

The Texas A&M University System
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE *	712,472	808,946	825,159	859,977		
REVENUES						
State Appropriations	711,733	714,973	802,827	840,794	37,967	5%
Federal Appropriations	24,160	24,324	25,118	25,303	184	1%
Higher Education Fund	17,740	17,950	17,950	17,950	0	0%
Available University Fund	100,260	108,861	114,311	122,400	8,089	7%
Tuition and Fees	264,372	284,654	291,728	322,460	30,732	11%
Remissions and Waivers	35,911	36,734	35,505	37,011	1,506	4%
Contracts, Grants and Gifts	433,518	406,319	397,177	425,155	27,978	7%
Sales and Services	72,190	85,035	77,066	73,492	-3,574	-5%
Investment and Interest	118,669	37,493	42,414	36,959	-5,455	-13%
Miscellaneous	9,712	4,799	6,345	4,942	-1,403	-22%
Auxiliary Enterprises	207,246	212,054	222,435	237,104	14,668	7%
TOTAL REVENUES	1,995,511	1,933,196	2,032,876	2,143,568	110,693	5%
EXPENSES						
Personnel	1,033,873	1,091,852	1,171,587	1,230,605	59,019	5%
Salaries & Wages	829,131	882,439	936,857	978,058	41,201	4%
Benefits	204,742	209,413	234,729	252,547	17,818	8%
Utilities	59,467	74,881	76,502	71,337	-5,166	-7%
Scholarships and Grants	199,085	157,212	163,789	184,840	21,051	13%
Operations & Maintenance	451,284	467,143	523,693	533,265	9,571	2%
Debt Service	116,548	113,016	136,661	162,388	25,727	19%
Total Expense	1,860,258	1,904,105	2,072,233	2,182,435	110,202	5%
TRANSFERS						
RFS Debt Service (To SAGO)	-26	0	0	0	0	0%
Other	-38,753	-12,878	-2,370	-2,741	-371	16%
NET TRANSFERS	-38,779	-12,878	-2,370	-2,741	-371	16%
NET INCREASE (DECREASE)	96,475	16,213	-41,727	-41,608		
ENDING CURRENT FUND BALANCE	808,946	825,159	783,432	818,369		

* The FY 2003 Beginning Current Fund Balance is estimated based on current projections of FY 2002 activity.

The Texas A&M University System
Prairie View A&M University
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY 2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	26,020	28,050	30,690 *	37,300 **		
REVENUES						
State Appropriations	31,069	32,238	48,665	53,236	4,571	9%
Available University Fund	6,835	8,500	9,500	10,600	1,100	12%
Tuition and Fees	14,721	16,235	18,220	19,083	863	5%
Remissions and Waivers	1,817	1,702	1,859	1,788	-71	-4%
Contracts, Grants and Gifts	27,931	28,799	25,885	30,800	4,915	19%
Sales and Services	517	658	156	227	71	46%
Investment and Interest	1,967	1,222	1,621	1,596	-25	-2%
Miscellaneous	1,481	1,406	2,077	2,014	-63	-3%
Auxiliary Enterprises	12,949	12,037	10,777	11,329	552	5%
TOTAL REVENUES	99,286	102,797	118,760	130,672	11,912	10%
EXPENSES						
Personnel	47,993	52,049	65,878	68,962	3,085	5%
Salaries & Wages	38,914	42,848	52,002	54,640	2,638	5%
Benefits	9,079	9,200	13,875	14,322	447	3%
Utilities	3,182	4,380	4,143	3,448	-695	-17%
Scholarships and Grants	15,208	16,689	16,536	19,475	2,940	18%
Operations & Maintenance	21,843	22,991	25,993	29,711	3,718	14%
Total Expense	88,227	96,109	112,549	121,597	9,048	8%
TRANSFERS						
RFS Debt Service (To SAGO)	-4,276	-3,715	-4,872	-11,240	-6,368	131%
Other	-4,754	-332	0	0	0	n/a
NET TRANSFERS	-9,030	-4,048	-4,872	-11,240	-6,368	131%
NET INCREASE (DECREASE)	2,029	2,640	1,339	-2,165		
ENDING CURRENT FUND BALANCE	28,050	30,690	32,029	35,135		

* Includes \$15.3 million of Available Operating Funds.

** Increase in estimated FY 2003 beginning balance (compared to projected FY 2002 ending balance) relates to Office of Civil Rights (OCR) funding budgeted in FY 2002 but carried forward to FY 2003. OCR related activities will be continued in FY 2003.

The Texas A&M University System
Tarleton State University
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	17,853	22,293	20,811 *	17,434 **		
REVENUES						
State Appropriations	29,578	30,531	35,004	36,893	1,889	5%
Tuition and Fees	14,427	15,915	17,222	20,239	3,017	18%
Remissions and Waivers	2,025	1,809	1,434	1,520	86	6%
Contracts, Grants and Gifts	9,862	12,242	12,622	11,137	-1,485	-12%
Sales and Services	1,777	1,958	1,412	1,623	211	15%
Investment and Interest	3,895	1,137	1,585	1,492	-93	-6%
Miscellaneous	73	95	33	29	-4	-12%
Auxiliary Enterprises	9,809	9,252	10,591	11,373	781	7%
TOTAL REVENUES	71,446	72,939	79,903	84,305	4,402	6%
EXPENSES						
Personnel	38,610	42,296	47,318	50,369	3,050	6%
Salaries & Wages	30,892	33,932	37,746	39,688	1,941	5%
Benefits	7,718	8,364	9,572	10,681	1,109	12%
Utilities	1,635	2,454	2,297	1,926	-370	-16%
Scholarships and Grants	8,798	9,798	10,405	11,501	1,096	11%
Operations & Maintenance	13,463	17,823	21,624	18,275	-3,349	-15%
Total Expense	62,506	72,371	81,645	82,071	426	1%
TRANSFERS						
RFS Debt Service (To SAGO)	-3,335	-3,316	-3,618	-5,095	-1,476	41%
Other	-1,165	1,266	3,379	3,364	-15	0%
NET TRANSFERS	-4,500	-2,050	-240	-1,731	-1,491	>500%
NET INCREASE (DECREASE)	4,439	-1,482	-1,981	503		
ENDING CURRENT FUND BALANCE	22,293	20,811	18,830	17,937		

* Includes \$15.5 million of Available Operating Funds.

** Difference between projected FY 2002 ending balance and estimated FY 2003 beginning balance is due to unrealized investment income, land acquisitions, additional costs associated with fire safety renovations in the residence halls, and additional maintenance of parking facilities.

The Texas A&M University System
Texas A&M International University
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	14,234	13,435	14,583 *	14,844		
REVENUES						
State Appropriations	28,982	29,994	33,931	35,829	1,898	6%
Higher Education Fund	2,182	1,778	1,778	1,778	0	0%
Tuition and Fees	5,596	4,923	5,920	7,554	1,634	28%
Remissions and Waivers	450	610	510	610	100	20%
Contracts, Grants and Gifts	6,410	8,439	5,258	9,099	3,841	73%
Sales and Services	345	670	8	8	0	0%
Investment and Interest	2,007	405	231	250	19	8%
Miscellaneous	16	109	0	0	0	n/a
Auxiliary Enterprises	1,496	1,367	1,633	1,932	298	18%
TOTAL REVENUES	47,482	48,295	49,269	57,060	7,791	16%
EXPENSES						
Personnel	19,224	21,621	23,204	26,364	3,160	14%
Salaries & Wages	15,756	17,693	19,541	22,152	2,612	13%
Benefits	3,468	3,927	3,663	4,211	548	15%
Utilities	646	747	823	1,083	260	32%
Scholarships and Grants	4,942	5,961	5,234	6,394	1,159	22%
Operations & Maintenance	5,919	7,892	7,379	9,285	1,906	26%
Total Expense	30,730	36,221	36,640	43,125	6,485	18%
TRANSFERS						
RFS Debt Service (To SAGO)	-11,245	-11,736	-12,629	-14,185	-1,556	12%
Other	-6,306	810	0	0	0	n/a
NET TRANSFERS	-17,551	-10,926	-12,629	-14,185	-1,556	12%
NET INCREASE (DECREASE)	-799	1,148	0	-250		
ENDING CURRENT FUND BALANCE	13,435	14,583	14,583	14,594		

* Includes \$4.5 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY 2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	321,546	376,474	389,347 *	418,277 **		
REVENUES						
State Appropriations	247,784	251,390	273,213	277,068	3,855	1%
Available University Fund	52,500	68,000	68,000	70,000	2,000	3%
Tuition and Fees	153,699	164,721	163,500	180,642	17,142	10%
Remissions and Waivers	21,788	22,469	21,949	22,413	464	2%
Contracts, Grants and Gifts	128,699	124,317	124,425	117,650	-6,776	-5%
Sales and Services	25,181	30,585	34,488	28,394	-6,094	-18%
Investment and Interest	69,015	13,547	15,522	15,369	-153	-1%
Miscellaneous	4,810	2,256	1,248	1,101	-147	-12%
Auxiliary Enterprises	145,241	151,364	159,443	168,073	8,630	5%
TOTAL REVENUES	848,717	828,648	861,789	880,710	18,921	2%
EXPENSES						
Personnel	436,725	456,055	483,924	501,898	17,974	4%
Salaries & Wages	350,838	369,350	384,477	397,028	12,550	3%
Benefits	85,888	86,705	99,447	104,870	5,423	5%
Utilities	42,986	52,300	53,940	51,249	-2,691	-5%
Scholarships and Grants	77,288	72,491	77,948	73,905	-4,043	-5%
Operations & Maintenance	169,308	184,722	216,499	212,336	-4,163	-2%
Total Expense	726,308	765,569	832,312	839,389	7,077	1%
TRANSFERS						
RFS Debt Service (To SAGO)	-35,712	-35,748	-41,024	-49,428	-8,404	20%
Other	-31,769	-14,459	0	0	0	n/a
NET TRANSFERS	-67,481	-50,207	-41,024	-49,428	-8,404	20%
NET INCREASE (DECREASE)	54,928	12,873	-11,547	-8,107		
ENDING CURRENT FUND BALANCE	376,474	389,347	377,800	410,171		

* Includes \$252.9 million of Available Operating Funds.

** Increases from FY 2002 projected ending balance to FY 2003 estimated beginning balances are attributable to carryforward balances from AUF Prop 17, growth in designated tuition balances, and increases for the planned purchase and development of new administrative systems.

The Texas A&M University System
Texas A&M University - Commerce
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	18,245	23,114	22,759 *	22,900 **		
REVENUES						
State Appropriations	33,206	34,164	36,372	38,493	2,122	6%
Higher Education Fund	4,531	4,230	4,230	4,230	0	0%
Tuition and Fees	14,815	15,532	14,684	19,258	4,574	31%
Remissions and Waivers	1,686	1,844	1,691	2,325	634	38%
Contracts, Grants and Gifts	7,561	8,469	7,711	8,945	1,235	16%
Sales and Services	1,530	1,532	2,223	2,020	-203	-9%
Investment and Interest	3,430	673	870	531	-339	-39%
Miscellaneous	129	172	11	8	-4	-33%
Auxiliary Enterprises	8,379	8,431	9,858	11,986	2,127	22%
TOTAL REVENUES	75,268	75,047	77,649	87,796	10,146	13%
EXPENSES						
Personnel	42,360	44,518	46,120	48,524	2,405	5%
Salaries & Wages	33,625	35,425	36,198	37,561	1,363	4%
Benefits	8,735	9,093	9,922	10,963	1,042	10%
Utilities	2,374	2,837	3,684	3,226	-458	-12%
Scholarships and Grants	8,783	10,517	10,316	12,684	2,368	23%
Operations & Maintenance	13,027	13,059	15,193	18,898	3,705	24%
Debt Service	85	0	0	0	0	n/a
Total Expense	66,630	70,932	75,313	83,332	8,020	11%
TRANSFERS						
RFS Debt Service (To SAGO)	-287	-631	-1,492	-2,708	-1,216	81%
Other	-3,483	-3,839	-97	-116	-19	20%
NET TRANSFERS	-3,769	-4,470	-1,589	-2,824	-1,235	78%
NET INCREASE (DECREASE)	4,869	-355	748	1,639		
ENDING CURRENT FUND BALANCE	23,114	22,759	23,507	24,539		

* Includes \$18.7 million of Available Operating Funds.

** Difference between FY 2002 ending balance (projected) and FY 2003 beginning balance (estimated) is due to funds being transferred from operating reserves to plant funds to handle physical plant projects.

The Texas A&M University System
Texas A&M University - Corpus Christi
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	12,635	13,534	13,974 *	14,092		
REVENUES						
State Appropriations	39,532	41,378	44,676	48,397	3,721	8%
Higher Education Fund	2,778	3,688	3,688	3,688	0	0%
Tuition and Fees	12,394	14,505	15,432	18,663	3,231	21%
Remissions and Waivers	1,147	1,372	1,576	1,773	197	13%
Contracts, Grants and Gifts	9,130	11,493	10,516	14,510	3,994	38%
Sales and Services	1,081	2,709	637	693	57	9%
Investment and Interest	1,294	617	527	628	101	19%
Miscellaneous	778	75	0	157	157	n/a
Auxiliary Enterprises	9,188	9,407	10,134	10,331	196	2%
TOTAL REVENUES	77,322	85,243	87,186	98,841	11,655	13%
EXPENSES						
Personnel	41,281	45,235	47,669	51,905	4,236	9%
Salaries & Wages	33,643	36,826	38,565	41,149	2,584	7%
Benefits	7,639	8,409	9,105	10,756	1,652	18%
Utilities	1,525	2,123	1,864	1,878	14	1%
Scholarships and Grants	7,738	9,218	10,996	13,581	2,585	24%
Operations & Maintenance	17,188	17,587	16,860	18,961	2,101	12%
Total Expense	67,732	74,163	77,390	86,325	8,935	12%
TRANSFERS						
RFS Debt Service (To SAGO)	-8,200	-9,277	-9,678	-12,142	-2,464	25%
Other	-491	-1,362	0	0	0	n/a
NET TRANSFERS	-8,691	-10,639	-9,678	-12,142	-2,464	25%
NET INCREASE (DECREASE)	898	440	118	374		
ENDING CURRENT FUND BALANCE	13,534	13,974	14,092	14,465		

* Includes \$6.3 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University - Kingsville
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	20,526	20,936	19,795 *	20,042		
REVENUES						
State Appropriations	34,496	33,900	39,596	40,118	522	1%
Higher Education Fund	3,506	3,556	3,556	3,556	0	0%
Tuition and Fees	12,414	13,217	15,194	17,372	2,177	14%
Remissions and Waivers	1,541	1,434	1,576	1,524	-52	-3%
Contracts, Grants and Gifts	18,434	20,804	18,301	21,252	2,951	16%
Sales and Services	701	817	543	578	35	6%
Investment and Interest	2,589	638	1,050	943	-107	-10%
Miscellaneous	97	96	0	0	0	n/a
Auxiliary Enterprises	7,300	7,232	7,115	7,798	684	10%
TOTAL REVENUES	81,078	81,693	86,930	93,140	6,210	7%
EXPENSES						
Personnel	42,836	44,817	48,801	49,723	922	2%
Salaries & Wages	34,117	35,989	39,056	39,293	237	1%
Benefits	8,719	8,828	9,745	10,430	685	7%
Utilities	1,656	2,705	2,771	2,771	0	0%
Scholarships and Grants	12,135	13,375	14,350	15,945	1,595	11%
Operations & Maintenance	14,709	16,032	17,882	19,788	1,906	11%
Total Expense	71,337	76,929	83,804	88,228	4,424	5%
TRANSFERS						
RFS Debt Service (To SAGO)	-3,169	-3,833	-3,050	-4,507	-1,457	48%
Other	-6,162	-2,072	-96	-106	-10	10%
NET TRANSFERS	-9,331	-5,905	-3,146	-4,613	-1,466	37%
NET INCREASE (DECREASE)	410	-1,141	-20	299		
ENDING CURRENT FUND BALANCE	20,936	19,795	19,776	20,341		

* Includes \$6.6 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University - Texarkana
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	4,599	6,461	6,536 *	6,294		
REVENUES						
State Appropriations	8,014	7,982	9,898	11,382	1,484	15%
Higher Education Fund	1,041	1,027	1,027	1,027	0	0%
Tuition and Fees	1,549	1,771	1,782	1,914	133	7%
Remissions and Waivers	1,395	1,457	1,437	1,437	0	0%
Contracts, Grants and Gifts	963	2,066	1,394	1,783	389	28%
Sales and Services	34	221	34	36	2	4%
Investment and Interest	424	201	95	96	1	1%
Miscellaneous	4	4	0	0	0	n/a
Auxiliary Enterprises	213	194	186	212	27	14%
TOTAL REVENUES	13,637	14,923	15,852	17,887	2,035	13%
EXPENSES						
Personnel	6,613	8,106	8,907	9,762	855	10%
Salaries & Wages	5,387	6,756	7,121	7,833	713	10%
Benefits	1,226	1,350	1,786	1,929	142	8%
Utilities	101	119	109	125	17	15%
Scholarships and Grants	1,956	2,832	2,298	2,445	147	6%
Operations & Maintenance	2,649	2,838	4,283	4,041	-242	-6%
Total Expense	11,319	13,895	15,597	16,373	776	5%
TRANSFERS						
RFS Debt Service (To SAGO)	-400	-397	-344	-1,612	-1,269	369%
Other	-55	-557	0	0	0	n/a
NET TRANSFERS	-455	-953	-344	-1,612	-1,269	369%
NET INCREASE (DECREASE)	1,862	75	-88	-98		
ENDING CURRENT FUND BALANCE	6,461	6,536	6,448	6,196		

* Includes \$5.1 million of Available Operating Funds.

The Texas A&M University System
West Texas A&M University
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	24,695	29,455	30,695 *	30,700		
REVENUES						
State Appropriations	27,264	28,145	31,254	33,791	2,537	8%
Higher Education Fund	3,702	3,671	3,671	3,671	0	0%
Tuition and Fees	12,439	13,294	14,509	15,068	559	4%
Remissions and Waivers	3,742	3,421	3,473	3,621	148	4%
Contracts, Grants and Gifts	9,057	10,374	12,015	10,837	-1,178	-10%
Sales and Services	3,587	4,046	3,151	2,608	-543	-17%
Investment and Interest	2,780	1,332	1,252	986	-266	-21%
Miscellaneous	212	0	14	14	0	1%
Auxiliary Enterprises	10,865	10,824	10,860	11,989	1,129	10%
TOTAL REVENUES	73,649	75,107	80,200	82,585	2,386	3%
EXPENSES						
Personnel	33,720	35,766	40,006	41,054	1,048	3%
Salaries & Wages	26,478	28,380	30,887	31,383	496	2%
Benefits	7,242	7,386	9,119	9,670	552	6%
Utilities	1,632	2,585	2,491	2,146	-345	-14%
Scholarships and Grants	9,267	11,866	10,497	11,119	621	6%
Operations & Maintenance	19,462	18,007	21,477	21,135	-342	-2%
Total Expense	64,081	68,224	74,471	75,453	982	1%
TRANSFERS						
RFS Debt Service (To SAGO)	-2,906	-2,967	-3,569	-4,748	-1,179	33%
Other	-1,902	-2,676	-2,056	-2,383	-327	16%
NET TRANSFERS	-4,808	-5,642	-5,625	-7,131	-1,506	27%
NET INCREASE (DECREASE)	4,760	1,240	104	1		
ENDING CURRENT FUND BALANCE	29,455	30,695	30,799	30,701		

* Includes \$17.0 million of Available Operating Funds.

The Texas A&M University System
Texas Agricultural Experiment Station
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	32,560	36,215	26,628 *	27,682 **		
REVENUES						
State Appropriations	62,649	63,687	67,388	68,372	984	1%
Federal Appropriations	6,574	6,408	6,536	6,536	0	0%
Contracts, Grants and Gifts	43,837	39,656	40,442	36,283	-4,159	-10%
Sales and Services	13,308	13,107	10,367	10,345	-22	0%
Investment and Interest	4,239	807	1,560	1,311	-249	-16%
Miscellaneous	0	0	43	28	-15	-35%
TOTAL REVENUES	130,607	123,665	126,336	122,875	-3,461	-3%
EXPENSES						
Personnel	82,625	83,598	82,877	86,066	3,189	4%
Salaries & Wages	66,299	67,465	66,672	68,559	1,887	3%
Benefits	16,326	16,133	16,206	17,508	1,302	8%
Utilities	1,633	1,519	1,821	1,525	-296	-16%
Scholarships and Grants	257	243	18	1,332	1,314	>500%
Operations & Maintenance	43,336	47,846	47,333	39,943	-7,390	-16%
Total Expense	127,852	133,205	132,049	128,866	-3,183	-2%
TRANSFERS						
RFS Debt Service (To SAGO)	0	0	0	0	0	n/a
Other	900	-46	1,130	1,303	173	15%
NET TRANSFERS	900	-46	1,130	1,303	173	15%
NET INCREASE (DECREASE)	3,655	-9,587	-4,583	-4,688		
ENDING CURRENT FUND BALANCE	36,215	26,628	22,045	22,994		

* Includes \$14.4 million of Available Operating Funds.

** Difference in projected FY 2002 ending fund balance and estimated FY 2003 beginning fund balance is due to over-realization of Contracts, Grants, and Gifts revenue as well as Sales and Services revenue. The FY 2003 budget estimates are anticipated to be more in line with actual activity.

The Texas A&M University System
Texas Cooperative Extension
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	6,020	5,477	5,749 *	6,198		
REVENUES						
State Appropriations	50,482	51,187	55,245	57,475	2,230	4%
Federal Appropriations	17,587	17,916	18,582	18,766	184	1%
Contracts, Grants and Gifts	9,602	10,014	9,110	11,179	2,068	23%
Sales and Services	2,649	2,537	2,401	2,461	60	2%
Investment and Interest	797	352	422	148	-274	-65%
Miscellaneous	302	311	310	314	4	1%
TOTAL REVENUES	81,419	82,318	86,071	90,342	4,272	5%
EXPENSES						
Personnel	67,268	69,543	73,851	77,255	3,404	5%
Salaries & Wages	50,870	52,713	54,950	57,453	2,504	5%
Benefits	16,397	16,830	18,902	19,801	900	5%
Utilities	385	469	399	447	48	12%
Scholarships and Grants	0	9	0	0	0	n/a
Operations & Maintenance	14,682	12,952	11,621	13,218	1,597	14%
Total Expense	82,335	82,972	85,871	90,919	5,048	6%
TRANSFERS						
RFS Debt Service (To SAGO)	0	0	0	-16	-16	n/a
Other	373	925	320	320	0	0%
NET TRANSFERS	373	925	320	304	-16	-5%
NET INCREASE (DECREASE)	-543	271	520	-273		
ENDING CURRENT FUND BALANCE	5,477	5,749	6,269	5,925		

* Includes \$3.4 million of Available Operating Funds.

**The Texas A&M University System
Texas Engineering Experiment Station
Budget Analysis
FY 2003 Operating Budget**
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	42,290	53,008	49,021 *	56,475 **		
REVENUES						
State Appropriations	14,176	14,290	17,495	17,683	189	1%
Contracts, Grants and Gifts	63,250	54,966	48,430	49,234	804	2%
Sales and Services	3,492	6,495	3,723	3,717	-6	0%
Investment and Interest	5,858	2,791	2,670	2,370	-300	-11%
Miscellaneous	297	35	0	0	0	n/a
TOTAL REVENUES	87,074	78,577	72,318	73,005	687	1%
EXPENSES						
Personnel	45,796	49,902	50,629	51,274	645	1%
Salaries & Wages	37,126	41,374	44,459	45,796	1,337	3%
Benefits	8,670	8,528	6,169	5,478	-691	-11%
Operations & Maintenance	39,144	28,950	22,235	22,622	387	2%
Total Expense	84,940	78,852	72,863	73,896	1,033	1%
TRANSFERS						
RFS Debt Service (To SAGO)	-64	-67	-66	-65	1	-2%
Other	8,647	-3,645	900	900	0	0%
NET TRANSFERS	8,584	-3,713	834	835	1	0%
NET INCREASE (DECREASE)	10,718	-3,987	289	-56		
ENDING CURRENT FUND BALANCE	53,008	49,021	49,309	56,420		

* Includes \$28.7 million of Available Operating Funds.

** Difference between projected FY 2002 ending balance and estimated FY 2003 beginning balance is due to contract revenues received (but not expended) in FY 2002.

The Texas A&M University System
Texas Engineering Extension Service
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	17,848	19,626	20,329 *	21,196		
REVENUES						
State Appropriations	6,929	6,944	7,218	7,269	51	1%
Tuition and Fees	17,385	18,104	20,071	17,421	-2,650	-13%
Contracts, Grants and Gifts	16,922	18,763	28,666	40,777	12,110	42%
Sales and Services	1,742	1,483	650	500	-150	-23%
Investment and Interest	2,298	1,055	900	567	-333	-37%
Miscellaneous	1	3	864	821	-43	-5%
TOTAL REVENUES	45,277	46,352	58,369	67,354	8,985	15%
EXPENSES						
Personnel	23,623	23,274	26,448	29,282	2,834	11%
Salaries & Wages	19,601	19,290	21,349	23,490	2,141	10%
Benefits	4,022	3,984	5,098	5,791	693	14%
Utilities	0	297	241	275	35	14%
Scholarships and Grants	0	99	150	151	1	1%
Operations & Maintenance	19,019	21,321	31,358	37,830	6,472	21%
Total Expense	42,641	44,990	58,196	67,538	9,342	16%
TRANSFERS						
RFS Debt Service (To SAGO)	-28	-28	-27	0	27	-100%
Other	-830	-629	550	550	0	0%
NET TRANSFERS	-858	-658	523	550	27	5%
NET INCREASE (DECREASE)	1,778	704	695	366		
ENDING CURRENT FUND BALANCE	19,626	20,329	21,025	21,562		

* Includes \$11.9 million of Available Operating Funds.

The Texas A&M University System
Texas Forest Service
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	6,690	-233	7,026 *	7,170 **		
REVENUES						
State Appropriations	30,606	18,418	18,522	33,952	15,430	83%
Contracts, Grants and Gifts	40,692	5,790	5,753	4,476	-1,277	-22%
Sales and Services	2,336	2,461	3,107	2,463	-644	-21%
Investment and Interest	383	284	182	180	-2	-1%
Miscellaneous	0	2	0	0	0	n/a
TOTAL REVENUES	74,017	26,954	27,564	41,071	13,507	49%
EXPENSES						
Personnel	16,382	16,232	16,595	18,987	2,392	14%
Salaries & Wages	12,511	12,909	13,289	13,922	633	5%
Benefits	3,871	3,323	3,306	5,065	1,759	53%
Utilities	189	252	289	275	-14	-5%
Scholarships and Grants	46,348	902	1,939	15,095	13,156	>500%
Operations & Maintenance	19,651	6,523	8,450	6,694	-1,756	-21%
Total Expense	82,570	23,909	27,274	41,052	13,778	51%
TRANSFERS						
RFS Debt Service (To SAGO)	0	0	0	0	0	n/a
Other	1,630	4,215	250	250	0	0%
NET TRANSFERS	1,630	4,215	250	250	0	0%
NET INCREASE (DECREASE)	-6,923	7,260	540	270		
ENDING CURRENT FUND BALANCE	-233	7,026	7,566	7,440		

* Includes \$1.8 million of Available Operating Funds.

** Includes approximately \$5 million of FEMA funding.

The Texas A&M University System
Texas Transportation Institute
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	10,071	9,466	9,887 *	11,449 **		
REVENUES						
State Appropriations	5,350	5,398	5,803	5,894	90	2%
Contracts, Grants and Gifts	23,656	25,666	27,608	31,554	3,945	14%
Sales and Services	1,668	1,625	2,172	2,175	3	0%
Investment and Interest	870	213	877	202	-675	-77%
Miscellaneous	63	49	0	0	0	n/a
TOTAL REVENUES	31,606	32,951	36,461	39,825	3,364	9%
EXPENSES						
Personnel	20,791	21,649	25,266	26,322	1,056	4%
Salaries & Wages	17,149	17,960	21,369	22,138	769	4%
Benefits	3,642	3,689	3,898	4,184	287	7%
Utilities	5	4	0	0	0	n/a
Operations & Maintenance	11,185	10,573	11,552	13,763	2,211	19%
Total Expense	31,981	32,225	36,818	40,085	3,267	9%
TRANSFERS						
RFS Debt Service (To SAGO)	-46	-46	-45	-45	0	-1%
Other	-184	-259	550	550	0	0%
NET TRANSFERS	-230	-305	505	505	0	0%
NET INCREASE (DECREASE)	-604	421	148	245		
ENDING CURRENT FUND BALANCE	9,466	9,887	10,035	11,694		

* Includes \$7.9 million of Available Operating Funds.

** The projected ending balance for FY 2002 was an estimate from one year ago. During FY 2002, TTI has seen an increase in research program activities that is higher than was anticipated when preparing the FY 2002 budget. As of May 31, our contract research expenditures have shown a 22.3% increase. Indirect cost revenues are proportionally higher as well. These two factors are the primary reason that the FY 2003 estimated beginning fund balance is significantly higher than the FY 2002 projected ending balance.

The Texas A&M University System
Texas Veterinary Medical Diagnostic Laboratory
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	404	814	991 *	2,329 **		
REVENUES						
State Appropriations	4,336	4,345	6,512	5,238	-1,275	-20%
Contracts, Grants and Gifts	55	39	0	0	0	n/a
Sales and Services	4,947	5,244	5,223	5,602	379	7%
Investment and Interest	4	7	0	0	0	n/a
TOTAL REVENUES	9,343	9,634	11,736	10,840	-895	-8%
EXPENSES						
Personnel	6,502	6,621	7,431	7,713	282	4%
Salaries & Wages	5,199	5,300	5,886	6,237	351	6%
Benefits	1,302	1,321	1,545	1,476	-69	-4%
Utilities	164	189	210	197	-13	-6%
Operations & Maintenance	2,335	2,641	4,095	4,130	35	1%
Total Expense	9,000	9,451	11,736	12,040	305	3%
TRANSFERS						
RFS Debt Service (To SAGO)	0	0	0	0	0	n/a
Other	69	-7	0	0	0	n/a
NET TRANSFERS	68	-7	0	0	0	n/a
NET INCREASE (DECREASE)	411	176	0	-1,200		
ENDING CURRENT FUND BALANCE	814	991	991	1,129		

* Includes \$49 thousand of Available Operating Funds.

** Includes a carry forward balance of \$1.2 million in appropriated funding for the new facilities in Center, Texas.

The Texas A&M University System
Texas Wildlife Damage Management Service
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	-219	-229	-1 *	-49 **		
REVENUES						
State Appropriations	4,225	4,093	4,546	4,500	-46	-1%
Contracts, Grants and Gifts	2,280	2,352	2,322	2,311	-11	0%
Sales and Services	9	8	10	10	0	0%
Investment and Interest	14	13	10	10	0	0%
TOTAL REVENUES	6,528	6,465	6,888	6,830	-58	-1%
EXPENSES						
Personnel	5,010	5,149	5,587	5,658	71	1%
Salaries & Wages	3,765	3,855	4,195	4,188	-7	0%
Benefits	1,244	1,294	1,391	1,469	78	6%
Scholarships and Grants	1,515	1,083	0	0	0	n/a
Operations & Maintenance	0	0	1,301	1,172	-129	-10%
Total Expense	6,524	6,231	6,888	6,830	-58	-1%
TRANSFERS						
RFS Debt Service (To SAGO)	0	0	0	0	0	n/a
Other	-14	-5	0	0	0	n/a
NET TRANSFERS	-14	-5	0	0	0	n/a
NET INCREASE (DECREASE)	-11	229	0	0		
ENDING CURRENT FUND BALANCE	-229	-1	-1	-49		

* Includes a deficit of \$265 thousand of Available Operating Funds (deficit due to the Accrued Compensable Absences liability).

** Negative balance due to Accrued Compensable Absences liability.

The Texas A&M University System
The Texas A&M University System Health Science Center
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	9,784	17,379	18,647 *	17,701 **		
REVENUES						
State Appropriations	49,733	54,679	64,240	64,454	213	0%
Tuition and Fees	4,933	6,438	5,194	5,246	52	1%
Remissions and Waivers	322	617	0	0	0	n/a
Contracts, Grants and Gifts	14,209	19,316	12,995	18,513	5,517	42%
Sales and Services	7,235	8,773	6,759	9,358	2,599	38%
Investment and Interest	5,384	4,027	2,583	2,679	96	4%
Miscellaneous	1,444	157	1,745	456	-1,289	-74%
Auxiliary Enterprises	1,807	1,947	1,837	2,082	245	13%
TOTAL REVENUES	85,067	95,955	95,354	102,786	7,433	8%
EXPENSES						
Personnel	50,887	58,737	63,383	69,979	6,596	10%
Salaries & Wages	42,244	48,765	52,792	57,801	5,009	9%
Benefits	8,644	9,971	10,590	12,177	1,587	15%
Utilities	1,328	1,878	1,074	737	-336	-31%
Scholarships and Grants	2,348	2,127	597	1,211	614	103%
Operations & Maintenance	23,515	29,513	32,520	29,179	-3,341	-10%
Total Expense	78,078	92,254	97,573	101,106	3,533	4%
TRANSFERS						
RFS Debt Service (To SAGO)	-350	-622	-805	-1,997	-1,192	148%
Other	956	-1,810	225	0	-225	-100%
NET TRANSFERS	606	-2,432	-580	-1,997	-1,417	245%
NET INCREASE (DECREASE)	7,595	1,268	-2,799	-317		
ENDING CURRENT FUND BALANCE	17,379	18,647	15,848	17,384		

* Includes \$4.5 million of Available Operating Funds.

** Increased projection for FY 2003 beginning balance is due to the over-realization of tuition and fee revenues, sales and service revenues, and a significant increase in contract and grant activities.

The Texas A&M University System
System Administrative and General Office
Budget Analysis
FY 2003 Operating Budget
(dollars in thousands)

	Actual		Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	FY2003	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	126,672	133,673	137,691 *	127,941 **		
REVENUES						
State Appropriations	3,322	2,211	3,246	750	-2,496	-77%
Available University Fund	40,925	32,361	36,811	41,800	4,989	14%
Contracts, Grants and Gifts	967	2,754	3,724	4,818	1,094	29%
Sales and Services	51	106	2	673	671	>500%
Investment and Interest	11,420	8,172	10,457	7,600	-2,857	-27%
Miscellaneous	4	29	0	0	0	n/a
TOTAL REVENUES	56,689	45,633	54,241	55,641	1,400	3%
EXPENSES						
Personnel	5,628	6,686	7,694	9,509	1,815	24%
Salaries & Wages	4,717	5,607	6,303	7,745	1,442	23%
Benefits	911	1,079	1,391	1,763	372	27%
Utilities	25	24	347	26	-321	-93%
Scholarships and Grants	2,501	3	2,504	2	-2,502	-100%
Operations & Maintenance	849	5,873	6,038	12,283	6,245	103%
Debt Service	116,463	113,016	136,661	162,388	25,727	19%
Total Expense	125,467	125,602	153,244	184,208	30,964	20%
TRANSFERS						
RFS Debt Service (To SAGO)	69,993	72,382	81,219	107,788	26,568	33%
Other	5,786	11,605	-7,425	-7,373	52	-1%
NET TRANSFERS	75,778	83,987	73,794	100,415	26,620	36%
NET INCREASE (DECREASE)	7,001	4,018	-25,209	-28,152		
ENDING CURRENT FUND BALANCE	133,673	137,691	112,482	99,790		

* Includes \$67.6 million of Available Operating Funds.

** Includes an estimate for unexpended FY 2002 debt service and \$10 million from FY 2003 PUF bond proceeds for equipment purchases.