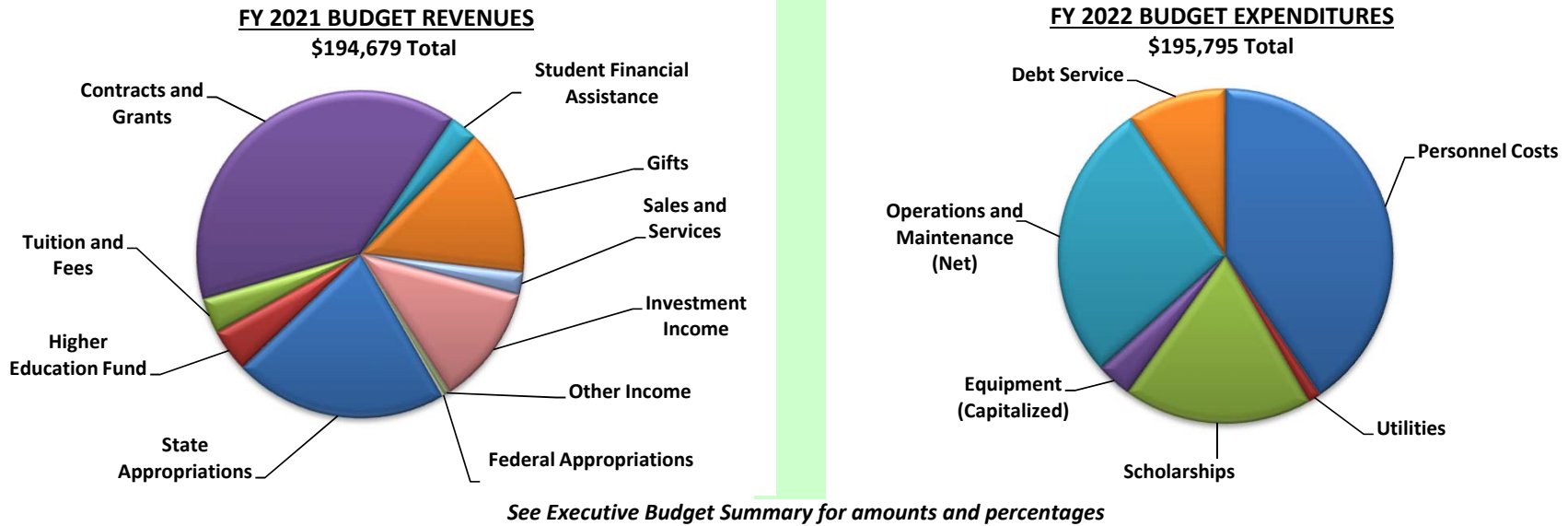
West Texas A&M University
 FY 2022 Highlighted Budget Components
(In Thousands)



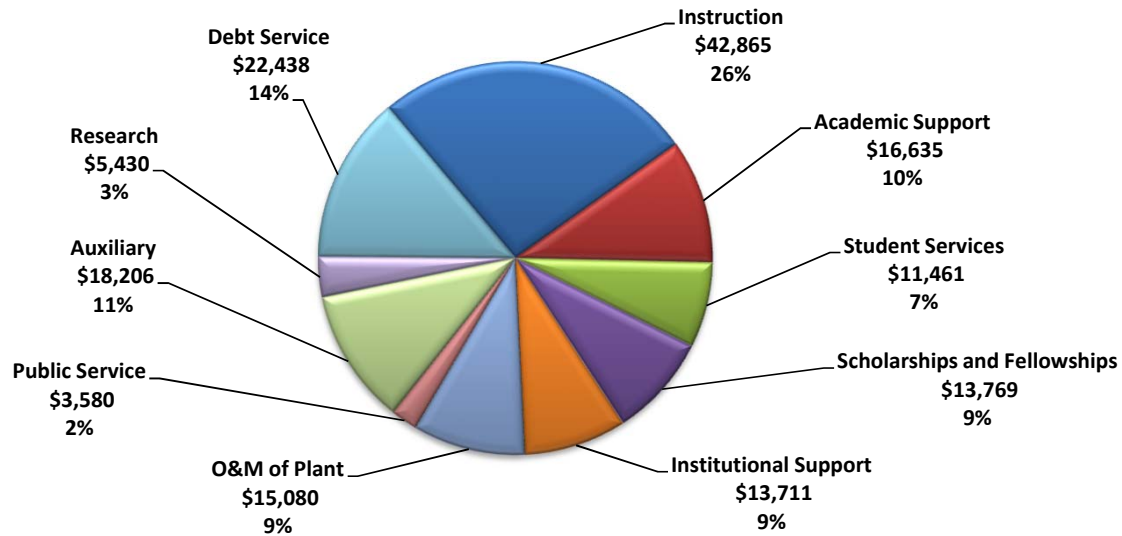
FY 2021 Board Approved Expense Budget	\$ 172,402
FY 2022 Proposed Expense Budget	195,795
Difference	\$ 23,393
% Change	13.6%

		<u>Method of Finance</u>
Personnel Costs:	\$ 3,618	
<i>Salary Plans (less benefits)</i>	1,049	20% State Appropriations/80% Tuition and Fees
<i>Additional/Increased Faculty Lines</i>	824	Tuition and Fees
<i>Additional/Increased Staff Lines</i>	329	Tuition and Fees
<i>Wages</i>	302	2% State Appropriations; 98% Tuition and Fees
<i>Benefits</i>	1,114	61% State Appropriations; 39% Tuition and Fees
Utilities	(98)	2% State Appropriations; 68% Tuition and Fees; 30% Auxiliary
Scholarships	8,755	Tuition
Discounts	1,363	Tuition and Fees
Equipment (Capitalized)	154	Tuition and Fees
Operations and Maintenance:	7,133	
<i>COVID-19 response costs</i>	6,100	CARE Act
<i>Contracted Services for Facilities</i>	261	Tuition and Fees
<i>Waivers & Exemptions</i>	1,407	Tuition and Fees
<i>TAMUS Assessments</i>	193	Tuition and Fees
<i>Property Insurance</i>	148	Tuition and Fees
<i>Advancing Food Production operating costs moving to personnel</i>	(161)	Special Item
<i>Food Service Contractor was reduced</i>	(463)	Auxiliary
<i>O&M and Travel lowered</i>	(352)	Tuition and Fees
Debt Service	2,467	Auxiliary (Housing and Athletics)
TOTAL:	\$ 23,393	

THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2022 Budget Graphs
(In Thousands)



FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 77,760	\$ 101,097	\$ 103,769	\$ 126,626	\$ 126,626		\$ (0)	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 41,449	\$ 41,721	\$ 43,404	\$ 41,062	\$ 44,795	23%	\$ 3,733	9%
Federal Appropriations	15	15	1,689	1,873	8,995	5%	7,122	380%
Higher Education Fund	7,164	7,164	7,164	7,446	7,446	4%	0	n/a
Tuition and Fees	71,426	73,711	76,715	78,670	82,522	42%	3,852	5%
Contracts and Grants	4,987	4,877	4,887	8,191	5,863	3%	(2,327)	-28%
Student Financial Assistance	18,280	20,540	21,254	21,509	30,708	16%	9,199	43%
Gifts	12,157	6,247	6,058	4,889	4,697	2%	(192)	-4%
Sales and Services	28,208	28,773	28,864	26,203	25,138	13%	(1,064)	-4%
Investment Income	6,722	3,372	15,122	1,498	1,204	1%	(294)	-20%
Other Income	5,973	3,046	699	446	457	0%	11	3%
Discounts	(18,815)	(17,608)	(18,045)	(18,510)	(17,147)	-9%	1,363	-7%
TOTAL REVENUES	\$ 177,567	\$ 171,859	\$ 187,810	\$ 173,276	\$ 194,679		\$ 21,402	12%
EXPENDITURES								
Salaries - Faculty	\$ 31,029	\$ 31,479	\$ 32,291	\$ 30,440	\$ 31,979	16%	\$ 1,538	5%
Salaries - Non-Faculty	25,124	25,722	27,097	29,056	29,720	15%	664	2%
Wages	1,918	1,873	1,544	4,420	4,722	2%	302	7%
Benefits	17,728	18,569	18,483	18,600	19,714	10%	1,114	6%
Personnel Costs	75,798	77,643	79,415	82,516	86,134	44%	3,618	4%
Utilities	3,927	3,192	2,737	2,726	2,628	1%	(98)	-4%
Scholarships	32,269	31,695	31,883	30,055	38,811	20%	8,755	29%
Discounts	(18,815)	(17,608)	(18,045)	(18,510)	(17,147)	-9%	1,363	-7%
Equipment (Capitalized)	1,683	1,779	1,907	7,114	7,268	4%	154	2%
Operations and Maintenance (Net)	45,117	45,111	42,839	50,502	57,635	29%	7,133	14%
Debt Service	14,997	23,138	22,438	17,999	20,466	10%	2,467	14%
TOTAL EXPENDITURES	\$ 154,975	\$ 164,950	\$ 163,175	\$ 172,402	\$ 195,795		\$ 23,393	14%
TRANSFERS								
Other	746	(4,237)	(1,779)	(874)	1,117		1,990	-228%
NET TRANSFERS	\$ 746	\$ (4,237)	\$ (1,779)	\$ (874)	\$ 1,117		\$ 1,990	-228%
NET INCREASE (DECREASE)	23,337	2,672	22,857	0	0		0	400%
ENDING CURRENT NET POSITION	\$ 101,097	\$ 103,769	\$ 126,626	\$ 126,626	\$ 126,626		\$ (0)	0%



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 40,801	\$ 41,471	\$ 41,867	\$ 42,502
Academic Support	10,682	10,283	11,182	12,832
Student Services	10,817	10,942	12,542	10,389
Scholarships and Fellowships	4,995	5,671	5,499	5,870
Institutional Support	12,702	11,676	13,139	13,694
O&M of Plant	14,606	15,532	16,402	15,068
Public Service	3,230	2,829	2,315	2,016
Research	2,988	2,624	2,445	2,990
E&G and Designated Subtotal:	\$ 100,820	\$ 101,028	\$ 105,391	\$ 105,361
Auxiliary:				
Auxiliary	\$ 19,118	\$ 18,463	\$ 19,713	\$ 18,206
Auxiliary Subtotal:	\$ 19,118	\$ 18,463	\$ 19,713	\$ 18,206
Restricted:				
Instruction	\$ 465	\$ 542	\$ 464	\$ 363
Academic Support	2,820	7,562	3,743	3,803
Student Services	1,028	1,157	1,130	1,072
Scholarships and Fellowships	6,111	6,900	7,224	7,899
Institutional Support	16	14	26	16
O&M of Plant	733	850	57	12
Public Service	1,726	1,817	1,807	1,564
Research	1,673	1,645	2,258	2,441
Restricted Subtotal:	\$ 14,572	\$ 20,487	\$ 16,709	\$ 17,169
TOTAL:				
Instruction	\$ 41,266	\$ 42,013	\$ 42,331	\$ 42,865
Academic Support	13,502	17,845	14,926	16,635
Student Services	11,846	12,099	13,672	11,461
Scholarships and Fellowships	11,106	12,571	12,723	13,769
Institutional Support	12,718	11,690	13,164	13,711
O&M of Plant	15,339	16,382	16,459	15,080
Public Service	4,955	4,646	4,121	3,580
Auxiliary	19,118	18,463	19,713	18,206
Research	4,661	4,269	4,703	5,430
RFS Debt Service Transfers	18,750	14,997	23,138	22,438
TOTAL:	\$ 153,261	\$ 154,975	\$ 164,950	\$ 163,175



West Texas A&M University
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 18,994	\$ 18,994	\$ -
Designated	74,709	74,709	-
Auxiliary	27,858	27,858	0
Restricted	5,065	5,065	0
Change in Net Position	\$ 126,626	\$ 126,626	\$ 0

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE

Introduction:

Texas A&M AgriLife Research has budgeted a \$26 million increase in both revenue and expenditures for FY 2022. State appropriations increased due to the reinstatement of the prior year 5% reduction as well as funding allocated for the initiative for Advancing Health through Agriculture. In addition, AgriLife anticipates significant increases in contracts and grants revenue, due in part to additional funding in support of the new initiative. AgriLife Research anticipates increased expenditures for personnel, equipment and operating associated with the implementation of the Institute.

Revenues:

- Texas A&M AgriLife Research received \$64.1 million in general revenue, up from FY 2021 budgeted amount of \$52.7 million, a 22% increase over prior year.
- AgriLife Research received the return of the 5% reduction of appropriated funds in the amount of \$2.8 million per year.
- \$9 million per year was allocated for the Institute for Advancing Health through Agriculture.
- AgriLife Research experienced an offsetting decline in infrastructure funds of \$0.8 million.
- These impacts listed above resulted in an increase in total State Appropriations budget of \$11.2million or 17%.
- Contracts and Grants revenue is projected to increase by \$15.3 million from FY 2021, due in part to federal funds received in support of the Institute for Advancing Health through Agriculture. AgriLife continues to be successful in obtaining grant funding.
- Gift funding has declined significantly in the last two years, partially due to COVID-19. FY 2022 gifts are projected at a \$500,000 decrease. Efforts continue by departments and the Foundation to increase gift revenue.
- Sales and Services revenue from testing fees and lab services is projected to improve, after a slight dip experienced during COVID, when labs were not at 100%.
- Investment income is projected to remain level for FY 2022.

Expenses:

FY 2022 Total Expenditures are projected to increase by \$26.3 million (13%). A significant portion of the increase in expenditures comes from personnel, operating and equipment in support of the initiative for Advancing Health Through Agriculture.

- Overall, the FY 2022 expense budget increased from \$201.4 to \$227.8 million.

TEXAS A&M AGRILIFE RESEARCH

BUDGET NARRATIVE CONTINUED

- AgriLife Research has planned for an increase of 8% in personnel costs. This is driven by the following:
 - AgriLife Research will provide a 4% salary performance pool for a total of \$3.8 million.
 - AgriLife Research budgeted 55 FTEs against the exceptional item funding for the Institute for Advancing Health through Agriculture for a total of \$4 million.
 - Additional personnel costs were budgeted against funds coming in from USDA-ARS for the Advancing Health through Agriculture initiative in the amount of \$1.4 million.
- An increase of \$5.8 million has been budgeted for additional equipment in anticipation of expenses associated with outfitting laboratories within the Institute for Advancing Health in Agriculture funded by state appropriations and contract and grants. In addition, federal and state appropriations will be utilized to reinvest in equipment for faculty laboratories.
- In an effort to align budget to historical actual expenditures, AgriLife Research budgeted a decrease in both utilities and scholarships. Utilities are budgeted at a 4.3% decrease, or at \$5.18 million, compared to \$5.42 million in FY 2021. Scholarships are budgeted for \$3.33 million, a 5.9% decrease, compared to \$3.54 budgeted in FY 2021.

Reserves:

- FY 2020 Current Reserve balance is \$38.2 million or 3.5 months.
- FY 2021 Reserve balance is projected to remain level at about \$38 million, or 3.5 months.
- FY 2022 Reserve balance is estimated to decrease to \$32 million, or 3.3 months, due to completion of several capital projects.

Capital Plan:

AgriLife Research has three projects on the Capital Plan. The first project is the renovation of the Borlaug Southern Crop Improvement Center. This facility will be upgraded to house the new Institute for Advancing Health through Agriculture and the Nutrition Department. The second project on the Capital Plan is the new Animal Reproductive Biotechnology Center for Animal Science. This facility will provide the opportunity for the department to become a global leader in domestic animal pregnancy and developmental planning. The third project is for a building on the West Texas A&M campus at Canyon to house the Amarillo Research and Extension Center. The Amarillo center is being relocated to Canyon to better serve the west Texas communities.



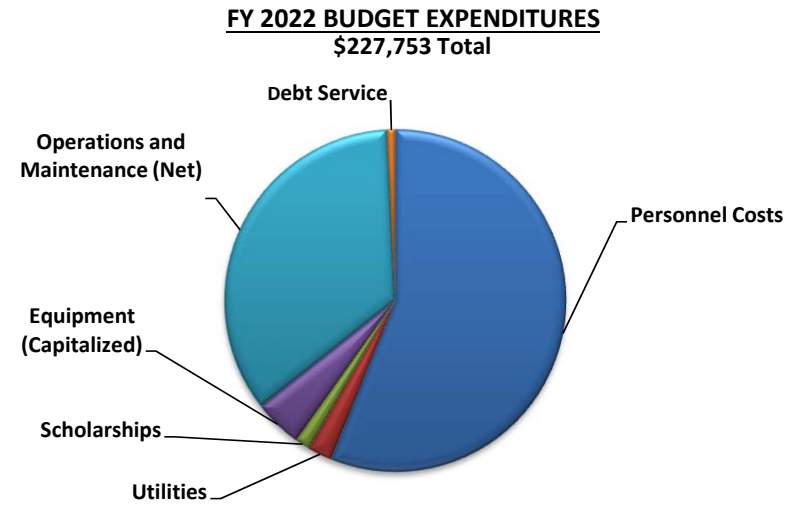
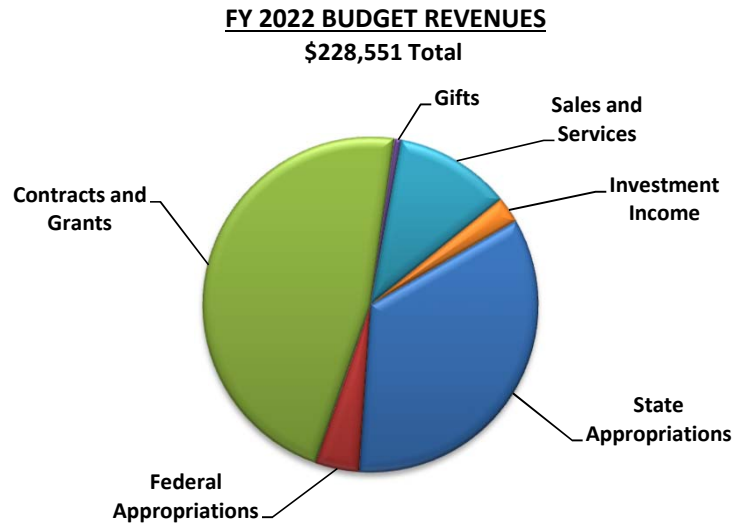
Texas A&M AgriLife Research
FY 2022 Highlighted Budget Components
(In Thousands)

FY 2021 Board Approved Expense Budget	\$	201,415
FY 2022 Proposed Expense Budget		<u>227,753</u>
Difference	\$	26,338
% Change		13.1%

		Method of Finance
Increased personnel costs due to proposed employee retention plans	\$ 3,839	all funds
Increased personnel costs associated with the Institute for Advancing Health through Agriculture Strategy and increased grant activity	5,333	State Appropriation, Contracts and Grants
Equipment expenditures associated with the Institute for Advancing Health through Agriculture Strategy	5,600	State Appropriation, Contracts and Grants
Equipment expenditures to reinvest in faculty laboratories	211	Federal Appropriations, State Appropriations
Increased operating costs associated with the Institute for Advancing Health through Agriculture and increased grant activity net of reductions in utilities and scholarships.	11,355	All funds

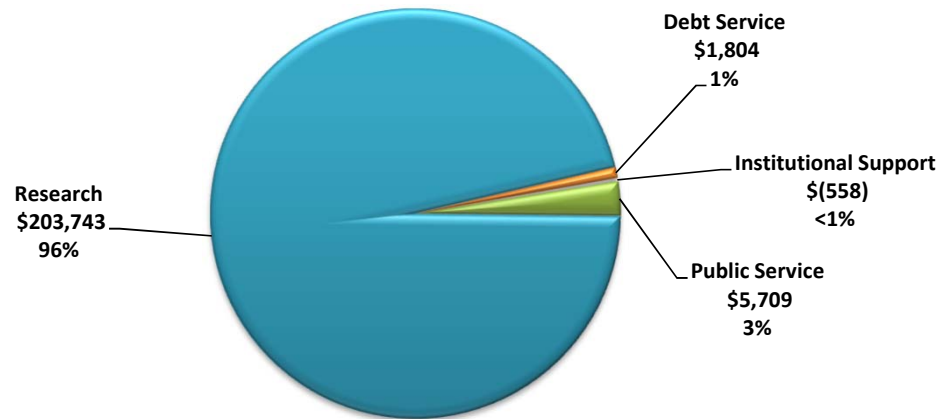
TOTAL:	\$	26,338
---------------	-----------	---------------

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 102,874	\$ 123,032	\$ 119,568	\$ 133,482	\$ 132,202		\$ (1,280)	-1%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 68,550	\$ 68,883	\$ 67,615	\$ 67,476	\$ 78,703	34%	\$ 11,226	17%
Federal Appropriations	9,074	9,758	9,721	9,721	9,692	4%	(29)	0%
Contracts and Grants	89,088	92,874	96,963	92,016	107,278	47%	15,262	17%
Gifts	1,674	1,322	1,275	1,962	1,465	1%	(497)	-25%
Sales and Services	27,033	27,041	24,574	25,360	25,718	11%	358	1%
Investment Income	9,142	4,612	14,913	5,679	5,696	2%	16	0%
Other Income	1,535	3,392	1,764	0	0	0%	0	n/a
TOTAL REVENUES	\$ 206,095	\$ 207,751	\$ 216,825	\$ 202,214	\$ 228,551		\$ 26,336	13%
EXPENDITURES								
Salaries - Faculty	\$ 22,760	\$ 22,320	\$ 24,388	\$ 23,445	\$ 25,510	11%	\$ 2,065	9%
Salaries - Non-Faculty	60,620	60,817	62,765	61,944	65,607	29%	3,663	6%
Wages	7,211	7,455	7,989	7,325	7,945	3%	620	8%
Benefits	26,737	27,166	28,261	25,968	28,792	13%	2,825	11%
Personnel Costs	117,328	117,758	123,403	118,682	127,855	56%	9,172	8%
Utilities	5,270	4,720	4,209	5,417	5,182	2%	(235)	-4%
Scholarships	4,016	3,199	2,713	3,543	3,333	1%	(210)	-6%
Equipment (Capitalized)	10,606	10,576	9,223	4,497	10,307	5%	5,811	129%
Operations and Maintenance (Net)	66,633	69,289	69,345	67,548	79,346	35%	11,798	17%
Debt Service	1,325	1,429	1,805	1,727	1,730	1%	3	0%
TOTAL EXPENDITURES	\$ 205,178	\$ 206,970	\$ 210,699	\$ 201,415	\$ 227,753		\$ 26,338	13%
TRANSFERS								
Other	19,240	(4,245)	7,788	22	0		(22)	-100%
NET TRANSFERS	\$ 19,240	\$ (4,245)	\$ 7,788	\$ 22	\$ -		\$ (22)	-100%
NET INCREASE (DECREASE)	20,157	(3,464)	13,914	822	798		(24)	-3%
ENDING CURRENT NET POSITION	\$ 123,032	\$ 119,568	\$ 133,482	\$ 134,304	\$ 133,000		\$ (1,303)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 222	\$ 92	\$ 730	\$ (558)
Public Service	5,330	5,442	5,762	5,709
Research	124,336	124,395	119,533	124,117
E&G and Designated Subtotal:	\$ 129,888	\$ 129,930	\$ 126,025	\$ 129,269
Restricted:				
Public Service	\$ 7.80	\$ -	\$ -	\$ -
Research	73,097	73,935	79,518	79,626
Restricted Subtotal:	\$ 73,104	\$ 73,935	\$ 79,518	\$ 79,626
TOTAL:				
Institutional Support	\$ 222	\$ 92	\$ 730	\$ (558)
Public Service	5,338	5,442	5,762	5,709
Research	197,432	198,330	199,051	203,743
Debt Service	1,367	1,313	1,427	1,804
TOTAL:	\$ 204,359	\$ 205,178	\$ 206,970	\$ 210,699



Texas A&M AgriLife Research
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,971	\$ 10,120	\$ 149
Designated	109,532	109,804	272
Auxiliary	-	-	-
Restricted	12,699	13,076	377
Change in Net Position	\$ 132,202	\$ 133,000	\$ 798

Explanation for Net Decrease*

* if applicable

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$5.2 million (4%) from the FY 2021 budget. State Appropriations-General Revenue increased \$3.4 million (8%) which restored budget to FY20-21 General Appropriation levels. Benefits funded directly by the state, which includes group insurance and retirement, increased \$781,000 (4%).

Federal Revenue is appropriated annually upon approval of the agency federal plan of work by United States Department of Agriculture (USDA)/National Institute of Food and Agriculture (NIFA) and is expected to remain level with funding received in FY 2021. Contracts and Grants are budgeted to increase by 653,000 (2%) based on analysis of growth trends over the past several years. As part of the implementation of the 2021-2025 agency strategic plan, Extension is piloting seven coordinated program areas: active living, beef cattle ranching, cotton, food safety, green industry urban agriculture, youth science, technology, engineering, and math (STEM) and youth family and community health. An objective of the coordinated program areas is to enhance revenue sources.

Gift revenue is estimated to increase \$30,000 (2%). Sales & Services revenue is budgeted to increase \$175,000 (2%) from FY 2021 reflecting the shift back to more face-to-face interactions with clientele. Implementation of software supporting online course delivery, educational material sales and event registration will be completed during FY 2022 and is expected to enhance program delivery options available to clientele and positively impact revenue. Investment Income is budgeted to increase \$156,000 (26%) based on recent market trends and an analysis of the past five year's actual revenue.

Expenditures

Total Expenditures are budgeted to increase \$2.8 million (2%) from FY 2021 rescission levels. Total Personnel Costs, which represent 80% of AgriLife Extension's total expenditures are budgeted to increase \$3.9 million (4%). The increase is primarily due to the agency salary plan which includes 3% salary performance awards for faculty and non-faculty and includes both add-to-base (2%) and one-time payments (1%), promotions, and related benefit costs. Additional one-time expenditures are budgeted, using carryover from the federal appropriation, supporting the assistant county extension agent program to strengthen the program delivery network and enhance development of courses for the online digital platform.

TEXAS A&M AGRILIFE EXTENSION SERVICE

BUDGET NARRATIVE CONTINUED

Utilities are increasing \$22,000 (2%) to reflect an anticipated rise in energy costs. Equipment (Capitalized) is budgeted to decrease \$990,000 (-50%) due to a reduction in PUF funding. Equipment budgeted for FY 2022 includes replacement vehicles and deferred maintenance projects. Operations and Maintenance is budgeted to remain relatively constant. The RFS Debt Service budget reflects \$285,400 for the Wallrath building purchase and HVAC replacement.

Transfers

Transfers include approximately \$1.9 million from the Texas A&M Health Science Center supporting collaboration on Healthy Texas and \$800,000 in PUF funds.



Texas A&M AgriLife Extension Service

FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	136,018
FY 2022 Proposed Expense Budget		138,796
Difference	\$	2,778
% Change		2%

Method of Finance

Online event registration platform to enhance program delivery	496	Appropriated and Local
One-time funds for salaries and benefits supporting start up of online & event platforms	406	Appropriated and Local
One-time funds for salaries and benefits supporting additional 12 Asst Extension agent positions for 18 months	670	Federal appropriated
Performance award/merit plan	2,196	Appropriated and Local
Capital decrease due to reduction in PUF funds in FY 22	(990)	Local

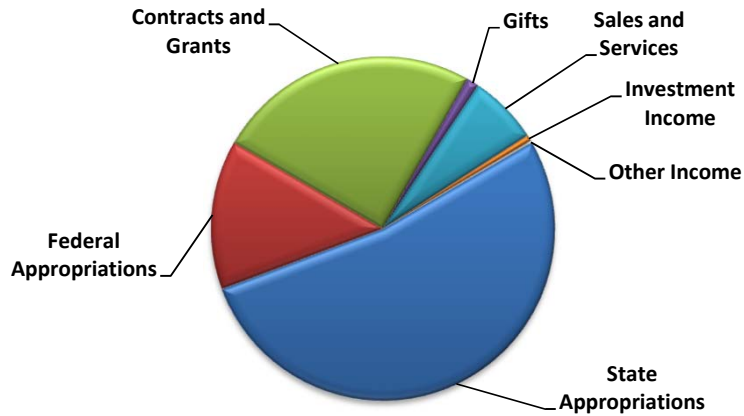
TOTAL:	\$	2,778
---------------	-----------	--------------



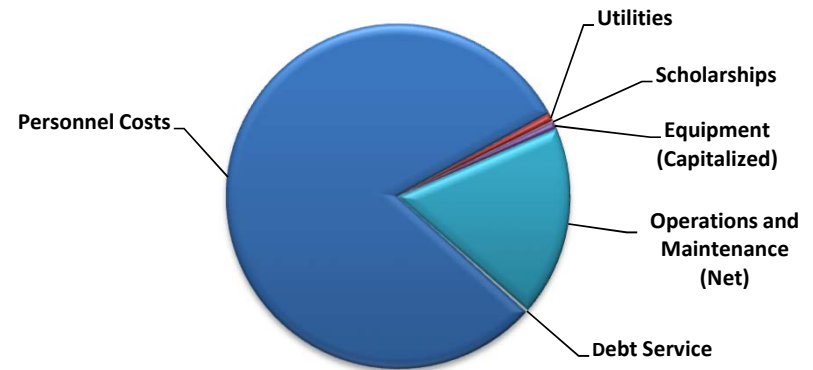
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2022 Budget Graphs
(In Thousands)



FY 2022 BUDGET REVENUES
\$133,462 Total

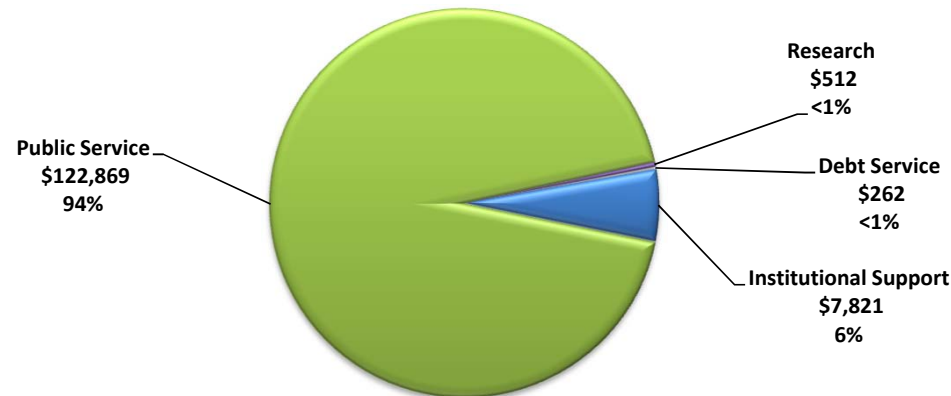


FY 2022 BUDGET EXPENDITURES
\$138,796 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 43,089	\$ 51,406	\$ 53,323	\$ 56,959	\$ 53,993		\$ (2,966)	-5%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 67,654	\$ 68,166	\$ 70,062	\$ 66,041	\$ 70,236	53%	\$ 4,196	6%
Federal Appropriations	17,908	18,737	18,043	18,728	18,763	14%	35	0%
Contracts and Grants	33,486	33,403	32,319	32,501	33,154	25%	653	2%
Gifts	2,091	2,093	1,569	1,497	1,527	1%	30	2%
Sales and Services	10,017	9,154	7,444	8,568	8,743	7%	175	2%
Investment Income	1,762	1,455	4,762	594	750	1%	156	26%
Other Income	753	620	985	290	290	0%	0	n/a
TOTAL REVENUES	\$ 133,671	\$ 133,628	\$ 135,184	\$ 128,217	\$ 133,462		\$ 5,245	4%
EXPENDITURES								
Salaries - Faculty	\$ 9,987	\$ 11,010	\$ 11,187	\$ 9,719	\$ 9,577	7%	\$ (142)	-1%
Salaries - Non-Faculty	57,219	58,596	60,609	63,208	66,025	48%	2,818	4%
Wages	2,668	3,137	2,671	2,187	2,177	2%	(10)	0%
Benefits	30,832	30,930	32,137	32,561	33,752	24%	1,191	4%
Personnel Costs	100,705	103,674	106,604	107,675	111,531	80%	3,856	4%
Utilities	974	1,011	958	1,031	1,053	1%	22	2%
Scholarships	258	230	175	91	90	0%	(2)	-2%
Equipment (Capitalized)	1,448	1,553	1,475	1,990	1,000	1%	(990)	-50%
Operations and Maintenance (Net)	23,116	25,072	21,989	24,932	24,837	18%	(95)	0%
Debt Service	279	279	262	299	285	0%	(14)	-5%
TOTAL EXPENDITURES	\$ 126,781	\$ 131,819	\$ 131,464	\$ 136,018	\$ 138,796		\$ 2,778	2%
TRANSFERS								
Other	1,427	109	(85)	4,135	2,729		(1,406)	-34%
NET TRANSFERS	\$ 1,427	\$ 109	\$ (85)	\$ 4,135	\$ 2,729		\$ (1,406)	-34%
NET INCREASE (DECREASE)	8,317	1,917	3,636	(3,666)	(2,605)		1,061	-29%
ENDING CURRENT NET POSITION	\$ 51,406	\$ 53,323	\$ 56,959	\$ 53,294	\$ 51,388		\$ (1,906)	-4%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
Institutional Support	\$ 8,265	\$ 9,398	\$ 8,281	\$ 7,821
Public Service	85,597	84,719	89,614	91,902
Research	184	29	336	57
E&G and Designated Subtotal:	\$ 94,046	\$ 94,146	\$ 98,232	\$ 99,779
Restricted:				
Public Service	\$ 32,902	\$ 31,816	\$ 32,267	\$ 30,967
Research	923	540	1,041	455
Restricted Subtotal:	\$ 33,825	\$ 32,356	\$ 33,308	\$ 31,422
TOTAL:				
Institutional Support	\$ 8,265	\$ 9,398	\$ 8,281	\$ 7,821
Public Service	118,499	116,535	121,881	122,869
Research	1,107	569	1,378	512
RFS Debt Service Transfers	261	279	279	262
TOTAL:	\$ 128,132	\$ 126,781	\$ 131,819	\$ 131,464



Texas A&M AgriLife Extension Service
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 19,066	\$ 16,915	\$ (2,151)
Designated	31,667	31,373	(294)
Restricted	3,260	3,100	(160)
Change in Net Position	\$ 53,993	\$ 51,388	\$ (2,605)
		Explanation for Net Decrease*	
Functional and General	\$ (2,150,998)	One-time use of federal carryover funds: Estimated \$1.5 million in funds will be used to maintain the agent network in FY 22 by shifting salaries from state to federal funds. One-time funds will be also be used to support strategic agency initiatives such as the Assistant Extension agent program to develop and strengthen the statewide agent network and to support committed one-time faculty start up packages.	
Designated	\$ (293,801)	One-time e stimated use to cover rise in group insurance (GIP).	
Restricted	\$ (160,037)	One-time use of federal carryover funds in the Expanded Food & Nutrition program, for expenditures such as technology needs, educational materials and education enhancement materials.	

* if applicable

BUDGET NARRATIVE

Introduction:

Changes for FY 2022 are mainly due to the restoration of statutory self-leveling funds that were part of the state-mandated 5% reduction last year.

Revenues:

- Total Revenues budget increased \$4.2 million (6%), mainly due to the return of revenues from statutory self-leveling funds that were part of the state-mandated reductions and increases in Contracts and Grants.
- State Appropriations increases by Fund are:
 - \$0.19 million - Fund 001 General Revenue
 - \$0.20 million - Fund 001 Benefits Paid by State
 - \$1.35 million - Fund 036 Texas Department of Insurance Operating Fund
- Contracts and Grants revenue increased \$1.3 million (15%), mainly due to increases in State Fire Assistance and Community Fire Protection federal funding.
- Sales and Services decreased \$202,000 (-11%) due to less timber and incident management training revenues.
- Investment Income increased \$102,000 (25%) based on anticipated earnings.
- Other Income increase based on the following:
 - \$1.15 million - Fund 5064 Rural VFD Assistance Fund
 - \$0.14 million - Fund 5066 Rural VFD Insurance Fund

Expenses:

- Total Expenditures budget increased \$3.8 million (5%), mainly due to increases in capital equipment and fire department grants, which had been part of the state-mandated reductions last year.
- Personnel Costs increased \$622,000 (2%), as a result of increases to benefit expenses.
- Equipment (Capitalized) increased \$1.3 million (53%), due to restored statutory self-leveling funding.
- Operations and Maintenance (Net) increased \$1.8 million (5%), which is the result of increases in fire department grant funds and federal grants.
- Employee Retention Plan includes \$240,000 in promotions and market adjustments and a 3% performance pool for what will most likely be one-time payments.

BUDGET NARRATIVE CONTINUED

Reserves:

- Planned use of service department reserves of \$419,700 for equipment replacement.
- At the end of FY 2020, agency unrestricted reserves were \$44.2 million; however, operating reserves were \$-48.6 million, due to accruals of emergency response bills.
- The receipt of supplemental appropriations from the state rainy day fund and FEMA reimbursements will cover the accrued bills.

Capital Plan:

- TFS has one project on the capital plan to address facility improvements at multiple locations.



TEXAS A&M FOREST SERVICE

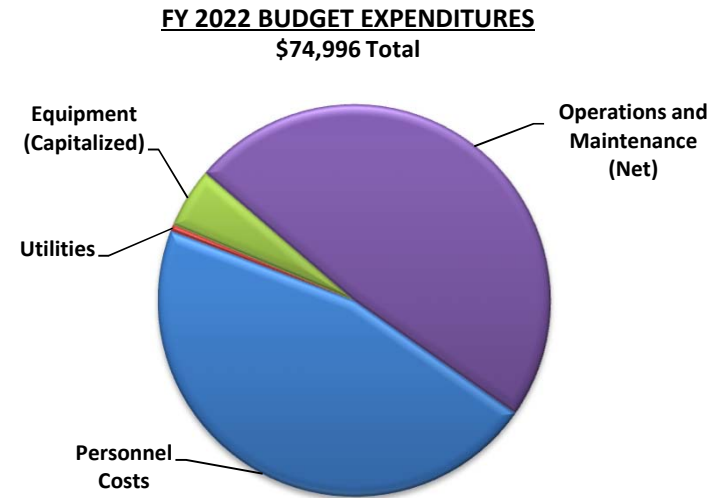
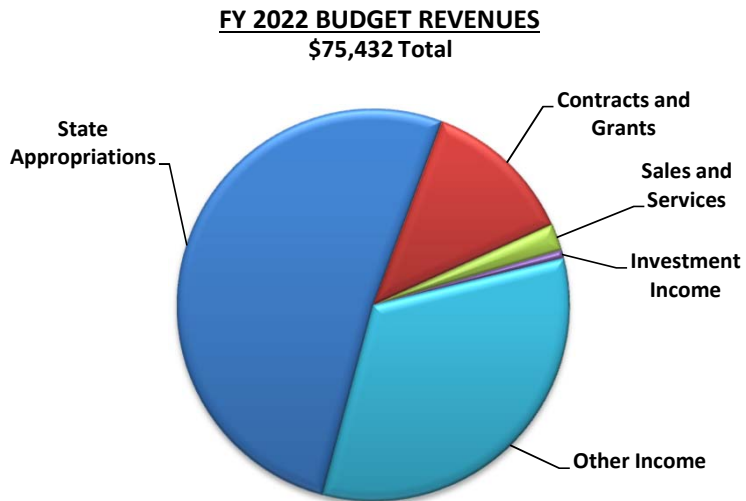
FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	71,203
FY 2022 Proposed Expense Budget		74,996
Difference	\$	3,793
% Change		5.3%

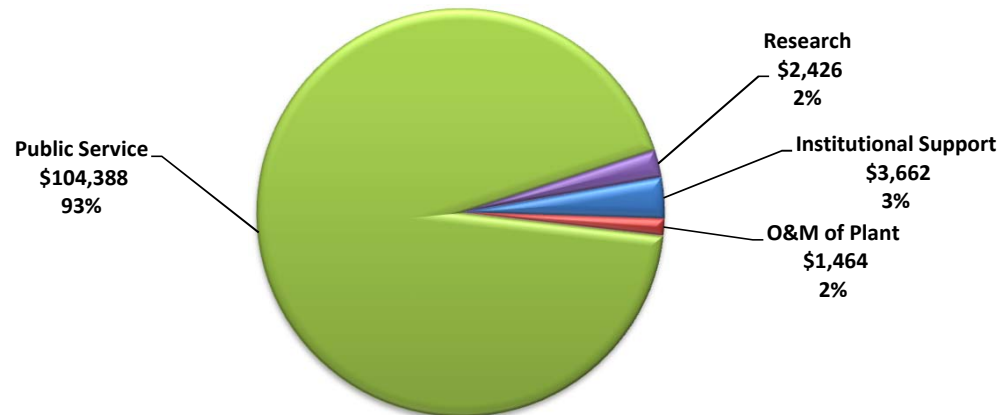
		<u>Method of Finance</u>
Personnel Costs	\$ 622	State Appropriations; Other Operating Income
Utilities	70	State Appropriations
Equipment (Capitalized)	1,296	State Appropriations
Operations and Maintenance (Net)	1,805	Other Operating Income; Contracts and Grants
TOTAL:	\$ 3,793	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
					Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 95,477	\$ 39,503	\$ 72,472	\$ 44,225	\$ 44,340		\$ 115	0%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 41,161	\$ 94,690	\$ 40,288	\$ 37,158	\$ 38,895	52%	\$ 1,737	5%
Contracts and Grants	9,546	9,202	16,133	8,173	9,437	13%	1,264	15%
Gifts	23	8	18	0	0	0%	0	n/a
Sales and Services	3,597	2,942	1,716	1,878	1,676	2%	(202)	-11%
Investment Income	874	261	2,173	409	510	1%	102	25%
Other Income	23,168	23,210	22,959	23,616	24,913	33%	1,296	5%
TOTAL REVENUES	\$ 78,369	\$ 130,313	\$ 83,286	\$ 71,234	\$ 75,432		\$ 4,198	6%
EXPENDITURES								
Salaries - Faculty	\$ 30	\$ (1)	\$ 107	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	22,047	22,313	21,974	23,969	23,902	32%	(66)	0%
Wages	5,629	2,328	4,433	1,039	1,027	1%	(13)	-1%
Benefits	10,190	9,602	9,980	8,915	9,616	13%	701	8%
Personnel Costs	37,896	34,242	36,494	33,922	34,545	46%	622	2%
Utilities	335	347	318	330	400	1%	70	21%
Equipment (Capitalized)	2,520	2,890	3,923	2,437	3,734	5%	1,296	53%
Operations and Maintenance (Net)	91,925	60,055	71,205	34,513	36,318	48%	1,805	5%
TOTAL EXPENDITURES	\$ 132,676	\$ 97,534	\$ 111,940	\$ 71,203	\$ 74,996		\$ 3,793	5%
TRANSFERS								
Other	(1,667)	191	407	83	0		(83)	-100%
NET TRANSFERS	\$ (1,667)	\$ 191	\$ 407	\$ 83	\$ -		\$ (83)	-100%
NET INCREASE (DECREASE)	(55,974)	32,969	(28,247)	115	436		322	280%
ENDING CURRENT NET POSITION	\$ 39,503	\$ 72,472	\$ 44,225	\$ 44,340	\$ 44,776		\$ 436	1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 3,441	\$ 3,447	\$ 3,655	\$ 3,662
O&M of Plant	1,609	1,429	1,503	1,463
Public Service	75,768	119,872	86,865	101,299
Research	1,843	1,965	2,130	2,191
E&G and Designated Subtotal:	\$ 82,660	\$ 126,713	\$ 94,152	\$ 108,616
Restricted:				
O&M of Plant	\$ 1	\$ 1	\$ 3	\$ 1
Public Service	5,630	5,696	3,071	3,089
Research	501	265	307	234
Restricted Subtotal:	\$ 6,132	\$ 5,963	\$ 3,382	\$ 3,325
TOTAL:				
Institutional Support	\$ 3,441	\$ 3,447	\$ 3,655	\$ 3,662
O&M of Plant	1,610	1,430	1,506	1,464
Public Service	81,398	125,568	89,936	104,388
Research	2,344	2,230	2,437	2,426
RFS Debt Service Transfers	-	-	-	-
TOTAL:	\$ 88,793	\$ 132,676	\$ 97,534	\$ 111,940



Texas A&M Forest Service
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 28,934	\$ 29,285	\$ 351
Designated	14,229	14,314	85
Restricted	1,177	1,177	-
Change in Net Position	\$ 44,340	\$ 44,776	\$ 436

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues

Total Revenues are budgeted to increase \$1.53 million (7%) when compared to the FY 2021 budget. State Appropriations-General Revenue will increase by a total of \$466,000 (5%). Of that increase, \$279,800 is a result of Senate Bill 705 transferring the Texas Animal Health Commission Regulatory Laboratory functions to TVMDL. The remainder of the change is due to TVMDL taking a larger share of the 5% reductions in FY 2021. These reductions will be taken evenly across the new biennium. Benefits Paid by the State will increase \$431,000 due to a new rider in TVMDL's bill pattern that provides additional funding relief for benefits.

Contracts and Grants revenue is budgeted to increase by \$85,000 (14%) for FY 2022. Funding is provided by the USDA National Institute of Food and Agriculture in support of the National Animal Health Laboratory Network (NAHLN.) TVMDL is a Level 1 NAHLN member. The agency continues to seek opportunities to increase contract and grant activities.

Sales and Services revenue from diagnostic testing fees are forecasted to increase by \$569,000 (4%), compared to the FY 2021 budget. Sales and Services total \$13.5 million and represent 54% of the total FY 2022 revenue budget. TVMDL annually reviews its fee schedule and makes adjustments as needed to account for increases in consumables, supplies, and other inputs.

Expenditures

Total FY 2022 expenditures are budgeted to increase by \$1.46 million (6%) over the FY 2021 budget.

Total Personnel Costs, which comprise 57% of the agency's expenditures, are budgeted to increase over FY 2021 by \$741,000 (5%). Employee and retiree benefit costs are expected to increase to \$3.8 million (a 9% increase) and represent 15% of the agency's total budget. Compared to FY 2015, this category totaled \$2.7 million.

BUDGET NARRATIVE CONTINUED

Utilities are budgeted to decrease \$16,000 (-2%) based on projections for the College Station facility provided by TAMU Utilities and Energy Services.

Equipment (Capitalized) expenses of \$444,000 are budgeted in FY 2022 as the agency prepares to replace certain aging pieces of equipment. Contract and grant funding is awarded for some of these expenses.

Operations and Maintenance costs total \$6.5 million, which is a 9% increase from the FY 2021 budget. The increase is primarily the result of consumable and supply costs, and maintenance costs relating to the agency's LIMS system and critical equipment pieces.

TVMDL continues to share several administrative functions (e.g., human resources, payroll, disbursements, procurement, Concur/travel and HUB) with Texas A&M AgriLife Research and Texas A&M AgriLife Extension. This has helped the agency to maximize cost efficiencies in administrative functions.

Debt Service (RFS) of \$2.97 million is budgeted to service debt on the College Station and Canyon laboratories.



Texas A&M Veterinary Medical Diagnostic Laboratory

FY 2022 Highlighted Budget Components

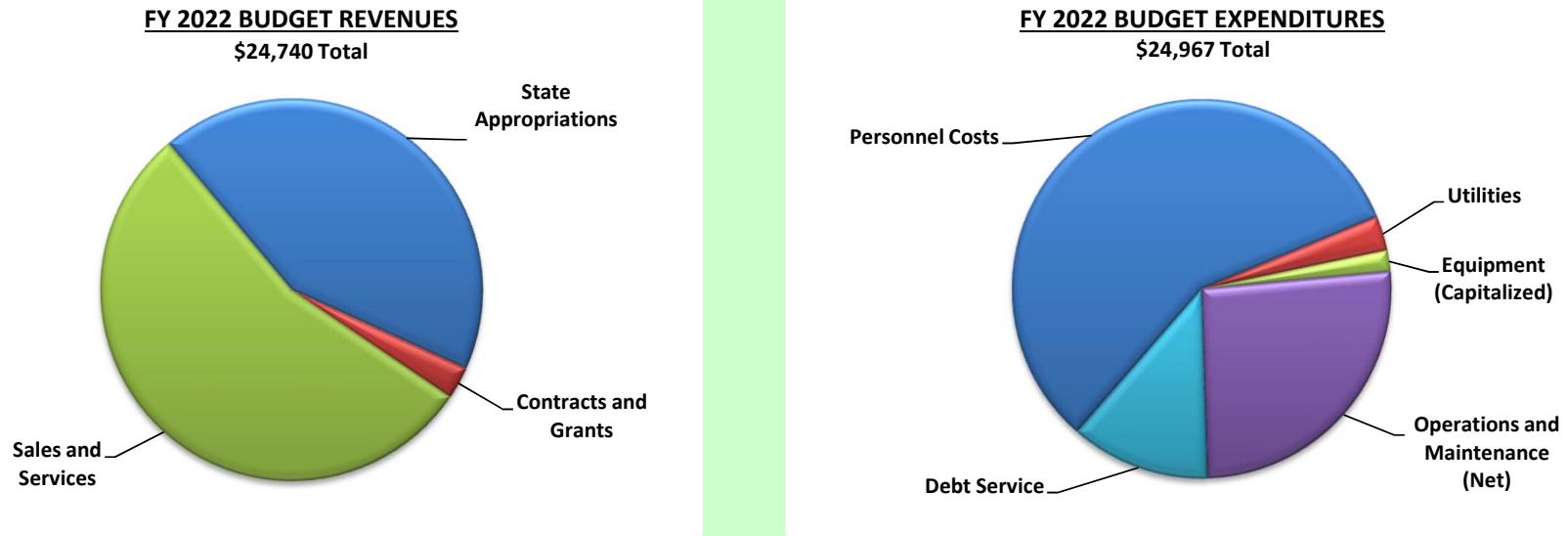
(In Thousands)

FY 2021 Board Approved Expense Budget	\$	23,507
FY 2022 Proposed Expense Budget		24,967
Difference	\$	1,460
% Change		6.2%

		<u>Method of Finance</u>
Salaries and Wages	\$ 431	Sales and Services; State Appropriations
Benefits	309	Sales and Services; State Appropriations
Utilities	(16)	Sales and Services; State Appropriations
Equipment (Capitalized)	146	Sales and Services
Operations and Maintenance	548	Sales and Services
Debt Service	42	Sales and Services; State Appropriations
TOTAL:	\$ 1,460	

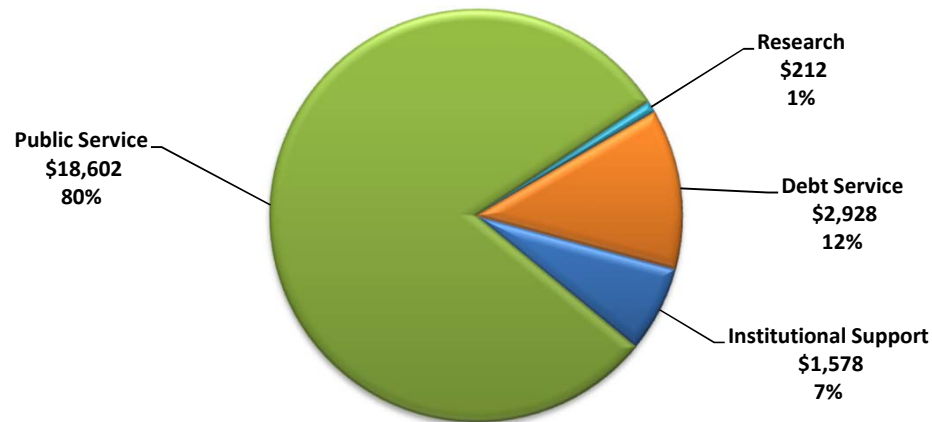


THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2022 Budget Graphs
(In Thousands)



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 1,013	\$ 1,546	\$ 2,748	\$ 4,580	\$ 4,962		\$ 382	8%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 9,581	\$ 9,579	\$ 10,094	\$ 9,703	\$ 10,600	43%	\$ 897	9%
Contracts and Grants	391	330	241	590	675	3%	85	14%
Sales and Services	11,919	13,229	14,071	12,896	13,465	54%	569	4%
Investment Income	38	75	38	25	0	0%	(25)	-100%
Other Income	0	6	44	0	0	0%	0	n/a
TOTAL REVENUES	\$ 21,929	\$ 23,218	\$ 24,488	\$ 23,214	\$ 24,740		\$ 1,526	7%
EXPENDITURES								
Salaries - Faculty	\$ 19	\$ 15	\$ 126	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	8,925	9,188	9,607	9,975	10,394	42%	419	4%
Wages	168	220	131	176	188	1%	13	7%
Benefits	3,077	3,146	3,326	3,441	3,749	15%	309	9%
Personnel Costs	12,189	12,569	13,190	13,591	14,331	57%	741	5%
Utilities	758	793	734	755	739	3%	(16)	-2%
Scholarships	3	3	2	0	0	0%	0	n/a
Equipment (Capitalized)	222	528	245	298	444	2%	146	49%
Operations and Maintenance (Net)	5,432	5,499	6,221	5,937	6,485	26%	548	9%
Debt Service	2,926	2,924	2,928	2,926	2,967	12%	42	1%
TOTAL EXPENDITURES	\$ 21,531	\$ 22,317	\$ 23,320	\$ 23,507	\$ 24,967		\$ 1,460	6%
TRANSFERS								
Other	135	300	663	675	400		(275)	-41%
NET TRANSFERS	\$ 135	\$ 300	\$ 663	\$ 675	\$ 400		\$ (275)	-41%
NET INCREASE (DECREASE)	534	1,202	1,832	382	173		(209)	-55%
ENDING CURRENT NET POSITION	\$ 1,546	\$ 2,748	\$ 4,580	\$ 4,962	\$ 5,135		\$ 173	3%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Institutional Support	\$ 1,377	\$ 1,360	\$ 1,348	\$ 1,578
Public Service	17,189	16,883	17,713	18,602
Research	76	12	27	2
E&G and Designated Subtotal:	\$ 18,642	\$ 18,256	\$ 19,088	\$ 20,181
Restricted:				
Public Service	\$ -	\$ 0	\$ 8	\$ -
Research	298	348	297	210
Restricted Subtotal:	\$ 298	\$ 348	\$ 304	\$ 210
TOTAL:				
Institutional Support	\$ 1,377	\$ 1,360	\$ 1,348	\$ 1,578
Public Service	17,189	16,883	17,721	18,602
Research	374	360	324	212
RFS Debt Service Transfers	3,000	2,926	2,924	2,928
TOTAL:	\$ 21,940	\$ 21,531	\$ 22,317	\$ 23,320



Texas A&M Veterinary Medical Diagnostic Laboratory
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 4,560	\$ 4,708	\$ 148
Designated	402	427	25
Restricted	-	-	-
Change in Net Position	\$ 4,962	\$ 5,135	\$ 173

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction:

The Texas A&M Engineering Experiment Station (TEES) weathered the COVID-19 “storm” in FY 20-21 as well as the Texas winter freeze in February 2021. As reported in the previous year’s budget narrative, TEES was required to temporarily suspend activities in many of its research laboratories in March 2020 due to the COVID-19 pandemic. Thankfully, TEES was able to continue conducting “essential” research efforts important to state and national priorities, such as those related to national defense initiatives. Effective June 1, 2021, TEES is officially back at 100% operating capacity per instructions from Office of the Governor and The Texas A&M University System. TEES is actively monitoring impacts on revenue streams during the recovery period to ensure it continues advancing the Agency mission, as well as meeting all obligations, while implementing contingency plans for the future.

The primary sponsored research metrics for TEES (proposals, awards, indirect costs recovery, etc.) have drastically increased during FY 2021. Research awards are up \$38.8 million (44.4%) and proposal submissions are up \$165.3 million (32.5%) over the previous year. Furthermore, TEES is hopeful that its drop in professional workforce development training program revenues due to COVID-19 event cancellations will eventually be restored to pre-pandemic levels.

Revenues:

The TEES FY 2022 budget shows a significant increase in our state appropriations and contracts and grants revenue. TEES received additional exceptional item funding in general revenue totaling \$5.16 million. This includes \$5 million for the RAMI Hub to establish and operate an advanced manufacturing innovation hub in the Lower Rio Grande Valley, \$80,000 in additional funding for NASA Programs for the Space Alliance Technology Outreach Program and the Texas Aerospace Scholars Program, and \$80,000 to expand the Capstone Design Projects program. In addition, the 5% budget cut at TEES totaling \$2.5 million on the \$50 million appropriation from Office of the Governor for the Innovation Proving Ground at RELLIS Campus as support to the U.S. Army Futures Command is being restored in FY 2022.

Also, TEES is budgeting a 5% increase in contract and grant revenue as a result of the large increase in Federal awards during this year, including the \$20 million in annual funding from Department of Defense for the University Consortium on Applied Hypersonics (UCAH). The decrease in Sales and Services is due to the transfer of the TEES National Labs Office to the System Office in FY 2022, which earns approximately \$3 million/year in fee revenue to manage the Los Alamos National Laboratory. This decrease is partially offset by a projected increase in workforce development revenues associated with conferences and short courses as we expect a continued, post-pandemic rebound for these events.

BUDGET NARRATIVE CONTINUED

Expenses:

Total Expenditures are budgeted to increase by \$10.7 million compared to the FY 2021 budget. This is primarily a result of the additional funding from new exceptional items, the restoration of the 5% reduction from the Army Futures Command funding, and an increase in federally sponsored contract and grant expenditures, offset by a \$3 million decrease in expenditures associated with the TEES National Labs Office as stated above.

Personnel Costs are budgeted to increase \$3.95 million (4%) including an increase in benefits compared to the FY 2021 budget. This is based on a 4% employee retention performance based pool and an estimated increase in payroll charged to sponsored contracts and grants and other personnel changes. Scholarships, Equipment (Capitalized), Operations and Maintenance all show increases which are proportionate to the aforementioned higher revenues from Agency activities. Operations and Maintenance also reflects an increase in System Assessments of approximately \$900,000, mostly from SRS and Maestro.

Reserves:

TEES has been able to maintain a very stable reserve balance, between \$15 million to \$20 million, over the past five years. In FY 2020, the operating reserve was 1.8 months. TEES expects this to increase in FY 2021 as prior year funding commitments were paid, revenues from workforce development activities are stabilizing, and the indirect cost recovery is on target to exceed projections from the FY 2021 budget.

Capital Plan:

TEES currently has several capital plan projects underway, with several others in planning stages during the next few years. The largest project, known as the TEES Research Integration Center (RIC), is paramount to our partnership with U.S. Army Futures Command (AFC) and is currently nearing completion later this summer. Two additional AFC related projects, the Innovation Proving Grounds (IPG) and the Ballistic and Aero-Optics Materials (BAM) Facility should begin construction later this summer. The Industrial Distribution Building is nearing completion of its fundraising efforts and should commence construction in FY 2022.

The Technology Innovation and Modernization Catalyst (TIMC), also part of the George H.W. Bush Combat Development Complex (BCDC) at RELIS Campus to support AFC efforts, is currently working through the design phase and should commence construction sometime in the fall. The Detonation Research Test Facility is also working through the design phase and should commence construction sometime in the fall. The Propulsion Laboratory is a new item on the capital plan that will begin design in FY 2022. The Nuclear Engineering Education Building is in the planning phase and is tentatively scheduled for FY 2023.

Texas A&M Engineering Experiment Station

FY 2022 Highlighted Budget Components

(in thousands)

FY 2021 Board Approved Expense Budget	\$ 170,819
FY 2022 Proposed Expense Budget	181,554
Difference	\$ 10,735
% Change	6.3%

Personnel Costs

Changes in Personnel \$ 3,953

Method of Finance

State Appropriations
 Indirect Cost Recovery; Workforce Development
 Sponsored Research Funds

O&M Increases

Utilities	630	State Appropriations; Indirect Cost Revenue; Other designated and restricted funds Based on increase space and building utilization
Scholarships	395	Contracts and Grants
O&M, Equipment, Debt Service	5,757	PUF Equipment funding; Indirect Cost Revenue, Sales and Services, and Contracts and Grants. The primary decrease in these expenditures reflects the projected decreases workforce development activities.

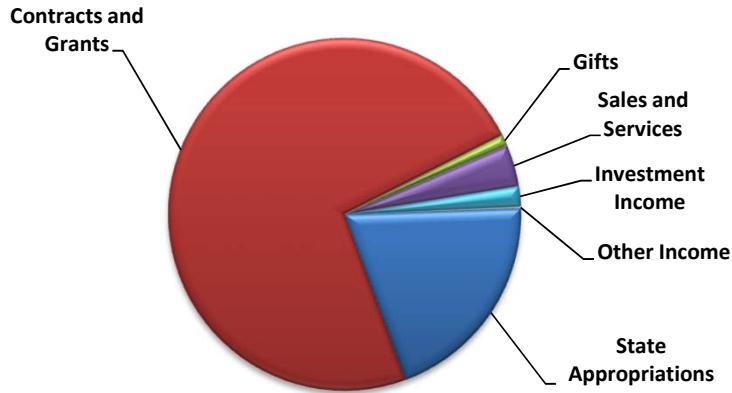
TOTAL:	\$ 10,735
---------------	------------------



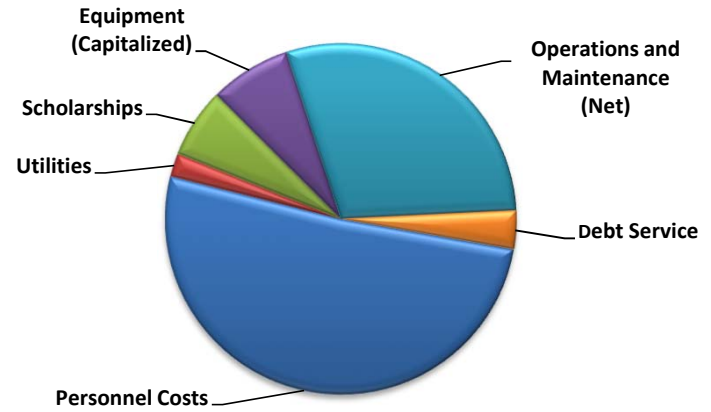
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2022 Budget Graphs
(In Thousands)



FY 2022 BUDGET REVENUES
\$178,554 Total

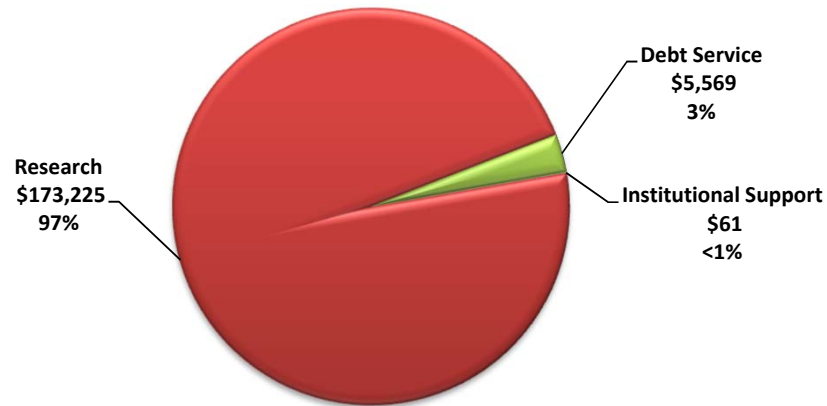


FY 2022 BUDGET EXPENDITURES
\$181,554 Total



See Executive Budget Summary for amounts and percentages

FY 2020 ACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 51,511	\$ 39,158	\$ 40,971	\$ 89,433	\$ 87,862		\$ (1,571)	-2%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 27,177	\$ 27,025	\$ 74,333	\$ 27,220	\$ 35,556	20%	\$ 8,336	31%
Contracts and Grants	105,102	109,594	131,668	124,551	130,779	73%	6,228	5%
Gifts	1,992	1,781	4,692	1,830	1,830	1%	0	n/a
Sales and Services	11,307	15,553	10,024	9,426	6,802	4%	(2,624)	-28%
Investment Income	3,717	1,674	4,026	3,537	3,287	2%	(250)	-7%
Other Income	604	451	626	300	300	0%	0	n/a
TOTAL REVENUES	\$149,899	\$155,954	\$225,369	\$ 166,864	\$ 178,554		\$ 11,690	7%
EXPENDITURES								
Salaries - Faculty (Equivalent)	\$ 18,343	\$ 16,063	\$ 19,649	\$ 22,964	\$ 24,029	13%	\$ 1,064	5%
Salaries - Non-Faculty	47,323	51,077	53,007	47,857	49,507	27%	1,650	3%
Wages	4,185	4,397	4,126	3,378	3,491	2%	113	3%
Benefits	13,724	13,618	14,839	14,682	15,807	9%	1,125	8%
Personnel Costs	83,576	85,155	91,621	88,881	92,834	51%	3,953	4%
Utilities	2,892	3,243	3,095	3,262	3,893	2%	630	19%
Scholarships	9,246	9,535	11,678	11,285	11,680	6%	395	3%
Equipment (Capitalized)	5,006	9,078	7,001	9,472	13,588	7%	4,116	43%
Operations and Maintenance (Net)	51,541	51,418	59,892	50,421	53,107	29%	2,686	5%
Debt Service	4,800	5,014	5,569	7,497	6,453	4%	(1,045)	-14%
TOTAL EXPENDITURES	\$157,060	\$163,443	\$178,856	\$ 170,819	\$ 181,554		\$ 10,735	6%
TRANSFERS								
Other	(5,191)	9,301	1,949	2,965	3,000		35	1%
NET TRANSFERS	\$ (5,191)	\$ 9,301	\$ 1,949	\$ 2,965	\$ 3,000		\$ 35	1%
NET INCREASE (DECREASE)	(12,352)	1,812	48,462	(990)	0		990	-100%
ENDING CURRENT NET POSITION	\$ 39,158	\$ 40,971	\$ 89,433	\$ 88,443	\$ 87,862		\$ (581)	-1%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
Institutional Support	\$ 195	\$ 238	\$ (5)	\$ 61
Research	66,603	67,896	73,773	72,019
E&G and Designated Subtotal:	\$ 66,798	\$ 68,134	\$ 73,767	\$ 72,081
Restricted:				
Research	\$ 76,395	\$ 84,126	\$ 84,661	\$ 101,206
Restricted Subtotal:	\$ 76,395	\$ 84,126	\$ 84,661	\$ 101,206
TOTAL:				
Institutional Support	\$ 195	\$ 238	\$ (5.43)	\$ 61.29
Research	142,999	152,022	158,434	173,225
RFS Debt Service Transfers	5,058	4,800	5,014	5,569
TOTAL:	\$ 148,252	\$ 157,060	\$ 163,443	\$ 178,856



Texas A&M Engineering Experiment Station
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 45,362	\$ 45,362	\$ -
Designated	36,000	36,000	-
Restricted	6,500	6,500	-
Change in Net Position	\$ 87,862	\$ 87,862	\$ -

Explanation for Net Decrease*

* if applicable



BUDGET NARRATIVE

Revenues

Total Revenues are budgeted at \$77.8 million reflecting a \$2 million (3%) increase from the FY 2021 budget. Texas A&M Transportation Institute (TTI) continues to experience growth in non-traditional sponsored research activities. Competitive sponsored research contracts source from federal, state, local, private and foreign sponsors and represent greater than 80% of total agency revenue.

State Appropriations are budgeted to increase \$268,000 (3%) from the FY 2021 budget. Included in State Appropriations is \$960,000 for the Transportation Safety Center and \$816,000 for the Center for International Intelligent Transportation Research.

Sales and Services are budgeted to decrease \$291,000 (-6%) from the FY 2021 budget due to a projected decrease in sponsored conference activity and patent revenue. Investment Income is budgeted conservatively at \$552,000.

Expenditures

Total Expenditures are budgeted at \$75 million, reflecting a \$2.3 million (3%) increase from the FY 2021 budget. The increase is due primarily to a \$3.4 million (7%) increase in total Personnel Costs compared to the FY 2021 Budget. This includes a proposed 4% employee retention performance based pool for TTI researchers and staff.

Operations and Maintenance expenditures are budgeted to decrease \$1.1 million (-5%) from the FY 2021 budget due to COVID-19 related impacts, including reduced travel activity and optimization of agency operating costs and physical space.

Scholarships are budgeted to increase \$15,000 (5%) due to enhanced tuition support for graduate student employees. Capital Equipment for research equipment investment is budgeted to increase \$30,000 (2%) over the FY 2021 budget.

Debt Service includes \$703,000 for the TTI Headquarters Building at the Texas A&M University System RELLIS campus.

Texas A&M Transportation Institute

FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$	72,727
FY 2022 Proposed Expense Budget		75,044
Difference	\$	2,318
% Change		3.2%

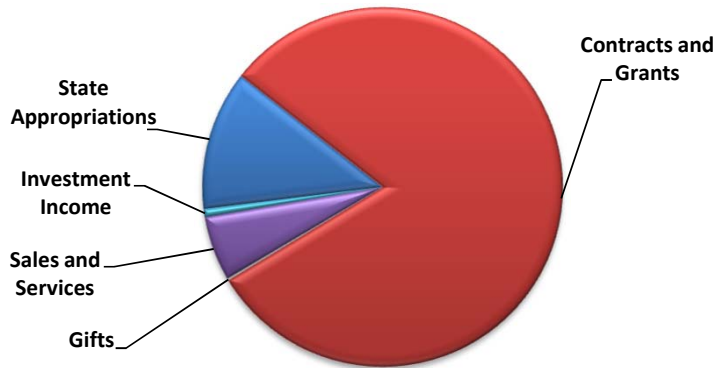
			<u>Method of Finance</u>
Personnel Costs	\$	3,358	Contracts and Grants
Operations and Maintenance (Net)		(1,073)	Contracts and Grants
Equipment and Scholarships for Graduate Students		45	Contracts and Grants
Debt Service		(12)	Patent Income
TOTAL:	\$	2,318	



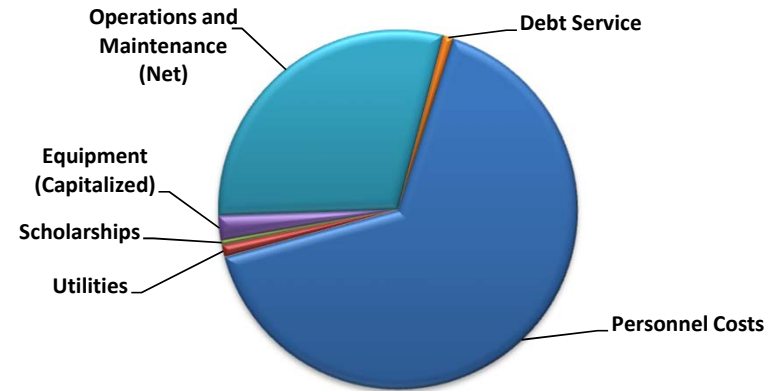
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2022 Budget Graphs
(In Thousands)



FY 2022 BUDGET REVENUES
\$77,763 Total

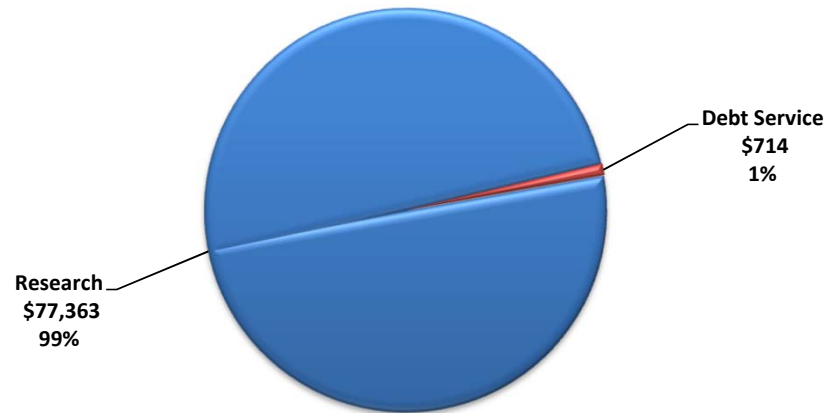


FY 2022 BUDGET EXPENDITURES
\$75,044 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 18,316	\$ 16,022	\$ 17,333	\$ 18,349	\$ 21,498		\$ 3,149	17%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 9,244	\$ 9,337	\$ 9,856	\$ 9,500	\$ 9,769	13%	\$ 268	3%
Contracts and Grants	60,321	61,861	62,352	60,740	62,757	81%	2,017	3%
Gifts	168	190	179	175	150	0%	(25)	-14%
Sales and Services	3,385	4,917	4,426	4,826	4,535	6%	(291)	-6%
Investment Income	616	383	916	554	552	1%	(2)	0%
Other Income	135	414	513	0	0	0%	0	n/a
TOTAL REVENUES	\$ 73,853	\$ 77,088	\$ 78,241	\$ 75,796	\$ 77,763		\$ 1,967	3%
EXPENDITURES								
Salaries - Faculty	\$ 18,259	\$ 17,982	\$ 18,952	\$ 17,032	\$ 19,334	26%	\$ 2,302	14%
Salaries - Non-Faculty	18,195	18,922	19,573	18,752	19,062	25%	310	2%
Wages	1,815	1,737	1,770	1,409	1,350	2%	(60)	-4%
Benefits	9,612	9,782	10,237	8,815	9,620	13%	805	9%
Personnel Costs	47,880	48,422	50,532	46,008	49,366	66%	3,358	7%
Utilities	648	918	718	800	800	1%	0	n/a
Scholarships	214	204	377	320	335	0%	15	5%
Equipment (Capitalized)	949	785	138	1,600	1,630	2%	30	2%
Operations and Maintenance (Net)	25,991	24,946	24,539	23,283	22,210	30%	(1,073)	-5%
Debt Service	448	460	714	716	703	1%	(12)	-2%
TOTAL EXPENDITURES	\$ 76,130	\$ 75,736	\$ 77,017	\$ 72,727	\$ 75,044		\$ 2,318	3%
TRANSFERS								
Other	(17)	(42)	(207)	79	0		(79)	-100%
NET TRANSFERS	\$ (17)	\$ (42)	\$ (207)	\$ 79	\$ -		\$ (79)	-100%
NET INCREASE (DECREASE)	(2,294)	1,311	1,017	3,148	2,718		(430)	-14%
ENDING CURRENT NET POSITION	\$ 16,022	\$ 17,333	\$ 18,349	\$ 21,498	\$ 24,216		\$ 2,719	13%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
Institutional Support	\$ (1,538)	\$ (1,464)	\$ (1,200)	\$ (1,059)
Public Service	81	78	0	0
Research	29,089	28,008	28,193	28,312
E&G and Designated Subtotal:	\$ 27,632	\$ 26,621	\$ 26,993	\$ 27,253
Restricted:				
Public Service	\$ 1,741	\$ 1,547	\$ -	\$ -
Research	45,223	47,514	48,283	49,051
Restricted Subtotal:	\$ 46,963	\$ 49,061	\$ 48,283	\$ 49,051
TOTAL:				
Institutional Support	\$ (1,538)	\$ (1,464)	\$ (1,200)	\$ (1,059)
Public Service	1,821	1,625	0	0
Research	74,312	75,522	76,476	77,363
RFS Debt Service Transfers	440	448	460	714
TOTAL:	\$ 75,035	\$ 76,130	\$ 75,736	\$ 77,017



Texas A&M Transportation Institute
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 262	\$ 295	\$ 33
Designated	18,929	21,512	2,583
Restricted	2,307	2,409	102
Change in Net Position	\$ 21,498	\$ 24,216	\$ 2,718

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Introduction

The FY 2022 TEEX budget reflects a return to pre-COVID-19 operations while taking into consideration remaining unknowns in FY 2022 related to business return and future pandemic impacts. In FY 2020 – 2021, Agency leadership utilized reserves for maintaining professional and skilled workforce employment levels.

Revenues

Total Revenues in FY 2022 are budgeted to increase by \$5.2 million (5%), compared to FY 2021 budget. The principal drivers are:

- General Revenue Appropriations decreased \$178,000 (-2%) due to a decrease in COVID-19 contact hours, impacting the infrastructure funding formula.
- Fees, Contracts and Grants and Sales & Service categories are projected to increase compared to the FY 2021 budget due to a return of business post COVID-19.
- Investment Income is budgeted to increase \$747,000 (60%) due to the FY 2021 budget reflecting an anticipated COVID-19 reduction to projected investment returns. The FY 2022 budget includes a more normal investment return.

Expenses

Total Expenditures in FY 2022 are budgeted to increase \$2.9 million (3%), compared to the FY 2021 budget.

- Personnel Costs are budgeted to remain flat when compared to the FY 2021 budget. The FY 2022 budget includes a 4% employee retention plan offset by the System-wide hiring freeze that is in place, in conjunction with normal employee attrition. The 4% employee retention plan will be adjusted down accordingly if fall revenues are short of projections.
- Equipment (capitalized) and Operations and Maintenance are budgeted to increase due to the need for maintenance and other operational costs post COVID-19 with a focus on returning business, as well as the anticipation of an above normal, active hurricane season.
- Debt Service is budgeted \$1.2 million for the Water Wastewater Treatment Plant Repair, initial work on a new Fire Station/Office building at Brayton Fire Field, and expansion of the Water Wastewater System.

BUDGET NARRATIVE CONTINUED

Transfers

- Other transfers include \$500,000 for the PUF equipment appropriation. The variance in other transfers is due to no allocation for Employer Health Plan Supplement in FY 2022.

Agency Priorities

- Agency Priorities for FY 2022:
 - Continue to rebuild reserves
 - Recapture prior business
 - Capitalize on progress made in on-line and virtual delivery methods
 - Analyze the feasibility of the Public Safety/Service Training Campus

Capital Plan:

- Three items were moved from “proposed projects” to “unfunded projects” in 2021’s capital plan and remain there.
- An approved item, the Administrative and Classroom Facility at Brayton Fire Training Field is in a status of “completed” design phase. TEEX plans to submit it for construction approval in November based upon an anticipation that the Agency, post COVID-19, has attained the revenues necessary to support the pro-forma needed for financing.



Texas A&M Engineering Extension Service

FY 2022 Highlighted Budget Components

(In Thousands)

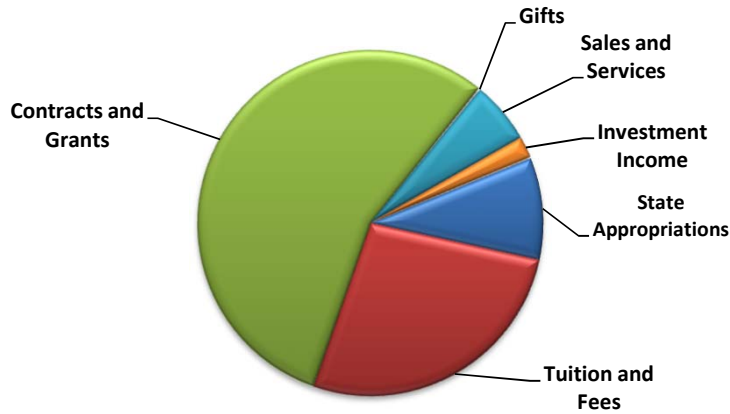
FY 2021 Board Approved Expense Budget	\$ 93,548	
FY 2022 Proposed Expense Budget	96,471	
Difference	\$ 2,923	
% Change	3.1%	
<hr/>		
		Method of Finance
Personnel Costs	\$ (42)	Tuition and Fees and Contracts and Grants Revenue
Equipment (Capitalized)	109	Tuition and Fees
Operations and Maintenance	2,796	Tuition and Fees and Contracts and Grants Revenue
Debt Service	60	Tuition and Fees
TOTAL:	\$ 2,923	



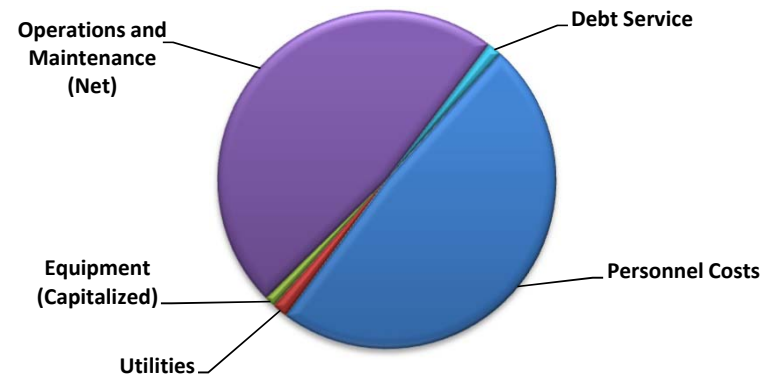
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2022 Budget Graphs
(In Thousands)



FY 2022 BUDGET REVENUES
\$100,576 Total

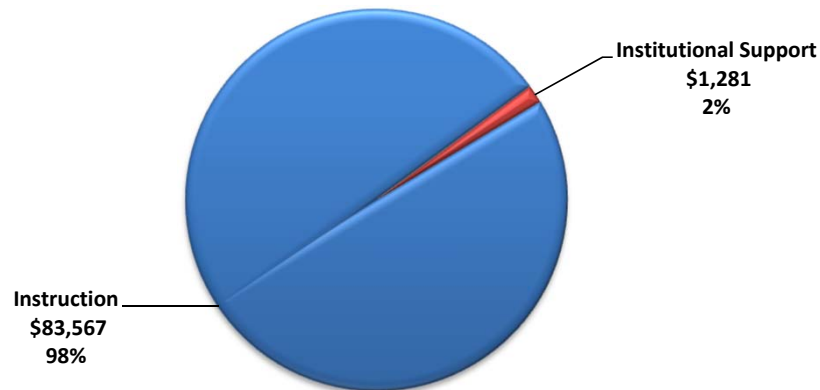


FY 2022 BUDGET EXPENDITURES
\$96,471 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 51,216	\$ 58,154	\$ 61,378	\$ 66,497	\$ 67,282		\$ 785	1%
<i>Restatement: (prior year correction)</i>								
REVENUES								
State Appropriations	\$ 9,767	\$ 10,306	\$ 10,109	\$ 9,777	\$ 9,600	10%	\$ (178)	-2%
Tuition and Fees	25,517	25,223	16,280	25,288	27,103	27%	1,816	7%
Contracts and Grants	55,491	57,436	50,651	54,583	55,699	55%	1,117	2%
Gifts	1,207	456	257	200	188	0%	(12)	-6%
Sales and Services	2,873	4,376	4,302	4,177	5,864	6%	1,687	40%
Investment Income	2,673	2,491	6,774	1,254	2,001	2%	747	60%
Other Income	119	129	97	129	121	0%	(8)	-6%
Discounts	0	0	0	0	0	0%	0	n/a
TOTAL REVENUES	\$ 97,647	\$ 100,417	\$ 88,471	\$ 95,408	\$ 100,576		\$ 5,168	5%
EXPENDITURES								
Salaries - Faculty	\$ (365)	\$ 402	\$ 337	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	30,661	31,033	28,447	29,861	29,598	31%	(263)	-1%
Wages	8,967	8,660	6,229	7,052	7,073	7%	21	0%
Benefits	10,678	11,310	10,281	9,917	10,117	10%	200	2%
Personnel Costs	49,940	51,406	45,295	46,829	46,788	48%	(42)	0%
Utilities	1,216	1,163	1,067	1,400	1,400	1%	0	n/a
Scholarships	2	68	297	0	0	0%	0	n/a
Equipment (Capitalized)	2,282	2,438	1,508	886	995	1%	109	12%
Operations and Maintenance (Net)	35,711	39,824	35,399	43,194	45,990	48%	2,796	6%
Debt Service	2,035	929	1,281	1,238	1,298	1%	60	5%
TOTAL EXPENDITURES	\$ 91,186	\$ 95,828	\$ 84,848	\$ 93,548	\$ 96,471		\$ 2,923	3%
TRANSFERS								
Other	558	(1,365)	1,495	599	500		(99)	-17%
NET TRANSFERS	\$ 558	\$ (1,365)	\$ 1,495	\$ 599	\$ 500		\$ (99)	-17%
NET INCREASE (DECREASE)	7,018	3,224	5,119	2,460	4,606		2,146	87%
ENDING CURRENT NET POSITION	\$ 58,234	\$ 61,378	\$ 66,497	\$ 68,956	\$ 71,888		\$ 2,931	4%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Instruction	\$ 51,917	\$ 66,299	\$ 71,058	\$ 66,340
Institutional Support	13,607	0	425	0
E&G and Designated Subtotal:	\$ 65,524	\$ 66,299	\$ 71,483	\$ 66,340
Restricted:				
Instruction	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228
Restricted Subtotal:	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228
TOTAL:				
Instruction	\$ 74,061	\$ 89,151	\$ 94,474	\$ 83,567
Institutional Support	13,607	0	425	0
RFS Debt Service Transfers	2,034	2,035	929	1,281
TOTAL:	\$ 89,702	\$ 91,187	\$ 95,828	\$ 84,848



Texas A&M Engineering Extension Service
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 9,458	\$ 9,461	\$ 3
Designated	53,351	57,585	4,234
Restricted	4,472	4,842	369
Change in Net Position	\$ 67,282	\$ 71,888	\$ 4,606

Explanation for Net Decrease*

* if applicable

BUDGET NARRATIVE

Revenues:

The Texas Division of Emergency Management (TDEM) total budgeted Revenues in FY 2022 are budgeted to increase by \$2.625 billion (207%), compared to the FY 2021 budget. The primary reasons for the overall increase are related to:

- State appropriations increased due to additional funding provided by the 87th Legislature:
 - \$5.85 million for agency operations,
 - \$5.5 million for vehicle purchases and fleet maintenance,
 - \$5.0 million for the Brazoria County Emergency Operations Center, and
 - \$147,000 for implementing legislation related to severe weather and power outages.
- Contracts and Grants are budgeted to increase by \$2.6 billion. The increase is primarily related to the Texas COVID-19 Pandemic and Hurricane Harvey pass-through estimates to the local jurisdictions.

Expenses:

Total Expenditures in FY 2022 are budgeted to increase \$2.627 billion (207%), compared to the FY 2021 budget. The significant change is primarily due to pass-through funding estimates for Texas COVID-19 Pandemic and Hurricane Harvey. Other highlights include:

- Personnel Costs are budgeted to increase \$3.7 million (11%) over FY 2021 primarily due to the \$2.7 million in additional state appropriations dedicated for agency operations. Additionally, \$1 million was budgeted for a 3% performance pool to further the agency retention goals.
- Utilities are increasing \$672,000 (106%) due to the planned expansion of regional warehouses, and the increasing costs associated with adding office space to accommodate the growth in staff.
- Operations and Maintenance is budgeted to increase by \$2.618 billion (212%) due to the fluctuations related to the Texas COVID-19 Pandemic and Hurricane Harvey response estimates as referenced previously.

BUDGET NARRATIVE CONTINUED

- Of the total \$3.894 billion expense budget, \$3.609 billion (92.7%) is pass-through, and \$200 million (5.2%) is budgeted for state reimbursements for COVID-19 emergency response costs, leaving \$29 million (0.7%) for disaster compliance monitoring and \$56 million (1.4%) for TDEM Operations.

Capital Plan:

TDEM was appropriated \$60 million from the 87th state legislature to purchase warehouses and staging sites for the purpose of storing life-saving inventory and equipment to be used in response to emergencies. These warehouses will be strategically located across the state to provide direct support to local governments and officials, ensuring faster response times with shorter distances to travel. The new RELLIS Warehouse will also be utilized to support the state's ability to prepare for and respond to all-hazard incidents and events.



Texas Division of Emergency Management

FY 2022 Highlighted Budget Components

(In Thousands)

FY 2021 Board Approved Expense Budget	\$ 1,266,633
FY 2022 Proposed Expense Budget	3,893,668
Difference	\$ 2,627,035
% Change	207.4%

Method of Finance

Personnel Costs	\$ 3,701	State Appropriations and Contracts and Grants
Utilities	672	State Appropriations
Equipment	4,748	State Appropriations
Operations and Maintenance (net)	2,617,915	State Appropriations and Grants - Pass Through Funds associated with COVID-19 and Hurricane Harvey

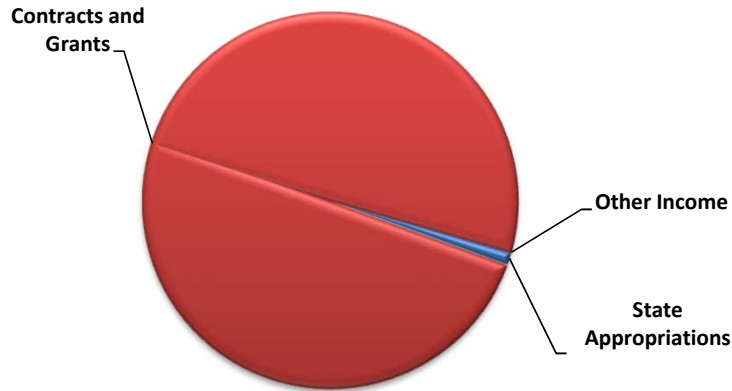
TOTAL:	\$ 2,627,035
---------------	---------------------



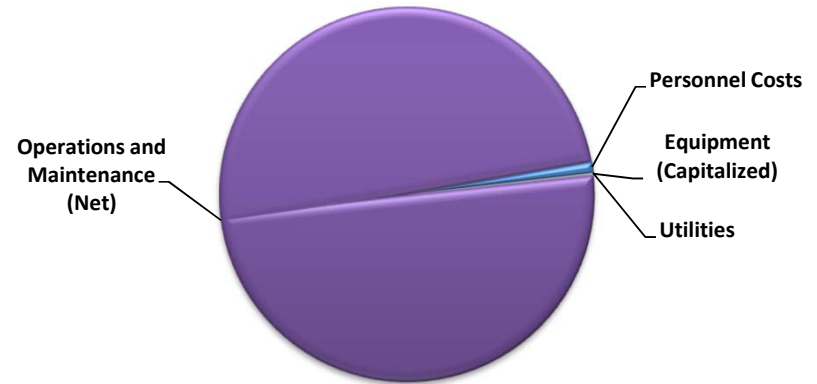
THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2022 Budget Graphs
(In Thousands)



FY 2022B BUDGET REVENUES
\$3,891,210 Total

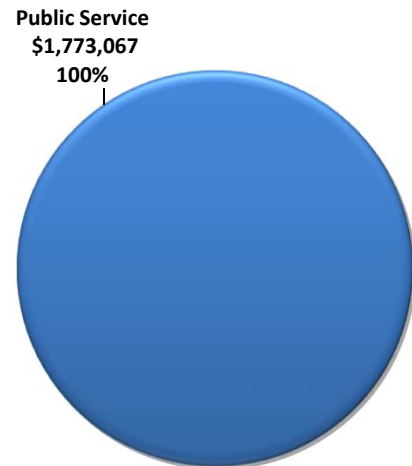


FY 2022 BUDGET EXPENDITURES
\$3,893,668 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ -	\$ 73,753	\$ 13,816		\$ (59,937)	-81%
<i>Restatement: (prior year correction)</i>						
REVENUES						
State Appropriations	\$ 34,433	\$ 13,100	\$ 27,628	1%	\$ 14,528	111%
Contracts and Grants	1,214,728	1,253,205	3,863,255	99%	2,610,050	208%
Sales and Services	501	0	327	0%	327	n/a
Investment Income	1,180	0	0	0%	0	n/a
Other Income	572	327	0	0%	(327)	-100%
TOTAL REVENUES	\$ 1,846,820	\$ 1,266,632	\$ 3,891,210		\$ 2,624,578	207%
EXPENDITURES						
Salaries - Faculty	\$ 1,970	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	18,622	25,001	29,663	1%	4,662	19%
Wages	1,755	0	0	0%	0	n/a
Benefits	4,649	7,945	6,983	0%	(962)	-12%
Personnel Costs	26,995	32,946	36,647	1%	3,701	11%
Utilities	16	634	1,306	0%	672	106%
Equipment (Capitalized)	4,111	0	4,748	0%	4,748	n/a
Operations and Maintenance (Net)	1,741,943	1,233,053	3,850,967	99%	2,617,915	212%
TOTAL EXPENDITURES	\$ 1,773,067	\$ 1,266,633	\$ 3,893,668		\$ 2,627,035	207%
TRANSFERS						
Other		0	0		0	n/a
NET TRANSFERS	\$ -	\$ -	\$ -		\$ -	n/a
NET INCREASE (DECREASE)	73,753	(0)	(2,458)		(2,457)	>500%
ENDING CURRENT NET POSITION	\$ 73,753	\$ 73,753	\$ 11,358		\$ (62,395)	-85%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2022 Executive Budget Summary



EXPENDITURES	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actuals</u>
Public Service	\$ 47,461
E&G and Designated Subtotal:	<u>\$ 47,461</u>
Restricted:	
Public Service	\$ 1,725,605
Restricted Subtotal:	<u>\$ 1,725,605</u>
TOTAL:	
Public Service	\$ 1,773,067
RFS Debt Service Transfers	
TOTAL:	<u><u>\$ 1,773,067</u></u>



Texas Division of Emergency Management
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Functional and General	\$ 13,458	\$ 11,000	\$ (2,458)
Designated	358	358	0
Restricted	0	0	-
Change in Net Position	\$ 13,816	\$ 11,358	\$ (2,458)

		Explanation for Net Decrease*
Functional and General	\$ (2,457,580)	One-time funding from HB2 revenue for the regional warehouses was effective 6/18/21 allowing for the recognition of the \$60 million in FY21. We anticipate this balance to roll forward to FY22 in E&G and Plant funds to be expended on salaries and operations and maintenance (\$2,458,000).

* if applicable

SYSTEM OFFICES

BUDGET NARRATIVE

Introduction

The A&M System Offices continues to make positive organizational and operational changes to improve the overall services provided to the Board, System members, and departments within the System Offices. Over the past several years, the System Offices has taken the lead in several system-wide initiatives such as overseeing the implementation of the Workday project (including various other IT recommendations), improvements in our Research Security and overall IT Security Operations. Most recently, we have undertaken steps to modernizing our financial accounting system (FAMIS). Our financial system is the most critical component of everything we do in the finance area. This revitalization/modernization project will bring our financial system into the most current platform/programming language. Completion of this project is scheduled for mid to late 2022.

The 87th Legislature continued to provide the System Offices with \$731,526 for need based scholarships. On average, this funding is used to assist nearly 900 A&M System students per year with an average scholarship award of \$850.

Revenues

Overall, System Offices operations are supported by the following revenue streams:

- State Appropriations: \$0 (0%)
- Available University Fund: \$23.5 million (46.8%)
- Special Mineral Fund: \$2.84 million (5.7%)
- Member Assessments: \$21.0 million (41.8%)
- Investment Earnings: \$2.45 million (4.9%)
- A&M Development Foundation: \$0.19 million (0.4%)
- Aircraft Usage Fees: \$0.20 million (0.4%)

Expenditures

As presented at the Programmatic Budget Review meeting, System Offices operational expenditures are budgeted to increase from \$48.95 million to \$50.18 million, or \$1.23 million (2.5%). This increase includes an employee performance based plan of \$1.25 million.



System Offices

FY 2022 Highlighted Budget Components

(In Thousands)

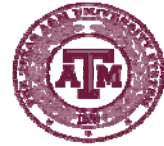
FY 2021 Board Approved Expense Budget	\$	210,741
FY 2022 Proposed Expense Budget		293,020
Difference	\$	82,279
% Change		39.0%

Personnel Costs	\$	688
Scholarships		38
Operations and Maintenance		77,385
Debt Service		4,168

TOTAL:	\$	82,279
---------------	-----------	---------------

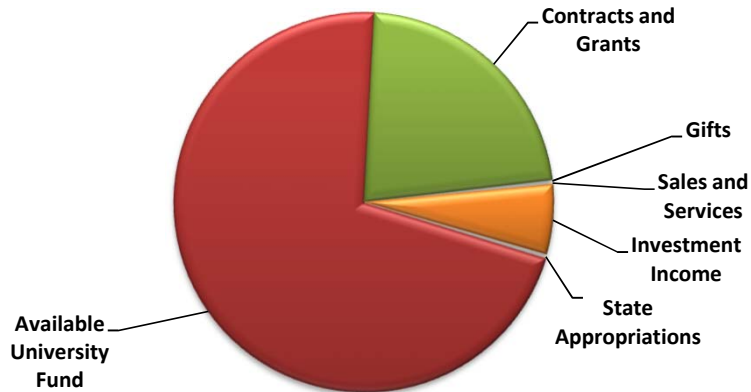


THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2022 Budget Graphs
(In Thousands)



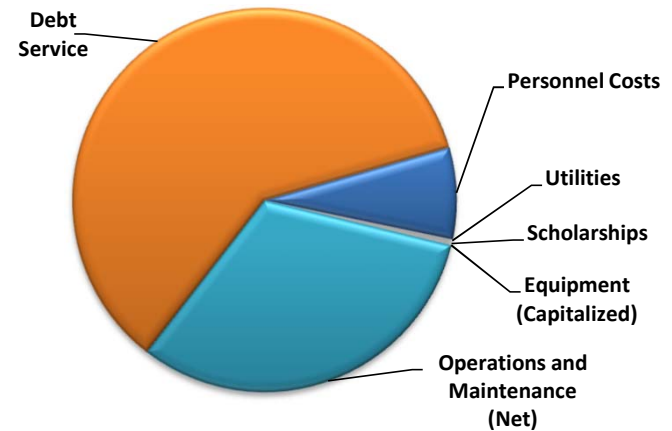
FY 2022 BUDGET REVENUES

\$269,891 Total



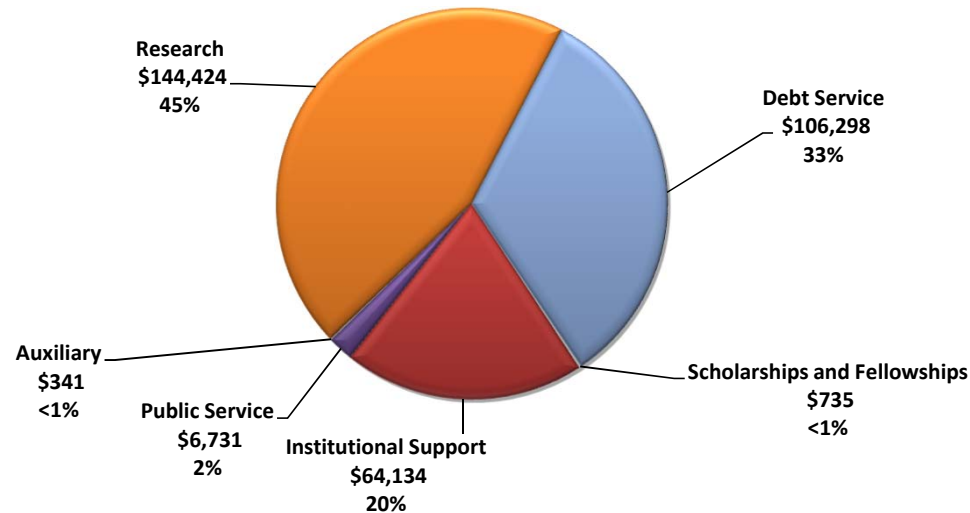
FY 2022 BUDGET EXPENDITURES

\$293,020 Total



See Executive Budget Summary for amounts and percentages

FY 2020 NACUBO FUNCTION EXPENDITURES



NACUBO - National Association of College and University Business Officers.

(See Glossary for function definitions)



THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2022 Executive Budget Summary
(In Thousands)



	FY 2018*	FY 2019	FY 2020	FY 2021	FY 2022		FY21 Budget to FY22 Budget	
	Actuals	Actuals	Actuals	Budget	Budget	% of Budget	Dollar Variance	Percentage Variance
BEGINNING CURRENT NET POSITION	\$ 970,035	\$ 278,974	\$ 360,518	\$ 709,601	\$ 723,355		\$ 13,754	2%
<i>Restatement: (prior year correction)</i>	(1,027,762)							
REVENUES								
State Appropriations	\$ 770	\$ 770	\$ 770	\$ 693	\$ 732	0%	\$ 38	6%
Federal Appropriations	0	0	905	0	0	0%	0	n/a
Available University Fund	432,594	189,379	299,404	208,018	192,032	71%	(15,986)	-8%
Contracts and Grants	13,430	16,837	163,126	9,002	60,102	22%	51,100	>500%
Gifts	780	804	712	193	193	0%	0	n/a
Sales and Services	7,773	3,305	1,745	858	734	0%	(124)	-14%
Investment Income	58,755	81,544	48,661	18,100	16,100	6%	(2,000)	-11%
Other Income	14,795	855	1,485	0	0	0%	0	n/a
TOTAL REVENUES	\$ 528,896	\$ 293,494	\$ 516,809	\$ 236,863	\$ 269,891		\$ 33,028	14%
EXPENDITURES								
Salaries - Faculty	\$ 94	\$ 422	\$ 340	\$ -	\$ -	0%	\$ -	n/a
Salaries - Non-Faculty	14,750	16,460	18,954	16,939	17,592	6%	653	4%
Wages	627	368	598	86	86	0%	0	n/a
Benefits	4,056	4,418	4,880	4,881	4,916	2%	35	1%
Personnel Costs	19,527	21,668	24,773	21,907	22,595	8%	688	3%
Utilities	1,167	1,052	1,035	775	775	0%	0	n/a
Scholarships	2	1,902	4,113	693	732	0%	38	6%
Equipment (Capitalized)	28,010	4,282	2,426	20	20	0%	0	n/a
Operations and Maintenance (Net)	19,952	41,151	184,018	15,571	92,956	32%	77,385	497%
Debt Service	107,079	129,078	106,298	171,776	175,944	60%	4,168	2%
TOTAL EXPENDITURES	\$ 175,736	\$ 199,133	\$ 322,663	\$ 210,741	\$ 293,020		\$ 82,279	39%
TRANSFERS								
Other	(16,459)	(12,817)	154,938	(12,368)	(51,355)		(38,986)	315%
NET TRANSFERS	\$ (16,459)	\$ (12,817)	\$ 154,938	\$ (12,368)	\$ (51,355)		\$ (38,986)	315%
NET INCREASE (DECREASE)	336,702	81,543	349,084	13,754	(74,483)		(88,238)	>-500%
ENDING CURRENT NET POSITION	\$ 278,974	\$ 360,518	\$ 709,601	\$ 723,355	\$ 648,872		\$ (74,483)	-10%

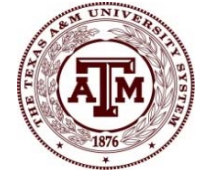
THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2022 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
Scholarships and Fellowships	\$ 764	\$ 730	\$ 730	\$ 730
Institutional Support	44,120	51,042	58,865	63,890
Public Service	101	1,215	318	482
Research	2,806	3,993	(244)	0
E&G and Designated Subtotal:	\$ 47,789	\$ 56,980	\$ 59,669	\$ 65,102
Auxiliary:				
Auxiliary	\$ 569	\$ 1,410	\$ 70	\$ 341
Auxiliary Subtotal:	\$ 569	\$ 1,410	\$ 70	\$ 341
Restricted:				
Scholarships and Fellowships	\$ 4	\$ 2	\$ 1	\$ 5
Institutional Support	1,009	592	576	244
O&M of Plant	0	0	1,842	0
Public Service	1,990	2,091	800	6,249
Research	8,168	7,582	7,097	144,424
Restricted Subtotal:	\$ 11,171	\$ 10,268	\$ 10,316	\$ 150,921
TOTAL:				
Scholarships and Fellowships	\$ 768	\$ 732	\$ 731	\$ 735
Institutional Support	45,128	51,634	59,440	64,134
O&M of Plant	0	0	1,842	0
Public Service	2,091	3,306	1,118	6,731
Auxiliary	569	1,410	70	341
Research	10,974	11,575	6,853	144,424
RFS Debt Service Transfers	96,554	107,079	129,078	106,298
TOTAL:	\$ 156,084	\$ 175,736	\$ 199,133	\$ 322,663



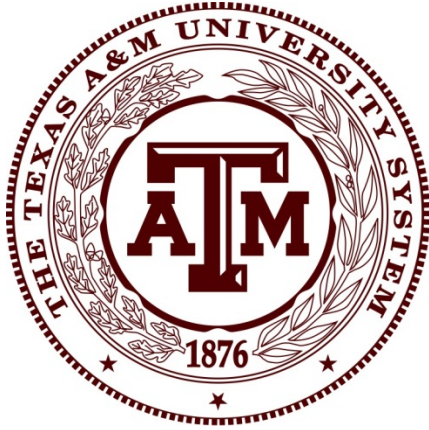
System Offices
Change in Net Position
Current Funds
Fiscal Year 2022 Budget
(In Thousands)



	Estimated Beginning Net Position	Estimated Ending Net Position	Change In Net Position
Fund Group (Current Funds Only)			
Designated	\$ 184,332	\$ 109,849	\$ (74,483)
Auxiliary	703.60	703.60	-
Restricted	1,538.00	1,538.00	-
Change in Net Position	\$ 186,574	\$ 112,091	\$ (74,483)

Explanation for Net Decrease*

* if applicable






Supplemental Information Table of Contents

1. Employee Retention Plans (by Member)
2. Academic Enrollment and Semester Credit Hours
3. Texas A&M Health Science Center
 - Student and Program Data
4. Faculty Information
5. Academic and Financial Analytics
6. Federal Higher Education Emergency Relief Summary






**The Texas A&M University System
FY 2022
Employee Retention Plans**

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
 <p>PRAIRIE VIEW A&M UNIVERSITY</p>	Faculty: 0-3% Performance Based Pool (contingent on enrollment)	\$ 1,160,300
	Promotions and Market Adjustments	60,000
	<i>Benefits</i>	183,100
	Faculty Subtotal:	\$ 1,403,400
	Staff: 0-3% Performance Based Pool (contingent on enrollment)	\$ 1,611,700
	Promotions	40,000
	<i>Benefits</i>	247,700
Staff Subtotal:	\$ 1,899,400	
Total:	\$ 3,302,800	
 <p>TARLETON STATE UNIVERSITY <small>Member of The Texas A&M University System</small></p>	Faculty: 3% Performance Based Pool	\$ 1,058,700
	1% Market Adjustments	352,900
	Promotions	156,200
	<i>Benefits</i>	225,000
	Faculty Subtotal:	\$ 1,792,800
	Staff: 3% Performance Based Pool	\$ 1,077,700
	1% Market Adjustments	\$ 359,200
<i>Benefits</i>	233,300	
Staff Subtotal:	\$ 1,670,200	
Total:	\$ 3,463,000	
 <p>TEXAS A&M INTERNATIONAL UNIVERSITY™</p>	Faculty: 1-3% Performance Based Pool (contingent on enrollment)	\$ 520,000
	Promotions	106,000
	<i>Benefits</i>	187,800
	Faculty Subtotal:	\$ 813,800
	Staff: 1-3% Performance Based Pool (contingent on enrollment)	\$ 656,000
	<i>Benefits</i>	196,800
	Staff Subtotal:	\$ 852,800
Total:	\$ 1,666,600	



The Texas A&M University System
 FY 2022
 Employee Retention Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M University 	Faculty:	
	2% Performance Based Pool	\$ 7,695,400
	Promotions	578,200
	<i>Benefits</i>	1,498,200
		-
	Faculty Subtotal:	\$ 9,771,800
Staff:		
2% Performance Based Pool	\$ 7,739,500	
<i>Benefits</i>	1,467,600	
	-	
Staff Subtotal:	\$ 9,207,100	
	Total:	\$ 18,978,900
Texas A&M University at Galveston 	Faculty:	
	2.5% Performance Based Pool - Contingent on enrollment	\$ 264,500
	Promotions	29,500
	<i>Benefits</i>	82,300
	Faculty Subtotal:	\$ 376,300
Staff:		
2.5% Performance Based Pool - Contingent upon enrollment	\$ 191,600	
<i>Benefits</i>	53,600	
Staff Subtotal:	\$ 245,200	
	Total:	\$ 621,500
Texas A&M Health Science Center 	Faculty:	
	2% Performance Based Pool	\$ 1,062,000
	1% One-time Performance Pool	531,000
	Promotions	75,000
	<i>Benefits</i>	408,000
	Faculty Subtotal:	\$ 2,076,000
Staff:		
2% Performance Based Pool	\$ 1,290,000	
1% One-time Performance Based Pool	645,000	
<i>Benefits</i>	473,000	
Staff Subtotal:	\$ 2,408,000	
	Total:	\$ 4,484,000










The Texas A&M University System
 FY 2022
 Employee Retention Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
 <p>TEXAS A&M UNIVERSITY CENTRAL TEXAS</p>	Faculty and Staff:	
	3% Performance Based Pool (contingent on enrollment)	\$ 300,000
	Promotions	95,410
	<i>Benefits</i>	32,000
	Faculty Subtotal:	\$ 427,410
	Staff:	
3% Performance Based Pool (contingent on enrollment)	\$ 200,000	
Promotions and Market Adjustments	122,300	
<i>Benefits</i>	96,400	
	-	
Staff Subtotal:	\$ 418,700	
Total:	\$ 846,110	
 <p>A&M COMMERCE</p>	Faculty:	
	1-3% Performance Based Pool (contingent on enrollment)	\$ 720,000
	Promotions and Market Adjustments	100,000
	<i>Benefits</i>	230,000
	Faculty Subtotal:	\$ 1,050,000
	Staff:	
1-3% Performance Based Pool (contingent on enrollment)	\$ 480,000	
Market Adjustments	75,000	
<i>Benefits</i>	160,000	
Staff Subtotal:	\$ 715,000	
Total:	\$ 1,765,000	
 <p>TEXAS A&M UNIVERSITY CORPUS CHRISTI</p>	Faculty:	
	0-3% Performance Based Pool (contingent on enrollment)	\$ 757,300
	Promotions and Market Adjustments	536,500
	<i>Benefits</i>	164,100
	Faculty Subtotal:	\$ 1,457,900
	Staff:	
0-3% Performance Based Pool (contingent on enrollment)	\$ 644,600	
Market Adjustments	500,000	
<i>Benefits</i>	171,700	
Staff Subtotal:	\$ 1,316,300	
Total:	\$ 2,774,200	






**The Texas A&M University System
FY 2022
Employee Retention Plans**

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
<p>Texas A&M University - Kingsville</p> 	Faculty:	
	3% Performance Based Pool (mid-year)	\$ 374,500
	Promotions	138,000
	Benefits	38,000
	Faculty Subtotal:	\$ 550,500
<p>Texas A&M University - San Antonio</p>  <p style="text-align: center;">TEXAS A&M UNIVERSITY SAN ANTONIO</p>	Faculty:	
	1.5%-2% Performance Based Pool (contingent on enrollment)	\$ 286,000
	Promotions and Market Adjustments	150,000
	Benefits	65,400
	Faculty Subtotal:	\$ 501,400
<p>Texas A&M University - Texarkana</p> 	Staff:	
	3% Performance Based Pool (mid-year)	\$ 383,100
	Benefits	37,700
	Staff Subtotal:	\$ 420,800
	Total:	\$ 971,300
<p>Texas A&M University - San Antonio</p>  <p style="text-align: center;">TEXAS A&M UNIVERSITY SAN ANTONIO</p>	Faculty:	
	1.5%-2% Performance Based Pool (contingent on enrollment)	\$ 286,000
	Promotions and Market Adjustments	150,000
	Benefits	65,400
	Faculty Subtotal:	\$ 501,400
<p>Texas A&M University - Texarkana</p> 	Staff:	
	1.5%-2% Performance Based Pool (contingent on enrollment)	\$ 396,500
	Market Adjustments	17,200
	Benefits	62,100
	Staff Subtotal:	\$ 475,800
Total:	\$ 977,200	
<p>Texas A&M University - Texarkana</p> 	Faculty:	
	0-4% Performance Based Pool (contingent on enrollment)	\$ 290,800
	Promotions	7,000
	Benefits	47,700
	Faculty Subtotal:	\$ 345,500
<p>Texas A&M University - San Antonio</p>  <p style="text-align: center;">TEXAS A&M UNIVERSITY SAN ANTONIO</p>	Staff:	
	0-4% Performance Based Pool (contingent on enrollment)	\$ 333,100
	Benefits	53,300
	Staff Subtotal:	\$ 386,400
	Total:	\$ 731,900







The Texas A&M University System
 FY 2022
 Employee Retention Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
West Texas A&M University 	Faculty:	
	2% Performance Based Pool	\$ 515,400
	Promotions	57,800
	Benefits	94,200
	Faculty Subtotal:	\$ 667,400
	Staff:	
	2% Performance Based Pool	\$ 475,800
Benefits	78,200	
Staff Subtotal:	\$ 554,000	
Total:	\$ 1,221,400	
Texas A&M AgriLife Research 	Faculty:	
	3% Performance Based Pool	\$ 659,900
	1% One-time Performance Based Pool	220,000
	Promotions and Market Adjustments	40,900
	Benefits	\$ 203,700
	Faculty Subtotal:	\$ 1,124,500
	Staff:	
3% Performance Based Pool	\$ 1,671,800	
1% One-time Performance Based Pool	557,300	
Benefits	485,800	
Staff Subtotal:	\$ 2,714,900	
Total:	\$ 3,839,400	
Texas A&M AgriLife Extension Service 	Faculty:	
	3% Performance Based Pool	\$ 287,100
	Promotions	58,800
	Benefits	62,900
	Faculty Subtotal:	\$ 408,800
	Staff:	
	3% Performance Based Pool	\$ 1,730,400
Promotions	284,000	
Benefits	366,600	
Staff Subtotal:	\$ 2,381,000	
Total:	\$ 2,789,800	






The Texas A&M University System
 FY 2022
 Employee Retention Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M Forest Service 	Staff: 3% Performance Based Pool Promotions and Market Adjustments <i>Benefits</i> Staff Subtotal: Total:	\$ 720,000 240,000 144,000 \$ 1,104,000 \$ 1,104,000
Texas A&M Veterinary Medical Diagnostic Lab 	Staff: 3% Performance Based Pool Promotions and Market Adjustments <i>Benefits</i> Staff Subtotal: Total:	\$ 260,000 40,000 42,000 \$ 342,000 \$ 342,000
Texas A&M Engineering Experiment Station 	Faculty Equivalent and Staff: 4% Performance Based Pool <i>Benefits</i> Staff Subtotal: Total:	\$ 1,800,000 539,900 \$ 2,339,900 \$ 2,339,900
Texas A&M Engineering Extension Service 	Staff: 0-4% Performance Based Pool <i>Benefits</i> Staff Subtotal: Total:	\$ 1,295,300 241,400 \$ 1,536,700 \$ 1,536,700



The Texas A&M University System
 FY 2022
 Employee Retention Plans

MEMBER	DESCRIPTION OF SALARY PLAN	AMOUNT
Texas A&M Transportation Institute 	Faculty:	
	4% Performance Based Pool	\$ 741,200
	<i>Benefits</i>	88,900
	Faculty Subtotal:	\$ 830,100
	Staff:	
4% Performance Based Pool	\$ 830,600	
<i>Benefits</i>	99,700	
Staff Subtotal:	\$ 930,300	
Total:	\$ 1,760,400	
Texas Division of Emergency Management 	Staff:	
	3% Performance Based Pool	\$ 889,900
	<i>Benefits</i>	209,500
Staff Subtotal:	\$ 1,099,400	
Total:	\$ 1,099,400	
System Offices 	Staff:	
	3% Performance Based Pool	\$ 1,100,000
	<i>Benefits</i>	147,000
	Staff Subtotal:	\$ 1,247,000
Total:	\$ 1,247,000	



THE TEXAS A&M UNIVERSITY SYSTEM

Student Metrics by Member

Student Headcount by Member

Semester	PVAMU	% Inc.	Tarleton	% Inc.	TAMIU	% Inc.	TAMU	% Inc.	TAMUG	% Inc.	TAMU-CT	% Inc.	TAMU-C	% Inc.	TAMU-CC	% Inc.	TAMU-K	% Inc.	TAMU-SA	% Inc.	TAMU-T	% Inc.	WTAMU	% Inc.	SYSTEM TOTAL	% Inc.
Fall 2010	8,781	2%	9,340	9%	6,853	7%	49,129	1%	1,867	5%	2,317	6%	10,280	13%	10,033	6%	6,586	12%	3,120	33%	1,803	13%	7,839	1%	117,948	5%
Fall 2011	8,425	-4%	9,893	6%	7,037	3%	49,861	1%	2,035	9%	2,096	-10%	10,726	4%	10,162	1%	6,731	2%	3,554	14%	1,907	6%	7,886	1%	120,313	2%
Fall 2012	8,336	-1%	10,279	4%	7,213	3%	50,227	1%	2,014	-1%	2,253	7%	11,187	4%	10,508	3%	7,234	7%	4,116	16%	1,903	0%	7,909	0%	123,179	2%
Fall 2013	8,250	-1%	10,937	6%	7,431	3%	53,219	6%	2,174	8%	2,404	7%	11,068	-1%	10,913	4%	7,730	7%	4,512	10%	1,805	-5%	8,381	6%	128,824	5%
Fall 2014	8,343	1%	11,681	7%	7,554	2%	56,507	6%	2,305	6%	2,316	-4%	11,490	4%	11,234	3%	8,728	13%	4,521	0%	1,812	0%	8,970	7%	135,461	5%
Fall 2015	8,268	-1%	12,333	6%	7,192	-5%	58,515	4%	2,324	1%	2,466	6%	12,302	7%	11,661	4%	9,207	5%	4,564	1%	1,839	1%	9,482	6%	140,153	3%
Fall 2016	8,762	6%	13,052	6%	7,390	3%	60,435	3%	2,178	-6%	2,619	6%	12,385	1%	12,202	5%	9,278	1%	5,474	20%	1,993	8%	9,901	4%	145,669	4%
Fall 2017	9,125	4%	13,019	0%	7,640	3%	62,802	4%	1,998	-8%	2,575	-2%	12,490	1%	12,236	0%	8,674	-7%	6,460	18%	2,038	2%	10,060	2%	149,117	2%
Fall 2018	9,516	4%	13,118	1%	7,884	3%	63,694	1%	1,806	-10%	2,464	-4%	12,072	-3%	11,929	-3%	8,541	-2%	6,616	2%	2,067	1%	10,030	0%	149,737	0.4%
Fall 2019	8,940	-6%	13,177	0%	8,305	5%	63,859	0%	1,644	-9%	2,440	-1%	11,725	-3%	11,452	-4%	7,479	-12%	6,714	1%	2,053	-1%	9,970	-1%	147,758	-1.3%
Fall 2020	9,248	3%	14,022	6%	8,270	0%	65,272	2%	1,653	1%	2,339	-4%	11,624	-1%	10,820	-6%	6,915	-8%	6,741	0%	2,161	5%	10,051	1%	149,116	1%

Semester Credit Hours by Member

Fiscal Year	PVAMU	% Inc.	Tarleton	% Inc.	TAMIU	% Inc.	TAMU	% Inc.	TAMUG	% Inc.	TAMU-CT	% Inc.	TAMU-C	% Inc.	TAMU-CC	% Inc.	TAMU-K	% Inc.	TAMU-SA	% Inc.	TAMU-T	% Inc.	WTAMU	% Inc.	SYSTEM TOTAL	% Inc.
FY 2010	220,741	5%	216,373	5%	144,110	10%	1,259,364	1%	50,372	5%	43,690	17%	207,525	5%	239,630	5%	151,041	12%	52,981	54%	34,126	4%	186,789	4%	2,806,742	4%
FY 2011	222,722	1%	231,999	7%	153,142	6%	1,264,844	0%	54,774	9%	43,867	0%	232,380	12%	255,785	7%	166,133	10%	66,371	25%	38,069	12%	193,304	3%	2,923,390	4%
FY 2012	218,106	-2%	247,412	7%	151,820	-1%	1,280,878	1%	57,306	5%	44,553	2%	246,366	6%	256,889	0%	173,041	4%	74,128	12%	42,582	12%	195,285	1%	2,988,366	2%
FY 2013	218,047	0%	261,086	6%	153,003	1%	1,287,916	1%	57,078	0%	47,558	7%	256,054	4%	264,971	3%	177,037	2%	83,626	13%	40,935	-4%	199,542	2%	3,046,853	2%
FY 2014	219,649	1%	278,806	7%	159,208	4%	1,363,680	6%	62,746	10%	48,416	2%	248,419	-3%	273,915	3%	206,897	17%	90,343	8%	40,142	-2%	210,430	5%	3,202,651	5%
FY 2015	221,410	1%	295,579	6%	166,481	5%	1,445,220	6%	66,143	5%	49,907	3%	266,868	7%	277,718	1%	213,923	3%	89,188	-1%	41,064	2%	218,668	4%	3,352,169	5%
FY 2016	224,647	1%	310,777	5%	172,933	4%	1,503,033	4%	65,864	-0.4%	53,036	6%	283,837	6%	287,569	4%	223,642	5%	92,628	4%	42,889	4%	228,301	4%	3,489,156	4%
FY 2017	237,360	6%	327,593	5%	178,616	3%	1,546,454	3%	66,948	2%	53,760	1%	284,412	0%	308,738	7%	216,180	-3%	121,784	31%	45,218	5%	229,856	1%	3,616,919	4%
FY 2018	250,761	6%	326,350	0%	187,513	5%	1,585,117	3%	64,665	-3%	50,244	-7%	278,112	-2%	310,247	0%	202,253	-6%	143,861	18%	47,631	5%	230,048	0%	3,676,802	2%
FY 2019	259,639	4%	328,976	1%	199,389	6%	1,600,842	1%	60,857	-6%	50,456	0%	265,058	-5%	303,000	-2%	200,336	-1%	145,357	1%	47,348	-1%	229,757	0%	3,691,015	0%
FY 2020	250,922	-3%	334,368	2%	207,247	4%	1,640,667	2%	55,810	-8%	49,788	-1%	276,418	4%	293,310	-3%	180,251	-10%	150,295	3%	48,704	3%	227,996	-1%	3,715,776	1%

Note: The percentage increase listed next to each number is the percentage increase from the previous fiscal year.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Fall Student Enrollment by Head Count and FTE



School	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020
College of Dentistry (COD)											
Head Count	580	573	580	576	581	586	599	598	590	583	580
FTEs	556.1	556.0	567.0	570.0	571.3	581.4	532.1	592.3	596.7	579.4	577.1
College of Medicine (COM)											
Head Count	534	633	706	767	794	920	925	884	808	720	742
FTEs	534.0	633.0	706.0	767.0	794.0	905.8	884.7	846.1	763.1	682.4	689.0
College of Nursing (CON)											
Head Count	121	106	145	184	199	275	306	321	379	400	460
FTEs	116.2	103.1	141.2	159.3	182.8	252.6	244.4	247.4	294.0	305.3	350.9
College of Pharmacy (COP)											
Head Count	329	345	343	347	377	407	439	455	444	442	441
FTEs	329.0	345.0	343.0	347.0	377.0	407.0	439.0	455.0	444.0	442.0	441.0
School of Graduate Studies (SGS) *											
Head Count	112	127	131	126	125	N/A	N/A	N/A	N/A	N/A	N/A
FTEs	102.1	108.7	117.1	106.7	110.7	N/A	N/A	N/A	N/A	N/A	N/A
School of Public Health (SPH)											
Head Count	282	338	381	417	391	402	748	943	1,230	1,447	1,631
FTEs	209.4	256.2	284.4	223.7	354.6	367.8	393.0	512.4	642.8	764.5	903.6
Health Science Center (Total)											
Head Count	1,958	2,122	2,286	2,417	2,467	2,590	3,017	3,201	3,451	3,592	3,853
FTEs	1,846.8	2,002.0	2,158.7	2,173.7	2,390.4	2,514.5	2,493.2	2,653.2	2,740.6	2,773.6	3,359.8

* The numbers for the School of Graduate Studies shown here are only the students in the biomedical sciences program and Public Health Sciences students who are enrolled in the MSPH and Ph.D. programs.

Student enrollment numbers are inclusive of the TAMU students taking HSC classes.

Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students. Table only includes State funded contact hours



THE TEXAS A&M UNIVERSITY SYSTEM
 Texas A&M Health Science Center
Total Faculty Employment by Head Count and FTE



School	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020
College of Dentistry (COD)											
Head Count	244	246	254	245	251	286	324	216	249	232	218
FTEs	150.2	147.5	153.1	151.8	157.1	165.1	192.7	147.2	160.5	148.5	142.2
College of Medicine (COM)											
Head Count	125	125	134	129	153	113	281	168	172	167	158
FTEs	118.7	117.1	124.9	120.5	142.2	100.8	208.4	156.7	157.5	157.8	149.8
College of Nursing (CON)											
Head Count	24	22	29	35	37	47	54	54	60	67	57
FTEs	19.2	20.9	27.2	31.2	34.0	37.7	46.1	42.8	48.9	49.9	45.9
College of Pharmacy (COP)											
Head Count	37	42	41	37	45	46	48	53	49	49	46
FTEs	35.4	40.8	40.2	36.4	44.9	41.9	47.9	51.3	47.8	47.8	44.3
Institute of Bioscience & Technology (IBT)											
Head Count	16	13	15	19	22	24	48	20	21	18	19
FTEs	18.8	13.0	14.6	17.7	20.7	18.8	35.4	18.0	18.8	16.5	9.0
School of Public Health (SPH)											
Head Count	49	44	44	47	51	68	108	77	78	69	65
FTEs	41.9	41.2	42.0	44.0	46.8	58.5	83.4	72.8	75.0	66.6	63.6
Health Science Center (Total)											
Head Count	495	492	517	512	559	584	863	588	629	602	563
FTEs	380.8	380.6	402.0	401.6	445.7	422.9	613.9	488.8	508.8	487.1	456.9

Head count and full-time equivalent (FTE) faculty members calculated using only budgeted employees. The College of Medicine has an additional 1259 faculty through a Scott & White clinical contract.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Student-to-Faculty Ratio



School	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020
College of Dentistry (COD)											
Student-to-Faculty Ratio	3.70	3.77	3.70	3.75	3.64	3.52	2.76	4.02	3.72	3.90	4.06
College of Medicine (COM)											
Student-to-Faculty Ratio	4.50	5.41	5.65	6.37	5.58	8.98	4.25	5.40	4.85	3.91	4.60
College of Nursing (CON)											
Student-to-Faculty Ratio	6.05	4.93	5.19	5.11	5.38	6.70	5.30	5.78	6.02	6.12	7.64
College of Pharmacy (COP)											
Student-to-Faculty Ratio	9.29	8.46	8.53	9.53	8.40	9.72	9.16	8.87	9.29	9.25	9.95
School of Public Health (SPH)											
Student-to-Faculty Ratio	5.00	6.22	6.77	5.08	7.58	6.28	4.71	7.04	8.57	11.48	14.21
Health Science Center (Total)											
Student-to-Faculty Ratio	4.85	5.26	5.37	5.41	5.36	5.95	4.06	5.43	5.39	5.69	7.35

Student Full-time equivalent (FTE) enrollment calculated using the Texas Higher Education Coordinating Board contact-hour conversion parameters. Professional students are considered full time and included as head count (each student=1 FTE). Undergraduate and graduate students are converted to FTEs as follows: semester credit hours for the fall semester of each academic year and divided by 15 hours for undergraduates, 12 hours for master's students, and 9 hours for doctoral students.

Faculty full-time equivalent (FTE) calculated using only budgeted employees. The College of Medicine has an additional 595 faculty through a Scott & White clinic.

TAMHSC does not have faculty headcounts for GSBS, consequently, there is no student-to-faculty ratio for GSBS.



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Health Science Center
Degrees Awarded by Academic Discipline



School	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
College of Dentistry (COD)	171	170	175	172	183	200	180	193	196	191	189
BS	30	28	25	28	29	30	25	29	30	28	27
Clinical Specialty ¹	35	27	35	35	41	39	38	43	42	38	43
DDS	84	101	97	97	99	106	104	101	109	107	99
MS	22	14	18	12	14	22	13	18	13	15	16
PHD	-	-	-	-	-	3	-	2	2	3	4
College of Medicine (COM)	76	100	117	134	157	212	212	193	213	225	202
BS	-	-	-	-	-	-	-	-	-	-	-
MD	76	100	117	134	157	189	194	178	186	193	181
MS	-	-	-	-	-	4	12	4	5	11	10
PHD	-	-	-	-	-	19	6	11	22	21	11
College of Nursing (CON)	39	80	71	88	124	114	151	207	175	222	207
BSN	39	80	71	88	124	114	132	180	152	197	189
MSN	-	-	-	-	-	-	19	27	23	25	18
College of Pharmacy (COP)	74	69	88	78	86	86	78	88	111	110	110
PharmD	74	69	88	78	86	86	78	88	111	110	110
School of Graduate Studies (S)	31	28	23	32	25	-	-	-	-	-	-
MS	-	4	6	1	4	-	-	-	-	-	-
PhD	22	18	12	31	21	-	-	-	-	-	-
MSPH	9	6	5	-	-	-	-	-	-	-	-
School of Public Health (SPH)	117	91	91	122	164	144	172	147	199	264	317
BS	-	-	-	-	-	-	-	15	48	121	161
MHA	22	14	24	22	28	35	21	24	35	29	28
MPH	95	77	65	95	120	99	137	99	106	101	108
MSPH	-	-	-	1	2	5	2	1	1	-	1
PhD	-	-	2	3	4	3	7	3	3	2	6
DrPH	-	-	-	1	10	2	5	5	6	11	13
Health Science Center (Total)	508	538	565	626	739	756	793	828	894	1,012	1,025
BS	30	28	25	28	29	30	25	44	78	149	188
BSN	-	-	-	-	-	-	132	180	152	197	189
Clinical Specialty	35	27	35	35	41	39	38	43	42	38	43
DDS (Professional)	84	101	97	97	99	106	104	101	109	107	99
MD (Professional)	76	100	117	134	157	189	194	178	186	193	181
MHA	22	14	24	22	28	35	21	24	35	29	28
MPH	95	77	65	95	120	99	137	99	106	101	108
MSPH	9	6	5	-	2	5	2	1	1	-	1
MS	22	18	24	14	18	26	25	22	18	26	26
MSN	-	-	-	-	-	-	19	27	23	25	18
PharmD	74	69	88	78	86	86	78	88	111	110	110
PhD	22	18	14	34	25	25	13	16	27	26	21
DrPH	-	-	-	1	10	2	5	5	6	11	13

¹ Some Clinical Specialty Students conc
Degrees listed with (GSBS) are considered GSBS degrees, but the degrees are awarded by each of the colleges



THE TEXAS A&M UNIVERSITY SYSTEM

Texas A&M Health Science Center

Degrees Offered



Baylor College of Dentistry

Doctor of Dental Surgery (DDS)
Master of Science (MS) (Dental Graduate Specialty Programs)
Advanced Dental Education Programs (Certificate of Completion)
Bachelor of Science, Dental Hygiene (BS)

College of Medicine

Doctor of Medicine (MD)
Doctor of Philosophy, Biomedical Science (PhD)
Doctor of Philosophy, Medical Science (PhD)
Doctor of Philosophy, Neuroscience (PhD)
Master of Science, Biomedical Science (MS)
Master of Science, Education of Healthcare Professionals (MS)
Master of Science, Medical Science (MS)

College of Nursing

Master of Science in Nursing, Family Nurse Practitioner (MSN)
Master of Science in Nursing, Nursing Education (MSN)
Bachelor of Science, Nursing (BSN)

Irma Lerma Rangel College of Pharmacy

Doctor of Pharmacy (PharmD)
Doctor of Philosophy, Pharmaceutical Sciences (PhD), program began S|

School of Rural Public Health

Doctor of Philosophy, Health Services Research (PhD)
Doctor of Public Health (DrPH)
Master of Public Health (MPH)
Master of Science in Public Health (MSPH)
Master of Health Administration (MHA)
Bachelor of Science

Note : The Institute for Biosciences and Technology does not grant degrees. Instead, the students trained at that facility are included in the programs offered by the College of Medicine.



THE TEXAS A&M UNIVERSITY SYSTEM

Full-Time Faculty Equivalents

Institution	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Prairie View A&M University	783.53	728.77	749.46	751.97	767.87	766.94	770.44	801.91	839.75	831.98
Tarleton State University	729.79	782.70	820.89	863.04	968.22	994.80	1,027.12	1,050.25	970.40	884.27
Texas A&M International University	433.90	395.44	422.35	408.76	474.42	450.20	509.27	454.89	453.86	431.22
Texas A&M University	4,711.15	4,451.79	4,405.77	4,508.29	4,682.43	4,866.93	4,938.60	4,978.33	5,064.09	4,751.00
Texas A&M University at Galveston	243.92	243.99	245.62	247.23	257.58	266.90	274.13	274.08	271.93	230.27
Texas A&M University - Central Texas	158.20	164.35	174.95	168.35	189.25	205.90	210.90	186.89	192.44	192.69
Texas A&M University - Commerce	750.12	726.69	814.41	839.90	879.08	866.42	897.51	700.68	804.23	711.38
Texas A&M University - Corpus Christi	798.11	775.42	804.66	841.65	833.80	834.09	659.46	900.52	898.50	912.89
Texas A&M University - Kingsville	626.68	616.11	645.65	677.47	716.70	733.52	777.45	788.77	764.91	719.26
Texas A&M University - San Antonio	237.80	256.93	278.57	277.29	144.03	272.03	375.39	427.80	461.44	472.74
Texas A&M University - Texarkana	131.22	142.44	150.82	159.18	162.89	170.66	183.05	187.10	203.35	203.31
West Texas A&M University	612.60	606.69	600.96	622.06	662.44	683.84	716.75	734.81	744.24	762.20

Source: THECB Sources and Uses report: <https://www.highered.texas.gov/institutional-resources-programs/funding-facilities/sources-and-uses/>



<http://analytics.tamus.edu/>

Student Success

Same Institution Freshman Cohort - Graduation and Persistence – Rates
Same Institution Freshman Cohort - First Year Persistence Rates
Same Institution Freshman Cohort - Second Year Persistence Rates
Same Institution Freshman Cohort - Third Year Persistence Rates
Same Institution Freshman Cohort - Four Year Graduation Rates
Same Institution Freshman Cohort - Six Year Graduation Rates
Transfer Students within TAMUS Persistence and Graduation Rates
Transfer Students within TAMUS First Year Persistence Rates
Transfer Students within TAMUS Second Year Persistence Rates
Transfer Students within TAMUS Third Year Persistence Rates
Transfer Students within TAMUS Four Year Graduation Rates
Transfer Students within TAMUS Six Year Graduation Rates
Persistence and Graduation Rates for Total Cohort
Transfer Cohort – Persistence Rates
Transfer Cohort – First Year Persistence Rates
Transfer Cohort – Second Year Persistence Rates
Transfer Cohort – Four Year Graduation Rates
Transfer Cohort – Six Year Graduation Rates
Transfer Cohort – SCH Metrics

Enrollment

Fall Semester Enrollment (by Year)
Most Recent Fall Enrollment by Ethnicity
Enrollment Rate of Change
Incoming Student Characteristics – Enrollment Trend

Degrees Conferred

Degrees Conferred
Degrees Conferred by Level – STEM Degrees
Degrees Conferred by Major

Financial

UAF Summary
Financial Metrics - Operating Expense per FTSE
Financial Metrics - Research Expenditures
Financial Metrics - Research Expenditure per FTFE
Financial Metrics – State Support per FTSE
Financial Metrics - Total Endowment
Financial Metrics - Average Tuition and Fees
Financial Comparison of Financial Metrics
Financial by Department – NACUBO Function
Financial Expense by College - NACUBO Function
Financial Selected Departments – NACUBO Function

Governance

Financial Stretch Goals
First Year Persistence Rates w/Stretch Goals
Four Year Graduation Rates w/Stretch Goals
Six Year Graduation Rates w/Stretch Goals
Degrees Conferred w/Stretch Goals
Critical Workforce - Degrees Awarded to STEM Majors
Degrees Conferred to At Risk Students w/Stretch Goals
Student Success in Selected Ethnicities
Six Year Graduation Rate by Ethnicity per Peer Institutions
Student Success Analysis
Student Success Time to Degree
Total Undergraduate Degrees Conferred

Definitions



The Texas A&M University System Higher Education Emergency Relief Funds Allocated

Member	Student Aid	Institutional Support ¹	Total ²
PVAMU	32,720,747	139,486,277	172,207,024
Tarleton	25,838,969	34,908,422	60,747,391
TAMIU	24,205,757	34,951,709	59,157,466
TAMU-Central Texas	3,905,744	5,564,278	9,470,022
TAMU, TAMUG, & HSC	93,808,397	115,043,910	208,852,307
TAMU-Commerce	18,903,147	25,494,917	44,398,064
TAMU-Corpus Christi	24,534,073	34,483,474	59,017,547
TAMU-Kingsville	17,782,420	25,447,437	43,229,857
TAMU-San Antonio	14,788,596	22,065,854	36,854,450
TAMU-Textarkana	4,238,465	5,849,726	10,088,191
WTAMU	14,896,712	20,878,199	35,774,911
GRAND TOTAL	275,623,024	464,174,203	739,797,227

¹ Sum of Institutional Support, HBCU, SIP and MSI relief funding; excludes Governor's Emergency Relief

² HEERF III Allocations for HBCU, SIP and MSI not yet determined



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2022 BUDGET**

Fund Groups:

Education and General Funds (E&G Funds)	Primarily includes State Appropriations and Statutory Tuition supporting the core mission of the institution. Examples include Education, Research, Extension, Administrative, Regulatory, and Forestry.
Designated Funds	Primarily includes Designated Tuition and Student Fees. Representing unrestricted funds that have been internally designated to support the core mission of the institution.
Auxiliary Funds	An auxiliary enterprise is an entity that exists primarily to furnish goods or services to students, faculty, or staff, and charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. Auxiliary enterprises are essentially managed as self-supporting units. Examples include Athletics, Dining Services, and Student Housing.
Restricted Funds	Funds available for current purposes, the use of which has been restricted by others (e.g., outside agencies or donors) for specific purposes or to a specific time. Examples include contracts and grants, financial aid, gifts, etc.
Unrestricted Net Position	Net assets that are available for any lawful purpose; these funds are not subject to externally imposed restrictions.

REVENUES:

State Appropriations	Appropriations from the State General Revenue Fund which supplement member institutional revenue in meeting operating expenses such as faculty salaries, employee benefits, utilities, and institutional support.
Federal Appropriations	Revenues from federal governmental agencies that are for training programs, research, or public service activities.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2022 BUDGET**

Higher Education Fund	State appropriated general revenue which is used for construction, library and equipment expenses for Texas public universities that do not benefit from AUF Excellence funding or Permanent University Fund (PUF) bond proceeds.
Available University Fund	Income from the Permanent University Fund (PUF) endowment derived from dividends, interest and other income resulting from PUF investments.
Tuition and Fees	The amount of money assessed to students for instructional services. Tuition and fees may be charged per term, per course, or per semester credit hour. Includes the statutory tuition rate set by the State legislature, designated tuition set by the Board of Regents, and various student fees.
Exemptions	The reductions of tuition and fees that are required by statute. Examples are Hazlewood or border state students.
Contracts, Grants and Gifts	Total contract and grant revenue from all sources (Federal, State, Private, and Local) less Indirect Costs recovered. Revenues received from gift or contribution non-exchange transactions (bequests, pledges, etc.)
Student Financial Assistance	Revenue collected for the benefit of providing student financial aid. For example, Pell Grants.
Sales and Services	Revenues from the sale of goods or services that are incidental to the conduct of instruction, research or public service. Examples include sales of scientific and literary publications, testing services, veterinary services, university presses, dairy products, data processing services, cosmetology services, auxiliary services, etc.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2022 BUDGET**

Discounts	Elimination entry related to grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and grant revenue. For example, Pell grants.
Investment Income	Revenues derived from the institution's investments. Such income may take the form of interest income, dividend income, rental income or royalty income.
Other Income	Other revenues provided to meet current fiscal year operating expenses such as fines, penalties, interest on late payments, etc.
EXPENDITURES:	
Salaries - Faculty	Funds expended as compensation for services to faculty (including lecturers and graduate students - teaching).
Salaries - Non-Faculty	Funds expended as compensation for services to non-faculty (includes administrators, professionals, support staff, and graduate students non-teaching).
Wages	Funds expended as compensation for services to non-budgeted employees (including student workers) on an hourly basis. This includes regular or periodic payment to a person for the regular or periodic performance of work or a service and payment to a person for more sporadic performance of work or a service (overtime, extra compensation, summer compensation, bonuses, sick or annual leave, lump sum termination payments, death benefits, etc.).



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2022 BUDGET**

Benefits	Payments made to, or on behalf of, an individual over and above that received in the form of a salary or wage. Examples include health insurance, retirement plans, social security and Medicare matching, etc.
Utilities	Total funds expended for utilities including electricity, water, natural gas, sewage, etc.
Scholarships	Grants-in-aid, tuition and fee waivers, or other forms of financial aid awarded to a student for the purpose of attending college.
Discounts	Elimination entry related to total scholarship expenditures funded by grant revenue received for payment of tuition and fees. Entry is needed to prevent the overstatement of tuition and fees revenue and scholarship and grant expenses. For example, Pell grants.
Operations and Maintenance	Total funds expended for operations and maintenance including all expenditures for operations established to provide services and maintenance related to grounds and facilities. Also includes net service departments as total service department revenue less expenditures (may be a deduction or an addition); claims and losses as decreases in net assets from incidental transactions or other events affecting the organization not resulting from expenses; and movable tangible property such as research equipment, vehicles, machinery and other office equipment that meet the institution's capitalization policy for capital assets.



**THE TEXAS A&M UNIVERSITY SYSTEM
GLOSSARY OF TERMS
FY 2022 BUDGET**

Equipment (Capitalized)	Moveable tangible property such as research equipment, vehicles, machinery, and office equipment that meet the institution's capitalization policy for capital assets.
Debt Service	Funds transferred to the System Offices by the members to pay the interest and charges due on debt held at the System for the benefit of the members, including principal payments.
