

The Texas A&M University System
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE *	712,471	808,972	783,073		
REVENUES					
State Appropriations	711,733	718,148	802,827	84,678	12%
Federal Appropriations	24,160	24,682	25,118	436	2%
Higher Education Fund	17,740	17,950	17,950	0	0%
Available University Fund	100,260	105,460	114,311	8,851	8%
Tuition and Fees	264,372	268,193	291,728	23,535	9%
Remissions and Waivers	35,911	33,892	35,505	1,613	5%
Contracts, Grants and Gifts	433,518	360,171	397,177	37,005	10%
Sales and Services	72,190	65,341	77,066	11,725	18%
Investment and Interest	118,669	37,805	42,414	4,610	12%
Miscellaneous	9,712	7,254	6,345	-909	-13%
Auxiliary Enterprises	207,246	201,753	222,435	20,682	10%
TOTAL REVENUES	1,995,511	1,840,649	2,032,876	192,226	10%
EXPENSES					
Personnel	1,033,873	1,044,528	1,171,587	127,058	12%
Salaries & Wages	829,131	843,339	936,857	93,518	11%
Benefits	204,742	201,189	234,729	33,540	17%
Utilities	59,467	55,036	76,502	21,466	39%
Scholarships and Grants	199,085	134,472	163,789	29,317	22%
Operations & Maintenance	442,614	507,882	523,693	15,811	3%
Debt Service	116,591	124,953	136,661	11,708	9%
Total Expense	1,851,631	1,866,872	2,072,233	205,361	11%
TRANSFERS					
RFS Debt Service (To SAGO)	0	0	0	0	n/a
Other	-47,380	-1,668	-2,370	-702	42%
NET TRANSFERS	-47,380	-1,668	-2,370	-702	42%
NET INCREASE (DECREASE)	96,501	-27,890	-41,727		
ENDING CURRENT FUND BALANCE	808,972	781,082	741,346		

* The FY 2002 Beginning Current Fund Balance is estimated based on current projections of FY 2001 activity.

The Texas A&M University System
Prairie View A&M University
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	26,020	28,050 *	25,230		
REVENUES					
State Appropriations	31,069	32,445	48,665	16,220	50%
Federal Appropriations	0	0	0	0	n/a
Higher Education Assistance Funds	0	0	0	0	n/a
Available University Fund	6,835	8,500	9,500	1,000	12%
Tuition and Fees	14,721	14,966	18,220	3,254	22%
Remissions and Waivers	1,817	1,780	1,859	78	4%
Contracts, Grants and Gifts	27,931	26,153	25,885	-268	-1%
Sales and Services	517	333	156	-177	-53%
Investment and Interest	1,967	1,004	1,621	618	62%
Miscellaneous	1,481	1,322	2,077	755	57%
Auxiliary Enterprises	12,949	10,165	10,777	613	6%
TOTAL REVENUES	99,286	96,667	118,760	22,093	23%
EXPENSES					
Personnel	47,993	50,389	65,878	15,488	31%
Salaries & Wages	38,914	41,003	52,002	10,999	27%
Benefits	9,079	9,386	13,875	4,489	48%
Utilities	3,182	2,405	4,143	1,738	72%
Scholarships and Grants	15,208	14,158	16,536	2,377	17%
Operations & Maintenance	21,843	21,415	25,993	4,578	21%
Total Expense	88,227	88,368	112,549	24,182	27%
TRANSFERS					
RFS Debt Service (To SAGO)	-4,276	-3,858	-4,872	-1,014	26%
Other	-4,754	0	0	0	n/a
NET TRANSFERS	-9,030	-3,858	-4,872	-1,014	26%
NET INCREASE (DECREASE)	2,029	4,441	1,339		
ENDING CURRENT FUND BALANCE	28,050	32,491	26,569		

* Includes \$13.5 million of Available Operating Funds.

The Texas A&M University System
Tarleton State University
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	17,853	22,293 *	19,107		
REVENUES					
State Appropriations	29,578	30,602	35,004	4,402	14%
Tuition and Fees	14,427	15,283	17,222	1,940	13%
Remissions and Waivers	2,025	737	1,434	697	95%
Contracts, Grants and Gifts	9,862	7,642	12,622	4,980	65%
Sales and Services	1,777	1,360	1,412	52	4%
Investment and Interest	3,895	1,502	1,585	83	5%
Miscellaneous	73	24	33	9	38%
Auxiliary Enterprises	9,809	9,236	10,591	1,355	15%
TOTAL REVENUES	71,446	66,387	79,903	13,517	20%
EXPENSES					
Personnel	38,610	42,246	47,318	5,072	12%
Salaries & Wages	30,892	33,968	37,746	3,779	11%
Benefits	7,718	8,278	9,572	1,294	16%
Utilities	1,635	1,300	2,297	997	77%
Scholarships and Grants	8,798	7,271	10,405	3,134	43%
Operations & Maintenance	13,463	17,535	21,624	4,089	23%
Total Expense	62,506	68,352	81,645	13,292	19%
TRANSFERS					
RFS Debt Service (To SAGO)	-3,335	-3,774	-3,618	156	-4%
Other	-1,165	3,386	3,379	-7	0%
NET TRANSFERS	-4,500	-388	-240	149	-38%
NET INCREASE (DECREASE)	4,439	-2,354	-1,981		
ENDING CURRENT FUND BALANCE	22,293	19,939	17,126		

* Includes \$17.1 million of Available Operating Funds.

The Texas A&M University System
Texas A&M International University
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	14,234	13,435 *	12,500		
REVENUES					
State Appropriations	28,982	30,186	33,931	3,744	12%
Higher Education Fund	2,182	1,778	1,778	0	0%
Available University Fund	0	0		0	n/a
Tuition and Fees	5,596	5,751	5,920	169	3%
Remissions and Waivers	450	510	510	0	0%
Contracts, Grants and Gifts	6,410	4,440	5,258	818	18%
Sales and Services	345	48	8	-40	-83%
Investment and Interest	2,007	170	231	61	36%
Miscellaneous	16	0	0	0	n/a
Auxiliary Enterprises	1,496	1,430	1,633	203	14%
TOTAL REVENUES	47,482	44,314	49,269	4,956	11%
EXPENSES					
Personnel	19,224	20,077	23,204	3,127	16%
Salaries & Wages	15,756	17,154	19,541	2,387	14%
Benefits	3,468	2,923	3,663	741	25%
Utilities	646	673	823	150	22%
Scholarships and Grants	4,942	1,149	5,234	4,085	356%
Operations & Maintenance	5,919	10,681	7,379	-3,302	-31%
Total Expense	30,730	32,579	36,640	4,061	12%
TRANSFERS					
RFS Debt Service (To SAGO)	-11,245	-11,734	-12,629	-895	8%
Other	-6,306	0	0	0	n/a
NET TRANSFERS	-17,551	-11,734	-12,629	-895	8%
NET INCREASE (DECREASE)	-799	0	0		
ENDING CURRENT FUND BALANCE	13,435	13,435	12,500		

* Includes \$9.0 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	321,546	376,474 *	375,160		
REVENUES					
State Appropriations	247,784	254,254	273,213	18,959	7%
Available University Fund	52,500	68,000	68,000	0	0%
Tuition and Fees	153,699	153,880	163,500	9,620	6%
Remissions and Waivers	21,788	21,763	21,949	187	1%
Contracts, Grants and Gifts	128,699	120,026	124,425	4,399	4%
Sales and Services	25,181	21,764	34,488	12,724	58%
Investment and Interest	69,015	11,046	15,522	4,476	41%
Miscellaneous	4,810	3,367	1,248	-2,119	-63%
Auxiliary Enterprises	145,241	144,119	159,443	15,324	11%
TOTAL REVENUES	848,717	798,220	861,789	63,569	8%
EXPENSES					
Personnel	436,725	423,449	483,924	60,475	14%
Salaries & Wages	350,838	339,464	384,477	45,013	13%
Benefits	85,888	83,985	99,447	15,462	18%
Utilities	42,986	41,610	53,940	12,330	30%
Scholarships and Grants	77,288	75,475	77,948	2,473	3%
Operations & Maintenance	169,308	220,922	216,499	-4,423	-2%
Total Expense	726,308	761,456	832,312	70,855	9%
TRANSFERS					
RFS Debt Service (To SAGO)	-35,712	-37,115	-41,024	-3,908	11%
Other	-31,769	0	0	0	n/a
NET TRANSFERS	-67,481	-37,115	-41,024	-3,908	11%
NET INCREASE (DECREASE)	54,928	-352	-11,547		
ENDING CURRENT FUND BALANCE	376,474	376,122	363,613		

* Includes \$245.4 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University - Commerce
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	18,245	23,139 *	25,790		
REVENUES					
State Appropriations	33,206	34,217	36,372	2,154	6%
Higher Education Fund	4,531	4,230	4,230	0	0%
Tuition and Fees	14,815	15,172	14,684	-488	-3%
Remissions and Waivers	1,686	1,623	1,691	69	4%
Contracts, Grants and Gifts	7,561	6,630	7,711	1,081	16%
Sales and Services	1,530	1,831	2,223	392	21%
Investment and Interest	3,430	870	870	0	0%
Miscellaneous	129	15	11	-4	-24%
Auxiliary Enterprises	8,379	8,978	9,858	880	10%
TOTAL REVENUES	75,268	73,565	77,649	4,084	6%
EXPENSES					
Personnel	42,360	44,601	46,120	1,519	3%
Salaries & Wages	33,625	35,959	36,198	239	1%
Benefits	8,735	8,642	9,922	1,280	15%
Utilities	2,374	2,404	3,684	1,280	53%
Scholarships and Grants	8,783	2,998	10,316	7,318	244%
Operations & Maintenance	13,027	20,851	15,193	-5,658	-27%
Debt Service	85	0	0	0	n/a
Total Expense	66,630	70,855	75,313	4,458	6%
TRANSFERS					
RFS Debt Service (To SAGO)	-261	-942	-1,492	-551	58%
Other	-3,483	-102	-97	5	-5%
NET TRANSFERS	-3,744	-1,043	-1,589	-546	52%
NET INCREASE (DECREASE)	4,894	1,666	748		
ENDING CURRENT FUND BALANCE	23,139	24,806	26,538		

* Includes \$18.1 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University - Corpus Christi
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	12,635	13,534 *	6,722		
REVENUES					
State Appropriations	39,532	41,103	44,676	3,573	9%
Higher Education Fund	2,778	3,688	3,688	0	0%
Tuition and Fees	12,394	12,800	15,432	2,632	21%
Remissions and Waivers	1,147	960	1,576	616	64%
Contracts, Grants and Gifts	9,130	6,406	10,516	4,110	64%
Sales and Services	1,081	596	637	40	7%
Investment and Interest	1,294	537	527	-10	-2%
Miscellaneous	778	318	0	-318	-100%
Auxiliary Enterprises	9,188	9,411	10,134	724	8%
TOTAL REVENUES	77,322	75,818	87,186	11,367	15%
EXPENSES					
Personnel	41,281	41,900	47,669	5,769	14%
Salaries & Wages	33,643	34,812	38,565	3,753	11%
Benefits	7,639	7,089	9,105	2,016	28%
Utilities	1,525	0	1,864	1,864	n/a
Scholarships and Grants	7,738	7,650	10,996	3,346	44%
Operations & Maintenance	17,188	17,165	16,860	-305	-2%
Total Expense	67,732	66,716	77,390	10,674	16%
TRANSFERS					
RFS Debt Service (To SAGO)	-8,200	-9,377	-9,678	-300	3%
Other	-491	0	0	0	n/a
NET TRANSFERS	-8,691	-9,377	-9,678	-300	3%
NET INCREASE (DECREASE)	898	-275	118		
ENDING CURRENT FUND BALANCE	13,534	13,259	6,840		

* Includes \$6.9 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University - Kingsville
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	20,526	20,936 *	19,624		
REVENUES					
State Appropriations	34,496	34,112	39,596	5,485	16%
Higher Education Fund	3,506	3,556	3,556	0	0%
Tuition and Fees	12,414	13,439	15,194	1,755	13%
Remissions and Waivers	1,541	1,470	1,576	106	7%
Contracts, Grants and Gifts	18,434	16,767	18,301	1,533	9%
Sales and Services	701	386	543	157	41%
Investment and Interest	2,589	1,060	1,050	-11	-1%
Miscellaneous	97	0	0	0	n/a
Auxiliary Enterprises	7,300	6,552	7,115	562	9%
TOTAL REVENUES	81,078	77,342	86,930	9,589	12%
EXPENSES					
Personnel	42,836	44,572	48,801	4,229	9%
Salaries & Wages	34,117	35,652	39,056	3,405	10%
Benefits	8,719	8,920	9,745	825	9%
Utilities	1,656	2,126	2,771	645	30%
Scholarships and Grants	12,135	11,682	14,350	2,668	23%
Operations & Maintenance	14,709	16,342	17,882	1,540	9%
Total Expense	71,337	74,721	83,804	9,082	12%
TRANSFERS					
RFS Debt Service (To SAGO)	-3,169	-3,833	-3,050	783	-20%
Other	-6,162	-99	-96	2	-2%
NET TRANSFERS	-9,331	-3,931	-3,146	785	-20%
NET INCREASE (DECREASE)	410	-1,311	-20		
ENDING CURRENT FUND BALANCE	20,936	19,625	19,604		

* Includes \$7.0 million of Available Operating Funds.

The Texas A&M University System
Texas A&M University - Texarkana
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	4,599	6,461 *	6,199		
REVENUES					
State Appropriations	8,014	8,258	9,898	1,640	20%
Higher Education Fund	1,041	1,027	1,027	0	0%
Tuition and Fees	1,549	1,707	1,782	75	4%
Remissions and Waivers	1,395	1,387	1,437	50	4%
Contracts, Grants and Gifts	963	757	1,394	637	84%
Sales and Services	34	29	34	6	19%
Investment and Interest	424	178	95	-83	-47%
Miscellaneous	4	0	0	0	n/a
Auxiliary Enterprises	213	208	186	-22	-11%
TOTAL REVENUES	13,637	13,550	15,852	2,302	17%
EXPENSES					
Personnel	6,613	8,401	8,907	506	6%
Salaries & Wages	5,387	6,689	7,121	432	6%
Benefits	1,226	1,712	1,786	74	4%
Utilities	101	109	109	0	0%
Scholarships and Grants	1,956	2,103	2,298	196	9%
Operations & Maintenance	2,649	2,736	4,283	1,547	57%
Total Expense	11,319	13,348	15,597	2,249	17%
TRANSFERS					
RFS Debt Service (To SAGO)	-400	-397	-344	53	-13%
Other	-55	-1	0	1	-100%
NET TRANSFERS	-455	-397	-344	53	-13%
NET INCREASE (DECREASE)	1,862	-195	-88		
ENDING CURRENT FUND BALANCE	6,461	6,266	6,111		

* Includes \$4.7 million of Available Operating Funds.

The Texas A&M University System
West Texas A&M University
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	24,695	29,455 *	25,800		
REVENUES					
State Appropriations	27,264	28,060	31,254	3,194	11%
Higher Education Fund	3,702	3,671	3,671	0	0%
Tuition and Fees	12,439	12,857	14,509	1,652	13%
Remissions and Waivers	3,742	3,663	3,473	-190	-5%
Contracts, Grants and Gifts	9,057	10,638	12,015	1,377	13%
Sales and Services	3,587	3,057	3,151	94	3%
Investment and Interest	2,780	1,134	1,252	118	10%
Miscellaneous	212	24	14	-10	-41%
Auxiliary Enterprises	10,865	9,831	10,860	1,029	10%
TOTAL REVENUES	73,649	72,936	80,200	7,264	10%
EXPENSES					
Personnel	33,720	36,250	40,006	3,756	10%
Salaries & Wages	26,478	28,389	30,887	2,498	9%
Benefits	7,242	7,860	9,119	1,258	16%
Utilities	1,632	1,703	2,491	788	46%
Scholarships and Grants	9,267	9,852	10,497	645	7%
Operations & Maintenance	19,462	20,451	21,477	1,026	5%
Total Expense	64,081	68,256	74,471	6,215	9%
TRANSFERS					
RFS Debt Service (To SAGO)	-2,906	-3,315	-3,569	-254	8%
Other	-1,902	-1,365	-2,056	-691	51%
NET TRANSFERS	-4,808	-4,679	-5,625	-946	20%
NET INCREASE (DECREASE)	4,760	0	104		
ENDING CURRENT FUND BALANCE	29,455	29,455	25,904		

* Includes \$16.6 million of Available Operating Funds.

The Texas A&M University System
Texas Agricultural Experiment Station
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	32,560	36,215 *	36,020		
REVENUES					
State Appropriations	62,649	64,106	67,388	3,283	5%
Federal Appropriations	6,574	6,455	6,536	81	1%
Contracts, Grants and Gifts	43,837	37,613	40,442	2,829	8%
Sales and Services	13,308	12,721	10,367	-2,355	-19%
Investment and Interest	4,239	1,910	1,560	-350	-18%
Miscellaneous	0	219	43	-176	-80%
TOTAL REVENUES	130,607	123,024	126,336	3,312	3%
EXPENSES					
Personnel	82,625	82,396	82,877	481	1%
Salaries & Wages	66,299	66,069	66,672	602	1%
Benefits	16,326	16,327	16,206	-121	-1%
Utilities	1,633	1,193	1,821	628	53%
Scholarships and Grants	257	4	18	14	332%
Operations & Maintenance	43,336	45,139	47,333	2,194	5%
Total Expense	127,852	128,732	132,049	3,317	3%
TRANSFERS					
RFS Debt Service (To SAGO)	0	0	0	0	n/a
Other	900	1,083	1,130	47	4%
NET TRANSFERS	900	1,083	1,130	47	4%
NET INCREASE (DECREASE)	3,655	-4,625	-4,583		
ENDING CURRENT FUND BALANCE	36,215	31,590	31,437		

* Includes \$17.1 million of Available Operating Funds.

**The Texas A&M University System
Texas Agricultural Extension Service
Budget Analysis
FY 2002 Operating Budget**
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	6,020	5,477 *	7,720		
REVENUES					
State Appropriations	50,482	50,259	55,245	4,986	10%
Federal Appropriations	17,587	18,227	18,582	355	2%
Contracts, Grants and Gifts	9,602	8,148	9,110	962	12%
Sales and Services	2,649	2,282	2,401	119	5%
Investment and Interest	797	437	422	-15	-3%
Miscellaneous	302	307	310	3	1%
TOTAL REVENUES	81,419	79,660	86,071	6,410	8%
EXPENSES					
Personnel	67,268	66,550	73,851	7,301	11%
Salaries & Wages	50,870	51,708	54,950	3,242	6%
Benefits	16,397	14,842	18,902	4,059	27%
Utilities	385	353	399	46	13%
Operations & Maintenance	14,682	12,573	11,621	-953	-8%
Total Expense	82,335	79,477	85,871	6,394	8%
TRANSFERS					
RFS Debt Service (To SAGO)	0	0	0	0	n/a
Other	373	336	320	-16	-5%
NET TRANSFERS	373	336	320	-16	-5%
NET INCREASE (DECREASE)	-543	519	520		
ENDING CURRENT FUND BALANCE	5,477	5,997	8,239		

* Includes \$1.1 million of Available Operating Funds.

The Texas A&M University System
Texas Forest Service
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	6,690	-233 *	988		
REVENUES					
State Appropriations	30,606	18,112	18,522	410	2%
Contracts, Grants and Gifts	40,692	2,453	5,753	3,300	135%
Sales and Services	2,336	2,504	3,107	603	24%
Investment and Interest	383	375	182	-193	-52%
Miscellaneous	0	5	0	-5	-100%
TOTAL REVENUES	74,017	23,449	27,564	4,114	18%
EXPENSES					
Personnel	16,382	15,348	16,595	1,248	8%
Salaries & Wages	12,511	11,880	13,289	1,409	12%
Benefits	3,871	3,468	3,306	-162	-5%
Utilities	189	271	289	18	7%
Scholarships and Grants	46,348	1,181	1,939	758	64%
Operations & Maintenance	19,651	6,956	8,450	1,494	21%
Total Expense	82,570	23,756	27,274	3,518	15%
TRANSFERS					
RFS Debt Service (To SAGO)	0	0	0	0	n/a
Other	1,630	281	250	-31	-11%
NET TRANSFERS	1,630	281	250	-31	-11%
NET INCREASE (DECREASE)	-6,923	-25	540		
ENDING CURRENT FUND BALANCE	-233	-259	1,528		

* Includes a deficit of \$8.6 million of Available Operating Funds due to the 1999 and 2000 fire seasons.

The Texas A&M University System
Texas Veterinary Medical Diagnostic Laboratory
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	404	814 *	1,010		
REVENUES					
State Appropriations	4,336	4,309	6,512	2,203	51%
Contracts, Grants and Gifts	55	0	0	0	n/a
Sales and Services	4,947	5,229	5,223	-6	0%
Investment and Interest	4	0	0	0	n/a
TOTAL REVENUES	9,343	9,539	11,736	2,197	23%
EXPENSES					
Personnel	6,502	6,899	7,431	531	8%
Salaries & Wages	5,199	5,546	5,886	340	6%
Benefits	1,302	1,354	1,545	191	14%
Utilities	164	190	210	21	11%
Operations & Maintenance	2,335	2,450	4,095	1,645	67%
Total Expense	9,000	9,539	11,736	2,197	23%
TRANSFERS					
RFS Debt Service (To SAGO)	0	0	0	0	n/a
Other	69	0	0	0	n/a
NET TRANSFERS	68	0	0	0	n/a
NET INCREASE (DECREASE)	411	0	0		
ENDING CURRENT FUND BALANCE	814	814	1,010		

* Includes a deficit of \$63 thousand of Available Operating Funds (deficit due to the Accrued Compensable Absences liability).

The Texas A&M University System
Texas Wildlife Damage Management Service
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	-219	-229 *	58		
REVENUES					
State Appropriations	4,225	4,061	4,546	485	12%
Contracts, Grants and Gifts	2,280	2,322	2,322	0	0%
Sales and Services	9	15	10	-5	-33%
Investment and Interest	14	15	10	-5	-33%
TOTAL REVENUES	6,528	6,413	6,888	475	7%
EXPENSES					
Personnel	5,010	5,070	5,587	516	10%
Salaries & Wages	3,765	3,846	4,195	349	9%
Benefits	1,244	1,224	1,391	167	14%
Scholarships and Grants	1,515	0	0	0	n/a
Operations & Maintenance	0	1,343	1,301	-41	-3%
Total Expense	6,524	6,413	6,888	475	7%
TRANSFERS					
RFS Debt Service (To SAGO)	0	0	0	0	n/a
Other	-14	0	0	0	n/a
NET TRANSFERS	-14	0	0	0	n/a
NET INCREASE (DECREASE)	-11	0	0		
ENDING CURRENT FUND BALANCE	-229	-229	58		

* Includes a deficit of \$314 thousand of Available Operating Funds (deficit due to the Accrued Compensable Absences liability).

The Texas A&M University System
Texas Engineering Experiment Station
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	42,290	53,007 *	60,815		
REVENUES					
State Appropriations	14,176	14,284	17,495	3,211	22%
Contracts, Grants and Gifts	63,250	48,423	48,430	8	0%
Sales and Services	3,492	3,730	3,723	-8	0%
Investment and Interest	5,858	2,720	2,670	-50	-2%
Miscellaneous	297	0	0	0	n/a
TOTAL REVENUES	87,074	69,157	72,318	3,161	5%
EXPENSES					
Personnel	45,796	48,838	50,629	1,791	4%
Salaries & Wages	37,126	42,453	44,459	2,006	5%
Benefits	8,670	6,384	6,169	-215	-3%
Operations & Maintenance	30,474	22,490	22,235	-255	-1%
Total Expense	76,270	71,327	72,863	1,536	2%
TRANSFERS					
RFS Debt Service (To SAGO)	-64	-67	-66	1	-2%
Other	-23	900	900	0	0%
NET TRANSFERS	-86	833	834	1	0%
NET INCREASE (DECREASE)	10,718	-1,338	289		
ENDING CURRENT FUND BALANCE	53,007	51,669	61,104		

* Includes \$30.9 million of Available Operating Funds.

The Texas A&M University System
Texas Engineering Extension Service
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	17,848	19,626 *	18,464		
REVENUES					
State Appropriations	6,929	7,257	7,218	-38	-1%
Tuition and Fees	17,385	17,188	20,071	2,882	17%
Contracts, Grants and Gifts	16,922	28,596	28,666	71	0%
Sales and Services	1,742	798	650	-148	-19%
Investment and Interest	2,298	970	900	-70	-7%
Miscellaneous	1	1,440	864	-576	-40%
TOTAL REVENUES	45,277	56,248	58,369	2,121	4%
EXPENSES					
Personnel	23,623	27,389	26,448	-941	-3%
Salaries & Wages	19,601	21,308	21,349	41	0%
Benefits	4,022	6,081	5,098	-983	-16%
Utilities	0	235	241	5	2%
Scholarships and Grants	0	154	150	-4	-2%
Operations & Maintenance	19,019	28,762	31,358	2,597	9%
Total Expense	42,641	56,539	58,196	1,657	3%
TRANSFERS					
RFS Debt Service (To SAGO)	-28	-28	-27	1	-3%
Other	-830	550	550	0	0%
NET TRANSFERS	-858	522	523	1	0%
NET INCREASE (DECREASE)	1,778	231	695		
ENDING CURRENT FUND BALANCE	19,626	19,856	19,159		

* Includes \$10.3 million of Available Operating Funds.

The Texas A&M University System
Texas Transportation Institute
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	10,071	9,467 *	11,440		
REVENUES					
State Appropriations	5,350	5,256	5,803	548	10%
Contracts, Grants and Gifts	23,656	26,158	27,608	1,450	6%
Sales and Services	1,668	2,104	2,172	68	3%
Investment and Interest	870	877	877	0	0%
Miscellaneous	63	0	0	0	n/a
TOTAL REVENUES	31,606	34,396	36,461	2,066	6%
EXPENSES					
Personnel	20,791	23,323	25,266	1,944	8%
Salaries & Wages	17,149	19,981	21,369	1,388	7%
Benefits	3,642	3,342	3,898	556	17%
Utilities	5	0	0	0	n/a
Operations & Maintenance	11,185	11,389	11,552	163	1%
Total Expense	31,981	34,711	36,818	2,107	6%
TRANSFERS					
RFS Debt Service (To SAGO)	-46	-46	-45	0	-1%
Other	-183	550	550	0	0%
NET TRANSFERS	-229	504	505	0	0%
NET INCREASE (DECREASE)	-603	188	148		
ENDING CURRENT FUND BALANCE	9,467	9,656	11,588		

* Includes \$7.4 million of Available Operating Funds.

The Texas A&M University System
The Texas A&M University System Health Science Center
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	9,784	17,379 *	10,424		
REVENUES					
State Appropriations	49,733	55,116	64,240	9,125	17%
Tuition and Fees	4,933	5,150	5,194	43	1%
Remissions and Waivers	322	0	0	0	n/a
Contracts, Grants and Gifts	14,209	6,024	12,995	6,971	116%
Sales and Services	7,235	6,514	6,759	245	4%
Investment and Interest	5,384	3,304	2,583	-721	-22%
Miscellaneous	1,444	82	1,745	1,663	>500%
Auxiliary Enterprises	1,807	1,824	1,837	13	1%
TOTAL REVENUES	85,067	78,015	95,354	17,339	22%
EXPENSES					
Personnel	50,887	49,907	63,383	13,475	27%
Salaries & Wages	42,244	41,585	52,792	11,207	27%
Benefits	8,644	8,322	10,590	2,268	27%
Utilities	1,328	439	1,074	635	145%
Scholarships and Grants	2,348	794	597	-197	-25%
Operations & Maintenance	23,515	25,470	32,520	7,050	28%
Debt Service	0	65	0	-65	-100%
Total Expense	78,078	76,676	97,573	20,898	27%
TRANSFERS					
RFS Debt Service (To SAGO)	-350	-591	-805	-214	36%
Other	956	0	225	225	n/a
NET TRANSFERS	606	-591	-580	11	-2%
NET INCREASE (DECREASE)	7,595	748	-2,799		
ENDING CURRENT FUND BALANCE	17,379	18,127	7,625		

* Includes \$5.8 million of Available Operating Funds.

The Texas A&M University System
System Administrative and General Office
Budget Analysis
FY 2002 Operating Budget
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 2000	FY 2001	FY 2002	Dollars	Percent
BEGINNING CURRENT FUND BALANCE	126,672	133,673 *	120,003		
REVENUES					
State Appropriations	3,322	2,151	3,246	1,095	51%
Available University Fund	40,925	28,960	36,811	7,851	27%
Contracts, Grants and Gifts	967	977	3,724	2,748	281%
Sales and Services	51	37	2	-35	-95%
Investment and Interest	11,420	9,694	10,457	763	8%
Miscellaneous	4	131	0	-131	-100%
TOTAL REVENUES	56,689	41,950	54,241	12,290	29%
EXPENSES					
Personnel	5,628	6,925	7,694	769	11%
Salaries & Wages	4,717	5,874	6,303	429	7%
Benefits	911	1,050	1,391	340	32%
Utilities	25	24	347	323	>500%
Scholarships and Grants	2,501	0	2,504	2,504	n/a
Operations & Maintenance	849	3,212	6,038	2,827	88%
Debt Service	116,506	124,888	136,661	11,773	9%
Total Expense	125,510	135,048	153,244	18,195	13%
TRANSFERS					
RFS Debt Service (To SAGO)	69,993	75,077	81,219	6,142	8%
Other	5,829	-7,188	-7,425	-237	3%
NET TRANSFERS	75,821	67,889	73,794	5,906	9%
NET INCREASE (DECREASE)	7,001	-25,209	-25,209		
ENDING CURRENT FUND BALANCE	133,673	108,463	94,794		

* Includes \$77.3 million of Available Operating Funds.