

# THE TEXAS A&M UNIVERSITY SYSTEM

## ***FY 2021 EXECUTIVE SUMMARY***

**FISCAL YEAR ENDING AUGUST 31, 2021**

**1<sup>ST</sup> QUARTER UPDATE WITH 2020 ACTUALS**



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2021 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR</b>	<b>25%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 3,977,407	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,740,550	\$ 4,740,550	
<i>Restatement: (prior year correction)</i>	0	(1,027,762)	(2,952)	250	0		
<b>REVENUES</b>							
State Appropriations	\$ 1,245,438	\$ 1,232,727	\$ 1,284,269	\$ 1,360,329	\$ 1,139,764	\$ 1,254,548	20%
Federal Appropriations	35,567	36,412	38,355	56,054	7,915	87,985	1%
Higher Education Fund	46,587	46,587	46,587	46,587	37,296	48,420	1%
Available University Fund	271,276	597,415	378,638	612,712	(25,100)	394,910	6%
Tuition and Fees	1,350,660	1,409,053	1,485,053	1,528,905	912,195	1,546,857	24%
Contracts and Grants	692,817	724,103	768,122	2,286,569	1,990,876	2,047,321	32%
Student Financial Assistance	294,675	317,535	337,996	980,643	80,110	334,690	5%
Gifts	136,971	192,213	208,747	164,478	80,173	183,743	3%
Sales and Services	647,593	659,605	674,050	610,743	211,315	611,351	10%
Investment Income	309,721	257,265	210,469	482,324	32,484	136,983	2%
Other Income	102,148	109,249	116,646	84,297	12,142	56,509	1%
Discounts	(327,206)	(329,994)	(361,755)	(352,738)	(88,794)	(355,177)	-6%
<b>TOTAL REVENUES</b>	<b>\$ 4,806,247</b>	<b>\$ 5,252,172</b>	<b>\$ 5,187,176</b>	<b>\$ 7,860,903</b>	<b>\$ 4,390,376</b>	<b>\$ 6,348,141</b>	<b>100%</b>
Percent of Budget	69%						
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 753,002	\$ 762,996	\$ 812,662	\$ 844,350	\$ 236,299	\$ 867,863	14%
Salaries - Non-Faculty	936,810	949,848	991,597	1,050,627	255,680	1,066,273	17%
Wages	178,582	181,938	181,703	170,397	35,137	159,779	3%
Benefits	488,674	493,901	514,680	535,917	117,972	543,067	9%
<b>Personnel Costs</b>	<b>2,357,068</b>	<b>2,388,683</b>	<b>2,500,643</b>	<b>2,601,292</b>	<b>645,088</b>	<b>2,636,982</b>	<b>42%</b>
Utilities	104,384	134,191	130,728	107,457	24,531	128,743	2%
Scholarships	573,689	592,399	633,483	654,185	288,427	605,628	10%
Discounts	(327,206)	(329,994)	(361,755)	(352,738)	(88,794)	(355,177)	-6%
Equipment (Capitalized)	117,568	142,496	129,565	122,389	30,158	99,251	2%
Operations and Maintenance (Net)	1,228,177	1,272,780	1,299,221	3,378,919	660,749	2,627,739	42%
Debt Service	400,306	410,990	473,147	415,625	114,605	487,848	8%
RFS Debt Transfers	0	0	(0)	(0)	(0)	0	0%
Debt Service	400,306	410,990	473,147	415,625	114,605	487,848	8%
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,453,985</b>	<b>\$ 4,611,546</b>	<b>\$ 4,805,032</b>	<b>\$ 6,927,130</b>	<b>\$ 1,674,764</b>	<b>\$ 6,231,014</b>	<b>100%</b>
Percent of Budget	27%						
<b>TRANSFERS</b>							
RFS Debt Service (To System Office)	\$ (0)	\$ (0)	\$ 0	\$ 0	\$ 0	\$ (0)	
Other	(201,092)	(164,264)	(115,829)	(33,933)	(340,548)	4,673	
<b>NET TRANSFERS</b>	<b>\$ (201,092)</b>	<b>\$ (164,264)</b>	<b>\$ (115,829)</b>	<b>\$ (33,933)</b>	<b>\$ (340,548)</b>	<b>\$ 4,673</b>	
<b>NET INCREASE (DECREASE)</b>	<b>151,169</b>	<b>476,362</b>	<b>266,316</b>	<b>899,840</b>	<b>2,375,065</b>	<b>121,801</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 4,128,577</b>	<b>\$ 3,577,176</b>	<b>\$ 3,840,460</b>	<b>\$ 4,740,550</b>	<b>\$ 7,115,614</b>	<b>\$ 4,862,351</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.  
TAMUS amount for OPEB in FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million, FY 2019 (\$462.5) million.  
The cumulative impact of OPEB excluded in the Net Position is \$968 million.



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**FY 2021 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 1,107,913	\$ 1,110,270	\$ 1,119,493	\$ 1,150,636
Academic Support	346,139	358,772	418,508	410,774
Student Services	179,340	176,230	193,429	190,266
Scholarships and Fellowships	118,691	126,845	133,711	95,278
Institutional Support	329,170	322,106	332,342	348,937
O&M of Plant	220,272	241,393	241,276	259,083
Public Service	230,412	275,736	247,392	304,426
Research	374,023	375,636	382,421	400,570
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 2,905,960</b>	<b>\$ 2,986,988</b>	<b>\$ 3,068,573</b>	<b>\$ 3,159,971</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 384,498	\$ 417,598	\$ 427,710	\$ 418,985
<b>Auxiliary Subtotal:</b>	<b>\$ 384,498</b>	<b>\$ 417,598</b>	<b>\$ 427,710</b>	<b>\$ 418,985</b>
<b>Restricted:</b>				
Instruction	\$ 101,225	\$ 105,053	\$ 114,744	\$ 94,423
Academic Support	49,594	55,964	59,064	52,787
Student Services	11,798	14,549	14,760	22,186
Scholarships and Fellowships	101,710	108,122	112,150	206,292
Institutional Support	2,719	3,722	3,678	5,872
O&M of Plant	3,833	3,997	4,621	3,735
Public Service	61,313	59,517	53,840	1,780,410
Research	431,084	445,157	473,085	767,832
<b>Restricted Subtotal:</b>	<b>\$ 763,276</b>	<b>\$ 796,057</b>	<b>\$ 835,928</b>	<b>\$ 2,933,532</b>
<b>Debt Service</b>	<b>\$ 400,251</b>	<b>\$ 410,878</b>	<b>\$ 472,809</b>	<b>\$ 414,639</b>
<b>TOTAL:</b>				
Instruction	\$ 1,209,138	\$ 1,215,323	\$ 1,234,237	\$ 1,245,058
Academic Support	395,732	414,736	477,572	463,562
Student Services	191,137	190,779	208,189	212,452
Scholarships and Fellowships	220,402	234,967	245,861	301,569
Institutional Support	331,889	325,828	336,020	354,808
O&M of Plant	224,106	245,390	245,897	262,818
Public Service	291,725	335,253	301,232	2,084,836
Auxiliary	384,498	417,598	427,710	418,985
Research	805,106	820,794	855,506	1,168,402
Debt Service	400,251	410,878	472,809	414,639
<b>TOTAL:</b>	<b>\$ 4,453,984</b>	<b>\$ 4,611,546</b>	<b>\$ 4,805,031</b>	<b>\$ 6,927,130</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**ACADEMICS**  
**FY 2021 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>						<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 2,526,166	\$ 2,621,726	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,519,509	\$ 3,519,509	
<i>Restatement: (prior year correction)</i>	0	0	0	(2,952)	250	0		
<b>REVENUES</b>								
State Appropriations	\$ 944,021	\$ 1,004,924	\$ 998,824	\$ 995,512	\$ 1,042,768	\$ 941,954	\$ 1,013,879	25%
Federal Appropriations	10,215	8,044	9,431	9,859	27,385	7,261	59,537	1%
Higher Education Fund	31,058	46,587	46,587	46,587	46,587	37,296	48,420	1%
Available University Fund	142,939	134,951	164,821	189,605	170,225	44,669	178,677	4%
Tuition and Fees	1,243,128	1,326,322	1,383,551	1,459,831	1,512,625	906,376	1,521,569	37%
Contracts and Grants	370,816	345,894	357,199	386,584	518,382	163,152	411,960	10%
Student Financial Assistance	275,051	294,675	317,535	337,996	385,237	80,426	334,690	8%
Gifts	171,988	130,857	184,278	202,094	155,763	81,739	177,887	4%
Sales and Services	556,496	566,930	578,805	586,551	532,986	193,910	543,306	13%
Investment Income	113,294	247,850	179,689	117,975	397,568	24,331	106,831	3%
Other Income	48,994	53,395	67,726	86,863	54,637	10,623	31,846	1%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(352,738)	(88,794)	(355,177)	-9%
<b>TOTAL REVENUES</b>	<b>\$ 3,629,035</b>	<b>\$ 3,833,223</b>	<b>\$ 3,958,452</b>	<b>\$ 4,057,701</b>	<b>\$ 4,491,425</b>	<b>\$ 2,402,943</b>	<b>\$ 4,073,425</b>	<b>100%</b>
<b>Percent of Budget</b>					<b>112%</b>	<b>59%</b>		
<b>EXPENDITURES</b>								
Salaries - Faculty	\$ 636,790	\$ 679,152	\$ 693,831	\$ 744,449	\$ 767,294	\$ 220,814	\$ 794,702	20%
Salaries - Non-Faculty	649,078	685,176	689,428	722,213	755,493	184,501	766,896	19%
Wages	134,091	151,510	150,625	153,360	140,681	29,268	137,128	3%
Benefits	352,224	381,122	384,843	404,483	416,962	92,317	425,521	11%
<b>Personnel Costs</b>	<b>1,772,182</b>	<b>1,896,961</b>	<b>1,918,726</b>	<b>2,024,506</b>	<b>2,080,431</b>	<b>526,900</b>	<b>2,124,247</b>	<b>53%</b>
Utilities	92,425	93,304	120,916	117,467	95,299	22,919	114,339	3%
Scholarships	501,804	561,044	578,659	618,344	634,829	280,444	589,695	15%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(352,738)	(88,794)	(355,177)	-9%
Equipment (Capitalized)	96,529	73,898	87,064	94,525	89,628	16,294	78,050	2%
Operations and Maintenance (Net)	936,522	946,639	951,750	981,168	1,163,581	232,290	1,127,556	28%
Debt Service	230,990	291,575	292,098	333,034	296,769	125,942	301,669	8%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,351,487</b>	<b>\$ 3,536,214</b>	<b>\$ 3,619,219</b>	<b>\$ 3,807,288</b>	<b>\$ 4,007,799</b>	<b>\$ 1,115,995</b>	<b>\$ 3,980,380</b>	<b>100%</b>
<b>TRANSFERS</b>								
RFS Debt Service (To System Office)	\$ (230,926)	\$ (291,537)	\$ (291,997)	\$ (332,697)	\$ (295,783)	\$ (124,864)	\$ (301,669)	-8%
Other	(181,989)	(126,533)	(164,397)	(108,893)	(69,973)	(26,428)	4,423	
<b>NET TRANSFERS</b>	<b>\$ (181,989)</b>	<b>\$ (126,533)</b>	<b>\$ (164,397)</b>	<b>\$ (108,893)</b>	<b>\$ (69,973)</b>	<b>\$ (26,428)</b>	<b>\$ 4,423</b>	
<b>NET INCREASE (DECREASE)</b>	<b>95,560</b>	<b>170,476</b>	<b>174,836</b>	<b>141,520</b>	<b>413,653</b>	<b>1,260,521</b>	<b>97,467</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 2,621,726</b>	<b>\$ 2,792,201</b>	<b>\$ 2,967,038</b>	<b>\$ 3,105,606</b>	<b>\$ 3,519,509</b>	<b>\$ 4,780,030</b>	<b>\$ 3,616,977</b>	



THE TEXAS A&M UNIVERSITY SYSTEM

Academics

FY 2021 EXECUTIVE BUDGET SUMMARY

(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 1,055,996	\$ 1,043,970	\$ 1,048,436	\$ 1,084,296
Academic Support	346,139	358,772	418,508	410,677
Student Services	179,340	176,230	193,429	190,266
Scholarships and Fellowships	117,928	126,115	132,981	94,548
Institutional Support	254,008	251,967	255,293	268,185
O&M of Plant	218,663	239,964	239,774	257,620
Public Service	46,347	47,528	47,120	38,970
Research	149,086	149,339	158,672	173,871
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 2,367,506</b>	<b>\$ 2,393,885</b>	<b>\$ 2,494,212</b>	<b>\$ 2,518,433</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 383,929	\$ 416,188	\$ 427,639	\$ 418,644
<b>Auxiliary Subtotal:</b>	<b>\$ 383,929</b>	<b>\$ 416,188</b>	<b>\$ 427,639</b>	<b>\$ 418,644</b>
<b>Restricted:</b>				
Instruction	\$ 79,081	\$ 82,201	\$ 91,328	\$ 77,195
Academic Support	49,594	55,939	59,051	52,784
Student Services	11,798	14,549	14,760	22,186
Scholarships and Fellowships	101,707	108,120	112,148	206,287
Institutional Support	1,710	3,130	3,102	5,627
O&M of Plant	3,833	3,996	2,775	3,734
Public Service	19,041	18,366	17,695	14,500
Research	226,479	230,847	251,881	392,626
<b>Restricted Subtotal:</b>	<b>\$ 493,242</b>	<b>\$ 517,149</b>	<b>\$ 552,740</b>	<b>\$ 774,939</b>
<b>TOTAL:</b>				
Instruction	\$ 1,135,077	\$ 1,126,171	\$ 1,139,763	\$ 1,161,491
Academic Support	395,732	414,711	477,559	463,461
Student Services	191,137	190,779	208,189	212,452
Scholarships and Fellowships	219,634	234,236	245,130	300,835
Hospitals and Clinics	0	0	0	0
Institutional Support	255,718	255,097	258,395	273,812
O&M of Plant	222,496	243,959	242,549	261,353
Public Service	65,388	65,894	64,814	53,470
Auxiliary	383,929	416,188	427,639	418,644
Research	375,565	380,186	410,552	566,497
Debt Service	291,537	291,997	332,697	295,783
<b>TOTAL:</b>	<b>\$ 3,536,214</b>	<b>\$ 3,619,219</b>	<b>\$ 3,807,288</b>	<b>\$ 4,007,799</b>



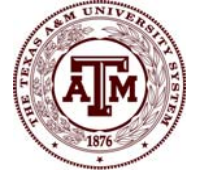
**THE TEXAS A&M UNIVERSITY SYSTEM**  
**AGENCIES**  
**FY 2021 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget	
<b>PERCENT OF FISCAL YEAR</b>							<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 409,291	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 511,440	\$ 511,440		
<i>Restatement: (prior year correction)</i>	0	0	0	0	0				
<b>REVENUES</b>									
State Appropriations	\$ 225,010	\$ 239,658	\$ 233,133	\$ 287,987	\$ 282,358	\$ 192,847	239,976	12%	
Federal Appropriations	27,282	27,523	26,982	28,495	27,764	3,630	28,449	1%	
Tuition and Fees	24,273	24,338	25,502	25,223	16,280	5,819	25,288	1%	
Contracts and Grants	329,710	331,675	353,425	364,700	390,333	109,299	1,626,359	80%	
Student Financial Assistance	0	0	0	0	0	0	0	0%	
Gifts	6,815	5,335	7,156	5,850	8,002	(1,620)	5,664	0%	
Sales and Services	69,592	73,835	70,132	77,211	75,511	17,159	67,187	3%	
Investment Income	13,122	29,502	18,821	10,950	34,915	1,719	12,052	1%	
Other Income	20,672	22,476	26,312	28,222	27,603	955	24,662	1%	
<b>TOTAL REVENUES</b>	<b>\$ 716,475</b>	<b>\$ 754,015</b>	<b>\$ 761,462</b>	<b>\$ 828,369</b>	<b>\$ 2,698,470</b>	<b>\$ 2,045,197</b>	<b>2,029,637</b>	<b>100%</b>	
<b>Percent of Budget</b>							<b>101%</b>		
<b>EXPENDITURES</b>									
Salaries - Faculty	\$ 72,370	\$ 73,626	\$ 69,033	\$ 67,791	\$ 76,716	\$ 15,485	73,161	4%	
Salaries - Non-Faculty	229,514	236,927	244,990	251,946	276,179	67,897	282,437	14%	
Wages	27,800	26,969	30,642	27,935	29,118	5,648	22,565	1%	
Benefits	97,111	103,406	104,850	105,554	114,075	24,987	112,665	6%	
<b>Personnel Costs</b>	<b>426,795</b>	<b>440,928</b>	<b>449,515</b>	<b>453,226</b>	<b>496,088</b>	<b>114,016</b>	<b>490,828</b>	<b>24%</b>	
Utilities	12,021	10,729	12,093	12,197	11,124	2,542	13,629	1%	
Scholarships	13,568	12,641	13,738	13,237	15,243	7,322	15,240	1%	
Equipment (Capitalized)	37,787	32,731	23,033	27,850	30,336	10,560	21,180	1%	
Operations and Maintenance (Net)	244,918	247,008	300,349	276,102	2,031,319	399,592	1,484,611	73%	
Debt Service	7,252	12,177	11,813	11,035	12,559	5,857	14,403	1%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 742,341</b>	<b>\$ 756,214</b>	<b>\$ 810,541</b>	<b>\$ 793,647</b>	<b>\$ 2,596,668</b>	<b>\$ 539,889</b>	<b>\$ 2,039,892</b>	<b>100%</b>	
<b>Percent of Budget</b>							<b>26%</b>		
<b>TRANSFERS</b>									
RFS Debt Service (To System Office)	\$ (7,244)	\$ (12,159)	\$ (11,802)	\$ (11,034)	\$ (12,557)	\$ (5,857)	(14,403)	-1%	
Other	(4,127)	(13,604)	14,486	4,249	24,416	7,903	12,619		
<b>NET TRANSFERS</b>	<b>\$ (4,127)</b>	<b>\$ (13,604)</b>	<b>\$ 14,486</b>	<b>\$ 4,249</b>	<b>\$ 24,416</b>	<b>\$ 7,903</b>	<b>\$ 12,619</b>		
<b>NET INCREASE (DECREASE)</b>	<b>(29,994)</b>	<b>(15,802)</b>	<b>(34,593)</b>	<b>38,971</b>	<b>137,104</b>	<b>1,513,274</b>	<b>2,363</b>		
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 379,297</b>	<b>\$ 363,495</b>	<b>\$ 328,901</b>	<b>\$ 367,792</b>	<b>\$ 511,440</b>	<b>\$ 2,024,713</b>	<b>\$ 513,803</b>		



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Agencies**  
**FY 2021 EXECUTIVE BUDGET SUMMARY**  
(In Thousands)



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 51,917	\$ 66,299	\$ 71,058	\$ 66,340
Institutional Support	25,569	13,072	13,234	11,504
O&M of Plant	1,609	1,429	1,503	1,463
Public Service	183,965	226,994	199,954	264,974
Research	222,131	222,305	223,993	226,699
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 485,191</b>	<b>\$ 530,099</b>	<b>\$ 509,741</b>	<b>\$ 570,980</b>
<b>Restricted:</b>				
Instruction	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228
Institutional Support	0	0	0	0
O&M of Plant	1	1	3	1
Public Service	40,281	39,059	35,345	1,759,661
Research	196,437	206,728	214,108	230,783
<b>Restricted Subtotal:</b>	<b>\$ 258,863</b>	<b>\$ 268,641</b>	<b>\$ 272,873</b>	<b>\$2,007,672</b>
<b>TOTAL:</b>				
Instruction	\$ 74,061	\$ 89,151	\$ 94,474	\$ 83,567
Institutional Support	25,569	13,072	13,234	11,504
O&M of Plant	1,610	1,430	1,506	1,464
Public Service	224,246	266,053	235,299	2,024,635
Auxiliary	0	0	0	0
Research	418,568	429,033	438,101	457,481
Debt Service	12,159	11,802	11,034	12,557
<b>TOTAL:</b>	<b>\$ 756,214</b>	<b>\$ 810,541</b>	<b>\$ 793,647</b>	<b>\$2,591,209</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 171,752	\$ 165,199	\$ 162,622	\$ 151,855	\$ 167,200	\$ 167,200	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 60,492	\$ 58,075	\$ 57,449	\$ 57,637	\$ 47,009	\$ 56,040	23%
Federal Appropriations	8,029	9,409	9,838	11,363	(6,176)	31,160	13%
Available University Fund	20,602	24,793	24,956	24,956	6,910	27,639	11%
Tuition and Fees (Net)	81,860	86,010	91,460	91,347	79,823	87,177	35%
Contracts and Grants	13,301	14,497	18,556	14,602	203	18,844	8%
Student Financial Assistance	37,381	39,820	43,916	51,486	7,692	40,560	16%
Gifts	2,224	1,796	2,284	4,294	51,514	3,523	1%
Sales and Services	25,153	25,140	27,004	21,394	5,101	25,068	10%
Investment Income	15,011	9,619	6,148	14,942	32	7,962	3%
Other Income	5,768	4,675	4,703	5,900	456	1,836	1%
Discounts	(47,595)	(45,872)	(53,506)	(48,278)	(12,687)	(50,747)	-20%
<b>TOTAL REVENUES</b>	<b>\$ 222,226</b>	<b>\$ 227,963</b>	<b>\$ 232,809</b>	<b>\$ 249,644</b>	<b>\$ 179,877</b>	<b>\$ 249,061</b>	
<b>Percent of Budget</b>					<b>72.2%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 31,572	\$ 33,679	\$ 37,340	\$ 40,826	\$ 11,476	\$ 44,111	18%
Salaries - Non-Faculty	43,955	45,556	46,784	49,254	11,934	55,034	22%
Wages	5,469	6,594	6,943	5,340	1,263	4,999	2%
Benefits	22,002	22,427	24,126	25,026	5,771	26,658	11%
<b>Personnel Costs</b>	<b>102,998</b>	<b>108,256</b>	<b>115,193</b>	<b>120,446</b>	<b>30,444</b>	<b>130,802</b>	<b>52%</b>
Utilities	5,547	6,120	5,430	5,027	161	6,309	3%
Scholarships	62,526	64,113	71,978	68,994	19,077	66,126	26%
Discounts	(47,595)	(45,872)	(53,506)	(48,278)	(12,687)	(50,747)	-20%
Equipment (Capitalized)	3,805	5,755	7,096	4,914	928	3,078	1%
Operations and Maintenance (Net)	65,908	68,764	82,677	82,500	20,032	81,682	33%
Debt Service	2	1	0	495	0	0	0%
RFS Debt Transfers	15,842	14,032	14,006	14,020	6,666	13,990	6%
Debt Service	15,844	14,033	14,006	14,515	6,666	13,990	6%
<b>TOTAL EXPENDITURES</b>	<b>\$ 209,034</b>	<b>\$ 221,170</b>	<b>\$ 242,875</b>	<b>\$ 248,118</b>	<b>\$ 64,621</b>	<b>\$ 251,239</b>	
<b>Percent of Budget</b>					<b>25.7%</b>		
<b>TRANSFERS</b>							
Other	(19,746)	(9,370)	(701)	13,820	27,147	241	
<b>NET TRANSFERS</b>	<b>\$ (19,746)</b>	<b>\$ (9,370)</b>	<b>\$ (701)</b>	<b>\$ 13,820</b>	<b>\$ 27,147</b>	<b>\$ 241</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(6,553)</b>	<b>(2,577)</b>	<b>(10,767)</b>	<b>15,345</b>	<b>142,402</b>	<b>(1,937)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 165,199</b>	<b>\$ 162,622</b>	<b>\$ 151,855</b>	<b>\$ 167,200</b>	<b>\$ 309,603</b>	<b>\$ 165,263</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Prairie View A&M University**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 44,965	\$ 45,408	\$ 48,941	\$ 50,281
Academic Support	16,670	15,337	18,330	15,977
Student Services	15,428	16,858	18,651	16,892
Scholarships and Fellowships	7,046	8,290	11,729	9,783
Institutional Support	17,646	20,507	20,756	21,498
O&M of Plant	20,067	19,224	23,607	25,854
Public Service	2,871	2,830	2,596	3,658
Research	6,713	9,660	10,501	10,879
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 131,406</b>	<b>\$ 138,113</b>	<b>\$ 155,113</b>	<b>\$ 154,822</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 31,332	\$ 33,603	\$ 35,445	\$ 32,867
<b>Auxiliary Subtotal:</b>	<b>\$ 31,332</b>	<b>\$ 33,603</b>	<b>\$ 35,445</b>	<b>\$ 32,867</b>
<b>Restricted:</b>				
Instruction	\$ 777	\$ 847	\$ 932	\$ 700
Academic Support	6,540	9,151	12,151	10,157
Student Services	1,853	2,260	1,377	7,849
Scholarships and Fellowships	7,435	9,711	9,084	15,048
Institutional Support	118	154	292	844
O&M of Plant	117	5	0	0
Public Service	5,647	5,841	6,142	3,533
Research	7,966	7,451	8,333	8,277
<b>Restricted Subtotal:</b>	<b>\$ 30,454</b>	<b>\$ 35,421</b>	<b>\$ 38,310</b>	<b>\$ 46,409</b>
<b>TOTAL:</b>				
Instruction	\$ 45,742	\$ 46,255	\$ 49,873	\$ 50,981
Academic Support	23,210	24,488	30,480	26,135
Student Services	17,281	19,118	20,028	24,740
Scholarships and Fellowships	14,481	18,001	20,813	24,831
Institutional Support	17,764	20,660	21,049	22,342
O&M of Plant	20,184	19,229	23,608	25,854
Public Service	8,518	8,671	8,739	7,191
Auxiliary	31,332	33,603	35,445	32,867
Research	14,679	17,112	18,834	19,156
Debt Service	15,842	14,032	14,006	14,020
<b>TOTAL:</b>	<b>\$ 209,034</b>	<b>\$ 221,170</b>	<b>\$ 242,875</b>	<b>\$ 248,118</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 64,133	\$ 73,683	\$ 85,003	\$ 90,691	\$ 115,169	\$ 115,169	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 55,269	\$ 66,315	\$ 56,654	\$ 55,489	\$ 54,430	\$ 53,498	24%
Federal Appropriations	0	0	0	2,992	2,466	533	0%
Tuition and Fees	92,129	92,506	97,665	103,619	99,980	106,455	49%
Contracts and Grants	8,387	8,353	8,069	8,353	10,785	8,198	4%
Student Financial Assistance	27,698	29,778	30,821	34,442	7,482	28,916	13%
Gifts	3,595	1,883	5,664	2,363	262	2,311	1%
Sales and Services	32,484	30,941	28,492	22,088	37,204	43,876	20%
Investment Income	8,953	6,903	5,490	16,676	833	2,460	1%
Other Income	863	653	677	8,506	123	405	0%
Discounts	(30,029)	(24,299)	(24,997)	(24,447)	(6,833)	(27,332)	-12%
<b>TOTAL REVENUES</b>	<b>\$ 199,348</b>	<b>\$ 213,034</b>	<b>\$ 208,536</b>	<b>\$ 230,082</b>	<b>\$ 206,732</b>	<b>\$ 219,320</b>	
<b>Percent of Budget</b>					<b>94.3%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 36,667	\$ 35,883	\$ 38,430	\$ 38,379	\$ 10,737	\$ 41,225	19%
Salaries - Non-Faculty	33,794	35,111	35,808	37,190	9,080	35,123	16%
Wages	4,840	5,408	5,697	5,300	792	5,201	2%
Benefits	22,298	22,936	23,259	24,167	4,909	24,644	11%
<b>Personnel Costs</b>	<b>97,599</b>	<b>99,338</b>	<b>103,193</b>	<b>105,037</b>	<b>25,518</b>	<b>106,193</b>	<b>48%</b>
Utilities	3,276	2,540	2,683	2,761	741	4,809	2%
Scholarships	48,587	41,939	42,505	44,309	16,957	42,526	19%
Discounts	(30,029)	(24,299)	(24,997)	(24,447)	(6,833)	(27,332)	-12%
Equipment (Capitalized)	3,140	1,796	1,621	1,271	298	2,365	1%
Operations and Maintenance (Net)	49,186	50,642	54,800	54,827	18,033	63,723	29%
Debt Service	18,195	16,786	18,621	18,767	14,552	27,260	12%
<b>TOTAL EXPENDITURES</b>	<b>\$ 189,954</b>	<b>\$ 188,742</b>	<b>\$ 198,426</b>	<b>\$ 202,525</b>	<b>\$ 69,266</b>	<b>\$ 219,545</b>	
<b>Percent of Budget</b>					<b>31.5%</b>		
<b>TRANSFERS</b>							
Other	155	(12,971)	(4,422)	(3,078)	(4,016)	225	
<b>NET TRANSFERS</b>	<b>\$ 155</b>	<b>\$ (12,971)</b>	<b>\$ (4,422)</b>	<b>\$ (3,078)</b>	<b>\$ (4,016)</b>	<b>\$ 225</b>	
<b>NET INCREASE (DECREASE)</b>	<b>9,549</b>	<b>11,320</b>	<b>5,688</b>	<b>24,478</b>	<b>133,450</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 73,683</b>	<b>\$ 85,003</b>	<b>\$ 90,691</b>	<b>\$ 115,169</b>	<b>\$ 248,619</b>	<b>\$ 115,169</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Tarleton State University**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 62,086	\$ 62,018	\$ 61,855	\$ 53,099
Academic Support	13,081	13,826	14,131	18,769
Student Services	10,843	10,928	11,298	11,358
Scholarships and Fellowships	5,460	5,577	5,020	433
Institutional Support	14,045	13,946	15,660	16,131
O&M of Plant	12,165	11,306	11,709	14,770
Public Service	1,724	1,885	2,076	1,148
Research	3,998	5,082	5,701	7,927
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 123,401</b>	<b>\$ 124,570</b>	<b>\$ 127,449</b>	<b>\$ 123,635</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 27,040	\$ 27,243	\$ 28,881	\$ 28,742
<b>Auxiliary Subtotal:</b>	<b>\$ 27,040</b>	<b>\$ 27,243</b>	<b>\$ 28,881</b>	<b>\$ 28,742</b>
<b>Restricted:</b>				
Instruction	\$ 858	\$ 914	\$ 895	\$ 826
Academic Support	385	393	3,635	287
Student Services	919	1,386	1,222	2,857
Scholarships and Fellowships	12,173	11,008	11,413	21,233
Institutional Support	8	5	2	228
O&M of Plant	185	56	0	62
Public Service	676	542	671	678
Research	6,114	5,842	5,638	5,211
<b>Restricted Subtotal:</b>	<b>\$ 21,317</b>	<b>\$ 20,144</b>	<b>\$ 23,475</b>	<b>\$ 31,381</b>
<b>TOTAL:</b>				
Instruction	\$ 62,944	\$ 62,932	\$ 62,750	\$ 53,924
Academic Support	13,466	14,219	17,766	19,055
Student Services	11,762	12,314	12,520	14,216
Scholarships and Fellowships	17,633	16,585	16,432	21,666
Institutional Support	14,053	13,951	15,662	16,359
O&M of Plant	12,349	11,362	11,709	14,832
Public Service	2,399	2,427	2,746	1,826
Auxiliary	27,040	27,243	28,881	28,742
Research	10,112	10,924	11,339	13,138
RFS Debt Service Transfers	18,195	16,786	18,621	18,767
<b>TOTAL:</b>	<b>\$ 189,954</b>	<b>\$ 188,742</b>	<b>\$ 198,426</b>	<b>\$ 202,525</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 67,813	\$ 73,088	\$ 79,998	\$ 88,838	\$ 106,092	\$ 106,092	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 41,830	\$ 37,375	\$ 37,463	\$ 37,154	\$ 35,692	\$ 36,084	29%
Federal Appropriations	0	0	0	1,771	497	3,556	3%
Higher Education Fund	6,710	6,710	6,710	6,710	7,462	7,462	6%
Tuition and Fees	49,363	53,137	58,163	63,090	34,163	52,868	42%
Contracts and Grants	11,379	9,159	5,711	4,876	4,467	4,578	4%
Student Financial Assistance	28,264	32,196	35,459	40,166	19,242	35,891	29%
Gifts	5,060	3,122	4,234	4,444	608	3,100	2%
Sales and Services	5,271	5,100	5,291	4,802	1,265	5,456	4%
Investment Income	7,112	5,364	4,067	11,658	533	4,993	4%
Other Income	1,079	754	1,576	720	42	299	0%
Discounts	(25,760)	(28,052)	(31,916)	(32,417)	(7,409)	(29,636)	-24%
<b>TOTAL REVENUES</b>	<b>\$ 130,309</b>	<b>\$ 124,865</b>	<b>\$ 126,758</b>	<b>\$ 142,973</b>	<b>\$ 96,564</b>	<b>\$ 124,652</b>	
Percent of Budget					<b>77.5%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 19,635	\$ 19,452	\$ 20,588	\$ 21,564	\$ 6,615	\$ 22,379	18%
Salaries - Non-Faculty	23,882	23,760	23,469	22,412	5,351	23,839	19%
Wages	4,492	4,094	3,941	4,288	876	3,621	3%
Benefits	12,919	12,833	12,798	12,905	2,952	13,862	11%
<b>Personnel Costs</b>	<b>60,928</b>	<b>60,140</b>	<b>60,797</b>	<b>61,168</b>	<b>15,793</b>	<b>63,700</b>	<b>51%</b>
Utilities	1,813	1,565	1,520	1,737	442	2,191	2%
Scholarships	36,615	41,829	46,860	50,014	25,601	43,332	35%
Discounts	(25,760)	(28,052)	(31,916)	(32,417)	(7,409)	(29,636)	-24%
Equipment (Capitalized)	1,517	1,055	1,173	3,313	597	8,110	6%
Operations and Maintenance (Net)	28,546	27,272	30,549	33,315	9,809	25,994	21%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	12,680	10,435	10,609	10,655	8,807	11,103	9%
Debt Service	12,680	10,435	10,609	10,655	8,807	11,103	9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 116,338</b>	<b>\$ 114,243</b>	<b>\$ 119,591</b>	<b>\$ 127,785</b>	<b>\$ 53,640</b>	<b>\$ 124,794</b>	
Percent of Budget					<b>43.0%</b>		
<b>TRANSFERS</b>							
Other	(8,696)	(3,711)	1,673	2,066	0	142	
<b>NET TRANSFERS</b>	<b>\$ (8,696)</b>	<b>\$ (3,711)</b>	<b>\$ 1,673</b>	<b>\$ 2,066</b>	<b>\$ 0</b>	<b>\$ 142</b>	
<b>NET INCREASE (DECREASE)</b>	<b>5,275</b>	<b>6,911</b>	<b>8,840</b>	<b>17,254</b>	<b>42,925</b>	<b>(0)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 73,088</b>	<b>\$ 79,998</b>	<b>\$ 88,838</b>	<b>\$ 106,092</b>	<b>\$ 149,017</b>	<b>\$ 106,092</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M International University**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 29,472	\$ 28,761	\$ 30,225	\$ 30,787
Academic Support	13,401	13,493	13,842	16,682
Student Services	6,895	6,049	6,113	6,918
Scholarships and Fellowships	2,120	2,720	3,357	2,331
Institutional Support	7,294	7,391	8,564	8,259
O&M of Plant	9,958	9,938	12,075	12,029
Public Service	2,197	1,970	1,884	1,572
Research	1,685	1,549	1,598	999
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 73,022</b>	<b>\$ 71,872</b>	<b>\$ 77,659</b>	<b>\$ 79,577</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 7,244	\$ 8,181	\$ 10,043	\$ 11,102
<b>Auxiliary Subtotal:</b>	<b>\$ 7,244</b>	<b>\$ 8,181</b>	<b>\$ 10,043</b>	<b>\$ 11,102</b>
<b>Restricted:</b>				
Instruction	\$ 2,109	\$ 1,796	\$ 1,432	\$ 1,621
Academic Support	7,799	5,824	3,367	2,756
Student Services	735	517	534	1,356
Scholarships and Fellowships	8,619	10,999	11,491	17,558
Institutional Support	17	69	20	65
O&M of Plant	2	17	3	294
Public Service	1,287	1,323	1,194	1,145
Research	2,825	3,209	3,240	1,655
<b>Restricted Subtotal:</b>	<b>\$ 23,392</b>	<b>\$ 23,755</b>	<b>\$ 21,280</b>	<b>\$ 26,451</b>
<b>TOTAL:</b>				
Instruction	\$ 31,581	\$ 30,557	\$ 31,657	\$ 32,408
Academic Support	21,200	19,317	17,209	19,438
Student Services	7,630	6,566	6,647	8,274
Scholarships and Fellowships	10,739	13,719	14,848	19,889
Institutional Support	7,311	7,461	8,583	8,324
O&M of Plant	9,960	9,956	12,078	12,324
Public Service	3,484	3,293	3,078	2,717
Auxiliary	7,244	8,181	10,043	11,102
Research	4,510	4,758	4,839	2,654
RFS Debt Service Transfers	12,680	10,435	10,609	10,655
<b>TOTAL:</b>	<b>\$ 116,338</b>	<b>\$ 114,243</b>	<b>\$ 119,591</b>	<b>\$ 127,785</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget	
<b>PERCENT OF FISCAL YEAR</b>	<b>25%</b>							
<b>BEGINNING CURRENT NET POSITION</b>	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,092,677	\$ 2,092,677		
<i>Restatement: (prior year correction)</i>			(2,702)					
<b>REVENUES</b>								
State Appropriations	\$ 376,313	\$ 378,032	\$ 381,353	\$ 415,860	\$ 357,530	\$ 399,680	19%	
Federal Appropriations	0	0	0	3,003	2,974	12,500	1%	
Available University Fund	114,464	140,028	135,705	116,505	30,509	122,038	6%	
Tuition and Fees	657,517	701,276	754,064	790,123	397,224	798,672	38%	
Contracts and Grants	200,849	210,570	236,617	231,045	93,122	252,529	12%	
Student Financial Assistance	85,085	87,707	94,115	114,409	18,595	89,856	4%	
Gifts	89,777	141,334	158,151	115,990	21,269	140,864	7%	
Sales and Services	336,833	374,422	382,054	359,329	97,266	345,913	16%	
Investment Income	151,237	106,154	63,602	240,227	17,889	66,073	3%	
Other Income	35,996	42,656	62,069	26,603	5,923	23,573	1%	
Discounts	(126,650)	(130,900)	(145,898)	(143,544)	(34,925)	(139,701)	-7%	
<b>TOTAL REVENUES</b>	<b>\$ 1,921,421</b>	<b>\$ 2,051,278</b>	<b>\$ 2,121,833</b>	<b>\$ 2,269,551</b>	<b>\$ 1,007,376</b>	<b>\$ 2,111,997</b>		
<b>Percent of Budget</b>	<b>47.7%</b>							
<b>EXPENDITURES</b>								
Salaries - Faculty	\$ 352,224	\$ 358,504	\$ 386,994	\$ 397,354	\$ 116,331	\$ 419,099	21%	
Salaries - Non-Faculty	343,813	345,667	366,237	384,290	93,287	390,517	19%	
Wages	105,972	104,076	103,158	99,545	20,147	90,225	4%	
Benefits	186,737	187,534	200,476	204,484	44,984	207,910	10%	
<b>Personnel Costs</b>	<b>988,747</b>	<b>995,780</b>	<b>1,056,865</b>	<b>1,085,674</b>	<b>274,748</b>	<b>1,107,751</b>	<b>55%</b>	
Utilities	56,528	82,450	81,505	61,390	17,219	69,258	3%	
Scholarships	227,714	241,876	261,617	271,699	151,137	237,677	12%	
Discounts	(126,650)	(130,900)	(145,898)	(143,544)	(34,925)	(139,701)	-7%	
Equipment (Capitalized)	42,251	50,372	64,504	60,359	10,115	31,650	2%	
Operations and Maintenance (Net)	451,721	462,810	470,174	507,848	87,815	582,212	29%	
Debt Service	30	29	29	12	993	0	0%	
RFS Debt Transfers	129,107	140,085	170,233	132,816	11,526	135,125	7%	
Debt Service	129,137	140,115	170,262	132,828	12,520	135,125	7%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,769,447</b>	<b>\$ 1,842,502</b>	<b>\$ 1,959,028</b>	<b>\$ 1,976,253</b>	<b>\$ 518,629</b>	<b>\$ 2,023,971</b>		
<b>Percent of Budget</b>	<b>25.6%</b>							
<b>TRANSFERS</b>								
Other	(87,807)	(137,801)	(110,367)	(75,690)	(59,256)	(4,784)		
<b>NET TRANSFERS</b>	<b>\$ (87,807)</b>	<b>\$ (137,801)</b>	<b>\$ (110,367)</b>	<b>\$ (75,690)</b>	<b>\$ (59,256)</b>	<b>\$ (4,784)</b>		
<b>NET INCREASE (DECREASE)</b>	<b>64,167</b>	<b>70,975</b>	<b>52,437</b>	<b>217,608</b>	<b>429,491</b>	<b>83,241</b>		
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 1,754,358</b>	<b>\$ 1,825,333</b>	<b>\$ 1,875,068</b>	<b>\$ 2,092,677</b>	<b>\$ 2,522,168</b>	<b>\$ 2,175,918</b>		



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 542,660	\$ 527,682	\$ 521,397	\$ 554,223
Academic Support	187,039	199,024	241,743	228,037
Student Services	70,165	69,526	74,030	75,265
Scholarships and Fellowships	63,255	71,613	73,669	65,215
Institutional Support	119,575	115,977	117,464	127,701
O&M of Plant	86,805	97,692	96,169	108,086
Public Service	19,908	21,727	22,963	15,947
Research	75,843	84,301	88,829	102,068
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 1,165,250</b>	<b>\$ 1,187,543</b>	<b>\$ 1,236,265</b>	<b>\$ 1,276,541</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 212,832	\$ 239,910	\$ 244,524	\$ 238,806
<b>Auxiliary Subtotal:</b>	<b>\$ 212,832</b>	<b>\$ 239,910</b>	<b>\$ 244,524</b>	<b>\$ 238,806</b>
<b>Restricted:</b>				
Instruction	\$ 64,800	\$ 68,427	\$ 76,961	\$ 63,825
Academic Support	28,348	29,055	31,823	30,388
Student Services	4,218	5,509	5,006	4,050
Scholarships and Fellowships	32,190	34,161	37,377	71,714
Institutional Support	744	885	1,386	1,081
O&M of Plant	2,257	2,100	2,527	3,222
Public Service	5,387	4,741	4,241	3,728
Research	124,315	130,085	148,687	150,082
<b>Restricted Subtotal:</b>	<b>\$ 262,259</b>	<b>\$ 274,964</b>	<b>\$ 308,007</b>	<b>\$ 328,090</b>
<b>TOTAL:</b>				
Instruction	\$ 607,459	\$ 596,108	\$ 598,358	\$ 618,048
Academic Support	215,387	228,079	273,566	258,425
Student Services	74,383	75,036	79,036	79,315
Scholarships and Fellowships	95,445	105,775	111,045	136,929
Institutional Support	120,319	116,862	118,850	128,782
O&M of Plant	89,063	99,792	98,696	111,307
Public Service	25,295	26,468	27,204	19,675
Auxiliary	212,832	239,910	244,524	238,806
Research	200,157	214,387	237,516	252,150
RFS Debt Service Transfers	129,107	140,085	170,233	132,816
<b>TOTAL:</b>	<b>\$ 1,769,447</b>	<b>\$ 1,842,502</b>	<b>\$ 1,959,028</b>	<b>\$ 1,976,253</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2021 Executive Budget Summary**  
 (In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 50,331	\$ 53,737	\$ 58,144	\$ 60,813	\$ 63,150	\$ 63,150	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 26,226	\$ 25,264	\$ 25,554	\$ 25,535	\$ 22,964	\$ 24,939	37%
Federal Appropriations	0	0	0	154	93	589	1%
Tuition and Fees	24,850	24,072	24,081	21,645	10,535	22,769	34%
Contracts and Grants	6,343	7,927	9,667	7,323	2,064	8,294	12%
Student Financial Assistance	2,869	2,637	2,762	3,110	453	2,660	4%
Gifts	1,687	911	1,035	426	273	1,000	1%
Sales and Services	12,236	11,540	10,958	6,671	3,238	8,529	13%
Investment Income	6,088	4,698	2,932	8,720	423	2,735	4%
Other Income	232	874	(60)	280	78	0	0%
Discounts	(4,020)	(3,775)	(3,823)	(3,605)	(954)	(3,815)	-6%
<b>TOTAL REVENUES</b>	<b>\$ 76,397</b>	<b>\$ 74,147</b>	<b>\$ 73,049</b>	<b>\$ 70,025</b>	<b>\$ 39,167</b>	<b>\$ 67,701</b>	
<b>Percent of Budget</b>					<b>57.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 11,360	\$ 12,002	\$ 12,527	\$ 12,484	\$ 3,363	\$ 11,907	18%
Salaries - Non-Faculty	11,064	10,839	11,644	11,848	2,781	10,697	16%
Wages	2,357	2,121	2,057	1,456	309	1,459	2%
Benefits	6,458	6,205	6,876	6,944	1,376	6,424	10%
<b>Personnel Costs</b>	<b>31,239</b>	<b>31,168</b>	<b>33,104</b>	<b>32,731</b>	<b>7,829</b>	<b>30,488</b>	<b>45%</b>
Utilities	1,623	1,632	1,742	1,541	418	1,862	3%
Scholarships	6,446	6,083	6,117	6,488	2,544	6,224	9%
Discounts	(4,020)	(3,775)	(3,823)	(3,605)	(954)	(3,815)	-6%
Equipment (Capitalized)	2,808	471	202	770	20	203	0%
Operations and Maintenance (Net)	22,336	25,748	24,049	21,473	5,141	21,859	32%
Debt Service	1	0	0	0	0	0	0%
RFS Debt Transfers	10,662	10,683	10,920	10,689	8,264	10,664	16%
Debt Service	10,663	10,683	10,920	10,689	8,264	10,664	16%
<b>TOTAL EXPENDITURES</b>	<b>\$ 71,095</b>	<b>\$ 72,010</b>	<b>\$ 72,310</b>	<b>\$ 70,087</b>	<b>\$ 23,263</b>	<b>\$ 67,485</b>	
<b>Percent of Budget</b>					<b>34.5%</b>		
<b>TRANSFERS</b>							
Other	(1,896)	2,270	1,931	2,399	1,423	75	
<b>NET TRANSFERS</b>	<b>\$ (1,896)</b>	<b>\$ 2,270</b>	<b>\$ 1,931</b>	<b>\$ 2,399</b>	<b>\$ 1,423</b>	<b>\$ 75</b>	
<b>NET INCREASE (DECREASE)</b>	<b>3,406</b>	<b>4,407</b>	<b>2,669</b>	<b>2,336</b>	<b>17,327</b>	<b>291</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 53,737</b>	<b>\$ 58,144</b>	<b>\$ 60,813</b>	<b>\$ 63,150</b>	<b>\$ 80,477</b>	<b>\$ 63,441</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University at Galveston**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 18,240	\$ 19,803	\$ 18,594	\$ 18,744
Academic Support	5,163	5,189	6,617	5,825
Student Services	4,148	3,508	3,670	3,726
Scholarships and Fellowships	2,615	2,379	2,323	1,016
Institutional Support	8,940	7,784	7,043	6,683
O&M of Plant	5,660	5,917	5,346	6,200
Public Service	1,399	1,459	1,593	734
Research	2,775	2,774	2,996	3,068
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 48,942</b>	<b>\$ 48,815</b>	<b>\$ 48,182</b>	<b>\$ 45,996</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 4,921	\$ 4,816	\$ 4,775	\$ 4,724
<b>Auxiliary Subtotal:</b>	<b>\$ 4,921</b>	<b>\$ 4,816</b>	<b>\$ 4,775</b>	<b>\$ 4,724</b>
<b>Restricted:</b>				
Instruction	\$ 636	\$ 524	\$ 1,923	\$ 1,410
Academic Support	26	17	51	990
Student Services	43	13	50	20
Scholarships and Fellowships	838	739	789	1,927
Institutional Support	107	161	398	204
O&M of Plant	1	60	1	19
Public Service	107	49	0	0
Research	4,812	6,133	5,222	4,108
<b>Restricted Subtotal:</b>	<b>\$ 6,570</b>	<b>\$ 7,696</b>	<b>\$ 8,434</b>	<b>\$ 8,678</b>
<b>TOTAL:</b>				
Instruction	\$ 18,877	\$ 20,327	\$ 20,517	\$ 20,154
Academic Support	5,189	5,206	6,668	6,816
Student Services	4,191	3,522	3,720	3,746
Scholarships and Fellowships	3,453	3,118	3,113	2,943
Institutional Support	9,048	7,946	7,441	6,888
O&M of Plant	5,662	5,977	5,347	6,219
Public Service	1,506	1,508	1,593	734
Auxiliary	4,921	4,816	4,775	4,724
Research	7,587	8,907	8,218	7,176
RFS Debt Service Transfers	10,662	10,683	10,920	10,689
<b>TOTAL:</b>	<b>\$ 71,095</b>	<b>\$ 72,010</b>	<b>\$ 72,310</b>	<b>\$ 70,087</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University Health Science Center**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 162,316	\$ 195,361	\$ 224,034	\$ 294,232	\$ 362,606	\$ 362,606	
<i>Restatement: (prior year correction)</i>			(250)	250			
<b>REVENUES</b>							
State Appropriations	\$ 161,928	\$ 159,494	\$ 161,455	\$ 164,614	\$ 155,858	\$ 166,088	48%
Federal Appropriations	0	0	0	22	312	200	0%
Available University Fund	0	0	29,000	29,000	7,250	29,000	8%
Tuition and Fees	40,400	41,220	43,129	44,016	18,470	44,604	13%
Contracts and Grants	53,730	55,010	56,006	198,488	28,364	60,460	17%
Student Financial Assistance	539	847	1,068	1,784	20	1,070	0%
Gifts	4,890	4,478	5,404	5,038	3,276	4,016	1%
Sales and Services	61,902	42,971	41,348	37,821	8,039	35,228	10%
Investment Income	15,727	12,750	10,747	30,244	1,274	7,567	2%
Other Income	4,520	8,108	10,149	4,492	289	3,000	1%
Discounts	(2,519)	(3,077)	(2,927)	(3,365)	(727)	(2,906)	-1%
<b>TOTAL REVENUES</b>	<b>\$ 341,116</b>	<b>\$ 321,801</b>	<b>\$ 355,380</b>	<b>\$ 512,155</b>	<b>\$ 222,425</b>	<b>\$ 348,327</b>	
<b>Percent of Budget</b>					<b>63.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 61,199	\$ 63,265	\$ 70,037	\$ 72,307	\$ 19,144	\$ 74,817	22%
Salaries - Non-Faculty	72,002	68,147	70,316	73,053	18,031	71,810	21%
Wages	2,533	3,198	6,956	2,794	1,441	6,660	2%
Benefits	33,617	33,303	33,876	36,589	7,227	37,243	11%
<b>Personnel Costs</b>	<b>169,351</b>	<b>167,914</b>	<b>181,185</b>	<b>184,744</b>	<b>45,843</b>	<b>190,530</b>	<b>55%</b>
Utilities	5,665	8,699	7,749	7,068	762	9,987	3%
Scholarships	6,201	6,915	6,795	7,738	4,060	6,799	2%
Discounts	(2,519)	(3,077)	(2,927)	(3,365)	(727)	(2,906)	-1%
Equipment (Capitalized)	7,111	3,916	7,247	7,224	1,055	10,200	3%
Operations and Maintenance (Net)	109,679	97,749	95,138	236,100	28,862	111,957	32%
Debt Service	1	7	3	0	0	0	0%
RFS Debt Transfers	19,758	19,333	19,358	19,204	19,485	20,014	6%
Debt Service	19,759	19,341	19,361	19,204	19,485	20,014	6%
<b>TOTAL EXPENDITURES</b>	<b>\$ 315,247</b>	<b>\$ 301,456</b>	<b>\$ 314,549</b>	<b>\$ 458,713</b>	<b>\$ 99,341</b>	<b>\$ 346,581</b>	
<b>Percent of Budget</b>					<b>28.7%</b>		
<b>TRANSFERS</b>							
Other	7,176	8,328	29,617	14,683	14,967	13,235	
<b>NET TRANSFERS</b>	<b>\$ 7,176</b>	<b>\$ 8,328</b>	<b>\$ 29,617</b>	<b>\$ 14,683</b>	<b>\$ 14,967</b>	<b>\$ 13,235</b>	
<b>NET INCREASE (DECREASE)</b>	<b>33,045</b>	<b>28,673</b>	<b>70,448</b>	<b>68,125</b>	<b>138,051</b>	<b>14,980</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 195,361</b>	<b>\$ 224,034</b>	<b>\$ 294,232</b>	<b>\$ 362,606</b>	<b>\$ 500,657</b>	<b>\$ 377,587</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University Health Science Center**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 118,862	\$ 113,675	\$ 119,959	\$ 120,661
Academic Support	32,071	33,317	38,285	38,139
Student Services	4,417	5,369	4,350	3,512
Scholarships and Fellowships	2,005	1,638	1,911	1,848
Institutional Support	14,221	14,993	14,128	13,856
O&M of Plant	22,233	23,607	25,781	28,020
Public Service	8,602	9,315	8,381	9,174
Research	40,459	30,011	30,064	30,074
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 242,870</b>	<b>\$ 231,925</b>	<b>\$ 242,857</b>	<b>\$ 245,285</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 2,277	\$ 2,893	\$ 2,627	\$ 2,613
<b>Auxiliary Subtotal:</b>	<b>\$ 2,277</b>	<b>\$ 2,893</b>	<b>\$ 2,627</b>	<b>\$ 2,613</b>
<b>Restricted:</b>				
Instruction	\$ 2,907	\$ 2,394	\$ 2,395	\$ 2,391
Academic Support	520	368	736	759
Student Services	73	71	81	36
Scholarships and Fellowships	530	415	484	1,676
Institutional Support	64	90	49	32
O&M of Plant	3	2	(9)	(1)
Public Service	1,894	2,270	2,102	1,797
Research	44,351	41,696	43,869	184,920
<b>Restricted Subtotal:</b>	<b>\$ 50,342</b>	<b>\$ 47,306</b>	<b>\$ 49,706</b>	<b>\$ 191,611</b>
<b>TOTAL:</b>				
Instruction	\$ 121,769	\$ 116,069	\$ 122,353	\$ 123,051
Academic Support	32,591	33,685	39,020	38,899
Student Services	4,490	5,440	4,430	3,549
Scholarships and Fellowships	2,535	2,053	2,396	3,525
Institutional Support	14,285	15,083	14,176	13,888
O&M of Plant	22,236	23,609	25,771	28,019
Public Service	10,496	11,586	10,483	10,971
Auxiliary	2,277	2,893	2,627	2,613
Research	84,811	71,707	73,933	214,994
RFS Debt Service Transfers	19,758	19,333	19,358	19,204
<b>TOTAL:</b>	<b>\$ 315,247</b>	<b>\$ 301,456</b>	<b>\$ 314,549</b>	<b>\$ 458,713</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 17,310	\$ 18,687	\$ 19,649	\$ 23,905	\$29,188	\$ 29,188	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 19,444	\$ 18,121	\$ 18,595	\$ 19,351	\$17,229	\$ 18,430	50%
Federal Appropriations	0	6	6	224	(93)	481	1%
Tuition and Fees	14,783	13,064	14,554	14,759	11,014	14,624	39%
Contracts and Grants	716	609	569	698	505	283	1%
Student Financial Assistance	4,895	5,141	5,221	5,615	232	4,882	13%
Gifts	457	441	679	653	1	273	1%
Sales and Services	343	477	467	428	75	274	1%
Investment Income	1,209	968	734	2,456	113	464	1%
Other Income	125	35	105	94	8	25	0%
Discounts	(2,289)	(2,488)	(2,568)	(2,207)	(642)	(2,570)	-7%
<b>TOTAL REVENUES</b>	<b>\$ 39,683</b>	<b>\$ 36,374</b>	<b>\$ 38,362</b>	<b>\$ 42,069</b>	<b>\$28,440</b>	<b>\$ 37,166</b>	
<b>Percent of Budget</b>					<b>76.5%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 9,264	\$ 8,691	\$ 8,450	\$ 8,642	\$ 2,628	\$ 7,583	20%
Salaries - Non-Faculty	7,754	7,674	8,157	8,339	2,110	8,427	22%
Wages	559	849	813	968	156	428	1%
Benefits	4,196	4,201	4,257	4,363	989	4,425	11%
<b>Personnel Costs</b>	<b>21,773</b>	<b>21,415</b>	<b>21,677</b>	<b>22,312</b>	<b>5,883</b>	<b>20,864</b>	<b>54%</b>
Utilities	392	348	386	377	115	568	1%
Scholarships	6,728	6,947	6,841	6,425	1,576	6,278	16%
Discounts	(2,289)	(2,488)	(2,568)	(2,207)	(642)	(2,570)	-7%
Equipment (Capitalized)	1,507	724	234	420	38	283	1%
Operations and Maintenance (Net)	7,661	6,602	5,060	7,104	1,995	8,545	22%
Debt Service	4,432	4,537	4,535	4,543	4,539	4,539	12%
<b>TOTAL EXPENDITURES</b>	<b>\$ 40,203</b>	<b>\$ 38,085</b>	<b>\$ 36,165</b>	<b>\$ 38,974</b>	<b>\$13,504</b>	<b>\$ 38,507</b>	
<b>Percent of Budget</b>					<b>35.1%</b>		
<b>TRANSFERS</b>							
Other	1,897	2,673	2,060	2,189	2,000	2,119	
<b>NET TRANSFERS</b>	<b>\$ 1,897</b>	<b>\$ 2,673</b>	<b>\$ 2,060</b>	<b>\$ 2,189</b>	<b>\$ 2,000</b>	<b>\$ 2,119</b>	
<b>NET INCREASE (DECREASE)</b>	<b>1,376</b>	<b>962</b>	<b>4,256</b>	<b>5,283</b>	<b>16,936</b>	<b>779</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 18,687</b>	<b>\$ 19,649</b>	<b>\$ 23,905</b>	<b>\$ 29,188</b>	<b>\$46,124</b>	<b>\$ 29,967</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Central Texas**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



**TEXAS A&M**  
**UNIVERSITY**  
**CENTRAL TEXAS**

EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 11,147	\$ 10,300	\$ 10,372	\$ 10,756
Academic Support	6,034	5,781	6,393	5,784
Student Services	4,868	5,065	5,018	5,024
Scholarships and Fellowships	2,102	2,146	2,177	966
Institutional Support	4,387	4,147	2,155	4,158
O&M of Plant	3,218	2,392	2,167	2,402
Public Service	6	2	22	2
Research	358	552	503	437
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 32,119</b>	<b>\$ 30,385</b>	<b>\$ 28,808</b>	<b>\$ 29,530</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 153	\$ 186	\$ 169	\$ 222
<b>Auxiliary Subtotal:</b>	<b>\$ 153</b>	<b>\$ 186</b>	<b>\$ 169</b>	<b>\$ 222</b>
<b>Restricted:</b>				
Instruction	\$ -	\$ -	\$ -	\$ -
Academic Support	0	10	4	2
Student Services	104	129	132	783
Scholarships and Fellowships	2,401	2,356	2,163	3,221
Institutional Support	4	0	43	145
O&M of Plant	0	0	0	0
Public Service	0	1	0	9
Research	990	483	312	520
<b>Restricted Subtotal:</b>	<b>\$ 3,499</b>	<b>\$ 2,977</b>	<b>\$ 2,653</b>	<b>\$ 4,679</b>
<b>TOTAL:</b>				
Instruction	\$ 11,147	\$ 10,300	\$ 10,372	\$ 10,756
Academic Support	6,034	5,791	6,397	5,785
Student Services	4,971	5,194	5,150	5,807
Scholarships and Fellowships	4,503	4,501	4,340	4,187
Institutional Support	4,391	4,147	2,198	4,303
O&M of Plant	3,218	2,392	2,167	2,402
Public Service	6	3	22	12
Auxiliary	153	186	169	222
Research	1,348	1,034	815	957
RFS Debt Service Transfers	4,432	4,537	4,535	4,543
<b>TOTAL:</b>	<b>\$ 40,203</b>	<b>\$ 38,085</b>	<b>\$ 36,165</b>	<b>\$ 38,974</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021				
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget			
<b>PERCENT OF FISCAL YEAR</b>									<b>25%</b>				
<b>BEGINNING CURRENT NET POSITION</b>	\$	113,801	\$	120,302	\$	127,144	\$	129,009	\$	146,698	\$	146,698	
<i>Restatement: (prior year correction)</i>													
<b>REVENUES</b>													
State Appropriations	\$	53,819	\$	52,614	\$	52,812	\$	52,044	\$	58,092	\$	51,627	27%
Federal Appropriations		0		0		0		1,245		1,176		600	0%
Higher Education Fund		10,786		10,786		10,786		10,786		0		11,124	6%
Tuition and Fees		88,253		86,606		83,542		89,422		48,496		94,711	49%
Contracts and Grants		4,707		3,414		4,051		4,164		2,439		4,333	2%
Student Financial Assistance		25,482		26,309		26,533		27,864		5,390		27,257	14%
Gifts		1,642		1,837		2,626		2,039		1		1,700	1%
Sales and Services		26,613		25,573		27,032		22,864		10,707		20,658	11%
Investment Income		12,060		8,288		7,293		20,032		716		3,177	2%
Other Income		1,946		1,570		1,763		3,820		765		365	0%
Discounts		(23,660)		(22,460)		(22,468)		(24,785)		(5,871)		(23,486)	-12%
<b>TOTAL REVENUES</b>	\$	<b>201,648</b>	\$	<b>194,538</b>	\$	<b>193,970</b>	\$	<b>209,495</b>	\$	<b>121,910</b>	\$	<b>192,066</b>	
<b>Percent of Budget</b>										<b>63.5%</b>			
<b>EXPENDITURES</b>													
Salaries - Faculty	\$	36,056	\$	36,200	\$	37,622	\$	39,515	\$	10,860	\$	38,223	20%
Salaries - Non-Faculty		30,377		30,018		30,753		31,656		7,716		30,939	16%
Wages		5,818		5,333		4,835		5,319		935		5,659	3%
Benefits		20,949		21,077		21,414		22,171		4,664		22,508	12%
<b>Personnel Costs</b>		<b>93,200</b>		<b>92,629</b>		<b>94,624</b>		<b>98,662</b>		<b>24,176</b>		<b>97,329</b>	<b>51%</b>
Utilities		4,055		3,396		2,961		2,882		483		5,146	3%
Scholarships		42,756		37,792		39,716		42,686		15,401		45,048	24%
Discounts		(23,660)		(22,460)		(22,468)		(24,785)		(5,871)		(23,486)	-12%
Equipment (Capitalized)		1,628		1,586		1,212		1,195		147		4,387	2%
Operations and Maintenance (Net)		53,260		53,089		51,564		49,295		12,632		49,535	26%
Debt Service		13,497		13,059		13,064		13,179		5,819		12,755	7%
<b>TOTAL EXPENDITURES</b>	\$	<b>184,737</b>	\$	<b>179,092</b>	\$	<b>180,674</b>	\$	<b>183,114</b>	\$	<b>52,787</b>	\$	<b>190,715</b>	
<b>Percent of Budget</b>										<b>27.7%</b>			
<b>TRANSFERS</b>													
Other		(10,410)		(8,604)		(11,430)		(8,693)		(4,693)		(2,191)	
<b>NET TRANSFERS</b>	\$	<b>(10,410)</b>	\$	<b>(8,604)</b>	\$	<b>(11,430)</b>	\$	<b>(8,693)</b>	\$	<b>(4,693)</b>	\$	<b>(2,191)</b>	
<b>NET INCREASE (DECREASE)</b>		<b>6,501</b>		<b>6,843</b>		<b>1,865</b>		<b>17,688</b>		<b>64,430</b>		<b>(840)</b>	
<b>ENDING CURRENT NET POSITION</b>	\$	<b>120,302</b>	\$	<b>127,145</b>	\$	<b>129,009</b>	\$	<b>146,698</b>	\$	<b>211,128</b>	\$	<b>145,858</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Commerce**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 60,293	\$ 61,064	\$ 56,781	\$ 60,275
Academic Support	11,449	11,439	15,248	14,469
Student Services	12,628	10,573	12,769	11,906
Scholarships and Fellowships	8,253	5,870	6,466	4,339
Institutional Support	14,658	14,845	14,741	14,249
O&M of Plant	14,076	14,969	13,793	12,723
Public Service	2,670	2,025	2,022	1,181
Research	1,874	1,488	1,582	1,920
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 125,901</b>	<b>\$ 122,274</b>	<b>\$ 123,401</b>	<b>\$ 121,061</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 31,111	\$ 31,365	\$ 30,836	\$ 31,400
<b>Auxiliary Subtotal:</b>	<b>\$ 31,111</b>	<b>\$ 31,365</b>	<b>\$ 30,836</b>	<b>\$ 31,400</b>
<b>Restricted:</b>				
Instruction	\$ 642	\$ 377	\$ 332	\$ 297
Academic Support	148	243	277	457
Student Services	1,273	1,453	1,825	1,791
Scholarships and Fellowships	9,297	8,121	9,063	13,060
Institutional Support	279	265	196	132
O&M of Plant	0	9	3	15
Public Service	595	512	496	434
Research	1,991	1,415	1,180	1,510
<b>Restricted Subtotal:</b>	<b>\$ 14,227</b>	<b>\$ 12,394</b>	<b>\$ 13,373</b>	<b>\$ 17,695</b>
<b>TOTAL:</b>				
Instruction	\$ 60,935	\$ 61,440	\$ 57,113	\$ 60,571
Academic Support	11,598	11,682	15,526	14,927
Student Services	13,901	12,027	14,593	13,697
Scholarships and Fellowships	17,550	13,991	15,529	17,399
Institutional Support	14,938	15,110	14,937	14,380
O&M of Plant	14,077	14,978	13,796	12,738
Public Service	3,265	2,537	2,518	1,615
Auxiliary	31,111	31,365	30,836	31,400
Research	3,864	2,904	2,762	3,430
RFS Debt Service Transfers	13,497	13,059	13,064	12,958
<b>TOTAL:</b>	<b>\$ 184,737</b>	<b>\$ 179,092</b>	<b>\$ 180,674</b>	<b>\$ 183,114</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 77,979	\$ 104,373	\$ 128,581	\$ 127,789	\$ 131,077	\$ 131,077	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 61,733	\$ 58,179	\$ 58,232	\$ 61,419	\$ 53,855	\$ 59,814	25%
Federal Appropriations	0	0	0	639	2,625	5,000	2%
Higher Education Fund	11,136	11,136	11,136	11,136	11,479	11,479	5%
Tuition and Fees	97,337	101,771	103,674	103,573	78,376	107,022	45%
Contracts and Grants	26,323	28,681	27,543	27,303	7,304	30,500	13%
Student Financial Assistance	26,919	30,042	30,911	32,314	5,749	32,406	14%
Gifts	6,569	6,822	6,762	6,463	2,201	7,256	3%
Sales and Services	11,019	10,065	10,056	7,148	1,796	7,203	3%
Investment Income	9,785	7,897	6,073	16,711	808	3,814	2%
Other Income	1,280	1,137	1,429	1,390	2,431	942	0%
Discounts	(20,347)	(20,574)	(24,510)	(21,282)	(6,563)	(26,252)	-11%
<b>TOTAL REVENUES</b>	<b>\$ 231,755</b>	<b>\$ 235,157</b>	<b>\$ 231,305</b>	<b>\$ 246,813</b>	<b>\$ 160,062</b>	<b>\$ 239,182</b>	
<b>Percent of Budget</b>					<b>66.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 39,024	\$ 39,967	\$ 44,000	\$ 45,316	\$ 12,780	\$ 47,064	20%
Salaries - Non-Faculty	42,055	43,247	46,291	49,758	12,528	49,946	21%
Wages	7,895	8,020	7,576	6,110	1,212	6,480	3%
Benefits	23,797	24,519	25,502	26,976	6,480	28,492	12%
<b>Personnel Costs</b>	<b>112,770</b>	<b>115,753</b>	<b>123,369</b>	<b>128,160</b>	<b>33,001</b>	<b>131,982</b>	<b>55%</b>
Utilities	4,788	4,651	4,504	3,894	473	4,753	2%
Scholarships	39,804	41,848	45,726	44,939	16,264	46,214	19%
Discounts	(20,347)	(20,574)	(24,510)	(21,282)	(6,563)	(26,252)	-11%
Equipment (Capitalized)	4,665	4,208	5,299	5,601	2,199	6,889	3%
Operations and Maintenance (Net)	44,827	45,700	52,616	54,788	17,936	57,479	24%
Debt Service	0	63	92	50	84	0	0%
RFS Debt Transfers	18,070	17,095	17,395	18,067	13,674	17,660	7%
Debt Service	18,070	17,158	17,486	18,117	13,758	17,660	7%
<b>TOTAL EXPENDITURES</b>	<b>\$ 204,575</b>	<b>\$ 208,744</b>	<b>\$ 224,491</b>	<b>\$ 234,217</b>	<b>\$ 77,068</b>	<b>\$ 238,725</b>	
<b>Percent of Budget</b>					<b>32.3%</b>		
<b>TRANSFERS</b>							
Other	(786)	(2,205)	(7,605)	(9,310)	(242)	276	
<b>NET TRANSFERS</b>	<b>\$ (786)</b>	<b>\$ (2,205)</b>	<b>\$ (7,605)</b>	<b>\$ (9,310)</b>	<b>\$ (242)</b>	<b>\$ 276</b>	
<b>NET INCREASE (DECREASE)</b>	<b>26,393</b>	<b>24,208</b>	<b>(792)</b>	<b>3,287</b>	<b>82,753</b>	<b>733</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 104,373</b>	<b>\$ 128,581</b>	<b>\$ 127,789</b>	<b>\$ 131,077</b>	<b>\$ 213,829</b>	<b>\$ 131,810</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Corpus Christi**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 52,503	\$ 54,069	\$ 57,911	\$ 59,564
Academic Support	24,909	24,109	27,754	29,393
Student Services	9,483	9,266	13,208	12,805
Scholarships and Fellowships	9,257	9,736	9,876	1,776
Institutional Support	15,437	15,708	15,019	15,563
O&M of Plant	11,007	11,597	12,497	12,750
Public Service	2,468	2,280	2,448	2,740
Research	6,343	6,065	9,965	9,298
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 131,406</b>	<b>\$ 132,830</b>	<b>\$ 148,676</b>	<b>\$ 143,889</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 21,484	\$ 22,304	\$ 24,017	\$ 24,133
<b>Auxiliary Subtotal:</b>	<b>\$ 21,484</b>	<b>\$ 22,304</b>	<b>\$ 24,017</b>	<b>\$ 24,133</b>
<b>Restricted:</b>				
Instruction	\$ 4,057	\$ 3,990	\$ 4,248	\$ 3,686
Academic Support	2,183	1,638	1,558	1,269
Student Services	236	266	232	411
Scholarships and Fellowships	7,628	8,774	8,276	21,974
Institutional Support	235	293	474	592
O&M of Plant	439	816	194	111
Public Service	1,128	1,076	820	1,533
Research	17,710	19,663	18,602	18,552
<b>Restricted Subtotal:</b>	<b>\$ 33,616</b>	<b>\$ 36,515</b>	<b>\$ 34,403</b>	<b>\$ 48,127</b>
<b>TOTAL:</b>				
Instruction	\$ 56,560	\$ 58,058	\$ 62,158	\$ 63,250
Academic Support	27,091	25,747	29,311	30,662
Student Services	9,719	9,532	13,440	13,216
Scholarships and Fellowships	16,885	18,510	18,152	23,750
Institutional Support	15,672	16,001	15,493	16,156
O&M of Plant	11,446	12,413	12,691	12,861
Public Service	3,596	3,356	3,267	4,272
Auxiliary	21,484	22,304	24,017	24,133
Research	24,053	25,728	28,567	27,850
RFS Debt Service Transfers	18,070	17,095	17,395	18,067
<b>TOTAL:</b>	<b>\$ 204,575</b>	<b>\$ 208,744</b>	<b>\$ 224,491</b>	<b>\$ 234,217</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 84,564	\$ 88,486	\$ 88,886	\$ 94,690	\$ 104,158	\$ 104,158	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 51,504	\$ 48,283	\$ 48,123	\$ 48,311	\$ 40,812	\$ 45,721	27%
Federal Appropriations	0	0	0	1,699	734	2,216	1%
Higher Education Fund	8,966	8,966	8,966	8,966	8,858	8,858	5%
Tuition and Fees	66,835	60,018	61,329	57,520	26,310	57,647	34%
Contracts and Grants	13,432	12,987	13,825	14,945	6,076	14,357	8%
Student Financial Assistance	22,467	23,883	23,612	25,170	4,529	27,479	16%
Gifts	5,489	7,186	6,525	6,328	738	6,760	4%
Sales and Services	23,001	21,473	21,846	17,267	6,292	19,615	11%
Investment Income	8,145	5,697	4,340	12,233	592	4,368	3%
Other Income	695	773	1,104	1,835	206	722	0%
Discounts	(18,531)	(19,127)	(17,982)	(16,792)	(4,142)	(16,567)	-10%
<b>TOTAL REVENUES</b>	<b>\$ 182,003</b>	<b>\$ 170,138</b>	<b>\$ 171,687</b>	<b>\$ 177,482</b>	<b>\$ 91,006</b>	<b>\$ 171,177</b>	
<b>Percent of Budget</b>					<b>53.2%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 32,888	\$ 32,357	\$ 31,372	\$ 31,244	\$ 8,720	\$ 30,648	19%
Salaries - Non-Faculty	30,837	31,449	31,018	32,140	7,601	30,884	19%
Wages	6,244	5,471	5,651	4,312	821	5,004	3%
Benefits	19,942	19,793	19,327	19,511	4,642	19,294	12%
<b>Personnel Costs</b>	<b>89,910</b>	<b>89,071</b>	<b>87,368</b>	<b>87,206</b>	<b>21,785</b>	<b>85,831</b>	<b>52%</b>
Utilities	4,566	4,147	4,037	4,122	979	4,148	3%
Scholarships	33,500	33,484	30,693	31,145	10,570	33,598	20%
Discounts	(18,531)	(19,127)	(17,982)	(16,792)	(4,142)	(16,567)	-10%
Equipment (Capitalized)	1,363	1,994	1,221	1,973	212	1,755	1%
Operations and Maintenance (Net)	46,308	42,490	40,695	41,555	10,596	41,401	25%
Debt Service	0	0	0	0	0	0	\$ -
RFS Debt Transfers	13,558	13,677	14,060	14,211	9,559	13,901	8%
Debt Service	13,558	13,677	14,060	14,211	9,559	13,901	8%
<b>TOTAL EXPENDITURES</b>	<b>\$ 170,673</b>	<b>\$ 165,736</b>	<b>\$ 160,092</b>	<b>\$ 163,420</b>	<b>\$ 49,559</b>	<b>\$ 164,067</b>	
<b>Percent of Budget</b>					<b>30.2%</b>		
<b>TRANSFERS</b>							
Other	(7,407)	(4,002)	(5,791)	(4,595)	(296)	(4,111)	
<b>NET TRANSFERS</b>	<b>\$ (7,407)</b>	<b>\$ (4,002)</b>	<b>\$ (5,791)</b>	<b>\$ (4,595)</b>	<b>\$ (296)</b>	<b>\$ (4,111)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>3,922</b>	<b>400</b>	<b>5,804</b>	<b>9,468</b>	<b>41,151</b>	<b>2,998</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 88,486</b>	<b>\$ 88,886</b>	<b>\$ 94,690</b>	<b>\$ 104,158</b>	<b>\$ 145,309</b>	<b>\$ 107,156</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Kingsville**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 43,784	\$ 42,731	\$ 41,180	\$ 41,120
Academic Support	14,843	14,585	12,664	13,497
Student Services	14,160	13,112	12,543	11,118
Scholarships and Fellowships	5,999	5,176	4,710	1,672
Institutional Support	11,823	11,403	11,551	11,956
O&M of Plant	10,778	9,771	9,628	10,704
Public Service	815	863	564	440
Research	5,734	4,978	4,265	3,831
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 107,936</b>	<b>\$ 102,619</b>	<b>\$ 97,105</b>	<b>\$ 94,338</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 24,042	\$ 24,597	\$ 23,900	\$ 22,350
<b>Auxiliary Subtotal:</b>	<b>\$ 24,042</b>	<b>\$ 24,597</b>	<b>\$ 23,900</b>	<b>\$ 22,350</b>
<b>Restricted:</b>				
Instruction	\$ 1,761	\$ 2,336	\$ 1,642	\$ 1,913
Academic Support	496	439	763	788
Student Services	1,240	1,482	1,510	1,263
Scholarships and Fellowships	7,717	7,153	6,452	13,188
Institutional Support	82	163	100	102
O&M of Plant	95	60	0	0
Public Service	219	113	118	68
Research	13,529	13,098	14,441	15,199
<b>Restricted Subtotal:</b>	<b>\$ 25,138</b>	<b>\$ 24,843</b>	<b>\$ 25,026</b>	<b>\$ 32,522</b>
<b>TOTAL:</b>				
Instruction	\$ 45,545	\$ 45,067	\$ 42,822	\$ 43,033
Academic Support	15,338	15,024	13,428	14,285
Student Services	15,399	14,594	14,053	12,381
Scholarships and Fellowships	13,716	12,329	11,162	14,861
Institutional Support	11,905	11,566	11,651	12,058
O&M of Plant	10,873	9,830	9,628	10,704
Public Service	1,034	976	682	508
Auxiliary	24,042	24,597	23,900	22,350
Research	19,263	18,076	18,706	19,030
RFS Debt Service Transfers	13,558	13,677	14,060	14,211
<b>TOTAL:</b>	<b>\$ 170,673</b>	<b>\$ 165,736</b>	<b>\$ 160,092</b>	<b>\$ 163,420</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 31,116	\$ 36,197	45,618	\$ 44,283	\$ 50,180	\$ 50,180	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 33,967	\$ 32,418	\$ 32,686	\$ 36,516	\$ 34,666	\$ 35,335	39%
Federal Appropriations	0	0	0	2,227	1,443	350	0%
Tuition and Fees	32,012	39,058	40,315	42,312	31,788	41,410	46%
Contracts and Grants	424	514	478	750	217	288	0%
Student Financial Assistance	12,552	15,528	17,259	21,259	3,796	16,131	18%
Gifts	830	1,749	2,151	1,429	678	1,095	1%
Sales and Services	671	903	1,071	1,530	1,515	3,672	4%
Investment Income	2,412	2,211	2,128	5,476	286	1,349	2%
Other Income	88	133	234	247	49	233	0%
Discounts	(5,868)	(7,157)	(10,015)	(10,362)	(2,566)	(10,264)	-11%
<b>TOTAL REVENUES</b>	<b>\$ 77,088</b>	<b>\$ 85,358</b>	<b>\$ 86,307</b>	<b>\$ 101,385</b>	<b>\$ 71,872</b>	<b>\$ 89,599</b>	
<b>Percent of Budget</b>					<b>80.2%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 12,737	\$ 15,332	\$ 17,418	\$ 19,069	\$ 5,823	\$ 18,231	20%
Salaries - Non-Faculty	13,080	14,677	17,414	19,325	5,259	21,257	23%
Wages	1,803	2,113	2,790	2,701	630	2,432	3%
Benefits	6,675	7,479	8,836	10,035	2,464	9,897	11%
<b>Personnel Costs</b>	<b>34,295</b>	<b>39,600</b>	<b>46,459</b>	<b>51,130</b>	<b>14,175</b>	<b>51,818</b>	<b>56%</b>
Utilities	831	894	1,065	1,104	229	1,565	2%
Scholarships	14,638	17,000	20,757	21,055	6,624	18,547	20%
Discounts	(5,868)	(7,157)	(10,015)	(10,362)	(2,566)	(10,264)	-11%
Equipment (Capitalized)	2,239	185	1,543	132	4	185	0%
Operations and Maintenance (Net)	15,846	17,775	19,886	22,756	5,849	22,228	24%
RFS Debt Transfers	7,508	7,701	7,950	8,802	7,771	8,024	9%
Debt Service	7,512	7,701	7,950	8,802	7,771	8,024	9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 69,493</b>	<b>\$ 75,997</b>	<b>\$ 87,645</b>	<b>\$ 94,617</b>	<b>\$ 32,087</b>	<b>\$ 92,102</b>	
<b>Percent of Budget</b>					<b>34.8%</b>		
<b>TRANSFERS</b>							
Other	(2,514)	60	4	(870)	(94)	(5)	
<b>NET TRANSFERS</b>	<b>\$ (2,514)</b>	<b>\$ 60</b>	<b>\$ 4</b>	<b>\$ (870)</b>	<b>\$ (94)</b>	<b>\$ (5)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>5,081</b>	<b>9,420</b>	<b>(1,335)</b>	<b>5,897</b>	<b>39,691</b>	<b>(2,508)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 36,197</b>	<b>\$ 45,617</b>	<b>\$ 44,283</b>	<b>\$ 50,180</b>	<b>\$ 89,871</b>	<b>\$ 47,672</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - San Antonio**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 19,133	\$ 23,773	\$ 25,724	\$ 27,714
Academic Support	5,937	7,477	7,659	7,169
Student Services	11,982	11,327	15,663	17,607
Scholarships and Fellowships	3,737	4,040	4,812	1,164
Institutional Support	8,242	8,511	9,597	8,911
O&M of Plant	6,306	5,111	8,407	6,883
Public Service	453	342	257	358
Research	259	220	214	376
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 56,049</b>	<b>\$ 60,801</b>	<b>\$ 72,334</b>	<b>\$ 70,182</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 567	\$ 349	\$ 389	\$ 1,027
<b>Auxiliary Subtotal:</b>	<b>\$ 567</b>	<b>\$ 349</b>	<b>\$ 389</b>	<b>\$ 1,027</b>
<b>Restricted:</b>				
Instruction	\$ -	\$ 29	\$ 6	\$ 154
Academic Support	0	896	541	733
Student Services	29	147	73	2
Scholarships and Fellowships	5,033	5,918	6,155	11,769
Institutional Support	6	10	11	1,798
O&M of Plant	0	0	0	0
Public Service	115	20	87	0
Research	185	125	99	151
<b>Restricted Subtotal:</b>	<b>\$ 5,368</b>	<b>\$ 7,146</b>	<b>\$ 6,973</b>	<b>\$ 14,607</b>
<b>TOTAL:</b>				
Instruction	\$ 19,133	\$ 23,802	\$ 25,730	\$ 27,868
Academic Support	5,937	8,373	8,200	7,902
Student Services	12,011	11,474	15,736	17,609
Scholarships and Fellowships	8,770	9,959	10,967	12,933
Institutional Support	8,248	8,521	9,607	10,709
O&M of Plant	6,306	5,111	8,407	6,883
Public Service	568	362	344	358
Auxiliary	567	349	389	1,027
Research	444	345	314	527
RFS Debt Service Transfers	7,508	7,701	7,950	8,802
<b>TOTAL:</b>	<b>\$ 69,493</b>	<b>\$ 75,997</b>	<b>\$ 87,645</b>	<b>\$ 94,617</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,663	\$ 24,688	\$ 24,688	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 23,148	\$ 23,205	\$ 23,417	\$ 25,434	\$ 24,222	\$ 25,561	51%
Federal Appropriations	0	0	0	357	0	479	1%
Higher Education Fund	1,824	1,824	1,824	1,824	2,050	2,050	4%
Tuition and Fees	12,462	13,389	14,142	14,484	10,380	14,940	30%
Contracts and Grants	1,335	491	614	948	486	1,105	2%
Student Financial Assistance	3,734	5,366	5,779	6,364	1,217	6,074	12%
Gifts	833	562	333	238	69	1,099	2%
Sales and Services	1,782	1,993	2,159	2,779	1,503	1,611	3%
Investment Income	2,699	2,417	1,048	3,069	139	370	1%
Other Income	15	384	68	51	16	0	0%
Discounts	(2,883)	(3,399)	(3,536)	(3,607)	(847)	(3,389)	-7%
<b>TOTAL REVENUES</b>	<b>\$ 44,949</b>	<b>\$ 46,232</b>	<b>\$ 45,849</b>	<b>\$ 51,940</b>	<b>\$ 39,237</b>	<b>\$ 49,901</b>	
<b>Percent of Budget</b>					<b>78.6%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 7,250	\$ 7,470	\$ 8,191	\$ 8,302	\$ 2,549	\$ 8,975	18%
Salaries - Non-Faculty	7,676	8,158	8,602	9,131	2,172	9,365	19%
Wages	1,302	1,430	1,069	1,004	235	538	1%
Benefits	4,722	4,807	5,167	5,308	1,190	5,564	11%
<b>Personnel Costs</b>	<b>20,950</b>	<b>21,865</b>	<b>23,029</b>	<b>23,746</b>	<b>6,146</b>	<b>24,443</b>	<b>49%</b>
Utilities	486	549	693	659	171	1,017	2%
Scholarships	5,712	6,564	7,042	7,452	2,182	7,270	14%
Discounts	(2,883)	(3,399)	(3,536)	(3,607)	(847)	(3,389)	-7%
Equipment (Capitalized)	178	13,319	1,394	550	191	1,832	4%
Operations and Maintenance (Net)	8,235	7,992	8,848	9,181	2,845	10,438	21%
Debt Service	0	0	213	208	0	0	0%
RFS Debt Transfers	9,479	9,575	8,808	8,613	7,981	8,635	17%
Debt Service	9,479	9,575	9,021	8,821	7,981	8,635	17%
<b>TOTAL EXPENDITURES</b>	<b>\$ 42,157</b>	<b>\$ 56,466</b>	<b>\$ 46,491</b>	<b>\$ 46,801</b>	<b>\$ 18,669</b>	<b>\$ 50,247</b>	
<b>Percent of Budget</b>					<b>37.2%</b>		
<b>TRANSFERS</b>							
Other	3,547	191	376	(1,114)	(52)	75	
<b>NET TRANSFERS</b>	<b>\$ 3,547</b>	<b>\$ 191</b>	<b>\$ 376</b>	<b>\$ (1,114)</b>	<b>\$ (52)</b>	<b>\$ 75</b>	
<b>NET INCREASE (DECREASE)</b>	<b>6,338</b>	<b>(10,043)</b>	<b>(266)</b>	<b>4,025</b>	<b>20,516</b>	<b>(270)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 30,972</b>	<b>\$ 20,929</b>	<b>\$ 20,663</b>	<b>\$ 24,688</b>	<b>\$ 45,204</b>	<b>\$ 24,418</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M University - Texarkana**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 12,051	\$ 13,216	\$ 13,629	\$ 14,569
Academic Support	4,859	4,911	4,659	4,103
Student Services	3,507	3,706	3,574	3,746
Scholarships and Fellowships	1,084	1,259	1,432	968
Institutional Support	5,037	5,079	5,479	5,524
O&M of Plant	1,784	12,908	2,193	2,131
Public Service	4	0	0	0
Research	58	35	6	6
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 28,384</b>	<b>\$ 41,113</b>	<b>\$ 30,972</b>	<b>\$ 31,047</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 1,807	\$ 2,278	\$ 2,320	\$ 2,453
<b>Auxiliary Subtotal:</b>	<b>\$ 1,807</b>	<b>\$ 2,278</b>	<b>\$ 2,320</b>	<b>\$ 2,453</b>
<b>Restricted:</b>				
Instruction	\$ 69	\$ 27	\$ 99	\$ 11
Academic Support	331	345	403	395
Student Services	46	159	1,589	697
Scholarships and Fellowships	1,734	1,867	2,178	3,187
Institutional Support	29	1,021	106	387
O&M of Plant	0	20	0	0
Public Service	261	61	17	11
Research	18	-	-	-
<b>Restricted Subtotal:</b>	<b>\$ 2,487</b>	<b>\$ 3,501</b>	<b>\$ 4,391</b>	<b>\$ 4,688</b>
<b>TOTAL:</b>				
Instruction	\$ 12,120	\$ 13,243	\$ 13,728	\$ 14,581
Academic Support	5,189	5,256	5,063	4,498
Student Services	3,553	3,865	5,162	4,443
Scholarships and Fellowships	2,818	3,126	3,610	4,154
Institutional Support	5,067	6,100	5,585	5,911
O&M of Plant	1,784	12,928	2,193	2,131
Public Service	265	61	17	11
Auxiliary	1,807	2,278	2,320	2,453
Research	75	35	6	6
RFS Debt Service Transfers	9,479	9,575	8,808	8,613
<b>TOTAL:</b>	<b>\$ 42,157</b>	<b>\$ 56,466</b>	<b>\$ 46,491</b>	<b>\$ 46,801</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 65,784	\$ 77,760	\$ 101,097	\$ 103,769	\$ 126,626	\$ 126,626	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 39,249	\$ 41,449	\$ 41,721	\$ 43,404	\$ 39,594	\$ 41,062	24%
Federal Appropriations	15	15	15	1,689	1,209	1,873	1%
Higher Education Fund	7,164	7,164	7,164	7,164	7,446	7,446	4%
Tuition and Fees	68,521	71,426	73,711	76,715	59,818	78,670	45%
Contracts and Grants	4,970	4,987	4,877	4,887	7,119	8,191	5%
Student Financial Assistance	16,791	18,280	20,540	21,254	6,030	21,509	12%
Gifts	7,805	12,157	6,247	6,058	850	4,889	3%
Sales and Services	29,623	28,208	28,773	28,864	19,908	26,203	15%
Investment Income	7,412	6,722	3,372	15,122	692	1,498	1%
Other Income	786	5,973	3,046	699	236	446	0%
Discounts	(17,056)	(18,815)	(17,608)	(18,045)	(4,628)	(18,510)	-11%
<b>TOTAL REVENUES</b>	<b>\$ 165,281</b>	<b>\$ 177,567</b>	<b>\$ 171,859</b>	<b>\$ 187,810</b>	<b>\$ 138,275</b>	<b>\$ 173,276</b>	
<b>Percent of Budget</b>					<b>79.8%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 29,276	\$ 31,029	\$ 31,479	\$ 32,291	\$ 9,788	\$ 30,440	18%
Salaries - Non-Faculty	24,888	25,124	25,722	27,097	6,651	29,056	17%
Wages	2,226	1,918	1,873	1,544	452	4,420	3%
Benefits	16,811	17,728	18,569	18,483	4,669	18,600	11%
<b>Personnel Costs</b>	<b>73,200</b>	<b>75,798</b>	<b>77,643</b>	<b>79,415</b>	<b>21,560</b>	<b>82,516</b>	<b>48%</b>
Utilities	3,735	3,927	3,192	2,737	725	2,726	2%
Scholarships	29,817	32,269	31,695	31,883	8,449	30,055	17%
Discounts	(17,056)	(18,815)	(17,608)	(18,045)	(4,628)	(18,510)	-11%
Equipment (Capitalized)	1,687	1,683	1,779	1,907	490	7,114	4%
Operations and Maintenance (Net)	43,127	45,117	45,111	42,839	10,744	50,502	29%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	18,750	14,997	23,138	22,438	6,221	17,999	10%
Debt Service	18,750	14,997	23,138	22,438	6,221	17,999	10%
<b>TOTAL EXPENDITURES</b>	<b>\$ 153,261</b>	<b>\$ 154,975</b>	<b>\$ 164,950</b>	<b>\$ 163,175</b>	<b>\$ 43,561</b>	<b>\$ 172,402</b>	
<b>Percent of Budget</b>					<b>25.3%</b>		
<b>TRANSFERS</b>							
Other	(45)	746	(4,237)	(1,779)	(3,316)	(874)	
<b>NET TRANSFERS</b>	<b>\$ (45)</b>	<b>\$ 746</b>	<b>\$ (4,237)</b>	<b>\$ (1,779)</b>	<b>\$ (3,316)</b>	<b>\$ (874)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>11,975</b>	<b>23,337</b>	<b>2,672</b>	<b>22,857</b>	<b>91,397</b>	<b>0</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 77,760</b>	<b>\$ 101,097</b>	<b>\$ 103,769</b>	<b>\$ 126,626</b>	<b>\$ 218,023</b>	<b>\$ 126,626</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**West Texas A&M University**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 40,801	\$ 41,471	\$ 41,867	\$ 42,502
Academic Support	10,682	10,283	11,182	12,832
Student Services	10,817	10,942	12,542	10,389
Scholarships and Fellowships	4,995	5,671	5,499	3,038
Institutional Support	12,702	11,676	13,139	13,694
O&M of Plant	14,606	15,532	16,402	15,068
Public Service	3,230	2,829	2,315	2,016
Research	2,988	2,624	2,445	2,990
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 100,820</b>	<b>\$ 101,028</b>	<b>\$ 105,391</b>	<b>\$ 102,529</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 19,118	\$ 18,463	\$ 19,713	\$ 18,206
<b>Auxiliary Subtotal:</b>	<b>\$ 19,118</b>	<b>\$ 18,463</b>	<b>\$ 19,713</b>	<b>\$ 18,206</b>
<b>Restricted:</b>				
Instruction	\$ 465	\$ 542	\$ 464	\$ 363
Academic Support	2,820	7,562	3,743	3,803
Student Services	1,028	1,157	1,130	1,072
Scholarships and Fellowships	6,111	6,900	7,224	10,731
Institutional Support	16	14	26	16
O&M of Plant	733	850	57	12
Public Service	1,726	1,817	1,807	1,564
Research	1,673	1,645	2,258	2,441
<b>Restricted Subtotal:</b>	<b>\$ 14,572</b>	<b>\$ 20,487</b>	<b>\$ 16,709</b>	<b>\$ 20,002</b>
<b>TOTAL:</b>				
Instruction	\$ 41,266	\$ 42,013	\$ 42,331	\$ 42,865
Academic Support	13,502	17,845	14,926	16,635
Student Services	11,846	12,099	13,672	11,461
Scholarships and Fellowships	11,106	12,571	12,723	13,769
Institutional Support	12,718	11,690	13,164	13,711
O&M of Plant	15,339	16,382	16,459	15,080
Public Service	4,955	4,646	4,121	3,580
Auxiliary	19,118	18,463	19,713	18,206
Research	4,661	4,269	4,703	5,430
RFS Debt Service Transfers	18,750	14,997	23,138	22,438
<b>TOTAL:</b>	<b>\$ 153,261</b>	<b>\$ 154,975</b>	<b>\$ 164,950</b>	<b>\$ 163,175</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>% of</u>	
					<u>YTD - Nov</u>	<u>Budget</u>	<u>Budget</u>
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 104,140	\$ 102,874	\$ 123,032	\$ 119,568	\$ 133,482	\$ 133,482	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 70,442	\$ 68,550	\$ 68,883	\$ 67,615	\$ 66,510	\$ 67,476	33%
Federal Appropriations	9,082	9,074	9,758	9,721	0	9,721	5%
Higher Education Fund	0	0	0	0	0	0	0%
Available University Fund	(181)	0	(131)	(133)	(131)	0	0%
Tuition and Fees (Gross)	0	0	0	0	0	0	0%
Contracts and Grants	87,682	89,088	92,874	96,963	28,334	92,016	46%
Gifts	873	1,674	1,322	1,275	264	1,962	1%
Sales and Services	27,539	27,033	27,041	24,574	6,841	25,360	13%
Investment Income	13,884	9,142	4,612	14,913	616	5,679	3%
Other Income	1,938	1,535	3,392	1,764	589	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 211,260</b>	<b>\$ 206,095</b>	<b>\$ 207,751</b>	<b>\$ 216,692</b>	<b>\$ 103,022</b>	<b>\$ 202,214</b>	
<b>Percent of Budget</b>					<b>50.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 23,423	\$ 22,760	\$ 22,320	\$ 24,388	\$ 5,096	\$ 23,445	12%
Salaries - Non-Faculty	61,790	60,620	60,817	62,765	14,338	61,944	31%
Wages	7,355	7,211	7,455	7,989	1,339	7,325	4%
Benefits	27,360	26,737	27,166	28,261	5,637	25,968	13%
<b>Personnel Costs</b>	<b>119,929</b>	<b>117,328</b>	<b>117,758</b>	<b>123,403</b>	<b>26,410</b>	<b>118,682</b>	<b>59%</b>
Utilities	4,098	5,270	4,720	4,209	1,342	5,417	3%
Scholarships	3,078	4,016	3,199	2,713	857	3,543	2%
Equipment (Capitalized)	9,302	10,606	10,576	9,223	1,508	4,497	2%
Operations and Maintenance (Net)	66,568	66,633	69,289	69,345	14,433	67,548	34%
Debt Service	17	12	2	1	0	0	0%
RFS Debt Transfers	1,367	1,313	1,427	1,804	311	1,727	1%
Debt Service	1,384	1,325	1,429	1,805	311	1,727	1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 204,359</b>	<b>\$ 205,178</b>	<b>\$ 206,970</b>	<b>\$ 210,699</b>	<b>\$ 44,860</b>	<b>\$ 201,415</b>	
<b>Percent of Budget</b>					<b>22.3%</b>		
<b>TRANSFERS</b>							
Other	(8,167)	19,240	(4,245)	7,921	(192)	22	
<b>NET TRANSFERS</b>	<b>\$ (8,167)</b>	<b>\$ 19,240</b>	<b>\$ (4,245)</b>	<b>\$ 7,921</b>	<b>\$ (192)</b>	<b>\$ 22</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(1,266)</b>	<b>20,157</b>	<b>(3,464)</b>	<b>13,914</b>	<b>57,971</b>	<b>822</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 102,874</b>	<b>\$ 123,032</b>	<b>\$ 119,568</b>	<b>\$ 133,482</b>	<b>\$ 191,452</b>	<b>\$ 134,304</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Research**  
**FY 2020 Executive Budget Summary**  
**(In Thousands)**



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Institutional Support	\$ 222	\$ 92	\$ 730	\$ (558)
Public Service	5,330	5,442	5,762	5,709
Research	124,336	124,395	119,533	124,117
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 129,888</b>	<b>\$ 129,930</b>	<b>\$ 126,025</b>	<b>\$ 129,269</b>
<b>Restricted:</b>				
Public Service	\$ 7.80	\$ -	\$ -	\$ -
Research	73,097	73,935	79,518	79,626
<b>Restricted Subtotal:</b>	<b>\$ 73,104</b>	<b>\$ 73,935</b>	<b>\$ 79,518</b>	<b>\$ 79,626</b>
<b>TOTAL:</b>				
<b>Institutional Support</b>	<b>\$ 222</b>	<b>\$ 92</b>	<b>\$ 730</b>	<b>\$ (558)</b>
<b>Public Service</b>	<b>5,338</b>	<b>5,442</b>	<b>5,762</b>	<b>5,709</b>
<b>Research</b>	<b>197,432</b>	<b>198,330</b>	<b>199,051</b>	<b>203,743</b>
<b>Debt Service</b>	<b>1,367</b>	<b>1,313</b>	<b>1,427</b>	<b>1,804</b>
<b>TOTAL:</b>	<b>\$ 204,359</b>	<b>\$ 205,178</b>	<b>\$ 206,970</b>	<b>\$ 210,699</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
 FY 2021 Executive Budget Summary  
 (In Thousands)



	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021				
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	YTD - Nov	Budget	% of Budget			
<b>PERCENT OF FISCAL YEAR</b>								<b>25%</b>					
<b>BEGINNING CURRENT NET POSITION</b>	\$	41,915	\$	43,089	\$	51,406	\$	53,323	\$	56,959			
<i>Restatement: (prior year correction)</i>													
<b>REVENUES</b>													
State Appropriations	\$	66,214	\$	67,654	\$	68,166	\$	70,062	\$	65,314	\$	66,041	52%
Federal Appropriations		18,441		17,908		18,737		18,043		3,630		18,728	15%
Contracts and Grants		32,665		33,486		33,403		32,319		9,377		32,501	25%
Gifts		1,985		2,091		2,093		1,569		704		1,497	1%
Sales and Services		8,379		10,017		9,154		7,444		2,666		8,568	7%
Investment Income		2,653		1,762		1,455		4,762		220		594	0%
Other Income		749		753		620		985		79		290	0%
<b>TOTAL REVENUES</b>	\$	<b>131,087</b>	\$	<b>133,671</b>	\$	<b>133,628</b>	\$	<b>135,184</b>	\$	<b>81,991</b>	\$	<b>128,217</b>	
<b>Percent of Budget</b>										<b>63.9%</b>			
<b>EXPENDITURES</b>													
Salaries - Faculty	\$	11,226	\$	9,987	\$	11,010	\$	11,187	\$	2,627	\$	9,719	7%
Salaries - Non-Faculty		57,687		57,219		58,596		60,609		15,084		63,208	46%
Wages		2,411		2,668		3,137		2,671		445		2,187	2%
Benefits		31,083		30,832		30,930		32,137		7,070		32,561	24%
<b>Personnel Costs</b>		<b>102,408</b>		<b>100,705</b>		<b>103,674</b>		<b>106,604</b>		<b>25,227</b>		<b>107,675</b>	<b>79%</b>
Utilities		1,018		974		1,011		958		97		1,031	1%
Scholarships		178		258		230		175		79		91	0%
Equipment (Capitalized)		1,454		1,448		1,553		1,475		1,034		1,990	1%
Operations and Maintenance (Net)		22,813		23,116		25,072		21,989		4,631		24,932	18%
RFS Debt Transfers		261		279		279		262		45		299	0%
Debt Service		261		279		279		262		45		299	0%
<b>TOTAL EXPENDITURES</b>	\$	<b>128,132</b>	\$	<b>126,781</b>	\$	<b>131,819</b>	\$	<b>131,464</b>	\$	<b>31,113</b>	\$	<b>136,018</b>	
<b>Percent of Budget</b>										<b>22.9%</b>			
<b>TRANSFERS</b>													
Other		(1,781)		1,427		109		(85)		1,554		4,135	
<b>NET TRANSFERS</b>	\$	<b>(1,781)</b>	\$	<b>1,427</b>	\$	<b>109</b>	\$	<b>(85)</b>	\$	<b>1,554</b>	\$	<b>4,135</b>	
<b>NET INCREASE (DECREASE)</b>		<b>1,173</b>		<b>8,317</b>		<b>1,917</b>		<b>3,636</b>		<b>52,431</b>		<b>(3,666)</b>	
<b>ENDING CURRENT NET POSITION</b>	\$	<b>43,089</b>	\$	<b>51,406</b>	\$	<b>53,323</b>	\$	<b>56,959</b>	\$	<b>109,391</b>	\$	<b>53,294</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M AgriLife Extension Service**  
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**(In Thousands)**



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Institutional Support	\$ 8,265	\$ 9,398	\$ 8,281	\$ 7,821
Public Service	85,597	84,719	89,614	91,902
Research	184	29	336	57
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 94,046</b>	<b>\$ 94,146</b>	<b>\$ 98,232</b>	<b>\$ 99,779</b>
<b>Restricted:</b>				
Public Service	\$ 32,902	\$ 31,816	\$ 32,267	\$ 30,967
Research	923	540	1,041	455
<b>Restricted Subtotal:</b>	<b>\$ 33,825</b>	<b>\$ 32,356</b>	<b>\$ 33,308</b>	<b>\$ 31,422</b>
<b>TOTAL:</b>				
<b>Institutional Support</b>	<b>\$ 8,265</b>	<b>\$ 9,398</b>	<b>\$ 8,281</b>	<b>\$ 7,821</b>
<b>Public Service</b>	<b>118,499</b>	<b>116,535</b>	<b>121,881</b>	<b>122,869</b>
<b>Research</b>	<b>1,107</b>	<b>569</b>	<b>1,378</b>	<b>512</b>
<b>RFS Debt Service Transfers</b>	<b>261</b>	<b>279</b>	<b>279</b>	<b>262</b>
<b>TOTAL:</b>	<b>\$ 128,132</b>	<b>\$ 126,781</b>	<b>\$ 131,819</b>	<b>\$ 131,464</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 100,319	\$ 95,477	\$ 39,503	\$ 72,472	\$ 44,225	\$ 44,225	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 46,372	\$ 41,161	\$ 94,690	\$ 40,288	\$ 34,089	\$ 37,158	52%
Contracts and Grants	12,269	9,546	9,202	16,133	1,727	8,173	11%
Gifts	12	23	8	18	1	0	0%
Sales and Services	5,809	3,597	2,942	1,716	180	1,878	3%
Investment Income	1,303	874	261	2,173	99	409	1%
Other Income	18,743	23,168	23,210	22,959	22	23,616	33%
<b>TOTAL REVENUES</b>	<b>\$ 84,508</b>	<b>\$ 78,369</b>	<b>\$ 130,313</b>	<b>\$ 83,286</b>	<b>\$ 36,118</b>	<b>\$ 71,234</b>	
<b>Percent of Budget</b>		<b>106.4%</b>			<b>50.7%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 45	\$ 30	\$ (1)	\$ 107	\$ 6	\$ -	0%
Salaries - Non-Faculty	21,798	22,047	22,313	21,974	5,071	23,969	34%
Wages	3,200	5,629	2,328	4,433	1,150	1,039	1%
Benefits	9,704	10,190	9,602	9,980	2,080	8,915	13%
<b>Personnel Costs</b>	<b>34,747</b>	<b>37,896</b>	<b>34,242</b>	<b>36,494</b>	<b>8,307</b>	<b>33,922</b>	<b>48%</b>
Utilities	295	335	347	318	69	330	0%
Equipment (Capitalized)	8,409	2,520	2,890	3,923	351	2,437	3%
Operations and Maintenance (Net)	45,342	91,925	60,055	71,205	5,615	34,513	48%
<b>TOTAL EXPENDITURES</b>	<b>\$ 88,793</b>	<b>\$ 132,676</b>	<b>\$ 97,534</b>	<b>\$ 111,940</b>	<b>\$ 14,342</b>	<b>\$ 71,203</b>	
<b>Percent of Budget</b>					<b>20.1%</b>		
<b>TRANSFERS</b>							
Other	(557)	(1,667)	191	407	271	83	
<b>NET TRANSFERS</b>	<b>\$ (557)</b>	<b>\$ (1,667)</b>	<b>\$ 191</b>	<b>\$ 407</b>	<b>\$ 271</b>	<b>\$ 83</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(4,842)</b>	<b>(55,974)</b>	<b>32,969</b>	<b>(28,247)</b>	<b>22,047</b>	<b>115</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 95,477</b>	<b>\$ 39,503</b>	<b>\$ 72,472</b>	<b>\$ 44,225</b>	<b>\$ 66,272</b>	<b>\$ 44,340</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Forest Service**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



<b>EXPENDITURES</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Fund Group - NACUBO Function</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Institutional Support	\$ 3,441	\$ 3,447	\$ 3,655	\$ 3,662
O&M of Plant	1,609	1,429	1,503	1,463
Public Service	75,768	119,872	86,865	101,299
Research	1,843	1,965	2,130	2,191
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 82,660</b>	<b>\$ 126,713</b>	<b>\$ 94,152</b>	<b>\$ 108,616</b>
<b>Restricted:</b>				
O&M of Plant	\$ 1	\$ 1	\$ 3	\$ 1
Public Service	5,630	5,696	3,071	3,089
Research	501	265	307	234
<b>Restricted Subtotal:</b>	<b>\$ 6,132</b>	<b>\$ 5,963</b>	<b>\$ 3,382</b>	<b>\$ 3,325</b>
<b>TOTAL:</b>				
Institutional Support	\$ 3,441	\$ 3,447	\$ 3,655	\$ 3,662
O&M of Plant	1,610	1,430	1,506	1,464
Public Service	81,398	125,568	89,936	104,388
Research	2,344	2,230	2,437	2,426
RFS Debt Service Transfers	-	-	-	-
<b>TOTAL:</b>	<b>\$ 88,793</b>	<b>\$ 132,676</b>	<b>\$ 97,534</b>	<b>\$ 111,940</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Laboratory**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 790	\$ 1,013	\$ 1,546	\$ 2,748	\$ 4,580	\$ 4,580	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 9,928	\$ 9,581	\$ 9,579	\$ 10,094	\$ 9,274	\$ 9,703	42%
Contracts and Grants	328	391	330	241	103	590	3%
Sales and Services	11,879	11,919	13,229	14,071	2,410	12,896	56%
Investment Income	23	38	75	38	0	25	0%
Other Income	5	0	6	44	0	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 22,163</b>	<b>\$ 21,929</b>	<b>\$ 23,218</b>	<b>\$ 24,488</b>	<b>\$ 11,787</b>	<b>\$ 23,214</b>	
<b>Percent of Budget</b>					<b>50.8%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 13	\$ 19	\$ 15	\$ 126	\$ -	\$ -	0%
Salaries - Non-Faculty	9,021	8,925	9,188	9,607	2,306	9,975	42%
Wages	259	168	220	131	31	176	1%
Benefits	3,057	3,077	3,146	3,326	819	3,441	15%
<b>Personnel Costs</b>	<b>12,350</b>	<b>12,189</b>	<b>12,569</b>	<b>13,190</b>	<b>3,155</b>	<b>13,591</b>	<b>58%</b>
Utilities	727	758	793	734	256	755	3%
Scholarships	4	3	3	2	0	0	0%
Equipment (Capitalized)	52	222	528	245	179	298	1%
Operations and Maintenance (Net)	5,807	5,432	5,499	6,221	2,654	5,937	25%
RFS Debt Transfers	3,000	2,926	2,924	2,928	2,926	2,926	12%
Debt Service	3,000	2,926	2,924	2,928	2,926	2,926	12%
<b>TOTAL EXPENDITURES</b>	<b>\$ 21,940</b>	<b>\$ 21,531</b>	<b>\$ 22,317</b>	<b>\$ 23,320</b>	<b>\$ 9,170</b>	<b>\$ 23,507</b>	
<b>Percent of Budget</b>					<b>39.0%</b>		
<b>TRANSFERS</b>							
Other	0	135	300	663	0	675	
<b>NET TRANSFERS</b>	<b>\$ 0</b>	<b>\$ 135</b>	<b>\$ 300</b>	<b>\$ 663</b>	<b>\$ -</b>	<b>\$ 675</b>	
<b>NET INCREASE (DECREASE)</b>	<b>223</b>	<b>534</b>	<b>1,202</b>	<b>1,832</b>	<b>2,617</b>	<b>382</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 1,013</b>	<b>\$ 1,546</b>	<b>\$ 2,748</b>	<b>\$ 4,580</b>	<b>\$ 7,197</b>	<b>\$ 4,962</b>	





**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Veterinary Medical Diagnostic Laboratory**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Institutional Support	\$ 1,377	\$ 1,360	\$ 1,348	\$ 1,578
Public Service	17,189	16,883	17,713	18,602
Research	76	12	27	2
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 18,642</b>	<b>\$ 18,256</b>	<b>\$ 19,088</b>	<b>\$ 20,181</b>
<b>Restricted:</b>				
Public Service	\$ -	\$ 0	\$ 8	\$ -
Research	298	348	297	210
<b>Restricted Subtotal:</b>	<b>\$ 298</b>	<b>\$ 348</b>	<b>\$ 304</b>	<b>\$ 210</b>
<b>TOTAL:</b>				
Institutional Support	\$ 1,377	\$ 1,360	\$ 1,348	\$ 1,578
Public Service	17,189	16,883	17,721	18,602
Research	374	360	324	212
RFS Debt Service Transfers	3,000	2,926	2,924	2,928
<b>TOTAL:</b>	<b>\$ 21,940</b>	<b>\$ 21,531</b>	<b>\$ 22,317</b>	<b>\$ 23,320</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2021 Executive Budget Summary**  
(In Thousands)



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 64,968	\$ 51,511	\$ 39,158	\$ 40,971	\$ 89,433	\$ 89,433	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 26,661	\$ 27,177	\$ 27,025	\$ 74,333	\$ 860	\$ 27,220	16%
Contracts and Grants	93,464	105,102	109,594	131,668	49,340	124,551	75%
Gifts	1,885	1,992	1,781	4,692	(2,589)	1,830	1%
Sales and Services	9,265	11,307	15,553	10,024	3,365	9,426	6%
Investment Income	6,681	3,717	1,674	4,026	512	3,537	2%
Other Income	361	604	451	626	53	300	0%
<b>TOTAL REVENUES</b>	<b>\$ 138,318</b>	<b>\$ 149,899</b>	<b>\$ 155,954</b>	<b>\$ 225,334</b>	<b>\$ 51,541</b>	<b>\$ 166,864</b>	
<b>Percent of Budget</b>					<b>30.9%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty (Equivalent)	\$ 19,431	\$ 18,343	\$ 16,063	\$ 19,649	\$ 3,015	\$ 22,964	13%
Salaries - Non-Faculty	41,023	47,323	51,077	53,007	13,854	47,857	28%
Wages	3,766	4,185	4,397	4,126	685	3,378	2%
Benefits	12,554	13,724	13,618	14,839	3,337	14,682	9%
<b>Personnel Costs</b>	<b>76,774</b>	<b>83,576</b>	<b>85,155</b>	<b>91,621</b>	<b>20,892</b>	<b>88,881</b>	<b>52%</b>
Utilities	2,603	2,892	3,243	3,095	437	3,262	2%
Scholarships	8,972	9,246	9,535	11,678	6,295	11,285	7%
Equipment (Capitalized)	6,751	5,006	9,078	7,001	4,309	9,472	6%
Operations and Maintenance (Net)	48,094	51,541	51,418	59,892	19,694	50,421	30%
Debt Service	5,058	4,800	5,014	5,569	2,449	7,497	4%
<b>TOTAL EXPENDITURES</b>	<b>\$ 148,252</b>	<b>\$ 157,060</b>	<b>\$ 163,443</b>	<b>\$ 178,856</b>	<b>\$ 54,075</b>	<b>\$ 170,819</b>	
<b>Percent of Budget</b>					<b>31.7%</b>		
<b>TRANSFERS</b>							
Other	(3,523)	(5,191)	9,301	1,983	5,068	2,965	
<b>NET TRANSFERS</b>	<b>\$ (3,523)</b>	<b>\$ (5,191)</b>	<b>\$ 9,301</b>	<b>\$ 1,983</b>	<b>\$ 5,068</b>	<b>\$ 2,965</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(13,457)</b>	<b>(12,352)</b>	<b>1,812</b>	<b>48,462</b>	<b>2,534</b>	<b>(990)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 51,511</b>	<b>\$ 39,158</b>	<b>\$ 40,971</b>	<b>\$ 89,433</b>	<b>\$ 91,967</b>	<b>\$ 88,443</b>	



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Experiment Station**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
<b>PERCENT OF FISCAL YEAR 2020</b>			
Institutional Support	\$ 195	\$ 238	\$ (5)
Research	66,603	67,896	73,773
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 66,798</b>	<b>\$ 68,134</b>	<b>\$ 73,767</b>
<b>Restricted:</b>			
Research	\$ 76,395	\$ 84,126	\$ 84,661
<b>Restricted Subtotal:</b>	<b>\$ 76,395</b>	<b>\$ 84,126</b>	<b>\$ 84,661</b>
<b>TOTAL:</b>			
Institutional Support	\$ 195	\$ 238	\$ (5.43)
Research	142,999	152,022	158,434
RFS Debt Service Transfers	5,058	4,800	5,014
<b>TOTAL:</b>	<b>\$ 148,252</b>	<b>\$ 157,060</b>	<b>\$ 163,443</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Transportation Institute**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals YTD - Nov</u>	<u>Budget</u>	<u>% of Budget</u>
<b>PERCENT OF FISCAL YEAR</b>					<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,333	\$ 18,349	\$ 18,349	
<i>Restatement: (prior year correction)</i>							
<b>REVENUES</b>							
State Appropriations	\$ 11,228	\$ 9,244	\$ 9,337	\$ 9,856	\$ 7,992	\$ 9,500	13%
Contracts and Grants	56,366	60,321	61,861	62,352	17,432	60,740	80%
Gifts	224	168	190	179	0	175	0%
Sales and Services	3,393	3,385	4,917	4,426	1,003	4,826	6%
Investment Income	1,062	616	383	916	39	554	1%
Other Income	557	135	414	513	143	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 72,680</b>	<b>\$ 73,853</b>	<b>\$ 77,088</b>	<b>\$ 78,205</b>	<b>\$ 26,532</b>	<b>\$ 75,796</b>	
<b>Percent of Budget</b>					<b>35.0%</b>		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 19,384	\$ 18,259	\$ 17,982	\$ 18,952	\$ 4,729	\$ 17,032	23%
Salaries - Non-Faculty	16,880	18,195	18,922	19,573	4,686	18,752	26%
Wages	1,816	1,815	1,737	1,770	357	1,409	2%
Benefits	9,540	9,612	9,782	10,237	2,296	8,815	12%
<b>Personnel Costs</b>	<b>47,621</b>	<b>47,880</b>	<b>48,422</b>	<b>50,532</b>	<b>12,068</b>	<b>46,008</b>	<b>63%</b>
Utilities	664	648	918	718	79	800	1%
Scholarships	391	214	204	377	24	320	0%
Equipment (Capitalized)	2,365	949	785	138	138	1,600	2%
Operations and Maintenance (Net)	23,554	25,991	24,946	24,539	5,689	23,283	32%
Debt Service	0	0	0	0	0	0	0%
RFS Debt Transfers	440	448	460	714	126	716	1%
Debt Service	440	448	460	714	126	716	1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 75,035</b>	<b>\$ 76,130</b>	<b>\$ 75,736</b>	<b>\$ 77,017</b>	<b>\$ 18,126</b>	<b>\$ 72,727</b>	
<b>Percent of Budget</b>					<b>24.9%</b>		
<b>TRANSFERS</b>							
Other	(88)	(17)	(42)	(171)	(73)	79	
<b>NET TRANSFERS</b>	<b>\$ (88)</b>	<b>\$ (17)</b>	<b>\$ (42)</b>	<b>\$ (171)</b>	<b>\$ (73)</b>	<b>\$ 79</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(2,443)</b>	<b>(2,294)</b>	<b>1,311</b>	<b>1,017</b>	<b>8,334</b>	<b>3,148</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 18,316</b>	<b>\$ 16,022</b>	<b>\$ 17,333</b>	<b>\$ 18,349</b>	<b>\$ 26,683</b>	<b>\$ 21,498</b>	

THE TEXAS A&M UNIVERSITY SYSTEM  
 Texas A&M Transportation Institute  
 FY 2021 Executive Budget Summary  
 (In Thousands)



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Institutional Support	\$ (1,538)	\$ (1,464)	\$ (1,200)	\$ (1,059)
Public Service	81	78	0	0
Research	29,089	28,008	28,193	28,312
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 27,632</b>	<b>\$ 26,621</b>	<b>\$ 26,993</b>	<b>\$ 27,253</b>
<b>Restricted:</b>				
Public Service	\$ 1,741	\$ 1,547	\$ -	\$ -
Research	45,223	47,514	48,283	49,051
<b>Restricted Subtotal:</b>	<b>\$ 46,963</b>	<b>\$ 49,061</b>	<b>\$ 48,283</b>	<b>\$ 49,051</b>
<b>TOTAL:</b>				
<b>Institutional Support</b>	<b>\$ (1,538)</b>	<b>\$ (1,464)</b>	<b>\$ (1,200)</b>	<b>\$ (1,059)</b>
<b>Public Service</b>	<b>1,821</b>	<b>1,625</b>	<b>0</b>	<b>0</b>
<b>Research</b>	<b>74,312</b>	<b>75,522</b>	<b>76,476</b>	<b>77,363</b>
<b>RFS Debt Service Transfers</b>	<b>440</b>	<b>448</b>	<b>460</b>	<b>714</b>
<b>TOTAL:</b>	<b>\$ 75,035</b>	<b>\$ 76,130</b>	<b>\$ 75,736</b>	<b>\$ 77,017</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021			
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget	
<b>PERCENT OF FISCAL YEAR</b>							<b>25%</b>	
<b>BEGINNING CURRENT NET POSITION</b>	\$ 46,406	\$ 51,216	\$ 58,154	\$ 61,378	\$ 66,497	\$ 66,497		
<i>Restatement: (prior year correction)</i>								
<b>REVENUES</b>								
State Appropriations	\$ 8,813	\$ 9,767	\$ 10,306	\$ 10,109	\$ 8,808	\$ 9,777	10%	
Higher Education Fund	0	0	0	0	0	0	0%	
Tuition and Fees	24,342	25,517	25,223	16,280	5,819	25,288	27%	
Contracts and Grants	48,901	55,491	57,436	50,651	2,985	54,583	57%	
Gifts	356	1,207	456	257	0	200	0%	
Sales and Services	7,571	2,873	4,376	4,302	693	4,177	4%	
Investment Income	3,895	2,673	2,491	6,774	232	1,254	1%	
Other Income	122	119	129	97	7	129	0%	
<b>TOTAL REVENUES</b>	<b>\$ 93,999</b>	<b>\$ 97,647</b>	<b>\$ 100,417</b>	<b>\$ 88,461</b>	<b>\$ 18,545</b>	<b>\$ 95,408</b>		
<b>Percent of Budget</b>							<b>19.4%</b>	
<b>EXPENDITURES</b>								
Salaries - Faculty	\$ 104	\$ (365)	\$ 402	\$ 337	\$ 11	\$ -	0%	
Salaries - Non-Faculty	28,728	30,661	31,033	28,447	6,818	29,861	32%	
Wages	8,161	8,967	8,660	6,229	1,240	7,052	8%	
Benefits	10,107	10,678	11,310	10,281	2,516	9,917	11%	
<b>Personnel Costs</b>	<b>47,100</b>	<b>49,940</b>	<b>51,406</b>	<b>45,295</b>	<b>10,585</b>	<b>46,829</b>	<b>50%</b>	
Utilities	1,324	1,216	1,163	1,067	133	1,400	1%	
Scholarships	17	2	68	297	67	0	0%	
Discounts	0	0	0	0	0	0	0%	
Equipment (Capitalized)	4,397	2,282	2,438	1,508	940	886	1%	
Operations and Maintenance (Net)	34,830	35,711	39,824	35,399	3,195	43,194	46%	
RFS Debt Transfers	2,034	2,035	929	1,281	0	1,238	1%	
Debt Service	2,034	2,035	929	1,281	0	1,238	1%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 89,702</b>	<b>\$ 91,186</b>	<b>\$ 95,828</b>	<b>\$ 84,848</b>	<b>\$ 14,920</b>	<b>\$ 93,548</b>		
<b>Percent of Budget</b>							<b>15.9%</b>	
<b>TRANSFERS</b>								
Other	513	558	(1,365)	1,506	0	599		
<b>NET TRANSFERS</b>	<b>\$ 513</b>	<b>\$ 558</b>	<b>\$ (1,365)</b>	<b>\$ 1,506</b>	<b>\$ -</b>	<b>\$ 599</b>		
<b>NET INCREASE (DECREASE)</b>	<b>4,810</b>	<b>7,018</b>	<b>3,224</b>	<b>5,119</b>	<b>3,625</b>	<b>2,460</b>		
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 51,216</b>	<b>\$ 58,234</b>	<b>\$ 61,378</b>	<b>\$ 66,497</b>	<b>\$ 70,122</b>	<b>\$ 68,956</b>		



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas A&M Engineering Extension Service**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



EXPENDITURES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
<b>Fund Group - NACUBO Function</b>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>
<b>PERCENT OF FISCAL YEAR 2020</b>				
Instruction	\$ 51,917	\$ 66,299	\$ 71,058	\$ 66,340
Institutional Support	13,607	0	425	0
<b>E&amp;G and Designated Subtotal:</b>	<u>\$ 65,524</u>	<u>\$ 66,299</u>	<u>\$ 71,483</u>	<u>\$ 66,340</u>
<b>Restricted:</b>				
Instruction	\$ 22,144	\$ 22,852	\$ 23,416	\$ 17,228
<b>Restricted Subtotal:</b>	<u>\$ 22,144</u>	<u>\$ 22,852</u>	<u>\$ 23,416</u>	<u>\$ 17,228</u>
 <b>TOTAL:</b>				
Instruction	\$ 74,061	\$ 89,151	\$ 94,474	\$ 83,567
Institutional Support	13,607	0	425	0
RFS Debt Service Transfers	2,034	2,035	929	1,281
<b>TOTAL:</b>	<u><u>\$ 89,702</u></u>	<u><u>\$ 91,187</u></u>	<u><u>\$ 95,828</u></u>	<u><u>\$ 84,848</u></u>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**Texas Division of Emergency Management**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



	FY 2020		FY 2021	
	Actuals	Actuals YTD - Nov	Budget	% of Budget
<b>PERCENT OF FISCAL YEAR</b>		<b>25%</b>		
<b>BEGINNING CURRENT NET POSITION</b>	\$ -	\$ 73,753	\$ 73,753	
<i>Restatement: (prior year correction)</i>				
<b>REVENUES</b>				
State Appropriations	\$ 34,433	\$ 4,193	\$ 13,100	1%
Contracts and Grants	1,214,728	1,716,364	1,253,205	99%
Other Income	572	35	327	0%
<b>TOTAL REVENUES</b>	<b>\$1,846,820</b>	<b>\$ 1,715,660</b>	<b>\$ 1,266,632</b>	
<b>Percent of Budget</b>		<b>135.5%</b>		
<b>EXPENDITURES</b>				
Salaries - Faculty	\$ 1,970	\$ -	\$ -	
Salaries - Non-Faculty	18,622	5,272	25,001	2%
Wages	1,755	377	0	
Benefits	4,649	1,126	7,945	1%
<b>Personnel Costs</b>	<b>26,995</b>	<b>6,775</b>	<b>32,946</b>	<b>3%</b>
Utilities	16	30	634	0%
Equipment (Capitalized)	4,111	2,894	0	0%
Operations and Maintenance (Net)	1,741,943	346,604	1,233,053	97%
<b>TOTAL EXPENDITURES</b>	<b>\$1,773,067</b>	<b>\$ 356,304</b>	<b>\$ 1,266,633</b>	
<b>Percent of Budget</b>		<b>28.1%</b>		
<b>TRANSFERS</b>				
Other			0	
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>NET INCREASE (DECREASE)</b>	<b>73,753</b>	<b>1,359,357</b>	<b>(0)</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 73,753</b>	<b>\$ 1,433,110</b>	<b>\$ 73,753</b>	





THE TEXAS A&M UNIVERSITY SYSTEM  
Texas Division of Emergency Management  
FY 2021 Executive Budget Summary



EXPENDITURES	<u>FY 2020</u>
Fund Group - NACUBO Function	<u>Actual</u>
<b>PERCENT OF FISCAL YEAR 2020</b>	
Public Service	\$ 47,461
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 47,461</b>
<b>Restricted:</b>	
Public Service	\$ 1,725,605
<b>Restricted Subtotal:</b>	<b>\$ 1,725,605</b>
<b>TOTAL:</b>	
Public Service	\$ 1,773,067
<b>RFS Debt Service Transfers</b>	
<b>TOTAL:</b>	<b>\$ 1,773,067</b>



**THE TEXAS A&M UNIVERSITY SYSTEM**  
**System Offices**  
**FY 2021 Executive Budget Summary**  
**(In Thousands)**



	FY 2017*	FY 2018*	FY 2019	FY 2020	FY 2021		% of Budget
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	
<b>PERCENT OF FISCAL YEAR</b>	<b>25%</b>						
<b>BEGINNING CURRENT NET POSITION</b>	\$ 972,721	\$ 970,035	\$ 278,974	\$ 360,518	\$ 709,601	\$ 709,601	
<i>Restatement: (prior year correction)</i>	0	(1,027,762)					
<b>REVENUES</b>							
State Appropriations	\$ 856	\$ 770	\$ 770	\$ 770	\$ 770	\$ 693	0%
Higher Education Fund	0	0	0	0	0	0	0%
Available University Fund	136,653	432,594	189,379	442,718	(69,562)	216,234	88%
Contracts and Grants	15,229	13,430	16,837	163,126	2,062	9,002	4%
Gifts	778	780	804	712	54	193	0%
Sales and Services	3,477	7,773	3,305	1,745	245	858	0%
Investment Income	32,369	58,755	81,544	48,661	7,568	18,100	7%
Other Income	26,010	14,795	855	1,485	529	0	0%
<b>TOTAL REVENUES</b>	<b>\$ 215,373</b>	<b>\$ 528,896</b>	<b>\$ 293,494</b>	<b>\$ 660,122</b>	<b>\$ (57,828)</b>	<b>\$ 245,079</b>	
Percent of Budget					-23.6%		
<b>EXPENDITURES</b>							
Salaries - Faculty	\$ 223	\$ 94	\$ 422	\$ 340	\$ -	\$ -	0%
Salaries - Non-Faculty	14,432	14,750	16,460	18,954	3,282	16,939	8%
Wages	102	627	368	598	221	86	0%
Benefits	4,101	4,056	4,418	4,880	668	4,881	2%
<b>Personnel Costs</b>	<b>18,859</b>	<b>19,527</b>	<b>21,668</b>	<b>24,773</b>	<b>4,172</b>	<b>21,907</b>	<b>10%</b>
Utilities	344	1,167	1,052	1,035	(930)	775	0%
Scholarships	4	2	1,902	4,113	661	693	0%
Equipment (Capitalized)	6,014	28,010	4,282	2,426	3,303	20	0%
Operations and Maintenance (Net)	34,308	19,952	41,151	184,018	28,867	15,571	7%
Debt Service	400,251	410,878	472,809	414,639	113,527	487,848	231%
RFS Debt Transfers	(303,697)	(303,799)	(343,731)	(308,341)	(130,721)	(316,072)	-150%
Debt Service	96,554	107,079	129,078	106,298	(17,194)	171,776	82%
<b>TOTAL EXPENDITURES</b>	<b>\$ 156,083</b>	<b>\$ 175,736</b>	<b>\$ 199,133</b>	<b>\$ 322,663</b>	<b>\$ 18,879</b>	<b>\$ 210,741</b>	
Percent of Budget					9.0%		
<b>TRANSFERS</b>							
Other	(61,975)	(16,459)	(12,817)	11,625	(322,023)	(12,368)	
<b>NET TRANSFERS</b>	<b>\$ (61,975)</b>	<b>\$ (16,459)</b>	<b>\$ (12,817)</b>	<b>\$ 11,625</b>	<b>#####</b>	<b>\$ (12,368)</b>	
<b>NET INCREASE (DECREASE)</b>	<b>(2,686)</b>	<b>336,702</b>	<b>81,543</b>	<b>349,084</b>	<b>(398,730)</b>	<b>21,970</b>	
<b>ENDING CURRENT NET POSITION</b>	<b>\$ 970,036</b>	<b>\$ 278,974</b>	<b>\$ 360,518</b>	<b>\$ 709,601</b>	<b>\$ 310,871</b>	<b>\$ 731,571</b>	

\* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.  
TAMUS OPEB amount for FY 2019 is \$462.5 million and TRS Pension is \$33.6 million.

THE TEXAS A&M UNIVERSITY SYSTEM  
System Offices  
FY 2020 Executive Budget Summary  
(In Thousands)



EXPENDITURES	FY 2017	FY 2018	FY 2019	FY 2020
Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals
<b>PERCENT OF FISCAL YEAR 2020</b>				
Scholarships and Fellowships	\$ 764	\$ 730	730	730
Institutional Support	44,120	51,042	58,865	63,890
O&M of Plant	0	0	0	0
Public Service	101	1,215	318	482
Research	2,806	3,993	(244)	0
<b>E&amp;G and Designated Subtotal:</b>	<b>\$ 47,789</b>	<b>\$ 56,980</b>	<b>\$ 59,669</b>	<b>\$ 65,102</b>
<b>Auxiliary:</b>				
Auxiliary	\$ 569	\$ 1,410	70	341
<b>Auxiliary Subtotal:</b>	<b>\$ 569</b>	<b>\$ 1,410</b>	<b>\$ 70</b>	<b>\$ 341</b>
<b>Restricted:</b>				
Scholarships and Fellowships	\$ 4	\$ 2	1	5
Hospitals and Clinics				
Institutional Support	1,009	592	576	244
O&M of Plant	0	0	1,842	0
Public Service	1,990	2,091	800	6,249
Research	8,168	7,582	7,097	144,424
<b>Restricted Subtotal:</b>	<b>\$ 11,171</b>	<b>\$ 10,268</b>	<b>\$ 10,316</b>	<b>\$ 150,921</b>
<b>TOTAL:</b>				
Scholarships and Fellowships	\$ 768	\$ 732	731	735
Institutional Support	45,128	51,634	59,440	64,134
O&M of Plant	0	0	1,842	0
Public Service	2,091	3,306	1,118	6,731
Auxiliary	569	1,410	70	341
Research	10,974	11,575	6,853	144,424
RFS Debt Service Transfers	96,554	107,079	129,078	106,298
<b>TOTAL:</b>	<b>\$ 156,084</b>	<b>\$ 175,736</b>	<b>\$199,133</b>	<b>\$ 322,663</b>