

**The Texas A&M University System**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE *</b>	<b>586,426</b>	<b>653,261</b>	<b>613,691</b>		
<b>REVENUES</b>					
State Appropriations	612,735	617,803	715,876	98,073	16%
Federal Appropriations	23,176	25,344	25,058	-287	-1%
Higher Education Fund	17,740	17,738	18,387	649	4%
Available University Fund	100,939	82,000	91,200	9,200	11%
Tuition and Fees	228,478	226,149	249,646	23,497	10%
Remissions and Waivers	32,779	30,426	31,755	1,329	4%
Contracts, Grants and Gifts	346,125	299,534	358,711	59,177	20%
Sales and Services	58,073	50,694	56,429	5,735	11%
Investment and Interest	72,434	29,692	31,617	1,925	6%
Miscellaneous	6,436	6,363	5,848	-515	-8%
Auxiliary Enterprises	191,733	197,366	195,109	-2,257	-1%
<b>TOTAL REVENUES</b>	<b>1,690,648</b>	<b>1,583,110</b>	<b>1,779,637</b>	<b>196,527</b>	<b>12%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>884,959</b>	<b>913,546</b>	<b>996,827</b>	<b>83,280</b>	<b>9%</b>
Salaries & Wages	724,572	737,981	801,847	63,866	9%
Benefits	160,388	175,566	194,980	19,414	11%
<b>Utilities</b>	<b>50,905</b>	<b>57,628</b>	<b>57,895</b>	<b>267</b>	<b>0%</b>
<b>Scholarships and Grants</b>	<b>122,066</b>	<b>94,872</b>	<b>109,299</b>	<b>14,427</b>	<b>15%</b>
<b>Operations &amp; Maintenance</b>	<b>406,466</b>	<b>439,358</b>	<b>517,700</b>	<b>78,341</b>	<b>18%</b>
<b>Debt Service</b>	<b>108,322</b>	<b>108,988</b>	<b>122,043</b>	<b>13,056</b>	<b>12%</b>
<b>Total Expense (Less Service Depts)</b>	<b>1,572,720</b>	<b>1,614,392</b>	<b>1,803,764</b>	<b>189,372</b>	<b>12%</b>
Net Service Departments	-6,936	-349	-4,263	-3,914	1122%
<b>TOTAL EXPENSES</b>	<b>1,565,783</b>	<b>1,614,044</b>	<b>1,799,501</b>	<b>185,457</b>	<b>11%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-84,171	0	0	0	0%
Other	26,142	-356	-376	-19	5%
<b>NET TRANSFERS</b>	<b>-58,029</b>	<b>-356</b>	<b>-376</b>	<b>-19</b>	<b>5%</b>
<b>NET INCREASE (DECREASE)</b>	<b>66,835</b>	<b>-31,290</b>	<b>-20,240</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>653,261</b>	<b>621,971</b>	<b>593,451</b>		

\* The FY 2000 Beginning Current Fund Balance is estimated based on current projections of FY 1999 activity.

August 2, 1999

**The Texas A&M University System**  
**Prairie View A&M University**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>21,539 *</b>	<b>26,188</b>	<b>22,923</b>		
<b>REVENUES</b>					
State Appropriations	25,050	25,695	30,586	4,891	19%
Available University Fund	5,866	5,529	6,472	943	17%
Tuition and Fees	14,405	13,444	13,605	161	1%
Remissions and Waivers	1,761	1,727	1,591	-136	-8%
Contracts, Grants and Gifts	25,252	23,024	24,336	1,312	6%
Sales and Services	310	61	159	98	161%
Investment and Interest	1,657	1,165	877	-288	-25%
Miscellaneous	1,016	15	924	909	6028%
Auxiliary Enterprises	14,259	12,469	12,865	396	3%
<b>TOTAL REVENUES</b>	<b>89,575</b>	<b>83,128</b>	<b>91,414</b>	<b>8,285</b>	<b>10%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>43,354</b>	<b>44,171</b>	<b>47,772</b>	<b>3,602</b>	<b>8%</b>
Salaries & Wages	35,568	36,047	38,692	2,646	7%
Benefits	7,786	8,124	9,080	956	12%
<b>Utilities</b>	<b>3,151</b>	<b>2,808</b>	<b>3,458</b>	<b>651</b>	<b>23%</b>
<b>Scholarships and Grants</b>	<b>12,632</b>	<b>9,340</b>	<b>9,102</b>	<b>-238</b>	<b>-3%</b>
<b>Operations &amp; Maintenance</b>	<b>20,283</b>	<b>20,219</b>	<b>23,172</b>	<b>2,952</b>	<b>15%</b>
<b>Total Expense (Less Service Depts)</b>	<b>79,420</b>	<b>76,538</b>	<b>83,504</b>	<b>6,967</b>	<b>9%</b>
Net Service Departments	43	-290	-201	89	-31%
<b>TOTAL EXPENSES</b>	<b>79,463</b>	<b>76,248</b>	<b>83,303</b>	<b>7,055</b>	<b>9%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-1,714	-2,819	-4,408	-1,589	56%
Other	-3,748	-57	-1	57	-99%
<b>NET TRANSFERS</b>	<b>-5,462</b>	<b>-2,876</b>	<b>-4,408</b>	<b>-1,533</b>	<b>53%</b>
<b>NET INCREASE (DECREASE)</b>	<b>4,649</b>	<b>4,005</b>	<b>3,703</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>26,188</b>	<b>30,193</b>	<b>26,626</b>		

\* Includes Available Operating Funds of \$16.7 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Tarleton State University**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>8,232 *</b>	<b>10,048</b>	<b>11,196</b>		
<b>REVENUES</b>					
State Appropriations	22,086	22,677	29,414	6,737	30%
Tuition and Fees	12,100	12,671	14,705	2,034	16%
Remissions and Waivers	642	423	195	-228	-54%
Contracts, Grants and Gifts	7,903	6,711	12,002	5,292	79%
Sales and Services	1,906	1,306	1,328	22	2%
Investment and Interest	1,548	833	1,159	326	39%
Miscellaneous	144	16	5	-10	-66%
Auxiliary Enterprises	8,491	8,391	9,130	739	9%
<b>TOTAL REVENUES</b>	<b>54,818</b>	<b>53,027</b>	<b>67,940</b>	<b>14,913</b>	<b>28%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>31,267</b>	<b>33,018</b>	<b>39,472</b>	<b>6,454</b>	<b>20%</b>
Salaries & Wages	25,009	26,375	31,649	5,274	20%
Benefits	6,258	6,643	7,822	1,180	18%
<b>Utilities</b>	<b>1,534</b>	<b>975</b>	<b>1,022</b>	<b>47</b>	<b>5%</b>
<b>Scholarships and Grants</b>	<b>6,200</b>	<b>6,111</b>	<b>6,030</b>	<b>-81</b>	<b>-1%</b>
<b>Operations &amp; Maintenance</b>	<b>12,677</b>	<b>12,997</b>	<b>13,869</b>	<b>872</b>	<b>7%</b>
<b>Total Expense (Less Service Depts)</b>	<b>51,678</b>	<b>53,101</b>	<b>60,394</b>	<b>7,292</b>	<b>14%</b>
Net Service Departments	-142	-181	-132	49	-27%
<b>TOTAL EXPENSES</b>	<b>51,536</b>	<b>52,920</b>	<b>60,261</b>	<b>7,341</b>	<b>14%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-1,066	-1,964	-3,584	-1,620	82%
Other	-400	1,871	-117	-1,988	-106%
<b>NET TRANSFERS</b>	<b>-1,466</b>	<b>-94</b>	<b>-3,701</b>	<b>-3,607</b>	<b>3850%</b>
<b>NET INCREASE (DECREASE)</b>	<b>1,816</b>	<b>13</b>	<b>3,977</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>10,048</b>	<b>10,061</b>	<b>15,173</b>		

\* Includes Available Operating Funds of \$6 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas A&M International University**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>9,022 *</b>	<b>11,916</b>	<b>12,715</b>		
<b>REVENUES</b>					
State Appropriations	21,766	23,926	29,063	5,137	21%
Higher Education Fund	2,182	2,182	1,963	-218	-10%
Tuition and Fees	4,247	3,529	5,092	1,563	44%
Remissions and Waivers	559	0	500	500	0%
Contracts, Grants and Gifts	4,494	813	743	-70	-9%
Sales and Services	319	8	8	0	0%
Investment and Interest	1,184	30	175	145	483%
Miscellaneous	15	4	0	-4	-100%
Auxiliary Enterprises	1,130	1,163	1,284	121	10%
<b>TOTAL REVENUES</b>	<b>35,897</b>	<b>31,654</b>	<b>38,828</b>	<b>7,174</b>	<b>23%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>15,445</b>	<b>16,651</b>	<b>18,666</b>	<b>2,014</b>	<b>12%</b>
Salaries & Wages	12,599	13,970	15,921	1,951	14%
Benefits	2,846	2,681	2,745	63	2%
<b>Utilities</b>	<b>589</b>	<b>831</b>	<b>543</b>	<b>-287</b>	<b>-35%</b>
<b>Scholarships and Grants</b>	<b>3,513</b>	<b>295</b>	<b>1,045</b>	<b>750</b>	<b>254%</b>
<b>Operations &amp; Maintenance</b>	<b>4,511</b>	<b>5,732</b>	<b>7,276</b>	<b>1,544</b>	<b>27%</b>
<b>TOTAL EXPENSES</b>	<b>24,059</b>	<b>23,510</b>	<b>27,530</b>	<b>4,021</b>	<b>17%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-6,234	-8,609	-11,295	-2,687	31%
Other	-2,710	-6	-3	3	-50%
<b>NET TRANSFERS</b>	<b>-8,945</b>	<b>-8,614</b>	<b>-11,298</b>	<b>-2,684</b>	<b>31%</b>
<b>NET INCREASE (DECREASE)</b>	<b>2,894</b>	<b>-470</b>	<b>0</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>11,916</b>	<b>11,446</b>	<b>12,715</b>		

\* Includes Available Operating Funds of \$3.4 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas A&M University**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>251,162 *</b>	<b>277,515</b>	<b>270,591</b>		
<b>REVENUES</b>					
State Appropriations	245,530	245,111	248,669	3,558	1%
Available University Fund	48,675	48,675	52,500	3,825	8%
Tuition and Fees	121,621	116,891	139,764	22,873	20%
Remissions and Waivers	20,787	20,292	20,551	259	1%
Contracts, Grants and Gifts	100,374	94,088	118,002	23,914	25%
Sales and Services	20,507	15,532	18,895	3,362	22%
Investment and Interest	36,241	8,920	10,938	2,017	23%
Miscellaneous	1,536	3,213	2,737	-477	-15%
Auxiliary Enterprises	132,831	142,192	137,539	-4,653	-3%
<b>TOTAL REVENUES</b>	<b><u>728,102</u></b>	<b><u>695,134</u></b>	<b><u>749,594</u></b>	<b><u>54,460</u></b>	<b><u>8%</u></b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>384,561</b>	<b>384,482</b>	<b>413,841</b>	<b>29,358</b>	<b>8%</b>
Salaries & Wages	309,548	307,992	331,429	23,437	8%
Benefits	75,013	76,490	82,411	5,921	8%
<b>Utilities</b>	<b>38,496</b>	<b>44,165</b>	<b>42,131</b>	<b>-2,034</b>	<b>-5%</b>
<b>Scholarships and Grants</b>	<b>69,857</b>	<b>52,959</b>	<b>57,816</b>	<b>4,858</b>	<b>9%</b>
<b>Operations &amp; Maintenance</b>	<b>152,889</b>	<b>179,559</b>	<b>205,543</b>	<b>25,984</b>	<b>14%</b>
<b>Total Expense (Less Service Depts)</b>	<b><u>645,802</u></b>	<b><u>661,166</u></b>	<b><u>719,332</u></b>	<b><u>58,166</u></b>	<b><u>9%</u></b>
Net Service Departments	-3,498	-2,114	-3,091	-976	46%
<b>TOTAL EXPENSES</b>	<b><u>642,304</u></b>	<b><u>659,051</u></b>	<b><u>716,241</u></b>	<b><u>57,190</u></b>	<b><u>9%</u></b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-27,678	-38,660	-38,632	28	0%
Other	-31,767	3,388	150	-3,238	-96%
<b>NET TRANSFERS</b>	<b><u>-59,445</u></b>	<b><u>-35,272</u></b>	<b><u>-38,482</u></b>	<b><u>-3,210</u></b>	<b><u>9%</u></b>
<b>NET INCREASE (DECREASE)</b>	<b>26,353</b>	<b>811</b>	<b>-5,129</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b><u>277,515</u></b>	<b><u>278,325</u></b>	<b><u>265,463</u></b>		

\* Includes Available Operating Funds of \$175.5 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas A&M University - Commerce**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>12,746 *</b>	<b>15,855</b>	<b>14,515</b>		
<b>REVENUES</b>					
State Appropriations	28,300	28,688	32,965	4,277	15%
Higher Education Fund	4,531	4,531	4,531	0	0%
Tuition and Fees	14,083	14,776	15,134	357	2%
Remissions and Waivers	1,672	1,758	1,706	-52	-3%
Contracts, Grants and Gifts	6,638	6,832	7,161	329	5%
Sales and Services	826	1,181	1,551	370	31%
Investment and Interest	1,822	430	722	291	68%
Miscellaneous	64	63	78	15	23%
Auxiliary Enterprises	10,140	9,894	8,697	-1,197	-12%
<b>TOTAL REVENUES</b>	<b>68,077</b>	<b>68,154</b>	<b>72,545</b>	<b>4,391</b>	<b>6%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>38,789</b>	<b>40,674</b>	<b>43,963</b>	<b>3,289</b>	<b>8%</b>
Salaries & Wages	30,812	31,914	34,767	2,853	9%
Benefits	7,978	8,760	9,196	436	5%
<b>Utilities</b>	<b>2,637</b>	<b>2,629</b>	<b>2,638</b>	<b>9</b>	<b>0%</b>
<b>Scholarships and Grants</b>	<b>7,070</b>	<b>1,374</b>	<b>3,052</b>	<b>1,678</b>	<b>122%</b>
<b>Operations &amp; Maintenance</b>	<b>13,213</b>	<b>21,423</b>	<b>20,777</b>	<b>-646</b>	<b>-3%</b>
<b>Debt Service</b>	<b>98</b>	<b>105</b>	<b>43</b>	<b>-62</b>	<b>-59%</b>
<b>Total Expense (Less Service Depts)</b>	<b>61,807</b>	<b>66,205</b>	<b>70,473</b>	<b>4,268</b>	<b>6%</b>
Net Service Departments	-135	75	59	-17	-22%
<b>TOTAL EXPENSES</b>	<b>61,672</b>	<b>66,280</b>	<b>70,531</b>	<b>4,251</b>	<b>6%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-171	-147	-299	-152	104%
Other	-3,126	-130	-111	19	-14%
<b>NET TRANSFERS</b>	<b>-3,297</b>	<b>-277</b>	<b>-410</b>	<b>-134</b>	<b>48%</b>
<b>NET INCREASE (DECREASE)</b>	<b>3,109</b>	<b>1,597</b>	<b>1,603</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>15,855</b>	<b>17,452</b>	<b>16,118</b>		

\* Includes Available Operating Funds of \$9.6 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas A&M University - Corpus Christi**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>11,688 *</b>	<b>13,233</b>	<b>12,293</b>		
<b>REVENUES</b>					
State Appropriations	31,498	32,852	38,974	6,122	19%
Higher Education Fund	2,778	2,778	3,688	910	33%
Tuition and Fees	10,218	10,549	11,483	934	9%
Remissions and Waivers	911	735	837	102	14%
Contracts, Grants and Gifts	7,751	5,343	6,309	966	18%
Sales and Services	1,432	312	262	-50	-16%
Investment and Interest	1,057	451	500	49	11%
Miscellaneous	93	0	0	0	0%
Auxiliary Enterprises	6,641	6,948	8,417	1,469	21%
<b>TOTAL REVENUES</b>	<b>62,380</b>	<b>59,967</b>	<b>70,471</b>	<b>10,503</b>	<b>18%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>33,952</b>	<b>34,129</b>	<b>38,660</b>	<b>4,530</b>	<b>13%</b>
Salaries & Wages	27,393	27,911	31,705	3,794	14%
Benefits	6,559	6,218	6,954	736	12%
<b>Scholarships and Grants</b>	<b>5,569</b>	<b>4,504</b>	<b>6,198</b>	<b>1,694</b>	<b>38%</b>
<b>Operations &amp; Maintenance</b>	<b>13,867</b>	<b>13,887</b>	<b>17,051</b>	<b>3,165</b>	<b>23%</b>
<b>Total Expense (Less Service Depts)</b>	<b>53,388</b>	<b>52,520</b>	<b>61,909</b>	<b>9,388</b>	<b>18%</b>
Net Service Departments	-80	-82	-131	-48	59%
<b>TOTAL EXPENSES</b>	<b>53,308</b>	<b>52,438</b>	<b>61,778</b>	<b>9,340</b>	<b>18%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-5,029	-7,177	-8,389	-1,212	17%
Other	-2,498	-21	-3	18	-86%
<b>NET TRANSFERS</b>	<b>-7,527</b>	<b>-7,198</b>	<b>-8,392</b>	<b>-1,194</b>	<b>17%</b>
<b>NET INCREASE (DECREASE)</b>	<b>1,546</b>	<b>331</b>	<b>301</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>13,233</b>	<b>13,564</b>	<b>12,594</b>		

\* Includes Available Operating Funds of \$8 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas A&M University - Kingsville**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>21,447 *</b>	<b>20,018</b>	<b>15,627</b>		
<b>REVENUES</b>					
State Appropriations	29,836	30,281	34,460	4,179	14%
Higher Education Fund	3,506	3,506	3,506	0	0%
Tuition and Fees	10,865	10,699	12,756	2,057	19%
Remissions and Waivers	1,241	650	1,200	550	85%
Contracts, Grants and Gifts	15,477	12,280	13,852	1,571	13%
Sales and Services	755	338	373	35	10%
Investment and Interest	2,217	258	676	418	162%
Miscellaneous	99	11	1	-10	-94%
Auxiliary Enterprises	6,872	5,372	6,089	717	13%
<b>TOTAL REVENUES</b>	<b>70,869</b>	<b>63,394</b>	<b>72,911</b>	<b>9,518</b>	<b>15%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>38,312</b>	<b>37,709</b>	<b>41,831</b>	<b>4,122</b>	<b>11%</b>
Salaries & Wages	30,386	30,197	33,966	3,769	12%
Benefits	7,926	7,512	7,865	353	5%
<b>Utilities</b>	<b>1,746</b>	<b>1,626</b>	<b>1,646</b>	<b>20</b>	<b>1%</b>
<b>Scholarships and Grants</b>	<b>10,400</b>	<b>8,349</b>	<b>9,592</b>	<b>1,243</b>	<b>15%</b>
<b>Operations &amp; Maintenance</b>	<b>13,637</b>	<b>12,989</b>	<b>18,775</b>	<b>5,786</b>	<b>45%</b>
<b>Total Expense (Less Service Depts)</b>	<b>64,096</b>	<b>60,673</b>	<b>71,844</b>	<b>11,172</b>	<b>18%</b>
Net Service Departments	-3	-8	-17	-9	106%
<b>TOTAL EXPENSES</b>	<b>64,093</b>	<b>60,665</b>	<b>71,828</b>	<b>11,163</b>	<b>18%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-2,521	-3,033	-3,169	-136	4%
Other	-5,684	-135	-96	40	-29%
<b>NET TRANSFERS</b>	<b>-8,205</b>	<b>-3,168</b>	<b>-3,264</b>	<b>-96</b>	<b>3%</b>
<b>NET INCREASE (DECREASE)</b>	<b>-1,429</b>	<b>-439</b>	<b>-2,181</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>20,018</b>	<b>19,579</b>	<b>13,446</b>		

\* Includes Available Operating Funds of \$9 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas A&M University - Texarkana**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>3,338 *</b>	<b>3,540</b>	<b>4,545</b>		
<b>REVENUES</b>					
State Appropriations	4,777	5,109	8,108	2,999	59%
Higher Education Fund	1,041	1,041	1,027	-14	-1%
Tuition and Fees	1,315	1,340	1,487	147	11%
Remissions and Waivers	1,303	1,220	1,375	155	13%
Contracts, Grants and Gifts	463	419	562	144	34%
Sales and Services	23	18	22	4	21%
Investment and Interest	130	181	39	-143	-79%
Miscellaneous	53	0	0	0	0%
Auxiliary Enterprises	190	173	170	-3	-2%
<b>TOTAL REVENUES</b>	<b>9,296</b>	<b>9,501</b>	<b>12,790</b>	<b>3,289</b>	<b>35%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>4,909</b>	<b>5,504</b>	<b>7,517</b>	<b>2,013</b>	<b>37%</b>
Salaries & Wages	4,013	4,489	5,942	1,453	32%
Benefits	896	1,015	1,575	560	55%
<b>Utilities</b>	<b>58</b>	<b>97</b>	<b>109</b>	<b>12</b>	<b>12%</b>
<b>Scholarships and Grants</b>	<b>1,898</b>	<b>1,245</b>	<b>1,679</b>	<b>433</b>	<b>35%</b>
<b>Operations &amp; Maintenance</b>	<b>1,563</b>	<b>3,098</b>	<b>3,236</b>	<b>138</b>	<b>4%</b>
<b>Total Expense (Less Service Depts)</b>	<b>8,428</b>	<b>9,945</b>	<b>12,541</b>	<b>2,596</b>	<b>26%</b>
Net Service Departments	-19	0	0	0	0%
<b>TOTAL EXPENSES</b>	<b>8,409</b>	<b>9,945</b>	<b>12,541</b>	<b>2,596</b>	<b>26%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-20	-140	-400	-260	186%
Other	-665	-19	0	19	-98%
<b>NET TRANSFERS</b>	<b>-685</b>	<b>-159</b>	<b>-400</b>	<b>-241</b>	<b>151%</b>
<b>NET INCREASE (DECREASE)</b>	<b>202</b>	<b>-603</b>	<b>-152</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>3,540</b>	<b>2,937</b>	<b>4,394</b>		

\* Includes Available Operating Funds of \$2.7 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**West Texas A&M University**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>18,668 *</b>	<b>20,851</b>	<b>15,000</b>		
<b>REVENUES</b>					
State Appropriations	24,033	23,915	27,084	3,169	13%
Higher Education Fund	3,702	3,700	3,671	-29	-1%
Tuition and Fees	10,671	10,769	11,275	506	5%
Remissions and Waivers	3,777	3,472	3,800	328	9%
Contracts, Grants and Gifts	6,120	7,469	8,905	1,436	19%
Sales and Services	2,599	593	2,946	2,353	397%
Investment and Interest	1,714	637	1,066	429	67%
Miscellaneous	732	2,335	642	-1,693	-73%
Auxiliary Enterprises	9,684	9,271	9,271	0	0%
<b>TOTAL REVENUES</b>	<b>63,033</b>	<b>62,162</b>	<b>68,661</b>	<b>6,499</b>	<b>10%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>22,694</b>	<b>30,266</b>	<b>34,309</b>	<b>4,043</b>	<b>13%</b>
Salaries & Wages	22,694	23,791	26,806	3,015	13%
Benefits	0 **	6,475	7,503	1,028	16%
<b>Utilities</b>	<b>0 **</b>	<b>1,849</b>	<b>1,821</b>	<b>-28</b>	<b>-2%</b>
<b>Scholarships and Grants</b>	<b>0 **</b>	<b>9,677</b>	<b>9,572</b>	<b>-105</b>	<b>-1%</b>
<b>Operations &amp; Maintenance</b>	<b>33,683</b>	<b>16,743</b>	<b>18,897</b>	<b>2,155</b>	<b>13%</b>
<b>Total Expense (Less Service Depts)</b>	<b>56,377</b>	<b>58,534</b>	<b>64,599</b>	<b>6,065</b>	<b>10%</b>
Net Service Departments	146	0	0	0	0%
<b>TOTAL EXPENSES</b>	<b>56,523</b>	<b>58,534</b>	<b>64,599</b>	<b>6,065</b>	<b>10%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-1,541	-2,483	-2,985	-501	20%
Other	-2,786	-104	-78	26	-25%
<b>NET TRANSFERS</b>	<b>-4,327</b>	<b>-2,587</b>	<b>-3,062</b>	<b>-475</b>	<b>18%</b>
<b>NET INCREASE (DECREASE)</b>	<b>2,183</b>	<b>1,040</b>	<b>1,000</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>20,851</b>	<b>21,891</b>	<b>16,000</b>		

\* Includes Available Operating Funds of \$8.3 million for FY 1998.

\*\* Level of detail not available. Expenses are included in Operations & Maintenance category.

August 2, 1999

**The Texas A&M University System**  
**Texas Agricultural Experiment Station**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>27,029 *</b>	<b>33,228</b>	<b>30,197</b>		
<b>REVENUES</b>					
State Appropriations	53,802	54,242	63,462	9,220	17%
Federal Appropriations	6,121	6,094	6,475	381	6%
Contracts, Grants and Gifts	48,931	38,280	43,067	4,787	13%
Sales and Services	12,404	14,674	12,822	-1,851	-13%
Investment and Interest	5,664	1,977	1,509	-468	-24%
Miscellaneous	0	95	254	159	167%
<b>TOTAL REVENUES</b>	<b>126,922</b>	<b>115,362</b>	<b>127,589</b>	<b>12,227</b>	<b>11%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>76,011</b>	<b>68,717</b>	<b>70,987</b>	<b>2,270</b>	<b>3%</b>
Salaries & Wages	61,252	54,454	56,113	1,659	3%
Benefits	14,760	14,263	14,874	611	4%
<b>Utilities</b>	<b>1,330</b>	<b>1,117</b>	<b>1,867</b>	<b>750</b>	<b>67%</b>
<b>Scholarships and Grants</b>	<b>215</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Operations &amp; Maintenance</b>	<b>37,736</b>	<b>55,220</b>	<b>58,194</b>	<b>2,974</b>	<b>5%</b>
<b>Total Expense (Less Service Depts)</b>	<b>115,291</b>	<b>125,054</b>	<b>131,048</b>	<b>5,994</b>	<b>5%</b>
Net Service Departments	104	0	1	1	0%
<b>TOTAL EXPENSES</b>	<b>115,395</b>	<b>125,054</b>	<b>131,048</b>	<b>5,994</b>	<b>5%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	0	0	0	0	0%
Other	-5,327	830	1,000	170	20%
<b>NET TRANSFERS</b>	<b>-5,327</b>	<b>830</b>	<b>1,000</b>	<b>170</b>	<b>20%</b>
<b>NET INCREASE (DECREASE)</b>	<b>6,199</b>	<b>-8,863</b>	<b>-2,460</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>33,228</b>	<b>24,366</b>	<b>27,737</b>		

\* Includes Available Operating Funds of \$12.5 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas Agricultural Extension Service**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>6,724 *</b>	<b>5,813</b>	<b>9,258</b>		
<b>REVENUES</b>					
State Appropriations	46,211	45,447	49,911	4,464	10%
Federal Appropriations	17,056	19,032	18,583	-450	-2%
Contracts, Grants and Gifts	7,175	5,660	7,815	2,155	38%
Sales and Services	1,879	1,643	1,463	-180	-11%
Investment and Interest	692	345	351	6	2%
Miscellaneous	332	305	329	25	8%
<b>TOTAL REVENUES</b>	<b>73,345</b>	<b>72,431</b>	<b>78,451</b>	<b>6,020</b>	<b>8%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>60,075</b>	<b>59,772</b>	<b>65,133</b>	<b>5,361</b>	<b>9%</b>
Salaries & Wages	45,483	45,799	50,084	4,285	9%
Benefits	14,591	13,972	15,049	1,076	8%
<b>Utilities</b>	<b>291</b>	<b>308</b>	<b>299</b>	<b>-9</b>	<b>-3%</b>
<b>Scholarships and Grants</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Operations &amp; Maintenance</b>	<b>12,525</b>	<b>14,390</b>	<b>12,968</b>	<b>-1,422</b>	<b>-10%</b>
<b>TOTAL EXPENSES</b>	<b>72,926</b>	<b>74,470</b>	<b>78,399</b>	<b>3,930</b>	<b>5%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	0	0	0	0	0%
Other	-1,330	250	0	-250	-100%
<b>NET TRANSFERS</b>	<b>-1,330</b>	<b>250</b>	<b>0</b>	<b>-250</b>	<b>-100%</b>
<b>NET INCREASE (DECREASE)</b>	<b>-911</b>	<b>-1,789</b>	<b>52</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>5,813</b>	<b>4,024</b>	<b>9,310</b>		

\* Includes Available Operating Funds of \$5.1 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas Engineering Experiment Station**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>33,857 *</b>	<b>36,950</b>	<b>35,593</b>		
<b>REVENUES</b>					
State Appropriations	10,341	10,572	14,521	3,948	37%
Tuition and Fees	3,637	3,500	3,404	-96	-3%
Contracts, Grants and Gifts	49,700	46,500	47,640	1,140	2%
Sales and Services	213	144	240	95	66%
Investment and Interest	3,178	1,500	2,470	970	65%
Miscellaneous	144	0	0	0	0%
<b>TOTAL REVENUES</b>	<b>67,215</b>	<b>62,217</b>	<b>68,275</b>	<b>6,058</b>	<b>10%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>32,550</b>	<b>50,687</b>	<b>47,124</b>	<b>-3,563</b>	<b>-7%</b>
Salaries & Wages	32,550	44,096	41,016	-3,079	-7%
Benefits	0 **	6,591	6,108	-483	-7%
<b>Operations &amp; Maintenance</b>	<b>28,658</b>	<b>15,494</b>	<b>21,535</b>	<b>6,041</b>	<b>39%</b>
<b>Total Expense (Less Service Depts)</b>	<b>61,208</b>	<b>66,181</b>	<b>68,659</b>	<b>2,478</b>	<b>4%</b>
Net Service Departments	47	137	200	62	45%
<b>TOTAL EXPENSES</b>	<b>61,255</b>	<b>66,318</b>	<b>68,859</b>	<b>2,541</b>	<b>4%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-31	-65	-64	1	-2%
Other	-2,836	591	500	-91	-15%
<b>NET TRANSFERS</b>	<b>-2,866</b>	<b>526</b>	<b>436</b>	<b>-90</b>	<b>-17%</b>
<b>NET INCREASE (DECREASE)</b>	<b>3,093</b>	<b>-3,575</b>	<b>-148</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>36,950</b>	<b>33,375</b>	<b>35,445</b>		

\* Includes Available Operating Funds of \$20.4 million for FY 1998.

\*\* Level of detail not available. Expenses are included in Operations & Maintenance category.

August 2, 1999

**The Texas A&M University System**  
**Texas Engineering Extension Service**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>14,189 *</b>	<b>17,096</b>	<b>13,309</b>		
<b>REVENUES</b>					
State Appropriations	5,846	5,707	6,284	577	10%
Tuition and Fees	20,556	22,518	16,018	-6,500	-29%
Contracts, Grants and Gifts	9,428	12,176	28,146	15,970	131%
Sales and Services	1,204	1,414	1,370	-44	-3%
Investment and Interest	1,461	622	973	351	56%
Miscellaneous	991	0	791	791	0%
<b>TOTAL REVENUES</b>	<b>39,487</b>	<b>42,437</b>	<b>53,581</b>	<b>11,144</b>	<b>26%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>16,505</b>	<b>21,647</b>	<b>26,669</b>	<b>5,022</b>	<b>23%</b>
Salaries & Wages	16,505	17,673	21,448	3,775	21%
Benefits	0 **	3,974	5,221	1,247	31%
<b>Utilities</b>	<b>0 **</b>	<b>239</b>	<b>223</b>	<b>-17</b>	<b>-7%</b>
<b>Scholarships and Grants</b>	<b>0 **</b>	<b>0</b>	<b>150</b>	<b>150</b>	<b>0%</b>
<b>Operations &amp; Maintenance</b>	<b>19,905</b>	<b>23,610</b>	<b>30,502</b>	<b>6,892</b>	<b>29%</b>
<b>Total Expense (Less Service Depts)</b>	<b>36,410</b>	<b>45,496</b>	<b>57,543</b>	<b>12,048</b>	<b>26%</b>
Net Service Departments	-478	-51	-70	-19	37%
<b>TOTAL EXPENSES</b>	<b>35,932</b>	<b>45,444</b>	<b>57,473</b>	<b>12,029</b>	<b>26%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-30	-30	-30	0	-1%
Other	-619	349	250	-99	-28%
<b>NET TRANSFERS</b>	<b>-649</b>	<b>319</b>	<b>220</b>	<b>-99</b>	<b>-31%</b>
<b>NET INCREASE (DECREASE)</b>	<b>2,906</b>	<b>-2,688</b>	<b>-3,671</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>17,096</b>	<b>14,408</b>	<b>9,638</b>		

\* Includes Available Operating Funds of \$10.8 million for FY 1998.

\*\* Level of detail not available. Expenses are included in Operations & Maintenance category.

August 2, 1999

**The Texas A&M University System**  
**Texas Forest Service**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>7,295 *</b>	<b>6,960</b>	<b>2,439</b>		
<b>REVENUES</b>					
State Appropriations	13,444	13,383	35,266	21,883	164%
Contracts, Grants and Gifts	9,999	2,955	3,182	227	8%
Sales and Services	2,461	3,018	2,788	-230	-8%
Investment and Interest	682	60	10	-50	-83%
Miscellaneous	18	5	5	0	-1%
<b>TOTAL REVENUES</b>	<b>26,604</b>	<b>19,421</b>	<b>41,250</b>	<b>21,829</b>	<b>112%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>14,732</b>	<b>13,375</b>	<b>15,513</b>	<b>2,138</b>	<b>16%</b>
Salaries & Wages	11,485	10,181	11,849	1,668	16%
Benefits	3,248	3,194	3,664	470	15%
<b>Utilities</b>	<b>195</b>	<b>173</b>	<b>349</b>	<b>176</b>	<b>102%</b>
<b>Scholarships and Grants</b>	<b>758</b>	<b>0</b>	<b>1,440</b>	<b>1,440</b>	<b>0%</b>
<b>Operations &amp; Maintenance</b>	<b>7,163</b>	<b>6,522</b>	<b>24,756</b>	<b>18,234</b>	<b>280%</b>
<b>TOTAL EXPENSES</b>	<b>22,849</b>	<b>20,071</b>	<b>42,059</b>	<b>21,988</b>	<b>110%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	0	0	0	0	0%
Other	-4,090	112	0	-112	-100%
<b>NET TRANSFERS</b>	<b>-4,090</b>	<b>112</b>	<b>0</b>	<b>-112</b>	<b>-100%</b>
<b>NET INCREASE (DECREASE)</b>	<b>-335</b>	<b>-538</b>	<b>-809</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>6,960</b>	<b>6,422</b>	<b>1,630</b>		

\* Includes Available Operating Funds deficit of \$4.5 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas Transportation Institute**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>12,250 *</b>	<b>11,437</b>	<b>10,948</b>		
<b>REVENUES</b>					
State Appropriations	3,321	3,328	5,275	1,947	59%
Contracts, Grants and Gifts	28,387	24,970	25,430	460	2%
Sales and Services	355	569	467	-102	-18%
Investment and Interest	2,123	1,733	2,100	367	21%
Miscellaneous	60	0	0	0	0%
<b>TOTAL REVENUES</b>	<b>34,246</b>	<b>30,599</b>	<b>33,272</b>	<b>2,673</b>	<b>9%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>19,271</b>	<b>20,705</b>	<b>22,189</b>	<b>1,484</b>	<b>7%</b>
Salaries & Wages	15,881	17,445	19,068	1,623	9%
Benefits	3,390	3,261	3,122	-139	-4%
<b>Utilities</b>	<b>5</b>	<b>3</b>	<b>0</b>	<b>-3</b>	<b>-100%</b>
<b>Operations &amp; Maintenance</b>	<b>9,188</b>	<b>9,462</b>	<b>11,181</b>	<b>1,718</b>	<b>18%</b>
<b>Total Expense (Less Service Depts)</b>	<b>28,464</b>	<b>30,171</b>	<b>33,370</b>	<b>3,199</b>	<b>11%</b>
Net Service Departments	-10	100	0	-100	-100%
<b>TOTAL EXPENSES</b>	<b>28,454</b>	<b>30,271</b>	<b>33,370</b>	<b>3,099</b>	<b>10%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-1,545	-1,061	-56	1,005	-95%
Other	-5,061	340	250	-90	-26%
<b>NET TRANSFERS</b>	<b>-6,606</b>	<b>-721</b>	<b>194</b>	<b>915</b>	<b>-127%</b>
<b>NET INCREASE (DECREASE)</b>	<b>-814</b>	<b>-393</b>	<b>96</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>11,437</b>	<b>11,044</b>	<b>11,044</b>		

\* Includes Available Operating Funds of \$8.6 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas Veterinary Medical Diagnostic Laboratory**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>901 *</b>	<b>579</b>	<b>529</b>		
<b>REVENUES</b>					
State Appropriations	3,677	3,674	4,320	646	18%
Contracts, Grants and Gifts	7	0	0	0	0%
Sales and Services	4,307	4,296	5,025	730	17%
Investment and Interest	15	30	0	-30	-100%
<b>TOTAL REVENUES</b>	<b>8,006</b>	<b>8,000</b>	<b>9,345</b>	<b>1,345</b>	<b>17%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>5,766</b>	<b>5,379</b>	<b>6,625</b>	<b>1,246</b>	<b>23%</b>
Salaries & Wages	4,685	4,731	5,376	645	14%
Benefits	1,081	648	1,249	601	93%
<b>Utilities</b>	<b>183</b>	<b>177</b>	<b>189</b>	<b>12</b>	<b>7%</b>
<b>Operations &amp; Maintenance</b>	<b>2,364</b>	<b>2,816</b>	<b>2,531</b>	<b>-285</b>	<b>-10%</b>
<b>TOTAL EXPENSES</b>	<b>8,313</b>	<b>8,372</b>	<b>9,345</b>	<b>973</b>	<b>12%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	0	0	0	0	0%
Other	-15	0	0	0	0%
<b>NET TRANSFERS</b>	<b>-15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>-323</b>	<b>-372</b>	<b>0</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>579</b>	<b>207</b>	<b>529</b>		

\* Includes Available Operating Funds deficit of \$134 thousand for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**Texas Wildlife Damage Management Service**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>23 *</b>	<b>-159</b>	<b>80</b>		
<b>REVENUES</b>					
State Appropriations	3,467	3,420	4,062	642	19%
Contracts, Grants and Gifts	2,242	2,352	2,352	0	0%
Sales and Services	14	15	15	0	0%
Investment and Interest	48	15	15	0	0%
<b>TOTAL REVENUES</b>	<b>5,772</b>	<b>5,802</b>	<b>6,444</b>	<b>642</b>	<b>11%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>4,615</b>	<b>4,566</b>	<b>4,610</b>	<b>44</b>	<b>1%</b>
Salaries & Wages	3,485	3,652	3,642	-10	0%
Benefits	1,130	914	969	55	6%
<b>Operations &amp; Maintenance</b>	<b>1,244</b>	<b>1,236</b>	<b>1,834</b>	<b>598</b>	<b>48%</b>
<b>TOTAL EXPENSES</b>	<b>5,859</b>	<b>5,802</b>	<b>6,444</b>	<b>642</b>	<b>11%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	0	0	0	0	0%
Other	-95	0	0	0	0%
<b>NET TRANSFERS</b>	<b>-95</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>NET INCREASE (DECREASE)</b>	<b>-182</b>	<b>0</b>	<b>0</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>-159</b>	<b>-159</b>	<b>80</b>		

\* Includes Available Operating Funds deficit of \$219 thousand for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**The Texas A&M University System Health Science Center**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>11,657 *</b>	<b>11,688</b>	<b>8,548</b>		
<b>REVENUES</b>					
State Appropriations	34,990	35,328	50,207	14,879	42%
Tuition and Fees	4,758	5,463	4,925	-538	-10%
Remissions and Waivers	125	150	0	-150	-100%
Contracts, Grants and Gifts	15,267	9,267	8,625	-642	-7%
Sales and Services	6,443	5,511	6,661	1,150	21%
Investment and Interest	874	283	331	48	17%
Miscellaneous	56	179	82	-97	-54%
Auxiliary Enterprises	1,495	1,493	1,648	155	10%
<b>TOTAL REVENUES</b>	<b>64,008</b>	<b>57,674</b>	<b>72,480</b>	<b>14,806</b>	<b>26%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>37,772</b>	<b>36,770</b>	<b>46,839</b>	<b>10,069</b>	<b>27%</b>
Salaries & Wages	31,642	32,923	38,127	5,204	16%
Benefits	6,130	3,847	8,712	4,865	126%
<b>Utilities</b>	<b>669</b>	<b>610</b>	<b>1,577</b>	<b>967</b>	<b>159%</b>
<b>Scholarships and Grants</b>	<b>1,420</b>	<b>1,018</b>	<b>866</b>	<b>-152</b>	<b>-15%</b>
<b>Operations &amp; Maintenance</b>	<b>19,246</b>	<b>20,448</b>	<b>22,848</b>	<b>2,399</b>	<b>12%</b>
<b>Total Expense (Less Service Depts)</b>	<b>59,107</b>	<b>58,846</b>	<b>72,130</b>	<b>13,284</b>	<b>23%</b>
Net Service Departments	-201	-86	-58	27	-32%
<b>TOTAL EXPENSES</b>	<b>58,906</b>	<b>58,760</b>	<b>72,072</b>	<b>13,311</b>	<b>23%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-2	-210	-350	-140	67%
Other	-5,068	1,061	44	-1,017	-96%
<b>NET TRANSFERS</b>	<b>-5,070</b>	<b>851</b>	<b>-306</b>	<b>-1,157</b>	<b>-136%</b>
<b>NET INCREASE (DECREASE)</b>	<b>31</b>	<b>-235</b>	<b>102</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>11,688</b>	<b>11,453</b>	<b>8,650</b>		

\* Includes Available Operating Funds of \$4.4 million for FY 1998.

August 2, 1999

**The Texas A&M University System**  
**System Administrative and General Office**  
**Budget Analysis**  
**FY 2000 Operating Budget**  
(dollars in thousands)

	Actual	Budget		Budget Variance	
	FY 1998	FY 1999	FY 2000	Dollars	Percent
<b>BEGINNING CURRENT FUND BALANCE</b>	<b>114,658 *</b>	<b>130,506</b>	<b>123,385</b>		
<b>REVENUES</b>					
State Appropriations	4,760	4,449	3,245	-1,203	-27%
Available University Fund	46,397	27,796	32,228	4,432	16%
Contracts, Grants and Gifts	516	394	581	187	47%
Sales and Services	116	62	35	-28	-45%
Investment and Interest	10,125	10,222	7,707	-2,515	-25%
Miscellaneous	1,083	122	0	-122	-100%
<b>TOTAL REVENUES</b>	<b>62,997</b>	<b>43,045</b>	<b>43,795</b>	<b>750</b>	<b>2%</b>
<b>EXPENSES</b>					
<b>Personnel</b>	<b>4,378</b>	<b>5,323</b>	<b>5,105</b>	<b>-218</b>	<b>-4%</b>
Salaries & Wages	3,582	4,339	4,244	-96	-2%
Benefits	796	984	861	-123	-12%
<b>Utilities</b>	<b>21</b>	<b>21</b>	<b>23</b>	<b>2</b>	<b>10%</b>
<b>Scholarships and Grants</b>	<b>2,500</b>	<b>0</b>	<b>2,757</b>	<b>2,757</b>	<b>0%</b>
<b>Operations &amp; Maintenance</b>	<b>2,114</b>	<b>3,512</b>	<b>2,755</b>	<b>-757</b>	<b>-22%</b>
<b>Debt Service</b>	<b>108,225</b>	<b>108,883</b>	<b>122,000</b>	<b>13,118</b>	<b>12%</b>
<b>Total Expense (Less Service Depts)</b>	<b>117,238</b>	<b>117,740</b>	<b>132,641</b>	<b>14,901</b>	<b>13%</b>
Net Service Departments	-2,709	2,151	-822	-2,973	-138%
<b>TOTAL EXPENSES</b>	<b>114,529</b>	<b>119,891</b>	<b>131,819</b>	<b>11,928</b>	<b>10%</b>
<b>TRANSFERS</b>					
RFS Debt Service (To SAGO)	-36,588	66,397	73,660	7,262	11%
Other	103,968	-8,676	-2,161	6,514	-75%
<b>NET TRANSFERS</b>	<b>67,380</b>	<b>57,722</b>	<b>71,498</b>	<b>13,776</b>	<b>24%</b>
<b>NET INCREASE (DECREASE)</b>	<b>15,848</b>	<b>-19,124</b>	<b>-16,526</b>		
<b>ENDING CURRENT FUND BALANCE</b>	<b>130,506</b>	<b>111,382</b>	<b>106,860</b>		

\* Includes Available Operating Funds of \$76.3 million for FY 1998.

August 2, 1999