

THE TEXAS A&M UNIVERSITY SYSTEM

FY 2020 EXECUTIVE SUMMARY

FISCAL YEAR ENDING AUGUST 31, 2020

1ST QUARTER UPDATE WITH 2019 ACTUALS



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 3,831,038	\$ 3,977,407	\$ 4,128,577	\$ 3,577,176	\$ 3,840,460	\$ 4,358,474	
<i>Restatement: (prior year correction)</i>	33,534	0	(1,027,762)	(2,952)	0		
REVENUES							
State Appropriations	\$ 1,169,886	\$ 1,245,438	\$ 1,232,727	\$ 1,284,269	\$ 1,163,378	\$ 1,310,060	20%
Federal Appropriations	37,497	35,567	36,412	38,355	3,065	40,587	1%
Higher Education Fund	31,058	46,587	46,587	46,587	39,423	46,587	1%
Available University Fund	237,169	271,276	597,415	378,638	78,560	453,036	7%
Tuition and Fees	1,267,402	1,350,660	1,409,053	1,485,053	876,781	1,518,303	23%
Contracts and Grants	724,791	692,817	724,103	768,122	457,746	2,206,928	34%
Student Financial Assistance	275,051	294,675	317,535	337,996	62,396	301,410	5%
Gifts	178,716	136,971	192,213	208,747	2,193	180,120	3%
Sales and Services	629,301	647,593	659,605	674,050	261,263	614,170	9%
Investment Income	145,760	309,721	257,265	210,469	30,427	133,248	2%
Other Income	92,165	102,148	109,249	116,646	28,802	60,153	1%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(83,098)	(332,390)	-5%
TOTAL REVENUES	\$ 4,509,829	\$ 4,806,247	\$ 5,252,172	\$ 5,187,176	\$ 2,920,937	\$ 6,532,210	100%
Percent of Budget					45%		
EXPENDITURES							
Salaries - Faculty	\$ 709,493	\$ 753,002	\$ 762,996	\$ 812,662	\$ 233,952	\$ 861,194	14%
Salaries - Non-Faculty	892,026	936,810	949,848	991,597	255,273	1,058,801	17%
Wages	162,105	178,582	181,938	181,703	43,499	154,589	2%
Benefits	453,119	488,674	493,901	514,680	117,521	524,589	8%
Personnel Costs	2,216,743	2,357,068	2,388,683	2,500,643	650,246	2,599,173	41%
Utilities	104,958	104,384	134,191	130,728	25,668	126,821	2%
Scholarships	515,376	573,689	592,399	633,483	255,606	603,909	10%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(83,098)	(332,390)	-5%
Equipment (Capitalized)	153,027	117,568	142,496	129,565	35,989	102,862	2%
Operations and Maintenance (Net)	1,222,073	1,228,177	1,272,780	1,299,221	512,224	2,761,765	44%
Debt Service	324,481	400,306	410,990	473,147	74,243	473,917	7%
TOTAL EXPENDITURES	\$ 4,257,692	\$ 4,453,985	\$ 4,611,546	\$ 4,805,032	\$ 1,470,879	\$ 6,336,056	100%
Percent of Budget					23%		
TRANSFERS							
Other	(139,303)	(201,092)	(164,264)	(115,829)	(75,224)	(4,273)	
NET TRANSFERS	\$ (139,303)	\$ (201,092)	\$ (164,264)	\$ (115,829)	\$ (75,224)	\$ (4,273)	
NET INCREASE (DECREASE)	112,834	151,169	476,362	266,316	1,374,835	191,881	
ENDING CURRENT NET POSITION	\$ 3,977,407	\$ 4,128,577	\$ 4,611,546	\$ 3,840,460	\$ 5,215,295	\$ 4,550,356	

* Excludes estimated expense associated with Other Post-Employment Benefits ("OPEB") and TRS Pension.
TAMUS amount for OPEB in FY 2015 is \$124 million, FY 2016 is \$134 million, FY 2017 is \$167.6 million, FY 2018 is \$145.2 million, FY 2019 (\$462.5) million.
The cumulative impact of OPEB excluded in the Net Position is \$968 million.



THE TEXAS A&M UNIVERSITY SYSTEM
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 1,024,752	\$ 1,107,913	\$ 1,110,270	\$ 1,119,493	\$ 319,891	\$ 1,278,266	20%
Academic Support	352,158	346,139	358,772	418,508	90,334	386,567	6%
Student Services	168,990	179,340	176,230	193,429	43,460	194,726	3%
Scholarships and Fellowships	112,855	118,691	126,845	133,711	118,018	131,907	2%
Institutional Support	294,807	329,170	322,106	332,342	100,932	339,350	5%
O&M of Plant	208,202	220,272	241,393	241,276	42,104	242,528	4%
Public Service	230,221	230,412	275,736	247,392	57,461	297,494	5%
Research	376,607	374,023	375,636	382,421	88,062	336,335	5%
E&G and Designated Subtotal:	\$ 2,768,593	\$ 2,905,960	\$ 2,986,988	\$ 3,068,573	\$ 860,262	\$ 3,207,173	51%
Auxiliary:							
Auxiliary	\$ 378,793	\$ 384,498	\$ 417,598	\$ 427,710	\$ 130,670	\$ 418,300	7%
Auxiliary Subtotal:	\$ 378,793	\$ 384,498	\$ 417,598	\$ 427,710	\$ 130,670	\$ 418,300	7%
Restricted:							
Instruction	\$ 110,966	\$ 101,225	\$ 105,053	\$ 114,744	\$ 24,006	\$ 112,700	2%
Academic Support	51,870	49,594	55,964	59,064	10,038	148,739	2%
Student Services	9,184	11,798	14,549	14,760	3,494	16,718	0%
Scholarships and Fellowships	98,149	101,710	108,122	112,150	34,952	127,240	2%
Institutional Support	2,541	2,719	3,722	3,678	690	2,267	0%
O&M of Plant	5,124	3,833	3,997	4,621	1,022	2,569	0%
Public Service	53,886	61,313	59,517	53,840	234,567	1,433,176	23%
Research	454,178	431,084	445,157	473,085	96,952	393,256	6%
Restricted Subtotal:	\$ 785,897	\$ 763,276	\$ 796,057	\$ 835,928	\$ 405,718	\$ 2,236,666	35%
Debt Service	\$ 324,409	\$ 400,251	\$ 410,878	\$ 472,809	\$ 74,220	\$ 473,917	7%
TOTAL:							
Instruction	\$ 1,135,718	\$ 1,209,138	\$ 1,215,323	\$ 1,234,237	\$ 343,897	\$ 1,390,966	22%
Academic Support	404,028	395,732	414,736	477,572	100,372	535,306	8%
Student Services	178,174	191,137	190,779	208,189	46,954	211,444	3%
Scholarships and Fellowships	211,004	220,402	234,967	245,861	152,970	259,148	4%
Institutional Support	297,348	331,889	325,828	336,020	101,622	341,617	5%
O&M of Plant	213,327	224,106	245,390	245,897	43,125	245,098	4%
Public Service	284,107	291,725	335,253	301,232	292,028	1,730,670	27%
Auxiliary	378,793	384,498	417,598	427,710	130,670	418,300	7%
Research	830,785	805,106	820,794	855,506	185,015	729,591	12%
Debt Service	324,409	400,251	410,878	472,809	74,220	473,917	7%
TOTAL:	\$ 4,257,692	\$ 4,453,984	\$ 4,611,546	\$ 4,805,031	\$ 1,470,872	\$ 6,336,056	100%



THE TEXAS A&M UNIVERSITY SYSTEM
ACADEMICS
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 2,526,166	\$ 2,621,726	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 3,078,815	
<i>Restatement: (prior year correction)</i>	0	0	0	(2,952)			
REVENUES							
State Appropriations	\$ 944,021	\$ 1,004,924	\$ 998,824	\$ 995,512	\$ 911,915	\$ 1,046,959	26%
Federal Appropriations	10,215	8,044	9,431	9,859	120	13,080	0%
Higher Education Fund	31,058	46,587	46,587	46,587	39,423	46,587	1%
Available University Fund	142,939	134,951	164,821	189,605	52,051	160,661	4%
Tuition and Fees	1,243,128	1,326,322	1,383,551	1,459,831	868,384	1,489,742	37%
Contracts and Grants	370,816	345,894	357,199	386,584	140,555	408,837	10%
Student Financial Assistance	275,051	294,675	317,535	337,996	62,396	301,410	8%
Gifts	171,988	130,857	184,278	202,094	907	174,172	4%
Sales and Services	556,496	566,930	578,805	586,551	241,471	544,797	14%
Investment Income	113,294	247,850	179,689	117,975	21,092	106,747	3%
Other Income	48,994	53,395	67,726	86,863	7,685	34,496	1%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(83,098)	(332,390)	-8%
TOTAL REVENUES	\$ 3,629,035	\$ 3,833,223	\$ 3,958,452	\$ 4,057,701	\$ 2,262,901	\$ 3,995,098	100%
Percent of Budget						57%	
EXPENDITURES							
Salaries - Faculty	\$ 636,790	\$ 679,152	\$ 693,831	\$ 744,449	\$ 219,098	\$ 787,459	20%
Salaries - Non-Faculty	649,078	685,176	689,428	722,213	182,503	761,816	19%
Wages	134,091	151,510	150,625	153,360	36,319	131,438	3%
Benefits	352,224	381,122	384,843	404,483	91,361	407,729	10%
Personnel Costs	1,772,182	1,896,961	1,918,726	2,024,506	529,281	2,088,442	53%
Utilities	92,425	93,304	120,916	117,467	24,488	112,686	3%
Scholarships	501,804	561,044	578,659	618,344	248,950	590,830	15%
Discounts	(278,966)	(327,206)	(329,994)	(361,755)	(83,098)	(332,390)	-9%
Equipment (Capitalized)	96,529	73,898	87,064	94,525	25,812	76,279	2%
Operations and Maintenance (Net)	936,522	946,639	951,750	981,168	233,648	1,060,511	27%
Debt Service	230,990	291,575	292,098	333,034	164,733	310,521	8%
TOTAL EXPENDITURES	\$ 3,351,487	\$ 3,536,214	\$ 3,619,219	\$ 3,807,288	\$ 1,143,816	\$ 3,906,879	100%
Percent of Budget						29%	
TRANSFERS							
RFS Debt Service (To System Office)	\$ (230,926)	\$ (291,537)	\$ (291,997)	\$ (332,697)	\$ (164,710)	\$ (310,521)	
Other	(181,989)	(126,533)	(164,397)	(108,893)	59,083	7,597	
NET TRANSFERS	\$ (181,989)	\$ (126,533)	\$ (164,397)	\$ (108,893)	\$ 59,083	\$ 7,597	
NET INCREASE (DECREASE)	95,560	170,476	174,836	141,520	1,178,168	95,816	
ENDING CURRENT NET POSITION	\$ 2,621,726	\$ 2,792,201	\$ 2,967,038	\$ 3,105,606	\$ 4,283,774	\$ 3,174,631	



THE TEXAS A&M UNIVERSITY SYSTEM

Academics

FY 2020 EXECUTIVE BUDGET SUMMARY

(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 970,835	\$ 1,055,996	\$ 1,043,970	\$ 1,048,436	\$ 302,929	\$ 1,211,838	31%
Academic Support	352,158	346,139	358,772	418,508	90,285	386,567	10%
Student Services	168,990	179,340	176,230	193,429	43,460	194,726	5%
Scholarships and Fellowships	112,091	117,928	126,115	132,981	117,288	131,177	3%
Institutional Support	220,853	254,008	251,967	255,293	81,753	339,350	9%
O&M of Plant	205,707	218,663	239,964	239,774	41,776	241,112	6%
Public Service	47,790	46,347	47,528	47,120	9,750	44,995	1%
Research	149,733	149,086	149,339	158,672	33,969	120,369	3%
E&G and Designated Subtotal:	\$ 2,228,159	\$ 2,367,506	\$ 2,393,885	\$ 2,494,212	\$ 721,209	\$ 2,601,119	67%
Auxiliary:							
Auxiliary	\$ 378,177	\$ 383,929	\$ 416,188	\$ 427,639	\$ 130,812	\$ 418,300	11%
Auxiliary Subtotal:	\$ 378,177	\$ 383,929	\$ 416,188	\$ 427,639	\$ 130,812	\$ 418,300	11%
Restricted:							
Instruction	\$ 92,028	\$ 79,081	\$ 82,201	\$ 91,328	\$ 18,931	\$ 88,029	2%
Academic Support	51,870	49,594	55,939	59,051	10,035	148,739	4%
Student Services	9,184	11,798	14,549	14,760	3,494	16,718	0%
Scholarships and Fellowships	98,145	101,707	108,120	112,148	34,952	127,240	3%
Institutional Support	2,494	1,710	3,130	3,102	612	2,074	0%
O&M of Plant	5,122	3,833	3,996	2,775	1,028	2,569	0%
Public Service	18,437	19,041	18,366	17,695	3,448	15,879	0%
Research	236,945	226,479	230,847	251,881	54,585	175,690	4%
Restricted Subtotal:	\$ 514,225	\$ 493,242	\$ 517,149	\$ 552,740	\$ 127,085	\$ 576,939	15%
TOTAL:							
Instruction	\$ 1,062,863	\$ 1,135,077	\$ 1,126,171	\$ 1,139,763	\$ 321,860	\$ 1,299,867	33%
Academic Support	404,028	395,732	414,711	477,559	100,320	535,306	14%
Student Services	178,174	191,137	190,779	208,189	46,954	211,444	5%
Scholarships and Fellowships	210,236	219,634	234,236	245,130	152,240	258,418	7%
Hospitals and Clinics	0	0	0	0	0	0	0%
Institutional Support	223,347	255,718	255,097	258,395	82,365	272,408	7%
O&M of Plant	210,829	222,496	243,959	242,549	42,804	243,681	6%
Public Service	66,228	65,388	65,894	64,814	13,198	60,874	2%
Auxiliary	378,177	383,929	416,188	427,639	130,812	418,300	11%
Research	386,679	375,565	380,186	410,552	88,555	296,059	8%
Debt Service	230,926	291,537	291,997	332,697	164,710	310,521	8%
TOTAL:	\$ 3,351,487	\$ 3,536,214	\$ 3,619,219	\$ 3,807,288	\$ 1,143,816	\$ 3,906,879	100%



THE TEXAS A&M UNIVERSITY SYSTEM
AGENCIES
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 409,291	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 360,842	
<i>Restatement: (prior year correction)</i>	0	0	0	0			
REVENUES							
State Appropriations	\$ 225,010	\$ 239,658	\$ 233,133	\$ 287,987	\$ 250,693	\$ 262,331	12%
Federal Appropriations	27,282	27,523	26,982	28,495	2,945	27,507	1%
Exemptions	(4)	(3)	(15)	0	0	0	0%
Tuition and Fees	24,273	24,338	25,502	25,223	8,397	28,561	1%
Contracts and Grants	329,710	331,675	353,425	364,700	323,965	1,789,090	81%
Gifts	6,815	5,335	7,156	5,850	1,269	5,754	0%
Sales and Services	69,592	73,835	70,132	77,211	19,349	69,220	3%
Investment Income	13,122	29,502	18,821	10,950	2,123	13,461	1%
Other Income	20,672	22,476	26,312	28,222	4,350	25,656	1%
TOTAL REVENUES	\$ 716,475	\$ 754,015	\$ 761,462	\$ 828,369	\$ 612,905	\$ 2,221,579	100%
Percent of Budget					28%		
EXPENDITURES							
Salaries - Faculty	\$ 72,370	\$ 73,626	\$ 69,033	\$ 67,791	\$ 14,854	\$ 73,735	3%
Salaries - Non-Faculty	229,514	236,927	244,990	251,946	67,964	281,488	13%
Wages	27,800	26,969	30,642	27,935	6,668	23,065	1%
Benefits	97,111	103,406	104,850	105,554	24,986	112,217	5%
Personnel Costs	426,795	440,928	449,515	453,226	114,472	490,504	22%
Utilities	12,021	10,729	12,093	12,197	1,663	13,360	1%
Scholarships	13,568	12,641	13,738	13,237	6,386	12,349	1%
Equipment (Capitalized)	37,787	32,731	23,033	27,850	5,847	26,564	1%
Operations and Maintenance (Net)	244,918	247,008	300,349	276,102	280,629	1,666,932	75%
Debt Service	7,252	12,177	11,813	11,035	9,115	14,612	1%
TOTAL EXPENDITURES	\$ 742,341	\$ 756,214	\$ 810,541	\$ 793,647	\$ 418,112	\$ 2,224,321	100%
Percent of Budget					19%		
TRANSFERS							
RFS Debt Service (To System Office)	\$ (7,244)	\$ (12,159)	\$ (11,802)	\$ (11,034)	\$ (9,115)	\$ (14,612)	
Other	(4,127)	(13,604)	14,486	4,249	4,153	5,259	
NET TRANSFERS	\$ (4,127)	\$ (13,604)	\$ 14,486	\$ 4,249	\$ 4,153	\$ 5,259	
NET INCREASE (DECREASE)	(29,994)	(15,802)	(34,593)	38,971	198,946	2,518	
ENDING CURRENT NET POSITION	\$ 379,297	\$ 363,495	\$ 328,901	\$ 367,792	\$ 566,738	\$ 367,176	



THE TEXAS A&M UNIVERSITY SYSTEM
Agencies
FY 2020 EXECUTIVE BUDGET SUMMARY
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 53,916	\$ 51,917	\$ 66,299	\$ 71,058	\$ 16,963	\$ 66,427	3%
Institutional Support	24,969	25,569	13,072	13,234	2,729	339,350	15%
O&M of Plant	1,531	1,609	1,429	1,503	327	1,416	0%
Public Service	182,339	183,965	226,994	199,954	47,661	252,459	11%
Research	220,971	222,131	222,305	223,993	54,093	215,966	10%
E&G and Designated Subtotal:	\$ 483,726	\$ 485,191	\$ 530,099	\$ 509,741	\$ 121,773	\$ 548,209	25%
Restricted:							
Instruction	\$ 18,938	\$ 22,144	\$ 22,852	\$ 23,416	\$ 5,075	\$ 24,671	1%
Institutional Support	0	0	0	0	0	0	0%
O&M of Plant	2	1	1	3	0	0	0%
Public Service	34,841	40,281	39,059	35,345	231,121	1,417,297	64%
Research	197,590	196,437	206,728	214,108	51,029	217,566	10%
Restricted Subtotal:	\$ 251,371	\$ 258,863	\$ 268,641	\$ 272,873	\$ 287,225	\$ 1,659,534	75%
TOTAL:							
Instruction	\$ 72,854	\$ 74,061	\$ 89,151	\$ 94,474	\$ 22,037	\$ 91,098	4%
Institutional Support	24,970	25,569	13,072	13,234	2,729	13,906	1%
O&M of Plant	1,533	1,610	1,430	1,506	327	1,416	0%
Public Service	217,180	224,246	266,053	235,299	278,782	1,669,756	75%
Auxiliary	0	0	0	0	0	0	0%
Research	418,561	418,568	429,033	438,101	105,122	433,532	19%
Debt Service	7,244	12,159	11,802	11,034	9,115	14,612	1%
TOTAL:	\$ 742,341	\$ 756,214	\$ 810,541	\$ 793,647	\$ 418,112	\$ 2,224,321	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 172,452	\$ 171,752	\$ 165,199	\$ 162,622	\$ 151,855	\$ 153,000	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 57,952	\$ 60,492	\$ 58,075	\$ 57,449	\$ 54,194	\$ 58,732	24%
Federal Appropriations	10,180	8,029	9,409	9,838	119	13,080	5%
Available University Fund	25,280	20,602	24,793	24,956	7,899	24,956	10%
Tuition and Fees (Net)	75,642	81,860	86,010	91,460	76,231	91,310	38%
Contracts and Grants	13,497	13,301	14,497	18,556	1,733	18,000	7%
Student Financial Assistance	35,327	37,381	39,820	43,916	6,740	38,929	16%
Gifts	2,467	2,224	1,796	2,284	873	3,500	1%
Sales and Services	21,084	25,153	25,140	27,004	9,390	28,035	12%
Investment Income	7,492	15,011	9,619	6,148	158	8,777	4%
Other Income	3,841	5,768	4,675	4,703	1,280	1,858	1%
Discounts	(38,841)	(47,595)	(45,872)	(53,506)	(11,306)	(45,225)	-19%
TOTAL REVENUES	\$ 213,921	\$ 222,226	\$ 227,963	\$ 232,809	\$ 147,310	\$ 241,952	
Percent of Budget					60.9%		
EXPENDITURES							
Salaries - Faculty	\$ 30,601	\$ 31,572	\$ 33,679	\$ 37,340	\$ 11,185	\$ 43,550	18%
Salaries - Non-Faculty	40,663	43,955	45,556	46,784	12,014	54,639	23%
Wages	5,200	5,469	6,594	6,943	1,470	5,027	2%
Benefits	20,329	22,002	22,427	24,126	5,885	26,879	11%
Personnel Costs	96,793	102,998	108,256	115,193	30,554	130,094	54%
Utilities	5,063	5,547	6,120	5,430	865	6,311	3%
Scholarships	55,734	62,526	64,113	71,978	15,926	65,977	27%
Discounts	(38,841)	(47,595)	(45,872)	(53,506)	(11,306)	(45,225)	-19%
Equipment (Capitalized)	6,269	3,805	5,755	7,096	1,056	3,105	1%
Operations and Maintenance (Net)	59,555	65,908	68,764	82,677	20,911	66,438	28%
Debt Service	13,607	15,844	14,033	14,006	6,674	14,020	6%
TOTAL EXPENDITURES	\$ 198,178	\$ 209,034	\$ 221,170	\$ 242,875	\$ 64,680	\$ 240,721	
Percent of Budget					26.9%		
TRANSFERS							
Other	(16,443)	(19,746)	(9,370)	(701)	16,623	374	
NET TRANSFERS	\$ (16,443)	\$ (19,746)	\$ (9,370)	\$ (701)	\$ 16,623	\$ 374	
NET INCREASE (DECREASE)	(700)	(6,553)	(2,577)	(10,767)	99,254	1,605	
ENDING CURRENT NET POSITION	\$ 171,752	\$ 165,199	\$ 162,622	\$ 151,855	\$ 251,109	\$ 154,605	



THE TEXAS A&M UNIVERSITY SYSTEM
Prairie View A&M University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 43,325	\$ 44,965	\$ 45,408	\$ 48,941	\$ 14,523	\$ 55,577	23%
Academic Support	16,054	16,670	15,337	18,330	3,955	15,346	6%
Student Services	13,908	15,428	16,858	18,651	4,504	16,591	7%
Scholarships and Fellowships	7,262	7,046	8,290	11,729	5,452	10,354	4%
Institutional Support	16,896	17,646	20,507	20,756	2,271	19,005	8%
O&M of Plant	16,466	20,067	19,224	23,607	6,262	15,744	7%
Public Service	3,185	2,871	2,830	2,596	525	2,215	1%
Research	6,138	6,713	9,660	10,501	2,442	10,183	4%
E&G and Designated Subtotal:	\$ 123,233	\$ 131,406	\$ 138,113	\$ 155,113	\$ 39,934	\$ 145,014	60%
Auxiliary:							
Auxiliary	\$ 28,010	\$ 31,332	\$ 33,603	\$ 35,445	\$ 10,950	\$ 37,000	15%
Auxiliary Subtotal:	\$ 28,010	\$ 31,332	\$ 33,603	\$ 35,445	\$ 10,950	\$ 37,000	15%
Restricted:							
Instruction	\$ 1,049	\$ 777	\$ 847	\$ 932	\$ 264	\$ 4,077	2%
Academic Support	7,909	6,540	9,151	12,151	1,670	5,072	2%
Student Services	810	1,853	2,260	1,377	343	1,266	1%
Scholarships and Fellowships	9,267	7,435	9,711	9,084	1,658	12,839	5%
Institutional Support	144	118	154	292	(7)	29	0%
O&M of Plant	668	117	5	0	0	0	0%
Public Service	6,296	5,647	5,841	6,142	1,235	7,015	3%
Research	7,192	7,966	7,451	8,333	1,957	14,389	6%
Restricted Subtotal:	\$ 33,335	\$ 30,454	\$ 35,421	\$ 38,310	\$ 7,121	\$ 44,687	19%
TOTAL:							
Instruction	\$ 44,375	\$ 45,742	\$ 46,255	\$ 49,873	\$ 14,787	\$ 59,653	25%
Academic Support	23,963	23,210	24,488	30,480	5,626	20,418	8%
Student Services	14,719	17,281	19,118	20,028	4,847	17,857	7%
Scholarships and Fellowships	16,529	14,481	18,001	20,813	7,110	23,194	10%
Institutional Support	17,040	17,764	20,660	21,049	2,264	19,033	8%
O&M of Plant	17,133	20,184	19,229	23,608	6,262	15,744	7%
Public Service	9,481	8,518	8,671	8,739	1,760	9,230	4%
Auxiliary	28,010	31,332	33,603	35,445	10,950	37,000	15%
Research	13,329	14,679	17,112	18,834	4,399	24,571	10%
RFS Debt Service Transfers	13,599	15,842	14,032	14,006	6,674	14,020	6%
TOTAL:	\$ 198,178	\$ 209,034	\$ 221,170	\$ 242,875	\$ 64,680	\$ 240,721	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2020 Executive Budget Summary
(In Thousands)



	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>		
	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals YTD - Nov</u>	<u>Budget</u>	<u>% of Budget</u>
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 76,031	\$ 64,133	\$ 73,683	\$ 85,003	\$ 90,691	\$ 85,992	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 48,002	\$ 55,269	\$ 66,315	\$ 56,654	\$ 54,266	\$ 56,007	28%
Tuition and Fees	84,395	92,129	92,506	97,665	87,811	104,148	51%
Contracts and Grants	8,322	8,387	8,353	8,069	1,813	8,709	4%
Student Financial Assistance	25,232	27,698	29,778	30,821	4,893	25,029	12%
Gifts	1,453	3,595	1,883	5,664	224	1,287	1%
Sales and Services	31,318	32,484	30,941	28,492	24,940	32,697	16%
Investment Income	4,126	8,953	6,903	5,490	961	3,034	1%
Other Income	733	863	653	677	163	301	0%
Discounts	(16,520)	(30,029)	(24,299)	(24,997)	(7,081)	(28,325)	-14%
TOTAL REVENUES	\$ 187,062	\$ 199,348	\$ 213,034	\$ 208,536	\$ 167,988	\$ 202,887	
Percent of Budget					82.8%		
EXPENDITURES							
Salaries - Faculty	\$ 34,406	\$ 36,667	\$ 35,883	\$ 38,430	\$ 10,782	\$ 39,681	20%
Salaries - Non-Faculty	31,450	33,794	35,111	35,808	9,058	34,623	17%
Wages	4,981	4,840	5,408	5,697	1,395	3,977	2%
Benefits	20,353	22,298	22,936	23,259	4,875	23,095	11%
Personnel Costs	91,190	97,599	99,338	103,193	26,110	101,376	50%
Utilities	3,293	3,276	2,540	2,683	403	3,616	2%
Scholarships	31,207	48,587	41,939	42,505	14,129	52,154	26%
Discounts	(16,520)	(30,029)	(24,299)	(24,997)	(7,081)	(28,325)	-14%
Equipment (Capitalized)	2,014	3,140	1,796	1,621	364	1,382	1%
Operations and Maintenance (Net)	52,830	49,186	50,642	54,800	15,674	53,834	26%
Debt Service	10,912	18,195	16,786	18,621	11,802	19,217	9%
TOTAL EXPENDITURES	\$ 174,926	\$ 189,954	\$ 188,742	\$ 198,426	\$ 61,402	\$ 203,255	
Percent of Budget					30.2%		
TRANSFERS							
Other	(24,033)	155	(12,971)	(4,422)	(1,737)	368	
NET TRANSFERS	\$ (24,033)	\$ 155	\$ (12,971)	\$ (4,422)	\$ (1,737)	\$ 368	
NET INCREASE (DECREASE)	(11,897)	9,549	11,320	5,688	104,849	0	
ENDING CURRENT NET POSITION	\$ 64,133	\$ 73,683	\$ 85,003	\$ 90,691	\$ 195,540	\$ 85,992	



THE TEXAS A&M UNIVERSITY SYSTEM
Tarleton State University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 59,050	\$ 62,086	\$ 62,018	\$ 61,855	\$ 10,998	\$ 66,840	33%
Academic Support	12,087	13,081	13,826	14,131	3,500	13,273	7%
Student Services	9,412	10,843	10,928	11,298	2,124	10,750	5%
Scholarships and Fellowships	5,373	5,460	5,577	5,020	4,485	3,994	2%
Institutional Support	14,154	14,045	13,946	15,660	13,616	8,109	4%
O&M of Plant	11,228	12,165	11,306	11,709	2,699	12,497	6%
Public Service	1,654	1,724	1,885	2,076	147	1,484	1%
Research	3,037	3,998	5,082	5,701	(1,068)	2,119	1%
E&G and Designated Subtotal:	\$ 115,994	\$ 123,401	\$ 124,570	\$ 127,449	\$ 36,501	\$ 119,065	59%
Auxiliary:							
Auxiliary	\$ 31,594	\$ 27,040	\$ 27,243	\$ 28,881	\$ 10,422	\$ 29,163	14%
Auxiliary Subtotal:	\$ 31,594	\$ 27,040	\$ 27,243	\$ 28,881	\$ 10,422	\$ 29,163	14%
Restricted:							
Instruction	\$ 919	\$ 858	\$ 914	\$ 895	\$ 228	\$ 972	0%
Academic Support	313	385	393	3,635	100	261	0%
Student Services	988	919	1,386	1,222	360	1,280	1%
Scholarships and Fellowships	8,111	12,173	11,008	11,413	758	26,225	13%
Institutional Support	0	8	5	2	10	2	0%
O&M of Plant	42	185	56	0	61	14	0%
Public Service	686	676	542	671	153	735	0%
Research	5,367	6,114	5,842	5,638	1,008	6,320	3%
Restricted Subtotal:	\$ 16,426	\$ 21,317	\$ 20,144	\$ 23,475	\$ 2,677	\$ 35,810	18%
TOTAL:							
Instruction	\$ 59,968	\$ 62,944	\$ 62,932	\$ 62,750	\$ 11,227	\$ 67,812	33%
Academic Support	12,400	13,466	14,219	17,766	3,600	13,534	7%
Student Services	10,400	11,762	12,314	12,520	2,483	12,030	6%
Scholarships and Fellowships	13,483	17,633	16,585	16,432	5,243	30,219	15%
Institutional Support	14,154	14,053	13,951	15,662	13,626	8,111	4%
O&M of Plant	11,270	12,349	11,362	11,709	2,760	12,511	6%
Public Service	2,340	2,399	2,427	2,746	300	2,219	1%
Auxiliary	31,594	27,040	27,243	28,881	10,422	29,163	14%
Research	8,404	10,112	10,924	11,339	(59)	8,439	4%
RFS Debt Service Transfers	10,912	18,195	16,786	18,621	11,802	19,217	9%
TOTAL:	\$ 174,926	\$ 189,954	\$ 188,742	\$ 198,426	\$ 61,402	\$ 203,255	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 66,386	\$ 67,813	\$ 73,088	\$ 79,998	\$ 88,838	\$ 79,998	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 37,059	\$ 41,830	\$ 37,375	\$ 37,463	\$ 35,698	\$ 37,262	29%
Higher Education Fund	4,473	6,710	6,710	6,710	6,710	6,710	5%
Tuition and Fees	46,842	49,363	53,137	58,163	33,132	55,135	43%
Contracts and Grants	11,388	11,379	9,159	5,711	1,311	10,275	8%
Student Financial Assistance	27,326	28,264	32,196	35,459	18,076	33,156	26%
Gifts	3,723	5,060	3,122	4,234	732	3,115	2%
Sales and Services	4,953	5,271	5,100	5,291	1,844	5,763	4%
Investment Income	3,140	7,112	5,364	4,067	652	5,337	4%
Other Income	221	1,079	754	1,576	(8)	299	0%
Discounts	(24,377)	(25,760)	(28,052)	(31,916)	(6,962)	(27,847)	-22%
TOTAL REVENUES	\$ 114,747	\$ 130,309	\$ 124,865	\$ 126,758	\$ 91,185	\$ 129,205	
Percent of Budget					70.6%		
EXPENDITURES							
Salaries - Faculty	\$ 17,912	\$ 19,635	\$ 19,452	\$ 20,588	\$ 6,465	\$ 22,702	18%
Salaries - Non-Faculty	23,456	23,882	23,760	23,469	5,365	24,041	19%
Wages	5,082	4,492	4,094	3,941	1,069	3,621	3%
Benefits	11,999	12,919	12,833	12,798	2,806	13,620	11%
Personnel Costs	58,449	60,928	60,140	60,797	15,705	63,985	49%
Utilities	1,850	1,813	1,565	1,520	503	2,191	2%
Scholarships	34,837	36,615	41,829	46,860	23,592	44,028	34%
Discounts	(24,377)	(25,760)	(28,052)	(31,916)	(6,962)	(27,847)	-22%
Equipment (Capitalized)	1,391	1,517	1,055	1,173	381	8,300	6%
Operations and Maintenance (Net)	27,820	28,546	27,272	30,549	9,018	27,585	21%
Debt Service	8,323	12,680	10,435	10,609	8,907	11,201	9%
TOTAL EXPENDITURES	\$ 108,293	\$ 116,338	\$ 114,243	\$ 119,591	\$ 51,145	\$ 129,443	
Percent of Budget					39.5%		
TRANSFERS							
RFS Debt Service (To System Office)	\$ (8,323)	\$ (12,680)	\$ (10,435)	\$ (10,609)	\$ (8,907)	\$ (11,201)	
Other	(5,027)	(8,696)	(3,711)	1,673	105	238	
NET TRANSFERS	\$ (5,027)	\$ (8,696)	\$ (3,711)	\$ 1,673	\$ 105	\$ 238	
NET INCREASE (DECREASE)	1,427	5,275	6,911	8,840	40,146	0	
ENDING CURRENT NET POSITION	\$ 67,813	\$ 73,088	\$ 79,998	\$ 88,838	\$ 128,984	\$ 79,998	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M International University
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 27,627	\$ 29,472	\$ 28,761	\$ 30,225	\$ 8,571	\$ 29,764	23%
Academic Support	12,401	13,401	13,493	13,842	4,198	14,070	11%
Student Services	7,032	6,895	6,049	6,113	1,479	6,628	5%
Scholarships and Fellowships	1,641	2,120	2,720	3,357	2,039	4,723	4%
Institutional Support	7,373	7,294	7,391	8,564	2,294	8,253	6%
O&M of Plant	9,012	9,958	9,938	12,075	2,366	16,453	13%
Public Service	2,197	2,197	1,970	1,884	386	1,771	1%
Research	1,788	1,685	1,549	1,598	299	1,438	1%
E&G and Designated Subtotal:	\$ 69,070	\$ 73,022	\$ 71,872	\$ 77,659	\$ 21,632	\$ 83,100	64%
Auxiliary:							
Auxiliary	\$ 7,719	\$ 7,244	\$ 8,181	\$ 10,043	\$ 3,728	\$ 7,655	6%
Auxiliary Subtotal:	\$ 7,719	\$ 7,244	\$ 8,181	\$ 10,043	\$ 3,728	\$ 7,655	6%
Restricted:							
Instruction	\$ 1,725	\$ 2,109	\$ 1,796	\$ 1,432	\$ 564	\$ 892	1%
Academic Support	9,330	7,799	5,824	3,367	972	7,365	6%
Student Services	983	735	517	534	184	2,732	2%
Scholarships and Fellowships	8,198	8,619	10,999	11,491	14,421	14,978	12%
Institutional Support	19	17	69	20	7	0	0%
O&M of Plant	5	2	17	3	7	0	0%
Public Service	1,106	1,287	1,323	1,194	285	1,182	1%
Research	1,817	2,825	3,209	3,240	438	338	0%
Restricted Subtotal:	\$ 23,181	\$ 23,392	\$ 23,755	\$ 21,280	\$ 16,878	\$ 27,486	21%
TOTAL:							
Instruction	\$ 29,351	\$ 31,581	\$ 30,557	\$ 31,657	\$ 9,135	\$ 30,655	24%
Academic Support	21,731	21,200	19,317	17,209	5,170	21,435	17%
Student Services	8,015	7,630	6,566	6,647	1,663	9,360	7%
Scholarships and Fellowships	9,839	10,739	13,719	14,848	16,460	19,701	15%
Institutional Support	7,391	7,311	7,461	8,583	2,301	8,253	6%
O&M of Plant	9,016	9,960	9,956	12,078	2,373	16,453	13%
Public Service	3,303	3,484	3,293	3,078	672	2,953	2%
Auxiliary	7,719	7,244	8,181	10,043	3,728	7,655	6%
Research	3,605	4,510	4,758	4,839	737	1,776	1%
RFS Debt Service Transfers	8,323	12,680	10,435	10,609	8,907	11,201	9%
TOTAL:	\$ 108,293	\$ 116,338	\$ 114,243	\$ 119,591	\$ 51,145	\$ 129,443	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		% of Budget	
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget		
PERCENT OF FISCAL YEAR 2020							25%	
BEGINNING CURRENT NET POSITION	\$ 1,631,284	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 1,899,179		
<i>Restatement: (prior year correction)</i>				(2,702)				
REVENUES								
State Appropriations	\$ 368,245	\$ 376,313	\$ 378,032	\$ 381,353	\$ 364,113	\$ 412,304	20%	
Available University Fund	117,659	114,464	140,028	135,705	44,368	106,705	5%	
Tuition and Fees	612,926	657,517	701,276	754,064	379,386	768,503	38%	
Contracts and Grants	209,412	200,849	210,570	236,617	96,710	246,719	12%	
Student Financial Assistance	81,877	85,085	87,707	94,115	17,263	76,020	4%	
Gifts	139,912	89,777	141,334	158,151	(8,628)	137,979	7%	
Sales and Services	356,638	336,833	374,422	382,054	134,974	342,440	17%	
Investment Income	69,606	151,237	106,154	63,602	13,196	65,479	3%	
Other Income	31,287	35,996	42,656	62,069	4,279	25,560	1%	
Discounts	(116,770)	(126,650)	(130,900)	(145,898)	(33,714)	(134,857)	-7%	
TOTAL REVENUES	\$ 1,870,791	\$ 1,921,421	\$ 2,051,278	\$ 2,121,833	\$ 1,011,946	\$ 2,046,851		
Percent of Budget							49.4%	
EXPENDITURES								
Salaries - Faculty	\$ 333,296	\$ 352,224	\$ 358,504	\$ 386,994	\$ 114,892	\$ 409,027	21%	
Salaries - Non-Faculty	324,208	343,813	345,667	366,237	93,110	383,964	20%	
Wages	88,080	105,972	104,076	103,158	25,451	89,738	5%	
Benefits	171,409	186,737	187,534	200,476	43,940	192,522	10%	
Personnel Costs	916,993	988,747	995,780	1,056,865	277,394	1,075,251	55%	
Utilities	55,623	56,528	82,450	81,505	17,913	68,466	3%	
Scholarships	214,593	227,714	241,876	261,617	141,003	234,586	12%	
Discounts	(116,770)	(126,650)	(130,900)	(145,898)	(33,714)	(134,857)	-7%	
Equipment (Capitalized)	45,615	42,251	50,372	64,504	16,059	33,114	2%	
Operations and Maintenance (Net)	453,798	451,721	462,810	470,174	99,747	545,521	28%	
Debt Service	129,087	129,137	140,115	170,262	52,014	144,033	7%	
TOTAL EXPENDITURES	\$ 1,698,939	\$ 1,769,447	\$ 1,842,502	\$ 1,959,028	\$ 570,417	\$ 1,966,113		
Percent of Budget							29.0%	
TRANSFERS								
Other	(112,945)	(87,807)	(137,801)	(110,367)	12,748	(4,029)		
NET TRANSFERS	\$ (112,945)	\$ (87,807)	\$ (137,801)	\$ (110,367)	\$ 12,748	\$ (4,029)		
NET INCREASE (DECREASE)	58,907	64,167	70,975	52,437	454,277	76,710		
ENDING CURRENT NET POSITION	\$ 1,690,191	\$ 1,754,358	\$ 1,825,333	\$ 1,875,068	\$ 2,329,346	\$ 1,975,889		

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)

EXPENDITURES Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 489,420	\$ 542,660	\$ 527,682	\$ 521,397	\$ 152,189	\$ 640,946	33%
Academic Support	200,841	187,039	199,024	241,743	53,614	212,776	11%
Student Services	69,659	70,165	69,526	74,030	16,508	74,798	4%
Scholarships and Fellowships	60,924	63,255	71,613	73,669	87,844	67,821	3%
Institutional Support	91,864	119,575	115,977	117,464	30,037	130,700	7%
O&M of Plant	80,043	86,805	97,692	96,169	8,878	97,823	5%
Public Service	22,466	19,908	21,727	22,963	5,677	22,941	1%
Research	83,001	75,843	84,301	88,829	22,470	49,835	3%
E&G and Designated Subtotal:	\$ 1,098,218	\$ 1,165,250	\$ 1,187,543	\$ 1,236,265	\$ 377,218	\$ 1,297,641	66%
Auxiliary:							
Auxiliary	\$ 202,161	\$ 212,832	\$ 239,910	\$ 244,524	\$ 72,448	\$ 235,464	12%
Auxiliary Subtotal:	\$ 202,161	\$ 212,832	\$ 239,910	\$ 244,524	\$ 72,448	\$ 235,464	12%
Restricted:							
Instruction	\$ 77,367	\$ 64,800	\$ 68,427	\$ 76,961	\$ 15,586	\$ 71,707	4%
Academic Support	29,023	28,348	29,055	31,823	5,875	131,781	7%
Student Services	3,194	4,218	5,509	5,006	1,054	7,688	0%
Scholarships and Fellowships	29,944	32,190	34,161	37,377	12,432	13,528	1%
Institutional Support	1,351	744	885	1,386	306	871	0%
O&M of Plant	3,481	2,257	2,100	2,527	925	1,057	0%
Public Service	4,455	5,387	4,741	4,241	771	1,111	0%
Research	120,705	124,315	130,085	148,687	31,786	61,232	3%
Restricted Subtotal:	\$ 269,518	\$ 262,259	\$ 274,964	\$ 308,007	\$ 68,736	\$ 288,975	15%
TOTAL:							
Instruction	\$ 566,787	\$ 607,459	\$ 596,108	\$ 598,358	\$ 167,775	\$ 712,653	36%
Academic Support	229,864	215,387	228,079	273,566	59,489	344,558	18%
Student Services	72,853	74,383	75,036	79,036	17,562	82,486	4%
Scholarships and Fellowships	90,867	95,445	105,775	111,045	100,276	81,349	4%
Institutional Support	93,215	120,319	116,862	118,850	30,343	131,571	7%
O&M of Plant	83,524	89,063	99,792	98,696	9,803	98,880	5%
Public Service	26,921	25,295	26,468	27,204	6,449	24,052	1%
Auxiliary	202,161	212,832	239,910	244,524	72,448	235,464	12%
Research	203,705	200,157	214,387	237,516	54,257	111,066	6%
RFS Debt Service Transfers	129,041	129,107	140,085	170,233	52,014	144,033	7%
TOTAL:	\$ 1,698,939	\$ 1,769,447	\$ 1,842,502	\$ 1,959,028	\$ 570,417	\$ 1,966,113	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 45,011	\$ 50,331	\$ 53,737	\$ 58,144	\$ 60,813	\$ 56,400	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 21,330	\$ 26,226	\$ 25,264	\$ 25,554	\$ 22,991	\$ 26,078	34%
Tuition and Fees	24,495	24,850	24,072	24,081	10,256	24,167	32%
Contracts and Grants	7,030	6,343	7,927	9,667	3,202	12,862	17%
Student Financial Assistance	2,891	2,869	2,637	2,762	449	2,111	3%
Gifts	599	1,687	911	1,035	82	1,750	2%
Sales and Services	11,433	12,236	11,540	10,958	4,123	9,302	12%
Investment Income	2,411	6,088	4,698	2,932	526	2,735	4%
Other Income	429	232	874	(60)	62	0	0%
Discounts	(3,629)	(4,020)	(3,775)	(3,823)	(713)	(2,851)	-4%
TOTAL REVENUES	\$ 66,990	\$ 76,397	\$ 74,147	\$ 73,049	\$ 40,760	\$ 76,155	
Percent of Budget					53.5%		
EXPENDITURES							
Salaries - Faculty	\$ 11,052	\$ 11,360	\$ 12,002	\$ 12,527	\$ 3,597	\$ 13,060	17%
Salaries - Non-Faculty	9,880	11,064	10,839	11,644	2,842	10,956	15%
Wages	1,924	2,357	2,121	2,057	507	1,118	1%
Benefits	5,919	6,458	6,205	6,876	1,488	6,557	9%
Personnel Costs	28,775	31,239	31,168	33,104	8,434	31,691	42%
Utilities	1,575	1,623	1,632	1,742	412	1,623	2%
Scholarships	5,572	6,446	6,083	6,117	3,067	6,164	8%
Discounts	(3,629)	(4,020)	(3,775)	(3,823)	(713)	(2,851)	-4%
Equipment (Capitalized)	817	2,808	471	202	291	194	0%
Operations and Maintenance (Net)	22,806	22,336	25,748	24,049	4,614	28,019	37%
Debt Service	5,924	10,663	10,683	10,920	8,943	10,693	\$ 0
TOTAL EXPENDITURES	\$ 61,840	\$ 71,095	\$ 72,010	\$ 72,310	\$ 25,048	\$ 75,532	
Percent of Budget					33.2%		
TRANSFERS							
Other	170	(1,896)	2,270	1,931	1,230	111	
NET TRANSFERS	\$ 170	\$ (1,896)	\$ 2,270	\$ 1,931	\$ 1,230	\$ 111	
NET INCREASE (DECREASE)	5,320	3,406	4,407	2,669	16,943	734	
ENDING CURRENT NET POSITION	\$ 50,331	\$ 53,737	\$ 58,144	\$ 60,813	\$ 77,756	\$ 57,134	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University at Galveston
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 16,601	\$ 18,240	\$ 19,803	\$18,594	\$ 4,838	\$ 20,169	27%
Academic Support	4,623	5,163	5,189	6,617	1,344	5,441	7%
Student Services	3,294	4,148	3,508	3,670	1,095	8,396	11%
Scholarships and Fellowships	1,164	2,615	2,379	2,323	2,012	1,097	1%
Institutional Support	7,190	8,940	7,784	7,043	2,220	10,580	14%
O&M of Plant	5,461	5,660	5,917	5,346	966	2,002	3%
Public Service	1,269	1,399	1,459	1,593	181	1,108	1%
Research	2,764	2,775	2,774	2,996	804	2,272	3%
E&G and Designated Subtotal:	\$ 42,367	\$ 48,942	\$ 48,815	\$48,182	\$ 13,459	\$ 51,064	68%
Auxiliary:							
Auxiliary	\$ 6,473	\$ 4,921	\$ 4,816	\$ 4,775	\$ 855	\$ 4,040	5%
Auxiliary Subtotal:	\$ 6,473	\$ 4,921	\$ 4,816	\$ 4,775	\$ 855	\$ 4,040	5%
Restricted:							
Instruction	\$ 594	\$ 636	\$ 524	\$ 1,923	\$ 412	\$ 1,300	2%
Academic Support	119	26	17	51	3	0	0%
Student Services	27	43	13	50	(5)	0	0%
Scholarships and Fellowships	674	838	739	789	460	2,178	3%
Institutional Support	59	107	161	398	85	750	1%
O&M of Plant	177	1	60	1	1	0	0%
Public Service	174	107	49	0	0	0	0%
Research	5,253	4,812	6,133	5,222	835	5,508	7%
Restricted Subtotal:	\$ 7,077	\$ 6,570	\$ 7,696	\$ 8,434	\$ 1,791	\$ 9,736	13%
TOTAL:							
Instruction	\$ 17,196	\$ 18,877	\$ 20,327	\$20,517	\$ 5,250	\$ 21,469	28%
Academic Support	4,742	5,189	5,206	6,668	1,347	5,441	7%
Student Services	3,321	4,191	3,522	3,720	1,089	8,396	11%
Scholarships and Fellowships	1,837	3,453	3,118	3,113	2,472	3,274	4%
Institutional Support	7,250	9,048	7,946	7,441	2,306	11,330	15%
O&M of Plant	5,638	5,662	5,977	5,347	967	2,002	3%
Public Service	1,442	1,506	1,508	1,593	181	1,108	1%
Auxiliary	6,473	4,921	4,816	4,775	855	4,040	5%
Research	8,018	7,587	8,907	8,218	1,638	7,780	10%
RFS Debt Service Transfers	5,923	10,662	10,683	10,920	8,943	10,693	14%
TOTAL:	\$ 61,840	\$ 71,095	\$ 72,010	\$72,310	\$ 25,048	\$ 75,532	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 158,123	\$ 162,316	\$ 195,361	\$ 224,034	\$ 294,232	\$ 280,332	
<i>Restatement: (prior year correction)</i>				(250)			
REVENUES							
State Appropriations	\$ 150,831	\$ 161,928	\$ 159,494	\$ 161,455	\$ 156,010	\$ 165,903	48%
Tuition and Fees	37,719	40,400	41,220	43,129	16,787	40,929	12%
Contracts and Grants	71,180	53,730	55,010	56,006	12,888	52,313	15%
Student Financial Assistance	1,002	539	847	1,068	52	995	0%
Gifts	3,908	4,890	4,478	5,404	2,867	3,672	1%
Sales and Services	36,710	61,902	42,971	41,348	8,715	47,113	14%
Investment Income	8,326	15,727	12,750	10,747	1,548	7,450	2%
Other Income	7,129	4,520	8,108	10,149	551	3,311	1%
Discounts	(2,506)	(2,519)	(3,077)	(2,927)	(665)	(2,660)	-1%
TOTAL REVENUES	\$ 314,300	\$ 341,116	\$ 321,801	\$ 355,380	\$ 198,754	\$ 348,027	
Percent of Budget					57.1%		
EXPENDITURES							
Salaries - Faculty	\$ 54,809	\$ 61,199	\$ 63,265	\$ 70,037	\$ 19,272	\$ 79,595	23%
Salaries - Non-Faculty	69,766	72,002	68,147	70,316	17,565	72,638	21%
Wages	2,274	2,533	3,198	6,956	615	3,436	1%
Benefits	31,474	33,617	33,303	33,876	8,583	38,580	11%
Personnel Costs	158,323	169,351	167,914	181,185	46,035	194,248	55%
Utilities	7,190	5,665	8,699	7,749	914	8,579	2%
Scholarships	6,222	6,201	6,915	6,795	3,761	6,626	2%
Discounts	(2,506)	(2,519)	(3,077)	(2,927)	(665)	(2,660)	-1%
Equipment (Capitalized)	27,656	7,111	3,916	7,247	2,535	10,197	3%
Operations and Maintenance (Net)	105,231	109,679	97,749	95,138	22,945	114,050	32%
Debt Service	8,919	19,759	19,341	19,361	19,839	20,372	6%
TOTAL EXPENDITURES	\$ 311,036	\$ 315,247	\$ 301,456	\$ 314,549	\$ 95,364	\$ 351,413	
Percent of Budget					27.1%		
TRANSFERS							
Other	929	7,176	8,328	29,617	46,381	13,188	
NET TRANSFERS	\$ 929	\$ 7,176	\$ 8,328	\$ 29,617	\$ 46,381	\$ 13,188	
NET INCREASE (DECREASE)	4,193	33,045	28,673	70,448	149,771	9,802	
ENDING CURRENT NET POSITION	\$ 162,316	\$ 195,361	\$ 224,034	\$ 294,232	\$ 444,003	\$ 290,134	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University Health Science Center
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 109,821	\$ 118,862	\$ 113,675	\$ 119,959	\$ 43,252	\$ 141,734	40%
Academic Support	29,745	32,071	33,317	38,285	2,186	33,225	9%
Student Services	4,884	4,417	5,369	4,350	23	4,840	1%
Scholarships and Fellowships	2,201	2,005	1,638	1,911	2,289	2,189	1%
Institutional Support	12,551	14,221	14,993	14,128	3,354	15,456	4%
O&M of Plant	22,632	22,233	23,607	25,781	5,984	32,787	9%
Public Service	9,115	8,602	9,315	8,381	1,401	9,469	3%
Research	38,516	40,459	30,011	30,064	5,031	37,599	11%
E&G and Designated Subtotal:	\$ 229,463	\$ 242,870	\$ 231,925	\$ 242,857	\$ 63,520	\$ 277,300	79%
Auxiliary:							
Auxiliary	\$ 2,492	\$ 2,277	\$ 2,893	\$ 2,627	\$ 177	\$ 2,723	1%
Auxiliary Subtotal:	\$ 2,492	\$ 2,277	\$ 2,893	\$ 2,627	\$ 177	\$ 2,723	1%
Restricted:							
Instruction	\$ 2,637	\$ 2,907	\$ 2,394	\$ 2,395	\$ 418	\$ 2,392	1%
Academic Support	720	520	368	736	151	717	0%
Student Services	85	73	71	81	8	63	0%
Scholarships and Fellowships	583	530	415	484	260	603	0%
Institutional Support	35	64	90	49	0	65	0%
O&M of Plant	0	3	2	(9)	0	0	0%
Public Service	1,702	1,894	2,270	2,102	324	1,863	1%
Research	64,410	44,351	41,696	43,869	10,667	45,316	13%
Restricted Subtotal:	\$ 70,172	\$ 50,342	\$ 47,306	\$ 49,706	\$ 11,828	\$ 51,018	15%
TOTAL:							
Instruction	\$ 112,458	\$ 121,769	\$ 116,069	\$ 122,353	\$ 43,670	\$ 144,125	41%
Academic Support	30,464	32,591	33,685	39,020	2,336	33,942	10%
Student Services	4,968	4,490	5,440	4,430	31	4,903	1%
Scholarships and Fellowships	2,784	2,535	2,053	2,396	2,549	2,792	1%
Institutional Support	12,586	14,285	15,083	14,176	3,355	15,521	4%
O&M of Plant	22,632	22,236	23,609	25,771	5,984	32,787	9%
Public Service	10,817	10,496	11,586	10,483	1,725	11,332	3%
Auxiliary	2,492	2,277	2,893	2,627	177	2,723	1%
Research	102,925	84,811	71,707	73,933	15,698	82,916	24%
RFS Debt Service Transfers	8,909	19,758	19,333	19,358	19,839	20,372	6%
TOTAL:	\$ 311,036	\$ 315,247	\$ 301,456	\$ 314,549	\$ 95,364	\$ 351,413	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 15,985	\$ 17,310	\$ 18,687	\$ 19,649	\$ 23,905	\$ 15,909	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 17,376	\$ 19,444	\$ 18,121	\$ 18,595	\$ 18,357	\$ 19,521	48%
Tuition and Fees	13,047	14,783	13,064	14,554	10,796	15,845	39%
Contracts and Grants	303	716	609	569	72	283	1%
Student Financial Assistance	4,573	4,895	5,141	5,221	76	4,882	12%
Gifts	381	457	441	679	38	292	1%
Sales and Services	330	343	477	467	146	281	1%
Investment Income	512	1,209	968	734	129	464	1%
Other Income	63	125	35	105	6	25	0%
Discounts	(2,151)	(2,289)	(2,488)	(2,568)	(307)	(1,227)	-3%
TOTAL REVENUES	\$ 34,434	\$ 39,683	\$ 36,374	\$ 38,362	\$ 29,313	\$ 40,367	
Percent of Budget					72.6%		
EXPENDITURES							
Salaries - Faculty	\$ 8,579	\$ 9,264	\$ 8,691	\$ 8,450	\$ 2,412	\$ 8,656	21%
Salaries - Non-Faculty	7,600	7,754	7,674	8,157	2,076	8,798	22%
Wages	449	559	849	813	239	393	1%
Benefits	3,777	4,196	4,201	4,257	957	4,563	11%
Personnel Costs	20,405	21,773	21,415	21,677	5,685	22,410	55%
Utilities	439	392	348	386	101	568	1%
Scholarships	6,266	6,728	6,947	6,841	1,086	6,289	15%
Discounts	(2,151)	(2,289)	(2,488)	(2,568)	(307)	(1,227)	-3%
Equipment (Capitalized)	1,233	1,507	724	234	47	283	1%
Operations and Maintenance (Net)	6,184	7,661	6,602	5,060	1,912	7,767	19%
Debt Service	1,646	4,432	4,537	4,535	4,543	4,543	\$ 0
TOTAL EXPENDITURES	\$ 34,023	\$ 40,203	\$ 38,085	\$ 36,165	\$ 13,066	\$ 40,633	
Percent of Budget					32.2%		
TRANSFERS							
Other	914	1,897	2,673	2,060	2,100	2,061	
NET TRANSFERS	\$ 914	\$ 1,897	\$ 2,673	\$ 2,060	\$ 2,100	\$ 2,061	
NET INCREASE (DECREASE)	1,325	1,376	962	4,256	18,347	1,794	
ENDING CURRENT NET POSITION	\$ 17,310	\$ 18,687	\$ 19,649	\$ 23,905	\$ 42,252	\$ 17,704	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Central Texas
FY 2020 Executive Budget Summary
(In Thousands)



TEXAS A&M
UNIVERSITY
CENTRAL TEXAS

EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 10,863	\$ 11,147	\$ 10,300	\$10,372	\$ 2,799	\$ 10,158	25%
Academic Support	5,661	6,034	5,781	6,393	1,428	6,618	16%
Student Services	4,914	4,868	5,065	5,018	1,380	5,841	14%
Scholarships and Fellowships	1,891	2,102	2,146	2,177	691	1,328	3%
Institutional Support	3,757	4,387	4,147	2,155	1,296	4,830	12%
O&M of Plant	2,343	3,218	2,392	2,167	580	2,645	7%
Public Service	2	6	2	22	1	4	0%
Research	330	358	552	503	98	332	1%
E&G and Designated Subtotal:	\$ 29,762	\$ 32,119	\$ 30,385	\$28,808	\$ 8,273	\$ 31,757	78%
Auxiliary:							
Auxiliary	\$ 120	\$ 153	\$ 186	\$ 169	\$ 48	\$ 107	0%
Auxiliary Subtotal:	\$ 120	\$ 153	\$ 186	\$ 169	\$ 48	\$ 107	0%
Restricted:							
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Academic Support	2	0	10	4	0	0	0%
Student Services	38	104	129	132	37	108	0%
Scholarships and Fellowships	2,279	2,401	2,356	2,163	79	3,729	9%
Institutional Support	0	4	0	43	10	0	0%
O&M of Plant	137	0	0	0	0	0	0%
Public Service	1	0	1	0	0	0	0%
Research	38	990	483	312	76	390	1%
Restricted Subtotal:	\$ 2,495	\$ 3,499	\$ 2,977	\$ 2,653	\$ 202	\$ 4,227	10%
TOTAL:							
Instruction	\$ 10,863	\$ 11,147	\$ 10,300	\$10,372	\$ 2,799	\$ 10,158	25%
Academic Support	5,663	6,034	5,791	6,397	1,428	6,618	16%
Student Services	4,952	4,971	5,194	5,150	1,417	5,949	15%
Scholarships and Fellowships	4,170	4,503	4,501	4,340	770	5,057	12%
Institutional Support	3,757	4,391	4,147	2,198	1,307	4,830	12%
O&M of Plant	2,480	3,218	2,392	2,167	580	2,645	7%
Public Service	3	6	3	22	1	4	0%
Auxiliary	120	153	186	169	48	107	0%
Research	369	1,348	1,034	815	174	722	2%
RFS Debt Service Transfers	1,646	4,432	4,537	4,535	4,543	4,543	11%
TOTAL:	\$ 34,023	\$ 40,203	\$ 38,085	\$36,165	\$ 13,066	\$ 40,633	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 105,881	\$ 113,801	\$ 120,302	\$ 127,144	\$129,009	\$ 127,144	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 48,926	\$ 53,819	\$ 52,614	\$ 52,812	\$ 46,809	\$ 53,504	29%
Federal Appropriations	21	0	0	0	0	0	0%
Higher Education Fund	7,191	10,786	10,786	10,786	10,786	10,786	6%
Tuition and Fees	86,888	88,253	86,606	83,542	42,132	88,596	47%
Contracts and Grants	4,050	4,707	3,414	4,051	975	4,717	3%
Student Financial Assistance	23,369	25,482	26,309	26,533	4,150	25,376	14%
Gifts	1,830	1,642	1,837	2,626	713	1,695	1%
Sales and Services	25,366	26,613	25,573	27,032	21,227	22,185	12%
Investment Income	5,361	12,060	8,288	7,293	630	3,142	2%
Other Income	1,886	1,946	1,570	1,763	560	350	0%
Discounts	(20,529)	(23,660)	(22,460)	(22,468)	(5,661)	(22,644)	-12%
TOTAL REVENUES	\$ 184,358	\$ 201,648	\$ 194,538	\$ 193,970	\$122,320	\$ 187,708	
Percent of Budget					65.2%		
EXPENDITURES							
Salaries - Faculty	\$ 33,650	\$ 36,056	\$ 36,200	\$ 37,622	\$ 11,209	\$ 37,923	20%
Salaries - Non-Faculty	28,891	30,377	30,018	30,753	7,640	31,660	17%
Wages	5,072	5,818	5,333	4,835	1,081	5,204	3%
Benefits	19,229	20,949	21,077	21,414	4,319	22,208	12%
Personnel Costs	86,842	93,200	92,629	94,624	24,250	96,995	52%
Utilities	3,820	4,055	3,396	2,961	567	4,754	3%
Scholarships	41,221	42,756	37,792	39,716	10,951	41,911	23%
Discounts	(20,529)	(23,660)	(22,460)	(22,468)	(5,661)	(22,644)	-12%
Equipment (Capitalized)	1,210	1,628	1,586	1,212	365	3,993	2%
Operations and Maintenance (Net)	53,240	53,260	53,089	51,564	12,128	47,683	26%
Debt Service	8,280	13,497	13,059	13,064	6,914	12,958	\$ 0
TOTAL EXPENDITURES	\$ 174,083	\$ 184,737	\$ 179,092	\$ 180,674	\$ 49,514	\$ 185,652	
Percent of Budget					26.7%		
TRANSFERS							
Other	(2,354)	(10,410)	(8,604)	(11,430)	(5,551)	(2,056)	
NET TRANSFERS	\$ (2,354)	\$ (10,410)	\$ (8,604)	\$ (11,430)	\$ (5,551)	\$ (2,056)	
NET INCREASE (DECREASE)	7,920	6,501	6,843	1,865	67,256	(0)	
ENDING CURRENT NET POSITION	\$ 113,801	\$ 120,302	\$ 127,145	\$ 129,009	\$196,265	\$ 127,144	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Commerce
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 56,130	\$ 60,293	\$ 61,064	\$ 56,781	\$ 15,398	\$ 59,046	32%
Academic Support	11,415	11,449	11,439	15,248	3,783	16,382	9%
Student Services	11,832	12,628	10,573	12,769	2,288	11,460	6%
Scholarships and Fellowships	11,336	8,253	5,870	6,466	3,073	7,285	4%
Institutional Support	14,481	14,658	14,845	14,741	3,911	9,871	5%
O&M of Plant	14,937	14,076	14,969	13,793	3,020	13,507	7%
Public Service	2,318	2,670	2,025	2,022	127	1,448	1%
Research	1,116	1,874	1,488	1,582	497	1,094	1%
E&G and Designated Subtotal:	\$ 123,566	\$ 125,901	\$ 122,274	\$ 123,401	\$ 32,097	\$ 120,091	65%
Auxiliary:							
Auxiliary	\$ 29,987	\$ 31,111	\$ 31,365	\$ 30,836	\$ 8,988	\$ 33,569	18%
Auxiliary Subtotal:	\$ 29,987	\$ 31,111	\$ 31,365	\$ 30,836	\$ 8,988	\$ 33,569	18%
Restricted:							
Instruction	\$ 726	\$ 642	\$ 377	\$ 332	\$ 70	\$ 149	0%
Academic Support	76	148	243	277	114	0	0%
Student Services	1,332	1,273	1,453	1,825	437	1,401	1%
Scholarships and Fellowships	7,805	9,297	8,121	9,063	504	15,436	8%
Institutional Support	345	279	265	196	48	0	0%
O&M of Plant	18	0	9	3	3	0	0%
Public Service	522	595	512	496	103	325	0%
Research	1,425	1,991	1,415	1,180	234	1,722	1%
Restricted Subtotal:	\$ 12,250	\$ 14,227	\$ 12,394	\$ 13,373	\$ 1,515	\$ 19,034	10%
TOTAL:							
Instruction	\$ 56,856	\$ 60,935	\$ 61,440	\$ 57,113	\$ 15,468	\$ 59,195	32%
Academic Support	11,491	11,598	11,682	15,526	3,897	16,382	9%
Student Services	13,165	13,901	12,027	14,593	2,726	12,861	7%
Scholarships and Fellowships	19,142	17,550	13,991	15,529	3,577	22,721	12%
Institutional Support	14,826	14,938	15,110	14,937	3,959	9,871	5%
O&M of Plant	14,955	14,077	14,978	13,796	3,023	13,507	7%
Public Service	2,840	3,265	2,537	2,518	230	1,773	1%
Auxiliary	29,987	31,111	31,365	30,836	8,988	33,569	18%
Research	2,541	3,864	2,904	2,762	732	2,816	2%
RFS Debt Service Transfers	8,280	13,497	13,059	13,064	6,914	12,958	7%
TOTAL:	\$ 174,083	\$ 184,737	\$ 179,092	\$ 180,674	\$ 49,514	\$ 185,652	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 71,238	\$ 77,979	\$ 104,373	\$ 128,581	\$ 127,789	\$ 128,581	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 57,334	\$ 61,733	\$ 58,179	\$ 58,232	\$ 56,391	\$ 61,718	26%
Higher Education Fund	7,424	11,136	11,136	11,136	11,136	11,136	5%
Tuition and Fees	90,629	97,337	101,771	103,674	81,384	104,255	44%
Contracts and Grants	21,032	26,323	28,681	27,543	11,803	29,126	12%
Student Financial Assistance	24,748	26,919	30,042	30,911	516	32,406	14%
Gifts	6,493	6,569	6,822	6,762	2,234	7,226	3%
Sales and Services	10,781	11,019	10,065	10,056	2,455	8,498	4%
Investment Income	4,058	9,785	7,897	6,073	1,032	3,604	2%
Other Income	1,742	1,280	1,137	1,429	319	1,277	1%
Discounts	(18,009)	(20,347)	(20,574)	(24,510)	(5,085)	(20,340)	-9%
TOTAL REVENUES	\$ 206,232	\$ 231,755	\$ 235,157	\$ 231,305	\$ 162,186	\$ 238,907	
Percent of Budget					67.9%		
EXPENDITURES							
Salaries - Faculty	\$ 38,459	\$ 39,024	\$ 39,967	\$ 44,000	\$ 12,783	\$ 45,934	19%
Salaries - Non-Faculty	40,275	42,055	43,247	46,291	11,805	48,907	20%
Wages	7,790	7,895	8,020	7,576	1,836	6,731	3%
Benefits	22,173	23,797	24,519	25,502	6,207	27,586	12%
Personnel Costs	108,698	112,770	115,753	123,369	32,630	129,157	54%
Utilities	4,336	4,788	4,651	4,504	706	5,678	2%
Scholarships	37,121	39,804	41,848	45,726	15,028	45,914	19%
Discounts	(18,009)	(20,347)	(20,574)	(24,510)	(5,085)	(20,340)	-8%
Equipment (Capitalized)	4,535	4,665	4,208	5,299	3,650	5,963	2%
Operations and Maintenance (Net)	42,815	44,827	45,700	52,616	13,363	52,805	22%
Debt Service	14,044	18,070	17,158	17,486	16,393	20,173	8%
TOTAL EXPENDITURES	\$ 193,540	\$ 204,575	\$ 208,744	\$ 224,491	\$ 76,685	\$ 239,350	
Percent of Budget					32.0%		
TRANSFERS							
Other	(5,950)	(786)	(2,205)	(7,605)	(4,705)	442	
NET TRANSFERS	\$ (5,950)	\$ (786)	\$ (2,205)	\$ (7,605)	\$ (4,705)	\$ 442	
NET INCREASE (DECREASE)	6,741	26,393	24,208	(792)	80,796	0	
ENDING CURRENT NET POSITION	\$ 77,979	\$ 104,373	\$ 128,581	\$ 127,789	\$ 208,586	\$ 128,581	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Corpus Christi
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020				
	Fund Group - NACUBO Function	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	YTD - Nov	Budget	% of Budget		
PERCENT OF FISCAL YEAR 2020													
Instruction	\$	51,709	\$	52,503	\$	54,069	\$	57,911	\$	16,626	\$	58,067	24%
Academic Support		26,077		24,909		24,109		27,754		6,829		28,563	12%
Student Services		8,793		9,483		9,266		13,208		3,352		10,638	4%
Scholarships and Fellowships		7,924		9,257		9,736		9,876		3,954		10,182	4%
Institutional Support		14,553		15,437		15,708		15,019		7,175		19,851	8%
O&M of Plant		10,733		11,007		11,597		12,497		2,829		15,885	7%
Public Service		2,254		2,468		2,280		2,448		579		1,600	1%
Research		5,950		6,343		6,065		9,965		1,830		7,716	3%
E&G and Designated Subtotal:	\$	127,993	\$	131,406	\$	132,830	\$	148,676	\$	43,174	\$	152,503	64%
Auxiliary:													
Auxiliary	\$	20,848	\$	21,484	\$	22,304	\$	24,017	\$	8,312	\$	24,096	10%
Auxiliary Subtotal:	\$	20,848	\$	21,484	\$	22,304	\$	24,017	\$	8,312	\$	24,096	10%
Restricted:													
Instruction	\$	3,844	\$	4,057	\$	3,990	\$	4,248	\$	856	\$	4,426	2%
Academic Support		1,527		2,183		1,638		1,558		330		1,369	1%
Student Services		185		236		266		232		128		218	0%
Scholarships and Fellowships		8,589		7,628		8,774		8,276		3,042		12,035	5%
Institutional Support		340		235		293		474		83		344	0%
O&M of Plant		465		439		816		194		29		155	0%
Public Service		529		1,128		1,076		820		158		1,277	1%
Research		15,178		17,710		19,663		18,602		4,203		22,753	10%
Restricted Subtotal:	\$	30,655	\$	33,616	\$	36,515	\$	34,403	\$	8,830	\$	42,578	18%
TOTAL:													
Instruction	\$	55,552	\$	56,560	\$	58,058	\$	62,158	\$	17,483	\$	62,493	26%
Academic Support		27,604		27,091		25,747		29,311		7,159		29,932	13%
Student Services		8,978		9,719		9,532		13,440		3,479		10,856	5%
Scholarships and Fellowships		16,513		16,885		18,510		18,152		6,996		22,217	9%
Institutional Support		14,893		15,672		16,001		15,493		7,259		20,195	8%
O&M of Plant		11,198		11,446		12,413		12,691		2,858		16,041	7%
Public Service		2,783		3,596		3,356		3,267		737		2,877	1%
Auxiliary		20,848		21,484		22,304		24,017		8,312		24,096	10%
Research		21,128		24,053		25,728		28,567		6,034		30,470	13%
RFS Debt Service Transfers		14,044		18,070		17,095		17,395		16,369		20,173	8%
TOTAL:	\$	193,540	\$	204,575	\$	208,744	\$	224,491	\$	76,685	\$	239,350	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020	25%						
BEGINNING CURRENT NET POSITION	\$ 71,480	\$ 84,564	\$ 88,486	\$ 88,886	\$ 94,690	\$ 87,047	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 46,860	\$ 51,504	\$ 48,283	\$ 48,123	\$ 43,683	\$ 48,464	28%
Higher Education Fund	5,977	8,966	8,966	8,966	8,966	8,966	5%
Tuition and Fees	70,065	66,835	60,018	61,329	27,017	62,380	36%
Contracts and Grants	14,020	13,432	12,987	13,825	3,740	14,615	8%
Student Financial Assistance	25,877	22,467	23,883	23,612	4,480	25,618	15%
Gifts	5,243	5,489	7,186	6,525	618	6,048	3%
Sales and Services	25,218	23,001	21,473	21,846	9,793	20,415	12%
Investment Income	3,863	8,145	5,697	4,340	1,039	3,716	2%
Other Income	758	695	773	1,104	197	1,024	1%
Discounts	(15,593)	(18,531)	(19,127)	(17,982)	(4,042)	(16,167)	-9%
TOTAL REVENUES	\$ 182,288	\$ 182,003	\$ 170,138	\$ 171,687	\$ 95,491	\$ 175,078	
Percent of Budget					54.5%		
EXPENDITURES							
Salaries - Faculty	\$ 31,207	\$ 32,888	\$ 32,357	\$ 31,372	\$ 9,046	\$ 30,900	19%
Salaries - Non-Faculty	29,601	30,837	31,449	31,018	7,465	31,620	19%
Wages	6,483	6,244	5,471	5,651	1,301	5,405	3%
Benefits	18,318	19,942	19,793	19,327	4,529	19,375	12%
Personnel Costs	85,609	89,910	89,071	87,368	22,342	87,300	53%
Utilities	4,797	4,566	4,147	4,037	1,135	3,973	2%
Scholarships	28,729	33,500	33,484	30,693	9,041	34,003	21%
Discounts	(15,593)	(18,531)	(19,127)	(17,982)	(4,042)	(16,167)	-10%
Equipment (Capitalized)	2,753	1,363	1,994	1,221	118	673	0%
Operations and Maintenance (Net)	47,834	46,308	42,490	40,695	10,354	39,662	24%
Debt Service	9,585	13,558	13,677	14,060	9,926	14,227	9%
TOTAL EXPENDITURES	\$ 163,714	\$ 170,673	\$ 165,736	\$ 160,092	\$ 48,875	\$ 163,671	
Percent of Budget					29.9%		
TRANSFERS							
Other	(5,490)	(7,407)	(4,002)	(5,791)	(2,909)	(3,471)	
NET TRANSFERS	\$ (5,490)	\$ (7,407)	\$ (4,002)	\$ (5,791)	\$ (2,909)	\$ (3,471)	
NET INCREASE (DECREASE)	13,085	3,922	400	5,804	43,707	7,937	
ENDING CURRENT NET POSITION	\$ 84,564	\$ 88,486	\$ 88,886	\$ 94,690	\$ 138,398	\$ 94,984	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Kingsville
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 40,594	\$ 43,784	\$ 42,731	\$ 41,180	\$ 11,641	\$ 42,728	26%
Academic Support	12,451	14,843	14,585	12,664	3,490	14,668	9%
Student Services	14,513	14,160	13,112	12,543	2,721	12,285	8%
Scholarships and Fellowships	5,281	5,999	5,176	4,710	2,259	5,711	3%
Institutional Support	12,904	11,823	11,403	11,551	3,122	10,152	6%
O&M of Plant	8,873	10,778	9,771	9,628	1,438	9,414	6%
Public Service	827	815	863	564	61	254	0%
Research	4,860	5,734	4,978	4,265	855	3,696	2%
E&G and Designated Subtotal:	\$ 100,304	\$ 107,936	\$ 102,619	\$ 97,105	\$ 25,587	\$ 98,908	60%
Auxiliary:							
Auxiliary	\$ 23,408	\$ 24,042	\$ 24,597	\$ 23,900	\$ 8,313	\$ 23,002	14%
Auxiliary Subtotal:	\$ 23,408	\$ 24,042	\$ 24,597	\$ 23,900	\$ 8,313	\$ 23,002	14%
Restricted:							
Instruction	\$ 2,669	\$ 1,761	\$ 2,336	\$ 1,642	\$ 400	\$ 1,312	1%
Academic Support	584	496	439	763	187	259	0%
Student Services	1,271	1,240	1,482	1,510	366	793	0%
Scholarships and Fellowships	11,941	7,717	7,153	6,452	1,187	10,343	6%
Institutional Support	106	82	163	100	21	0	0%
O&M of Plant	0	95	60	0	0	0	0%
Public Service	411	219	113	118	14	81	0%
Research	13,434	13,529	13,098	14,441	2,873	14,745	9%
Restricted Subtotal:	\$ 30,417	\$ 25,138	\$ 24,843	\$ 25,026	\$ 5,048	\$ 27,533	17%
TOTAL:							
Instruction	\$ 43,263	\$ 45,545	\$ 45,067	\$ 42,822	\$ 12,041	\$ 44,040	27%
Academic Support	13,035	15,338	15,024	13,428	3,677	14,927	9%
Student Services	15,784	15,399	14,594	14,053	3,087	13,078	8%
Scholarships and Fellowships	17,223	13,716	12,329	11,162	3,445	16,054	10%
Institutional Support	13,010	11,905	11,566	11,651	3,143	10,152	6%
O&M of Plant	8,873	10,873	9,830	9,628	1,438	9,414	6%
Public Service	1,238	1,034	976	682	75	335	0%
Auxiliary	23,408	24,042	24,597	23,900	8,313	23,002	14%
Research	18,294	19,263	18,076	18,706	3,728	18,441	11%
RFS Debt Service Transfers	9,585	13,558	13,677	14,060	9,926	14,227	9%
TOTAL:	\$ 163,714	\$ 170,673	\$ 165,736	\$ 160,092	\$ 48,875	\$ 163,671	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 20,548	\$ 31,116	\$ 36,197	45,618	\$ 44,283	\$ 43,363	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 28,790	\$ 33,967	\$ 32,418	\$ 32,686	\$ 34,251	\$ 37,204	40%
Tuition and Fees	24,817	32,012	39,058	40,315	34,509	45,210	48%
Contracts and Grants	4,681	424	514	478	279	939	1%
Student Financial Assistance	3,572	12,552	15,528	17,259	609	14,443	15%
Gifts	388	830	1,749	2,151	292	976	1%
Sales and Services	623	671	903	1,071	364	1,165	1%
Investment Income	774	2,412	2,211	2,128	389	1,080	1%
Other Income	135	88	133	234	44	234	0%
Discounts	(3,245)	(5,868)	(7,157)	(10,015)	(1,881)	(7,524)	-8%
TOTAL REVENUES	\$ 60,533	\$ 77,088	\$ 85,358	\$ 86,307	\$ 68,855	\$ 93,727	
Percent of Budget					73.5%		
EXPENDITURES							
Salaries - Faculty	\$ 10,338	\$ 12,737	\$ 15,332	\$ 17,418	\$ 5,476	\$ 18,894	20%
Salaries - Non-Faculty	12,058	13,080	14,677	17,414	4,495	21,249	22%
Wages	1,214	1,803	2,113	2,790	633	2,477	3%
Benefits	5,535	6,675	7,479	8,836	2,114	9,252	10%
Personnel Costs	29,146	34,295	39,600	46,459	12,717	51,872	54%
Utilities	667	831	894	1,065	215	1,343	1%
Scholarships	8,876	14,638	17,000	20,757	4,398	17,304	18%
Discounts	(3,245)	(5,868)	(7,157)	(10,015)	(1,881)	(7,524)	-8%
Equipment (Capitalized)	78	2,239	185	1,543	3	185	0%
Operations and Maintenance (Net)	13,731	15,846	17,775	19,886	5,846	24,082	25%
Debt Service	2,635	7,512	7,701	7,950	8,598	8,849	9%
TOTAL EXPENDITURES	\$ 51,888	\$ 69,493	\$ 75,997	\$ 87,645	\$ 29,897	\$ 96,111	
Percent of Budget					31.1%		
TRANSFERS							
Other	1,924	(2,514)	60	4	(97)	15	
NET TRANSFERS	\$ 1,924	\$ (2,514)	\$ 60	\$ 4	\$ (97)	\$ 15	
NET INCREASE (DECREASE)	10,568	5,081	9,420	(1,335)	38,861	(2,369)	
ENDING CURRENT NET POSITION	\$ 31,116	\$ 36,197	\$ 45,617	\$ 44,283	\$ 83,144	\$ 40,994	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - San Antonio
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 15,600	\$ 19,133	\$ 23,773	\$ 25,724	\$ 8,011	\$ 28,762	30%
Academic Support	5,206	5,937	7,477	7,659	2,329	9,178	10%
Student Services	9,559	11,982	11,327	15,663	4,724	19,182	20%
Scholarships and Fellowships	2,081	3,737	4,040	4,812	1,923	6,815	7%
Institutional Support	7,248	8,242	8,511	9,597	2,037	9,204	10%
O&M of Plant	4,962	6,306	5,111	8,407	1,125	8,205	9%
Public Service	401	453	342	257	50	412	0%
Research	193	259	220	214	75	422	0%
E&G and Designated Subtotal:	\$ 45,250	\$ 56,049	\$ 60,801	\$ 72,334	\$ 20,275	\$ 82,179	86%
Auxiliary:							
Auxiliary	\$ 196	\$ 567	\$ 349	\$ 389	\$ 87	\$ 429	0%
Auxiliary Subtotal:	\$ 196	\$ 567	\$ 349	\$ 389	\$ 87	\$ 429	0%
Restricted:							
Instruction	\$ 12	\$ -	\$ 29	\$ 6	\$ -	\$ -	0%
Academic Support	10	0	896	541	203	0	0%
Student Services	5	29	147	73	16	0	0%
Scholarships and Fellowships	3,548	5,033	5,918	6,155	696	3,803	4%
Institutional Support	5	6	10	11	9	0	0%
O&M of Plant	0	0	0	0	0	0	0%
Public Service	3	115	20	87	(5)	0	0%
Research	226	185	125	99	18	852	1%
Restricted Subtotal:	\$ 3,808	\$ 5,368	\$ 7,146	\$ 6,973	\$ 937	\$ 4,655	5%
TOTAL:							
Instruction	\$ 15,611	\$ 19,133	\$ 23,802	\$ 25,730	\$ 8,011	\$ 28,762	30%
Academic Support	5,215	5,937	8,373	8,200	2,533	9,178	10%
Student Services	9,564	12,011	11,474	15,736	4,740	19,182	20%
Scholarships and Fellowships	5,629	8,770	9,959	10,967	2,619	10,618	11%
Institutional Support	7,252	8,248	8,521	9,607	2,046	9,204	10%
O&M of Plant	4,962	6,306	5,111	8,407	1,125	8,205	9%
Public Service	404	568	362	344	45	412	0%
Auxiliary	196	567	349	389	87	429	0%
Research	419	444	345	314	94	1,273	1%
RFS Debt Service Transfers	2,635	7,508	7,701	7,950	8,598	8,849	9%
TOTAL:	\$ 51,888	\$ 69,493	\$ 75,997	\$ 87,645	\$ 29,897	\$ 96,111	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 27,743	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,663	\$ 20,772	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 21,634	\$ 23,148	\$ 23,205	\$ 23,417	\$ 24,213	\$ 26,294	54%
Higher Education Fund	1,216	1,824	1,824	1,824	1,824	1,824	4%
Tuition and Fees	10,848	12,462	13,389	14,142	9,249	14,182	29%
Contracts and Grants	1,224	1,335	491	614	361	961	2%
Student Financial Assistance	3,519	3,734	5,366	5,779	803	5,488	11%
Gifts	636	833	562	333	(16)	957	2%
Sales and Services	1,528	1,782	1,993	2,159	1,091	1,509	3%
Investment Income	587	2,699	2,417	1,048	188	457	1%
Other Income	22	15	384	68	16	0	0%
Discounts	(3,100)	(2,883)	(3,399)	(3,536)	(819)	(3,276)	-7%
TOTAL REVENUES	\$ 38,113	\$ 44,949	\$ 46,232	\$ 45,849	\$ 36,908	\$ 48,395	
Percent of Budget					76.3%		
EXPENDITURES							
Salaries - Faculty	\$ 7,067	\$ 7,250	\$ 7,470	\$ 8,191	\$ 2,442	\$ 8,761	18%
Salaries - Non-Faculty	7,087	7,676	8,158	8,602	2,403	9,481	19%
Wages	821	1,302	1,430	1,069	282	269	1%
Benefits	4,586	4,722	4,807	5,167	1,145	5,749	12%
Personnel Costs	19,561	20,950	21,865	23,029	6,272	24,259	50%
Utilities	503	486	549	693	171	1,180	2%
Scholarships	5,720	5,712	6,564	7,042	1,720	6,956	14%
Discounts	(3,100)	(2,883)	(3,399)	(3,536)	(819)	(3,276)	-7%
Equipment (Capitalized)	410	178	13,319	1,394	157	1,718	4%
Operations and Maintenance (Net)	8,124	8,235	7,992	8,848	2,594	9,441	19%
Debt Service	6,903	9,479	9,575	9,021	7,990	8,613	18%
TOTAL EXPENDITURES	\$ 38,122	\$ 42,157	\$ 56,466	\$ 46,491	\$ 18,086	\$ 48,891	
Percent of Budget					37.0%		
TRANSFERS							
Other	(3,101)	3,547	191	376	(1,459)	100	
NET TRANSFERS	\$ (3,101)	\$ 3,547	\$ 191	\$ 376	\$ (1,459)	\$ 100	
NET INCREASE (DECREASE)	(3,109)	6,338	(10,043)	(266)	17,363	(396)	
ENDING CURRENT NET POSITION	\$ 24,634	\$ 30,972	\$ 20,929	\$ 20,663	\$ 38,026	\$ 20,375	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M University - Texarkana
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 11,511	\$ 12,051	\$ 13,216	\$ 13,629	\$ 3,973	\$ 16,624	34%
Academic Support	4,819	4,859	4,911	4,659	979	2,845	6%
Student Services	3,114	3,507	3,706	3,574	1,145	3,086	6%
Scholarships and Fellowships	918	1,084	1,259	1,432	904	1,796	4%
Institutional Support	5,039	5,037	5,079	5,479	1,658	7,165	15%
O&M of Plant	1,735	1,784	12,908	2,193	443	2,710	6%
Public Service	40	4	0	0	0	0	0%
Research	108	58	35	6	1	30	0%
E&G and Designated Subtotal:	\$ 27,283	\$ 28,384	\$ 41,113	\$ 30,972	\$ 9,103	\$ 34,255	70%
Auxiliary:							
Auxiliary	\$ 1,542	\$ 1,807	\$ 2,278	\$ 2,320	\$ 707	\$ 2,628	5%
Auxiliary Subtotal:	\$ 1,542	\$ 1,807	\$ 2,278	\$ 2,320	\$ 707	\$ 2,628	5%
Restricted:							
Instruction	\$ 61	\$ 69	\$ 27	\$ 99	\$ 13	\$ -	0%
Academic Support	277	331	345	403	136	379	1%
Student Services	155	46	159	1,589	215	332	1%
Scholarships and Fellowships	1,628	1,734	1,867	2,178	(115)	1,954	4%
Institutional Support	62	29	1,021	106	30	0	0%
O&M of Plant	0	0	20	0	0	480	1%
Public Service	196	261	61	17	7	250	1%
Research	13	18	-	-	-	-	0%
Restricted Subtotal:	\$ 2,394	\$ 2,487	\$ 3,501	\$ 4,391	\$ 286	\$ 3,395	7%
TOTAL:							
Instruction	\$ 11,572	\$ 12,120	\$ 13,243	\$ 13,728	\$ 3,986	\$ 16,624	34%
Academic Support	5,096	5,189	5,256	5,063	1,115	3,224	7%
Student Services	3,269	3,553	3,865	5,162	1,360	3,417	7%
Scholarships and Fellowships	2,547	2,818	3,126	3,610	790	3,750	8%
Institutional Support	5,101	5,067	6,100	5,585	1,688	7,165	15%
O&M of Plant	1,735	1,784	12,928	2,193	443	3,190	7%
Public Service	236	265	61	17	7	250	1%
Auxiliary	1,542	1,807	2,278	2,320	707	2,628	5%
Research	121	75	35	6	1	30	0%
RFS Debt Service Transfers	6,903	9,479	9,575	8,808	7,990	8,613	18%
TOTAL:	\$ 38,122	\$ 42,157	\$ 56,466	\$ 46,491	\$ 18,086	\$ 48,891	100%



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 64,005	\$ 65,784	\$ 77,760	\$ 101,097	\$ 103,769	\$ 101,097	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 39,683	\$ 39,249	\$ 41,449	\$ 41,721	\$ 940	\$ 43,970	27%
Federal Appropriations	14	15	15	15	1	0	0%
Higher Education Fund	4,776	7,164	7,164	7,164	0	7,164	4%
Tuition and Fees	64,815	68,521	71,426	73,711	59,695	75,082	45%
Contracts and Grants	4,676	4,970	4,987	4,877	5,669	9,317	6%
Student Financial Assistance	15,737	16,791	18,280	20,540	4,292	16,958	10%
Gifts	4,957	7,805	12,157	6,247	879	5,675	3%
Sales and Services	30,514	29,623	28,208	28,773	22,409	25,393	15%
Investment Income	3,041	7,412	6,722	3,372	644	1,472	1%
Other Income	749	786	5,973	3,046	218	256	0%
Discounts	(13,696)	(17,056)	(18,815)	(17,608)	(4,862)	(19,448)	-12%
TOTAL REVENUES	\$ 155,266	\$ 165,281	\$ 177,567	\$ 171,859	\$ 89,884	\$ 165,838	
Percent of Budget					54.2%		
EXPENDITURES							
Salaries - Faculty	\$ 25,413	\$ 29,276	\$ 31,029	\$ 31,479	\$ 9,537	\$ 28,777	17%
Salaries - Non-Faculty	24,143	24,888	25,124	25,722	6,665	29,240	18%
Wages	4,720	2,226	1,918	1,873	439	4,042	2%
Benefits	17,122	16,811	17,728	18,569	4,513	17,745	11%
Personnel Costs	71,398	73,200	75,798	77,643	21,154	79,804	48%
Utilities	3,269	3,735	3,927	3,192	582	4,404	3%
Scholarships	25,705	29,817	32,269	31,695	5,247	28,917	17%
Discounts	(13,696)	(17,056)	(18,815)	(17,608)	(4,862)	(19,448)	-12%
Equipment (Capitalized)	2,549	1,687	1,683	1,779	785	7,172	4%
Operations and Maintenance (Net)	42,553	43,127	45,117	45,111	14,541	43,623	26%
Debt Service	11,125	18,750	14,997	23,138	2,189	21,621	13%
TOTAL EXPENDITURES	\$ 142,904	\$ 153,261	\$ 154,975	\$ 164,950	\$ 39,637	\$ 166,094	
Percent of Budget					23.9%		
TRANSFERS							
Other	(10,583)	(45)	746	(4,237)	(3,648)	255	
NET TRANSFERS	\$ (10,583)	\$ (45)	\$ 746	\$ (4,237)	\$ (3,648)	\$ 255	
NET INCREASE (DECREASE)	1,780	11,975	23,337	2,672	46,599	(0)	
ENDING CURRENT NET POSITION	\$ 65,784	\$ 77,760	\$ 101,097	\$ 103,769	\$ 150,368	\$ 101,097	



THE TEXAS A&M UNIVERSITY SYSTEM
West Texas A&M University
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(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 38,586	\$ 40,801	\$ 41,471	\$ 41,867	\$ 10,109	\$ 41,424	25%
Academic Support	10,779	10,682	10,283	11,182	2,649	14,182	9%
Student Services	8,077	10,817	10,942	12,542	2,118	10,231	6%
Scholarships and Fellowships	4,095	4,995	5,671	5,499	362	7,882	5%
Institutional Support	12,843	12,702	11,676	13,139	8,761	17,160	10%
O&M of Plant	17,281	14,606	15,532	16,402	5,188	11,440	7%
Public Service	2,062	3,230	2,829	2,315	615	2,288	1%
Research	1,931	2,988	2,624	2,445	635	3,634	2%
E&G and Designated Subtotal:	\$ 95,654	\$ 100,820	\$ 101,028	\$ 105,391	\$ 30,436	\$ 108,241	65%
Auxiliary:							
Auxiliary	\$ 23,629	\$ 19,118	\$ 18,463	\$ 19,713	\$ 5,775	\$ 18,424	11%
Auxiliary Subtotal:	\$ 23,629	\$ 19,118	\$ 18,463	\$ 19,713	\$ 5,775	\$ 18,424	11%
Restricted:							
Instruction	\$ 425	\$ 465	\$ 542	\$ 464	\$ 119	\$ 802	0%
Academic Support	1,981	2,820	7,562	3,743	294	1,535	1%
Student Services	110	1,028	1,157	1,130	352	838	1%
Scholarships and Fellowships	5,578	6,111	6,900	7,224	(429)	9,590	6%
Institutional Support	28	16	14	26	8	14	0%
O&M of Plant	129	733	850	57	2	863	1%
Public Service	2,358	1,726	1,817	1,807	402	2,041	1%
Research	1,887	1,673	1,645	2,258	488	2,124	1%
Restricted Subtotal:	\$ 12,496	\$ 14,572	\$ 20,487	\$ 16,709	\$ 1,236	\$ 17,807	11%
TOTAL:							
Instruction	\$ 39,010	\$ 41,266	\$ 42,013	\$ 42,331	\$ 10,228	\$ 42,226	25%
Academic Support	12,760	13,502	17,845	14,926	2,943	15,717	9%
Student Services	8,187	11,846	12,099	13,672	2,470	11,070	7%
Scholarships and Fellowships	9,674	11,106	12,571	12,723	(68)	17,471	11%
Institutional Support	12,870	12,718	11,690	13,164	8,769	17,174	10%
O&M of Plant	17,410	15,339	16,382	16,459	5,190	12,303	7%
Public Service	4,420	4,955	4,646	4,121	1,017	4,329	3%
Auxiliary	23,629	19,118	18,463	19,713	5,775	18,424	11%
Research	3,819	4,661	4,269	4,703	1,124	5,758	3%
RFS Debt Service Transfers	11,125	18,750	14,997	23,138	2,189	21,621	13%
TOTAL:	\$ 142,904	\$ 153,261	\$ 154,975	\$ 164,950	\$ 39,637	\$ 166,094	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 107,086	\$ 104,140	\$ 102,874	\$ 123,032	\$ 119,568	\$ 109,405	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 69,674	\$ 70,442	\$ 68,550	\$ 68,883	\$ 69,365	\$ 70,456	35%
Federal Appropriations	9,157	9,082	9,074	9,758	0	9,613	5%
Contracts and Grants	84,466	87,682	89,088	92,874	29,229	90,197	44%
Gifts	2,134	873	1,674	1,322	241	2,032	1%
Sales and Services	27,128	27,539	27,033	27,041	6,862	25,131	12%
Investment Income	5,620	13,884	9,142	4,612	819	5,672	3%
Other Income	802	1,938	1,535	3,392	271	0	0%
TOTAL REVENUES	\$ 198,980	\$ 211,260	\$ 206,095	\$ 207,751	\$ 106,656	\$ 203,102	
Percent of Budget					52.5%		
EXPENDITURES							
Salaries - Faculty	\$ 21,805	\$ 23,423	\$ 22,760	\$ 22,320	\$ 4,923	\$ 23,530	12%
Salaries - Non-Faculty	57,222	61,790	60,620	60,817	15,441	62,997	31%
Wages	7,582	7,355	7,211	7,455	1,449	7,326	4%
Benefits	24,753	27,360	26,737	27,166	5,788	25,882	13%
Personnel Costs	111,362	119,929	117,328	117,758	27,601	119,736	59%
Utilities	4,885	4,098	5,270	4,720	780	5,415	3%
Scholarships	4,382	3,078	4,016	3,199	824	3,509	2%
Discounts	0	0	0	0	0	0	0%
Equipment (Capitalized)	11,771	9,302	10,606	10,576	2,613	4,340	2%
Operations and Maintenance (Net)	65,255	66,568	66,633	69,289	16,032	66,996	33%
Debt Service	1,385	1,384	1,325	1,429	283	1,806	1%
TOTAL EXPENDITURES	\$ 199,040	\$ 204,359	\$ 205,178	\$ 206,970	\$ 48,134	\$ 201,801	
Percent of Budget					23.9%		
TRANSFERS							
Other	(2,885)	(8,167)	19,240	(4,245)	430	(527)	
NET TRANSFERS	\$ (2,885)	\$ (8,167)	\$ 19,240	\$ (4,245)	\$ 430	\$ (527)	
NET INCREASE (DECREASE)	(2,945)	(1,266)	20,157	(3,464)	58,952	773	
ENDING CURRENT NET POSITION	\$ 104,140	\$ 102,874	\$ 123,032	\$ 119,568	\$ 178,519	\$ 110,178	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Research
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Institutional Support	\$ (463)	\$ 222	\$ 92	\$ 730	\$ -	\$ -	0%
Public Service	5,917	5,330	5,442	5,762	1,353	6,002	3%
Research	121,839	124,336	124,395	119,533	28,522	121,980	60%
E&G and Designated Subtotal:	\$ 127,293	\$ 129,888	\$ 129,930	#####	\$ 29,876	\$ 127,982	63%
Restricted:							
Public Service	\$ -	\$ 7.80	\$ -	\$ -	\$ -	\$ -	0%
Research	70,370	73,097	73,935	79,518	17,974	72,014	36%
Restricted Subtotal:	\$ 70,370	\$ 73,104	\$ 73,935	\$ 79,518	\$ 17,974	\$ 72,014	36%
TOTAL:							
Institutional Support	\$ (463)	\$ 222	\$ 92	\$ 730	\$ -	\$ -	0%
Public Service	5,917	5,338	5,442	5,762	1,353	6,002	3%
Research	192,209	197,432	198,330	199,051	46,497	193,994	96%
RFS Debt Service Transfers	1,378	1,367	1,313	1,427	283	1,806	1%
TOTAL:	\$ 199,040	\$ 204,359	\$ 205,178	#####	\$ 48,134	\$ 201,801	100%



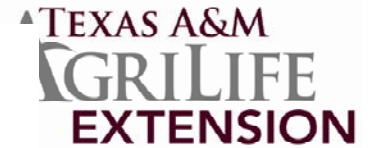
THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 39,434	\$ 41,915	\$ 43,089	\$ 51,406	\$ 53,323	\$ 48,751	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 65,356	\$ 66,214	\$ 67,654	\$ 68,166	\$ 66,996	\$ 68,334	53%
Federal Appropriations	18,125	18,441	17,908	18,737	2,945	17,893	14%
Contracts and Grants	31,329	32,665	33,486	33,403	9,741	32,147	25%
Student Financial Assistance	0	0	0	0	0	0	0%
Gifts	2,516	1,985	2,091	2,093	567	1,497	1%
Sales and Services	8,595	8,379	10,017	9,154	2,888	8,400	7%
Investment Income	1,115	2,653	1,762	1,455	188	594	0%
Other Income	517	749	753	620	152	139	0%
TOTAL REVENUES	\$ 127,554	\$ 131,087	\$133,671	\$ 133,628	\$ 83,478	\$ 129,005	
Percent of Budget						64.7%	
EXPENDITURES							
Salaries - Faculty	\$ 12,395	\$ 11,226	\$ 9,987	\$ 11,010	\$ 2,745	\$ 10,897	8%
Salaries - Non-Faculty	56,204	57,687	57,219	58,596	14,761	64,111	46%
Wages	2,605	2,411	2,668	3,137	563	2,064	1%
Benefits	29,939	31,083	30,832	30,930	7,202	33,696	24%
Personnel Costs	101,143	102,408	100,705	103,674	25,272	110,768	80%
Utilities	806	1,018	974	1,011	177	955	1%
Scholarships	110	178	258	230	44	87	0%
Discounts	0	0	0	0	0	0	0%
Equipment (Capitalized)	1,444	1,454	1,448	1,553	577	1,990	1%
Operations and Maintenance (Net)	22,188	22,813	23,116	25,072	6,425	24,138	17%
Debt Service	0	261	279	279	0	297	0%
TOTAL EXPENDITURES	\$ 125,691	\$ 128,132	\$126,781	\$ 131,819	\$ 32,494	\$ 138,236	
Percent of Budget						23.5%	
TRANSFERS							
Other	618	(1,781)	1,427	109	500	4,650	
NET TRANSFERS	\$ 618	\$ (1,781)	\$ 1,427	\$ 109	\$ 500	\$ 4,650	
NET INCREASE (DECREASE)	2,482	1,173	8,317	1,917	51,485	(4,581)	
ENDING CURRENT NET POSITION	\$ 41,915	\$ 43,089	\$ 51,406	\$ 53,323	\$104,808	\$ 44,170	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M AgriLife Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Institutional Support	\$ 8,145	\$ 8,265	\$ 9,398	\$ 8,281	\$ 1,636	\$ 7,740	6%
Public Service	86,638	85,597	84,719	89,614	23,287	97,626	71%
Research	202	184	29	336	34	0	0%
E&G and Designated Subtotal:	\$ 94,985	\$ 94,046	\$ 94,146	\$ 98,232	\$ 24,957	\$ 105,366	76%
Restricted:							
Public Service	\$ 30,558	\$ 32,902	\$ 31,816	\$ 32,267	\$ 7,257	\$ 32,572	\$ 0
Research	147	923	540	1,041	280	-	0%
Restricted Subtotal:	\$ 30,706	\$ 33,825	\$ 32,356	\$ 33,308	\$ 7,537	\$ 32,572	24%
TOTAL:							
Institutional Support	\$ 8,145	\$ 8,265	\$ 9,398	\$ 8,281	\$ 1,636	\$ 7,740	6%
Public Service	117,197	118,499	116,535	121,881	30,544	130,199	94%
Research	350	1,107	569	1,378	313	0	0%
RFS Debt Service Transfers	0	261	279	279	0	297	0%
TOTAL:	\$ 125,691	\$ 128,132	\$ 126,781	\$ 131,819	\$ 32,494	\$ 138,236	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 112,804	\$ 100,319	\$ 95,477	\$ 39,503	\$ 72,472	\$ 96,825	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 38,518	\$ 46,372	\$ 41,161	\$ 94,690	\$ 38,149	\$ 38,789	53%
Contracts and Grants	10,040	12,269	9,546	9,202	1,796	7,597	10%
Gifts	10	12	23	8	7	0	0%
Sales and Services	3,272	5,809	3,597	2,942	24	2,010	3%
Investment Income	666	1,303	874	261	109	409	1%
Other Income	18,908	18,743	23,168	23,210	42	24,769	34%
TOTAL REVENUES	\$ 71,414	\$ 84,508	\$ 78,369	\$ 130,313	\$ 40,127	\$ 73,574	
Percent of Budget			106.4%		54.5%		
EXPENDITURES							
Salaries - Faculty	\$ 161	\$ 45	\$ 30	\$ (1)	\$ 6	\$ -	0%
Salaries - Non-Faculty	21,105	21,798	22,047	22,313	5,260	23,750	32%
Wages	2,857	3,200	5,629	2,328	1,344	1,040	1%
Benefits	9,059	9,704	10,190	9,602	2,281	8,952	12%
Personnel Costs	33,182	34,747	37,896	34,242	8,891	33,741	46%
Utilities	280	295	335	347	63	326	0%
Equipment (Capitalized)	6,649	8,409	2,520	2,890	645	4,616	6%
Operations and Maintenance (Net)	43,465	45,342	91,925	60,055	6,153	35,020	48%
TOTAL EXPENDITURES	\$ 83,576	\$ 88,793	\$ 132,676	\$ 97,534	\$ 15,751	\$ 73,703	
Percent of Budget					21.4%		
TRANSFERS							
Other	(323)	(557)	(1,667)	191	121	139	
NET TRANSFERS	\$ (323)	\$ (557)	\$ (1,667)	\$ 191	\$ 121	\$ 139	
NET INCREASE (DECREASE)	(12,485)	(4,842)	(55,974)	32,969	24,496	10	
ENDING CURRENT NET POSITION	\$ 100,319	\$ 95,477	\$ 39,503	\$ 72,472	\$ 96,968	\$ 96,834	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Forest Service
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Institutional Support	\$ 3,498	\$ 3,441	\$ 3,447	\$ 3,655	\$ 768	\$ 2,925	4%
O&M of Plant	1,531	1,609	1,429	1,503	327	1,416	2%
Public Service	73,743	75,768	119,872	86,865	13,440	63,872	87%
Research	1,736	1,843	1,965	2,130	500	2,164	3%
E&G and Designated Subtotal:	\$ 80,508	\$ 82,660	\$ 126,713	\$94,152	\$ 15,035	\$ 70,378	95%
Restricted:							
O&M of Plant	\$ 2	\$ 1	\$ 1	\$ 3	\$ -	\$ -	0%
Public Service	2,541	5,630	5,696	3,071	673	3,015	4%
Research	524	501	265	307	43	311	0%
Restricted Subtotal:	\$ 3,068	\$ 6,132	\$ 5,963	\$ 3,382	\$ 716	\$ 3,325	5%
TOTAL:							
Institutional Support	\$ 3,498	\$ 3,441	\$ 3,447	\$ 3,655	\$ 768	\$ 2,925	4%
O&M of Plant	1,533	1,610	1,430	1,506	327	1,416	2%
Public Service	76,284	81,398	125,568	89,936	14,113	66,887	91%
Research	2,261	2,344	2,230	2,437	543	2,475	3%
RFS Debt Service Transfers	-	-	-	-	-	-	
TOTAL:	\$ 83,576	\$ 88,793	\$ 132,676	\$97,534	\$ 15,751	\$ 73,703	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 635	\$ 790	\$ 1,013	\$ 1,546	\$ 2,748	\$ 2,296	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 9,895	\$ 9,928	\$ 9,581	\$ 9,579	\$ 9,269	\$ 10,205	44%
Contracts and Grants	286	328	391	330	3	300	1%
Sales and Services	11,093	11,879	11,919	13,229	1,795	12,824	55%
Investment Income	7	23	38	75	11	25	0%
Other Income	0	5	0	6	1	0	0%
TOTAL REVENUES	\$ 21,282	\$ 22,163	\$ 21,929	\$ 23,218	\$ 11,080	\$ 23,354	
Percent of Budget							
EXPENDITURES							
Salaries - Faculty	\$ 27	\$ 13	\$ 19	\$ 15	\$ -	\$ -	0%
Salaries - Non-Faculty	8,643	9,021	8,925	9,188	2,306	10,135	43%
Wages	330	259	168	220	29	217	1%
Benefits	2,775	3,057	3,077	3,146	766	3,238	14%
Personnel Costs	11,775	12,350	12,189	12,569	3,101	13,590	58%
Utilities	828	727	758	793	248	831	4%
Scholarships	9	4	3	3	0	0	0%
Equipment (Capitalized)	179	52	222	528	45	270	1%
Operations and Maintenance (Net)	5,338	5,807	5,432	5,499	1,899	5,633	24%
Debt Service	3,000	3,000	2,926	2,924	3,026	3,026	13%
TOTAL EXPENDITURES	\$ 21,129	\$ 21,940	\$ 21,531	\$ 22,317	\$ 8,320	\$ 23,350	
Percent of Budget							
35.6%							
TRANSFERS							
Other	1	0	135	300	670	670	
NET TRANSFERS	\$ 1	\$ 0	\$ 135	\$ 300	\$ 670	\$ 670	
NET INCREASE (DECREASE)	155	223	534	1,202	3,430	674	
ENDING CURRENT NET POSITION	\$ 790	\$ 1,013	\$ 1,546	\$ 2,748	\$ 6,178	\$ 2,970	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Veterinary Medical Diagnostic Laboratory
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Institutional Support	\$ 1,921	\$ 1,377	\$ 1,360	\$ 1,348	\$ 325	\$ 1,275	5%
Public Service	15,945	17,189	16,883	17,713	4,927	18,749	80%
Research	9	76	12	27	6	27	0%
E&G and Designated Subtotal:	\$ 17,874	\$ 18,642	\$ 18,256	\$19,088	\$ 5,257	\$ 20,051	86%
Restricted:							
Public Service	\$ 22	\$ -	\$ 0	\$ 8	\$ -	\$ -	0%
Research	233	298	348	297	37	273	1%
Restricted Subtotal:	\$ 255	\$ 298	\$ 348	\$ 304	\$ 37	\$ 273	1%
TOTAL:							
Institutional Support	\$ 1,921	\$ 1,377	\$ 1,360	\$ 1,348	\$ 325	\$ 1,275	5%
Public Service	15,967	17,189	16,883	17,721	4,927	18,749	80%
Research	241	374	360	324	42	300	1%
RFS Debt Service Transfers	3,000	3,000	2,926	2,924	3,026	3,026	13%
TOTAL:	\$ 21,129	\$ 21,940	\$ 21,531	\$22,317	\$ 8,320	\$ 23,350	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 84,099	\$ 64,968	\$ 51,511	\$ 39,158	\$ 40,971	\$ 39,158	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 21,564	\$ 26,661	\$ 27,177	\$ 27,025	\$ 25,881	\$ 28,255	17%
Contracts and Grants	95,350	93,464	105,102	109,594	35,633	121,151	72%
Gifts	1,398	1,885	1,992	1,781	408	1,800	1%
Sales and Services	9,003	9,265	11,307	15,553	3,490	13,000	8%
Investment Income	3,551	6,681	3,717	1,674	965	3,787	2%
Other Income	129	361	604	451	41	300	0%
TOTAL REVENUES	\$ 130,994	\$ 138,318	\$149,899	\$155,954	\$ 66,384	\$ 168,293	
Percent of Budget						39.4%	
EXPENDITURES							
Salaries - Faculty (Equivalent)	\$ 18,971	\$ 19,431	\$ 18,343	\$ 16,063	\$ 2,787	\$ 21,648	13%
Salaries - Non-Faculty	41,695	41,023	47,323	51,077	13,545	49,720	29%
Wages	3,786	3,766	4,185	4,397	886	3,638	2%
Benefits	11,817	12,554	13,724	13,618	3,121	14,922	9%
Personnel Costs	76,269	76,774	83,576	85,155	20,338	89,927	52%
Utilities	3,237	2,603	2,892	3,243	93	3,116	2%
Scholarships	8,660	8,972	9,246	9,535	5,274	8,473	5%
Equipment (Capitalized)	8,232	6,751	5,006	9,078	1,557	11,680	7%
Operations and Maintenance (Net)	51,452	48,094	51,541	51,418	11,967	52,886	31%
Debt Service	357	5,058	4,800	5,014	5,806	6,367	4%
TOTAL EXPENDITURES	\$ 148,206	\$ 148,252	\$157,060	\$163,443	\$ 45,034	\$ 172,449	
Percent of Budget						26.1%	
TRANSFERS							
Other	(1,919)	(3,523)	(5,191)	9,301	2,349	4,156	
NET TRANSFERS	\$ (1,919)	\$ (3,523)	\$ (5,191)	\$ 9,301	\$ 2,349	\$ 4,156	
NET INCREASE (DECREASE)	(19,131)	(13,457)	(12,352)	1,812	23,698	0	
ENDING CURRENT NET POSITION	\$ 64,968	\$ 51,511	\$ 39,158	\$ 40,971	\$ 64,669	\$ 39,158	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Experiment Station
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Institutional Support	\$ (1,131)	\$ 195	\$ 238	\$ (5)	\$ -	\$ -	0%
Research	71,574	66,603	67,896	73,773	18,350	67,971	39%
E&G and Designated Subtotal:	\$ 70,442	\$ 66,798	\$ 68,134	\$ 73,767	\$ 18,350	\$ 67,971	39%
Restricted:							
Research	\$ 77,407	\$ 76,395	\$ 84,126	\$ 84,661	\$ 20,879	\$ 98,111	57%
Restricted Subtotal:	\$ 77,407	\$ 76,395	\$ 84,126	\$ 84,661	\$ 20,879	\$ 98,111	57%
TOTAL:							
Institutional Support	\$ (1,131)	\$ 195	\$ 238	\$ (5.43)	\$ -	\$ -	0%
Research	148,980	142,999	152,022	158,434	39,229	166,082	96%
RFS Debt Service Transfers	357	5,058	4,800	5,014	5,806	6,367	4%
TOTAL:	\$ 148,206	\$ 148,252	\$ 157,060	\$ 163,443	\$ 45,034	\$ 172,449	100%

THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
FY 2020 Executive Budget Summary
(In Thousands)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 21,657	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,333	\$ 17,855	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 11,068	\$ 11,228	\$ 9,244	\$ 9,337	\$ 8,465	\$ 9,894	13%
Contracts and Grants	59,613	56,366	60,321	61,861	17,741	60,501	80%
Gifts	340	224	168	190	46	225	0%
Sales and Services	3,588	3,393	3,385	4,917	1,299	4,839	6%
Investment Income	455	1,062	616	383	27	520	1%
Other Income	149	557	135	414	37	0	0%
TOTAL REVENUES	\$ 75,210	\$ 72,680	\$ 73,853	\$ 77,088	\$ 27,593	\$ 75,979	
Percent of Budget					36.3%		
EXPENDITURES							
Salaries - Faculty	\$ 18,940	\$ 19,384	\$ 18,259	\$ 17,982	\$ 4,389	\$ 17,660	24%
Salaries - Non-Faculty	16,107	16,880	18,195	18,922	4,909	18,824	26%
Wages	2,091	1,816	1,815	1,737	384	1,319	2%
Benefits	8,974	9,540	9,612	9,782	2,177	8,790	12%
Personnel Costs	46,112	47,621	47,880	48,422	11,860	46,593	64%
Utilities	671	664	648	918	67	800	1%
Scholarships	407	391	214	204	180	280	0%
Equipment (Capitalized)	4,993	2,365	949	785	175	1,612	2%
Operations and Maintenance (Net)	23,360	23,554	25,991	24,946	6,216	23,241	32%
Debt Service	478	440	448	460	0	715	1%
TOTAL EXPENDITURES	\$ 76,021	\$ 75,035	\$ 76,130	\$ 75,736	\$ 18,497	\$ 73,241	
Percent of Budget					25.3%		
TRANSFERS							
Other	(86)	(88)	(17)	(42)	83	133	
NET TRANSFERS	\$ (86)	\$ (88)	\$ (17)	\$ (42)	\$ 83	\$ 133	
NET INCREASE (DECREASE)	(898)	(2,443)	(2,294)	1,311	9,179	2,871	
ENDING CURRENT NET POSITION	\$ 20,759	\$ 18,316	\$ 16,022	\$ 17,333	\$ 26,512	\$ 20,726	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Transportation Institute
 FY 2020 Executive Budget Summary
 (In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Institutional Support	\$ (792)	\$ (1,538)	\$ (1,464)	\$ (1,200)	\$ -	\$ -	0%
Public Service	95	81	78	0	0	85	0%
Research	25,611	29,089	28,008	28,193	6,681	23,823	33%
E&G and Designated Subtotal:	\$ 24,915	\$ 27,632	\$ 26,621	\$ 26,993	\$ 6,681	\$ 23,908	33%
Restricted:							
Public Service	\$ 1,720	\$ 1,741	\$ 1,547	\$ -	\$ -	\$ 1,759	2%
Research	48,909	45,223	47,514	48,283	11,816	46,859	64%
Restricted Subtotal:	\$ 50,628	\$ 46,963	\$ 49,061	\$ 48,283	\$ 11,816	\$ 48,618	66%
TOTAL:							
Institutional Support	\$ (792)	\$ (1,538)	\$ (1,464)	\$ (1,200)	\$ -	\$ -	0%
Public Service	1,815	1,821	1,625	0	0	1,844	3%
Research	74,520	74,312	75,522	76,476	18,497	70,682	97%
RFS Debt Service Transfers	478	440	448	460	-	715	1%
TOTAL:	\$ 76,021	\$ 75,035	\$ 76,130	\$ 75,736	\$ 18,497	\$ 73,241	100%



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 43,577	\$ 46,406	\$ 51,216	\$ 58,154	\$ 61,378	\$ 46,552	
<i>Restatement: (prior year correction)</i>							
REVENUES							
State Appropriations	\$ 8,934	\$ 8,813	\$ 9,767	\$ 10,306	\$ 9,557	\$ 10,224	10%
Tuition and Fees (Gross)	24,277	24,342	25,517	25,223	8,397	28,561	28%
Contracts and Grants	48,626	48,901	55,491	57,436	10,062	57,622	56%
Gifts	416	356	1,207	456	0	200	0%
Sales and Services	6,912	7,571	2,873	4,376	2,990	3,016	3%
Investment Income	1,708	3,895	2,673	2,491	4	2,454	2%
Other Income	167	122	119	129	41	121	0%
TOTAL REVENUES	\$ 91,041	\$ 93,999	\$ 97,647	\$ 100,417	\$ 31,052	\$ 102,197	
Percent of Budget					30.4%		
EXPENDITURES							
Salaries - Faculty	\$ 71	\$ 104	\$ (365)	\$ 402	\$ 5	\$ -	0%
Salaries - Non-Faculty	28,539	28,728	30,661	31,033	7,342	29,868	32%
Wages	8,549	8,161	8,967	8,660	2,005	7,461	8%
Benefits	9,794	10,107	10,678	11,310	2,648	10,022	11%
Personnel Costs	46,953	47,100	49,940	51,406	12,000	47,351	51%
Utilities	1,313	1,324	1,216	1,163	198	1,400	1%
Scholarships	0	17	2	68	65	0	0%
Equipment (Capitalized)	4,519	4,397	2,282	2,438	235	931	1%
Operations and Maintenance (Net)	33,861	34,830	35,711	39,824	9,539	41,417	44%
Debt Service	2,032	2,034	2,035	929	0	2,401	3%
TOTAL EXPENDITURES	\$ 88,678	\$ 89,702	\$ 91,186	\$ 95,828	\$ 22,037	\$ 93,500	
Percent of Budget					23.6%		
TRANSFERS							
Other	466	513	558	(1,365)	0	(7,409)	
NET TRANSFERS	\$ 466	\$ 513	\$ 558	\$ (1,365)	\$ -	\$ (7,409)	
NET INCREASE (DECREASE)	2,829	4,810	7,018	3,224	9,014	1,288	
ENDING CURRENT NET POSITION	\$ 46,406	\$ 51,216	\$ 58,234	\$ 61,378	\$ 70,392	\$ 47,840	



THE TEXAS A&M UNIVERSITY SYSTEM
Texas A&M Engineering Extension Service
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function							
PERCENT OF FISCAL YEAR 2020							
Instruction	\$ 53,916	\$ 51,917	\$ 66,299	\$ 71,058	\$ 16,963	\$ 66,427	71%
Institutional Support	13,792	13,607	0	425	0	0	0%
E&G and Designated Subtotal:	\$ 67,708	\$ 65,524	\$ 66,299	\$ 71,483	\$ 16,963	\$ 66,427	71%
Restricted:							
Instruction	\$ 18,938	\$ 22,144	\$ 22,852	\$ 23,416	\$ 5,075	\$ 24,671	26%
Restricted Subtotal:	\$ 18,938	\$ 22,144	\$ 22,852	\$ 23,416	\$ 5,075	\$ 24,671	26%
TOTAL:							
Instruction	\$ 72,854	\$ 74,061	\$ 89,151	\$ 94,474	\$ 22,037	\$ 91,098	97%
Institutional Support	13,792	13,607	0	425	0	0	0%
RFS Debt Service Transfers	2,032	2,034	2,035	929	-	2,401	3%
TOTAL:	\$ 88,678	\$ 89,702	\$ 91,187	\$ 95,828	\$ 22,037	\$ 93,499	100%

THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2020 Executive Budget Summary

	FY 2020		
	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020	25%		
BEGINNING CURRENT NET POSITION	\$ -	\$ -	
<i>Restatement: (prior year correction)</i>			
REVENUES			
State Appropriations	\$ 23,011	\$ 26,174	2%
Contracts and Grants	219,760	1,419,575	98%
Sales and Services	1	0	
Other Income	3,764	327	0%
TOTAL REVENUES	\$ 246,536	\$ 1,446,076	
Percent of Budget	17.0%		
EXPENDITURES			
Salaries - Faculty	\$ -	\$ -	
Salaries - Non-Faculty	4,399	20,704	1%
Wages	8	0	
Benefits	1,003	6,418	0%
Personnel Costs	5,409	27,122	2%
Utilities	37	517	0%
Equipment (Capitalized)	0	1,125	0%
Operations and Maintenance (Net)	222,399	1,417,312	98%
Debt Service	0	0	
TOTAL EXPENDITURES	\$ 227,845	\$ 1,446,076	
Percent of Budget	15.8%		
TRANSFERS			
Other		0	
NET TRANSFERS	\$ -	\$ -	
NET INCREASE (DECREASE)	18,691	0	
ENDING CURRENT NET POSITION	\$ 18,691	\$ -	

THE TEXAS A&M UNIVERSITY SYSTEM
Texas Division of Emergency Management
FY 2020 Executive Budget Summary

EXPENDITURES	FY 2020		
	Actuals YTD - Nov	Budget	% of Budget
Fund Group - NACUBO Function			
PERCENT OF FISCAL YEAR 2020			
Public Service	\$ 4,654	\$ 66,125	5%
E&G and Designated Subtotal:	\$ 4,654	\$ 66,125	5%
Restricted:			
Public Service	\$ 223,191	\$ 1,379,951	95%
Restricted Subtotal:	\$ 223,191	\$ 1,379,951	95%
TOTAL:			
Public Service	\$ 227,845	\$ 1,446,076	100%
RFS Debt Service Transfers		-	
TOTAL:	\$ 227,845	\$ 1,446,076	100%

THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2020 Executive Budget Summary
(In Thousands)



	FY 2016*	FY 2017*	FY 2018*	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020					25%		
BEGINNING CURRENT NET POSITION	\$ 889,815	\$ 972,721	\$ 970,035	\$ 278,974	\$ 360,518	\$ 915,000	
<i>Restatement: (prior year correction)</i>	19,047	0	(1,027,762)				
REVENUES							
State Appropriations	\$ 856	\$ 856	\$ 770	\$ 770	\$ 770	\$ 770	0%
Available University Fund	94,231	136,653	432,594	189,379	26,696	292,375	93%
Contracts and Grants	24,264	15,229	13,430	16,837	(6,777)	9,002	3%
Gifts	(87)	778	780	804	17	193	0%
Sales and Services	1,395	3,477	7,773	3,305	442	153	0%
Investment Income	19,344	32,369	58,755	81,544	7,212	13,040	4%
Other Income	22,483	26,010	14,795	855	16,705	0	0%
TOTAL REVENUES	\$ 162,486	\$ 215,373	\$ 528,896	\$ 293,494	\$ 45,066	\$ 315,533	
Percent of Budget					14.3%		
EXPENDITURES							
Salaries - Faculty	\$ 333	\$ 223	\$ 94	\$ 422	\$ -	\$ -	0%
Salaries - Non-Faculty	13,431	14,432	14,750	16,460	4,439	15,497	8%
Wages	215	102	627	368	507	86	0%
Benefits	3,783	4,101	4,056	4,418	1,097	4,643	2%
Personnel Costs	17,761	18,859	19,527	21,668	6,043	20,227	10%
Utilities	512	344	1,167	1,052	(486)	775	0%
Scholarships	4	4	2	1,902	270	730	0%
Equipment (Capitalized)	14,639	6,014	28,010	4,282	3,266	20	0%
Operations and Maintenance (Net)	40,633	34,308	19,952	41,151	6,820	34,322	17%
Debt Service	86,239	96,554	107,079	129,078	(99,605)	148,783	73%
TOTAL EXPENDITURES	\$ 159,788	\$ 156,083	\$ 175,736	\$ 199,133	\$ (83,692)	\$ 204,856	
Percent of Budget					-40.9%		
TRANSFERS							
Other	61,161	(61,975)	(16,459)	(12,817)	(148,146)	(17,129)	
NET TRANSFERS	\$ 61,161	\$ (61,975)	\$ (16,459)	\$ (12,817)	\$ (148,146)	\$ (17,129)	
NET INCREASE (DECREASE)	63,859	(2,686)	336,702	81,543	(19,388)	93,548	
ENDING CURRENT NET POSITION	\$ 972,721	\$ 970,036	\$ 278,974	\$ 360,518	\$ 341,130	\$ 1,008,548	

* Excludes estimated expense associated with Other Post-Employment Benefits (OPEB) and TRS Pension Liability beginning in FY15.
TAMUS OPEB amount for FY 2019 is \$462.5 million and TRS Pension is \$33.6 million. +RC[1]*R[-68]C

THE TEXAS A&M UNIVERSITY SYSTEM
System Offices
FY 2020 Executive Budget Summary
(In Thousands)



EXPENDITURES Fund Group - NACUBO Function	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020		
	Actuals	Actuals	Actuals	Actuals	Actuals YTD - Nov	Budget	% of Budget
PERCENT OF FISCAL YEAR 2020							
Scholarships and Fellowships	\$ 764	\$ 764	\$ 730	730	730	\$ 730	0%
Institutional Support	44,909	44,120	51,042	58,865	23,860	55,110	27%
O&M of Plant	965	0	0	0	0	0	0%
Public Service	92	101	1,215	318	50	40	0%
Research	5,902	2,806	3,993	(244)	0	0	0%
E&G and Designated Subtotal:	\$ 52,632	\$ 47,789	\$ 56,980	\$ 59,669	\$ 24,640	\$ 55,880	27%
Auxiliary:							
Auxiliary	\$ 616	\$ 569	\$ 1,410	70	(141)	\$ -	0%
Auxiliary Subtotal:	\$ 616	\$ 569	\$ 1,410	\$ 70	\$ (141)	\$ -	0%
Restricted:							
Scholarships and Fellowships	\$ 4	\$ 4	\$ 2	1	0	\$ -	0%
Hospitals and Clinics						0	0%
Institutional Support	47	1,009	592	576	78	193	0%
O&M of Plant	0	0	0	1,842	(6)	0	0%
Public Service	607	1,990	2,091	800	(2)	0	0%
Research	19,643	8,168	7,582	7,097	(8,662)	-	0%
Restricted Subtotal:	\$ 20,301	\$ 11,171	\$ 10,268	\$ 10,316	\$ (8,592)	\$ 193	0%
TOTAL:							
Scholarships and Fellowships	\$ 768	\$ 768	\$ 732	731	730	\$ 730	0%
Institutional Support	44,956	45,128	51,634	59,440	23,937	55,303	27%
O&M of Plant	965	0	0	1,842	(6)	0	0%
Public Service	699	2,091	3,306	1,118	48	40	0%
Auxiliary	616	569	1,410	70	(141)	-	0%
Research	25,545	10,974	11,575	6,853	(8,661)	-	0%
RFS Debt Service Transfers	86,239	96,554	107,079	129,078	(99,605)	148,783	73%
TOTAL:	\$ 159,788	\$ 156,084	\$ 175,736	\$ 199,133	\$ (83,698)	\$ 204,856	100%